MIT Kendall Square Initiative



Volume II: Technical Studies and Information (NoMa Project and SoMa Project)

Final Development Plan Submission

Cambridge Planning Board #302 and #303

November 5, 2015

Submitted by: Massachusetts Institute of Technology (MIT)

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CITY OF CAMBRIDGE **Planning Board Criteria Performance Summary Special Permit Transportation Impact Study (TIS)**

Planning Board Permit Number: _____

PROJE	CT NAME:	MIT Kendall Square
	Address:	238 Main Street, Suite 200 Cambridge MA 02139
	Owner/Developer Name:	Massachusetts Institute of Technology (MIT)
	Contact Person:	Michael K. Owu
	Contact Address:	238 Main Street, Suite 200
		Cambridge, MA 02142
	Contact Phone:	(617) 258-1012
SIZE:		
	ITE sq. ft.:	1,759,600
	Land Use Type:	Mixed Use Development Office, Research & Development, Residential, Retail,

PARKING:

Existing Parking Spaces*:	599	Use:	230 Commercial/369 Academic
New Parking Spaces**:	1,673	Use:	947 Commercial/569 Academic/157 residential
Net New Parking Spaces***	+1,074		

*Existing parking spaces on TIS Building sites

**The total parking spaces of 1,673 include 200 relocated academic spaces and 485 replacement spaces of which 369 are academic spaces and 116 are commercial spaces

Museum, Academic Graduate Housing, and Daycare

***Includes the 200 relocated academic spaces

Date of Parking Registration Approval: N/A

TRIP GENERATION*:

	Daily	AM Peak Hour	PM Peak Hour
Total Trips	18,812	1,795	2,187
Vehicle	5,858	643	708
Transit	7,508	761	893
Pedestrian	3,524	201	359
Bicycle	1,922	190	227

*Does not take into account existing site trip credits

MODE SPLIT (PERSON TRIPS): RESEARCH & DEVELOPMENT/OFFICE (RESIDENTIAL) [RETAIL] {ACADEMIC}

41% (32%) [31%] {27%}
42% (30%) [30%] {41%}
7% (25%) [29%] {15%}
10% (10%) [8%] {14%}
0% (3%) [2%] {3%}

TRANSPORTATION CONSULTANT:

Company Name:	Vanasse Hangen Brustlin, Inc.
Contact Name:	Susan Sloan-Rossiter
Phone:	617.728.7777

Date of Building Permit Approval: _____anning Board Permit Number: _____

Planning Board Special Permit Criteria

Consistent with Section IV, "Guidelines for Presenting Information to the Planning Board" of the City of Cambridge "Transportation Impact Study Guidelines," Sixth Revision dated November 28, 2011; this section presents a summary of potential impacts to the transportation network as a result of the proposed Project. Full Build conditions have been analyzed against the Planning Board Special Permit Criteria.

According to the guidelines, when one or more of the indicators is exceeded, it will be indicative of a potentially adverse impact on City's transportation network; however, the Planning Board will consider mitigation efforts, their anticipated effectiveness, and other information that identifies a reduction in adverse traffic impacts.

Criterion A - Project Vehicle Trip Generation

Table A-1 presents the Project vehicle trip generation criterion. Project vehicle trip generation is based on ITE trip rates, adjusted for local mode split and vehicle occupancy rates as discussed previously.

Table A-1 Project Vehicle Trip Generation

Time Period	Criteria (trips)	Build	Exceeds Criteria?
Weekday Daily	2,000	5,858	Yes
Weekday AM Peak Hour	240	643	Yes
Weekday PM Peak Hour	240	708	Yes

The Project is expected to exceed the Planning Board criteria for daily, morning peak and evening peak Project vehicle trip generation under the Full Build program.

Criterion B - Vehicular LOS

The criteria for a Project's impact to traffic operations at signalized intersections are summarized in Table B-1 below. These criteria are evaluated for each signalized study-area intersection and presented in Table B-2.

Table B-1 Criterion: Vehicular Level of Service

Existing	With Project
VLOS A	VLOS C
VLOS B, C	VLOS D
VLOS D	VLOS D or 7% roadway volume increase
VLOS E	7% roadway volume increase
VLOS F	5% roadway volume increase

Table B-2 Vehicular Level of Service

	AM Peak Hour			PM Peak Hour				
Intersection	Existing Condition	Build Condition	Traffic Increase	Exceeds Criteria?	Existing Condition	Build Condition	Traffic Increase	Exceeds Criteria?
O'Brien Highway at Third Street	F	F	3.0%	No	F	F	2.9%	No
Cambridge Street at Third Street	D	D	5.9%	No	F	F	5.1%	Yes
Cambridge Street at First Street	Е	Е	3.7%	No	F	F	3.1%	No
O'Brien Highway at Cambridge Street/ East Street	С	С	1.4%	No	В	В	1.5%	No
O'Brien Highway at Land Boulevard/ Gilmore Bridge	Е	Е	2.5%	No	F	F	2.9%	No
Binney Street / Galileo Galilei Way / Fulkerson Street	С	С	0.3%	No	D	С	3.8%	No
Binney Street at Third Street	D	D	7.5%	Yes	D	D	7.5%	Yes
Binney Street at First Street	С	С	3.1%	No	С	С	3.7%	No
Land Boulevard at Binney Street	В	С	3.5%	No	С	С	4.2%	No
Hampshire Street at Cardinal Medeiros Avenue	С	D	3.1%	Yes	С	С	2.7%	No
Broadway at Portland Street	С	D	2.8%	Yes	D	D	2.9%	No
Broadway at Hampshire Street	D	Е	5.4%	Yes	D	D	5.6%	No
Broadway at Galileo Galilei Way	F	F	3.4%	No	Е	Е	5.4%	No
Broadway at Ames Street	Е	Е	9.4%	Yes	D	D	11.7%	Yes
Third Street at Broadway	С	Е	15.2%	Yes	D	D	7.9%	Yes
Vassar Street at Main Street	С	С	9.2%	No	С	С	10.2%	No
Main Street at Ames Street	С	С	44.9%	Yes	С	D	37.9%	Yes
Memorial Drive WB at Wadsworth Street	В	В	10.2%	No	В	В	5.1%	No
Memorial Drive EB at Wadsworth Street	А	А	4.9%	No	А	А	5.2%	No

Criterion C – Traffic on Residential Streets

This criterion considers the magnitude of Project vehicle trip generation during any peak hour that may reasonably be expected to arrive and/or depart by traveling on a residential street. The criteria, based on a Project-induced traffic volume increase on any two-block residential street segment in the study area, are summarized in

Table C-1.

15 of the 23 roadway segments in the study area identified as street segments which have more than 1/3 of residential frontage, and are therefore evaluated against the traffic volume criteria. The results are presented in Table C-2.

Parameter 1: Amount	Parameter 2: Current peak Hour Street Volume (two-way vehicles)						
of Residential ¹	< 150 VPH	150 – 400 VPH	> 400 VPH				
1/2 or more	20 VPH ²	30 VPH ²	40 VPH ²				
> 1/3 but < 1/2	30 VPH ²	45 VPH ²	60 VPH ²				
1/3 or less	No Max.	No Max.	No Max.				

Table C-1 Criterion: Traffic on Residential Streets

1 Amount of residential for a two block segment as determined by first floor frontage

2 Additional Project vehicle trip generation in vehicles per lane, both directions

Vph vehicles per hour

Table C-2 Traffic on Residential Streets

			Α	M Peak Ho	our	PM Peak Hour		
Roadway	Reviewed Segment	Amount of Residential	Existing 2015	Project Trips	Exceeds Criteria?	Existing 2015	Project Trips	Exceeds Criteria?
	Main St to Washington St	>1/3 but <1/2	655	0	No	733	0	No
	Washington St to Harvard St	>1/3 but <1/2	653	0	No	733	0	No
Portland Street	Harvard St to Broadway	1/3 or less	653	0	No	733	0	No
	Broadway to Hampshire St	1/3 or less	650	0	No	727	0	No
	Hampshire St to Binney St	>1/3 but <1/2	730	0	No	830	0	No
	Windsor St to Dickinson St	1/2 or more	828	42	Yes	921	46	Yes
Broadway	Dickinson St to Clark St	1/2 or more	828	42	Yes	921	46	Yes
llana akina Otarat	Medeiros Ave to Webster Ave	1/3 or less	653	40	No	762	41	No
Hampshire Street	Webster Ave to Clark St	>1/3 but <1/2	653	40	No	762	41	No
Memorial Drive	Ames St to Wadsworth St	1/2 or more	2343	68	Yes	3002	131	Yes
	Rodgers St to Bent St	1/3 or less	769	82	No	893	90	No
	Bent St to Charles St	>1/3 but <1/2	769	82	Yes	893	90	Yes
Thind Ohm at	Charles St to Hurley St	1/2 or more	769	82	Yes	893	90	Yes
Third Street	Hurley St to Spring St	1/2 or more	769	82	Yes	893	90	Yes
	Spring St to Thorndike St	1/3 or less	769	82	No	893	90	No
	Thorndike St to Otis St	1/2 or more	769	82	Yes	893	90	Yes
Carebridge Otreat	Third St to Sciarappa St	1/3 or less	612	0	No	649	0	No
Cambridge Street	Sciarappa St to 5th St	1/3 to 1/2	612	0	No	649	0	No
	Land Blvd to Leighton St	1/2 or more	2405	36	No	2095	41	Yes
O'Brien Highway	Leighton St to East St/Cambridge St	1/2 or more	2388	36	No	2233	41	Yes
	Ames St to Carleton St	1/3 or less	255	287	No	349	391	No
Amherst Street	Carleton St to Hayward St	>1/3 but <1/2	246	287	Yes	314	391	Yes
	Hayward St to Wadsworth St	1/3 or less	236	97	No	268	128	No

*volume interpolated from nearest data available in study area

Criterion D – Lane Queue

The criteria for a project's impact to queues at signalized intersections are summarized in Table D-1 below. These criteria are evaluated for each lane group at study-area signalized intersections and presented in Table D-2.

Table D-1 Criterion: Vehicular Queues at Signalized Intersections

Existing	With Project
Under 15 vehicles	Under 15 vehicles, or 15+ vehicles with an increase of 6 vehicles
15 or more vehicles	Increase of 6 vehicles

		A	AM Peak Hour			PM Peak Hour			
				Exceeds			Exceeds		
Intersection	Movement	Existing	Build	Criteria?	Existing	Build	Criteria?		
O'Brien Highway	NB L/R	1	1	No	5	5	No		
at Third Street	SEB T/R	~24	~25	No	~17	~18	No		
	NWB L/T	0	0	No	~13	~13	No		
	EB L/T/R	7	7	No	~13	~13	No		
Combridge Street	WB L/T/R	5	5	No	~14	~14	No		
Cambridge Street at Third Street	NB L/T/R	3	3	No	7	8	No		
at minu Street	SB L	1	1	No	0	0	No		
	SB T/R	14	16	No	3	4	No		
	EB T/R	7	7	No	~9	~9	No		
	WB L	~5	~6	No	2	3	No		
Cambridge Street	WΤ	4	4	No	3	3	No		
at First Street	NB L	1	1	No	3	3	No		
	NB R	2	2	No	~13	~14	No		
	EB L	2	2	No	1	1	No		
	EB T	13	13	No	1	1	No		
	EB R	3	3	No	0	0	No		
O'Brien Highway	WB L	5	5	No	2	2	No		
at Cambridge	WB T/R	3	3	No	9	9	No		
Street/East Street	NB L/T	0	0	No	5	5	No		
	NB R	0	0	No	0	0	No		
	SB L/T/R	1	1	No	1	1	No		
	SEB L	4	4	No	~14	~15	No		
	SEB T	11	11	No	6	6	No		
	SEB R	6	6	No	9	9	No		
	NWB L	~9	~12	No	6	7	No		
O'Brien Highway	NWB T	8	9	No	9	9	No		
at Land Boulevard	NWB R	3	3	No	7	7	No		
	NEB L	4	4	No	~14	~12	No		
	NEB T	6	6	No	~21	~21	No		
	NEB R	0	0	No	10	10	No		
	SWB L/T/R	~22	~23	No	~13	~14	No		
	EB T	3	2	No	8	8	No		
Binney Street at	WB T/R	3	5	No	5	5	No		
Galileo Galilei	SB R	6	6	No	6	6	No		
Way/Fulkerson	SEB L	4	4	No	0 7	7	No		
Street	SEB R	4	4	No	0	0	No		
	EBL	1	2	No	7	8	No		
Binney Street at	EB T/R	3	2	No	6	6	No		
Third Street	WB L	3 4	3 ~6		2	2	No		
				No					
	WB T/R	6	6	No	3	3	No		

Table D-2 Length of Vehicle Queues at Signalized Intersections

		A	AM Peak Hour		PI	M Peak Ho	our
				Exceeds			Exceeds
Intersection	Movement	Existing	Build	Criteria?	Existing	Build	Criteria?
	NB L/T	3	3	No	9	11	No
	NB R	1	1	No	3	4	No
	SB L/T/R	13	~16	No	8	8	No
	EB L	3	2	No	9	7	No
	EB T/R	2	1	No	3	2	No
Binney Street at	WB L/T/R	4	4	No	1	2	No
First Street	NB L/T/R	0	0	No	1	1	No
	SB L/T	5	6	No	6	8	No
	SB R	N/A	5	No	N/A	2	No
	EB L/R	3	2	No	5	2	No
	NEB L	7	6	No	6	7	No
Land Boulevard at	NEB T	1	2	No	3	7	No
Binney Street	SWB T	7	17	Yes	11	15	No
	SWB R	5	10	No	3	3	No
	NB L	0	0	No	1	1	No
	NB T/R	2	2	No	2	2	No
Hampshire Street	SB L	0	0	No	0	0	No
at Cardinal	SB T/R	5	5	No	5	5	No
Medeiros Avenue	SEB L/T/R	11	~12	No	6	7	No
	NWB L/T/R	6	6	No	11	11	No
	EB L/T/R	13	~15	No	10	10	No
	WB L/T/R	7	7	No	10	~11	No
Broadway at	NBL	1	1	No	1	1	No
Portland Street	NB T/R	7	7	No	8	8	No
	SBL	1	1	No	0	0	No
	SB T/R	2	2	No	2	2	No
	EB L/T	13	~14	No	9	10	No
	EBR	3	3	No	0	0	No
	WBL	~5	~6	No	0	0	No
	WB T	2	2	No	3	3	No
Broadway at	WB R	0	0	No	1	2	No
Hampshire Street	NB L	0	0	No	2	2	No
	NB T/R	1	1	No	2	2	No
	SB L	5	~8	No	~8	~8	No
	SB T/R	1	1	No	0	0	No
	EBL	4	4	No	3	3	No
	EBT	4 ~17	4 ~18	No	8	~9	No
Broadway at	EB R	~17 2	3	No	8 1	~9 1	No
Galileo Galilei	EB R WB L	2	3 2	No	ا ~6	~6	No
Way	WB L WB T/R	2 5	2 5			~0 7	No
				No	6 3		
	NB L	2	2	No	3	3	No

		AM Peak H		ur F		PM Peak Hour	
				Exceeds			Exceeds
Intersection	Movement	Existing	Build	Criteria?	Existing	Build	Criteria?
	NB T/R	4	4	No	8	9	No
	SB L	2	2	No	1	2	No
	SB T	11	11	No	7	7	No
	SB R	~5	~5	No	~5	~5	No
	EB T	~20	~20	No	~15	~15	No
	EB R	2	3	No	1	1	No
Broadway at	WB L	4	3	No	2	1	No
Ames Street	WB T	9	8	No	8	7	No
	NB L	2	2	No	2	2	No
	NB R	0	0	No	2	4	No
	EB L	6	6	No	6	7	No
	EB T	5	4	No	3	4	No
Third Street at	WB T	12	~21	Yes	9	9	No
Broadway	WB R	6	8	No	3	3	No
	SB L	2	6	No	~11	~12	No
	SB R	3	2	No	1	2	No
	EB L	4	4	No	4	5	No
	EB T/R	5	8	No	5	6	No
	WB L	1	1	No	1	1	No
Vassar Street at	WB T/R	5	6	No	2	5	No
Main Street	NB L/T/R	5	5	No	5	6	No
	SB L	1	2	No	1	1	No
	SB T	9	9	No	4	4	No
	SB R	6	6	No	2	2	No
	EB L	1	1	No	0	0	No
	EB T/R	5	9	No	6	6	No
	WB L	0	2	No	0	1	No
Main Street at	WB T/R	1	1	No	1	1	No
Ames Street	NB L	1	2	No	1	~7	No
	NB T/R	2	3	No	3	7	No
	SB L/T/R	3	6	No	2	3	No
	SB R	5	4	No	2	2	No
	EB L	0	0	No	0	0	No
	EBT	0	0	No	0	0	No
Memorial Drive at	WB T/R	9	11	No	13	14	No
Wadsworth Street	NBL	0	0	No	0	0	No
	NB T	5	6	No	3	3	No
	SB R	0	0	No	1	2	No

Criterion E – Pedestrian and Bicycle Facilities

Criteria 1: Pedestrian Delay

Pedestrian delay is a measure of the pedestrian crossing delay on a crosswalk during the peak hour as determined by the pedestrian level of service analysis in the HCM 2000.

Table E-1 presents the indicators for this criterion. Tables E-2 present the evaluation of PLOS criteria for each crosswalk at study area intersections under existing and full-build conditions.

Existing	With Project
PLOS A	PLOS A
PLOS B	PLOS B
PLOS C	PLOS C
PLOS D	PLOS D or increase of 3 seconds
PLOS E, F	PLOS D

		AM Peak Hour		PM Peak Hour			
Intersection	Crosswalk	Existing 2015	Build 2015	Exceeds Criteria?	Existing 2015	Build 2015	Exceeds Criteria?
	East	D	D	No	D	D	No
O'Brien Highway at Third Street	West	D	D	No	D	D	No
	South	D	D	No	D	DI	No
	East	В	В	No	В	В	No
Cambridge Street at	West	В	В	No	В	В	No
Third Street	North	В	В	No	В	В	No
	South	В	В	No	В	В	No
	East	D	D	No	D	D	No
Cambridge Street at First Street	West	D	D	No	D	D	No
	South	D	D	No	D	D	No
	East	D	D	No	D	D	No
O'Brien Highway at	West	D	D	No	D	D	No
Cambridge Street/East Street	North	D	D	No	D	D	No
	South	С	С	No	С	С	No
	West	E	Е	No	E	Е	No
O'Brien Highway at Land Boulevard	North	Е	Е	No	Е	Е	No
Lanu Doulevard	South	Е	Е	No	Е	Е	No

Table E-2 Signalized Intersection Pedestrian Level-of-Service Summary

		AN	I Peak Ho	our	PM Peak Hour			
Intersection	Crosswalk	Existing 2015	Build 2015	Exceeds Criteria?	Existing 2015	Build 2015	Exceeds Criteria?	
	East	С	D	Yes	С	D	Yes	
Binney Street at	West	С	D	Yes	С	D	Yes	
Galileo Galilei Way/Fulkerson Street	North	В	D	Yes	В	D	Yes	
Way/I ulkerson Street	South	С	D	Yes	С	D	Yes	
	East	D	D	No	D	D	No	
Binney Street at Third	West	D	D	No	D	D	No	
Street	North	С	D	Yes	С	D	Yes	
	South	С	D	Yes	С	D	Yes	
	East	Е	Е	No	Е	Е	No	
Binney Street at First	West	Е	Е	No	Е	Е	No	
Street	North	В	Е	Yes	В	Е	Yes	
	South	А	Е	Yes	А	Е	Yes	
	West	Е	Е	No	Е	Е	No	
Land Boulevard at	North	Е	Е	No	Е	Е	No	
Binney Street	South	Е	Е	No	Е	Е	No	
	East	В	В	No	В	В	No	
Hampshire Street at	West	В	В	No	В	В	No	
Cardinal Medeiros Avenue	North	В	В	No	В	В	No	
Avenue	South	В	В	No	В	В	No	
	East	В	В	No	В	В	No	
Broadway at Portland	West	В	В	No	В	В	No	
Street	North	В	В	No	В	В	No	
	South	В	В	No	В	В	No	
	East	D	D	No	D	D	No	
Broadway at	West	D	D	No	D	D	No	
Hampshire Street	North	С	С	No	С	С	No	
	South	С	С	No	С	С	No	
	East	D	D	No	D	D	No	
Broadway at Galileo	West	D	D	No	D	D	No	
Galilei Way	North	D	D	No	D	D	No	
	South	D	D	No	D	D	No	
	East	D	D	No	D	D	No	
Broadway at Ames Street	West	D	D	No	D	D	No	
	South	С	С	No	С	С	No	
	East	D	D	No	D	D	No	
Third Street at	West	D	D	No	D	D	No	
Broadway	North	С	С	No	С	С	No	
		-	С	No		С	No	

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		AM Peak Hour			PM Peak Hour			
Intersection	Crosswalk	Existing 2015	Build 2015	Exceeds Criteria?	Existing 2015	Build 2015	Exceeds Criteria?	
	East	С	С	No	С	С	No	
Vassar Street at Main	West	С	С	No	С	С	No	
Street	North	С	С	No	В	В	No	
	South	С	С	No	В	В	No	
	East	D	D	No	D	D	No	
Main Street at Ames	West	D	D	No	D	D	No	
Street	North	С	С	No	С	С	No	
	South	С	С	No	С	С	No	
Memorial Drive at	East	D	D	No	D	D	No	
Wadsworth Street	North	D	D	No	D	D	No	

Criteria 2 & 3: Safe Pedestrian and Bicycle Facilities

The Project site is well connected to existing pedestrian facilities along the surrounding streets providing access to the proposed development. As previously described, sidewalks are provided on all adjacent roadways and crosswalks are provided to accommodate pedestrian crossings. The Project proposes to close Hayward Street to provide a large pedestrian plaza through the site as well as create other pedestrian and bicycle connections through the site centering on a new park behind Building 4.

The study area is served by several bicycle facilities with bike lanes provided on several major corridors connecting through and beyond the area. Main Street, adjacent to the Project site, is currently under construction and under the new design will add a bike lane to the north side of the street as well as maintain the one on the south side. Within the study area there are some existing bicycle accommodation deficiencies including no bicycle lanes along Wadsworth Street or Amherst Street. The Proponent will work with the City to understand the infrastructure needs to accommodate current and future bicycle volumes.

South of the site, along the Charles River, is the Charles River Basin Pathway. Improvements to the pathway are planned for the near future including a 10-foot wide, two-way, paved multi-use path and adjacent to that will be a 6-foot, unpaved pathway. As discussed under the Bicycle Analysis the Charles River Basin Pedestrian and Bicycle Study provided recommendations to better connect this important pathway to the Kendall Square area. Within this section, the proponent discusses the importance of improving these connections and is willing to discuss with the City of Cambridge and DCR on how these connections can be improved. Table E-4 summarizes the presence of pedestrian and bicycle facilities for all streets adjacent to the Project site.

Adjacent Street	Link (between)	Sidewalks or Walkways Present?	Exceeds Criteria?	Bicycle Facilities or Right of Ways Present?	Exceeds Criteria?
	Ames St to Wadsworth St (north side)	Yes	No	Under Construction*	No
Main Street	Ames St to Wadsworth St (south Side)	Yes	No	Yes	No
	Wadsworth St to Longfellow Br (south side)	Yes	No	Yes	No
	Third St to Broad Canal Way (north side)	Yes	No	Yes	No
	Main St to Amherst St (west side)	Yes	No	No	Yes
Wadsworth	Main St to Amherst St (east side)	Yes	No	No	Yes
Street	Amherst St to Memorial Dr (west side)	Yes	No	No	Yes
	Amherst St to Memorial Dr (east side)	Yes	No	No	Yes
T I' I OI II	Broad Canal Way to Broadway (west side)	Yes	No	Yes	No
Third Street	Broad Canal Way to Broadway (east side)	Yes	No	Yes	No
	Ames St to Carleton St (north side)	Yes	No	No	Yes
	Ames St to Carleton St (south side)	Yes	No	No	Yes
Amherst	Carleton St to Hayward St (north side)	Yes	No	No	Yes
Street	Carleton St to Hayward St (south side)	Yes	No	No	Yes
	Hayward St to Wadsworth St (north side)	Yes	No	No	Yes
	Hayward St to Wadsworth St (south side)	Yes	No	No	Yes
Hayward	Main St to Amherst St (west side)	Yes	No	No	Yes**
Street**	Main St to Amherst St (east side)	Yes	No	No	Yes**
Carleton	Dock St/Deacon St to Amherst St (west side)	Yes	No	No	Yes
Street	Dock St/Deacon St to Amherst St (east side)	Yes	No	No	Yes

Table E-3 Pedestrian and Bicycle Facilities

*Main Street is currently under construction and the new roadway design will provide a new bike lane on the north

side of the street as well as maintain the bike lane on the south side of the street. **As part of the MIT Kendall Square Project, Hayward Street will be turned into a pedestrian connection through

"As part of the MIT Kendall Square Project, Hayward Street will be turned into a pedestrian connection through the site and will no longer provide vehicular access from Amherst Street to Main Street under Build Conditions.