



Lesley University  
**Town Gown Report**  
2010



Prepared by  
**Lesley University**  
Office of Operations and Campus Planning  
Office of Public Affairs



# 2010 Annual Town Gown Report

Institution Name: Lesley University

Report for Time Period (e. g., Spring '09 semester or 2009-2010 term): Fall, 2010\_\_\_\_\_

Date Submitted: \_\_\_\_\_

## I. EXISTING CONDITIONS

**Please provide the following information about the current conditions and population at your Cambridge campus. Add clarifying comments as needed.**

### A. FACULTY & STAFF

<i>Cambridge-based Staff</i>	2006	2007	2008	2009	2010 (1)	2020 (2) (projected)
Head Count:	415	424	431	419	407	425
FTEs <sup>1</sup> (if available):	392.2	401.71	408.71	398.26	386	404
<i>Cambridge-based Faculty</i>						
Head Count:	145	138	156	155	146	170
FTEs <sup>1</sup> (if available):	129.9	123.4	138	135.74	131	153
Number of Cambridge Residents Employed at Cambridge Facilities:	83	82	86	81	73	78

(1) November, 2010 data

(2) 2020 projections represent the present day total of faculty and staff at Cambridge campuses and AIB faculty and staff currently working in Kenmore Square.

<sup>1</sup> "FTE" refers to Full Time Equivalent employees, which treats part-time workers as a fraction of a full time position based on the number of hours worked per week.



<b>C. STUDENT RESIDENCES</b>	2006	2007	2008	2009	2010	2020 (projected)
<i>Number of Undergraduate Students residing in Cambridge:</i>						
In dormitories:	637	695	686	777	879 (1)	925
Number with cars garaged in Cambridge:	0	0	0	0	0 (2)	
In off campus affiliate housing <sup>3</sup> :	0	0	0	0	0	
In off campus non-affiliate housing:	75	88	53	71	62	
<i>Number of Graduate Students residing in Cambridge:</i>						
In dormitories:	0	0	0	27	0	
Number with cars garaged in Cambridge:	0	0	0	0	0 (2)	
In off campus affiliate housing <sup>4</sup> :	0	0	0	0	0	
In off campus non-affiliate housing:	137	207	190	212	212	

(1) Includes 46 Threshold students.

(2) The University does not track student vehicle registrations. Undergraduates are not allowed to bring cars to campus. Graduates students do not live on campus.

<sup>3</sup> For the purpose of this report, affiliate housing is defined as other housing owned by the institution that is available only to members of the academic community. *Affiliate housing does not include either dormitories or housing available for rent to persons who are not affiliated with the institution.*

<sup>4</sup> For the purpose of this report, affiliate housing is defined as other housing owned by the institution that is available only to members of the academic community. *Affiliate housing does not include either dormitories or housing available for rent to persons who are not affiliated with the institution.*

**(3) D. FACILITIES & LAND OWNED**

The following facilities and land information should be provided for the campus as a whole as well as for sub-areas/precincts of the campus. For example:

- Harvard University for the North Campus, Law School, Radcliffe Quad, Harvard Yard, etc.
- MIT for the East Campus, West Campus, Sloan School, etc.
- Lesley University for the Doble, Porter and Brattle Campuses

	2006	2007	2008	2009	2010	2020 (projected)
Acres:						
Tax Exempt	8.48	8.48	13.76	13.76	13.76	13.76
Taxable	4.40	4.40	2.38	2.31	2.31	2.31
Number of Buildings: (include both taxable and tax exempt buildings)	33	32	37	54.5	58.5	(2)
Dormitories:						(2)
Number of Buildings:	15	15	17	19	22	
Number of Beds:	665	695	775	873	890	
Size of Buildings (gross floor area):	677,900	681,157	850,272	911,611	942,277	(2)
	*					
Institutional/Academic	362,821	358,241	425,614	488,931	491,901	(3)
Student Activities/Athletic	11,000	11,000	11,000	11,000	26,030	(3)
Dormitory/Nontaxable Residential	131,432	139,581	193,345	230,563	243,229	(4)
Commercial	166,984	108,432	106,932	104,954	104,954	
Taxable Residential	76,163	76,163	76,163	76,163	76,163	

Notes:

- (1) Lesley University and the Episcopal Divinity School jointly own Sherrill Hall (50% / 50%)
- (2) 2020 “Number of Buildings,” “Dormitories,” and “Size of Buildings” numbers and square footages not listed because of new Strategic Plan and corresponding updated Campus Plan in progress 2011 / 2012.
- (3) Institutional / Student Activities Building Added: Washburn Commons - 10 Phillips Place (18,152 sq. ft.)
- (4) Dormitories Added: Kidder – 2-4 St. Johns Rd. (8,561 sq. ft.) and Rousmaniere – 6 St. Johns (4,105 sq. ft.)

**Parking**

This section refers to parking spaces maintained in Cambridge only. Provide figures for the Campus as a whole. Include additional information as necessary.

Number of parking spaces maintained for students (include resident and commuter parking): 20

Number of parking spaces maintained for faculty, staff and visitors: 306

**Housing** (Do not include any information about dormitories in this table.)

<b>2006</b>	Tax Exempt - Affiliate Housing <sup>4</sup>	Taxable - Affiliate Housing <sup>4</sup>	Tax Exempt - Other Housing	Taxable - Other Housing
Number of Units:	1	0	0	81
Number of Buildings:	1	0	0	10

<b>2007</b>	Tax Exempt - Affiliate Housing <sup>4</sup>	Taxable - Affiliate Housing <sup>4</sup>	Tax Exempt - Other Housing	Taxable - Other Housing
Number of Units:	1	0	0	81
Number of Buildings:	1	0	0	10

<b>2008</b>	Tax Exempt - Affiliate Housing <sup>4</sup>	Taxable - Affiliate Housing <sup>4</sup>	Tax Exempt - Other Housing	Taxable - Other Housing
Number of Units:	1	0	0	81
Number of Buildings:	1	0	0	10

<b>2009</b>	Tax Exempt - Affiliate Housing <sup>4</sup>	Taxable - Affiliate Housing <sup>4</sup>	Tax Exempt - Other Housing	Taxable - Other Housing
Number of Units:	1	0	0	81
Number of Buildings:	1	0	0	10

<b>2010</b>	Tax Exempt - Affiliate Housing <sup>4</sup>	Taxable - Affiliate Housing <sup>4</sup>	Tax Exempt - Other Housing	Taxable - Other Housing
Number of Units:	1			81
Number of Buildings:	1			10

<b>2020 Projected</b>	Tax Exempt - Affiliate Housing <sup>4</sup>	Taxable - Affiliate Housing <sup>4</sup>	Tax Exempt - Other Housing	Taxable - Other Housing
Number of Units:	1			81
Number of Buildings:	1			10

**Property Transfers:**

Please list Cambridge properties purchased since filing your previous Town Gown Report:

The third and final phase of closings within the Lesley-EDS partnership was completed in June 2010 and involves three buildings on the Brattle Campus: Kidder House, Rousmaniere House and Washburn Commons

Please list Cambridge properties sold since filing your previous Town Gown Report:

None

Please describe any planned dispositions or acquisitions:

None

**E. REAL ESTATE LEASED**

Please attach to the report a table listing of all real estate leased by your educational institution within the City of Cambridge. Include the following for each lease:

- street address
- approximate area of property leased (e. g., 20,000 SF, two floors, entire building, etc.)
- use (e. g., institutional/academic, student activities/athletic, housing, etc.)

If your institution does not lease any real estate within the City of Cambridge, you may omit this section.

We have an ongoing agreement with Buckingham, Browne and Nichols for shared use of athletic fields and facilities. Due to the increased utilization of these facilities by both institutions, Lesley is actively seeking other options for athletic fields and facilities following the agreement’s expiration in 4 years.

**F. PAYMENTS TO CITY OF CAMBRIDGE:<sup>5</sup>**

	FY 06	FY 07	FY 08	FY 09	FY 10
Real Estate Taxes Paid	\$562,137.04	\$534,810.57	\$527,540.83	\$560,639.82	\$544,313.10*
Payment in Lieu of Taxes (PILOT)	n/a	n/a	n/a	n/a	n/a
Water & Sewer Fees Paid	\$287,656.65	\$286,869.83	\$283,381.35	\$312,452.93	\$325,802.63
Other Fees & Permits Paid	\$20,641.80	\$30,673.65	\$24,257.14	\$27,234.54	\$28,313.02

\*Reduction in Real Estate Taxes Paid results from the sale of 1680 Massachusetts Avenue (West Side Lounge) in 2009.

**G. INSTITUTIONAL SHUTTLE INFORMATION**

Please include information about all regularly scheduled shuttle services operated by your institution within the City of Cambridge or between Cambridge and other municipalities:

Route Name	Vehicle Type and Capacity	Frequency of Operation	Weekday Hours of Operation	Weekend Hours of Operation
Porter to Quad to Brattle to AIB/Boston	39 seat bus	Continuous loop	7AM to 10PM (Friday until 8PM)	None
Quad to Brattle to AIB/Boston	39 seat bus	Continuous loop	7:30AM to 10:45PM (Friday until 9PM)	None
Quad to Porter to Brattle	15 seat van	Continuous loop	8AM to 12AM	On call safety van service.

Please provide ridership data, if available, and describe efforts both to coordinate shuttle system with other institutions and to streamline shuttle services.

Lesley Bus Shuttle Service averaged 2,700 riders weekly during the 2009-2010 academic year, and does not operate in the summer months. Public Safety supplementary van services provided Monday to Friday 8am to 12 midnight van transport from Doble to Brattle to Porter averaging over 440 passengers weekly.

As our shuttle service currently extends to Kenmore Square to serve the Art Institute of Boston, the anticipated relocation of the Art Institute to the Porter Campus will significantly reduce the demand on shuttle services.

**II. FUTURE PLANS NARRATIVE**

<sup>5</sup> Fiscal Years for the City of Cambridge begin on July 1 and end on June 30 of the following year. For example, FY 10 for the City of Cambridge includes the period from July 1, 2009 through June 30, 2010.

On page 12 of the 1991 Report of the Mayor's Committee on University-Community Relationships, the members of the Town-Gown Committee agreed that "Universities should offer statements of their future needs to the city and plans responding to those needs. These plans should include specific statements about known development projects and their status; forecasts of faculty, staff or student population growth; and identified needs that do yet have solutions . . . These plans should address known concerns of the community, such as parking and/or tax base erosion."

Describe your institution's current and future physical plans:

- To provide context, describe campus development efforts over the past five years;
- Employ a future planning horizon of ten years;
- State your institution's specific planning goals for this period;
- Describe the goals and needs that you address through your plans;
- How do you see your campus evolving to address your institution's strategic goals and objectives;
- Identify and describe plans for future development of the sub-areas/precincts of your campus, being certain to address the institution specific information requests and questions found in Section VI (coordinate with Map 4 in Section IV);
- Identify future development sites on your campus (coordinate with Map 4 in Section IV);
- Include in your discussion the relationship of planned and projected institutional development to adjacent residential districts within Cambridge and any impacts that might result;
- Include in your discussion the relationship of planned and projected institutional development to adjacent retail and commercial districts within Cambridge and significant impacts that might result (e. g., loss or relocation of retail space, etc.);
- Include in your discussion efforts to support and encourage "green" development on your campus, including sustainability planning and LEED certification of campus buildings;
- Include in your discussion a description of existing facilities for housing your faculty and staff and any plans for increasing such housing.

In December, 2008, the Lesley University Board of Trustees approved the Centennial Plan: The Lesley University Campus MasterPlan 2009 addressing all of the above topics, though it is intentionally flexible and long-range timelines have already been altered due to the economic climate and other considerations.

In the coming year, President Moore is re-initiating a strategic planning process for the University, of which a revised campus master plan will be a component.

Over the past year, we have completed the final purchase of properties from the Episcopal Divinity School, creating a shared Brattle Campus. Part of the Brattle Campus development includes building modernizing and improved energy efficiencies, to support the university's ongoing sustainability initiatives.

This past year's planning efforts have focused on two major initiatives:

- 1- The successful integration of the Brattle Campus as a part Lesley University, including: a successful long-range partnership with the Episcopal Divinity School to benefit the students of both institutions, including establishment of a cohesive home for Lesley's Graduate School of Arts and Social Sciences; and
- 2- Planning towards the successful relocation of the Art Institute of Boston to Cambridge.

Both of these initiatives are consistent with the Lesley University Campus Master Plan goals, which include the creation of a tri-node campus in Cambridge.

### **Sustainability**

Lesley University's Green Campus Initiative continues. We are proud of our status as a Member in good standing of the American College and University Presidents' Climate Commitment.

Some highlights within the initiative in the past year include:

- Increased recycling volume by 39% in one year
- Contracted with new management/recycling vendor providing monthly data
- After a full year of operation and data collection, the new residence halls at 1 and 3 Wendell Street are operating 30% more efficient than similar sized residence halls in the region according to EPA data when measured by gas and electricity consumption
- Reduced natural gas consumption through mechanical upgrades at 30 and 34-38 Mellen Street by 49 % between FY 2007 and FY 2010

We continue our pledge that all new construction will be built to U.S. Green Building Council's LEED Silver standard, and our energy efficient purchasing policy (Energy Star Certified) continues. We are currently undertaking an assessment of emissions and developing concrete recommendations for offsets. Additional infrastructure improvements towards energy efficiency are discussed in Section III.

### **III. LIST OF PROJECTS**

List all development and public improvement/infrastructure projects completed within the past year, currently in construction or which will require City permits or approvals during the next three years (coordinate with Map 3 in Section IV);

- Indicate how each project meets the programmatic goals of your institution discussed in Section II;
- Indicate how each project fits into the physical plans for the immediate campus area;
- Indicate the “green” attributes, if any, of the project;
- Indicate identified future development sites on your campus (coordinate with Map 4 in Section IV).

### **BRATTLE CAMPUS**

This year, Lesley University and the Episcopal Divinity School completed the third and final phase of the shared campus partnership that began in 2007. With the closings on Kidder House, Rousmaniere House and Washburn Commons, Lesley now owns seven and one half buildings within the two-party condominium association that comprises the Brattle Campus. This includes a 50/50 ownership of the Sherrill Hall (library) building with EDS.

#### **Infrastructure Improvements**

Properties on the Brattle Campus have suffered years of deferred maintenance, and are in need of considerable upgrades. An antiquated central heating system was of particular concern for Lesley.

The University has undertaken a two phased program to replace the entire central heating system on the Brattle campus. Since the campus heating system is in Lawrence Hall (a Lesley building), it is necessary to replace the building systems furthest from Lawrence Hall and work back to the actual boilers. Lesley’s first phase, removing Washburn from the system and tying Sherrill hall into the same new high efficiency heating system, has just been completed. The design and engineering work is under way to replace the Lawrence and Winthrop Halls portion of the system this coming summer.

EDS is also participating in the process of boiler replacement since many of their buildings are also tied to the central heating system. Lesley assisted them with the replacement of the St John’s Chapel and Wright Hall heating systems this past summer and they will remove Burnham and Reed Halls this coming summer. All of this work represents a multi-million dollar investment in new infrastructure to ensure that the University has the most energy efficient systems.

#### **Kidder House**

Kidder House, at 2 and 4 St. John’s Road, opened in September, 2010, with 26 beds as a suite-style residence hall. Formerly used as student apartments, the renovation included updates for life and fire safety and cosmetic improvements. The building is now fully sprinklered.

#### **Sherrill Plaza**

Sherrill Plaza is adjacent to Sherrill Library and bordered by an eclectic mix of Victorian, Gothic, Modernist, and Brutalist architecture. The plaza’s large landscape accommodate changes in grade,

and is characterized by multiple sets of stairs and wooden ramps to provide access to the surrounding buildings.

The plaza had changed little since its original construction, except for the addition of a labyrinth of wood ramps and concrete to provide ADA accessibility. The plaza has endured over 40 years of intense use and harsh New England weather. What was originally intended, and best used, as a gathering place has become under-utilized and an obstacle, especially for uses with mobile disabilities.

The plaza has been redesigned with improved accessibility, aesthetics and landscaping. The contractor has been selected and work will begin following the 2011 Commencement. Work will be completed in mid-July. The new design will restore the plaza to both its functionality as a crossroads within the campus and its potential as a communal outdoor gathering place, with enhanced landscaping as well as vastly improve accessibility making it ADA compliant.

### **101 Brattle Street**

In the spring of 2011, we plan to undertake renovations of 101 Brattle Street, also known as Hodges House, for office relocations beginning in March. We have obtained preliminary approval from the Historical Commission for the addition of an exterior lift at the side entrance for ADA compliance. Other improvements include replacing the boiler system with a more modern, sustainable heating system; interior accessibility improvements; and exterior maintenance, including repainting to a historically appropriate white.

### **DOBLE CAMPUS**

This past year, the “Quad Campus” was renamed the “Doble Campus” in memory of Frank C. Doble, a former trustee and significant benefactor to the University.

The establishment of the Brattle Campus, as planned, has resulted in the ability to repurpose a number of facilities on the Doble Campus for new and improved student life and services facilities.

### **Doble Hall**

Doble Hall, located on the Doble Campus Quadrangle, underwent a number of improvements following the University’s relocation of its library services to the Sherrill Library on the Brattle Campus. Office space renovations allowed us to centralize a number of essential student services for improved student access, including the Center for Academic Achievement, the Career Resources Center, the Office of Community Services, the Counseling Center, and International and Multicultural Student Services.

The central entrance to Doble Hall underwent cosmetic and ADA upgrades this fall.

### **Fitness Center**

The creation of a modern Fitness Center has been a long-term goal of the University for many years. Previously, a small facility occupied basement space in Stebbins Hall. We were pleased this past January to open a new Fitness Center, with nearly triple the amount of space, including space for free weights, cardio machines and nautilus equipment – all overlooking the quadrangle through floor to ceiling windows. Newly refurbished men’s and women’s locker rooms including showers and an athletic training room for student athletes were created in the lower level. The former fitness center in Stebbins is now serving student athletes, in addition to yoga classes, and other activities.

### **9 and 11 Mellen Street**

Our Residence Life offices are now located in 9 Mellen Street – formerly occupied by Graduate School of Arts and Social Sciences faculty who have moved to the Brattle Campus. The building was renovated with a new plumbing system, accessibility improvements for ADA compliance, improved energy efficient lighting and other cosmetic improvements. 11 Mellen, already accessible, now houses the Dean of Students offices.

### **Other**

The Mail Copy Center and student mailboxes were consolidated into a newly renovated space on the lower level below the Student Center. The Office of Graduate Admissions was consolidated in the cosmetically upgraded 23 Mellen Street.

### **Threshold Program**

Moving forward, but without a set timeline, we seek to make improvements to the facilities housing Lesley's Threshold Program – a residential program for adults with cognitive and learning disabilities learning independent living skills.

Located in three houses on Oxford Street, the program serves 65 students. Planning includes complete rehabilitation of the three buildings to better meet the needs of the students, improved landscaping and attention to outdoor space to create a campus within a campus feel, as well as aesthetic and ADA improvements.

### **PORTER CAMPUS**

#### **Retail at University Hall**

We are pleased to report that the retail spaces on the first floor of University Hall are at 100 % occupancy for the first time in many years. Bourbon Coffee, who has acquired the necessary permits in recent weeks, will occupy the remaining vacant spaces formerly occupied by The Gap, as well as the smaller spaces occupied by Kitty Haas Jewelry and a Bush Cleaners.

Bourbon Coffee is a unique operation dedicated to increasing the global demand that will cultivate coffee as a sustainable crop in their native Rwanda, and this is their second retail store in the United States (the first in Washington D.C.). They will occupy a space on the Mass Ave. street facing façade of the building, filling a previously empty storefront on Massachusetts Avenue.

We are further gratified that our longest operating retail stores and restaurants have leases extending several years into the future, showing strong evidence of the health of the retail operation as a community benefit and resource.

#### **AIB Relocation**

Our planning to relocate of The Art Institute of Boston to Cambridge continues, and we anticipate completing all regulatory approvals in 2011 to begin construction.

Since public and community meetings during last year's re-zoning process, the designs of architectural team, Bruner/Cott have retained the exterior envelope of the proposed building as presented during that process. Also, as presented previously, we continue to work with a plan that includes street level main art gallery, and using the interior of Prospect Hall (church building) as the art library. Much of our work since public discussions has focused on defining the interiors for academic and art making spaces, as well as historical restoration and preservation of Prospect Hall.

We have retained a landscape architect, Burke and Associates of Davis Square to work with us to develop plans for AIB outdoor spaces, with particular attention to the Roseland Street edge improvements and the AIB plaza. Our goal is to create an urban plaza that welcomes visitors to AIB, and serves as a meeting and gathering place for both the Lesley Community and our neighbors.

## **UNIVERSITY WIDE**

### **Signage and Way-finding**

Over the past year the University has undertaken a campus-wide design and installation of a new way-finding signage program. The project, near completion, provides a consistent image of the University at each of its campuses -- Porter, Doble and Brattle, allows for easier navigation of buildings at each campus, and between campuses. Most building identification, campus gateway and various "tavern-style" signs have been installed. Remaining installations include campus directories, building lettering and we are seeking Board of Zoning Appeals approval for additional tavern style signs for the Brattle Campus and revised letters for the granite monument signage at 1627 Massachusetts Avenue.

Given the historic character of our campuses, particularly the Brattle Campus, we welcomed and received the guidance of the Cambridge Historical Commission on important design elements.

## **IV. MAPPING REQUIREMENTS**

Please attach to the report maps of the following (these may be combined as appropriate):

1. Map of all real estate owned in the City of Cambridge. Categorize properties by use as appropriate (e. g., institutional/academic, student activities/athletic, dormitory/nontaxable residential, investment, etc.).
2. Map of real estate leased. Categorize properties by use as appropriate (e. g., institutional/academic, student activities/athletic, housing). This map can be combined with the one above.
3. Map of development projects completed within the past year, now underway, proposed or planned within the next three years.
4. Map the sub-areas/precincts of your campus, indicating the location of future development areas and projects. If appropriate, include detailed maps of sub-areas/precincts where significant changes are anticipated to occur over the next five years.
5. Map of all regularly scheduled campus shuttle and transit routes.

## **V. TRANSPORTATION DEMAND MANAGEMENT**

Please provide the following information. You may summarize the information below or attach documents to this report, as appropriate. If your school has not updated information since submitting the 2008 Annual Report, you may so indicate in the appropriate space below.

A. Results of surveys of commuting mode choice for faculty and/or staff and/or students was submitted as an addendum to the 2010 PTDM report

B. Information on the point of origin of commuter trips to Cambridge for faculty and/or staff and/or students is included in the 2010 PTDM report

C. Have there been any changes in your PTDM plan or strategy since submitting your 2008 Town Gown-report? If so, please describe briefly. (Your PTDM plan is on file at CDD.)

Lesley submitted an amended PTDM Report in June, 2010, which was approved by the City. There are no changes to the strategy, however we are pleased to report we have reduced our single occupancy vehicle rates.

## VI. INSTITUTION SPECIFIC INFORMATION REQUESTS

### Lesley University

1. Provide an update on the status of the university master plan process and recent planning efforts.

Addressed within narrative.

2. Provide an update on planning and construction activities on the Main Campus, Porter Square, and Brattle Street areas. The Porter Square update should address the Porter Exchange building, the parking lots located across Massachusetts Avenue, and the North Congregational Church.

Addressed within narrative.

3. Discuss planning for bicycle facilities on campus.

Over the past year, we have more than doubled the number of bike racks on all of Lesley's Campus, from 84 to 172 slots. We are pleased to report that this is in large part to increased demand from students. Bicycle travel, especially between campuses, is on the increase.

Also, we are in our second year of the "LUGLY" bike-share program. LUGLY, short for "Lesley Ugly Bike," was named with a wink to the less than flattering paint job the fleet was given as a theft deterrent (which has been effective). The program allows member students and employees to utilize a fleet of bikes when traveling between the University's Cambridge campuses. Users' preference was not to use an online reservations system, making hard usage data difficult to obtain, but anecdotal evidence and increased requests for membership suggest its popularity is increasing.

4. Describe plans for properties currently held by the University on or abutting Massachusetts Avenue. Particular attention should be paid to a description of the uses intended on the ground floor of these sites, as related to community concerns about maintaining an active retail environment.

This is addressed within the narrative, with the addition that Lesley University shares neighborhood goals of an active Massachusetts Avenue streetscape, and healthy business district.

## LESLEY COLLEGE SHUTTLE

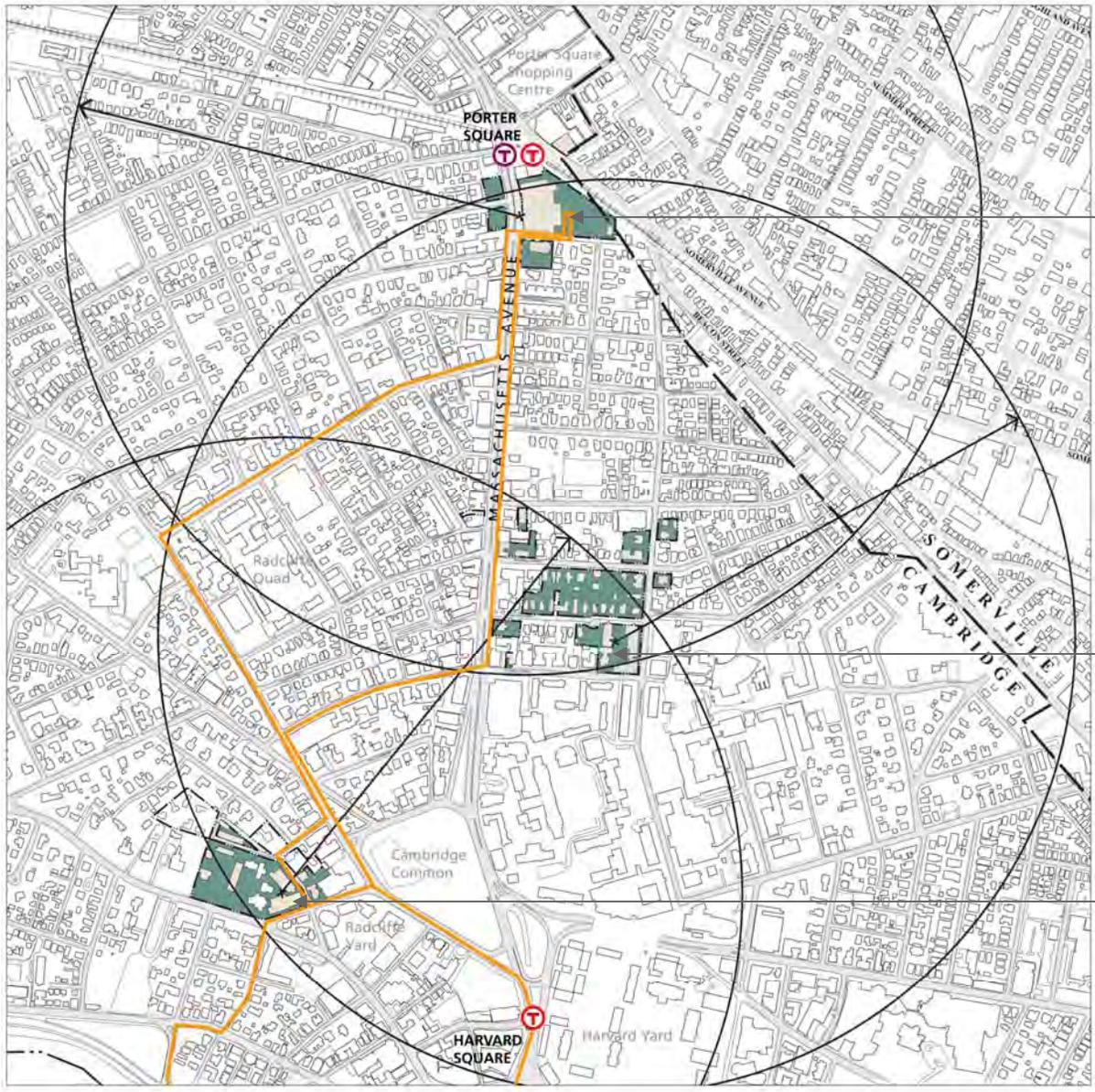
Start: Mass. Ave. at Mellen Street  
Right on Rosedale St.  
Left into rear parking lot.  
**STOP!** Passengers at rear door.  
Reverse direction and leave lot. Left on Mass. Ave.  
Right on Linnean St  
Left on Garden St  
Right on Berkeley St  
**STOP!** Passengers at corner of Phillips St. (Episcopal Divinity School)  
Left on Phillips St.  
Right on Mason St.  
Right on Brattle St.  
Left on Hawthorn St.  
Straight at lights to Memorial Drive.  
Left on Memorial Drive.  
Right on B.U. Bridge. (Stay in left lane.)  
Cross Commonwealth Avenue.  
Left on Carleton St.  
Right on Commonwealth Ave.  
Right on Beacon St.  
**STOP!** At 700 Beacon St. – Art Institute of Boston  
Straight on Beacon Street.  
Right on Mountford St.  
Right on Carleton St. (Stay in right lane.)  
Left on Commonwealth Ave. (in right lane)  
Right on B.U. Bridge.  
 $\frac{3}{4}$  way around rotary.  
West on Memorial Drive.  
Right on Hawthorn St. Extension.  
Right on Mount Auburn Street.  
Left on Ash St.  
Straight across onto Mason St.  
Left on Garden St.  
Right on Chauncey St.  
Left on Mass. Ave.  
**STOP!** At Mellen St.

This routing is adapted for each run dependent on scheduled stops.

**A**

Mapping Requirements

- 1** Overview
- 2** Doble Campus Uses
- 3** Porter Campus Uses
- 4** Brattle Campus Uses
- 5** Doble Campus Projects
- 6** Porter Campus Projects
- 7** Brattle Campus Projects



Porter Campus

Doble Campus

Brattle Campus

Lesley owned properties

10-minute walk radius

MBTA Red Line Subway Station

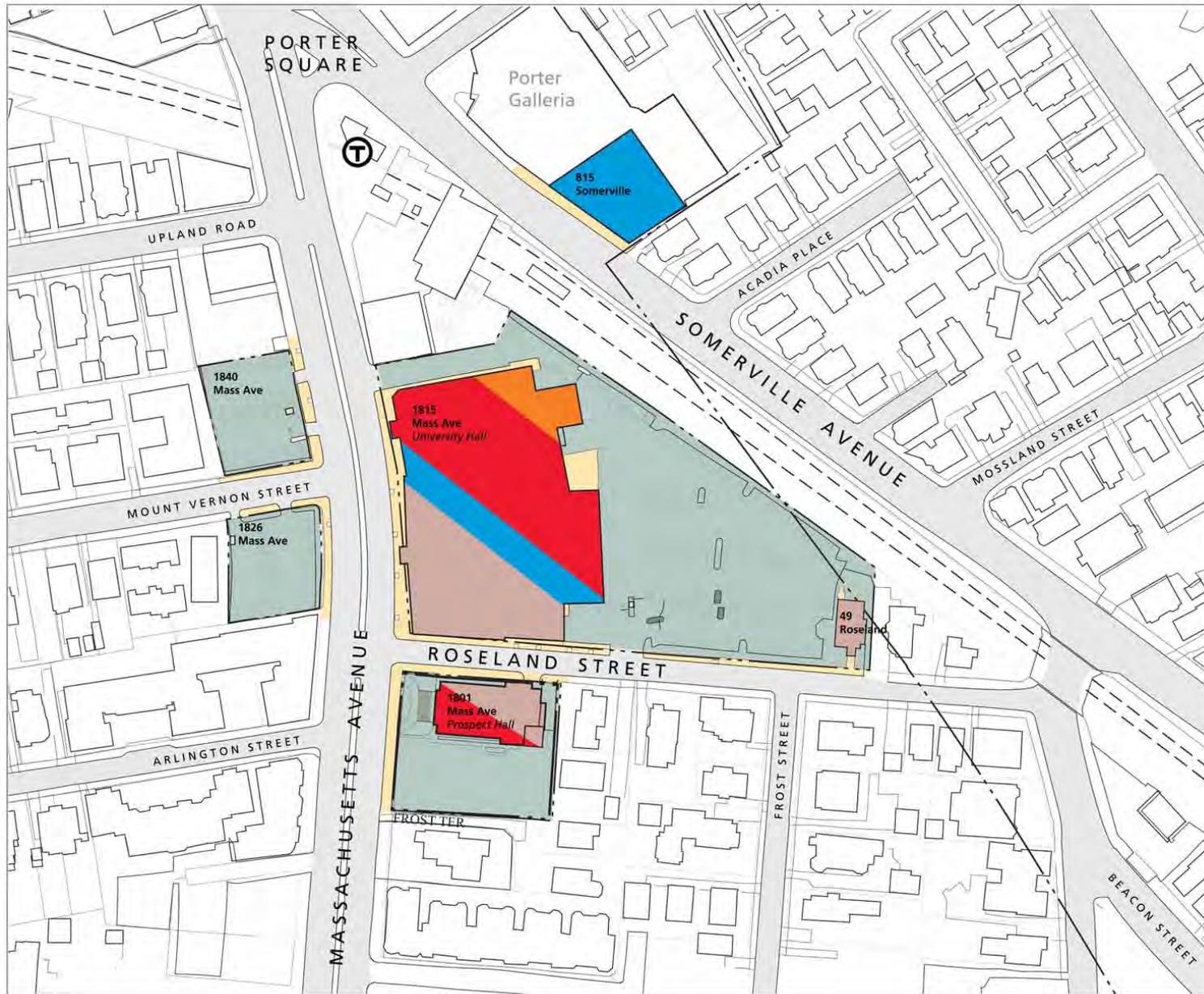
MBTA Commuter Rail Station

Lesley Shuttle routes



Lesley University Campus Planning  
www.lesley.edu/campusplan

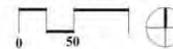


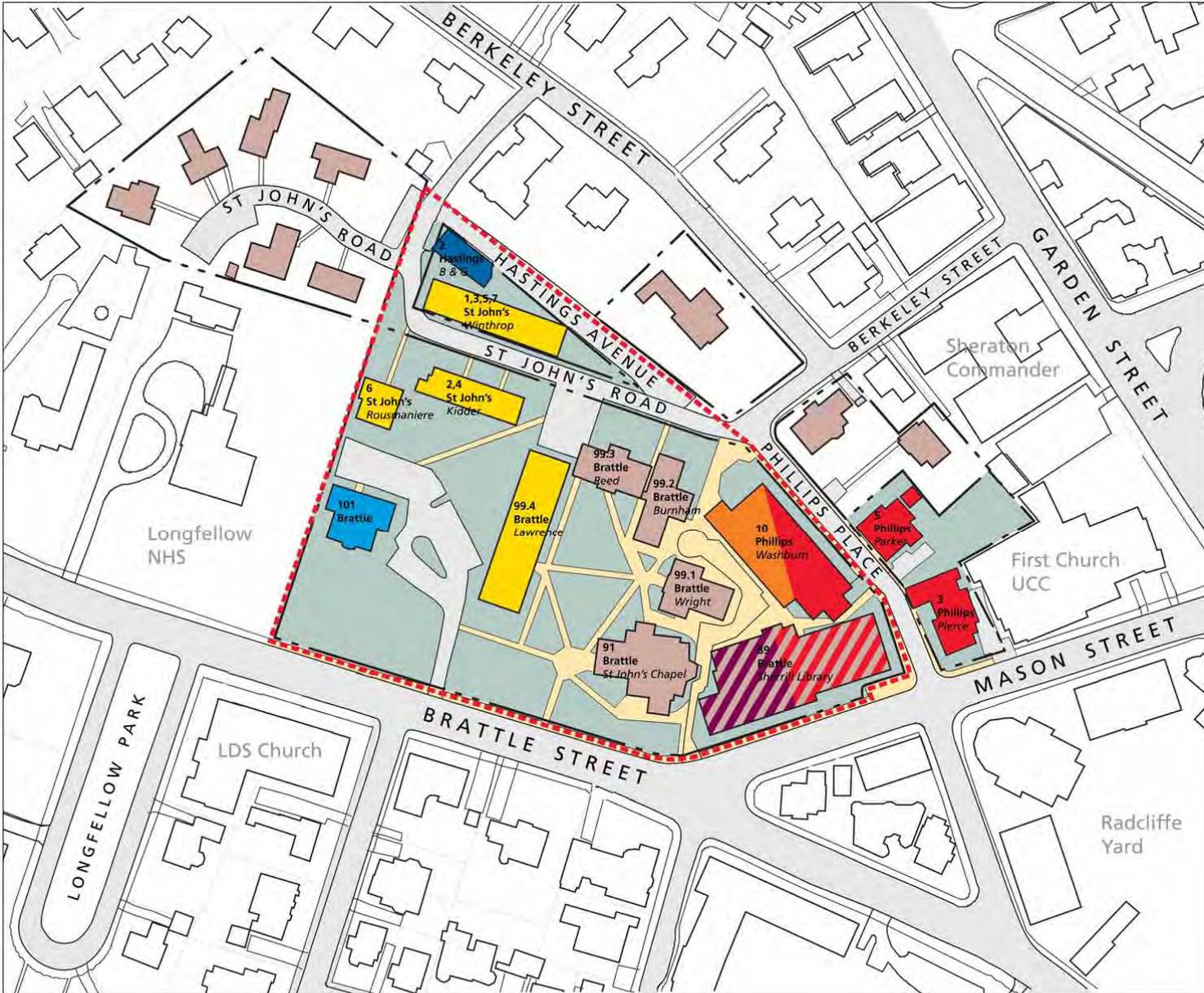


Uses

- University Property
- Academic
- Administrative
- Library
- Student Residence
- Student Life
- Athletic
- Physical Plant
- Rented to Others

Lesley University Campus Planning / 2010

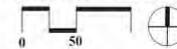


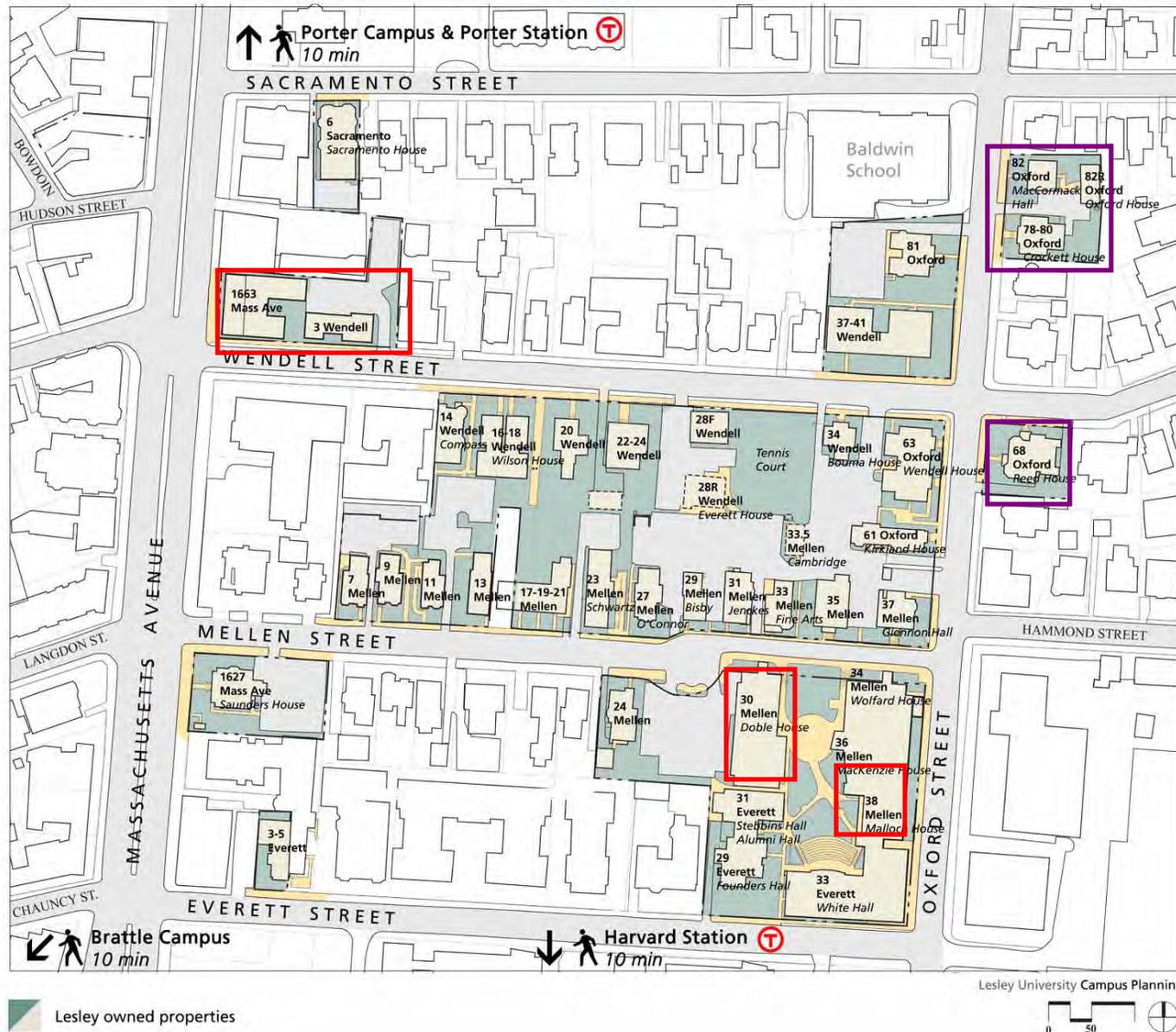


Uses

- Condominium Area
- University Property
- Academic
- Administrative
- Library
- Student Residence
- Student Life
- Athletic
- Physical Plant
- Episcopal Divinity School

Lesley University Campus Planning / 2009



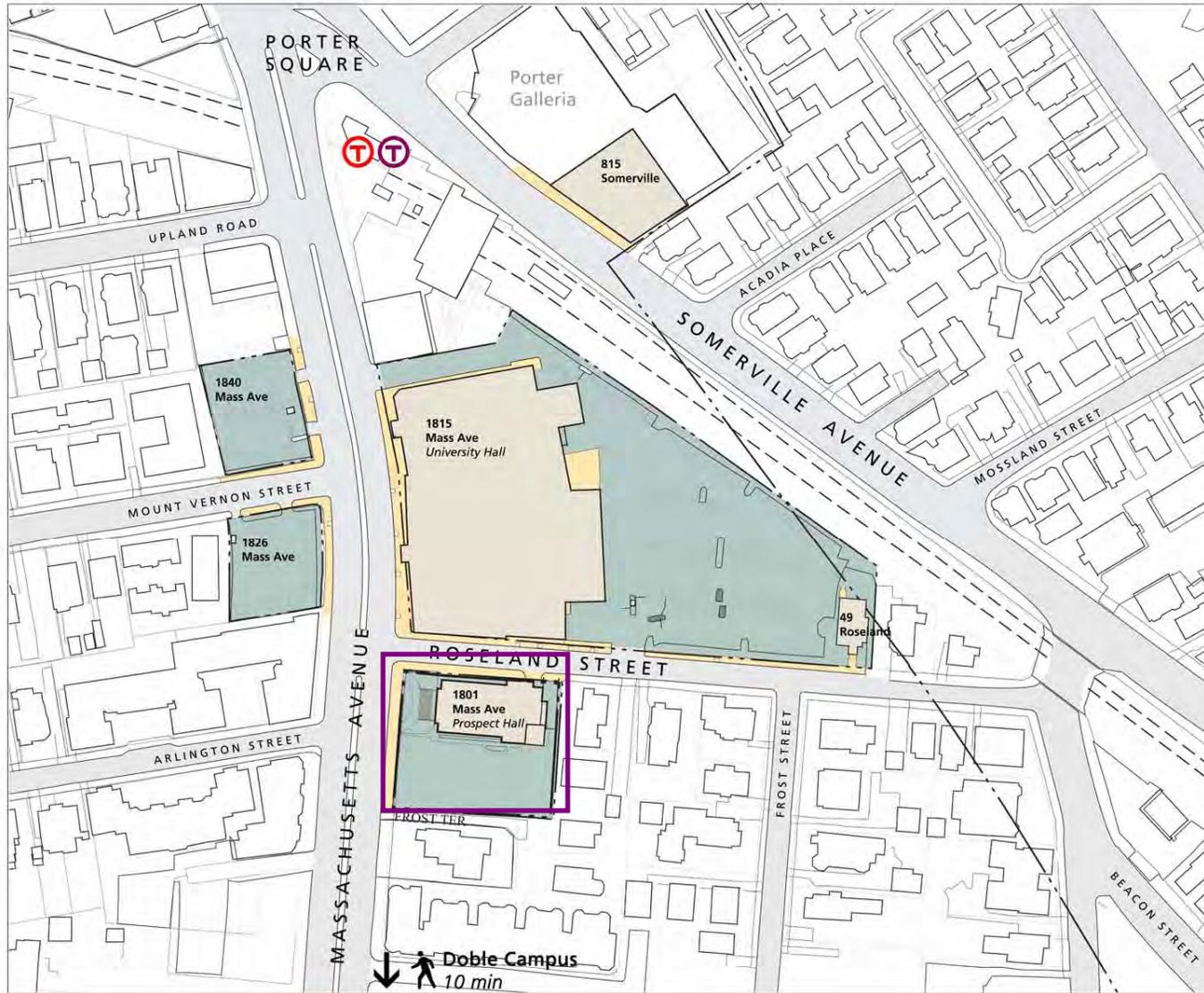


- Recently completed
  - 1663 Massachusetts Avenue
  - 3 Wendell Street
  - Fitness Center
  - Information Commons
  - Mailroom
  - ADA Entrance
- Currently underway
  - (none)
- Proposed
  - Threshold Renovations

Lesley owned properties

Lesley University Campus Planning

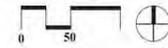


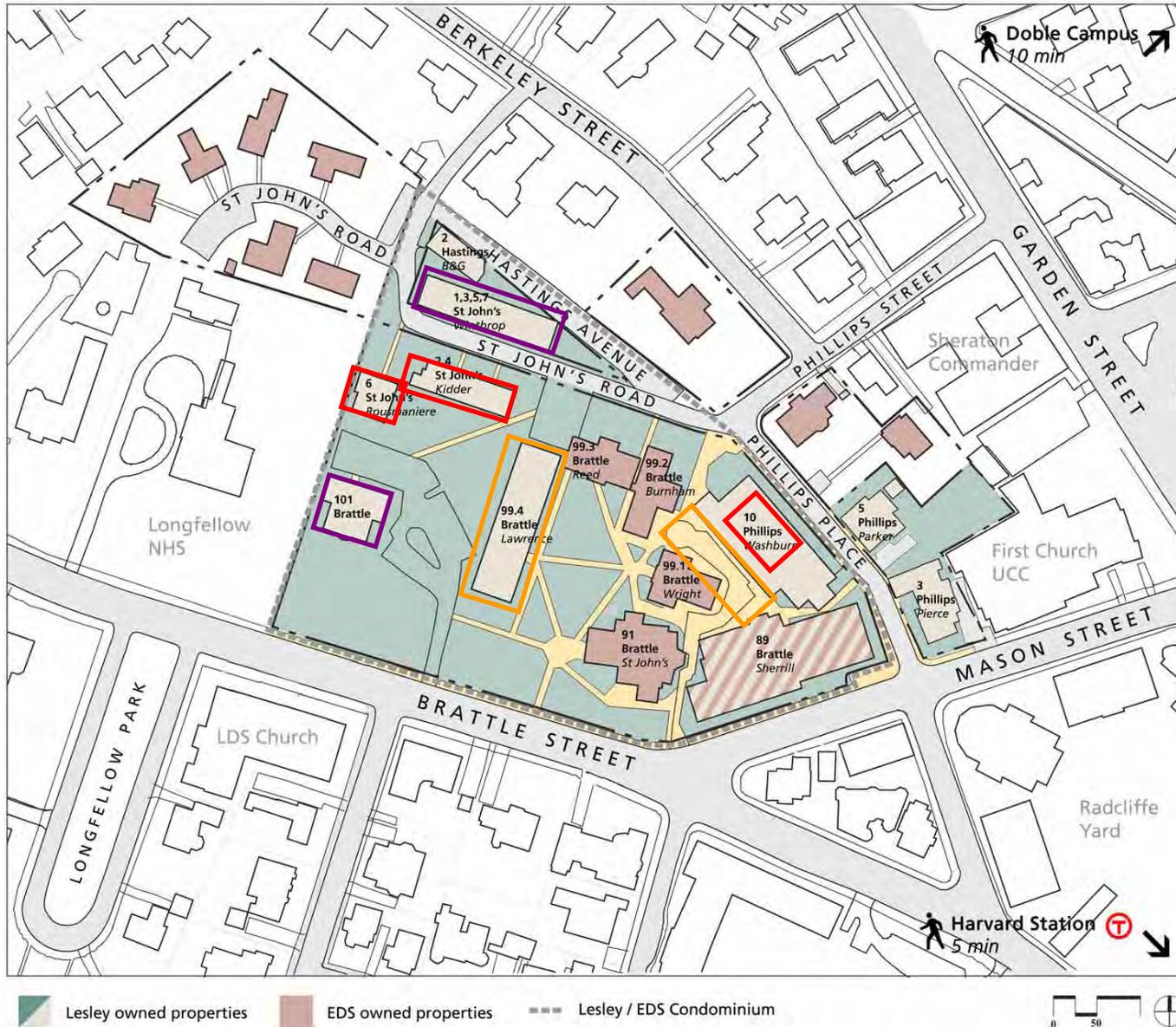


- Lesley owned properties
- T MBTA Red Line Subway Station
- T MBTA Commuter Rail Station

- Recently completed  
(none)
- Currently underway  
(None)
- Proposed  
Art Institute  
Historic church restoration/adaptive re-use

Lesley University Campus Planning





- Recently completed
  - EDS acquisitions phase III
  - Heating System phase I
  - Kidder House renovations
  - Brattle Café

- Currently underway
  - Sherrill Plaza renovation
  - Heating System phase II

- Proposed
  - 101 Brattle Renovation – Alumni & Advancement relocation
  - Rousmaniere House renovation
  - Winthrop Hall renovation
  - ADA/Infrastructure improvements