

**SECTION VII**

---

**APPROPRIATION ORDERS**

# APPROPRIATION ORDERS – OPERATING EXPENDITURES

CITY COUNCIL, CITY OF CAMBRIDGE  
 SUBMITTED APRIL 29, 2024

Introduced by City Manager Yi-An Huang:

## AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 2024

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the General Fund of the City of Cambridge.

DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINT.	TRAVEL & TRAINING	EXTRA-ORDINARY EXPENSES	CITY APPROPRIATION	STATE ASSESSMENT	GRAND TOTAL
<b>GENERAL GOVERNMENT</b>							
City Clerk	\$1,890,705	\$267,210	\$4,420		\$2,162,335		\$2,162,335
City Council	\$2,680,300	\$61,500	\$75,200		\$2,817,000		\$2,817,000
Election Commission	\$1,850,145	\$589,140	\$8,470		\$2,447,755		\$2,447,755
Employee Benefits	\$26,122,790	\$958,635	\$30,000		\$27,111,425		\$27,111,425
Equity and Inclusion	\$1,390,950	\$853,150	\$26,280		\$2,270,380		\$2,270,380
Executive	\$5,326,995	\$1,434,150	\$83,930		\$6,845,075		\$6,845,075
Finance	\$17,358,500	\$8,909,115	\$149,275	\$62,800	\$26,479,690		\$26,479,690
Human Resources	\$4,039,320	\$1,192,550	\$281,500		\$5,513,370		\$5,513,370
Law	\$3,103,975	\$884,800	\$367,545		\$4,356,320		\$4,356,320
Mayor	\$1,053,305	\$213,600	\$40,000		\$1,306,905		\$1,306,905
Public Celebrations	\$954,350	\$837,900	\$1,325		\$1,793,575		\$1,793,575
Reserve		\$40,000			\$40,000		\$40,000
<b>Total</b>	<b>\$65,771,335</b>	<b>\$16,241,750</b>	<b>\$1,067,945</b>	<b>\$62,800</b>	<b>\$83,143,830</b>		<b>\$83,143,830</b>
<b>PUBLIC SAFETY</b>							
Animal Commission	\$683,160	\$17,855	\$5,150		\$706,165		\$706,165
Community Safety	\$1,975,725	\$1,062,100	\$38,000	\$15,000	\$3,090,825		\$3,090,825
Emergency Comm.	\$9,868,800	\$964,840	\$70,850	\$25,600	\$10,930,090		\$10,930,090
Fire	\$71,858,985	\$2,074,520	\$626,500	\$195,000	\$74,755,005		\$74,755,005
Inspectional Services	\$4,964,485	\$561,960	\$18,170		\$5,544,615		\$5,544,615
License Commission	\$1,957,700	\$44,520	\$7,520		\$2,009,740		\$2,009,740
Police	\$76,541,955	\$3,238,875	\$382,500	\$782,500	\$80,945,830		\$80,945,830
PRAB		\$1,900	\$8,000		\$9,900		\$9,900
Traffic, Parking & Transportation	\$13,059,250	\$4,886,790	\$61,000	\$70,000	\$18,077,040		\$18,077,040
<b>Total</b>	<b>\$180,910,060</b>	<b>\$12,853,360</b>	<b>\$1,217,690</b>	<b>\$1,088,100</b>	<b>\$196,069,210</b>		<b>\$196,069,210</b>

# APPROPRIATION ORDERS – OPERATING EXPENDITURES

DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINT.	TRAVEL & TRAINING	EXTRA-ORDINARY EXPENSES	CITY APPROPRIATION	STATE ASSESSMENT	GRAND TOTAL
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT</b>							
Cable Television	\$782,040	\$1,095,475	\$3,450		\$1,880,965		\$1,880,965
Capital Building Projects	\$1,832,660	\$10,000	\$30,000		\$1,872,660		\$1,872,660
Community Dev.	\$9,063,525	\$2,130,755	\$63,470		\$11,257,750		\$11,257,750
Debt Service		\$500,000		\$101,390,280	\$101,890,280		\$101,890,280
Historical Comm.	\$1,034,510	\$59,300	\$2,500		\$1,096,310		\$1,096,310
Housing	\$2,703,645	\$25,129,700	\$1,125		\$27,834,470		\$27,834,470
Office of Sustainability	\$1,672,665	\$1,461,010	\$10,000		\$3,143,675		\$3,143,675
Peace Commission	\$225,035	\$9,125	\$3,050		\$237,210		\$237,210
Public Works	\$40,478,940	\$31,504,130	\$383,360	\$1,545,000	\$73,911,430		\$73,911,430
<b>Total</b>	\$57,793,020	\$61,899,495	\$496,955	\$102,935,280	\$223,124,750		\$223,124,750
<b>HUMAN RESOURCE DEVELOPMENT</b>							
Comm. on Women	\$475,150	\$17,545	\$525		\$493,220		\$493,220
Human Rights Comm.	\$788,130	\$83,020	\$7,400		\$878,550		\$878,550
Human Services	\$47,150,600	\$25,926,985	\$133,690	\$40,000	\$73,251,275		\$73,251,275
Library	\$14,853,465	\$4,400,800	\$137,150		\$19,391,415		\$19,391,415
Veterans' Services	\$753,815	\$114,735	\$492,400		\$1,360,950		\$1,360,950
<b>Total</b>	\$64,021,160	\$30,543,085	\$771,165	\$40,000	\$95,375,410		\$95,375,410
<b>CITY TOTAL</b>	\$368,495,575	\$121,537,690	\$3,553,755	\$104,126,180	\$597,713,200		\$597,713,200
<b>EDUCATION</b>							
Education	\$225,750,000	\$40,755,325	\$1,569,675	\$175,000	\$268,250,000		\$268,250,000
<b>Total</b>	\$225,750,000	\$40,755,325	\$1,569,675	\$175,000	\$268,250,000		\$268,250,000
<b>INTERGOVERNMENTAL</b>							
Cambridge Health Alliance		\$8,671,170			\$8,671,170		\$8,671,170
Cherry Sheet						\$33,101,520	\$33,101,520
MWRA		\$31,600,985			\$31,600,985		\$31,600,985
<b>Total</b>		\$40,272,155			\$40,272,155	\$33,101,520	\$73,373,675
<b>GRAND TOTALS</b>	\$594,245,575	\$202,565,170	\$5,123,430	\$104,301,180	\$906,235,355	\$33,101,520	\$939,336,875

# APPROPRIATION ORDERS – OPERATING REVENUES

**BE IT FURTHER ORDERED:** That the city appropriations and state assessments in the General Fund are to be financed by estimated revenues drawn from the following sources:

DEPARTMENT	CHARGES FOR SERVICES	FINES & FORFEITS	INTER-GOVT. REVENUE	LICENSES & PERMITS	MISC.-REVENUE	TAXES	GRAND TOTAL
<b>GENERAL GOVERNMENT</b>							
City Clerk	\$261,000		\$19,300	\$41,500		\$1,840,535	\$2,162,335
City Council			\$14,110			\$2,802,890	\$2,817,000
Election Commission	\$700		\$82,250			\$2,364,805	\$2,447,755
Employee Benefits			\$18,256,460		\$19,025,000	(\$10,170,035)	\$27,111,425
Equity and Inclusion						\$2,270,380	\$2,270,380
Executive			\$163,865			\$6,681,210	\$6,845,075
Finance	\$520,000		\$627,230		\$5,100,000	\$20,232,460	\$26,479,690
Human Resources						\$5,513,370	\$5,513,370
Law			\$50,000			\$4,306,320	\$4,356,320
Mayor			\$32,000			\$1,274,905	\$1,306,905
Public Celebrations			\$33,700			\$1,759,875	\$1,793,575
Reserve						\$40,000	\$40,000
<b>Total</b>	\$781,700		\$19,278,915	\$41,500	\$24,125,000	\$38,916,715	\$83,143,830
<b>PUBLIC SAFETY</b>							
Animal Commission	\$10,000	\$2,000		\$45,000		\$649,165	\$706,165
Community Safety						\$3,090,825	\$3,090,825
Emergency Comm.						\$10,930,090	\$10,930,090
Fire	\$1,224,965	\$3,000		\$160,000	\$12,000	\$73,355,040	\$74,755,005
Inspectional Services	\$166,000		\$17,925	\$27,364,750	\$125,000	(\$22,129,060)	\$5,544,615
License Commission	\$33,000	\$12,000	\$65,000	\$2,496,760		(\$597,020)	\$2,009,740
Police	\$839,355	\$2,793,925	\$856,605	\$128,565	\$70,000	\$76,257,380	\$80,945,830
PRAB						\$9,900	\$9,900
Traffic, Parking & Transportation	\$9,472,530	\$7,146,575		\$1,077,935	\$380,000		\$18,077,040
<b>Total</b>	\$11,745,850	\$9,957,500	\$939,530	\$31,273,010	\$587,000	\$141,566,320	\$196,069,210
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT</b>							
Cable Television	\$1,014,585					\$866,380	\$1,880,965
Capital Building Projects						\$1,872,660	\$1,872,660
Community Dev.	\$74,500		\$674,010	\$55,000		\$10,454,240	\$11,257,750
Debt Service	\$28,090,005				\$23,256,620	\$50,543,655	\$101,890,280
Historical Comm.						\$1,096,310	\$1,096,310
Housing	\$350,000			\$10,245,750	\$12,500,000	\$4,738,720	\$27,834,470
Office of Sustainability						\$3,143,675	\$3,143,675
Peace Commission			\$23,450			\$213,760	\$237,210
Public Works	\$9,791,740		\$1,523,925	\$1,500,000	\$1,482,925	\$59,612,840	\$73,911,430
<b>Total</b>	\$39,320,830		\$2,221,385	\$11,800,750	\$37,239,545	\$132,542,240	\$223,124,750

# APPROPRIATION ORDERS – OPERATING REVENUES

DEPARTMENT	CHARGES FOR SERVICES	FINES & FORFEITS	INTER-GOVT. REVENUE	LICENSES & PERMITS	MISC.-REVENUE	TAXES	GRAND TOTAL
<b>HUMAN RESOURCE DEVELOPMENT</b>							
Comm. on Women			\$9,960			\$483,260	\$493,220
Human Rights Comm.						\$878,550	\$878,550
Human Services	\$5,357,810		\$644,495		\$8,500,000	\$58,748,970	\$73,251,275
Library			\$549,415			\$18,842,000	\$19,391,415
Veterans' Services			\$120,425			\$1,240,525	\$1,360,950
<b>Total</b>	\$5,357,810		\$1,324,295		\$8,500,000	\$80,193,305	\$95,375,410
<b>CITY TOTAL</b>	\$57,206,190	\$9,957,500	\$23,764,125	\$43,115,260	\$70,451,545	\$393,218,580	\$597,713,200
<b>EDUCATION</b>							
Education	\$75,000	\$100,000	\$23,888,175		\$125,000	\$244,061,825	\$268,250,000
<b>Total</b>	\$75,000	\$100,000	\$23,888,175		\$125,000	\$244,061,825	\$268,250,000
<b>INTERGOVERNMENTAL</b>							
Cambridge Health Alliance						\$8,671,170	\$8,671,170
Cherry Sheet	\$349,160		\$17,678,830			\$15,073,530	\$33,101,520
MWRA	\$31,600,985						\$31,600,985
<b>Total</b>	\$31,950,145		\$17,678,830			\$23,744,700	\$73,373,675
<b>GRAND TOTALS</b>	\$89,231,335	\$10,057,500	\$65,331,130	\$43,115,260	\$70,576,545	\$661,025,105	\$939,336,875

# APPROPRIATION ORDERS – WATER FUND

---

CITY COUNCIL, CITY OF CAMBRIDGE  
 SUBMITTED APRIL 29, 2024

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 2024**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the Water Fund of the City of Cambridge.

DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINT.	TRAVEL & TRAINING	EXTRA-ORDINARY EXPENSES	CITY APPROPRIATION	STATE ASSESSMENT	GRAND TOTAL
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT</b>							
Water	\$9,589,120	\$6,271,775	\$86,580	\$300,000	\$16,247,475		<b>\$16,247,475</b>

**BE IT FURTHER ORDERED:** That the city appropriations in the Water Fund are to be financed by estimated revenues drawn from the following sources:

DEPARTMENT	CHARGES FOR SERVICES	FINES & FORFEITS	INTER-GOVT. REVENUE	LICENSES & PERMITS	MISC.-REVENUE	TAXES	GRAND TOTAL
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT</b>							
Water	\$16,247,475						<b>\$16,247,475</b>

# APPROPRIATION ORDERS – PUBLIC INVESTMENT EXPENDITURES

CITY COUNCIL, CITY OF CAMBRIDGE  
 SUBMITTED APRIL 29, 2024

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 2024**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the Public Investment Fund of the City of Cambridge.

PROJECT	APPROPRIATIONS
<b>GENERAL GOVERNMENT</b>	
Finance: E-Gov Projects	\$1,000,000
Finance: ERP Peoplesoft Modernization	\$1,000,000
Finance: Participatory Budgeting	\$2,065,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$4,065,000</b>
<b>PUBLIC SAFETY</b>	
Emergency Communications: Radio Replacement	\$1,700,000
Fire: Bunker Gear Replacement	\$155,000
Fire: E-Transit Air Supply Vehicle	\$100,000
Fire: Two New Fire Pumpers	\$2,400,000
Police: Body Cameras	\$1,000,000
Traffic: Fleet Vehicle Replacement	\$50,000
Traffic: Vision Zero Safety Improvements Fund	\$500,000
<b>PUBLIC SAFETY TOTAL</b>	<b>\$5,905,000</b>
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT</b>	
Cable TV: Media Arts Studio Hi-Definition Upgrade	\$200,000
CDD: Bluebikes Equipment Replacement	\$250,000
CDD: Ebikes for Bluebikes	\$175,000
CDD: Economic Opportunity and Development - Biomedical Career Training Program	\$99,000
CDD: Economic Opportunity and Development - Microenterprise and Economic Opportunity Programs	\$25,000
CDD: Economic Opportunity and Development - Small Business Enhancement, E-Commerce & Interior Access Programs	\$204,500
CDD: Economic Opportunity and Development - Storefront Improvements Program	\$200,000
CDD: Housing - Affordable Housing Project Development	\$156,345
CDD: Housing - Home Improvement Program	\$464,895
CDD: Housing - Housing Mediation Program	\$140,000
CDD: Housing - Housing Rehabilitation Assistance Program	\$337,250
CDD: Housing - Tenant Services/Organizing	\$75,000
CDD: Transportation - Bicycle Parking Program and Bus Stop Amenities	\$100,000
Public Works: Buildings - Carpet and Furnishings	\$175,000
Public Works: Cambridge Cemetery Improvements	\$500,000
Public Works: Electrical - Street Lighting Replacements	\$1,350,000

## APPROPRIATION ORDERS – PUBLIC INVESTMENT EXPENDITURES

PROJECT	APPROPRIATIONS
Public Works: Fleet Management - Purchase Electric Rubbish Packer	\$705,000
Public Works: Parks - Park Restoration	\$1,600,000
Public Works: Sewer/Stormwater - Remedial Construction	\$7,000,000
Public Works: Solid Waste - Public Area Litter & Recycling Bin Improvement	\$2,400,000
Public Works: Streets - Cambridge Crossing	\$1,250,000
Public Works: Streets - Complete Streets Reconstruction	\$5,472,730
Public Works: Urban Forestry Program	\$1,275,000
Water: Fresh Pond Master Plan Implementation	\$250,000
Water: Reservoir Gaging Weather Station Maintenance	\$250,000
Water: Reservoir Improvements	\$335,000
Water: Treatment Plant Equipment & Systems Upgrades	\$655,000
Water: Water Works Construction	\$2,400,000
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT TOTAL</b>	<b>\$28,044,720</b>
<b>HUMAN RESOURCE DEVELOPMENT</b>	
Human Service: Youth Center Van Replacement	\$110,000
Human Services: Danehy Park Maintenance	\$150,000
Human Services: Disability Commission ADA Accessibility Improvements	\$50,000
Human Services: Fresh Pond Golf Course Improvements	\$30,000
Human Services: Human Services Buildings Repairs	\$30,000
Human Services: War Memorial Recreation Center and Gold Star Pool Maintenance	\$48,000
<b>HUMAN RESOURCE DEVELOPMENT TOTAL</b>	<b>\$418,000</b>
<b>TOTAL</b>	<b>\$38,432,720</b>



# APPROPRIATION ORDERS – PUBLIC INVESTMENT FINANCING PLAN

---

**BE IT FURTHER ORDERED:** That the city appropriations in the Public Investment Fund are to be financed by estimated revenues drawn from the following sources:

FINANCING PLAN CLASSIFICATION	REVENUE
Chapter 90	\$3,835,730
Community Development Block Grant	\$1,501,990
Departmental Revenue	\$278,000
Free Cash	\$12,935,000
Mitigation Revenue	\$3,302,000
Parking Revenue Fund	\$550,000
Property Taxes	\$4,355,000
Sewer Service Charges	\$7,000,000
Street Preservation Offset Fund	\$285,000
Tree Program Revenues	\$500,000
Water Service Charges	\$3,890,000
<b>TOTAL</b>	<b>\$38,432,720</b>