

## **Appendix A**

**Steering Committee Materials** 



# 2023 Hazard Mitigation Plan Update Kickoff Meeting February 27, 2023

1:00 to 2:30 PM

#### KICKOFF MEETING AGENDA

#### 1:00 PM Welcome & Introductions

#### 1:05 PM Overview Hazard Mitigation Planning (HMP)

- History in Cambridge
- The Gold Standard: Examples from City of Boston HMP
- FEMA and MEMA requirements
- Value of hazard mitigation planning

#### 1:15 PM Scope & Schedule

#### Scope of Work Overview

- Task 1: Project Initiation
- Task 2: Initiation of Engagement
- Task 3: Hazard Profiles
- Task 4: Facility Inventory
- Task 5: Vulnerability Assessment
- Task 6: Mitigation Goals and Capabilities
- Task 7: Mitigation Actions: Past, Present, and Future
- Task 8: Plan Maintenance and Implementation
- Task 9: Public Review
- Task 10: MEMA and FEMA Review, City Adoption
- Ongoing Public Outreach
- Ongoing Project Administration

#### **Critical Path Items**

- Asset/Facility Inventory
- Capabilities Assessment
- Request repetitive loss data

#### **Key Changes**

- How is this different from last update?
- How are we consolidating relevant planning updates & documents in this HMP?

#### Schedule

Screen share of draft schedule





# 2023 Hazard Mitigation Plan Update Kickoff Meeting

February 27, 2023 1:00 to 2:30 PM

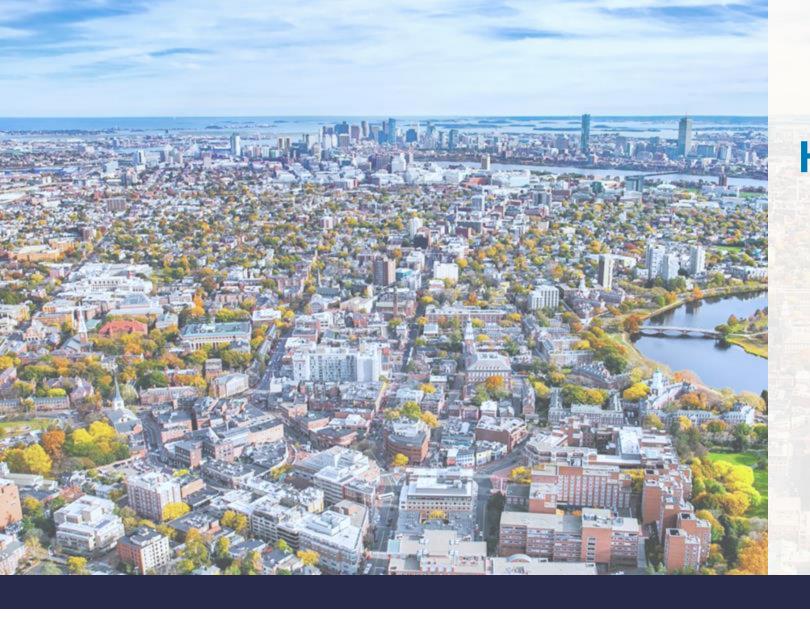
2:00 PM Engagement

- Groups
  - Steering Committee
  - Hazard Mitigation Planning Team
  - Street Team
  - o Public
- Roles, responsibilities, and commitments
- Meeting dates & times (Slido poll)

2:10 PM Questions, Discussion, and Action Items

2:30 PM Conclude





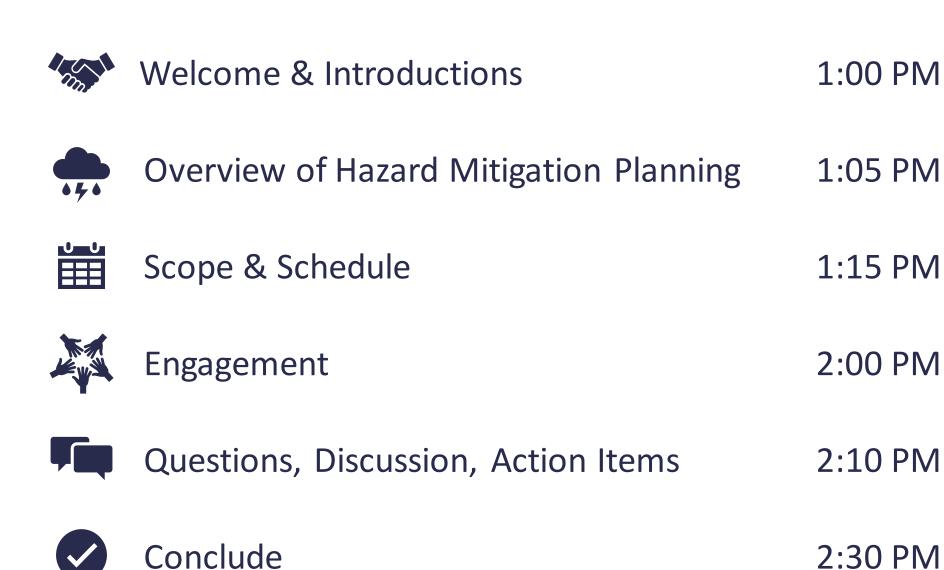
# Hazard Mitigation Plan Update 2023

**Kickoff Meeting February 27, 2023** 





## **AGENDA**





## **AGENDA**



Welcome & Introductions

1:00 PM



Overview of Hazard Mitigation Planning 1:05 PM



Scope & Schedule 1:15 PM



Engagement 2:00 PM



Questions, Discussion, Action Items 2:10 PM



Conclude 2:30 PM



#### WHAT IS HAZARD MITIGATION?









The effort to reduce impacts from natural hazards such as flooding, extreme temperatures, and winter weather...







...through planning, policy, education, infrastructure projects, and more.

## **FEMA & MEMA REQUIREMENTS**



"The Disaster Mitigation Act of 2000 amended the Robert T. Stafford Disaster Relief and Emergency Assistance Act (44 CFR Part 201), creating the framework for state, local, tribal and territorial governments to engage in hazard mitigation planning to receive certain types of non-emergency disaster assistance."

FEMA updated *Local Mitigation Planning Policies and Guidance*(released April 2022, effective April 2023)

# 2022 Updates Include:

- Expanded list of participants required in planning process.
- ✓ Requires consideration of climate change.
- ✓ Recognizes the important role of adopting and enforcing building, land use, and development code
- ✓ Facilitates stronger alignment with other FEMA mitigation programs.

# HISTORY IN CAMBRIDGE: | 2015 PLAN UPDATE













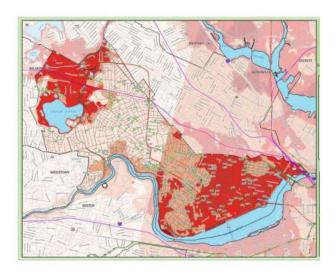
CITY OF CAMBRIDGE
HAZARD MITIGATION PLAN 2015 UPDATE
Prepared by MAPC

**Adopted:** 3/21/2016

**Approved:** 5/24/2016

**Expired:** 5/24/2021

# CITY OF CAMBRIDGE HAZARD MITIGATION PLAN 2015 UPDATE





Final Plan
Approved by FEMA
May 24, 2016

# HISTORY IN CAMBRIDGE: | MITIGATION ACTIONS











# Cambridge HMP 2015 Mitigation Actions

Mitigation Action	Measure Type	Implementation Responsibility	Priority	Time Frame	Potential Funding Sources	Mitigation Action	Measure Type	Implementation Responsibility	Priority	Time Frame	Potential Funding Sources	Mitigation Action	Measure Type	Implementation Responsibility	Priority	Time Frame	Potential Funding Sources
Flood Hazard Mitigation Measures				H) Complete sewer separation Structural DPW High 2014- City of					Extreme Temperature Mitigation Measures								
A) Complete hydraulic modeling for the city	Prevention	DPW	High	2014- 2018	City of Cambridge	and stormwater management program for Irving, Bryant, Crescent, Carver and	Projects			2017	Cambridge	O) Provide facility for additional vulnerable populations during	Prevention/ Public	DHSP, EMD	Medium	2014- 2016	City of Cambridge
B) Complete sewer separation and stormwater management	Structural Projects	DPW	High	2014- 2016	City of Cambridge	Sacramento Streets (CAM011, areas #16 and 17)						extreme temperature event	Education & Awareness				
program for Kirkland Street, Myrtle Street, Magnolia Street						Complete sewer separation	Structural	DPW	High	2014-	City of	Wind Mitigation Measures					
and Cambridge Street (CAM						and stormwater management	Projects			2017	Cambridge	P) Increase public education on	Public	Inspectional	Low	2015-	City of
#011, areas 18 and 19)						program for Ellery Street and						the benefits and proper care of trees on private property	Education & Awareness	Services, EMD		2017	Cambridge, MEMA
C) Complete sewer separation	Structural	DPW	High	2014-	City of	Broadway (CAM011, area											MEMA
and stormwater management	Projects			2016	Cambridge	#24)	Climate Change Mitigation Measures										
program for areas east of Fresh Pond Pkwy (area #6)						J) Establish funding program for residential structural	Prevention/	CDD, DPW	Medium	2016-	City of Cambridge,	Q) Complete Climate Change     Vulnerability Assessment	Prevention	CDD	High	2014	City of Cambridge
and between Concord Avenue						improvements and flood	Property Protection			2016	FEMA	,		CDD	11. 1	201.4	ŭ
rotaries and New Street (area						proofing					. 2.7.0 (	R) Complete Climate Change Adaptation Plan	Prevention	CDD	High	2014- 2015	City of Cambridge,
#5)						K) Floodplain Management	Prevention	Conservation	Low	2014-	City of						EOEEA
D) Complete sewer separation at	Structural	DPW	High	2014-	City of	, ,		Commission		2018	, Cambridge	S) Encourage installation of solar	Prevention	CDD	Low	2014-	City of
Porter Square (CAM 002 CSO area)	Projects			2018	Cambridge	L) Floodplain Mapping	Prevention	CDD,	Low	2014-	City of	photovoltaic systems,				2017	Cambridge
E) Improve collection and	Structural	DPW	High	2014-	City of	, , , , , , ,		Conservation		2018	Cambridge	cogeneration, and other					
conveyance system at area	Projects	D1 ***	liigii	2018	Cambridge			Commission				energy supplies  T) Encourage energy efficiency in	Prevention	CDD	Low	2014-	City of
east of 2nd Street and north						Winter Storm Hazard Mitigation Measures					buildings through zoning	Trevennon		2011	2017	Cambridge	
of Charles Street (area #27)						M) Expand program to clear snow	Prevention	DPW	Medium	2014-	City of	requirements and community					
F) Implement additional	Structural	DPW	High	2014-	City of	and maintain public ROWs				2018	Cambridge,	outreach					
stormwater management measures: School, Pine, Cherry	Projects			2018	Cambridge	(e.g., travel ways for non-vehicular mobility and access DCR,					DCR, MassDOT	Other Hazard Mitigation Measures					
and Windsor Streets (area						for vulnerable populations)					MassDOI	U) Evacuation Protocol Review	Emergency	EMD	High	2015-	City of
#26)						Geologic Hazard Mitigation Measu							Services			2016	Cambridge
G) Complete Cambridgeport	Structural	DPW	High	2014-	City of	, , ,		T	T				Protection				
stormwater management	Projects			2018	Cambridge	N) Determine vulnerability of roadways and utilities to	Prevention	EMD, DPW,	Medium	2016-	City of Cambridge	Develop program for     enhanced staffing for disaster	Prevention/	Inspectional Services, CPHD	Medium	2014-	City of Cambridge
program: Newton, Green, Franklin and Sidney Streets						earthquakes in the high		Services		2010	Cambridge	enhanced staffing for disaster recovery	Emergency Services	Services, CrHD		2010	Cambriage
(CAM 017, area #28)						liquefaction areas						,	Protection				
									1	ı			L				

#### **KEY CHANGES**

#### **Federal**

FEMA updated Local Mitigation Planning Policies and Guidance (released April 2022, effective April 2023)

#### **State**

State adopted Massachusetts Integrated State Hazard Mitigation and Climate Adaptation Plan (September 2018)

#### Local

CCVA Reports (Parts 1 & 2)
CCPR/Neighborhood Plans for Alewife and The Port
Resilient Cambridge
Cambridge Flood Viewer
Cambridge Heat Viewer
Cambridge Urban Forest Master Plan
Envision Cambridge
Sustainability Dashboard and Net Zero Action Plan
Climate Resilience Zoning Petition



#### RECENT EXAMPLE: BOSTON











#### **Publicly Accessible:**

# Easily understandable for people without a technical or planning background

#### Benefits of Natural Hazard Mitigation Planning



wernments to work together and ombine hazard risk reduction with



are focused on the community's greatest vulnerabilities

#### What is ...?



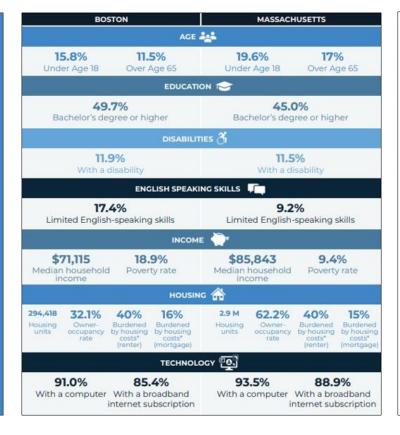
Massachusetts Integrated State Hazard Mitigation and Climate Adaptation Plan (SHMCAP), climate change is \*a change in the state of the climate that can be identified b that persist for an extended perio whether due to natural variability or as a result of human activity." Changes in climate impact the NHMP development process,



An action that seeks to reduce vulnerability and risk to an anticipated climate change impact. This may include flood barriers, living shorelines, elevated buildings

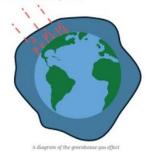


Wondering what's in the plan?



By completing an NHMP, municipalities also become eligible for specific federal funding which allows the use of potential funding sources to reflect a community's priorities (FEMA, 2020). Hazard mitigation funding is available through the Federal Emergency Management Agency (FEMA). To be eligible for FEMA grants, local governments are required to prepare an NHMP meeting the requirements established in the Robert T. Stafford Disaster Relief and Emergency Assistance Act. as amended by the Disaster Mitigation Act of 2000. Please refer to Chapter 7 for more information on FEMA grants and other potential funding sources.

Many of the hazards that Boston commonly experiences are projected to worsen due to climate change. Climate change refers to changes in regional weather patterns that are linked to warming of the Earth's atmosphere as a result of both human activity and natural fluctuations. The Earth's atmosphere has naturally occurring greenhouse gases (GHGs), like carbon dioxide (CO2), that capture heat and contribute to the regulation of the Earth's climate. When fossil fuels (including oil, coal and gas) are burned GHGs are released into the atmosphere and the Earth's temperature tends to increase. The global temperature increase affects the jet stream and the Earth's climate patterns.



City of Boston Natural Hazard Mitigation Plan | Page 1



#### ONE: INTRODUCTION

The City of Boston through the Office of Emergency Management (OEM) prepared a Natural Hazard Mitigation Plan (NHMP) to create an action roadmap to reduce the impacts of natural hazards and climate change within the community and the region. This project is funded by a Federal Emergency Management Agency (FEMA) grant,

#### What are ?



Natural hazards are severe flooding, extreme wind events, winter weather, earthquakes,



Hazard Mitigation is the infrastructure projects, and



A Natural Hazard Mitigation Plan (NHMP) is a strategy to reduce risks and vulnerabilities associated with natural hazards



Resilience is the ability to from an extreme event, ideally, resilient systems "bounce forward" to create healthier, greener, and more equitable systems and spaces.

#### 1.1 What is a Natural Hazard Mitigation

Natural hazards, such as earthquakes, hurricanes, and flooding, can result in loss of life, disruptions to everyday life, and property damage. Hazard mitigation is the effort to reduce these impacts through community planning, policy changes, education programs, infrastructure projects, and other activities (FEMA, 2021a). Natural hazard mitigation planning uses a stepped process with the participation of a wide range of stakeholders to:

- define local hazards
- assess vulnerabilities and risks
- 3. review current mitigation measures
- 4. develop priority action items

The resulting plan and implementation of action items saves lives and money. A dollar spent on federal hazard mitigation grants saves an average of six dollars (NIBS, 2019).























#### RECENT EXAMPLE: BOSTON













#### **Opportunity to streamline goals:**

Consider goals designed to be easily communicated and consistent with other local planning initiatives.

## Cambridge HMP 2015 Goals

- Ensure that evacuation can happen in an organized and efficient manner.
- Minimize secondary impacts from hazards, such as the release of pollutants.
- Goal: Protect existing properties and structures.
- Provide resources for residents and businesses to make their buildings an properties more disaster resistant.
- Educate the public on measures they can take to protect their property.
- Maintain existing mitigation structures.
- Ensure that future development / redevelopment does not make existing properties more vulnerable to hazards.
- Ensure that critical facilities are protected from hazards
- Complete separation of combined sewers
- 3. Goal: Ensure that essential services can function during and after a hazard event
- Ensure that critical infrastructure is protected from natural hazards.
- Ensure that people (key service providers and employees) can get into the city to provide services.
- Build resiliency into the system for faster recovery, e.g., electricity distribution system.
- 4. Goal: Avoid chaos and confusion with good communication
- Have an effective communication plan
- Perform outreach to non-English speakers and other vulnerable populations before, during and after hozard events.
- Coordinate efforts with the private sector and institutions and with neighboring communities.
- Goal: Work regionally to mitigate impacts from natural hazards and to respond and recover from hazard events.
- Continue to participate in regional efforts.
- Cooperate with other agencies, communities, and private entities.
- Understand priorities and capabilities of other entities to allow for resource sharing, mutual aid, and entering into memoranda of understanding (MOU).
- 6. Goal: Determine priorities for directing resources for hazard mitigation and response.
- Prioritize mitigation projects.

- Continue to program mitigation projects in the 5 and 10 year CIP.
- Pursue various funding sources.
- Encourage private property-owners to implement measures to protect their own property.

#### 7. Protect natural resources

- Identify mitigation strategies that preserve or restore the function of natural systems.
- Protect indigenous wetland areas, undeveloped floodplains and other natural features that provide mitigation of natural hazards.
- Introduce green infrastructure elements, where possible, to reduce impervious surfaces and introduce natural systems.
- 8. Create capacity to monitor existing changes
  - Identify and understand how climate change many after where and how the City is vulnerable to natural hazards.
  - Review and update current mitigation activities to anticipate future changes in vulnerabilities.
  - Review and update current emergency preparedness and response activities to anticipate future changes in vulnerabilities.



#### **Hazard Mitigation and Climate Adaptation Goals**

Fundamentally, the NHMP intends to equitably support Boston's neighborhoods by protecting public health and safety, increasing awareness of steps to mitigate damages from natural hazards, and promoting preparedness for climate change. The Executive Steering Committee, representing the City of Boston, endorsed, the following set of hazard mitigation and climate adaptation goals. Each goal was assigned a set of objectives, which can be found in Chapter 2. These goals informed the selection and prioritization of future adaptation and mitigation actions.



Equitably protect the health and safety of the public through awareness, preparedness, and connections.



2 Increase resilience by protecting and enhancing natural resources.



Implement
hazard
mitigation
and climate
adaptation
projects that
meet strategic
priorities.



Invest in protecting properties and structures.



Ensure that essential services and infrastructure will function during and after a hazard event and prepare essential services for projected climate change impacts.

#### RECENT EXAMPLE: BOSTON











# Prioritized to be Implemented: Practical, integrated, and proactive mitigation actions.

<u>Action Prioritization</u> - A prioritization designation of high, medium, or low priority was assigned to each mitigation measure. This designation was based on a cumulative rating from the ten categories listed below:

- Life Safety Will this action protect lives and prevent injury?
- Property Protection Will this action eliminate or reduce damage to structures and infrastructure?
- Technical Is the mitigation action technically feasible?
- Political Does the public support the mitigation action?
- Legal -Does the City have the authority to implement the action?
- Environmental Will the action protect and preserve Boston's natural resources?
- Social Will the action have a positive impact on the community and vulnerable populations?
- Administrative Does the City have the capabilities to implement and maintain the action?
- Local Champion Is there a strong advocate for the project with the City?
- Other Community Objectives Does the action advance other objectives in Boston, such as capital improvement, economic development, environmental quality, or open space preservation?



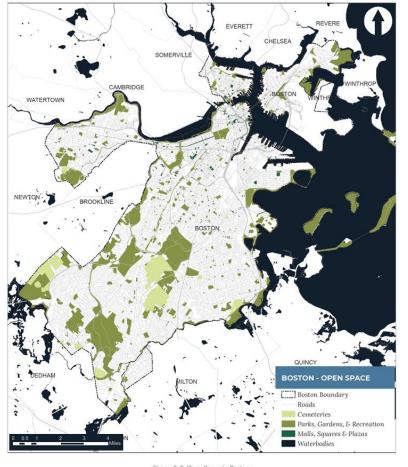


Figure 3-5. Open Space in Boston

Page 54 | Chapter

#### VALUE OF HAZARD MITIGATION PLANNING





Eligibility for grant funding



Preparedness planning



Building public consensus for implementation



Creating equitable outcomes





### **AGENDA**



Welcome & Introductions

1:00 PM



Overview of Hazard Mitigation Planning 1:05 PM



**Scope & Schedule** 

1:15 PM



Engagement 2:00 PM



Questions, Discussion, Action Items 2:10 PM



Conclude 2:30 PM



#### **HMP OVERVIEW**













# Project Tasks align with the Final Document Chapters:

Task 1: Project Initiation

Task 2: Initiation of Engagement

Task 3: Hazard Profiles

Task 4: Facility/Asset Inventory

Task 5: Vulnerability Assessment

Task 6: Mitigation Goals and Capabilities

Task 7: Mitigation Actions: Past, Present,

and Future

Task 8: Plan Maintenance and

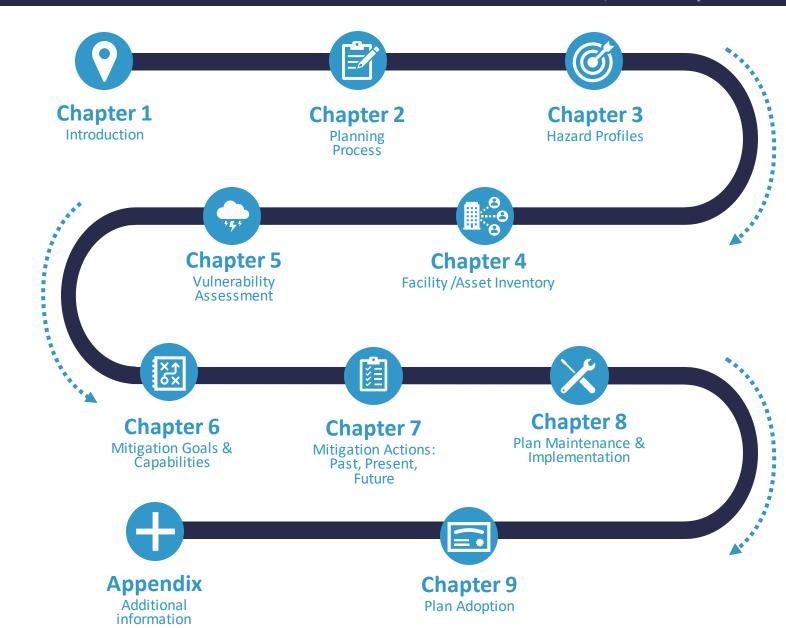
**Implementation** 

Task 9: Public Review

Task 10: ]

**Ongoing** Public Outreach

**Ongoing** Project Administration













# **Project Initiation**

"A successful planning effort includes active participation and buy-in from community leaders, stakeholders, and the public."



Defining engagement groups (Steering Committee, SHTP, Stakeholders)



**Confirming logistics** 



Project initiation meeting to facilitate understanding & vet questions/concerns



Data gathering, review, consolidation, and integration



**Ongoing coordination** 











# **Initiation of Engagement**

Create a shared understanding of risk due to natural hazards

Provide opportunities to be actively participating in the development of the hazard mitigation plan

Engage community lifelines, which are the most fundamental services in the community that, when stabilized, enable all other aspects of society to function



#### **Community Lifelines:**

- Safety and Security
- Food, Water, Shelter
- Health and Medical
- Energy
- Communications
- Transportation
- Hazardous Material





Stakeholders



Outreach















# FEMA's new engagement requirements

#### **Local + Regional Agencies**

- Public Works
- Emergency Management
- Local Floodplain Administration
- GIS Departments

# Agencies that have the authority to regulate development

- Zoning
- Planning
- Community and economic development departments
- Building officials
- Planning commissions
- Other elected officials

#### **Neighboring Communities**

- Adjacent local governments, including special districts, such as those that are affected by similar hazard events or may share a mitigation action or project that crosses boundaries
- Neighboring communities may be partners in hazard mitigation and response activities, or may be where critical assets, such as dams, are located.

# Representatives of businesses, academia, and other private organizations

 Private utilities or major employers that sustain community lifelines

#### Stakeholders



Representatives of nonprofit organizations, including community-based organizations, that work directly with and/or provide support to underserved communities and socially vulnerable populations, among others

 Housing, healthcare or social service agencies











#### Outreach



#### **Engagement Materials**

- **Website Information**
- Social Media Posts
- E-blasts
- **Project Video**
- **Public Survey(s)**
- **FAQ Section**
- **Interactive Map**
- **ESRI Storymap**
- **Flyers**
- **Fact sheets**

Consistent Visual and Tonal Branding

#### **Public**



**Groups to Focus On** 

- **People with lower incomes**
- **People of color**
- Infants + Youth
- Older adults
- People experiencing homelessness
- Non-English speakers + Immigrants
- People with physical or developmental disabilities
- People who are currently or formerly incarcerated + their families
- People with a physical or mental illness
- People with undocumented status

Considerations will be made for each group and each engagement activity.

Translation and interpretation services to be provided by City of Cambridge













## **Hazard Profiles**

Identifies the hazards that can affect the City of Cambridge and associated Risk:

**Location:** Where each hazard might affect the planning area

**Extent:** Potential intensities

Previous Occurrence: How often events have

happened in the past?

Future Probability: How likely they are to occur

in the future?





































# **Facility / Asset Inventory**

Assets are determined by the community and include, but are not limited to:



People (including underserved communities and socially vulnerable populations).



Structures (including facilities, lifelines and critical infrastructure).



Systems (including networks and capabilities).



Natural, historic, and cultural resources.



Activities that have value to the community

#### **Example Critical Facilities**

- Energy
- Transportation
- Water, wastewater, stormwater
- Telecommunication
- Emergency Response
- Hospitals and health care
- Municipal Buildings
- Community Resources
- Etc.

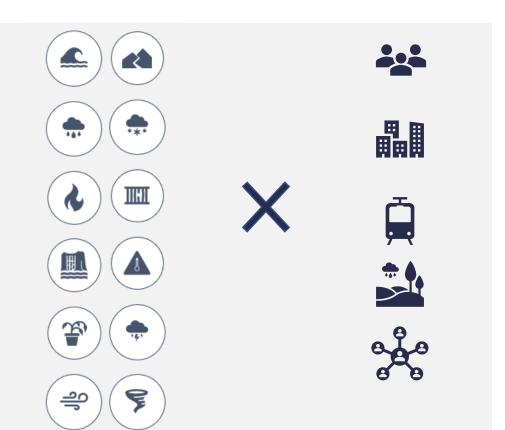
**Repetitive Loss Structures** 

Land Use Changes & Future Potential Development



# **Risk & Vulnerability Assessment**

"Vulnerability is a description of which assets, including structures, systems, populations and other assets as defined by the community, within locations identified to be hazard prone, are at risk from the effects of the identified hazard(s).



Use information from Hazard Profiles (Task 3) and Facility/Asset Inventory (Task 4)

Define what parts of the community are most likely to be affected (vulnerability) and the potential consequences (impacts).

# **Mitigation Goals and Capabilities**

Intent: Revisit and refine goals & assess current capabilities to support plan implementation. Critical steps in developing specific hazard mitigation actions and projects.



Long-term policy statements and global visions that support the mitigation strategy.



Identify and assess existing authorities, policies, programs, and resources and capabilities to use or modify local tools to reduce losses and vulnerability from profiled hazards.





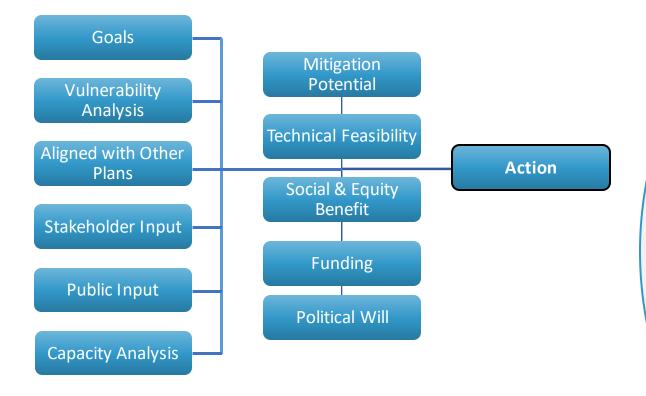






# Mitigation Actions: Past, Present, and Future

**Intent:** The mitigation strategy serves as the long-term blueprint for reducing the potential losses identified in the risk assessment.





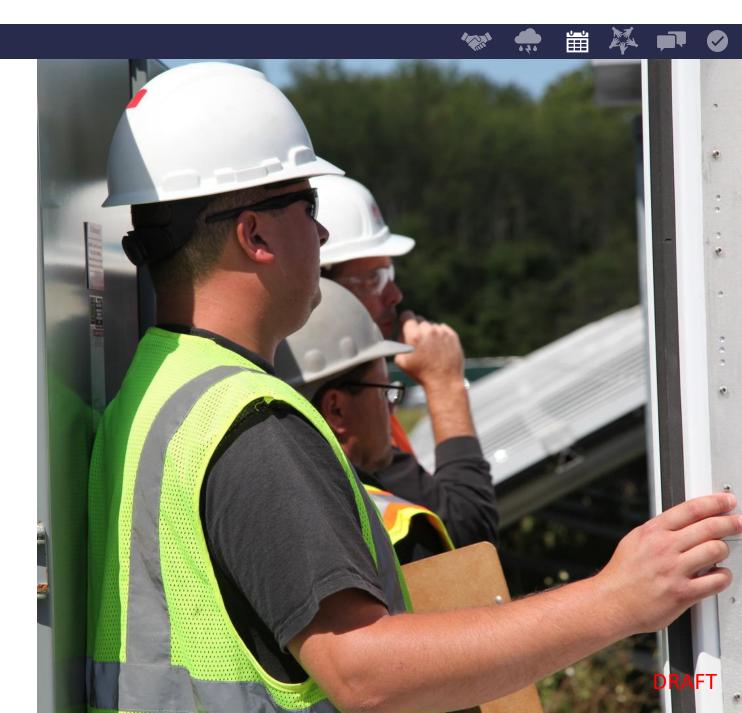
# Mitigation actions fall into the following categories:

- Life Safety
- PropertyProtection
- Technical
- Political

- Legal
- Environmental
- Social
- Administrative

# Plan Maintenance and Implementation

- Intent:
  - Living document that guides actions over time. Having a process for maintaining the plan reflects the recognition that things change.
  - Track progress on implementing the mitigation strategy.
  - Revisit at regular intervals to keep it relevant.
- **Schedule** with procedures for ensuring the plan's implementation, updating, and revision.
- Identify a Champion to organize future meetings and to track progress.
- Identify potential **future** planning and budgeting efforts that will **require coordination**.
- Incorporate into next MVP Planning Phase.













#### **Public Review**



#### **Public Review**

- Website Information
- Social Media Posts
- E-blasts
- Public Comment Period
- Public Survey(s)
- FAQ Section
- Public Meeting
- Flyers
- Fact sheets

Translation and Interpretation Services to be provided by City of Cambridge

















# MEMA and FEMA Review, City Adoption

"Adoption by the local governing body demonstrates Cambridge's commitment to the hazard mitigation goals and actions outlined in the plan.

Adoption authorizes responsible agencies to perform.

Without adoption, Cambridge has not completed the mitigation planning process and will not be eligible for certain FEMA assistance, such as HMA or HHPD grant program funding for mitigation actions."

Step 1: **Draft Plan & Review Internally** 

Step 2: Submit to MEMA

Step 3: Address comments & submit to FEMA

> Step 4: FEMA approval and City Council Adoption



















	Facility/ Asset Inventory	Capabilities Assessment	Repetitive Loss Data
Requirement	Community must determine assets (people; structures; systems; natural, historic, and cultural resources; and/or activities that have value to the community).	Document local mitigation capabilities (existing authorities, policies, programs, and resources that reduce hazard impacts or that could be used to implement hazard mitigation activities).	Address repetitively flooded NFIP-insured structures by including the estimated numbers and types (residential, commercial, institutional, etc.) of repetitive/severe repetitive loss properties.
Starting Point	CCVA Critical Assets & Community Resources (November 2015)	2015 HMP & Institutional Knowledge	2015 HMP: There were 2 repetitive loss structures, an increase from the one structure identified in the 2008 plan.
Tools	Institutional Knowledge & Assessor's Database	FEMA worksheet	Email template for request

## **SCHEDULE OVERVIEW**











	TASK	February	March	April	May	June	July	August
1	Project Initiation							
2	Engagement							
3	Hazard Profiles							
4	Facility/Asset Inventory							
5	Vulnerability Assessment							
6	Mitigation Goals & Cap.							
7	Develop Actions							
8	Plan Implementation							
9	Public Review							
10	Adoption							
Admin. & Outreach								

## **AGENDA**



Welcome & Introductions





Overview of Hazard Mitigation Planning 1:05 PM



Scope & Schedule 1:15 PM



Engagement

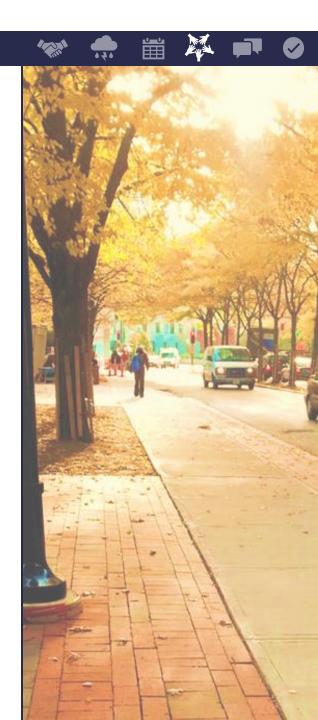
2:00 PM



Questions, Discussion, Action Items 2:10 PM



Conclude 2:30 PM

















**Steering Committee** 

Group of key City staff responsible for making final planning decisions. Steering Committee Meetings will guide the planning process, endorse draft Goals, and members will participate in Hazard Mitigation Planning Workshops.

#### Stakeholders



Hazard Mitigation Planning Team (HMPT)

Group of stakeholders bringing a wide range of local expertise and perspectives. The group will include advocates, residents, businessowners, state and local agency representatives, and people from various other organizations.

3 workshops

#### Outreach



**Street Team** 

Subset of the HMPT who can help with in-person and virtual outreach and engagement events. This could include activity at local community organizations, schools, events, doorto-door outreach, and others engagement.

#### **Public**



**Public Engagement** 

Public Meetings will be an opportunity to educate about the HMP, share progress, and gather feedback and ideas. Results from these meetings and other feedback will be integrated into the final report. The group will include advocates, residents, businessowners, state and local agency representatives, and people from various other organizations.

**Ongoing** 

3 Meetings

## ROLES, RESPONSIBILITIES, COMMITMENTS |











## City Staff



#### **Steering Committee**

Group of key City staff responsible for making final planning decisions. Steering Committee Meetings will guide the planning process, endorse draft Goals, and members will participate in Hazard Mitigation Planning Workshops.

#### **Proposed Participants:**

- DPW
- CDD
- Public Health
- Emergency Mgmt.Manger (FireChief)

#### Stakeholders



# Hazard Mitigation Planning Team (HMPT)

Group of stakeholders bringing a wide range of local expertise and perspectives. This includes a broader range of City staff and can include targeted individuals from organizations that have influence and/or serve a large group.

#### **Proposed Participants:**

- Traffic, Parking, and Transportation
- Inspectional Services
- Historic Commission
- Finance Department
- Housing Authority
- School Department
- Immigration Affairs
- Human Services
- City Manager's Office
- Police?

3 Workshops (1.5 hours each)

6 Monthly Meetings (1 hour each) & 3 Workshops (1.5 hours each)

### slido



What days and times would you be able to attend a monthly Steering Committee Meeting?

## **AGENDA**



Welcome & Introductions

1:00 PM



Overview of Hazard Mitigation Planning

1:05 PM



Scope & Schedule 1:15 PM



Engagement 2:00 PM



**Questions, Discussion, Action Items** 

2:10 PM



Conclude 2:30 PM









# HAZARD MITIGATION PLAN 2023 UPDATE KICKOFF MEETING NOTES

February 27, 2023

## **Attendees**

## City of Cambridge

- Leila Mekias, CDD
- Susanne Rasmussen, CDD
- Seth Federspiel, CDD
- Catherine Woodbury, DPW
- Deputy Chief Colin Walsh, Fire Dept.
- Sandra Clark, CDD
- John Nardone, DPW
- Brian McLane, DPW
- Marlees Owayda, CDD
- Nick Stoutt, DPW

- Jim Wilcox, DPW
- Crystal Rosa, Human Rights Commission
- Nancy Rihan-Porter, CPHD
- Sam Lipson, CPHD

## Weston & Sampson

- Robin Seidel, Project Manager
- Indrani Ghosh, Climate Resilience Technical Lead
- Jennie Moonan, HMP Technical Lead

## **Discussion items**

## **Hazard Mitigation Planning Team (HMPT)**

- Organizations and groups for consideration on the HMPT: Disabilities Commission, Cambridge Housing Authority.
- Additional recommendations for HMPT to be collected through survey to kick-off meeting attendees

## **Engagement**

- City's Community Engagement Team to support and provide input on community contacts for stakeholder list.
- Develop engagement plan to consider migrant and climate vulnerable population groups
- Develop guidelines with City's Community Engagement team to avoid bias in determining stakeholder groups, and the creation of HMPT and Steering Committee (STC).
- Engage public for meaningful input on the plan and provide clear expectations on how community input will be used to inform the plan ad how we are integrating language access in the Plan.
- Public Health has a Community Core that could help with Street Team duties.

- Identify how Resilience Hub in the non-profits and CBOs can be utilized in the plan.
- Include Rachel from the Disability Commission to be part of the STC

## **Technical Input**

- Public health jurisdictional resiliency and hazard analysis and data can be provided by Public Health Dept.
- Note on considering solutions re-evaluating the City's policies related to basement apartment may be a potential mitigation action identified as part of the Updated Plan

## Schedule and Scope

- Schedule for engagement and meetings will need to be carefully planned and coordinated with the City to meeting project schedule.
- Already scheduled public events should be considered for incorporation in engagement program to prevent planning fatigue.
- Poll used to identify Steering Committee Monthly meeting time. 1 to 2 PM on Mondays was selected in poll and based on discussion.

## **Action Items**

- 1. WSE draft and send survey and email to Leila re documents/reports/plans, steering committee, stakeholders, etc.
- 2. WSE to send dates/times to Leila for
  - a. Outreach and engagement meeting with the City's Community Engagement Team to finalize the Engagement Plan. This meeting will be used to formalize the list of committee members in STC, HMPT, Street Teams, larger community members, etc.
  - b. Ongoing PM meetings
- 3. WSE to coordinate information request on update critical facilities inventory from DPW (Nick S)
- 4. WSE to give Leila access to SharePoint
- 5. WSE to organize for capabilities assessment & follow up with Leila
- 6. WSE to organize asset update & follow up with Leila
- 7. Leila to send out survey post kickoff
- 8. Leila to coordinate with City staff to form the City's Community Engagement Team and get dates lined up for meeting between Weston & Sampson and City's Engagement Team. This meeting should ideally occur before the March Steering Committee meeting.
- 9. Leila to schedule month STC meetings fourth Monday of every month

## **Next Steering Committee Meeting Agenda (tentative)**

- Overview of Work in Progress
- Presentation of Hazard Profiles and review deadline
- Update on Stakeholder Engagement Plan
- Update on Capabilities Assessment
- Next Steps

City of Cambridge 2023 Hazard Mitigation Plan Update Steering Committee Meeting March 27, 2023 1:00 to 2:00 PM

# STEERING COMMITTE MEETING #1: MARCH AGENDA

1:0	00	PM	Overview	of Work in	<b>Progress</b>
-----	----	----	----------	------------	-----------------

- Project timeline
- Tasks underway

## 1:05 PM Chapter 3: Hazard Profiles

- Overview of FEMA requirements
- Process to develop chapter and data sources
- Review process & deadline

# 1:20 PM Update on Stakeholder Outreach and Engagement Plan & Next Steps

## 1:30 PM Capabilities Assessment

- Overview
- Input needs and schedule

## 1:50 PM Next Steps

- Asset Inventory
- Initiate Capabilities Assessment
- Review Chapter 3
- Reminder to take survey <a href="https://forms.office.com/r/4v395ZZJ5Y">https://forms.office.com/r/4v395ZZJ5Y</a>
- Next Meeting April 24, 2023 1 to 2 PM

## 2:00 PM Conclude



# Hazard Mitigation Plan Update 2023

Steering Committee Meeting #1 March 27, 2023











Outreach and Engagement Plan 1:20 PM

Capabilities Assessment 1:30 PM

Next Steps 1:50 PM

Conclude 2:00 PM











Chapter 3: Hazard Profiles

1:05 PM



Outreach and Engagement Plan

1:20 PM



Capabilities Assessment

1:30 PM

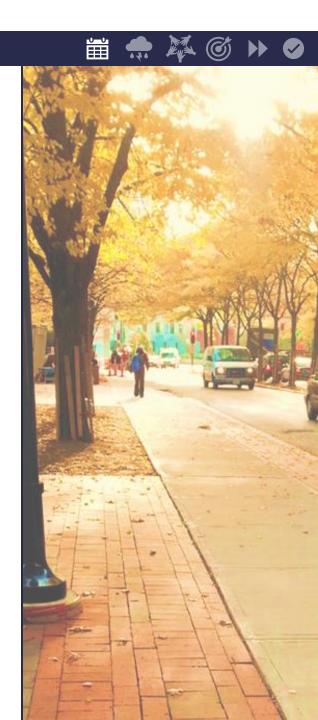


Next Steps

1:50 PM



Conclude















# Project Tasks align with the Final Document Chapters:

Task 1: Project Initiation

Task 2: Initiation of Engagement

Task 3: Hazard Profiles

Task 4: Facility/Asset Inventory

Task 5: Vulnerability Assessment

Task 6: Mitigation Goals and Capabilities

Task 7: Mitigation Actions: Past, Present,

and Future

Task 8: Plan Maintenance and

**Implementation** 

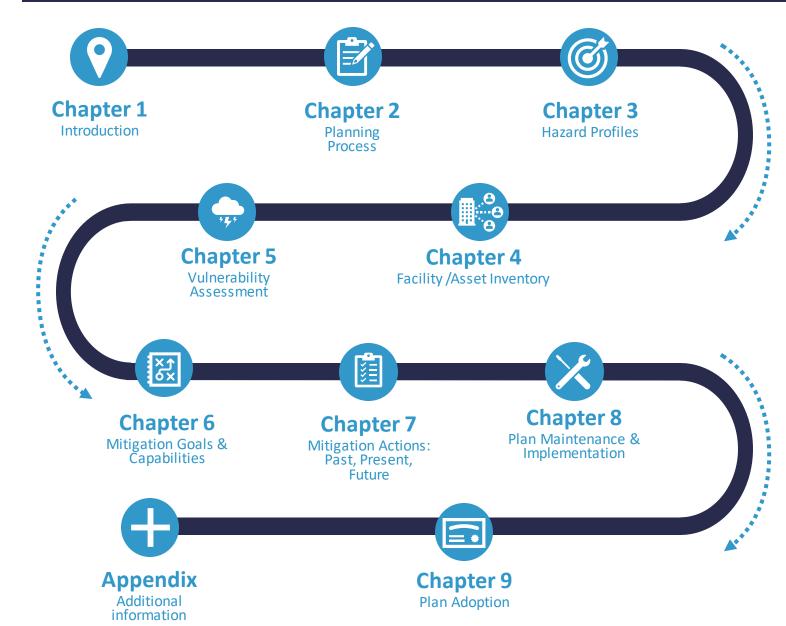
Task 9: Public Review

Task 10: MEMA and FEMA Review, City

Adoption

**Ongoing** Public Outreach

**Ongoing** Project Administration











## **Project Tasks align with the Final Document Chapters:**

Task 1: Project Initiation

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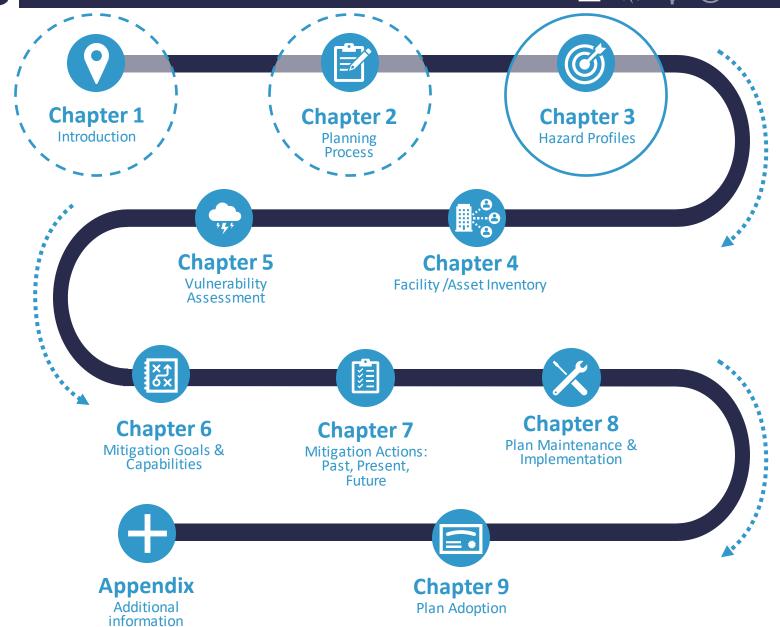
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Adoption

**Ongoing** Public Outreach

**Ongoing** Project Administration



	TASK	Febi	uary	Marc	h	April	May	J	une	July	August	Sept.
1	Project Initiation											
2	Engagement											
3	Hazard Profiles											
4	Facility/Asset Inventory											
5	Vulnerability Assessment											
6	Mitigation Goals & Cap.											
7	Develop Actions											
8	Plan Implementation											
9	Public Review											
10	Adoption											
Adm	nin. & Outreach											





Work in Progress





**Chapter 3: Hazard Profiles** 

1:05 PM



Outreach and Engagement Plan

1:20 PM



Capabilities Assessment

1:30 PM



Next Steps 1:50 PM



Conclude











# **Hazard Profiles**

Identifies the hazards that can affect the City of Cambridge and associated Risk:

**Location:** Where each hazard might affect the planning area

**Extent:** Potential intensities

**Previous Occurrence:** How often events have

happened in the past?

Future Probability: How likely they are to occur

in the future?

Note: This exercise uses existing best available data.



























# CHAPTER 3

## 





# **Hazard Profiles**

How to decide on what natural hazards affect Cambridge?

**Starting Point:** City of Cambridge Hazard Mitigation Plan 2015 Update

**Updates from:** Massachusetts 2018 State Hazard Mitigation and Climate Adaptation Plan (SHMCAP)

- Flooding
- Dam Failures
- Thunder Storms
- Winter Storms
- Hurricanes
- Nor'easters
- **Tornadoes**
- Brushfire
- Earthquakes
- Landslides
- **Extreme Temperatures**
- Drought
- Separate flooding (inland and coastal)
- Integrate dam failure into flooding discussion
- Add Tsunami
- Add Invasive species
- Add Tropical storms



































# **Hazard Profiles**



HURRICANES / TROPICAL STORMS



INLAND FLOODING



EXTREME TEMPERATURES



SEVERE WINTER
WEATHER /
NOR'EASTERS



COASTAL FLOODING



**TSUNAMI** 



**DROUGHT** 



WILDFIRE



EARTHQUAKES



**TORNADOES** 



LANDSLIDES



INVASIVE SPECIES

# CHAPTER 3











# **Data Sources for Hazard Profiles**

## **State-Wide Data**

- Massachusetts 2018 State Hazard Mitigation and Climate Adaptation Plan (SHMCAP)
- MA Climate Change Assessment
- Greater Boston Research Advisory Group Report (GBRAG)
- MA Climate Resilience Design Standards Tool

## **National Data**

- FEMA
- NOAA
- USGS

## **Local Data**

- City of Cambridge Hazard Mitigation Plan 2015 Update (prepared by MAPC)
- Climate Change Vulnerability Assessment (CCVA) Reports (Parts 1 & 2)
- Climate Change Preparedness and Resilience (CCPR)/Neighborhood Plans for Alewife and The Port
- Resilient Cambridge
- Cambridge Flood Viewer
- Cambridge Heat Viewer
- Cambridge Urban Forest Master Plan

































Chapter 3: Hazard Profiles

1:05 PM



Outreach and Engagement Plan

1:20 PM



Capabilities Assessment

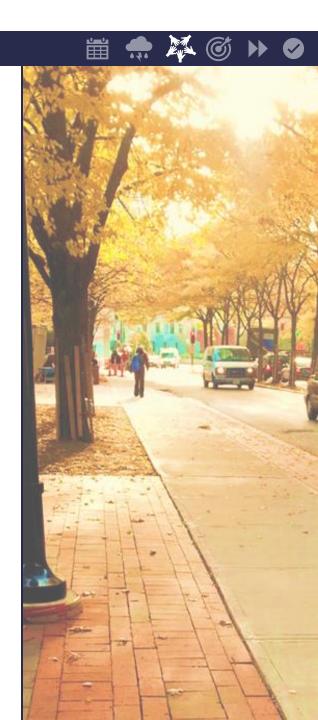
1:30 PM



Next Steps 1:50 PM



Conclude



# **OUTREACH AND ENGAGEMENT**

# **Key Takeaways: City Community Engagement Team**

Meeting on Wednesday March 22, 2023

- Prioritize simplification of language and messaging
- Developing a plan to advertise opportunities for feedback that inform the HMP
- Creation of Street Team to equitably engage











# **OUTREACH AND ENGAGEMENT PLAN**











- HMPT Workshop #1 (May)
- HMPT Workshop #2 (June)
- HMPT Workshop #3 (July)
- Public Meeting #2/#3 (September)
- Survey (Ongoing)
- Stream Team Outreach (Ongoing)

Cambridge	HMP Engagement Plan FOR DISCUSSION				Details		
DRAFI	FOR DISCUSSION						
						How will Feedback be	
			Targeted	Education or	Outreach	Incorporated into	Task-Specific Strategies
Tasks	HMP Chapters Supported	Goals	Audience	Input?	Method	HMP?	for Mitigating Bias
		Get started and					
ickoff Meeting	1. Introduction		City Employees	Education	Meeting	Project workplan	Engagement Flan
		Get information on					
	1. Introduction	engagement					
	2. Planning Process	events, typical City					Ask employees about
	3. Hesard Profiles	processes/best				Results to be	lessons learned, specific
	4. Papility/Asset Inventory	practices, and					groups to be aware of, and
Survey for City Employees	5. Vulnerability Assessment	lectons learned	City Employees	Input	Survey	Engagement Flan	recources on key issues.
		Provide project					Utilize virtual + in-person
	1	overview and					methods. Street Team to
		relevant	Public, tergeted		Website, Social	N/A General	strategically engage
roject Promotion	All Chapters and public meetings	information	entities (discuss)	Education	Media, Plyers	awweness	vulnerable groups
		Review of existing				Review and	
	1	plane and				comments will be	
	1	information and				included in	
	1	coordination with				Chapter 3.	
		other planning				Coordination with	
		processes, review					STC must include people
	3. Hezard Profiles	workplan and					who are well-versed in
STC Meeting #1 (March)	4. Pacifit/(Accet Inventory	HMPT outreach	STC	Input	Invite only	HMPT outreach	iccues
						Results of survey	
	1					will be	
						incorporated into	
	3. Hazard Profiles	Gathering information on				Chapter 3, 4, 5, and 5 ac	Digital + printed version of the survey (Street Team to
	Pacifity/Asset Inventory	promission on specific dimete-				supporting	assist with printed), conten
	5. Vulnerability Appearment	related	Public, targeted			narrative and	must be inclusive of all
Public Survey	6. Mitigation Goals & Capabilities	experiences		Input	Survey	graphics.	experiences
	1	Confirmation of					
	1	Pacifity Inventory + Review				Review and comments will be	STC must include people
	4. Pacifity/Asset Inventory	Vulnerability				included in	who are well-versed in
STC Meeting #2 (April)	5. Vulnerability Assessment	Appearment	City Employees	Input	Invite only	Chapter 4.	iccuse for all groups
						Quedions and	Translation, in-person
		Project Overview.				comments will be	attendance at community
		promote public				comments will be reflected in	attendance at community organizations/ location if
	4. Facility/Accel Inventory	promote public survey. + gether		Education +	See Project	comments will be reflected in relevant HMP	attendance at community organizations/location if that is helpful for those who
Public Meeting #1	Facility/Azzet inventory     Winerability Azzezonent	promote public	Public	Education +	See Project Promotion	comments will be reflected in	attendance at community organizations/location if that is helpful for those who
Public Meeting #1		promote public survey. + gether feedback	Public			comments will be reflected in relevant HMP	attendance at community organizations/location if that is helpful for those who
Public Meeting #1		promote public survey. + gether	Public			comments will be reflected in relevant HMP	attendance at community organizations/location if that is helpful for those who
Public Meeting #1		promote public curvey. + gether feedback Overview of plan.	Public			comments will be reflected in relevant HMP	attendance at community organizations/location if that is helpful for those who
Public Meeting #1		promote public curvey. + gather feedback Overview of plan. discussion of natural hazards. asset inventory.	Public			comments will be reflected in relevant HMP	attendance at community organizations/location if that is helpful for those who
Public Meeting #1		promote public survey. + gether feedback Overview of plan. discussion of natural hazards. asset inventory. identity	Public			comments will be reflected in relevant HMF chapters.	attendance at community organizations/ location if that is helpful for those who do not have internet access
Public Meeting #1		promote public survey. + gether feedback Overview of plan- discussion of natural hazards. asset inventory, identify vulnerabilities.	Public			comments will be reflected in relevant HMP chapters.	attendance at community organizations (location in that is helpful for those whild onto have internet access.)  Translation as needed.
Public Meeting #1		promote public survey. + gether feedback Overview of plan. discussion of natural hazards. asset inventory. identify vulnerabilities. review all groups	Public			comments will be reflected in nelevant this project the chapters.  Information for chapters 3.4, and	attendance at community organizations (location in that is helpful for those who do not have internet access.)  Translation as needed, ensure all groups are
Public Meeting #1		promote public survey, + gether feedback Overview of plan- discussion of natural hazards, asset inventory, identify vulnerabilities, review all groups who may be	Public			comments will be reflected in relevant HMP chapters.  Information for chapters 3, 4, and 5, further	attendance of community organizations (location if that is halpful for those who do not have internet access.)  Translation as needed, ensure all groups are discussed. Create
Public Meeting #1	5. Vulnerability Assessment	promote public survey. † gether feedback Overview of plan- discussion of natural hazards, asset inventory, identify vulnerabilities, review all groups who may be impacted				comments will be reflected in nelevant HMP chapters.  Information for chapters 3, 4, and 5, surher information on	etendance at community organizational location if that is neight for those who do not have internet access the contract of the community of the commu
Public Meeting #1	Vulnerability Assessment     Heared Profiles	promote public survey. + gether feedback.  Overview of plan. discussion of natural hazards. asset inventory. identity vulnerabilities. review all groups who may be impacted (focusing on those focusing on those		Input		comments will be reflected in nelevant his/r chapters.  Information for chapters 3, 4, and 5, further information on will remark by groups	ethnicace of community repairations (I loaden it that is helpful for those who do not have inhamet access the second of the seco
	Vulnerability Assessment     Heaved Profiles     Pacifylykaset Inventory	promote public survey. + gather feedback Overview of plan- discussion of natural hazards, asset inventory, identify vulnerabilities, review all groups who may be impacted (focusing on those with limited			Promotion	comments will be reflected in nelevant HMP chapters.  Information for chapters 3, 4, and 5, surher information on	etandance of community representations of the control of the contr
	Vulnerability Assessment     Heared Profiles	promote public survey. + gether feedback.  Overview of plan. discussion of natural hazards. asset inventory. identity vulnerabilities. review all groups who may be impacted (focusing on those focusing on those		Input  Education +		comments will be reflected in relevant this? chapters.  Information for chapters 3. 4. and 5. further information on vulnerable groups or those not	ethnicace at community repairations (I loaden it that is helpful for those who do not have internet access that is needed.  Translation so needed, ensure all groups are discussed. Create workshop environment where people held.
Public Meeting #1	Vulnerability Assessment     Heaved Profiles     Pacifylykaset Inventory	promote public survey. + gather feedback Overview of plan- discussion of natural hazards, asset inventory, identify vulnerabilities, review all groups who may be impacted (focusing on those with limited		Input  Education +	Promotion	comments will be reflected in relevant this? chapters.  Information for chapters 3. 4. and 5. further information on vulnerable groups or those not	etandance of community representations of the control of the contr
	Vulnerability Assessment     Heaved Profiles     Pacifylykaset Inventory	promote public unvey. I getter feedback.  Overview of plan-discussion of natural heards, asset inventory, identify vulnerabilities, review all groups who may be impected (focusing on those with limited resources)		Input  Education +	Promotion	comments will be reflected in relevant HMF chapters.  Information for chapters 3, 4, and 5, 4, the information on whereast proups or those not accounted for	etandance of community representations of the control of the contr
	Vulnerability Assessment     Heaved Profiles     Pacifylykaset Inventory	promote public purvay. It getter feedback.  Overview of plan- discussion of natural hexards. asset inventory, identify vulnerabilities, review all groups who may be impacted (focusing on those with limited resources)  Teview Capability  Teview Capability		Input  Education +	Promotion	comments will be neflected in relevant intil chapters. Information for chapters 3. 4, and 5, 4/ther information on universities groups or those not accounted for Review and	etandance at community requirements (losses) if that is helpful for those who not have internet access that is negliarly represented in the second on the second internet access that the second internet access the second
	Vulnerability Assessment     Hearn't Profiles     Facility later in reventory     Vulnerability Assessment  Vulnerability Assessment	promote public unvey. I getter feedback.  Overview of plan-discussion of natural heards, asset inventory, identify vulnerabilities, review all groups who may be impected (focusing on those with limited resources)	HMFT	Input  Education +	Promotion	comments will be reflected in relevant MAP chapters 3.4. and 5.4. the intermedion for chapters 3.4. and 5.4. the intermedion on vulnerable groups or those not accounted for Paview and comments will be included in	etandance at community requirements of loaden? If that is helpful for those who do not have internet access the community of
	Vulnerability Assessment     Heard Profiles     Pelify Mosel Inventory     Vulnerability Assessment	promote public promote public promote of plan- feedback.  Overnies of plan- discussion of natural heards. asset inventor, laterity vulnerabilities, review all groups who may be impacted (focusing on those with limited resources).  Textures Capability Assessment +		Input  Education +	Promotion	comments will be reflected in relevant this? chapters. Information for chapters 3. 4, and 5, 4, the information on vulnerable groups or those not accounted for Environments will be comments will be	etandance at community required to require attent (location if their in helpful for those who do not have internet access the received their requirements and provide a discoursed. Constant all groups are discoursed. Constant discoursed constant where people their comments there people their comments are provided to their people and their people









Chapter 3: Hazard Profiles

1:05 PM



Outreach and Engagement Plan

1:20 PM



Capabilities Assessment

1:30 PM



**Next Steps** 

1:50 PM



Conclude



# **CAPABILITIES ASSESSMENT**



Local mitigation capabilities are existing authorities, policies, programs, and resources that reduce hazard impacts or that could be used to implement hazard mitigation activities.

# Plans Building Code, Permitting, and Inspections Land Use Planning and

Ordinances

**Planning and Regulatory** 





# **CAPABILITIES ASSESSMENT**



# Who Has Capabilities?

Agencies, stakeholders, organizations, groups, and individuals can all have capabilities.

# **Examples:** Sectors, Agencies and Stakeholders

- Emergency management.
- Economic development.
- Land use and development.
- Housing.
- Health and social services.
- Infrastructure (including transportation).
- Natural and cultural resources.
- Community lifelines (safety/security, food/water/shelter health/medical, energy, communications, transportation, hazardous material storage/transport/management)

# **Examples:** Organizations, Entities, and Groups

- All levels of government
- Faith-based organizations
- Nonprofit organizations
- Private/corporate entities
- Advocacy groups
- Community associations
- Academia
- Professional groups
- Neighbors

# **CAPABILITIES ASSESSMENT**



# **Existing Capabilities & Capacity for Future Improvement**

Does the plan document each jurisdiction's existing authorities, policies, programs and resources and its ability to expand on and improve these existing policies and programs? (Requirement 44 CFR § 201.6(c)(3))

**EXISTING** 

Does the plan describe how the existing capabilities of each participant are available to support the mitigation strategy? Does this include a discussion of the existing building codes and land use and development ordinances or regulations?

**FUTURE** 

Does the plan describe each participant's ability to expand and improve the identified capabilities to achieve mitigation?

**Next Steps:** Leila will be coordinating a survey and discussions over the coming months



Work in Progress

1:00 PM



Chapter 3: Hazard Profiles

1:05 PM



Outreach and Engagement Plan

1:20 PM



Capabilities Assessment

1:30 PM

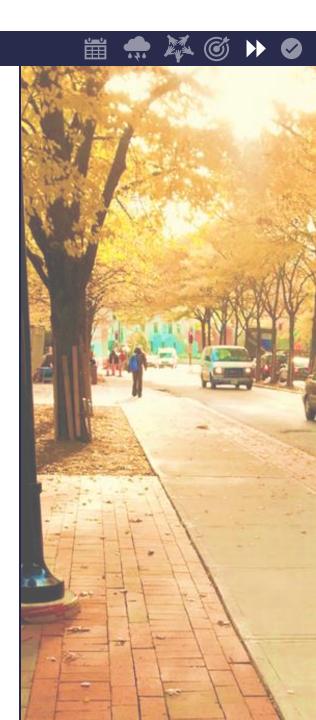


**Next Steps** 

1:50 PM



Conclude



# **NEXT STEPS**











Next Meeting April 24 at 1PM

# **ASSET INVENTORY**

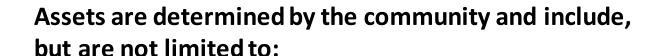














People (including underserved communities and socially vulnerable populations).



Structures (including facilities, lifelines and critical infrastructure).



Systems (including networks and capabilities).



Natural, historic, and cultural resources.



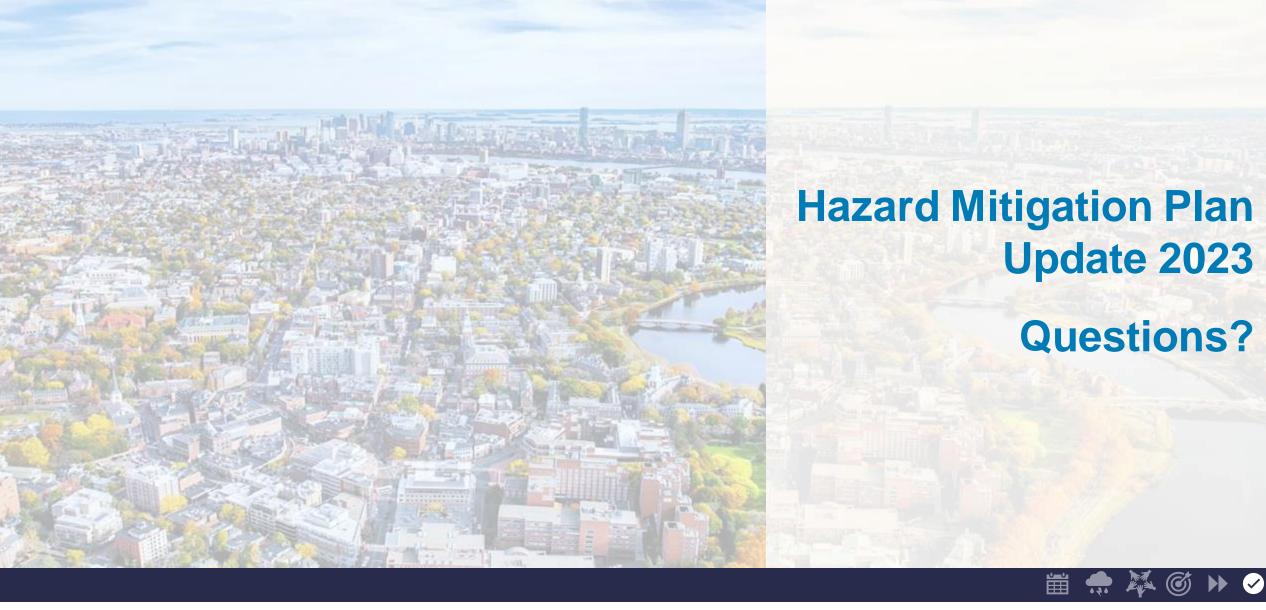
Activities that have value to the community

## **Example Critical Facilities**

- Energy
- Transportation
- Water, wastewater, stormwater
- Telecommunication
- Emergency Response
- Hospitals and health care
- Municipal Buildings
- Community Resources
- Etc.

**Repetitive Loss Structures** 

Land Use Changes & Future Potential Development







## HAZARD MITIGATION PLAN 2023 UPDATE STEERING COMMITTEE MEETING #1 (MARCH) NOTES

March 27, 2023

## **Attendees**

## **City of Cambridge**

- Leila Mekias, CDD
- Susanne Rasmussen, CDD
- Seth Federspiel, CDD
- Catherine Woodbury, DPW
- Deputy Chief Colin Walsh, Fire Dept.
- Brian McLane, DPW
- Marlees Owayda, CDD
- Nick Stoutt, DPW

## Invitees Not Present

- Sandra Clark, CDD
- John Nardone, DPW
- Sam Lipson, CPHD

## Discussion items

## **Hazard Profiles**

- Should Wildfire be included as a natural hazard in the plan?
  - There are concerns about brush fires around the reservoir
  - A fire could start in another area and become a risk to Cambridge
  - Limited data available for wildfires
  - Impacts include negative air quality, ash. An example of this occurred in the recent years when there was a fire in Canada.
- What about pandemic as a natural hazard?
  - Let's include introductory narrative in the chapter about the connection between pandemics and climate change but not have it be an individual hazard
  - Presently, Pub. Health has planning documents related to pandemic/flu protocols, but not coordinated with larger planning efforts in the City.

- Jim Wilcox, DPW
- Crystal Rosa, Human Rights Commission
- Nancy Rihan-Porter, CPHD

## Weston & Sampson

- Robin Seidel, Project Manager
- Jennie Moonan, HMP Technical Lead

## **Engagement**

- Focus on plain language.
- Crystal recently attended roundtable on disabilities and access will share information. Share best practices checklist.
- Give public three weeks of notice date on invite should be three weeks if there
  will be the request to accommodate for ASL. For interpretation it can be shorter
  (two weeks).

## Goals (not on agenda – see attached for Cambridge's 2015 HMP Goals)

- Recommend removing "Identify at-risk populations and keep up to date list of locations" under Goal #1 (Protect the health and safety of the public.)
- On Goal #4 (Avoid chaos and confusion with good communication), recommend adding "improve internal communications." City's experience from COVID pandemic found that communication occurred with Department heads but in cases this information did not trickle down, such that a direct service person giving information to the public was not aware of decisions/most updated information. This applies to natural hazards as well.

## **Action Items**

- 1. WSE to follow up with Leila regarding capabilities assessment
- 2. WSE to provide draft of Chapter 3; Leila to circulate for STC members to comment (two week comment period)
- 3. Leila to provide "plan language guide" to STC and WSE

## **Next Steering Committee Meeting Agenda (tentative)**

- Overview of Work in Progress
- Endorsement of Mitigation Goals
- Presentation of Asset Inventory and review deadline
- Review of 2015 Mitigation Actions
- Next Steps

City of Cambridge 2023 Hazard Mitigation Plan Update Public Outreach and Engagement April 24, 2023 1:00 to 2:00 PM

# STEERING COMMITTE MEETING #2: APRIL AGENDA

1	:00	PM	Overview	of Work in	<b>Progress</b>
---	-----	----	----------	------------	-----------------

- Project Timeline
- Tasks Underway

## 1:05 PM Mitigation Goals

- Review of FEMA Requirements
- Proposed Update Goals
- Discussion
- Follow up survey

## 1:20 PM Mitigation Actions: Past

- Review of FEMA Requirements
- Review of Past Actions List who can provide update if not today?

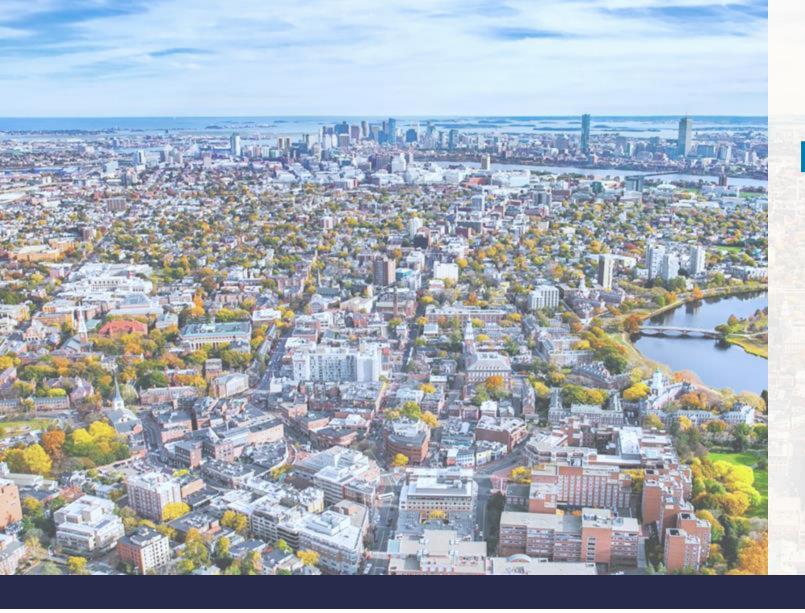
## 1:45 PM Outreach & HMPT Meetings

- Public Meeting #1: Week of May 22<sup>nd</sup> 6:00 PM to 8:00 PM?
- HMPT Workshop Scheduling
- Distribution of public survey

## 1:55 PM Next Steps

- Review Chapter 3
- Take follow up survey on mitigation goals
- Support input on update on Past Mitigation Actions
- Initiate Capabilities Assessment
- Next Meeting 5/22/2023 1 to 2 PM

## 2:00 PM Conclude



# Hazard Mitigation Plan Update 2023

Steering Committee Meeting #2 April 24, 2023













Mitigation Goals 1:05 PM



Mitigation Actions: Past 1:20 PM



Outreach & HMPT Meetings 1:45 PM



Next Steps 1:55 PM



Conclude 2:00 PM











Mitigation Goals

1:05 PM



Mitigation Actions: Past

1:20 PM



Outreach & HMPT Meetings

1:45 PM



**Next Steps** 

1:55 PM



Conclude



## i 🚓 🎮 🎯 🕨 🛭

## **Project Timeline**

	TASK	Febr	uary	Marc	h	April	May	June	July	August	Sept.
1	Project Initiation										
2	Engagement										
3	Hazard Profiles										
4	Facility/Asset Inventory										
5	Vulnerability Assessment										
6	Mitigation Goals & Cap.										
7	Develop Actions										
8	Plan Implementation										
9	Public Review Public Review										
10	Adoption										
Adm	nin. & Outreach										



# Project Tasks align with the Final Document Chapters:

Task 1: Project Initiation

Task 2: Initiation of Engagement

Task 3: Hazard Profiles

Task 4: Facility/Asset Inventory

Task 5: Vulnerability Assessment

Task 6: Mitigation Goals and Capabilities

**Task 7:** Mitigation Actions: Past, Present,

and Future

Task 8: Plan Maintenance and

**Implementation** 

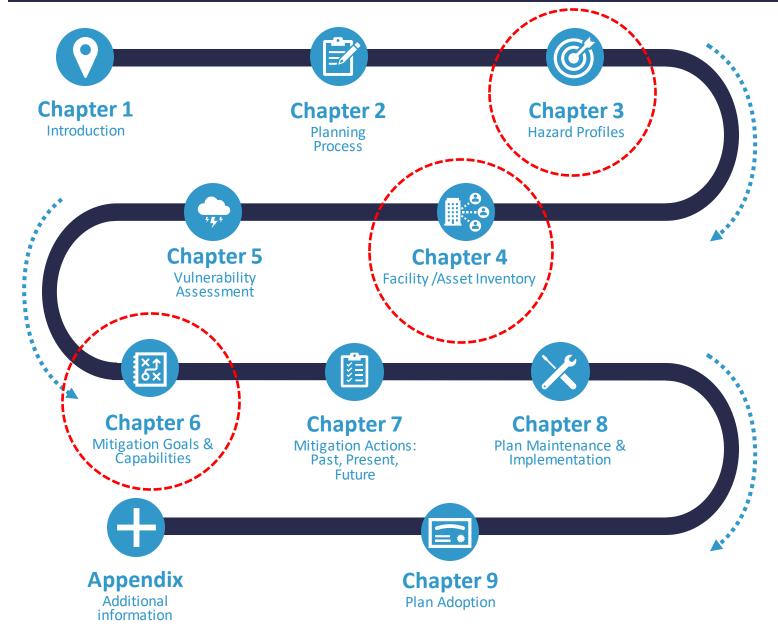
Task 9: Public Review

Task 10: MEMA and FEMA Review, City

Adoption

**Ongoing** Public Outreach

**Ongoing** Project Administration





Work in Progress





Mitigation Goals

1:05 PM



Mitigation Actions: Past

1:20 PM



Outreach & HMPT Meetings

1:45 PM

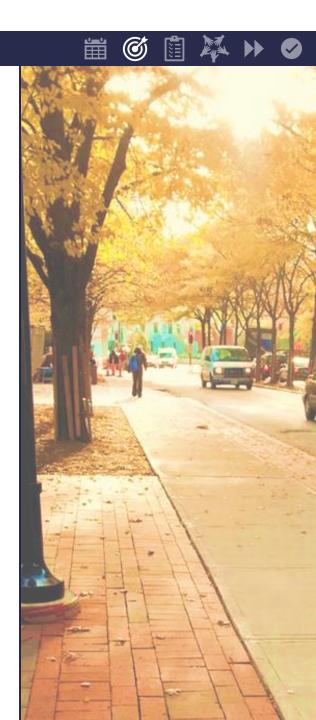


Next Steps

1:55 PM

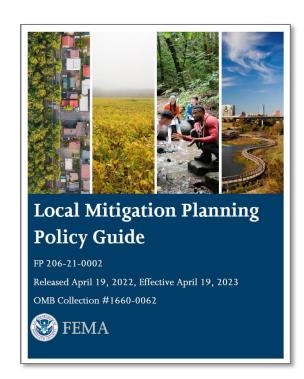


Conclude





# **FEMA** Requirements



**C3-a.** The plan must include goals to reduce the risk of the identified hazards. The goals must be consistent with the hazards identified in the plan. Goals may be presented as general statements applying to more than one hazard, or they may be itemized to each of the identified hazards.

**Goals** are broad, long-term policy and vision statements that explain what is to be achieved by implementing the mitigation strategy.







#### **2015 Goals**

- 1. Protect the health and safety of the public
- 2. Protect existing properties and structures
- 3. Ensure that essential services can function during and after a hazard event
- 4. Avoid chaos and confusion with good communication
- 5. Work regionally to mitigate impacts from natural hazards and to respond and recover from hazard events
- Work regionally to mitigate impacts from natural hazards and to respond and recover from hazard events
- 7. Protect natural resources
- 8. Create capacity to monitor existing changes

#### **Recommended 2023 Goals**

Equitably *Protect*Health and Safety of the Community

Promote Public Awareness and Resilience through *Communication* 

**Coordinate and Collaborate** in Hazard Mitigation Planning and Climate Adaptation

Invest in and Plan for
Priority Hazard Mitigation
Implementation

Improve Capacity to Monitor Existing Changes



Equitably *Protect*Health and Safety of the Community

- a. Identify and reduce the health and safety impacts from hazards on vulnerable populations. <-- from NYC HMP Goals
- b. Provide resources for residents and businesses to make their buildings and properties more disaster resistant.
- c. Ensure critical infrastructure, facilities, and services are protected from natural hazards and incorporate resiliency, to facilitate efficient recovery, evacuation, public health, and safety.
- d. Ensure that future development / redevelopment does not make existing properties more vulnerable to hazards.
- e. Identify mitigation strategies that preserve or restore the function of natural systems and minimize secondary impacts from hazards.



2

Promote Public Awareness and Resilience through *Communication* 

- a. Improve outreach to non-English speakers and other vulnerable populations before, during and after hazard events.
- b. Encourage people to be prepared before, during and after hazard events.
- c. Increase awareness and provide information for hazard mitigation and climate resilience to businesses and residents through outreach and education, including promoting community-based mitigation strategies



3

Coordinate and
Collaborate in Hazard
Mitigation Planning and
Climate Adaptation

- a. Develop internal strategies to review and update current emergency preparedness, outreach, and response activities to anticipate future changes in vulnerabilities.
- b. Encourage private property-owners,
   institutions, and local businesses to implement
   measures to protect their own property.
- c. Work regionally with state, regional and federal agencies, and surrounding communities to mitigate impacts from natural hazards and to respond and recover from hazard events.





Invest in and Plan for
Priority Hazard Mitigation
Implementation

- a. Continue to program mitigation projects in the Cambridge Capital Improvement Plans.
- b. Identify and seek funding for priority measures to mitigate or eliminate significant hazards and impacts.



Improve Capacity to

Monitor Existing

Changes

- a. Identify and understand how climate change may alter where and how the City is vulnerable to natural hazards.
- b. Ensure City departments, committees, and boards have adequate data, guidance, staff, training, and equipment to respond to natural hazard events, maintain preparedness, and anticipate future changes in vulnerabilities.











# Please provide input in the Mitigation **Goals Survey**

#### **Recommended 2023 Goals**

Equitably **Protect** Health and Safety of the Community

**Promote Public Awareness** and Resilience through **Communication** 

**Coordinate and Collaborate** in Hazard Mitigation Planning and Climate Adaptation

**Invest in and Plan for Priority Hazard Mitigation Implementation** 

Improve Capacity to **Monitor** Existing Changes

## **AGENDA**



Work in Progress

1:00 PM



Mitigation Goals

1:05 PM



Mitigation Actions: Past

1:20 PM



Outreach & HMPT Meetings

1:45 PM



Next Steps 1:55 PM



Conclude

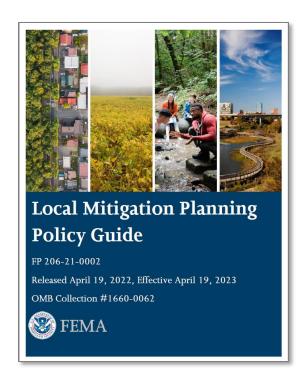
2:00 PM



## MITIGATION ACTIONS



# **FEMA** Requirements



**E2-b.** The plan must describe the status of all hazard mitigation actions in the previous plan by identifying whether they have been completed or not, for each jurisdiction. For actions that are not complete, the plan must state whether the action is no longer relevant or will be included in the updated action plan.

# MITIGATION ACTIONS |











# **2015 Plan Goals**

#### Cambridge HMP 2015 Mitigation Actions

Mitigation Action	Measure Type	Implementation Responsibility	Priority	Time Frame	Potential Funding Sources	Mitigation Action	Measure Type	Implementation Responsibility	Priority	Time Frame	Potential Funding Sources	Mitigation Action	Measure Type	Implementation Responsibility	Priority	Time Frame	Potential Funding Sources
Flood Hazard Mitigation Measures						H) Complete sewer separation	Structural	DPW	High	2014-	City of	Extreme Temperature Mitigation M	easures			l .	
Complete hydraulic modeling for the city	Prevention	DPW	High	2014– 2018	City of Cambridge	and stormwater management program for Irving, Bryant, Crescent, Carver and	Projects			2017	Cambridge	O) Provide facility for additional vulnerable populations during	Prevention/ Public	DHSP, EMD	Medium	2014- 2016	City of Cambridge
B) Complete sewer separation and stormwater management	Structural Projects	DPW	High	2014- 2016	City of Cambridge	Sacramento Streets (CAM011, areas #16 and 17)						extreme temperature event	Education & Awareness				
program for Kirkland Street, Myrtle Street, Magnolia Street						Complete sewer separation	Structural	DPW	High	2014-	City of	Wind Mitigation Measures					
and Cambridge Street (CAM #011, areas 18 and 19)	<b>.</b>	DPW	High	2014-	C: (	and stormwater management program for Ellery Street and Broadway (CAM011, area	Projects		9	2017	Cambridge	Increase public education on the benefits and proper care of trees on private property	Public Education & Awareness	Inspectional Services, EMD	Low	2015- 2017	City of Cambridge, MEMA
C) Complete sewer separation     and stormwater management	Structural Projects	DPW	High	2014-	City of Cambridge	#24)						Climate Change Mitigation Measur	es				
program for areas east of Fresh Pond Pkwy (area #6) and between Concord Avenue	·					J) Establish funding program for residential structural	Prevention/ Property	CDD, DPW	Medium	2016- 2018	City of Cambridge,	Q) Complete Climate Change Vulnerability Assessment	Prevention	CDD	High	2014	City of Cambridge
rotaries and New Street (area #5)						improvements and flood proofing	Protection				FEMA	R) Complete Climate Change Adaptation Plan	Prevention	CDD	High	2014- 2015	City of Cambridge, EOEEA
D) Complete sewer separation at Porter Square (CAM 002 CSO	Structural Projects	DPW	High	2014- 2018	City of Cambridge	K) Floodplain Management	Prevention	Conservation Commission	Low	2014- 2018	City of Cambridge	Encourage installation of solar photovoltaic systems,	Prevention	CDD	Low	2014-	City of Cambridge
E) Improve collection and	Structural	DPW	High	2014-	City of	L) Floodplain Mapping	Prevention	CDD, Conservation Commission	Low	2014- 2018	City of Cambridge	cogeneration, and other energy supplies				2017	Cambriage
conveyance system at area east of 2nd Street and north	Projects			2018	Cambridge	Winter Storm Hazard Mitigation Me	easures					Encourage energy efficiency in buildings through zoning	Prevention	CDD	Low	2014- 2017	City of Cambridge
of Charles Street (area #27)						M) Expand program to clear snow	Prevention	DPW	Medium	2014-	City of	requirements and community				2017	Cambriage
F) Implement additional	Structural	DPW	High	2014-	City of	and maintain public ROWs				2018	Cambridge,	outreach					
stormwater management measures: School, Pine, Cherry	Projects			2018	Cambridge	(e.g., travel ways for non- vehicular mobility and access					DCR, MassDOT	Other Hazard Mitigation Measures					
and Windsor Streets (area #26)						for vulnerable populations)					MassDOT	U) Evacuation Protocol Review	Emergency Services	EMD	High	2015- 2016	City of Cambridge
G) Complete Cambridgeport	Structural	DPW	High	2014-	City of	Geologic Hazard Mitigation Measu	res						Protection				
stormwater management program: Newton, Green, Franklin and Sidney Streets (CAM 017, area #28)	Projects		riigii	2018	Cambridge	N) Determine vulnerability of roadways and utilities to earthquakes in the high liquefaction areas	Prevention	EMD, DPW, Inspectional Services	Medium	2016- 2018	City of Cambridge	Develop program for enhanced staffing for disaster recovery	Prevention/ Emergency Services Protection	Inspectional Services, CPHD	Medium	2014- 2016	City of Cambridge

#### MITIGATION ACTIONS











# Who can provide updates?

#### **24** Past Mitigation Actions:

12

Flood Hazard Mitigation Measures

Climate Change Mitigation Measures

4

Other Hazard Mitigation Measures

Geologic Hazard Mitigation Measure

Extreme Temperature Mitigation Measure

Wind Mitigation Measure

Winter Storm Hazard Mitigation Measure

























## **AGENDA**



Work in Progress





Mitigation Goals

1:05 PM



Mitigation Actions: Past

1:20 PM



Outreach & HMPT Meetings

1:45 PM



**Next Steps** 

1:55 PM



Conclude

2:00 PM



#### **PUBLIC MEETING #1**













Date Time Format Week of May 22 6PM – 8PM Hybrid

STC not required to attend

Any concerns with this plan?

## **HMPT WORKSHOP**









**HMPT** Workshop Logistics Survey



Stakeholders



Outreach



#### **JUNE**

S	М	Т	W	T	F	S	
				1	2	3	
4	5	6	7	8	9	10	
11	12	13	14	15	16	17	
18	19	20	21	22	23	24	
25	26	27	28	29	30		

#### **JULY**

S	М	Т	W	Т	F	S	
						1	
2	3	4	5	6	7	8	
9	10	11	12	13	14	15	
16	17	18	19	20	21	22	
23	24	25	26	27	28	29	
30	31						

#### **AUGUST**

S	М	Т	W	Т	F	S	
		1	2	3	4	5	
6	7	8	9	10	11	12	
13	14	15	16	17	18	19	
20	21	22	23	24	25	26	
27	28	29	30	31			

#### **PUBLIC SURVEY**











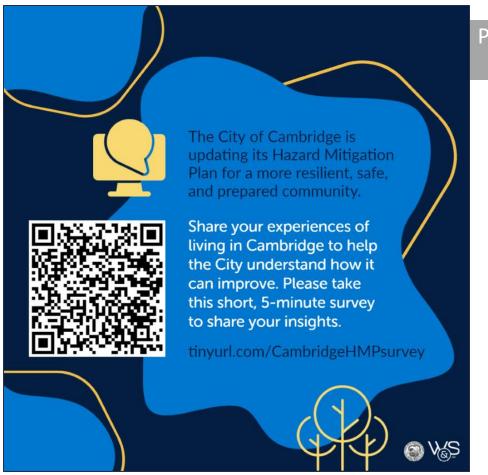


Stakeholders



Outreach





Promotional Material



**City of Cambridge Hazard Mitigation Plan Public Survey** 

The City is updating its Hazard Mitigation Plan for a more resilient, safe, prepared community. Share your experiences to help the City improve.

Start now

Survey Preview

## **AGENDA**









Mitigation Goals

1:05 PM



Mitigation Actions: Past

1:20 PM



Outreach & HMPT Meetings

1:45 PM



**Next Steps** 

1:55 PM



Conclude

2:00 PM





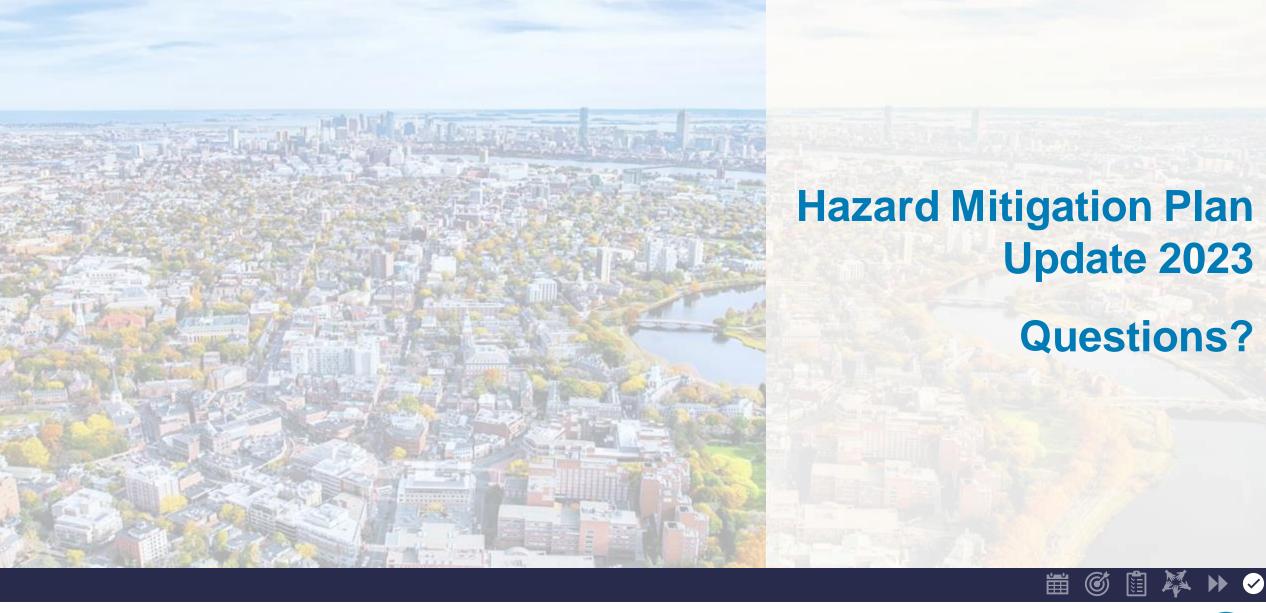








Next Meeting May 22 at 1PM







#### HAZARD MITIGATION PLAN 2023 UPDATE STEERING COMMITTEE MEETING #2 (APRIL) NOTES

April 24, 2023

#### **Attendees**

#### City of Cambridge

- Leila Mekias, CDD
- Susanne Rasmussen, CDD
- Anthony Tuccinardi, CISD
- Catherine Woodbury, DPW
- Deputy Chief Colin Walsh, Fire Dept.
- Jeremiah Hart
- Marlees Owayda, CDD

- Brian McLane
- Jacob Lazzara, CISD
- Jim Wilcox, DPW
- Julie Torelli-Greenwood, CWD
- Crystal Rosa, Human Rights Commission
- Mark Gallagher, CWD
- Sam Lipson, CPHD
- Vedad Konjic, CPS Facilities

#### Weston & Sampson

- Robin Seidel, Project Manager
- Emily Judson, Resiliency Planner

#### **Discussion items**

#### **Overview of Work in Progress**

- Work on chapters 3, 4, and 6 has started.
  - <u>Chapter 3</u>: Hazard Profiles is under internal review and will be sent to the STC soon for comments and review.
  - <u>Chapter 4</u>: Facility/Asset Inventory has also been started. W&S to send RFI for critical asset inventory layers from Kleinfelder from Resilient Cambridge and CCVA. C
  - Chapter 5: Mitigation Goals & Capabilities started with the materials and information presented today at the meeting.
- Capabilities assessment needs to start as soon as possible.

#### **Mitigation Goals Update**

Consolidate the 2015 eight (8) goals into five (5) goals

- Add emphasis of equity
- Shorter and communicable to public
- Plain language easy to understand
- Hit on five important terms for HMPs:
  - Protect
  - Communicate
  - Coordinate/collaborate
  - Invest/Plan
  - Monitor
- Used prior objectives where reasonable, added objectives from other resources, and consolidated many objectives
- Follow up: Mitigation Goals Survey and provide feedback on new revised goals

#### 2015 HMP Mitigation Actions:

- Discussion of FEMA Requirements
  - Discussion of the definition of <u>Critical Facilities</u>. W&S will look into if FEMA's definition is flexible and can be expanded upon.
    - Suggestion to request input from residents on critical assets at public meeting.
  - Discussion of the distinction between actions related to extreme hazard categories and distinct Climate Change Mitigation Actions.
    - Outcome: climate change mitigation actions were broader and related to mitigation of emissions or citywide adaptation planning
  - The group discussed the status of the 2015 HMP actions for a table to be included in the final report and added comments for how to expand, clarify, or remove in next plan.
    - The spreadsheet will be shared around to fill out the last remaining action status

#### **Outreach & HMPT Meetings**

- Public Meeting #1: Week of May 22<sup>nd</sup> 6:00 PM to 8:00 PM
  - Public overview of the project and opportunity for input, questions, concerns.
  - This meeting will be hybrid
  - Follow up: Who books this date on the City calendar and how will it be advertised?
- HMPT Workshop Scheduling
  - o Follow up: <u>HMPT Survey</u>



- o Follow up Questions (can answer in the survey):
  - Are there dates/times that don't work?
  - Are there formats that work better for people (hybrid/online/in person)?
  - Are we missing any questions on the HMPT Survey for invitees?
  - Are you available to help facilitate in person?
- Distribution of Public Survey
  - o **Follow up ask:** What are best practices for print distribution and promotion, especially for ongoing survey participation?

#### **Action Items**

- 1. STC to Review Chapter 3
- 2. Send Mitigation Goals Survey to STC
- 3. Send HMPT Survey to STC
- 4. Send Follow Up Questions to STC
- 5. Leila to Initiate Capabilities Assessment

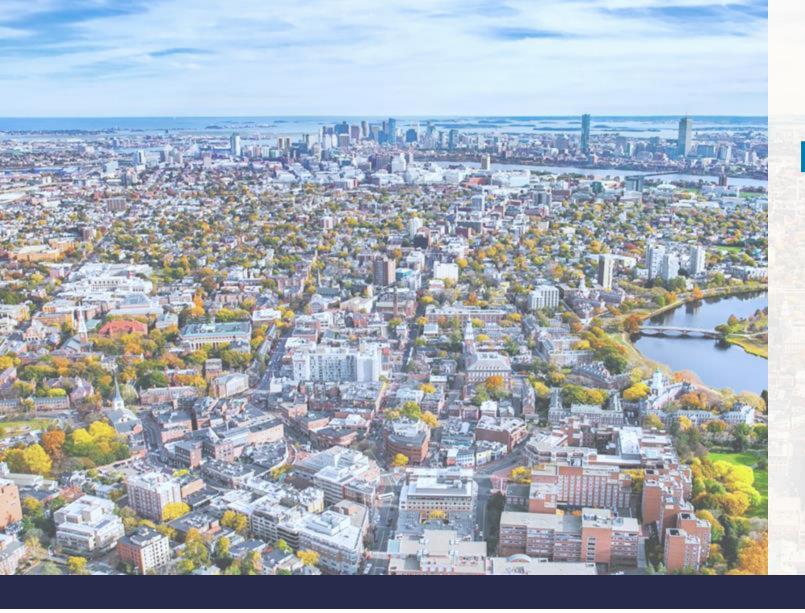
#### **Next Steering Committee Meeting Agenda (tentative)**

- Overview of Work in Progress
- Capabilities Assessment
- Asset Inventory
- Public Meeting Debrief
- HMPT Workshop Preparation
- Next Steps

City of Cambridge 2023 Hazard Mitigation Plan Update Steering Committee Meeting May 22, 2023 1:00 to 2:00 PM

# STEERING COMMITTE MEETING #3: MAY AGENDA

1:00 PM	Overview of Work in Progress  • Project Timeline  • Tasks Underway
1:05 PM	Hazard Mitigation Goals  • Final approval
1:15 PM	<ul><li>Capabilities Assessment</li><li>Review of Survey Questions</li><li>Discussion</li></ul>
1:30 PM	<ul> <li>Asset Inventory</li> <li>Review of FEMA Requirements</li> <li>Review inventory to date</li> <li>Process for updates</li> </ul>
1:50 PM	<ul> <li>Outreach &amp; HMPT Meetings</li> <li>Public Meeting #1 booked June 13, 2023, 6:00 PM</li> <li>HMPT workshops - scheduling in progress</li> </ul>
1:55 PM	<ul> <li>Next Steps</li> <li>Distribute Capabilities Assessment</li> <li>Provide input on Asset Inventory</li> <li>Next Meeting 6/26/2023 1 to 2 PM</li> </ul>
2:00 PM	Conclude



# Hazard Mitigation Plan Update 2023

Steering Committee
Meeting #3
May 22, 2023





## **AGENDA**



Work in Progress





Mitigation Goals 1:05 PM



Capabilities Assessment 1:15 PM



Asset Inventory 1:30 PM



Outreach & HMPT Meetings 1:50 PM



Next Steps 1:55 PM



Conclude 2:00 PM



## **AGENDA**



Work in Progress





Mitigation Goals 1:05 PM



Capabilities Assessment 1:15 PM



Asset Inventory 1:30 PM



Outreach & HMPT Meetings 1:50 PM



Next Steps 1:55 PM



Conclude 2:00 PM



## WORK IN PROGRESS



#### **Project Timeline**

								<u> </u>						
	TASK	Feb	ruary	Mar	ch	April	May		June		July	August	Sept.	
1	Project Initiation													
2	Engagement													
3	Hazard Profiles													
4	Facility/Asset Inventory													
5	Vulnerability Assessment													
6	Mitigation Goals & Cap.													
7	Develop Actions													
8	Plan Implementation													
9	Public Review							 						
10	Adoption													
Adm	nin. & Outreach													

#### **WORK IN PROGRESS**



# Project Tasks align with the Final Document Chapters:

Task 1: Project Initiation

Task 2: Initiation of Engagement

Task 3: Hazard Profiles

Task 4: Facility/Asset Inventory

Task 5: Vulnerability Assessment

Task 6: Mitigation Goals and Capabilities

Task 7: Mitigation Actions: Past, Present,

and Future

Task 8: Plan Maintenance and

**Implementation** 

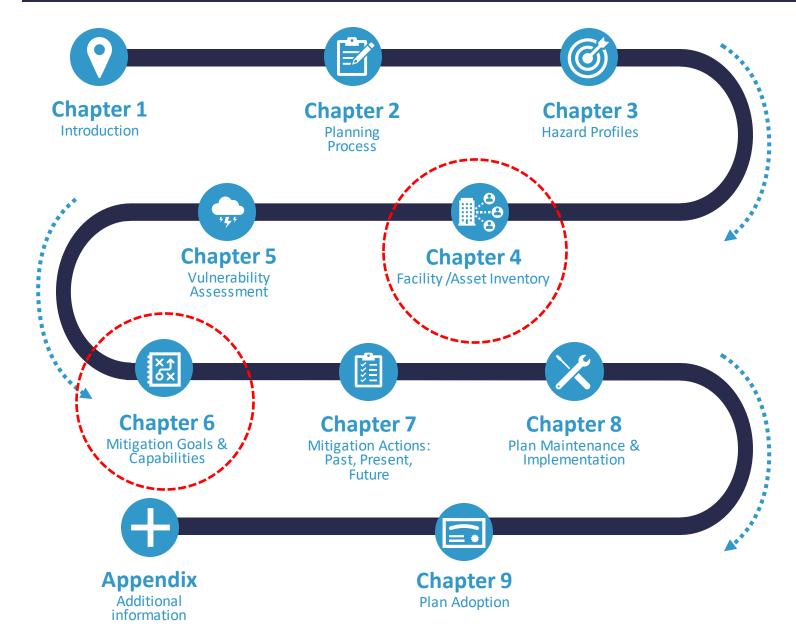
Task 9: Public Review

Task 10: MEMA and FEMA Review, City

Adoption

**Ongoing** Public Outreach

**Ongoing** Project Administration



## **AGENDA**



Work in Progress





Mitigation Goals

1:05 PM



Capabilities Assessment

1:15 PM



Asset Inventory

1:30 PM



Outreach & HMPT Meetings

1:50 PM



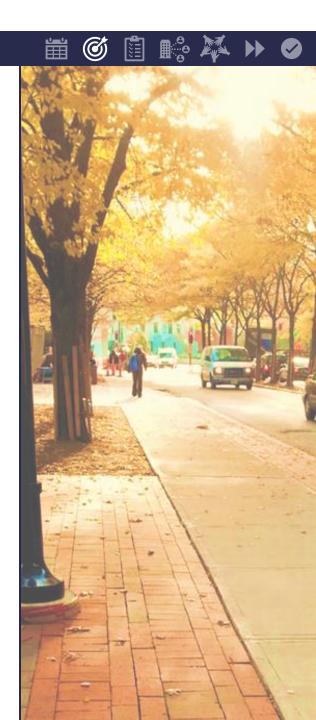
Next Steps

1:55 PM



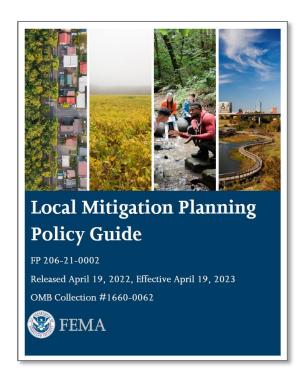
Conclude

2:00 PM





# **FEMA** Requirements



**C3-a.** The plan must include goals to reduce the risk of the identified hazards. The goals must be consistent with the hazards identified in the plan. Goals may be presented as general statements applying to more than one hazard, or they may be itemized to each of the identified hazards.

Goals are broad, long-term policy and vision statements that explain what is to be achieved by implementing the mitigation strategy.



**Recommended 2023 Goals** 

Equitably *Protect*Health and Safety of the Community

Promote Public Awareness and Resilience through *Communication* 

**Coordinate and Collaborate** in Hazard Mitigation Planning and Climate Adaptation

Invest in and Plan for
Priority Hazard Mitigation
Implementation

Improve Capacity to Monitor Existing Changes

Vote with Slido to endorse goals

**Discussion welcome** 



# Do you endorse Mitigation Goal #1? Equitably Protect Health and Safety of the Community

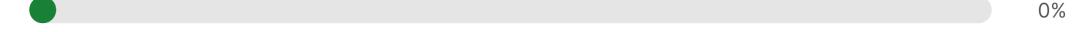
Yes - 8 votes

100%

No - 0 votes



Propose an edit - 0 votes







# Do you endorse Mitigation Goal #2? Promote Public Awareness and Resilience through Communication

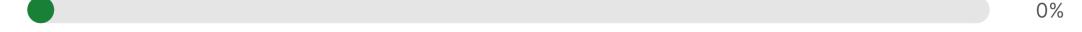
Yes - 8 votes

100%

No - 0 votes



Propose an edit - 0 votes







Do you endorse Mitigation Goal #3? Coordinate and Collaborate in Hazard Mitigation Planning and Climate Adaptation

Yes - 8 votes

89%

No - 1 vote



Propose an edit - 0 votes







Do you endorse Mitigation Goal #4? Invest in and Plan for Priority Hazard Mitigation Implementation

Yes - 7 votes

88%

No - 0 votes

0%

13%

Propose an edit - 1 vote





#### Do you endorse Mitigation Goal #5? Improve Capacity to Monitor Existing Changes

Multiple Choice Poll 

5 votes 

5 participants

Yes - 4 votes

80%

No - 1 vote

20%

Propose an edit - 0 votes

0%



## **MITIGATION GOALS**



2023 HMP goals endorsed by Steering Committee

Equitably *Protect*Health and Safety of the Community

Promote Public
Preparedness and Resilience
through *Communication* 

Coordinate and Collaborate among City Departments and with Community Partners on Hazard Mitigation Planning and Climate Adaptation

Plan for and Sustainably
Invest in Priority Hazard
Mitigation
Implementation

Improve Capacity to

Monitor Natural

Hazards and Respond

to Changes

## **AGENDA**



Work in Progress





Mitigation Goals

1:05 PM



Capabilities Assessment

1:15 PM



Asset Inventory

1:30 PM



Outreach & HMPT Meetings

1:50 PM



**Next Steps** 

1:55 PM



Conclude



## **CAPABILITIES ASSESSMENT**



## **FEMA** Requirement

Does the plan document each jurisdiction's existing authorities, policies, programs and resources and its ability to expand on and improve these existing policies and programs? (Requirement 44 CFR § 201.6(c)(3))

**EXISTING** 

Does the plan describe how the existing capabilities of each participant are available to support the mitigation strategy? Does this include a discussion of the existing building codes and land use and development ordinances or regulations?

**FUTURE** 

Does the plan describe each participant's ability to expand and improve the identified capabilities to achieve mitigation?

## **CAPABILITIES ASSESSMENT**





Agencies, stakeholders, organizations, groups, and individuals can all have capabilities.

#### **Survey Screenshot**

## Provide your input on Local Natural Hazard Mitigation Capabilities

The City of Cambridge is updating its Hazard Mitigation Plan (HMP) with help from Weston & Sampson. This plan is meant to guide Cambridge towards being more resilient to, safe from, and prepared for natural hazards. This survey seeks to identify each participant's existing authorities, policies, programs, and resources that reduce natural hazard impacts and/or could be used to undertake hazard mitigation activities.

The Capabilities Assessment is a required input by FEMA for updating the HMP. The HMP update process is just getting started and is expected to wrap up in Fall 2023.

Your participation in this process is greatly appreciated.

Below are some definitions that may assist in completing this survey:

Natural Hazards are a source of harm or difficulty created by a meteorological, environmental or geological event. Natural hazards, such as flooding and earthquakes, impact the built environment, including dams and levees.

#### **Screenshare of Capabilities Assessment**

### Survey Being Distributed to the following

- Assessing
- Budget
- Fire
- Police
- City Clerk's Office
- City Manager's Office
- Commission on Persons with Disabilities
- Commission on Immigrant Rights and Citizenship
- Community Development (CDD)
- Community Safety
- Electrical
- Emergency Communications
- Equity and Inclusion
- Finance
- Historical Commission
- Human Rights Commission
- Human Service Programs
- Information Technology
- Inspectional Services
- LGBTQ+ Commission
- Peace Commission
- Public Health
- Public Schools
- Public Works
- Traffic, Parking, and Transportation (TPT)
- Veterans' Services
- Water Department
- Women's Commission

## **AGENDA**



Work in Progress





Mitigation Goals

1:05 PM



Capabilities Assessment

1:15 PM



**Asset Inventory** 

1:30 PM



Outreach & HMPT Meetings

1:50 PM



Next Steps

1:55 PM



Conclude



## **Asset Inventory**

## **FEMA** Requirements

Provide a description of which assets, including structures, systems, populations and other assets as defined by the community, within locations identified to be hazard prone, are at risk from the effects of the identified hazard(s).

Assets are determined by the community and include, but are not limited to:



People (including underserved communities and socially vulnerable populations).



Structures (including facilities, lifelines and critical infrastructure).



Systems (including networks and capabilities).



Natural, historic, and cultural resources.



Activities that have value to the community

## **ASSET INVENTORY**



#### **Previous Asset inventory obtained from:**

- Climate Change Vulnerability Assessment (CCVA) Report Part 1 (November 2015)
- Climate Change Vulnerability Assessment (CCVA) Report Part 2 (February 2017)

#### **Previous Asset Inventory:**



#### **Upcoming Asset Inventory:**

Re-organize and update: add, delete, modify

Review who in the City can support this effort for each sub-category

## **AGENDA**



Work in Progress





Mitigation Goals

1:05 PM



Capabilities Assessment

1:15 PM



Asset Inventory

1:30 PM



Outreach & HMPT Meetings

1:50 PM

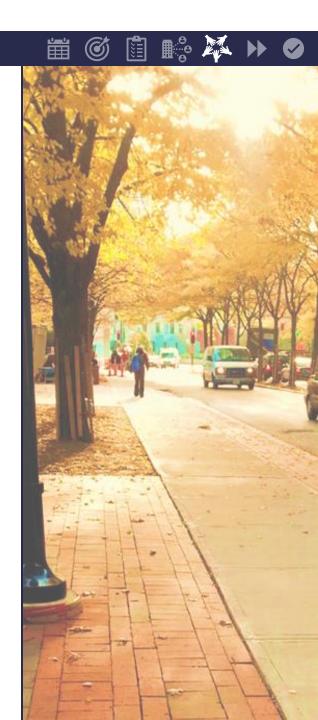


Next Steps

1:55 PM



Conclude















Stakeholders







Date Time Format June 13
6PM – 7PM
Virtual

STC not required to attend

A recording with subtitles in all languages will be posted on the website afterwards



## **AGENDA**



Work in Progress





Mitigation Goals

1:05 PM



Capabilities Assessment

1:15 PM



Asset Inventory

1:30 PM



Outreach & HMPT Meetings

1:50 PM

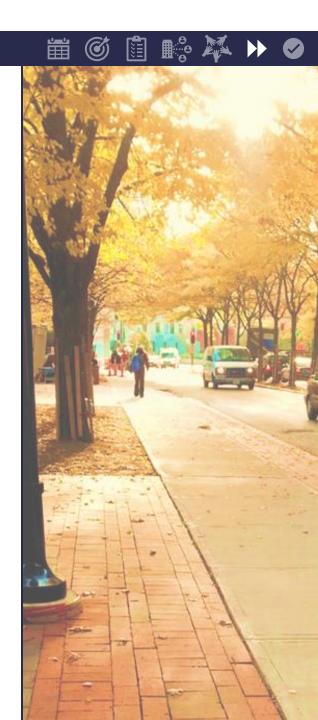


Next Steps

1:55 PM



Conclude





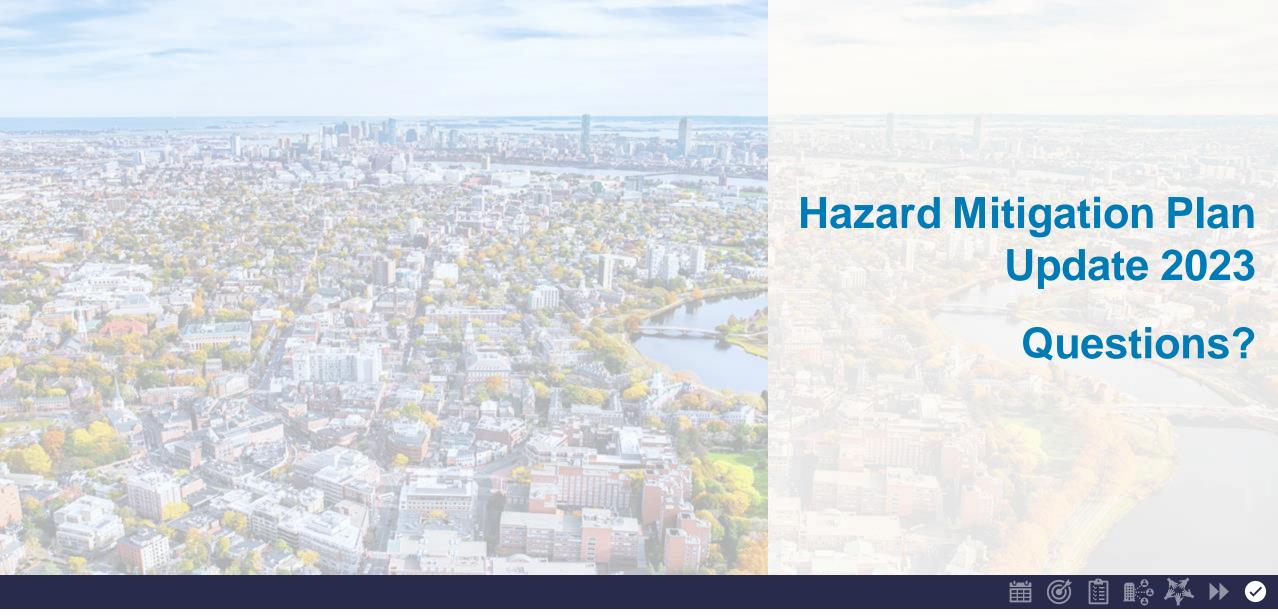
















### HAZARD MITIGATION PLAN 2023 UPDATE STEERING COMMITTEE MEETING #3 (MAY) NOTES

May 22, 2023

#### **Attendees**

#### **City of Cambridge**

- Leila Mekias, CDD
- Susanne Rasmussen, CDD
- Catherine Woodbury, DPW
- Deputy Chief Colin Walsh, Fire Dept.
- Jeremiah Hart, Fire Dept.
- Brian McLane, DPW

- Jacob Lazzara, CISD
- Jim Wilcox, DPW
- Julie Torelli-Greenwood, CWD
- Crystal Rosa, Human Rights Commission
- Sam Lipson, CPHD
- Vedad Konjic, CPS Facilities
- Nancy Porter, CPHD

#### Weston & Sampson

- Robin Seidel, Project Manager
- Jennie Moonan, HMP Technical Lead
- Emily Judson, Resiliency Planner

#### **Discussion items**

#### **Overview of Work in Progress**

- Hazard Profiles (Chapter 3) wrapping up
- Facility / Asset Inventory just initiated (Chapter 4)
- Vulnerability Assessment (Chapter 5) next month
- Mitigation Goals to be completed today, Capabilities Assessment ongoing
- Mitigation Actions initiate discussion at next month's meeting

#### **Mitigation Goal Endorsement**

- Voting via slido and discussion:
  - Goal #1:
    - <u>Proposed Goal:</u> Equitably Protect Health and Safety of the Community

Full endorsement (8 votes)

#### Goal #2:

- <u>Proposed Goal:</u> Promote Public Awareness and Resilience through Communication
- Edit: change "awareness" to "preparedness"
- <u>Final Goal:</u> Promote Public Preparedness and Resilience through Communication
- Full endorsement after edit (8 votes)

#### Goal #3:

- <u>Proposed Goal:</u> Coordinate and Collaborate in Hazard Mitigation
   Planning and Climate Adaptation
- <u>Edit:</u> coordinate and collaborate among city departments and with community partners
- <u>Final Goal:</u> Coordinate and Collaborate among City Departments and with Community Partners on Hazard Mitigation Planning and Climate Adaptation
- Full endorsement after edit (9 votes)

#### Goal #4:

- Proposed Goal: Invest in and Plan for Priority Hazard Mitigation Implementation
- Edit: Sustainably invest
- Edit: Plan for and sustainably invest in (switch order from original)
- <u>Final Goal:</u> Plan for and Sustainability Invest in Priority Hazard Mitigation Implementation
- Full endorsement after edit (8 votes)

#### Goal #5:

- Proposed Goal: Improve Capacity to Monitor Existing Changes
- Edit: remove "existing"
- Edit: monitor and *respond to* emerging changes
- <u>Edit:</u> Improve capacity to monitor natural hazards and respond to changes
- <u>Final Goal:</u> Improve Capacity to Monitor Natural Hazards and Respond to Changes
- Full endorsement after edit (5 votes)

#### **Capabilities Assessment:**

- Explanation and presentation of Capabilities Assessment Survey
- Comment on the Plan Questions: clarify in survey that we want Departmentspecific plans and that the HMP will bring those plans together

- Discussion regarding mutual aid: there is a lot of mutual aid. Provide clarification on what need and create more space (or another question) for answer.
- Note: a new department was just created to manage building renovation (to be added to the list)
- Make departments multiple choice in survey
- Leila to send the survey to the group for comment
- Leila, WSE, and the STC to review the list of City departments listed and confirm who should receive survey

#### **Asset Inventory:**

- Discussion about activities:
  - Activities include community-building events (i.e., Porchfest), they create social resiliency, community cohesion, and practice in emergency logistical planning.
  - Put bikeshare and bike paths under Systems
  - o Change activities to actual actions (i.e., swimming)
  - Best way to input on activities is to
    - Look at City Calendar as starting point
    - TPT has special events calendar, can get filtered list from Brooke McKenna
    - Get input on privately organized community events during HMPTs
- Leila to send spreadsheet to STC for comment

#### Outreach & HMPT Meetings

- Public Meeting #1: June 13, 2023 6:00 PM to 7:00 PM
  - Public overview of the project and opportunity for input on how natural hazards affect the community, questions, concerns.
  - This meeting will be virtual
  - Leila to coordinate outreach
- WSE to send workplan documenting schedule for duration of project
  - o Note: September 11, 18, 25 are City Council meetings for vote
  - o HMP will probably be on the meeting on the 18th
  - Last HMP public meetings are planned for September right after the holiday
- HMPT list need input from STC on contact information and organizations/categories that are missing. Leila sent to STC on 5/22/2023.

#### **Action Items**

- 1. Leila/WSE to send the Capabilities Assessment survey to STC for comment and/or completion
- 2. Leila/WSE to send Asset Inventory spreadsheet to STC for comment
- 3. STC to provide input on HMPT list Leila to STC for input
- 4. STC to send comments on the above action items
- 5. Weston & Sampson to send City Council meeting information including vote language

#### **Next Steering Committee Meeting Agenda (tentative)**

- Overview of Work in Progress
- Asset Inventory last questions and outstanding items
- Preliminary Mitigation Actions
- Public Meeting Debrief
- HMPT Workshop Preparation

City of Cambridge 2023 Hazard Mitigation Plan Update Steering Committee Meeting June 26, 2023 1:00 to 2:00 PM

## STEERING COMMITTE MEETING #4: JUNE AGENDA

1:00 PM	<ul> <li>Overview of Work in Progress</li> <li>Project Timeline</li> <li>Tasks Underway</li> <li>Questions on ongoing input &amp; reviews requested?</li> </ul>
1:10 PM	Outreach & HMPT Meetings  • Public Meeting #1 June 13, 2023, 6:00 PM completed  • HMPT Workshop #1: June 29, 2023 10:00 AM to 11:30 AM  • HMPT Workshops 2 & 3
1:15 PM	Mitigation Actions
1:40 PM	Plan Evaluation and Maintenance (if time allows)
1:55 PM	<ul> <li>Next Steps</li> <li>Next Meeting 7/24/2023 1 to 2 PM</li> <li>Provide input on requested items</li> </ul>
2:00 PM	Conclude



# Hazard Mitigation Plan Update 2023

Steering Committee Meeting #4 June 26, 2023









Work in Progress 1:00 PM



Outreach & HMPT Meetings 1:05 PM



Mitigation Actions 1:15 PM



Plan Maintenance (if time allows) 1:30 PM



Next Steps 1:55 PM



Conclude 2:00 PM



## **AGENDA**





Work in Progress

1:00 PM



Outreach & HMPT Meetings

1:05 PM



Mitigation Actions

1:15 PM



Plan Maintenance (if time allows)

1:30 PM



**Next Steps** 

1:55 PM



Conclude



### **WORK IN PROGRESS**



## Project Tasks align with the Final Document Chapters:

Task 1: Project Initiation

Task 2: Initiation of Engagement

Task 3: Hazard Profiles

Task 4: Facility/Asset Inventory

Task 5: Vulnerability Assessment

Task 6: Mitigation Goals and Capabilities

Task 7: Mitigation Actions: Past, Present,

and Future

Task 8: Plan Maintenance and

**Implementation** 

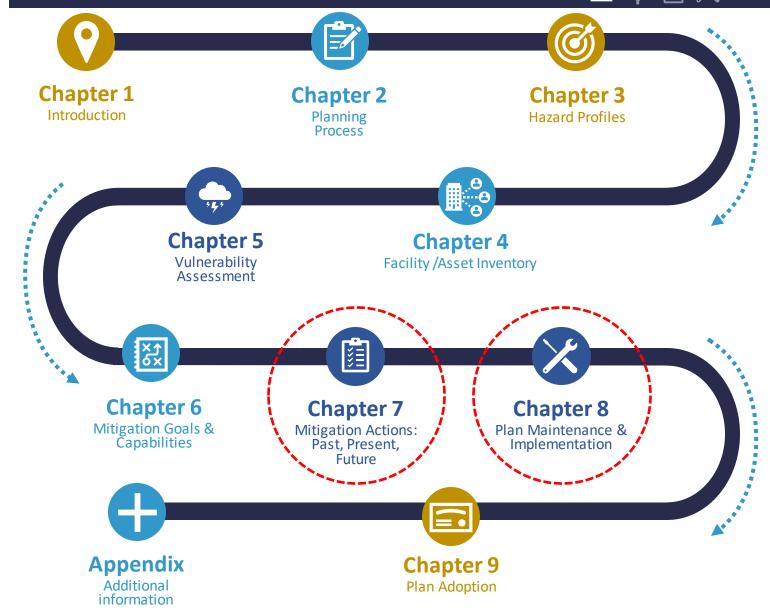
Task 9: Public Review

Task 10: MEMA and FEMA Review, City

Adoption

**Ongoing** Public Outreach

**Ongoing** Project Administration







Work in Progress

1:00 PM



Outreach & HMPT Meetings

1:05 PM



Mitigation Actions

1:15 PM



Plan Maintenance (if time allows)

1:30 PM



**Next Steps** 

1:55 PM



Conclude

### **OUTREACH + HMPT MEETINGS**





June 13, 2023 Completed



## HMPT Workshop #1

June 29, 2023 10 AM – 11:30 AM

**Asset Inventory** 

## HMPT Workshop #2

July 11, 2023 6 PM – 7:30 PM

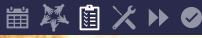
**Mitigation Actions** 

## HMPT Workshop

#3

July 25, 2023 4 PM – 5:30 PM

**Final Feedback** 





Work in Progress

1:00 PM



Outreach & HMPT Meetings

1:05 PM



Mitigation Actions

1:15 PM



Plan Maintenance (if time allows)

1:30 PM



Next Steps

1:55 PM



Conclude



## MITIGATION ACTION CATEGORIES



### **PREVENTATIVE**

- Preventive activities keep flood problems from getting worse. The use and development of flood-prone areas is limited through planning, land acquisition, or regulation. They are usually administered by building, zoning, planning, and/or code enforcement offices.
  - Floodplain mapping and data
  - Open space preservation
  - Floodplain regulations
  - Erosion setbacks

- · Planning and zoning
- Stormwater management
- Drainage system maintenance
- Building codes

## PROPERTY PROTECTION

- 2. **Property protection** activities are usually undertaken by property owners on a building-by-building or parcel basis.
  - Relocation
  - Acquisition
  - Building elevation

- Retrofitting
- Sewer backup protection
- Insurance

## MITIGATION ACTION CATEGORIES



## NATURAL RESOURCE PROTECTION

- Natural resource protection activities preserve or restore natural areas or the natural functions of floodplain and watershed areas. They are implemented by a variety of agencies, primarily parks, recreation, or conservation agencies or organizations.
  - Wetlands protection
  - Erosion and sediment control
  - Natural area preservation
  - Natural area restoration

- Water quality improvement
- Coastal barrier protection
- Environmental corridors
- Natural functions protection

## **EMERGENCY SERVICES**

- 4. Emergency services measures are taken during an emergency to minimize its impact. These measures are usually the responsibility of city or county emergency management staff and the owners or operators of major or critical facilities.
  - Hazard threat recognition
  - Hazard warning
  - Hazard response operations

- Critical facilities protection
- Health and safety maintenance
- Post-disaster mitigation actions

## MITIGATION ACTION CATEGORIES



## STRUCTURAL PROJECTS

- Structural projects keep flood waters away from an area with a levee, reservoir, or other flood control measure. They are usually designed by engineers and managed or maintained by public works staff.
  - Reservoirs
  - Levees/floodwalls
  - Diversions

- Channel modifications
- Storm drain improvements

## PUBLIC INFORMATION

- Public information activities advise property owners, potential property owners, and visitors
  about the hazards, ways to protect people and property from the hazards, and the natural
  and beneficial functions of local floodplains. They are usually implemented by a public
  information office.
  - Map information
  - Outreach projects
  - Real estate disclosure

- Library
- Technical assistance
- Environmental education

## MITIGATION ACTIONS |

Mitigation Action	Hazard Addressed	Implementation Responsibility / Department	Priority (low/med/high)





Work in Progress

1:00 PM



Outreach & HMPT Meetings

1:05 PM



Mitigation Actions

1:15 PM



Plan Maintenance (if time allows)

1:30 PM



**Next Steps** 

1:55 PM



Conclude





## Who in the City is responsible for *leading* monitoring and maintenance of the HMP?

#### Responsibilities include:

- Tracking the progress of the plan
- Sharing this progress with the public
- Making monitoring information publicly available
- Notifying the public when new information has been posted or updated
- Providing the public with opportunities to give input on this information



## Who in the City will *participate* in monitoring and maintenance of the HMP?

#### Responsibilities include:

- Supporting tracking the progress of the plan
- Supporting sharing this progress with the public
- Making monitoring information publicly available
- Notifying the public when new information has been posted or updated
- Providing the public with opportunities to give input on this information



## With what *frequency* will this group meet and append the Plan?

#### **Examples:**

- Monthly
- Quarterly
- Yearly

#### Efficiency:

• Combine with another regularly scheduled meeting?



# How will the City *continue* to seek public participation *after* the plan has been approved and *during* the plan's implementation?

The plan may contain a narrative description or an itemized list of steps, demonstrating the prescribed method that will be followed to obtain future public participation.

Special consideration should be given to identifying and using unique and meaningful ways to keep the public engaged in the process.

Examples include, but are not limited to: periodic presentations on the plan's progress to elected officials, schools or other community groups; annual questionnaires or surveys; public meetings; postings on social media; and interactive websites.

### PLAN MAINTENANCE



#### **Roles and Responsibilities**

If time allows: How will each participant *integrate information* from the mitigation strategy into their identified *planning mechanisms*?

Integrate means to include hazard mitigation principles, vulnerability information and mitigation actions into other existing community planning to leverage activities that have co-benefits, reduce risk and increase resilience. Planning mechanisms refers to the governance structures used to manage local land use development and community decision-making, such as budgets, comprehensive plans, capital improvement plans, economic development strategies, climate action plans or other long-range plans.





Work in Progress

1:00 PM



Outreach & HMPT Meetings

1:05 PM



Mitigation Actions

1:15 PM



Plan Maintenance (if time allows)

1:30 PM



Next Steps

1:55 PM



Conclude



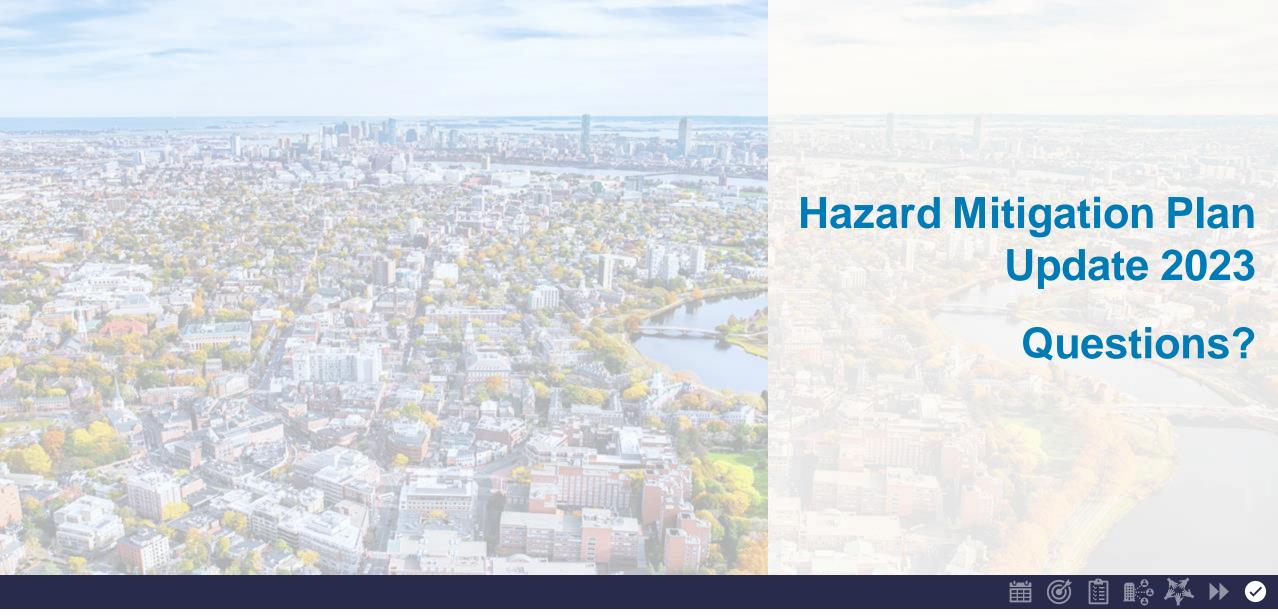
















## HAZARD MITIGATION PLAN 2023 UPDATE STEERING COMMITTEE MEETING #4 (JUNE) NOTES

June 26, 2023

#### **Attendees**

#### City of Cambridge

- Leila Mekias, CDD
- Susanne Rasmussen, CDD
- Catherine Woodbury, DPW

- Jeremiah Hart, Fire Dept.
- Jim Wilcox, DPW
- Nancy Porter, CPHD
- Mark Gallagher
- Rachel Tenanhaus

### Weston & Sampson

- Robin Seidel, Project Manager
- Jennie Moonan, HMP Technical Lead
- Emily Judson, Resiliency Planner

#### **Presentation**

- Work in progress
  - Robin reviewed status of each chapter (see slide)
- Outreach & HMPT Meetings
  - HMPT Workshop #1: June 29, 2023 10 AM 11:30 AM
  - HMPT Workshop #2: July 11, 2023 6 PM 7:30 PM
  - HMPT Workshop #3: July 11, 2023 4 PM 5:30 PM
- Mitigation Actions
  - Jennie reviewed "what are mitigation actions" (see slides)
- Plan Maintenance
  - o Discussion notes below

#### **Discussion items**

#### **Mitigation Actions**

See Spreadsheet 2023.06.26 Draft STC Generated Mitigation Actions (attached)

What is the HMP Action Commitment?

 The City is committing to working on it within the next 5 years, but there are also opportunities to amend that commitment and there is no penalty if the action is not completed

Will this help projects get funding?

- The HMP will make these actions eligible for FEMA funding
- May help support case to obtain other sources of funding, too

Should we include actions that are joint ventures with other communities?

We should prioritize projects that the City has full control of

## Plan Maintenance: Roles & Responsibilities

Who in the City is responsible for leading monitoring and maintenance of the HMP?

 New Hazard Mitigation (?) Manager who is currently be hired at City Manager's office (hiring in progress)

Who in the City will participate in monitoring and maintenance of the HMP?

Same Departments as STC

With what frequency will this group meet and append the Plan?

#### Thoughts:

- Combine it with other regularly scheduled program meetings
- It could be part of STC for Resilient Cambridge Plan meetings
- Quarterly

#### Final Decision:

Yearly

How will the City continue to seek public participation after the plan has been approved and during the plan's implementation?

 What is the process to modify the plan? That's when we'd want to have a public process

- Committee will make updates at any time, updates don't need to be certified by City Council, and that group could decide if/how/when to have a public process around that modification
- Could be that we will update the StoryMap throughout the process and notify people? Yes
- Incorporate feedback opportunities that are more fun and concrete and/or integrate into an existing set City process

If time allows: How will each participant integrate information from the mitigation strategy into their identified planning mechanisms?

Ran out of time – return to this next meeting

#### **Action Items**

- Follow up with Susanne about Capabilities Assessment (WSE)
- HMPT Workshops attend
- City to Review Chapters provided

## **Next Steering Committee Meeting Agenda (tentative)**

- Overview of Work in Progress
- Working session on asset inventory
- Review initial mitigation list
- Discuss final HMPT workshop
- Chapter Reviews

City of Cambridge 2023 Hazard Mitigation Plan Update Steering Committee Meeting July 24, 2023 1:00 to 2:00 PM

## STEERING COMMITTE MEETING #5: JULY AGENDA

1:00 PM Overview of Wo	ork in Progress
------------------------	-----------------

- Tasks Underway
- Remaining timeline & meetings

## 1:10 PM Prioritization Criteria & Process for Prioritizing Mitigation Actions

- Criteria
- Process
- HMPT Meeting #3

## 1:35 PM Asset Inventory Discussion

- Critical Assets
- Community Lifelines
- Overview Maps

## 1:50 PM Draft Report Template

#### 1:55 PM Next Steps

- Last STC Meeting August 8, 2023: 1 to 2 PM (could some stay until 2:30 PM?)
- Review draft chapters provided
- Review mitigation actions following HMPT Meeting #3

#### 2:00 PM Conclude



# Hazard Mitigation Plan Update 2023

Steering Committee
Meeting #5
July 24, 2023





## AGENDA





Overview of Work in Progress

1:00 PM



1:10 PM Mitigation Actions: Prioritization Process



1:35 PM **Asset Inventory Discussion** 



**Draft Report Template** 1:50 PM



**Next Steps** 1:55 PM



Conclude 2:00 PM



## **AGENDA**





Overview of Work in Progress

1:00 PM



1:10 PM Mitigation Actions: Prioritization Process



1:35 PM **Asset Inventory Discussion** 



1:50 PM **Draft Report Template** 



1:55 PM **Next Steps** 



Conclude 2:00 PM



## **WORK IN PROGRESS**



## Project Tasks align with the Final Document Chapters:

- Task 1: Project Initiation
- Task 2: Initiation of Engagement
- Task 3: Hazard Profiles
- Task 4: Facility/Asset Inventory
- Task 5: Vulnerability Assessment
- Task 6: Mitigation Goals and Capabilities
- Task 7: Mitigation Actions: Past, Present,
- and Future
- Task 8: Plan Maintenance and
- **Implementation**
- Task 9: Public Review
- Task 10: MEMA and FEMA Review, City
- Adoption
- **Ongoing** Public Outreach
- Ongoing Project Administration



## CHAPTER PROGRESS



	Chapter	Status	Draft to City	Deadline for City Review	Responsible Reviewer	Final Draft Deliverable to City
1	Introduction & Goals	In Review by City	June 26	July 7	Susanne R.	August <del>11</del> 9
2	Planning Process	Internal Review	July 28	August 7	Susanne R.	August <del>11</del> 9
3	Hazard Profiles	In Review by City	June 23	July 21	Susanne R., Catherine W., Sam L, Nancy R., Fire Dept.	August <del>11</del> 9
4	Facility/Asset Inventory	In Progress	July 28	July 21	STC July Meeting	August <del>11</del> 9
5	Vulnerability Assessment	In Progress	July 28	August 7	?	August <del>11</del> 9
6	Mitigation Capabilities	In Progress	July 28	August 7	<mark>?</mark>	August <del>11</del> 9
7	Mitigation Actions	In Progress	July 31	August 7	?	August <del>11</del> 9
8	Plan Implementation	Internal Review	July 24	August 7	Susanne R.	August <del>11</del> 9
9	Plan Adoption	In Review by City	June 9	June 30	Susanne R.	September 25

## **ENGAGEMENT PROGRESS**



Steering Committee (STC) Meetings	Status	Meeting Date	Notes
STC#1 (March)	Complete	March 27, 2023	Hazard Profiles, Stakeholder Outreach & Engagement Plan, Capabilities Assessment, confirm STC meetings.
STC#2 (April)	Complete	April 24, 2023	Proposed Mitigation Goals & Objectives, Past (2015) Mitigation Actions, Outreach & HMPT meetings.
STC#3 (May)	Complete	May 22, 2023	Endorse Mitigation Goals, Launch Capabilities Assessment Survey, Asset Inventory Presentation & Discussion, Outreach & HMPT Meetings.
STC #4 (June)	Complete	June 26, 2023 July 12, 2023	Review questions/concerns re: Asset inventory, Review questions on Chapter 1, initiate discussion on Hazard Mitigation Actions, review past and projected development.
STC #5 (July)	Today!	July 24, 2023	Review results of capabilities assessment, review vulnerability assessment, initiate discussion on plan maintenance and implementation
STC #6 (August)		August 8, 2023	Review questions on draft plan.

## **ENGAGEMENT PROGRESS**



Other Meetings, Workshops, and Surveys	Status	Final Meeting/ Deliverable Date
HMPT Workshop #1	Complete	June 29, 2023
HMPT Workshop #2	Complete	July 11, 2023
HMPT Workshop #3		July 25, 2023
Public Meeting #1	Complete	June 13, 2023
Public Meeting #2		Week of September 13, 2023 (Day Virtual)
Public Meeting #3		Week of September 13, 2023 (Evening In-Person)
Public Survey	Complete	Posted in English (June 15, 2023); Posted in other languages (July 12, 2023); Final Deliverable (August 4, 2023)
ESRI StoryMap	Starting July 26	September 5, 2023
Presentation to City Council for Adoption		September 18, 2023
Street Team		Upcoming

## AGENDA





Overview of Work in Progress

1:00 PM



1:10 PM Mitigation Actions: Prioritization Process



**Asset Inventory Discussion** 

1:35 PM



**Draft Report Template** 

1:50 PM



1:55 PM **Next Steps** 



Conclude 2:00 PM



## MITIGATION ACTION:



## PRIORITIZATION PROCESS OVERVIEW



1. Consider the Prioritization Criteria for each Mitigation Action



2. Rate each Action under each Criteria



3. Add up all the ratings for each Action



4. Finalize Prioritization Categories: Low, Medium, High



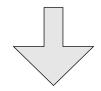
## **STAPLEE** (by FEMA)

SOCIAL	TECH	HNICA	AL	Α	.DM	INIS	TRAT	IVE		POLI	TIC	ΆL		LEG	AL		EC	ONO	MIC		EΝ\	/IROI	NMENT	AL
STAPLEE Cr	iteria		<b>S</b> cial)	(Te	<b>T</b> chni	cal)	(Adn	<b>A</b> ninistr	ative)	(P	<b>P</b>	al)		<b>L</b> (Lega	ıl)		(Eco	<b>E</b> nomi	c)		(En	<b>E</b> vironn	nental)	
Consideration for Alternative Actions	/e	Community Acceptance	Effect on Segment of Population	Technical Feasibility	Long-term Solution	Secondary Impacts	Staffing	Funding Allocated	Maintenance/ Operations	Political Support	Local Champion	Public Support	State Authority	Existing Local Authority	Potential Legal Challenge	Benefit of Action	Cost of Action	Contributes to Economic Goals	Outside Funding Required	Effect on Land/ Water	Effect on Endangered Species	Effect on HAZMAT/ Waste Sites	Consistent with Community Environmental Goals	Consistent with Federal Laws



## **STAPLEE** (by FEMA)

|--|



## **Criteria for Cambridge**

LIFE SAFETY	SOCIAL	TECHNICAL	ADMINISTRATIVE	POLITICAL	LOCAL CHAMPION	LEGAL	PROPERTY PROTECTION	ENVIRONMENTAL
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OTHER COMMUNITY OBJECTIVES



LIFE SAFETY Will this actions protect lives and prevent injury?

SOCIAL | Will the action have a **positive impact** on the community and **vulnerable populations?** 

**TECHNICAL** *Is the mitigation action technically feasible?* 

**ADMINISTRATIVE** Does the City have the **capabilities to implement and maintain** the action?

POLITICAL Does the public support the mitigation action?

LOCAL CHAMPION Is there a **strong advocate** for the project within the City?

LEGAL Does the City have the **authority** to implement the action?

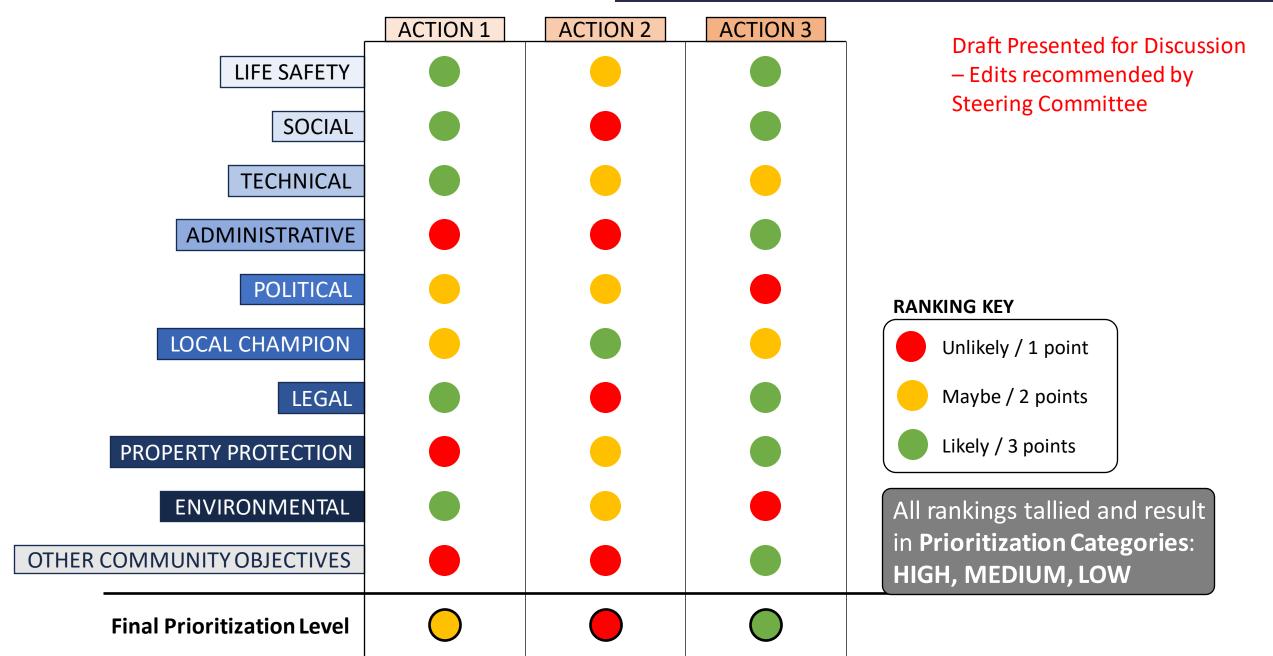
PROPERTY PROTECTION Will this action eliminate or reduce damage to structures and infrastructure?

**ENVIRONMENTAL** Will the action **protect and preserve** the City's natural resources?

OTHER COMMUNITY OBJECTIVES

Does the action advance other community objectives such as economic development, environmental quality, or open space preservation?





## AGENDA





Overview of Work in Progress

1:00 PM



1:10 PM Mitigation Actions: Prioritization Process



**Asset Inventory Discussion** 

1:35 PM



**Draft Report Template** 

1:50 PM



1:55 PM **Next Steps** 



Conclude 2:00 PM



## **ASSET INVENTORY**



# **Three Tiers of Critical Assets:**

- Critical Facilities tracked by Eversource to maintain power
- 2. Community Lifelines
- 3. Assets deemed important by the community

#### **PEOPLE**

Assets that serve populations that are more vulnerable to disaster (e.g., elderly, children, visiting populations) and/or serve densely populated areas.

## **STRUCTURES**

Built facilities that provide community lifeline services. A community lifeline enables the continuation of critical government and business functions and is essential to human health and safety or economic security.

### **SYSTEMS**

A collection of components that perform a critical service for the community. Systems are linear type assets. Systems may include horizontal assets associated with linear type assets.

## Natural, Historical, & Cultural Resources (NHCR)

Areas that provide protective function to reduce magnitude of hazard impact and increase resiliency. Assets that posses historical, cultural, archaeological or paleontological significance

Activities that have Value to the Community

## **Data Sources**

City's GIS CCVA(2015) Resilient Cambridge

Cambridge Special Events Calendar from TPT

## TOTAL "CRITICAL" ASSET INVENTORY

Waterplay

**Youth Centers** 

**Public Pools** 

30

Tunnels

University Police



People		Structures		Systems		Natural, Historical, & Cultura	l Resources
Asset Type	Number of Assets	Asset Type	Number of Assets	Asset Type	Number of Assets	Asset Type	Number of Assets
Automod College	_			A. J. T. D. L. L. L. C. L. L.	3		
Arts and Culture	7	Emergency Operations Center	1 17	· · · · · · · · · · · · · · · · · · ·		Community Assets	51
Child and Youth Services	6	Emergency Shelters	17	Backup Electric Generator	50	Community Gardens	14
Community Resources	7	Fire Stations	8	Cell Towers	3	Historic Markers	0
Daycare Facilities	76	Food-Related Service	22	22 Data Hub, Colocation Center		Landmarks and Easements	113
Elderly Facilities	18	Gas Station	12	Emergency Communications Center	1	MHC Areas	57
Health Centers	13	Grocery Stores	89	Energy Steam Line	1	MHC Points	1372
Health-Related Service	20	Hazardous Materials Storage	38	Energy System Power Plant	6	National Reg of Historic Places	226
Hospitals	3	MBTA Bridges	1	Gas Distribution System	16	NRHP	193
Housing	13	MBTA Underpass	1	Major Roads	47	Open Space	221
Housing-Related Service	2	Municipal Buildings	21	Natural Gas Station	2	Places of Worship	80
Inclusionary	57	Municipal Parking Lots	10	NSTAR Electric Substation	20	Public Art	206
Nonprofit, Scattered Site HO	254	Other Bridges	1	Sewer & Stormwater Pump Stations	70	Reservoir	5
Playgrounds	60	Pharmacy	15	Steam Generating Facilities	1	Water Bodies	2
Private Housing	23	Police Stations	5	Stormwater Pump Station	8		
Private Schools	34	Post Offices	7	Subway Station	10		
Public Housing	46	Professional Ambulance Service	1	Telephone Office, Switch	1	1900 . 100	040
Public Schools	18	Public Libraries	7	Trackless Trolley	1	1800+ Ass	E15
Shelter	6	Snow Emergency Lots	5	Train	3	- Maps by catego	orv
		1	L l	_	in applications	· · <i>J</i>	

Transmission Line

5

**Utility Facilities** 

Water System

 Maps by category showing where assets are distributed

## TOTAL "CRITICAL" ASSET INVENTORY

30

Tunnels

University Police

Waterplay

**Youth Centers** 

**Public Pools** 



People		Structures		Systems		Natural, Historical, & Cultura	Natural, Historical, & Cultural Resources		
Asset Type	Number of Asset Type Assets		Number of Asset Type Assets		Number of Assets	Asset Type	Number of Assets		
A.u.				Automo Towa Bublish Comod	2	Community Access	F4		
Arts a			-	Antenna Tower-Publically Sourced	3	Community Assets	51		
Question:		-	Backup Electric Generator	50	Community Gardens	14			
.01111		-	Cell Towers	3	Historic Markers	0			
Dayce • DO VOLL	have co	mmunity data	$a \circ n$	Data Hub, Colocation Center	a Hub, Colocation Center 2 Landmarks and Easements				
Do you	nave ce	minimum date	<i>i</i> 011	Emergency Communications					
of roc	who don't ow	n 2	Center	1	MHC Areas	57			
<sub>lealt</sub> % 01165	idents	who don t ow	II d	Energy Steam Line	1	MHC Points	1372		
Healt CO K				Energy System Power Plant	6	National Reg of Historic Places	226		
Hospi car?				Gas Distribution System	16	NRHP	193		
Housing		MBIA GIGCIPGS	<u> </u>	Major Roads	47	Open Space	221		
Housing-Related Service	2	Municipal Buildings	21	Natural Gas Station	2	Places of Worship	80		
Inclusionary	57	Municipal Parking Lots	10	NSTAR Electric Substation	20	Public Art	206		
				Sewer & Stormwater Pump					
Nonprofit, Scattered Site HO	254	Other Bridges	1	Stations	70	Reservoir	5		
Playgrounds	60	Pharmacy	15	Steam Generating Facilities	1	Water Bodies	2		
Private Housing	23	Police Stations	5	Stormwater Pump Station	8				
Private Schools	34	Post Offices	7	Subway Station	10				
Public Housing	46	Professional Ambulance Service	1	Telephone Office, Switch	1	4000 - 4	-1-		
Public Schools	18	Public Libraries	7	Trackless Trolley	1	<b>→ 1800+ Assets</b>			
		Snow Emergency Lots	5	Train	3	- Mans by category			

Transmission Line

**Utility Facilities** 

Water System

1

5

1

- Maps by category showing where assets are distributed

## **COMMUNITY LIFELINES**



A lifeline enables the continuous operation of critical government and business functions and is essential to human health and safety or economic security. Lifelines are the most fundamental services in the community that, when stabilized, enable all other aspects of society to function.



**Safety and Security** - Law Enforcement/Security, Fire Service, Search and Rescue, Government Service, Community Safety



**Communications** - Infrastructure, Responder Communications, Alerts Warnings and Messages, Finance, 911 and Dispatch



Food, Water, Shelter - Food, Water, Shelter, Agriculture



**Transportation** - Highway/Roadway/Motor Vehicle, Mass Transit, Railway, Aviation, Maritime



**Health and Medical** - Medical Care, Public Health, Patient Movement, Medical Supply Chain, Fatality Management



Hazardous Material - Facilities, HAZMAT, Pollutants, Contaminants



**Energy** - Power Grid, Fuel

## **COMMUNITY LIFELINE IDENTIFICATION**

**Public Pools** 



People		Structures		Systems		Natural, Historical, & Cultural	Resources
Asset Type	Number of Assets	Asset Type	Number of Assets	Asset Type	Number of Assets	Asset Type	Number of Assets
	_		_		_		
Arts and Culture	7	Emergency Operations Center	1	Antenna Tower-Publically Sourced	3	Community Assets	51
Child and Youth Services	6	Emergency Shelters	17	Backup Electric Generator	50	Community Gardens	14
Community Resources	7	Fire Stations	8	Cell Towers	3	Historic Markers	0
Daycare Facilities	76	Food-Related Service	22	Data Hub, Colocation Center	2	Landmarks and Easements	113
Elderly Facilities	18	Gas Station	12	Emergency Communications Center	1	MHC Areas	57
Health Centers	13	Grocery Stores	89	Energy Steam Line	1	MHC Points	1372
Health-Related Service	20	Hazardous Materials Storage	38	Energy System Power Plant	6	National Reg of Historic Places	226
Hospitals	3	MBTA Bridges	1	Gas Distribution System	16	NRHP	193
Housing	13	MBTA Underpass	1	Major Roads	47	Open Space	221
Housing-Related Service	2	Municipal Buildings	21	Natural Gas Station	2	Places of Worship	80
Inclusionary	57	Municipal Parking Lots	10	NSTAR Electric Substation	20	Public Art	206
Nonprofit, Scattered Site HO	254	Other Bridges	1	Sewer & Stormwater Pump Stations	70	Reservoir	5
Playgrounds	60	Pharmacy	15	Steam Generating Facilities	1	Water Bodies	2
Private Housing	23	Police Stations	5	Stormwater Pump Station	8		_
Private Schools	34	Post Offices	7	Subway Station	10		
Public Housing	46	Professional Ambulance Service	1	Telephone Office, Switch	1	808 Assets	
Public Schools	18	Public Libraries	7	Trackless Trolley	1		
Shelter	6	Snow Emergency Lots	5	Train	3	<ul> <li>- Maps by lifeline c</li> </ul>	ategory
Waterplay	30	Tunnels	1	Transmission Line	1		
Youth Centers	4	University Police	2	Utility Facilities	5		

Water System

## COMMUNITY LIFELINE IDENTIFICE

**Question:** 

Should we add a category called "Community Support" which would include daycares, religious

People		Structures		instituti	ons etc?		
Asset Type	Number of Assets	Asset Type	Number of Assets	Asset Type	Assets	Asset Type	
Arts and Culture	7	Emergency Operations Center	1	Antenna Tower-Publically Sourced	3	Community Assets	
Child and Youth Services	6	Emergency Shelters	17	Backup Electric Generator	50	Community Gardens	
Community Resources	7	Fire Stations	8	Cell Towers	3	Historic Markers	
Daycare Facilities	76	Food-Related Service	22	Data Hub, Colocation Center	2	Landmarks and Easements	
Elderly Facilities	18	Gas Station	12	Emergency Communications Center	1	MHC Areas	
Health Centers	13	Grocery Stores	89	Energy Steam Line	1	MHC Points	
Health-Related Service	20	Hazardous Materials Storage	38	Energy System Power Plant	6	National Reg of Historic Places	
Hospitals	3	MBTA Bridges	1	Gas Distribution System	16	NRHP	
Housing	13	MBTA Underpass	1	Major Roads	47	Open Space	
Housing-Related Service	2	Municipal Buildings	21	Natural Gas Station	2	Places of Worship	
Inclusionary	57	Municipal Parking Lots	10	NSTAR Electric Substation	20	Public Art	
Nonprofit, Scattered Site HO	254	Other Bridges	1	Sewer & Stormwater Pump Stations	70	Reservoir	
Playgrounds	60	Pharmacy	15	Steam Generating Facilities	1	Water Bodies	
Private Housing	23	Police Stations	5	Stormwater Pump Station	8	Safaty and a	
Private Schools	34	Post Offices	7	Subway Station	10	- Safety and s	
Public Housing	46	Professional Ambulance Service	1	Telephone Office, Switch	1	<ul><li>Food water S</li><li>Health and M</li></ul>	
Public Schools	18	Public Libraries	7	Trackless Trolley	1	- Energy	
Shelter	6	Snow Emergency Lots	5	Train	3	- Communicati	
Waterplay	30	Tunnels	1	Transmission Line	1		
Youth Centers	4	University Police	2	Utility Facilities	5	- Transportation	
Public Pools	3			Water System	5	<ul> <li>Hazardous m</li> </ul>	

Safety and security

**Number of** 

Assets

51

14

113

57 1372

226

193

221

80

206

5

2

- Food water Shelter
- Health and Medical
- Energy
- Communications
- Transportation
- Hazardous material

## AGENDA





Overview of Work in Progress

1:00 PM



1:10 PM Mitigation Actions: Prioritization Process



**Asset Inventory Discussion** 

1:35 PM



**Draft Report Template** 

1:50 PM



1:55 PM **Next Steps** 



Conclude 2:00 PM



## DRAFT REPORT TEMPLATE









#### 1. Introduction

#### 1.1. What is a Hazard Mitigation Plan?

Hazard mitigation planning is an iterative process that seeks to reduce the impact of natural hazards on people and property. Cambridge has assessed a variety of natural hazards that pose a risk to the health and welfare of residents, identified specific vulnerabilities associated with those hazards and climate change, and identified location capabilities and specific mitigation actions to protect homes, businesses, and the critical infrastructure that keeps the City running. This process is tailored to address the issues affecting Cambridge residents now and into the future and is crucial to building community resilience.

#### **What are Natural** Hazards?

Natural hazards are a source of harm or difficulty created by a meteorological, environmental or geological event (such as extreme wind events tornadoes, winter weather as well as earthquakes flooding, and fires).

**Vulnerability** is a description of which community "assets" (e.g., people, structures, systems, natural resources, cultural resources, historic resources, etc.) are at risk from the effects of a natural hazard.

**Hazard Mitigation** is the effort to reduce impacts from natural hazards through community planning, policy changes, educational programs. infrastructure projects,

and other activities.

Climate change refers to long-term fluctuations in regional temperatures and weather patterns. These fluctuations can be natural, due to events such as solar activity or volcanic eruptions. These fluctuations are also driven by human activities, primarily the burning of fossil fuels like coal, oil, and gas, which have been prominent since the 1800s. Increasing global temperatures have resulted in a multitude of impacts, including but not limited to rising sea levels, shrinking of the polar ice caps, receding glaciers, changes in seasonality, and shifting animal and plant populations (Climate Change Vulnerability Assessment (CCVA), 2015). Climate change has increased the frequency and intensity of many natural hazards creating a greater need for proactive planning. Chapter 3 includes additional information on natural hazard severity and risk.



Resilience is the ability to withstand and swiftly recover from an extreme event. Ideally, resilient systems "bounce forward" to create healthier, equitable systems and

City of Cambridge Hazard Mitigation Plan

#### 1.2. Benefits of Natural Hazard Mitigation **Planning**

Completing natural hazard mitigation planning provides benefits to Cambridge:



 Increasing public awareness of natural hazards that may affect the community reduces overall risk. By providing education and outcook in the community reduces. how natural hazards may affect their lives and what the region, the City, and they as individuals can do and are doing to minimize impacts of those hazards.



2. Proactive planning creates efficiency beyond City limits. Developing a HMP allows state and local governments to work together and combine hazard risk reduction with other community goals and plans.



3. The community's greatest vulnerabilities can be prioritized to receive resources. Developing a plan of hazard mitigation measures considers a prioritization process that reflects the cost and benefit of safety, property protection, technical, political, legal, environmental, economic, social, administrative, and other community objectives. quantitatively and/or qualitatively.



4. The implementation of an HMP saves taxpayer money. According to FEMA, one dollar spent on federal hazard mitigation grants saves an average of six dollars on disaster response (NIBS, 2019).



5. Maintaining a FEMA compliant HMP also makes the municipality eligible for federal grant funding (FEMA, 2020). Hazard mitigation funding is available through the Federal Emergency Management Agency (FEMA). To be eligible for FEMA Grants, local governments must prepare an HMP that meets the requirements established in the Robert T. Stafford Disaster Relief and Emergency Assistance Act, as amended by the Disaster Mitigation Act of 2000. The HMP also ensures that federally funded projects reflect a community's priorities and offer solutions to specific threats. Please refer to Chapter 7 for more information on FEMA grants and other potential funding sources.

#### 1.3. Review and Analysis

Weston & Sampson, in coordination with City staff, collected and reviewed federal, statewide, and local reports and documents. These documents were reviewed for relevance to hazards and inclusion of actions that could relate to this plan. The City of Cambridge has been at the forefront of climate resilience planning for many years. This HMP reflects prior work completed in Cambridge, as noted below in the figure. Citations provided throughout the body of this report (summarized in the resultant bibliography) indicating the extent and details of the existing plans, studies, reports, and technical information used to complete this update.

City of Cambridge Hazard Mitigation Plan



3. Coordinate and Collaborate among **City Departments** and with Community **Partners on Hazard** Mitigation Planning and Climate Adaptation

- · Develop internal strategies to review and update current emergency preparedness, outreach, and response activities to anticipate future changes in vulnerabilities.
- Encourage private property-owners, institutions, and local businesses to implement measures to protect their own
- Work regionally with state, regional and federal agencies as well as surrounding communities to mitigate impacts from natural hazards and to respond and recover from hazard events.



4. Plan for and Sustainably **Invest in Priority Hazard Mitigation Implementation** 

- · Continue to program mitigation projects in the Cambridge capital improvement planning.
- · Identify and seek funding for priority measures to mitigate or eliminate significant hazards and impacts.



**Capacity to Monitor Natural Hazards** and Respond to Changes

- · Continue to identify and understand how climate change may alter where and how the City is vulnerable to natural
- · Ensure City departments, committees, and boards have adequate data, guidance, staff, training, and equipment to respond to natural hazard events, maintain preparedness. and anticipate future changes in vulnerabilities.

City of Cambridge Hazard Mitigation Plan

## AGENDA





Overview of Work in Progress

1:00 PM



1:10 PM Mitigation Actions: Prioritization Process



**Asset Inventory Discussion** 

1:35 PM



**Draft Report Template** 

1:50 PM



1:55 PM **Next Steps** 



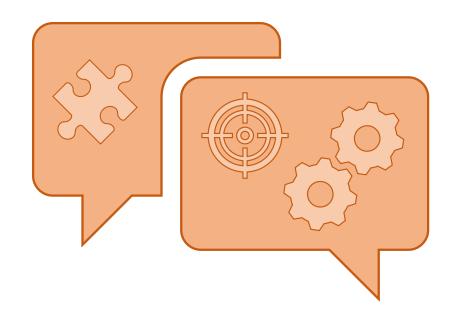
Conclude 2:00 PM



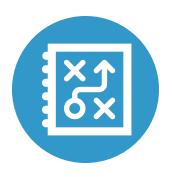


Virtual: Sept. 13 at 12PM-1PM

In-Person: Sept. 13 at 6PM-7PM







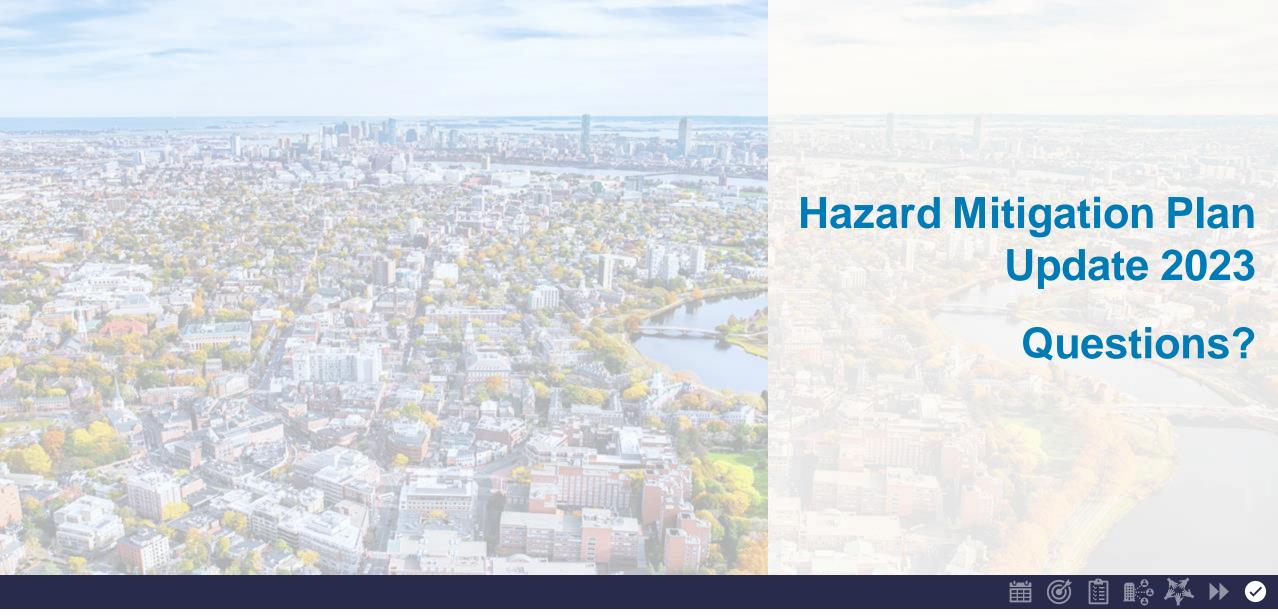
Review Mitigation Actions post-HMPT Workshop & Preliminary Ranking















## HAZARD MITIGATION PLAN 2023 UPDATE STEERING COMMITTEE MEETING #5 (JULY) NOTES

July 24, 2023

#### **Attendees**

## **City of Cambridge**

- Leila Mekias, CDD
- Susanne Rasmussen, CDD
- Catherine Woodbury, DPW
- Jeremiah Hart, Fire Dept.

- Nancy Porter, CPHD
- Mark Gallagher
- Rachel Tenanhaus
- Marlees Owayda
- Colin S. Walsh
- Julie Greenwood-Torelli

## Weston & Sampson

- Robin Seidel, Project Manager
- Jennie Moonan, HMP Technical Lead
- Emily Judson, Resiliency Planner
- Jocelyn Tsai, Resiliency Planner

#### **Presentation**

- Work in progress
  - Robin reviewed status of each chapter (see slide)
- Prioritization Criteria & Process for Prioritizing Mitigation Actions
  - Jennie reviewed how to assess actions and introduces the process of prioritizing (see slides)
- Asset Inventory Discussion
  - Robin reviewed current asset inventory and community lifelines (see slides)
- Draft Report Template
  - o Robin presented an example of how the final report will look and feel (see slides)

- Outreach & HMPT Meetings
  - HMPT Workshop #3: July 25, 2023 4 PM 5:30 PM
  - o Public Meeting #1: September 13, 2023 12 PM 1 PM (Virtual)
  - Public Meeting #2: September 13, 2023 6 PM 7 PM (In-Person)

#### **Discussion items**

#### **Chapter Review + Schedule**

## Chapter Review

- Chapters 1+2: to be reviewed by Susanne and Leila
- Chapter 3: Nancy is reviewing it, she will be done hopefully by this afternoon
- Chapter 4: We will send draft to STC by end of this week, then reviewer will be decided at end of this meeting
- Chapter 5-7: STC to review
- There is also review period after August 9

## Public Meeting

- Add more visual cues, i.e. flooding maps for people who are less familiar with the material
- In-person: printed maps on tables?
- Need to make the in-person one hybrid

## Public Survey

• We'll incorporate comments from public survey into the submission for August 9, not initial City review

#### September 18 City Council meeting

STC should be there

Leila is recruiting for Street Team now so they may help promote public meeting

## **Prioritization Criteria & Process for Prioritizing Mitigation Actions**

#### Local Champion Criteria

• The committee determined that we should remove Local Champion because if an action is important, we will assign it a local champion.

#### Life Safety Criteria

 Concern over how we are assessing life safety, vulnerable populations, and whose lives are considered most valuable in an emergency.

#### Political Criteria

 The committee determined that we should change is to Public Support or similar title, instead of Political.

#### Legal Criteria

Discussion about why this is on the list if the City cannot carry out actions that it
does not have legal authority to do. We are keeping this one to support regional
or other partnership actions that the City could support but not complete alone.

## Equity Criteria

• The committee discussed adding an Equity Criteria section to replace Local Champion, which would help weight actions that help vulnerable communities.

#### Overall Takeaways

 Reframe / restructure prioritization criteria to be more directly connected with Goals.

#### **Asset Inventory**

Do you have community data on % of residents who don't own a car?

Susanne will send the data – looks like about 63.2% of residents with cars

Should we add a category called "Community Support" which would include daycares, religious institutions etc.?

Ran out of time to discuss

#### **Action Items**

- HMPT Workshops attend
- Review Mitigation Actions Post-HMPT Workshop & Preliminary Ranking
- City to Review Chapters provided
- Public Meetings (September 13) attend
- Susanne to send car ownership data
- WSE to directly connect prioritization criteria to goals

## **Next Steering Committee Meeting Agenda (tentative)**

- Overview of Work in Progress
- Discuss Public Meetings
- Chapter Reviews

City of Cambridge 2023 Hazard Mitigation Plan Update Steering Committee Meeting August 8, 2023 1:00 to 2:00 PM

# STEERING COMMITTE MEETING #6: AUGUST AGENDA

1:00 PM Overview of Wo	ork in Progress
------------------------	-----------------

- Tasks Underway
- Draft chapters
- Remaining timeline & meetings
- 1:05 PM Questions for the Committee
- 1:20 PM Review Mitigation Actions & Updated Prioritization
- 1:55 PM Next Steps
  - Review of Complete Draft of HMP
    - Targeted chapters (Ch. 4 Asset Inventory, Ch. 5 Vulnerability Assessment, Ch 6. Capabilities Assessment, Ch. 7 Mitigation Actions)
    - o Comments due by Friday August 25th
  - Offer HTMP Opportunity to review concurrently?
- 2:00 PM Conclude



# Hazard Mitigation Plan Update 2023

Steering Committee
Meeting #6
August 8, 2023









Overview of Work in Progress

1:00 PM



Questions for the Committee

1:05 PM



**Review Mitigation Actions** & Updated Prioritization

1:20 PM



**Next Steps** 

1:55 PM



Conclude

2:00 PM















Overview of Work in Progress

1:00 PM



Questions for the Committee

1:05 PM



**Review Mitigation Actions** & Updated Prioritization

1:20 PM



**Next Steps** 

1:55 PM



Conclude

2:00 PM



#### **WORK IN PROGRESS**









## Project Tasks align with the Final Document Chapters:

Task 1: Project Initiation

Task 2: Initiation of Engagement

Task 3: Hazard Profiles

Task 4: Facility/Asset Inventory

Task 5: Vulnerability Assessment

Task 6: Mitigation Goals and Capabilities

Task 7: Mitigation Actions: Past, Present,

and Future

Task 8: Plan Maintenance and

**Implementation** 

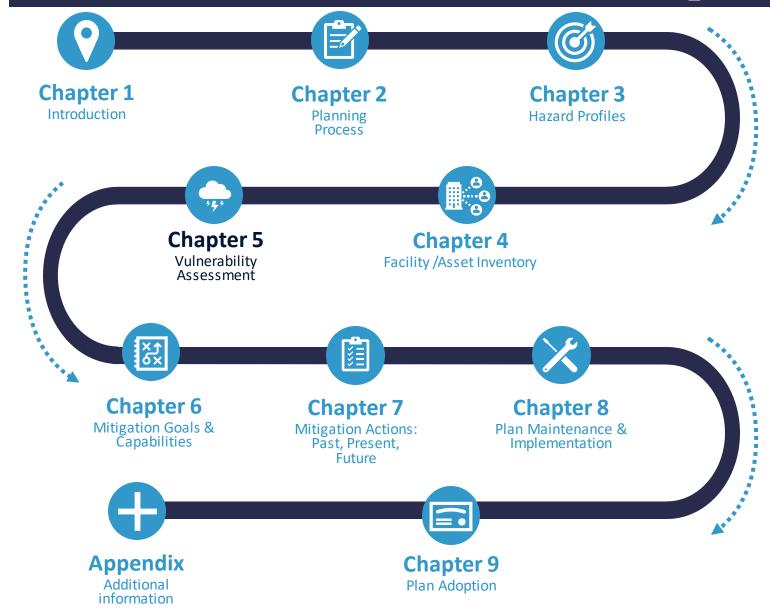
Task 9: Public Review

Task 10: MEMA and FEMA Review, City

Adoption

**Ongoing** Public Outreach

**Ongoing** Project Administration



#### CHAPTER PROGRESS

	Chapter	Status	Draft to City	Deadline for City Review	Final Draft Deliverable to City
1	Introduction & Goals	Complete	June 26	July 7	August <del>11</del> 9
2	Planning Process	In Review by City	July 28	August 7	August <del>11</del> 9
3	Hazard Profiles	Complete	June 23	July 21	August <del>11</del> 9
4	Facility/Asset Inventory	Internal Review	July 28	July 21	August <del>11</del> 9
5	Vulnerability Assessment	In Progress	July 28	August 7	August <del>11</del> 9
6	Mitigation Capabilities	Internal Review	July 28	August 7	August <del>11</del> 9
7	Mitigation Actions	In Review by City	July 31 August 7		August <del>11</del> 9
8	Plan Implementation	In Review by City	July 24	August 7	August <del>11</del> 9
9	Plan Adoption	Complete	June 9	June 30	September 25

#### **ENGAGEMENT PROGRESS**



Steering Committee (STC) Meetings	Status	Meeting Date	Notes
STC#1 (March)	Complete	March 27, 2023	Hazard Profiles, Stakeholder Outreach & Engagement Plan, Capabilities Assessment, confirm STC meetings.
STC#2 (April)	Complete	April 24, 2023	Proposed Mitigation Goals & Objectives, Past (2015) Mitigation Actions, Outreach & HMPT meetings.
TC#3 (May) Complete		May 22, 2023	Endorse Mitigation Goals, Launch Capabilities Assessment Survey, Asset Inventory Presentation & Discussion, Outreach & HMPT Meetings.
STC #4 (June)	Complete	June 26, 2023 July 12, 2023	Review questions/concerns re: Asset inventory, Review questions on Chapter 1, initiate discussion on Hazard Mitigation Actions, review past and projected development.
STC#5 (July)	TC#5 (July) Complete July		Review results of capabilities assessment, review vulnerability assessment, initiate discussion on plan maintenance and implementation
STC #6 (August)	Today!	August 8, 2023	Review questions on draft plan.

#### **ENGAGEMENT PROGRESS**

Other Meetings, Workshops, and Surveys	Status	Final Meeting/ Deliverable Date
HMPT Workshop #1	Complete	June 29, 2023
HMPT Workshop #2	Complete	July 11, 2023
HMPT Workshop #3	Complete	July 25, 2023
Public Meeting #1	Complete	June 13, 2023
Public Meeting #2		September 13, 2023 (Day Virtual)
Public Meeting #3		September 13, 2023 (Evening In-Person)
Public Survey	Complete	Posted in English (June 15, 2023); Posted in other languages (July 12, 2023); Final Deliverable (August 4, 2023)
ESRI StoryMap	In progress	September 5, 2023
Presentation to City Council for Adoption		September 18, 2023









Overview of Work in Progress

1:00 PM



Questions for the Committee

1:05 PM



**Review Mitigation Actions** & Updated Prioritization

1:20 PM



**Next Steps** 

1:55 PM



Conclude

2:00 PM













Overview of Work in Progress

1:00 PM



Questions for the Committee

1:05 PM



**Review Mitigation Actions** & Updated Prioritization

1:20 PM



Next Steps

1:55 PM



Conclude

2:00 PM



#### **MITIGATION ACTION**









#### New Actions List.xlsx (sharepoint.com)

		Cost	Geographic Coverage	Funding Source	Timeframe to Start	Associated Goal(s)			Enhances Inclusion and Equity / Co-Benefits		
#	Action	Greater than \$2 mil = high \$500k- \$2 mil = medium Less than \$500k = low	regional city-wide neighborhood specific site specific	Capital Budget Municipal Bond Grant Staff Time	In Progress Less than 1 year 1-2 years 2-5 years	Equitably Protect health and safety     Communication     Coordinate and Collaborate     Sustainably invest     Monitor and Respond	Hazards	Consistency with Other Plans	Positive Impact on Students Positive Impact on Diverse Groups Enhances Community Education Positive Impact on Renters Equitable Implementation	Priority	Source (internal)
1 Update a with best	and improve the City's HeatViewer t available information	Low	City-Wide		Less than 1 year	#2 Communication Extreme Heat			Enhances Community Education, Equitable Implementation	Medium	Weston & Sampson
2 Update a (Cambrid	and Improve Floodplain Mapping dge Flood Viewer)	Low	City-Wide		Less than 1 year	#2 Communication	Precipitation Flooding, Coastal Flooding	Resilient Cambridge Handbook - Strategy A7: Enhance Emergency Response Plans	Enhances Community Education, Equitable Implementation	Medium	2015 HMP
3 collabora Earhart D	ke interventions as a regional ation at Charles River and Amelia Dam to reduce ping/flanking	High	Regional		Less than 1 year	#3 Coordinate & Collaborate, #4 Sustainably Invest	Coastal Flooding	Resilient Cambridge Handbook - Strategy A7: Enhance Emergency Response Plans	Positive Impact on Diverse Groups	High	STC
4 protect F	a study to identify how to best Fresh Pond reservoir from r intrusion	Low	Site Specific		2-5 years	#1 Protect, #3 Coordinate & Collaborate, #4 Sustainably Invest	Coastal Flooding	Resilient Cambridge Handbook -Strategy C1: Protect Fresh Pond Reservoir		High	STC
_	nd construct stormwater holding Baldwin and Cambridgeport rhoods	High	Neighborhood specific		In Progress	#1 Protect, #4 Sustainably Invest	Precipitation Flooding	DPW 10-year Sewer Plan - Goal 4: Manage stormwater quality and quantity. Resilient Cambridge Handbook - Strategy C5: Upgrade Stormwater Storage.		High	STC
to mitigat	City led program to install valves te basement backups of ter/sewage due to wet weather	Low	City-Wide		Less than 1 year	#1 Protect	Precipitation Flooding	DPW 10-year Sewer Plan - Goal 5: Reduce flooding and protect neighborhoods		Medium	stc
7 at area ea	collection and conveyance system ast of 2nd Street and north of Street (area #27)	High	Neighborhood specific		Less than 1 year	#1 Protect, #4 Sustainably Invest	Precipitation Flooding	DPW 10-year Sewer Plan - Goal 4: Manage stormwater quality and quantity		High	2015 HMP
managen 8 Franklin a	e in-progress stormwater ment program: Newton, Green, and Sidney Streets (CAM 017, area nool, Pine, Cherry and Windsor area #26)	High	Neighborhood specific		Less than 1 year	#1 Protect, #4 Sustainably Invest	Precipitation Flooding	DPW 10-year Sewer Plan - Goal 4: Manage stormwater quality and quantity		High	2015 HMP
	nd construct updates to metering for Combined Sewers	Medium	City-Wide		Less than 1 year	#5 Monitor & Respond	Precipitation Flooding	DPW 10-year Sewer Plan - Goal 4: Manage stormwater quality and quantity. Resilient Cambridge Handbook - Strategy C5: Upgrade Stormwater Storage		Medium	HMPT Room 3

#### **PRIORITIZATION CRITERIA**



CRITERIA 1 Does the action co

Does the action contribute to regional resilience?

CRITERIA 2 Is the action part of other plans?

CRITERIA 3 Does the action positively impact residents of LMI or EJ Census Block Groups?

CRITERIA 4 Is the action a nature-based solution?

CRITERIA 5 Would the action mitigate economic loss/damage?

CRITERIA 6 Will the action reduce life/safety risk?

CRITERIA 7 Does the action address future climate change projections?

CRITERIA 8 Does the action leverage innovation /technology?

**YES** = 1 POINT

**SCORING:** 

**NO** = 0 POINT

#### PRIORITIZATION CRITERIA



	ACTION 1	ACTION 2	ACTION 3	
CRITERIA 1	1	0	1	
CRITERIA 2	0	0	1	SCORING:
CRITERIA 3	0	0	0	YES = 1 POINT
CRITERIA 4	1	1	1	NO = 0 POINT
CRITERIA 5	1	0	1	RANKING KEY
CRITERIA 6	0	0	0	Low: 1-2 point
CRITERIA 7	1	1	1	Medium : 3-4 points
CRITERIA 8	0	0	1	High: > 4 points
Final Prioritization Level	4	2	6	All rankings tallied and result in <b>Prioritization Categories</b> :











Overview of Work in Progress

1:00 PM



Questions for the Committee

1:05 PM



**Review Mitigation Actions** & Updated Prioritization

1:20 PM



**Next Steps** 

1:55 PM



Conclude

2:00 PM







Review Complete Draft of HMP





- Ch 4: Asset Inventory
- Ch 5: Vulnerability Assessment
- Ch 6: Capabilities Assessment
- Ch 7: Mitigation Actions













Overview of Work in Progress

1:00 PM



Questions for the Committee

1:05 PM



**Review Mitigation Actions** & Updated Prioritization

1:20 PM



**Next Steps** 

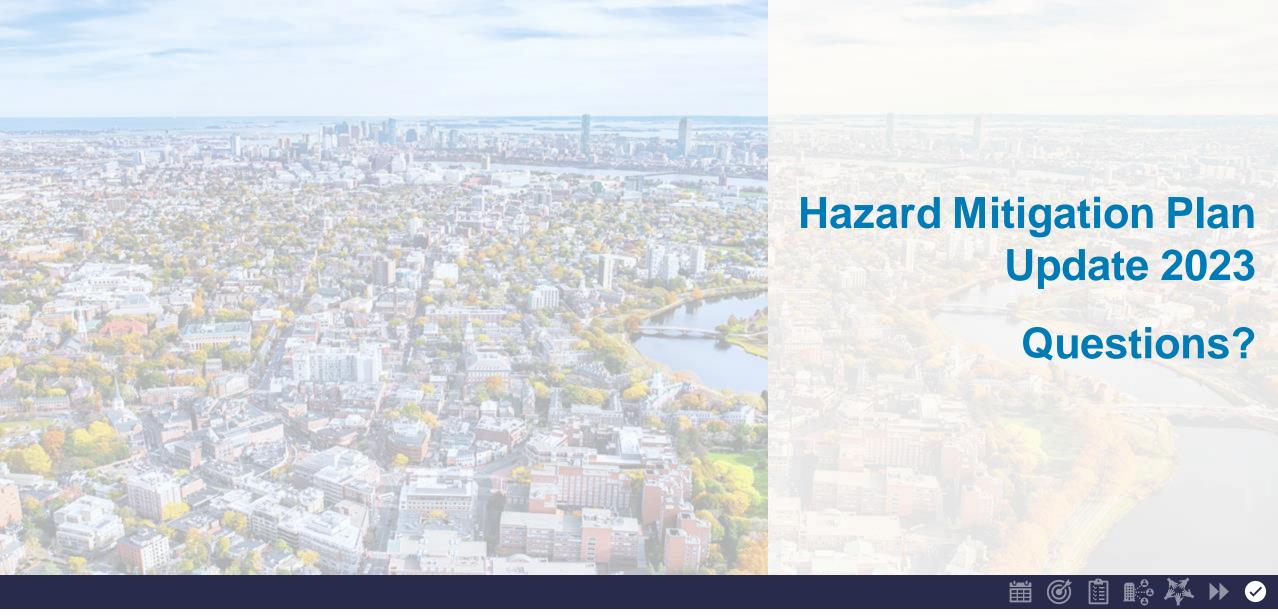
1:55 PM



Conclude

2:00 PM









#### STEERING COMMITTE MEETING #6

#### 1:00 PM Overview of Work in Progress

- Tasks Underway
- Draft chapters
- Remaining timeline & meetings

#### 1:05 PM Questions for the Committee

#### **Questions for the Committee:**

1. Inspect and maintain targeted infrastructure pre-storm events (e.g., remove sediment and obstructions to allow stormwater to flow unimpeded) should we remove this? Doesn't the city already do this?

City has ongoing operation and maintenance plan, they don't need more funding for that.

Remove this action.

- 2. Chapter 3: The following indicated events represent significant historic flood events in Cambridge, with widespread flooding.
  - a. MWH/Stantec had drafted a memo to the City for the July 10, 2010 flooding.
  - b. We can ask Leila for this memo from Jim W

Jim can provide memo. Stantec has storms that they use for modeling that are significant, basically dates and rainfall.

WSE to send Jim the HMP section so he can see what he can provide.

3. Chapter 3: In 2018, the fire dept. reported 103 acres of wildfire. This number is a significant outlier compared to the others in the table provided. Please confirm.

Year	# of Incidents	# of Acres Burned (Fire Module)	# of Wildland Acres Burned	Total Acres Burned
2017	26	1	0	1
2018	18	0	103	103
2019	8	0	1	1
2020	31	0	4	4
2021	9	1	0	1
2022	17	1	0	1
Total	83	1	108	109

Colin Walsh: yes, this is correct, there was a large incident that year.

4. Chapter 4: Need the rest of the community events list from Leila for first ½ of year

Rachel might have it or will check. WSE needs Dec-May.

5. Chapter 4: When the climate change vulnerability assessment was completed in 2015, new data was developed for that project. It identifies a lot of what is already now included in your GIS database. However, for that project, more sensitive information such as gas distribution was included. I'm assuming this information, along with the Eversource list may not be something we want to create maps for that would then be publicly available. But we also need to decide if this should be included in the analysis. Not including it is okay. We just need a decision.

Susanne has internal crosswalk so WSE can make source clear about where information is coming from.

Do not share the maps with the public, represent them in the narrative only.

6. Chapter 8: Catherine asked in comments if someone was reviewing the chapter with the City Manager office to ensure the tasks are consistent with the new position's responsibilities and staffing? Will this be done once the final full draft plan is completed this week?

Susanne: We are working to organize an update meeting on Friday, so the team will let Owen know that we want him to check this chapter for the responsibilities of the new hire position.

7. Are there any regulations supporting Zoning Article 20.70 Flood Plain Overlay District?

Reach out to Jennifer LeTeranea iletourneau @cambridgema.gov

- 8. Floodplain management
  - a. Is the Planning Board formally the community floodplain administers? Is there a specific person that is designated and is that person a Certified Floodplain Manager?
  - b. Who can we talk to ask more questions about the flood plain ordinance?
  - c. Is the Flood Plain Overlay District the only active flood ordinance for Cambridge? Is there a more general Flood Protection/Prevention Ordinance?
    - Minimum requirements for new and redevelopment in flood plain enclosures can only be for parking, lowest flood has to be at 1 foot over base flood elevation
  - d. Do you have a scoresheet for the most recent CRS Community Assistance Visit?
  - e. When was your last CRS Community Assistance Visit?
  - f. What are your substantial damage/improvement procedures? Is the threshold 50%? Do you track this cumulatively?

Reach out to Jennifer LeTeranea <u>iletourneau@cambridgema.gov</u>

#### 1:20 PM Review Mitigation Actions & Updated Prioritization

#### Four Dollar Sign Buckets:

\$ = Under 100k \$\$ = 100k - 500k \$\$\$ = 500k - 2mil \$\$\$\$ = Over 2mil

#### Prioritization:

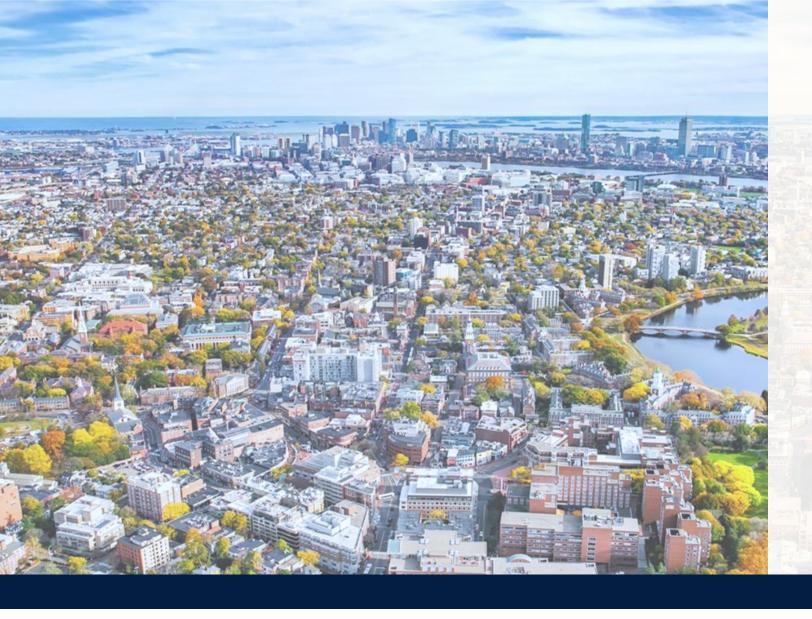
Leila asked if this process is okay with everyone? Yes, move forward.

#### 1:55 PM Next Steps

Review of Complete Draft of HMP

- Targeted chapters (Ch. 4 Asset Inventory, Ch. 5 Vulnerability Assessment, Ch 6. Capabilities Assessment, Ch. 7 Mitigation Actions)
- o Comments due by Friday August 25th
- Offer HTMP Opportunity to review concurrently?

2:00 PM Conclude



### Natural Hazard Mitigation Plan Update 2023

City Official's Meeting August 11, 2023





#### 2015 HMP PLAN UPDATE



# CITY OF CAMBRIDGE HAZARD MITIGATION PLAN 2015 UPDATE Prepared by MAPC

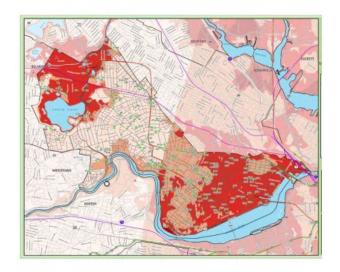
**Adopted:** 3/21/2016

**Approved:** 5/24/2016

**Expired:** 5/24/2021

24 Mitigation Actions for 2016-2021

#### CITY OF CAMBRIDGE HAZARD MITIGATION PLAN 2015 UPDATE





Final Plan
Approved by FEMA
May 24, 2016

#### **FEMA & MEMA REQUIREMENTS**

"The Disaster Mitigation Act of 2000 amended the Robert T. Stafford Disaster Relief and Emergency Assistance Act (44 CFR Part 201), creating the framework for state, local, tribal and territorial governments to engage in hazard mitigation planning to receive certain types of non-emergency disaster assistance."

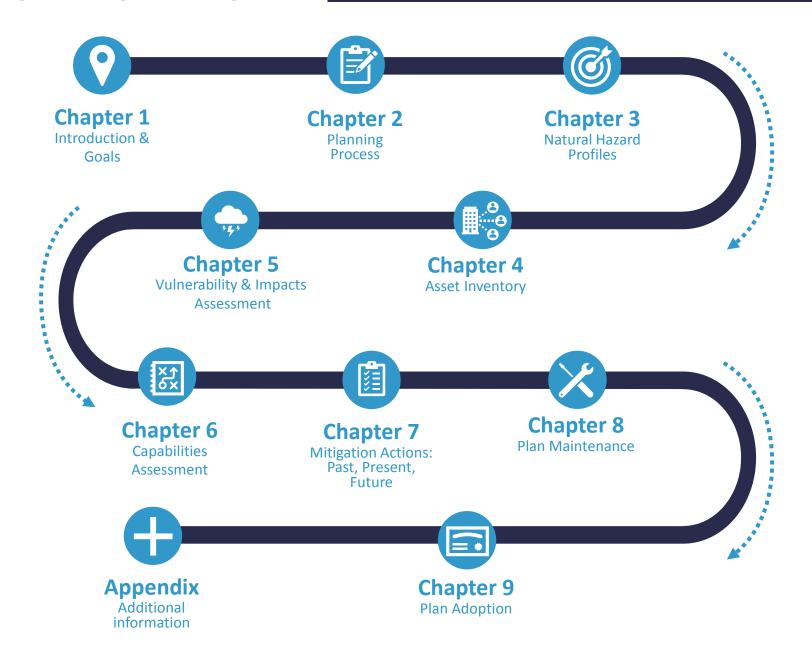
FEMA updated Local Mitigation Planning Policies and Guidance (released April 2022, effective April 2023)

FEMA updated Location Mitigation Planning Handbook (May 2023)

### 2022 Updates Include:

- Expanded list of participants required in planning process.
- ✓ Requires consideration of climate change.
- ✓ Recognizes the important role of adopting and enforcing building, land use, and development code.
- ✓ Facilitates stronger alignment with other FEMA mitigation programs.

#### NHMP SCOPE OF WORK



#### **CH 1: INTRODUCTION & GOALS**

#### **MITIGATION GOALS:**



#### **CH 2: PLANNING PROCESS**

#### City Staff



#### **Steering Committee**

Group of 19 key City staff responsible for making final planning decisions. Steering Committee Meetings will guide the planning process, endorse draft Goals, and members will participate in Hazard Mitigation Planning Workshops.

6 Monthly Meetings & 3 Workshops

#### Stakeholders



### Hazard Mitigation Planning Team (HMPT)

Group of **90 stakeholders** bringing a wide range of local expertise and perspectives. The group will include advocates, residents, business-owners, state and local agency representatives, and people from various other organizations.

3 Workshops

#### **Public**



#### **Public Engagement**

Public Meetings will be an opportunity to educate about the HMP, share progress, and gather feedback and ideas. Results from these meetings and other feedback will be integrated into the final report. The group will include advocates, residents, business-owners, state and local agency representatives, and people from various other organizations.

3 Public Meetings 150+ Survey Responses

#### **CH 3: NATURAL HAZARD PROFILES**



HURRICANES / TROPICAL STORMS



INLAND FLOODING



EXTREME TEMPERATURES



SEVERE WINTER
WEATHER /
NOR'EASTERS



COASTAL FLOODING



**TSUNAMI** 



**DROUGHT** 



**WILDFIRE** 



**EARTHQUAKES** 



**TORNADOES** 



**LANDSLIDES** 



INVASIVE SPECIES

#### **CH 3: NATURAL HAZARD PROFILES**

Chapter 3 Identifies the hazards that can affect the city and associated risk:

**Location:** Where each hazard might affect the

planning area

**Extent:** Potential intensities

**Previous Occurrence:** How often events have

happened in the past?

Future Probability: How likely they are to occur

in the future?

WSE drafted chapter 3 using the best public available data for Cambridge, and the Steering Committee provided thorough review



#### **CH 4: ASSET INVENTORY**



















#### **CH 4: ASSET INVENTORY**

#### People

# Assets that serve population s that are more vulnerable

- Child and Youth Services
- Hospitals
- Housing
- Schools
- Shelter

#### **Structures**

#### Built facilities that provide community lifeline services

- Emergency Shelters
- Grocery Stores
- Fire Stations
- Food-related Services
- Gas Stations
- Tunnels

#### **Systems**

# Collection of components that perform a critical service for the community

- Power Grid
- Cell Towers
- Energy System Power Plant
- Major Roads
- Train
- Water System

#### Resources

# Natural, cultural, and historic resources

- Open Space
- Places of Worship
- Public Art
- Water Bodies
- Historic Markers
- Landmarks and Easements

## **Economy &**Activities

#### **Economy**

- Top Employers
- Targeted areas

# Activities that increase community morale and well-being

- Farmer's Markets
- Street Fairs and Festivals
- Public Health Fair
- Community Bike Rides

#### CH 5: VULNERABILITY & IMPACTS ASSESSMENT

Risks and Vulnerabilities

#### **Higher Probability /Lower Consequence**

- Wildfire/Brushfire
- Invasive Species
- Drought







#### **Higher Probability / Higher Consequence**

- Severe Winter Weather/Nor'easters
- Extreme Temperatures
- Inland Flooding
- Hurricanes/Tropical Storms









#### **Lower Probability / Lower Consequence**

Landslides



#### **Lower Probability / Higher Consequence**

- Coastal Flooding
- Tsunami
- Tornado
- Earthquakes









**Consequence** of Occurrence

#### **CH 6: CAPABILITIES ASSESSMENT**

The City of Cambridge
has a unique set of
capabilities, in the
form of laws, policies,
programs, staff,
funding and other
resources, to carry out
the NHMP and
increase resilience.

There are 4 types of mitigation capabilities:



Planning and Regulatory Capabilities



Administrative and Technical Capabilities



Financial Capabilities



**Education and Outreach Capabilities** 

#### **CH 6: CAPABILITIES ASSESSMENT**

The following opportunities were identified through discussions with the STC, input from the NHMPT, and the public:



Improved coordination between Departments



Centralized hazard mitigation efforts including leadership role & develop overarching plan



Coordinate with adjacent communities for hazard preparation and response



Develop an operations plan for DPW and Police on how to respond to flooding

A mitigation action is a measure, project, plan, or activity proposed to reduce current and future vulnerabilities.

Before an event

Local code and regulations Maintenance Proactive Structural Projects

**During an event** 

Warnings
Protection of critical facilities
Emergency response

Following an event

Clean up
Restoration
Enhancement

This actions will create resilience for the City of Cambridge (ability to withstand and swiftly recover from an extreme event). These actions will support adaptation to climate change.

COMMUNICATIONS

Action

Natural Hazard Mitigated

Cost

Geographic Coverage

Lead Department

Consistency with Other Plans

Greater than \$2 mil = \$\$\$\$ Over \$500k up to \$2M = \$\$\$ Over \$100k up to \$500k = \$\$ Up to \$100k = \$ regional city-wide neighborhood specific site specific

**Funding Source** 

Capital Budget In Progre Operating Budget Less than 1

Municipal Bond Grant

Staff Time

Timeframe to Start

In Progress
Less than 1 year
1-2 years
2-5 years

Enhances Inclusion and Equity / Co-Benefits

Positive Impact on Students
Positive Impact on Diverse
Groups
Enhances Community
Education
Positive Impact on Renters
Equitable Implementation

**Associated Goals** 

- 1. Equitably Protect health and safety
  - 2. Communication
  - 3. Coordinate and Collaborate
  - 4. Sustainably invest
- 5. Monitor and Respond

Copy of New Actions List.xlsx (sharepoint.com)

	ion Lead Dept	Cost	ost Geographic Coverage Fu		Timeframe to Start	Associated Goal(s)			Enhances Inclusion and Equity / Co-Benefits	
# Action		Greater than \$2 mil = \$\$\$\$ Over \$500k up to \$2M = \$\$\$ Over \$100k up to \$500k = \$\$ Up to \$100k = \$	regional city-wide neighborhood specific site specific	Capital Budget Operating Budget Municipal Bond Grant Staff Time	In Progress Less than 1 year 1-2 years 2-5 years	Equitably Protect health and safety     Communication     Coordinate and Collaborate     Sustainably invest     Monitor and Respond	Hazards	Consistency with Other Plans	Positive Impact on Students Positive Impact on Diverse Groups Enhances Community Education Positive Impact on Renters Equitable Implementation	Priority
1 Update and improve the City's HeatViewer with best available information	Department of Public Works, Community Development Department	Low	City-Wide	Operating Budget	Less than 1 year	#2 Communication	Extreme Heat		Enhances Community Education, Equitable Implementation	Medium
2 Update and Improve Floodplain Mapping (Cambridge Flood Viewer)	Department of Public Works	Low	City-Wide	Operating Budget	Less than 1 year	#2 Communication	Precipitation Flooding, Coastal Flooding	Resilient Cambridge Handbook - Strategy A7: Enhance Emergency Response Plans	Enhances Community Education, Equitable Implementation	Medium
Undertake interventions as a regional collaboration at Charles River and Amelia Earhart Dam to reduce overtopping/flanking	Department of Public Works, City of Arlington	High	Regional	Grant	Less than 1 year	#3 Coordinate & Collaborate, #4 Sustainably Invest	Coastal Flooding	Resilient Cambridge Handbook - Strategy A7: Enhance Emergency Response Plans	Positive Impact on Diverse Groups	High
Perform a study to identify how to best protect Fresh Pond reservoir from saltwater intrusion	Department of Public Works	Low	Site Specific	Capital Budget	2-5 years	#1 Protect, #3 Coordinate & Collaborate, #4 Sustainably Invest	Coastal Flooding	Resilient Cambridge Handbook -Strategy C1: Protect Fresh Pond Reservoir		High
Design and construct stormwater holding tanks for Baldwin and Cambridgeport neighborhoods	Department of Public Works	High	Neighborhood specific	Municipal Bond	In Progress	#1 Protect, #4 Sustainably Invest	Precipitation Flooding	DPW 10-year Sewer Plan - Goal 4: Manage stormwater quality and quantity. Resilient Cambridge Handbook - Strategy C5: Upgrade Stormwater Storage.		High
Initiate a City led program to install valves to mitigate basement backups of stormwater/sewage due to wet weather events	Department of Public Works	Low	City-Wide	Operating Budget	Less than 1 year	#1 Protect	Precipitation Flooding	DPW 10-year Sewer Plan - Goal 5: Reduce flooding and protect neighborhoods		Medium
Improve collection and conveyance system  7 at area east of 2nd Street and north of Charles Street (area #27)	Department of Public Works	High	Neighborhood specific	Municipal Bond	Less than 1 year	#1 Protect, #4 Sustainably Invest	Precipitation Flooding	DPW 10-year Sewer Plan - Goal 4: Manage stormwater quality and quantity		High
Complete in-progress stormwater management program: Newton, Green, 8 Franklin and Sidney Streets (CAM 017, area #28), School, Pine, Cherry and Windsor Streets (area #26)	Department of Public Works	High	Neighborhood specific	Municipal Bond	Less than 1 year	#1 Protect, #4 Sustainably Invest	Precipitation Flooding	DPW 10-year Sewer Plan - Goal 4: Manage stormwater quality and quantity		High
9 Design and construct updates to metering stations for Combined Sewers	Department of Public Works	Medium	City-Wide	Capital Budget	Less than 1 year	#5 Monitor & Respond	Precipitation Flooding	DPW 10-year Sewer Plan - Goal 4: Manage stormwater quality and quantity. Resilient Cambridge Handbook - Strategy C5: Upgrade Stormwater Storage		Medium

Grant Funding Criteria

CRITERIA 1 Does the action contribute to regional resilience?

CRITERIA 2 Is the action part of other plans?

CRITERIA 3 Does the action positively impact residents of LMI or EJ Census Block Groups?

CRITERIA 4 Is the action a nature-based solution?

CRITERIA 5 Would the action mitigate economic loss/damage?

CRITERIA 6 Will the action reduce life/safety risk?

Does the action address future climate change projections?

Does the action leverage innovation /technology?

**YES** = 1 POINT

**SCORING:** 

CRITERIA 7

**CRITERIA 8** 

NO = 0 POINT

### **CH 8: PLAN MAINTENANCE**



#### MONITORING THE PLAN

The Hazard Mitigation Manager will monitor the status of mitigation actions on an ongoing basis with annual meetings to update the status of mitigation actions.



#### **EVALUATING THE PLAN**

The Steering Committee will meet annually to evaluate the effectiveness of the plan. The STC may also be called to meet after a major event or storm to evaluate the effectiveness of the plan.



#### **UPDATING THE PLAN**

The Hazard Mitigation Manager will initiate the process to complete a comprehensive update to the HMP at least every five years to maintain FEMA funding eligibility, or complete plan updates after a major disaster event.



#### INTEGRATING THE PLAN

Cambridge can integrate ideas, information, and strategy into Building and Zoning Regulations, Community Plans, Emergency Management Plans, and develop strong partnerships between planners and emergency managers.



#### PUBLC PARTICIPATION THROUGHOUT PLAN MAINTENANCE

The city is committed to developing equitable and impactful public participation. Public engagement activities will align with the annual evaluation, monitoring, and plan update meetings as well as with large storms or events.

### **CH 8: PLAN MAINTENANCE**

- Track the progress of the NHMP Mitigation Actions Who?
- Reconvene the Steering Committee annually to monitor, evaluate, update, and integrate the plan. How often?
- Share NHMP progress with the public, at least once a year. Who, how, how often?
- Make all monitoring information publicly available. Where?
- Notify the public when new information has been posted or updated. How and how?
- Provide the public opportunities to give input on this information. How?

### **CH 9: PLAN ADOPTION**



#### City of Cambridge

IN	CITY	COUNCIL
		, 2023

CITY OF CAMBRIDGE, MASSACHUSETTS RESOLUTION NO.

A RESOLUTION OF THE CITY OF CAMBRIDGE ADOPTING THE 2023 HAZARD MITIGATION PLAN UPDATE

MAYOR SIDDIQUI

WHEREAS the City Council recognizes the threat that natural hazards pose to people and property within the City of Cambridge; and

WHEREAS the City of Cambridge has prepared a multi-hazard mitigation plan, hereby known as the City of Cambridge 2023 Hazard Mitigation Plan Update, in accordance with federal laws, including the Robert T. Stafford Disaster Relief and Emergency Assistance Act, as amended; the National Flood Insurance Act of 1968, as amended; and the National Dam Safety Program Act, as amended; and

WHEREAS the City of Cambridge 2023 Hazard Mitigation Plan Update identifies mitigation goals and actions to reduce or eliminate long-term risk to people and property in the City of Cambridge from the impacts of future hazards and disasters; and

WHEREAS <u>duly-noticed</u> public meetings on the 2023 Hazard Mitigation Plan Update were held by the City on June 13, 2023 and two on September 13, 2023; and

WHEREAS the City Council authorizes Departments to executive their responsibilities demonstrated in the 2023 Hazard Mitigation Plan Update; and

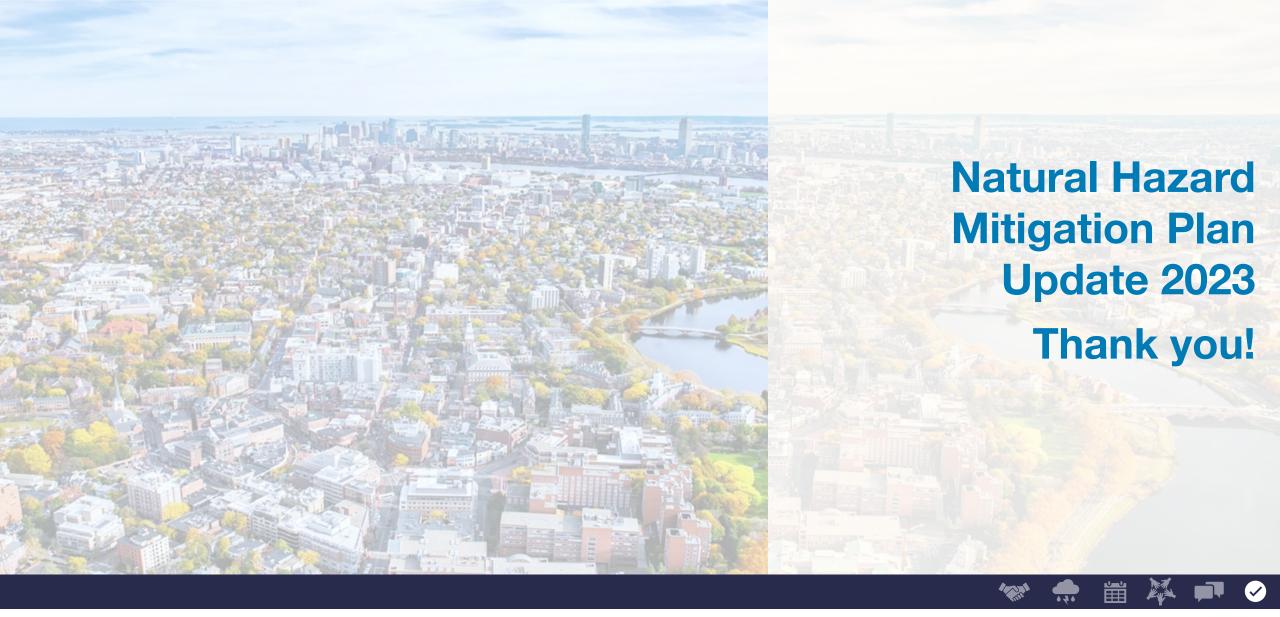
WHEREAS adoption by the City Council demonstrates its commitment to hazard mitigation and achieving the goals outlined in the City of Cambridge 2023 Hazard Mitigation Plan Update; now therefore be it

Resolved: That in accordance with M.G.L. 40 §4 or the charter and ordinances of the City of Cambridge, the City Council adopts the City of Cambridge 2023 Hazard Mitigation Plan Update. While content related to the City of Cambridge may require revisions to meet the plan approval requirements, changes occurring after adoption will not require the City of Cambridge to readopt any further iterations of the plan. Subsequent plan updates following the approval period for this plan will require separate adoption resolutions.

Option 1: Approve Plan, allowing for potential updates due to MEMA/FEMA Review. Resolution language leaves room for any required NHMP revisions that occur after adoption is approved

Option 2: Submit plan to MEMA and FEMA, wait for responses, and then City Council can formally adopt and respond to FEMA.

Due to City's desired schedule, we recommend Option 1









### **Appendix B**

Hazard Mitigation Planning
Team Materials



# You're invited to be on the City of Cambridge's Hazard Mitigation Planning Team!

The City has identified you as someone with a unique and valuable perspective on impacts of natural hazards, vulnerabilities, and risks facing the community in Cambridge. **Therefore, the City is inviting you to be a part of the Hazard Mitigation Planning Team (HMPT)**. The HMPT is a team of local experts and community representatives who will be instrumental in developing an effective, meaningful, and ambitious plan for the resiliency and safety of the Cambridge community.

The City of Cambridge is updating its Hazard Mitigation Plan, which will study risks from natural hazards (such as flooding, winter storms, periods of extreme temperatures, etc.) and introduce approaches to address these hazards now and in the future. Your contributions in the workshops will be reviewed and incorporated into the plan, and you will also have the opportunity to give feedback on the final draft of the plan. Your participation will inform strategies for the resilience, security, and wellbeing of Cambridge.

If you are interested in participating in the HMPT, please fill out this **brief survey to indicate dates and times** that work best for you for these workshops: <a href="https://forms.office.com/r/MS6kdNBQCm">https://forms.office.com/r/MS6kdNBQCm</a>



### Will you help?

#### **Expected Commitment:**

- HMPT members should attend three (3) 1.5-hour Summer Workshops over the next four months. Dates and times of workshops will be chosen to best accommodate everyone on the Team, so please share your needs and scheduling preferences in the brief survey below.
- (optional) Join the Street Team (details will be shared at the first Workshop)

Your experiences and ideas are invaluable to the City and we look forward to your participation. Thank you in advance for your contributions to the resilience and wellbeing of Cambridge!

#### Cambridge HMPT Workshop Attendance List

Contact	Organization	Workshop #1 - June 29, 2023	Workshop #2 - July 11, 2023	Workshop #3 - July 25, 2023	
		Attended	Attended	Attended	
	Town of Arlington Department of Planning and Community				
David Morgan	Development		X		
Brooke Amendola	City of Boston Office of Emergency Management (OEM)	X			
Mikayla Criger	City of Boston OEM	X		Х	
	City of Cambridge Community Development Department				
Nikhil Nadkarni	(CDD)		Х		
Rachel Tanenhaus	City of Cambridge Commission for Persons with Disabilities	Х	Х	х	
Nahid Chowdhury	CDD	Х	Х	Х	
Susanne Rasmussen	CDD	Х		Х	
Michele Scott	City of Cambridge Community Safety Dept.	Х		Х	
Catherine Woodbury	City of Cambridge Department of Public Works (DPW)	Х	Х	Х	
Tina Alu	Cambridge Economic Opportunity Committee, Inc.			Х	
Peter Vellucci	City of Cambridge Police Department	Х		Х	
Julie Greenwood-Torelli	City of Cambridge Water Department			Х	
Ali Sorrels	Cambridge Women's Center	Х		Х	
Sherry Bernard	Christian Life Center (Elnora Yard Food Pantry)	Х		Х	
Cliff Cook	CDD	Х			
Jeff Amero	City of Cambridge Information Technology Department (ITD)	Х			
Jennifer Letourneau	City of Cambridge Conservation Commission	X	Х	Х	
Leila Mekias	CDD	X	X	X	
	City of Cambridge Department of Human Service Programs				
Lindsay Diaz	(DHSP)		X	Х	
Melissa Castillo	DHSP	X		Х	
	City of Cambridge Office of the Housing Liaison +				
Phoebe West	Multiservice Center	X			
Vernon Walker	Communities Responding to Extreme Weather (CREW)	X			
Susan Pacheco	City of Cambridge Council on Aging, Senior Center	X	X		
Nancy Porter	Cambridge Public Health Department (CPHD)			Х	
Sam Lipson	CPHD	X			
Julie Wood	Charles River Watershed Association	X		Х	
Celeste DePalma	MA Department of Conservation and Recreation (DCR)	X		Х	
Mike Galvin	DCR	X			
Mike J Nelson	DCR	X			
Robert Lowell	DCR	X			
Sarah J White	DCR	X			
William Gode	DCR	X			
Jason W Wright	Eversource		X	X	
Pasang Lhamo	Friend of Jerry's Pond			X	
Eric Grunebaum	Friends of Jerry's Pond, Friends of Alewife Reservation			X	
Steven Nutter	Green Cambridge	.,		Х	
Bill VanSchalkwyk	Harvard University	X			
Joanne Kossuth	Lesley University	X	X		
Barry Keppard	Metropolitan Area Planning Council	X			
Hannah Lyons-Galante	Massachusetts Bay Transportation Authority	X		.,	
Suzanne Blake	Massachusetts Institute of Technology	X		Х	
Hillary Monahan	Massachusetts Water Resources Authority	X	V		
Emily Sullivan	City of Somerville	X	X	1	
Sarah Gyorog	Transition House	X		1	
Laurel Schwab	Town of Watertown	X	X		
Crystal Rosa	Cambridge Human Rights Commission	X	X	1	
Jim Wilcox	DPW	X	Х	1	
Darrin Korte	Cambridge Community Center	Х	.,,		
Mhamed Jounaidi	CDD		X	1	
Mike Johnston	Cambridge Housing Authority	, , , , , , , , , , , , , , , , , , ,	Х		
Rebecca Bowie	Cambridgeport Neighborhood Association	X			
Sean Sweeney	ITD	X			

Abebe Kelemework	CDD	X		
Ruth Ryals	Buena Vista Social Club	Х		
	Total Attendees	42	17	23

# City of Cambridge 2023 Hazard Mitigation Plan Update

Hazard Mitigation Planning Team June 29, 2023 10:00 to 11:30 AM

#### **AGENDA HMPT WORKSHOP 1**

#### 10:00 AM Welcome & Introductions

- Introductions/Slido
- HMP Team Overview
- Ground Rules

#### **10:05 AM** Presentation

- Overview of Hazard Mitigation Plan
- Project Goals and Asset Inventory

#### 10:20 AM Asset Inventory Activity

- Google Sheets Activity: participants will give input on hazards and vulnerabilities for specific assets
- 30+ minutes on the first category on the sheet
- Remaining time on other asset category/ies

#### 11:15 AM Reconvene + Closing Thoughts

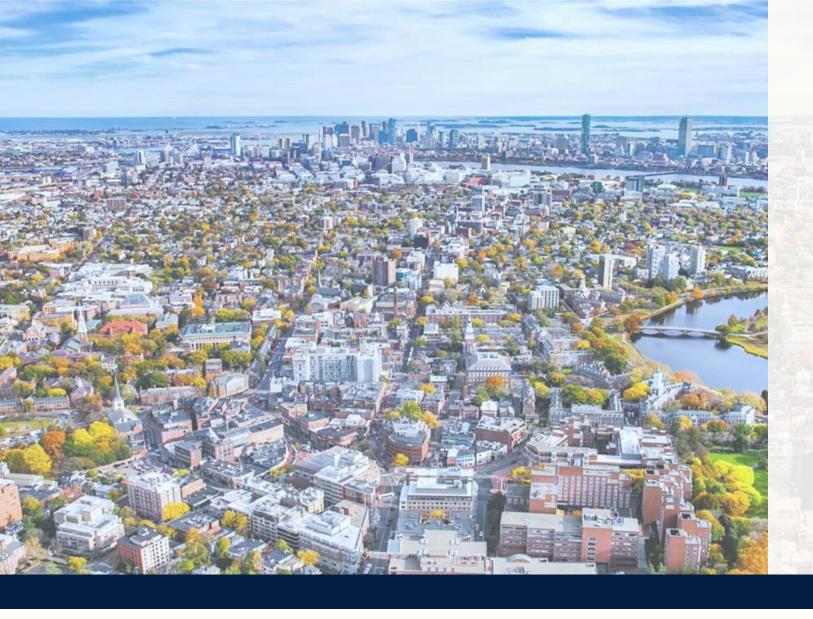
- Closing reflections from small group quick highlights
- Final Slido question: Actions and Strategies

#### 11:25 AM Next Steps

- Share additional ideas through the HMPT Inventory Survey by Jul.
- Next HMPT Workshop dates
  - o Tue., Jul. 11: 6pm-7:30pm
  - o Tue., Jul. 25: 4pm-5:30pm
- Public Survey

#### 11:30 AM Conclude





# **Hazard Mitigation Plan Update 2023**

HMPT Workshop 1 June 29, 2023





# **WELCOME**









**Leila Mekias**Climate Resilience
Project Planner



Susanne Rasmussen
Director of Environmental and
Transportation Planning



**Robin Seidel**Project Manager,
Weston & Sampson



Joanna Nadeau Senior Project Planner, Weston & Sampson



Janet Moonan
Project Technical Lead,
Weston & Sampson



**Emily Judson**Resiliency Planner,
Weston & Sampson

### **GROUND RULES**





One mic, one person speaks at a time





Take away stories, not names

Be respectful, be kind

Speak from the heart, listen from the heart

Trust you will know what to say



Welcome & Introductions



Overview of the Hazard Mitigation Plan



Project Goals and Community Assets



Asset Inventory Activity



Reconvene + Discussion







Welcome & Introductions



Overview of the Hazard Mitigation Plan



Project Goals and Asset Inventory



Asset Inventory Activity



Reconvene + Closing Thoughts





### **HMP TEAM**



### City Staff



#### **Steering Committee**

for making final planning decisions. Steering Committee Meetings will guide the planning process, endorse draft Goals, and members will participate in Hazard Mitigation Planning Workshops.

#### Stakeholders



# Hazard Mitigation Planning Team (HMPT)

Group of stakeholders bringing a wide range of local expertise and perspectives. The group will include advocates, residents, business-owners, state and local agency representatives, and people from various other organizations.

#### Outreach



#### **Outreach Team**

City team who can help with inperson and virtual outreach and engagement events. This could include activity at local community organizations, schools, events, door-to-door outreach, and others engagement.

#### **Public**



#### **Public Engagement**

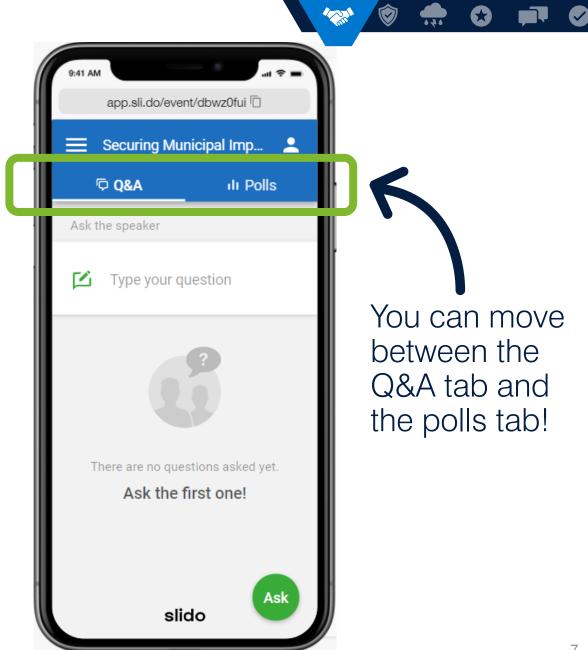
opportunity to educate about the HMP, share progress, and gather feedback and ideas. Results from these meetings and other feedback will be integrated into the final report. The group will include advocates, residents, businessowners, state and local agency representatives, and people from various other organizations.

The HMPT Members are key players in the overall engagement strategy

# **JOIN US ON SLIDO!**

- Get your phone ready
- 2. Follow instructions or use the QR code:





# **INTRODUCTIONS**





Who is here with us today?

# **RESULTS**



#### City Employee

63 %

Non-profit Employee

22 %

Community Member



7 %

Neighboring Community Member



Teacher



Religious Leader



Activist / Advocate

0 %



Welcome & Introductions



Overview of the Hazard Mitigation Plan



Project Goals and Asset Inventory



Asset Inventory Activity



Reconvene + Closing Thoughts

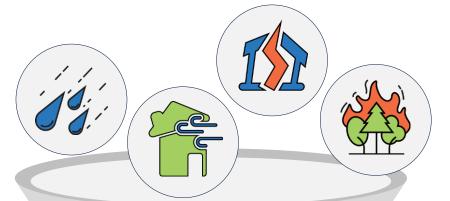




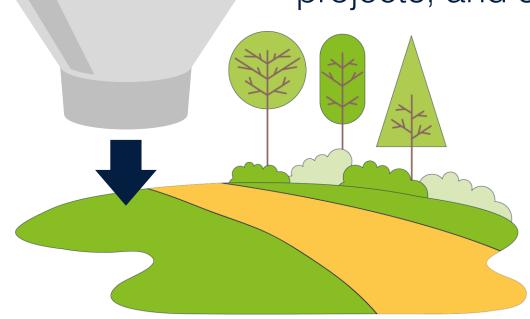
### WHAT IS HAZARD MITIGATION?



Reduce impacts from natural hazards...



...through plans, projects, and services.



# **NATURAL HAZARDS**





HURRICANES / TROPICAL STORMS



INLAND FLOODING



EXTREME TEMPERATURES



SEVERE WINTER
WEATHER /
NOR'EASTERS



COASTAL FLOODING



TSUNAMI



DROUGHT



WILDFIRE



**EARTHQUAKES** 



**TORNADOES** 

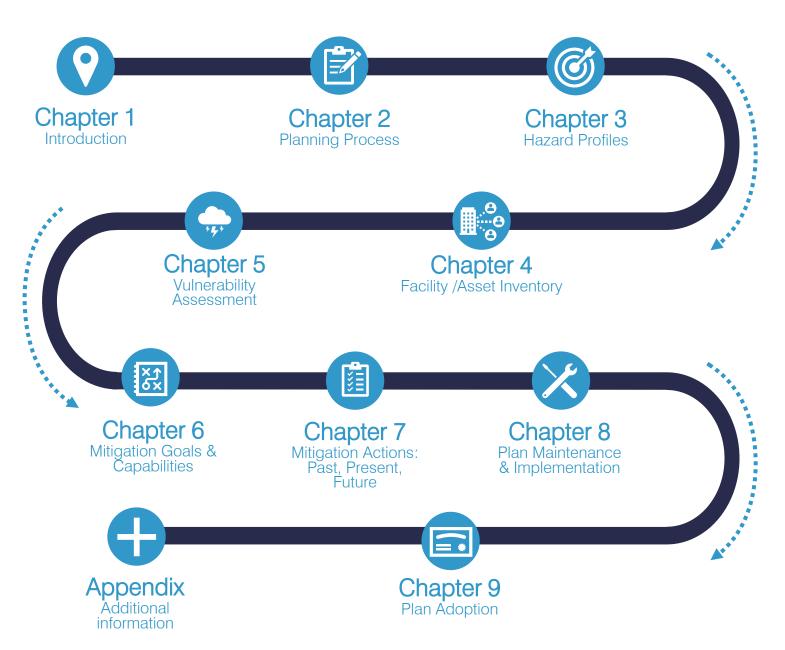


LANDSLIDES



INVASIVE SPECIES

## **HMP OVERVIEW**





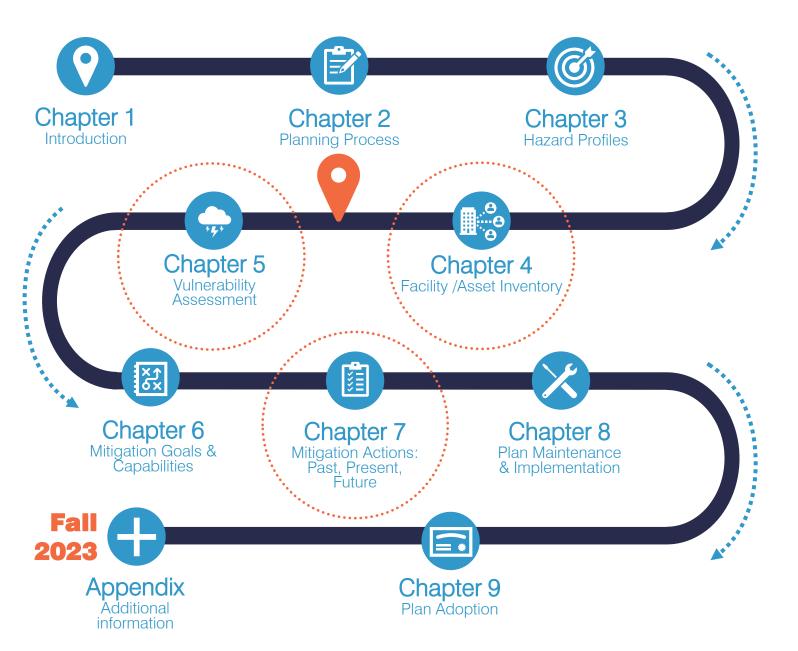
### **HMP OVERVIEW**





### WHY ARE WE HERE TODAY?





Your input today will directly impact the Facility/Asset Inventory Chapter, as well as the Vulnerability Assessment and Mitigation Actions



Welcome & Introductions



Overview of the Hazard Mitigation Plan



Project Goals and Asset Inventory



Asset Inventory Activity



Reconvene + Closing Thoughts





# **MITIGATION GOALS**



**Protect** 



Communication



**Coordinate & Collaborate** 



**Sustainably Invest** 



**Monitor & Respond** 









Equitably **Protect** Health and Safety of the Community

Promote Public Preparedness and Resilience through **Communication** 

Coordinate and Collaborate among City Departments and with Community Partners on Hazard Mitigation Planning & Climate Adaptation

Plan for & **Sustainably Invest** in Priority Hazard Mitigation Implementation

Improve Capacity to *Monitor* Natural Hazards and *Respond* to Changes

## **ASSET INVENTORY**

















Cultural, Historic, & Events



**Energy** 



## **ASSET INVENTORY EXAMPLES**



#### People

Assets that serve populations that are more vulnerable to disaster (e.g., elderly, children, visiting populations) and/or serve densely populated areas.

#### **Structures**

**Built facilities** 

that provide
community
lifeline services.
A community
lifeline enables the
continuation of
critical government
and business
functions and is
essential to human
health and safety
or economic

security.

#### **Systems**

A collection of

components that

perform a critical

service for the community.
Examples include public transportation, railways, communications, powerlines, streets, water infrastructure.

#### Resources

Natural, cultural, and historic resources provide resiliency benefits, socio-economic benefits, or community benefits. They may also be sensitive habitats or assets historical significance that are vulnerable to hazard events.

#### **Activities**

Activities that benefit the community by increasing community morale and wellbeing. Activities may include education and knowledge transfer.

# **ASSET INVENTORY CATEGORIES**



#### **People**

- Child and Youth Services
- Hospitals
- Housing
- Schools
- Shelter

#### **Structures**

- Emergency Shelters
- Grocery Stores
- Fire Stations
- Food-related
   Services
- Gas Stations
- Tunnels

#### **Systems**

- Power Grid
- Cell Towers
- Energy System Power Plant
- Major Roads
- Train
- Water System

#### Resources

- Open Space
- Places of Worship
- Public Art
- Water Bodies
- Historic Markers
- Landmarks and Easements

#### **Activities**

- Farmer's Markets
- Street Fairs and Festivals
- Public Health
   Fair
- Community Bike Rides



Welcome & Introductions



Overview of the Hazard Mitigation Plan



Project Goals and Asset Inventory

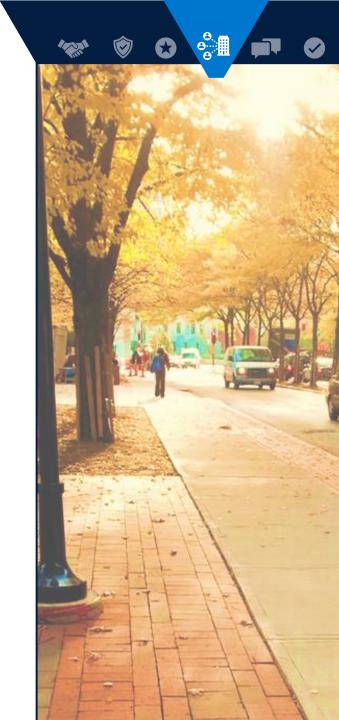


Asset Inventory Activity



Reconvene + Closing Thoughts







Welcome & Introductions



Overview of the Hazard Mitigation Plan



Project Goals and Asset Inventory



Asset Inventory Activity



Reconvene + Closing Thoughts





### **CLOSING THOUGHTS**





What are some valuable Activities in Cambridge?

### **RESULTS**

- MSYEP parties and events
- Community iftar
- Head of the Charles
- Greek festivals etc at houses of worship
- Cambridge Science Fest
- Head of the Charles
- Talk to Daniel Wolf at CDD about play street and block parties. Talk to Nancy Rihan-Porter at Public Health about events she sponsors.
   Cambridge Community Corp out of Public Health for outreach. CET outreach teams at CDD and DHSP

- Radio in Spanish
- Head of the Charles
- Church activities
- Central sq starlight lounge
- Cambridge Dragon Boat Festival
- Danehy Family Day Fresh Pond Day Hoops-N-Health
- Riverfest, Port Pride Day, Pride
   Breakfast, block parties, Science
   Week
- Information sharing April's Fair Housing Event
- Community building activities
- Farmers markets, community festivals

- Farmers markets, honk fest, road races
- Farmers markets; block parties;
- Jazz Fest, Annual Dance Party,
   Danehy Park Family Day
- Port pride day
- Events in the MIT Open Space (collaborative space between MIT and Cambridge in Kendall Sq.)



Welcome & Introductions



Overview of the Hazard Mitigation Plan



Project Goals and Asset Inventory



Asset Inventory Activity



Reconvene + Closing Thoughts





### **SAVE THE DATE**

### **Workshop 2**

When: July 11th

**Time:** 6 PM-7:30 PM



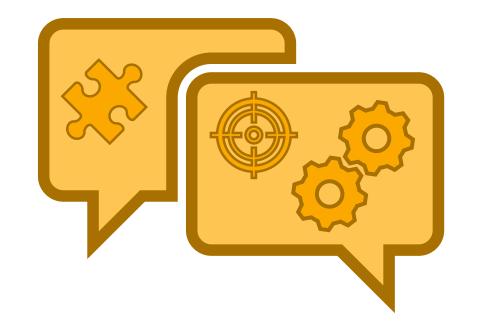
What: Discuss actions and strategies

# **Workshop 3**

When: July 25th

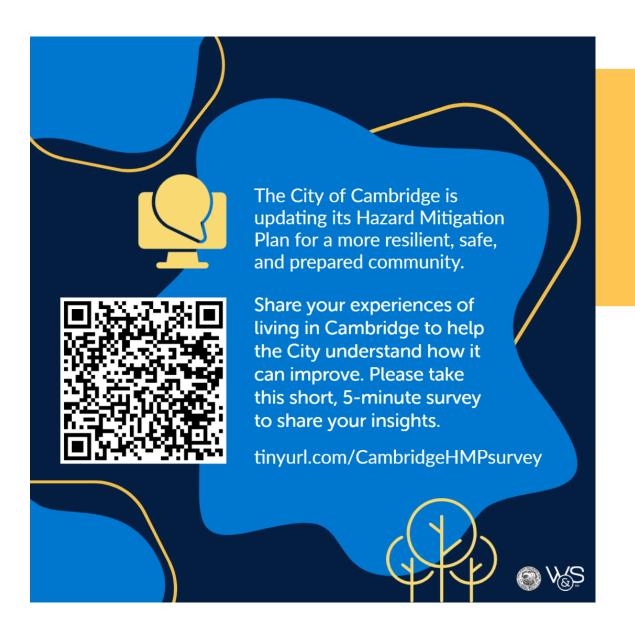
**Time:** 4 PM-5:30 PM

What: Final Discussion



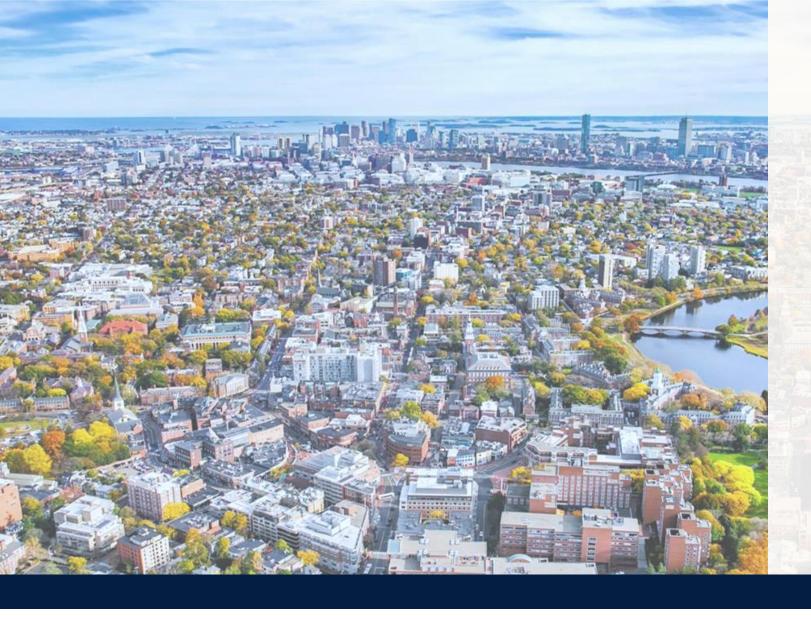
## **TAKE THE SURVEY!**





This input will help shape the **strategies**, **projects**, **policies**, and **decisions** the City makes regarding natural hazards.

Please share with your networks!



# **Hazard Mitigation Plan Update 2023**

Thank You!





#### **HMPT Workshop #1:** Asset Inventory

ASSET CATEGORY	ASSET TYPE	ASSETS: When you think of the people who use this asset type, which are the most important facilities or services for them in Cambridge?	Which natural hazards could most affect this asset?	the asset?	Who in the community will be most affected if this asset is impacted or unavailable?	Priority
PEOPLE Assets that serve populations that are more vulnerable to disaster (e.g., elderly, children visiting populations) and/or serve densely populated areas.	Child and Youth Services	Out of School time Programs/ Non-profit and City Programs		The natural hazards listed can impact the asset by not allowing access to this resource.	Low income families, Black families	
	Housing	Populations: people living in affordable housing, voucher holders, people living in vulnerable housing situations, people who are doubled up, low income people Resources: Cambridge Housing Authority, Multi-Service Center, Fuel Assistance, Cambridge Economic Opportunity Committee	Extreme heat or cold, weather that causes outages	Both short term and long term impacts.		
	Schools	MIT, Harvard, other schools Schools (and Universities) have seasonal ebb and flow to their capacity and utilization Gyms and Athletic facilities are important as temporary University population emergency response plans / housing				
	Shelter	Shelters for Homeless Individuals: Salvation Army, CASPAR, Harvard Square Homeless Shelter, St. Patrick's Women's Shelter, Y2Y, First Church, Heading Home. Warming Centers (seasonal), People in the family shelter system	Flooding	Many shelters are located in the basements of other structures	Our shelters are currently running at capacity, While we have put up temporary shelters for extreme weather events (such as the warming center) they do not have the ability to serve people for a longer term or with the same amenities as a longer term shelter system.	
	Transportation Infrastructure	Roadways	flooding, heat			
	Dams	Charles River Dam AAD	flooding flooding			
	People with Disabilities	Making sure people are at the table, assessing everyone's needs, bringing the lens of addressing all needs and many populations intersect		canary in the coalmine		
	Accommodating all needs, especially in emergencies					
	Unhoused people not in shelters	Outside sleepers- both generally around the City and populations in Alewife Brook and on the river		Outside sleepers are acutely affected by forms of extreme weather and many outside sleepers are not interested in going into shelters.		
	Emergency Resources / Redundancy Planning	Emergency housing Hospital emergency spaces				
	Trusted Institutions / community centers	Cambridge Community Center - building trust over time so people know where to go in time of crisis https://www.cambridgecc.org/resiliencehub.html	Flooding, heat, storms			
	Community Organizations (local and regional)	Boston Center of Independent Living				
	Warming and cooling centers	for unhoused populations - get more info on improvements (Rachel/Pheobe)				
	Food distribution	Grocery stores, food pantry - affects all.  Meals on wheels is a critical service for targeted group. When deliveries can't happen, could be several days and someone could not have anything to eat.	Flooding and severe winter storm - couldn't et deliveries. Power can also be an issue in that some food can't be stored but other food would be available.			

	Elderly Facilities (silver ribbon		Extreme heat - used to worry about seniors but Cambridge housing has made a lot of improvements to adding AC, but have to be able to keep generators going and how much are we taxing			
	report has a list)		the grid			
		Those who receive delivery. Skinderian on Cambridge Street, Inman Sq Pharmacy. These two are locally owned and provide deliveries.	Storms, winds can down power lines and impact access			
	Public Pools	Allow people a place to go when it's hot out	Extreme heat			
	Shelters		Extreme heat would be a great risk			
		Mt Auburn Hospital/Cambridge Hospital	Extromo float would be a great flort			
	Youth Centers & Services	Day care facilities				
STRUCTURES Built facilities that provide	Emergency Shelters, current shelters	Get the list from the fire chief	All	power outages, too many people needing services	ALL	
community lifeline services. A community lifeline enables the	Police/Fire Stations	Main police station		power outages, resources constraints, communication	ALL	
continuation of critical government and business	Ambulance Service/Emergency Response	Shelter on Albany St				
functions and is essential to human health and safety or		super markets/groceries; farmers markets; convenience stores; food pantries	Hurricane, tropics storms, flooding, snow, maybe earth quakes	power outages, resource constraints	All	
economic security.	Gas Station/EV chargers*(for now)	ev charging in municipal lots, Galleria parking garage	tropical storms, flooding, snow,	resource constraints	All	
	Bridges & Tunnels	All, including subway tunnels. MBTA Stations	hurricanes and flooding, snow storms, earthquakes,	impassable	All	
	Dams		flooding, hurricanes, winter storms	overtopping and flanking, failure	people in flood prone areas	
	transfer stations	outside the city		resources constraints, overfilling,	All	
	Hardware stores		snow, flooding,	Shortage of materials		
	Schools	preschools, primary schools	flooding, extreme temps, snow, * check if schools have AC,	power outages, family burden	EJ	
	Pharmacies	All	snow, flooding,	power outages	EJ	
	Libraries	Main Library and branches	flooding, hurricanes	power outages	EJ	
	Elderly Care Services	Elder care facilities, senior center		any event which takes out the electricity . power outages	EJ	
	Municipal Facilities	DPW, City hall, City hall annex, water treatment plant	All	power outages	All	
			hurricane, snow, heat, flooding	power outages, too many people needing services	EJ	
	Faith Community Buildings	Islamic Center of Boston, First Church (maybe include survey on which offer community services)	All	power outages, too many people needing services	EJ	
	Medical Facilities	Cambridge Health Alliance, Mount Auburn Hospital, Urgent Care Facilities. Maria Center(out patient care offering dialysis)	All	power outages, too many people needing services	EJ	
	Cambridge WTP		Flooding. Could have salt water intrusion into fresh pond if "stars were aligned" int erms of tides/storm surge.			
	Foundry					
				flooding can undermine water mains- distribution;	Do have an alternative supply within 2-3 hours; everyone; hospitals (water pressure); anyone	
	Fresh Pond Water Treatment plant		flooding; wind or extreme storms could cause	water quality issue if treatment plant is affect; saltwater intrusion	without mobility/resources to get water; businesses and industry/bio tech	

	MWRA cottage farm WWTP facility					
	Payson Park (post treatment)					
	Payson Park (post treatment)					
SYSTEMS A collection of components that perform a critical service	Cell Towers/Telephone Office	Internet access via cell phone is the way that may lower income individuals. Internet network is more impact than perhaps telephone.	Flooding (inland/coastal)	Winter storm and hurricanes both have wind issue - can affect many systems and assets		
for the community. Systems are linear type assets. Systems may include horizontal assets associated	Power Grid (ensuring power for Hospitals, police/fire communications, and backup generators)	Without functioning power, systems may fail	Severe winter weather	shut down portions of the grid		
with linear type assets.	Citywide Wi-Fi					
	Energy System Power Plant					
	Backup Generators (Hospitals, nursing homes, assisted living, senior centers - community buildings - youth centers).		eg protect fuel from flooding.			
		risk to flooding to cause environmental damage but	og protoct act nom nocung.			
	Hazardous materials and fuels	also need to provide this service to all to evacuate	e.g. protect gas stations from flooding			
	to be power, but there are critical streets that need to be maintained for emergency response - key routes and collectors (cambrike bike plan and collectors). Memorial Drive - DCR. Route 2/ Fresh Pond Parkway.		Severe winter weather	close all or some major roads		
	Train & Subway system	Could affect those that work at hospitals and nursing homes, provide critical response	Flooding is a big issue for red line. Flooding could be a big issue for Green line - esp. east Cambridge / north point sector. union square Somerville green line, too			
	Bus network	Keep Harvard square bus station open - critical. There is the electric bus facility on Mass Ave - may have particular need for power supply.				
	Water/Sewer/Stormwater	Water sewer are critical to maintain access for all health and safety				
	Police and Fire Communications and					
	Vehicles					
	MWRA - Cottage Farm and Prison Point CSO facilities			Extreme winter storms impacts ability to get people to locations. Flooding risk is a top concern for MWRA.		
RESOURCES						
Natural Resources: Areas that				Inundation of water, inaccessibility; downed	Families with children losing open space access,	
provide protective function to				trees/damage to natural habitat; erosion and riverbank impacts; water levels interacting with	esp. low income; ecosystem/other species; EJ Communities in denser neighborhoods, flood	
reduce magnitude of hazard		Charles River Reservation		brownfields sites	vulnerable locations (see clim vul plan) like the Port	
impact and increase resiliency.		Charles Fire Free Francis		Distrimising sites	power disruptions affect people with medical	
Areas of sensitive habitat that			Hurricane		vulnerabilities and older adults; hospitals - incl water	
are vulnerable to hazard		Alewife River Reservation, incl stormwater wetland	Flooding	Utility infrastructure disruption	pressure loss; EJ communities	
events, protection of areas		Fresh Pond Res., and Hobbs Brook distribution	Drought Co.	Water was the barret of almost black and	whole community affected by disrupted water	
that are important to		Jerry's Pond, Russell Field	Invasive Sp Fire	Water quality; harmful algal blooms Evacuation	supply	
community objectives, such as	٥	Parks with water features, e.g. North Point Park	Heat	Disease from standing water, CSO backup/septic	health vulnerable populations/older adults	
the protection of sensitive			11000	water inundation to urban fill and 21E sites/haz mat		
habitat, provide socio-	Open Space	Quadrangle	Flooding	release sites		
economic benefits, etc. Historical and Cultural		Harvard Square church buildings			People who rely on faith communities outreach/assistance; low income	
Docquiroos: Acceta that passes	51		1	Davier land wheel demands fland demands land of		
Resources: Assets that posses		CEOC		Power loss, wind damage, flood damage, loss of		
Resources: Assets that posses historical, cultural, archaeological or	Places of Worship	Margaret Fuller House Cambridge Community Center	Extreme storms, flooding, wind; earthquakes less likely	access; unofficial cooling centers and food distribution		

including sites, contextual information, structures, districts, and objects significantly associated with or representative of earlier people, cultures, maritime heritage, and human activities and events.

	Community Gardens	Longfellow House/Gardens			Visitors	
		Harvard Univ, MIT, incl art museums	Extreme storms, flooding, wind; earthquakes less likely	Power loss, wind damage, flood damage, loss of access	University community/students/staff; summer - international students/young adults (16-17)	
h or		Cemeteries: Mt Auburn, Cambridge			All who value the cemetery history and those who are buried	
ties	Historic Sites and Districts	City Art Center (E Camb)			Families with kids losing access to this resource, affects community life	
		Austin Cooper				
		Danehy Park				
		Matignon HS				
	Arts and Cultural Facilities	Museum of Science				
	Restaurants, pharmacies, food markets, gas stations				When cooking at home is disrupted, need access to these	

City of Cambridge 2023 Hazard Mitigation Plan Update Hazard Mitigation Planning Team June 29, 2023 10:00 to 11:30 AM

#### **NOTES HMPT WORKSHOP 1**

#### **Summary**

Thirty-seven participants joined the workshop virtually and brainstormed key local assets in Cambridge, how those assets might be impacted by hazards, and who would be the most vulnerable to those impacts. The workshop format started with a presentation of natural hazards, an overview of the Hazard Mitigation Plan, and an overview of Assets. The assets were categorized by: People, Structures, Systems, Resources, and Activities. The participants were then broken into four groups to focus on one of the first four categories. After this exercise, the participants came back together to consider Activities as a group.

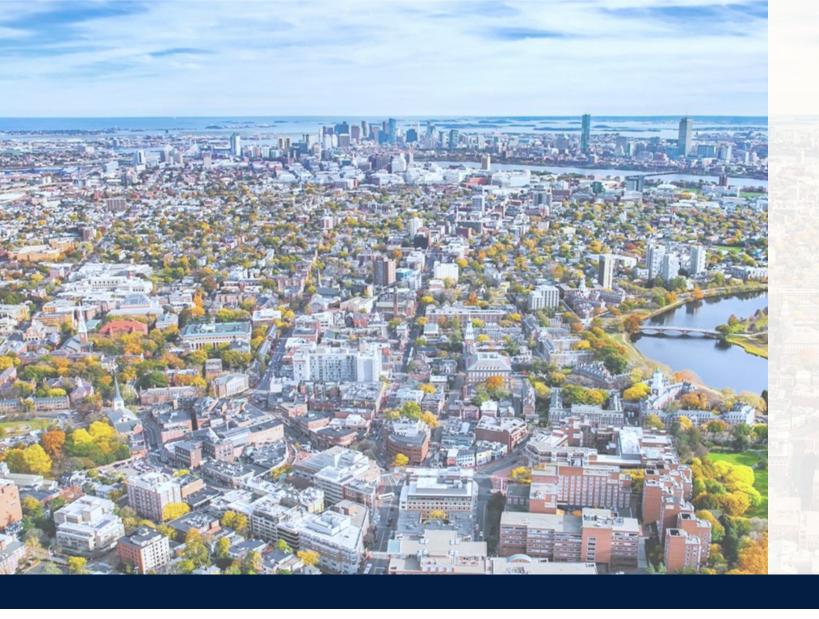
#### **Key Findings**

- The most concerning natural hazards were *flooding*, *winter storms*, and *extreme temperatures*.
- Assets in the *People* category that would be most impacted by natural hazards, especially for vulnerable groups, were shelters, housing, schools, and food distribution.
- Assets in the Structures category that would be most impacted by natural hazards, especially for vulnerable groups, were faith community buildings, medical facilities, transportation infrastructure, and Fresh Pond Water Treatment Plant.
- Assets in the *Systems* category that would be most impacted by natural hazards were the power grid, cell towers, MWRA facilities, and water/sewer system.
- Assets in the Resources category that would be most impacted by natural hazards, especially for vulnerable groups, were parks, open spaces, community gardens, and arts and cultural facilities.
- Activities included several Cambridge festivals and events like Head of the Charles, Cambridge Science Fest, farmers markets, Honk Fest, and other community-building activities that strengthen social resilience.
- The vulnerable groups that many participants were most concerned about were people with disabilities, currently unhoused people, low-income families, and households with language isolation.

#### **AGENDA HMPT WORKSHOP 2**

6pm	<ul> <li>Introductions &amp; Overview</li> <li>Introductions + Ground Rules</li> <li>HMP Overview</li> <li>HMPT Workshop #1 Recap – hazards and assets</li> <li>What are hazard mitigation actions?</li> <li>Example mitigation actions completed in Cambridge</li> </ul>
6:20	Presentation: Actions for Structures  • Overview of mitigation actions for Structures Asset Category
6:25	<ul> <li>Mitigation Activity: Structures</li> <li>Google Sheets Activity: participants will give input on actions for assets in the Structures Asset Category</li> </ul>
6:35	Presentation: Actions for People  • Overview of mitigation actions for People Asset Category
6:40	<ul> <li>Mitigation Activity: People</li> <li>Google Sheets Activity: participants will give input on actions for assets in the People Asset Category</li> </ul>
6:50	Presentation: Actions for Systems  • Overview of mitigation actions for Systems Asset Category
6:55	<ul> <li>Mitigation Activity: Systems</li> <li>Google Sheets Activity: participants will give input on actions for assets in the Systems Asset Category</li> </ul>
7:05	Presentation: Actions for Resources  • Overview of mitigation actions for Resources Asset Category
7:10	<ul> <li>Mitigation Activity: Resources</li> <li>Google Sheets Activity: participants will give input on actions for assets in the Resources Asset Category</li> </ul>
7:20	<ul> <li>Reconvene + Next Steps</li> <li>Final HMPT Workshop: Tue., Jul. 25: 4pm-5:30pm</li> <li>Public Survey</li> </ul>
7:30	Conclude





# Hazard Mitigation Plan Update 2023

HMPT Workshop 2 July 11, 2023





# WELCOME









**Leila Mekias**Climate Resilience
Project Planner



Robin Seidel
Project Manager,
Weston & Sampson



Janet Moonan
Project Technical Lead,
Weston & Sampson



Joanna Nadeau Senior Project Planner, Weston & Sampson



**Emily Judson**Resiliency Planner,
Weston & Sampson

### **GROUND RULES**





One mic, one person speaks at a time



Step up, step back – share the air



Be as present as you can



Take away stories, not names



Be respectful, be kind



Speak from the heart, listen from the heart



Trust you will know what to say

# **AGENDA**



Introductions & Overview



Mitigation Actions: Structures



Mitigation Actions: People



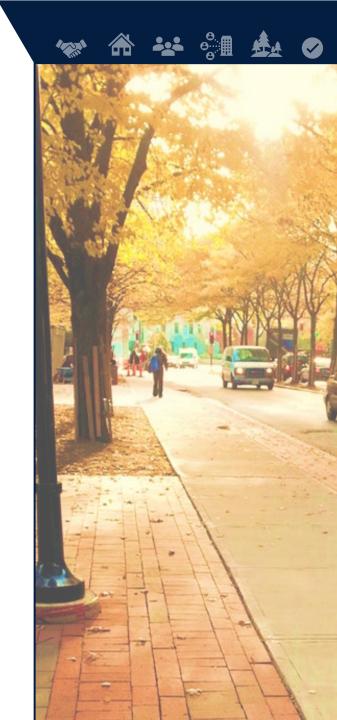
Mitigation Actions: Systems



Mitigation Actions: Resources



Next Steps + Conclude



# **AGENDA**



Introductions & Overview



Mitigation Actions: Structures



Mitigation Actions: People



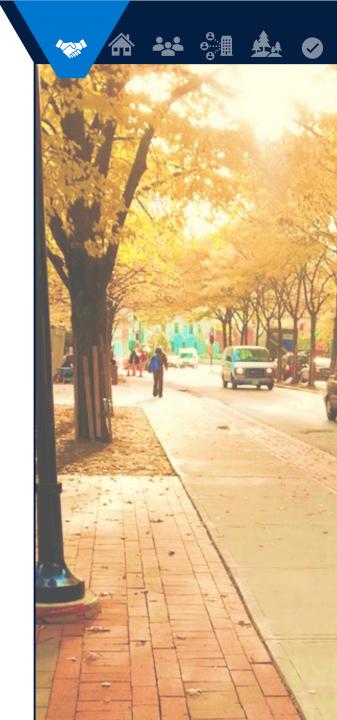
Mitigation Actions: Systems



Mitigation Actions: Resources



Next Steps + Conclude



### **HMP TEAM**



## City Staff



#### **Steering Committee**

for making final planning decisions. Steering Committee Meetings will guide the planning process, endorse draft Goals, and members will participate in Hazard Mitigation Planning Workshops.

#### Stakeholders



# Hazard Mitigation Planning Team (HMPT)

Group of stakeholders bringing a wide range of local expertise and perspectives. The group will include advocates, residents, business-owners, state and local agency representatives, and people from various other organizations.

#### Outreach



#### **Outreach Team**

City team who can help with inperson and virtual outreach and engagement events. This could include activity at local community organizations, schools, events, door-to-door outreach, and others engagement.

#### Public



#### **Public Engagement**

Public Meetings will be an opportunity to educate about the HMP, share progress, and gather feedback and ideas. Results from these meetings and other feedback will be integrated into the final report. The group will include advocates, residents, businessowners, state and local agency representatives, and people from various other organizations.

The HMPT Members are key players in the overall engagement strategy

## WHY ARE WE HERE TODAY?





Your input today will directly impact the Mitigation Actions and how these actions can be implemented effectively and equitably.

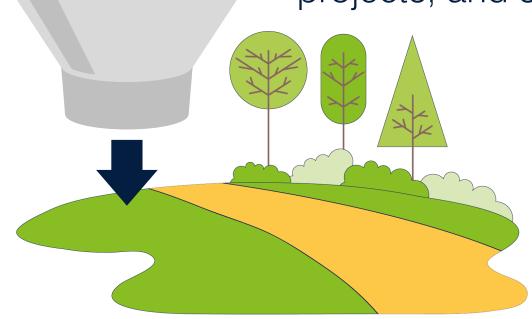
## WHAT IS HAZARD MITIGATION?



Reduce impacts from natural hazards...



...through plans, projects, and services.



# **NATURAL HAZARDS**





HURRICANES / TROPICAL STORMS



INLAND FLOODING



EXTREME TEMPERATURES



SEVERE WINTER
WEATHER /
NOR'EASTERS



COASTAL FLOODING



TSUNAMI



**DROUGHT** 



**WILDFIRE** 



**EARTHQUAKES** 



**TORNADOES** 



LANDSLIDES



INVASIVE SPECIES

## **CAMBRIDGE MITIGATION GOALS**





Equitably **Protect** Health and Safety of the Community

Promote Public Preparedness and Resilience through **Communication** 

**Coordinate and Collaborate** among City Departments and with Community Partners on Hazard Mitigation Planning & Climate Adaptation

Plan for & Sustainably Invest in Priority Hazard Mitigation Implementation

Improve Capacity to *Monitor* Natural Hazards and *Respond* to Changes

## **ASSET INVENTORY**

















Cultural, Historic, & Events



**Energy** 



### **HAZARD MITIGATION ACTIONS**



A mitigation action is a measure, project, plan, or activity proposed to reduce current and future vulnerabilities.

Before an event

Local code and regulations Maintenance Proactive Structural Projects

**During an event** 

Warnings
Protection of critical facilities
Emergency response

Following an event

Clean up
Restoration
Enhancement

This actions will create resilience for the City of Cambridge (ability to withstand and swiftly recover from an extreme event). These actions will support adaptation to climate change.

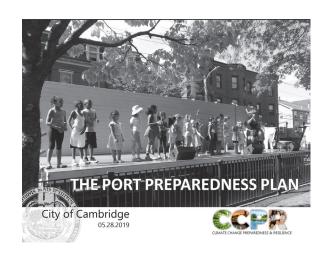
COMMUNICATIONS

# EXAMPLE MITIGATION ACTIONS COMPLETED IN CAMBRIDGE



#### Since 2015, the City has:

- ✓ Completed Climate Change Vulnerability Assessment
- ✓ Prepared Climate Change Preparedness & Resilience Plans
- ✓ Developed the Envision Cambridge Comprehensive Plan
- ✓ Reviewed Evacuation Protocol
- ✓ Completed hydraulic modeling for city
- ✓ Undertaken sewer separation projects
- ✓ Undertaken stormwater management projects
- ✓ Developed the Resilient Cambridge Plan
- ✓ Shared Cambridge Heat Viewer and Cambridge Flood Viewer
- ✓ Adopted climate resilience zoning amendment





#### **Summary Report**

Resilient City Resilient People is an easy to read summary of the Resilien Cambridge Plan.

Download Resilient City Resilient
People



#### Resilient Cambridge Plan

The Plan lays out the risks from climate change, the strategies, and the implementation schedule

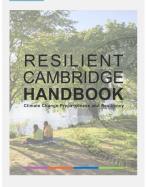
Download the Resilient Cambridg
Plan



#### Resilient Cambridge Handbook

The handbook describes in detail the four categories of strategies in the Plan.

Download the Resilient Cambridge
Handbook



# **AGENDA**



Introductions & Overview



Mitigation Actions: Structures



Mitigation Actions: People



Mitigation Actions: Systems



Mitigation Actions: Resources



Next Steps + Conclude





# STRATEGIES: STRUCTURES

Built facilities that provide community lifeline services. A community lifeline enables the continuation of critical government and business functions and is essential to human health and safety or economic security.



# EXAMPLE IMPACTS TO STRUCTURES



#### **MOST LIKELY HAZARDS**

HURRICANES / TROPICAL STORMS

INLAND FLOODING EXTREME TEMPERATURES

SEVERE WINTER
WEATHER /
NOR'EASTERS

**EARTHQUAKES** 











#### <u>Damage</u>

- Structural Failure
- Roof collapse

#### Occupant Health & Comfort

- Air quality
- Mold
- Public safety

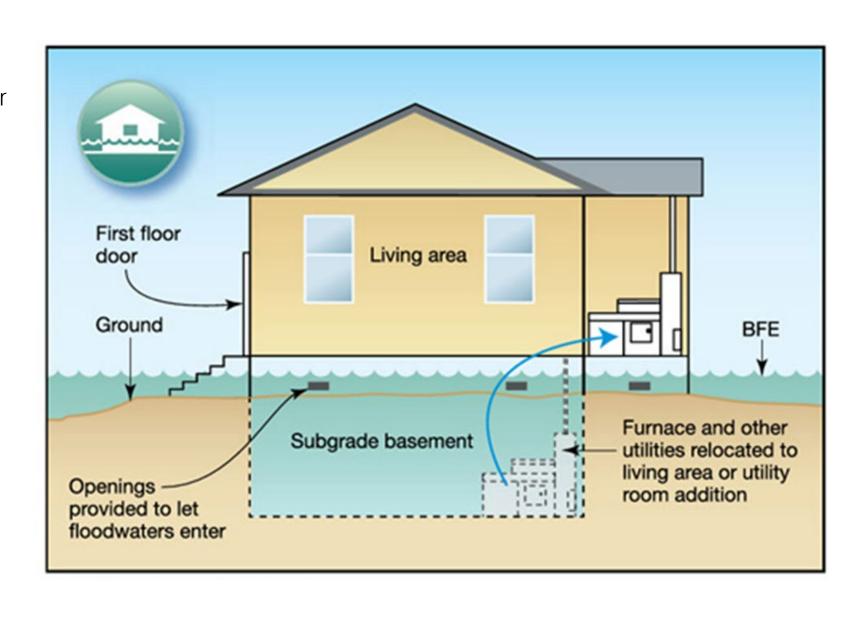
#### Loss of Use

- Business downtime
- Relocation
- Lack of access to goods and services

### FLOODING STRATEGIES

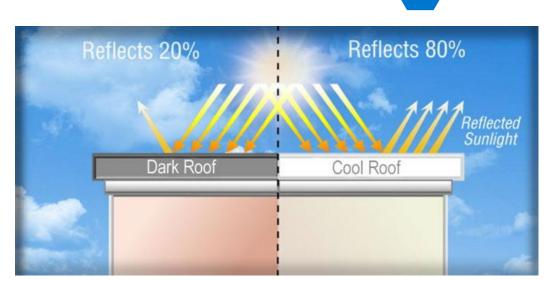


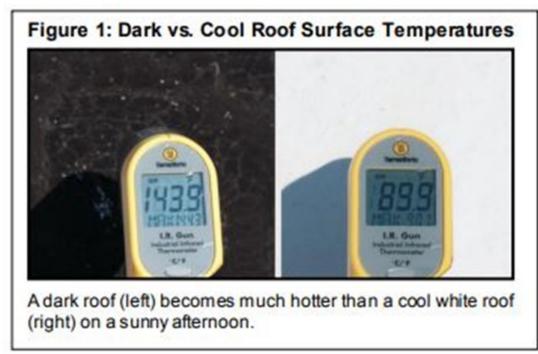
- Require new structures to build/protect to the 2070 10-year flood and recover from the 2070 100-year flood elevation
- Elevate or protect vulnerable utilities, such as fuel storage, furnaces, and electrical panels above 2070 100-year flood elevation
- Avoid using finished basements as living space if at risk of flooding
- Retreat
- Flood insurance



### **HEAT STRATEGIES**

- Design buildings with passive strategies including building orientation, highperformance insulation and windows, shading, and natural ventilation, and cool or green roofs
- Design buildings with a high-performance building envelope
- Install cool, high solar reflectivity roofs
- Maximize opportunities for natural ventilation, upgrade building mechanical systems, and install ceiling fans (where applicable) for improved passive survivability





# **AGENDA**



Introductions & Overview



Mitigation Actions: Structures



Mitigation Actions: People



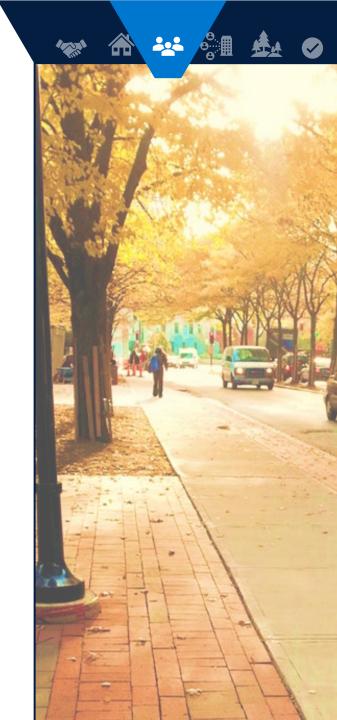
Mitigation Actions: Systems



Mitigation Actions: Resources



Next Steps + Conclude





# STRATEGIES: PEOPLE

Assets that serve populations that are more vulnerable to disaster (e.g., elderly, children, visiting populations) and/or serve densely populated areas.



# **EXAMPLE IMPACTS TO PEOPLE**



HURRICANES
/ TROPICAL
STORMS

INLAND FLOODING EXTREME TEMPERATURES

SEVERE WINTER
WEATHER /
NOR'EASTERS

**WILDFIRE** 

**MOST LIKELY HAZARDS** 











#### **Public Safety**

- Building damage
- Windborne debris
- Medical transport

#### Health & Comfort

- Air quality
- Hypothermia
- Heat Exhaustion
- Long-term health affects

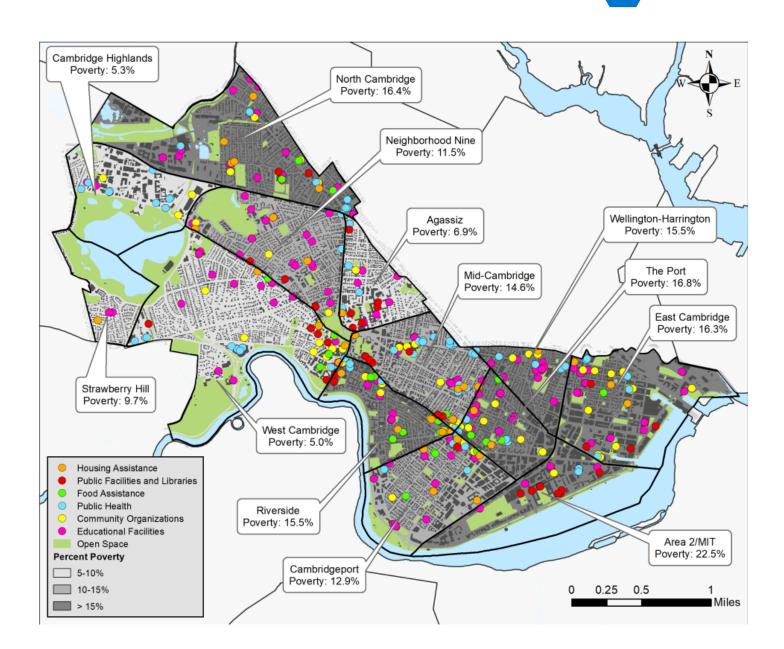
#### Loss of Use

- School closures
- Places to sleep (shelters, outdoors)
- Deliveries (meals, medication)
- Closed grocery/pharmacy

# LOSS OF USE STRATEGIES



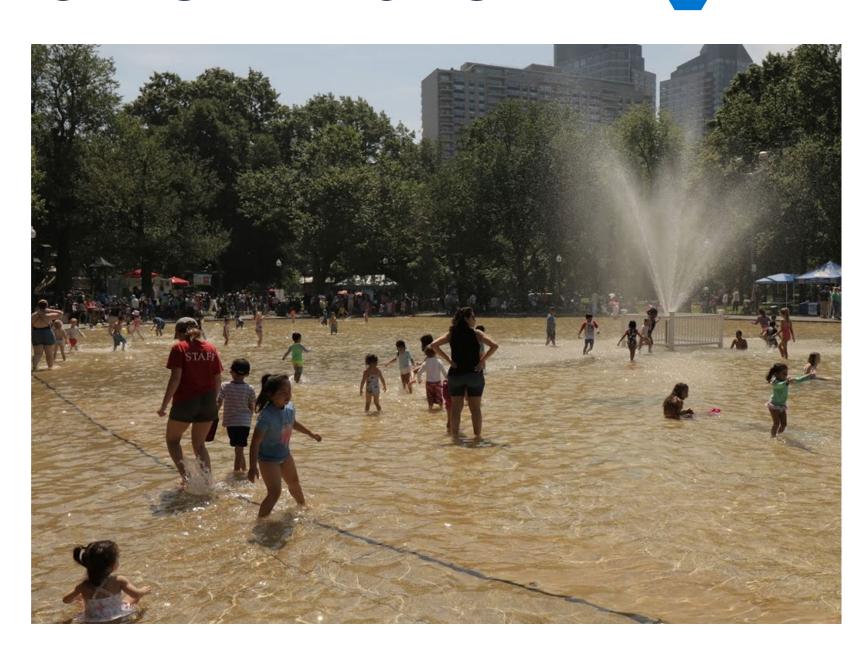
- Enhance Resilient Public Amenities
- Support Business and Organizational Preparedness
- Protect Community Resource Buildings
- Enhance Emergency Response Plans
- Provide For Healthcare Continuity and Access



# **HEALTH & COMFORT STRATEGIES**



- Provide Neighborhood Resilience Hubs
- Create Support Systems For Populations At Risk
- Strengthen Emergency Communication Systems
- Encourage Stronger Social Network
- Continue Climate Education
- Support Renter Preparedness



# **AGENDA**



Introductions & Overview



Mitigation Actions: Structures



Mitigation Actions: People



Mitigation Actions: Systems



Mitigation Actions: Resources



Next Steps + Conclude





# STRATEGIES: SYSTEMS

A collection of components that perform a critical service for the community. Systems are linear type assets. Systems may include horizontal assets associated with linear type assets.



# **EXAMPLE IMPACTS TO SYSTEMS**



#### **MOST LIKELY HAZARDS**

HURRICANES / TROPICAL STORMS

INLAND FLOODING EXTREME TEMPERATURES

SEVERE WINTER
WEATHER /
NOR'EASTERS

**DROUGHT** 











#### **Public Safety**

- Drinking water supply
- Emergency communications

#### Health & Comfort

- Release of hazardous materials
- Combined Sewer Overflows, Sanitary Sewer Overflows/Basement Backups

#### Loss of Use

- Internet/Cellular connection
- Power grid
- Subway and buses

# WATER STRATEGIES



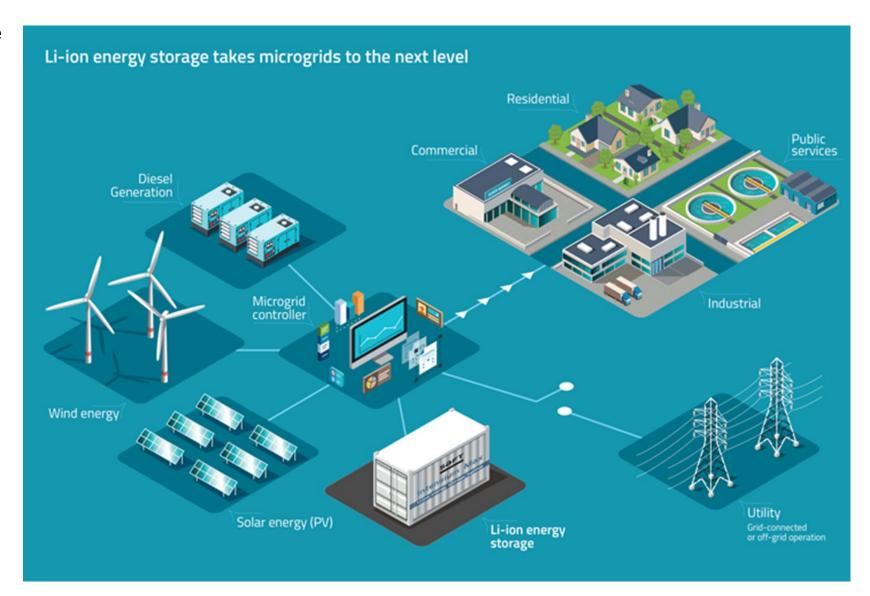
- Continue the Combined Sewer Separation
- Upgrade Stormwater Storage
- Implement Green Infrastructure (GI) Opportunities For Stormwater Management
- Reduce Impervious Area



## **POWER & TRANSIT STRATEGIES**



- Encourage the Resiliency of the Electrical Distribution System
- Enhance the Resiliency of the Transportation System
- Support Sustainable Energy Infrastructure
- Support a Resilient Telecommunication Network



# **AGENDA**



Introductions & Overview



Mitigation Actions: Structures



Mitigation Actions: People



Mitigation Actions: Systems



Mitigation Actions: Resources



Next Steps + Conclude





# STRATEGIES: RESOURCES

**Natural Resources:** Areas that provide protective function to reduce magnitude of hazard impact and increase resiliency, areas of sensitive habitat that are vulnerable, and areas that are important to community.

Historical and Cultural Resources: Assets that posses historical, cultural, archaeological or paleontological significance, including sites, contextual information, structures, districts, and objects significantly associated with or representative of earlier people, cultures, maritime heritage, and human activities and events.



# EXAMPLE IMPACTS TO RESOURCES



#### **MOST LIKELY HAZARDS**

HURRICANES / TROPICAL STORMS

INLAND FLOODING EXTREME TEMPERATURES

INVASIVE SPECIES

**DROUGHT** 











#### **Public Safety**

Downed trees

#### Public Health

- Vector-borne illness
- Recreation
- Harmful algal blooms

#### Loss of Use

- Playgrounds
- Open spaces
- Historic resources
- Art centers

#### Environmental

- Habitat loss
- Invasive species

## **COMMUNITY STRATEGIES**



- Enhance Outdoor Thermal Comfort
- Seek Green Infrastructure Opportunities
- Expand and Improve Open Spaces
- Elevate or retrofit historic and culturally important buildings
- Create environmental corridors or areas of connected greenspace



# **ENVIRONMENTAL STRATEGIES**



- Protect Fresh Pond Reservoir
- Provide For a Resilient Urban Forest
- Reduce Impervious Area
- Seek Green Infrastructure Opportunities
- Increase public education and outreach about the importance of native species and the dangers of invasive species









Introductions & Overview



Mitigation Actions: Structures



Mitigation Actions: People



Mitigation Actions: Systems



Mitigation Actions: Resources



Next Steps + Conclude



### **SAVE THE DATE**



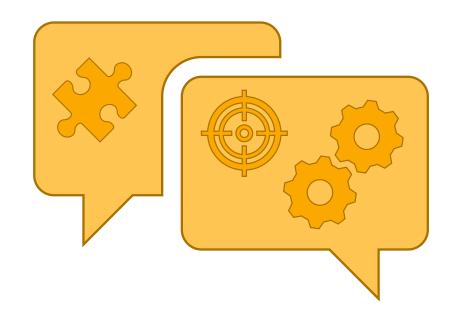
## **Workshop 3**

When: July 25th

**Time:** 4:00 PM-5:30 PM

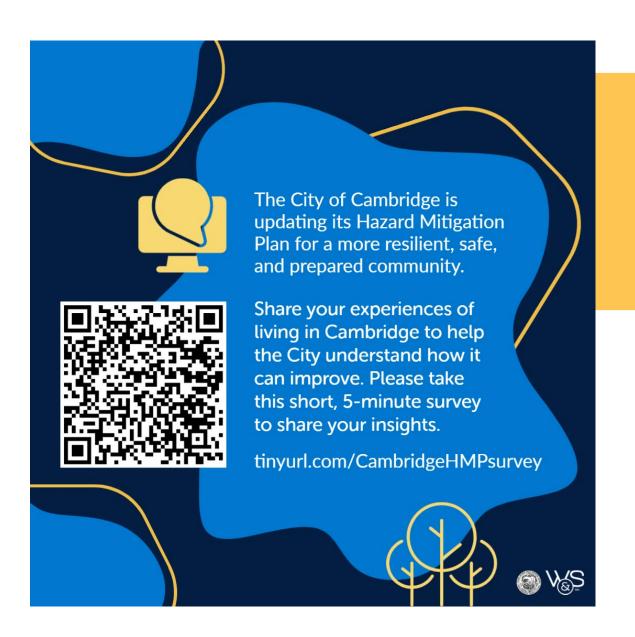
**What:** Prioritization of Mitigation Actions

Final workshop is two weeks from today!



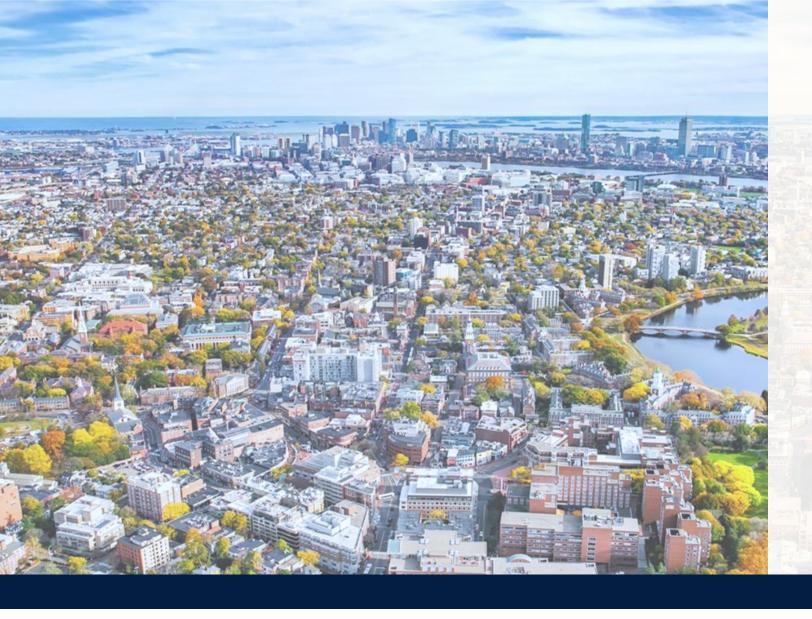
## **TAKE THE SURVEY!**





This input will help shape the **strategies**, **projects**, **policies**, and **decisions** the City makes regarding natural hazards.

Please share with your networks!



# **Hazard Mitigation Plan Update 2023**

Thank You!





ASSET CATEGORY	ASSET TYPE	What hazard is this asset type (or specific asset) vulnerable to?	What are potential Mitigation Actions that could help?
STRUCTURES  Built facilities that provide community  lifeline services. A community lifeline	Ambulance Service/Emergency Response	Hurricanes/Tropical Storms Inland Flooding	structural eval of buildings of a certain age
enables the continuation of critical	Bridges & Tunnels	illiana i localilg	emergency planning. site specific resilience evaluation (electrical,
government and business functions and is	Cambridge Water Treatment Plant	Extreme Temperatures	backup electrical) - what would happen in an
essential to human health and safety or economic security.	Community gathering places	Severe Winter Storms/Nor'Easters	
•	Dams		
	Elderly Care Services	Earthquakes	disrupt? Ensure emergency plan exists. Be ready
	Shelters (Emergency)	Coastal Flooding	space available for additional shelters, can do a shelter assessment plan.
	Faith Community Buildings	Tsunami	
	Food-Related Service/Grocery	i Sunann	
	Foundry	Drought	
	Fresh Pond Water Treatment plant	Wildfire	
	Gas Station/EV chargers*(for now)	Pouth modern	
	Hardware stores	Earthquakes	
	Libraries	Tornadoes	
	Medical Facilities	Landslides	
	Municipal Facilities		
	MWRA cottage farm WWTP facility	Invasive Species	
	Payson Park (post treatment)		
	Pharmacies		
	Police/Fire Stations		
	Schools		
	Transfer stations		
PEOPLE		Hurricanes/Tropical Storms	create campaigns for natural disasters
Assets that serve populations that are more vulnerable to disaster (e.g., elderly, children, visiting populations) and/or serve		Inland Flooding	(remember "stop drop and roll" and when you see a bearwe still
children, visiting populations) and/or serve densely populated areas.	Accommodating all needs, especially in	Extreme Temperatures	remember these) what are tips we can share re: heat and other hazards.
	emergencies	Severe Winter Storms/Nor Easters	Catchy, plain language communication rindge ave swimming pool is a key resource when
	Child and Youth Services	Earthquakes	it's hot and the building AC is not working well.  Ensure that the pools remain operational in power
	Community Organizations (local and		other to support each other during extreme
	regional)	Coastal Flooding	weather and other eventse.g. check-in on
		Tsunami	there ways to have neighborhood communications to foster improved resileicne.
	Dams		Build a map of neighbors to check on.

		Drought	Could something similar be done for elederly
	Elderly Facilities		community for hot events. can't put AC in windows - buddy program
	Emergency Resources / Redundancy	Wildfire	,, ,,
	Planning	Earthquakes	
	Food distribution		extend swimming pool hours
		Tornadoes	gradia ciniming pocificano
	Hospitals/Health Centers	Landslides	"first time retrofitters" program like "first time
	Housing		homebuyers"
	Medication delivery	Invasive Species	
	People with Disabilities		
	Public Pools		
	Schools		
	Shelter		
	Transportation Infrastructure		
	centers		
	Unhoused people not in shelters		
	ormoused people flot in shellers		Informational page on hubs that can be used - go
	Warring and appling centers		here to get wifi, go here to get a meal, needs to
	Waming and cooling centers		be accessable to any range of impairments.
SYSTEMS		Hurricanes/Tropical Storms	
A collection of components that perform a	Backup Generators @ Hospitals, nursing		
critical service for the community. Systems	homes, assisted living, senior centers -	Inland Flooding	
are linear type assets. Systems may	community buildisngs - youth centers		
include horizontal assets associated with	Bus network	Extreme Temperatures	
linear type assets.	Cell Towers/Telephone Office	Severe Winter Storms/Nor'Easters	
			messaginging - loudspeaker. Door knocking
		Earthquakes	program. All of life is so reliant on internet connection. May need reminder on old ways to
			communicate with one another. Way to get the
	O'L LANGE	Coastal Flooding	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Citywide Wifi	Coastal Flooding	word out to get to the community - groups,
	Energy System Power Plant	Tsunami	word out to get to the community - groups,
	Energy System Power Plant Hazardous materials and fuels		word out to get to the community - groups,
	Energy System Power Plant  Hazardous materials and fuels  Major Roads (esp. critical streets that		word out to get to the community - groups,
	Energy System Power Plant  Hazardous materials and fuels  Major Roads (esp. critical streets that need to be maintained for emergency	Tsunami Drought	word out to get to the community - groups,
	Energy System Power Plant  Hazardous materials and fuels  Major Roads (esp. critical streets that need to be maintained for emergency response - key routes and collectors	Tsunami	word out to get to the community - groups,
	Energy System Power Plant  Hazardous materials and fuels  Major Roads (esp. critical streets that need to be maintained for emergency response - key routes and collectors (Cambridge bike plan and collectors).	Tsunami  Drought  Wildfire	word out to get to the community - groups,
	Energy System Power Plant  Hazardous materials and fuels  Major Roads (esp. critical streets that need to be maintained for emergency response - key routes and collectors (Cambridge bike plan and collectors).  Memorial Drive - DCR. Route 2/ Fresh	Tsunami Drought	word out to get to the community - groups,
	Energy System Power Plant  Hazardous materials and fuels  Major Roads (esp. critical streets that need to be maintained for emergency response - key routes and collectors (Cambridge bike plan and collectors).  Memorial Drive - DCR. Route 2/ Fresh Pond Parkway.)	Tsunami  Drought  Wildfire  Earthquakes	word out to get to the community - groups,
	Energy System Power Plant  Hazardous materials and fuels  Major Roads (esp. critical streets that need to be maintained for emergency response - key routes and collectors (Cambridge bike plan and collectors).  Memorial Drive - DCR. Route 2/ Fresh	Tsunami  Drought  Wildfire  Earthquakes	word out to get to the community - groups,
	Energy System Power Plant  Hazardous materials and fuels  Major Roads (esp. critical streets that need to be maintained for emergency response - key routes and collectors (Cambridge bike plan and collectors).  Memorial Drive - DCR. Route 2/ Fresh Pond Parkway.)  MWRA - Cottage Farm and Prison Point	Tsunami  Drought  Wildfire  Earthquakes	word out to get to the community - groups,

	Power Grid (ensuring power for Hospitals, police/fire communications, and backup generators)	Invasive Species	
	Train & Subway system  Water/Sewer/Stormwater		iviessaging that the drinking water is okay to drink.  Thapid depoyment signage so there is wayninging in addition to where things are available.
RESOURCES		Hurricanes/Tropical Storms	Public art, collaboratievely developed, can make
Natural Resources: Areas that provide protective function to reduce magnitude of hazard impact and increase resiliency.		Inland Flooding	publc spaces more welcoming, reiterate that if a park isn't welcoming in normal times, it won't be welcoming in an emergency.
Areas of sensitive habitat that are		Extreme Temperatures	
vulnerable to hazard events, protection of areas that are important to community objectives, such as the protection of	Arts and Cultural Facilities	Severe Winter Storms/Nor'Easters	
sensitive habitat, provide socio-economic benefits, etc.			Provide public water for community gardens? The City has a farming program? share
Historical and Cultural Resources: Assets that posses historical, cultural,	Community Gardens	L GOASIAI FIOODIIIO	informatino on the farming program. People are relying ont hese. add shade structure?
archaeological or paleontological		Tsunami	
significance, including sites, contextual information, structures, districts, and objects significantly associated with or	Historic Sites and Districts	Drought	
representative of earlier people, cultures,		Wildfire	
maritime heritage, and human activities and events.		Earthquakes	people do sports, yoga, dance, mutli use place. Important City make those places more wecloming and more accomodating to people.
			Make parks more accomodating and welcoming.  Drought would be a big concern - no trash
		i anosiides	pickup, no regulations enforced, dog walking, safety issues.
		Invasive Species	
	Open Space (parks)		where to go during an earhtquake.
			Fire in churche at Prosect and Broadway - church, synogauge, mosque, sharing resouces.  City can play a role in coordinating of
	Places of Worship		
	Restaurants, pharmacies, food markets, gas stations		

ASSET CATEGORY	ASSET TYPE	What hazard is this asset type (or specific asset) vulnerable to?	What are potential Mitigation Actions that could help?
STRUCTURES	Ambulance Service/Emergency	Hurricanes/Tropical Storms	power structures have backup
Built facilities that provide community	Response	Inland Flaading	power/generators
lifeline services. A community lifeline enables the continuation of critical	Dulatura o C. Trussiala	Inland Flooding	identify the areas that are most at risk of additional
government and business functions and is	Bridges & Tunnels	Extreme Temperatures	flooding  Pre storm - inspect infrastructure and make sure we clean
essential to human health and safety or	Cambridge Water Treatment Plant	Severe Winter Storms/Nor'Easters	out sediment and remove obstructions to allow stormwater to flow unimpeded
economic security.	Cambridge Water Treatment Flant	Severe Winter Storms/Nor Easters	To enhance inventory of shelters (e.g. war memorial) - get
	Community gathering places	Earthquakes	polling places list bc they have been vetted for access, e.g. have working bathrooms (from Election Commission)
	, , , , , , , , , , , , , , , , , , ,	Coastal Flooding	Conduct inventory of muni buildings, schools, senior
	Dome	Coastal Flooding	centers for power backups/generators, accessibility,
	Dams	Tsunami	evacuation capacity to build list. For access disruptions (can riger to the central area), is
	Elderly Care Services	Dyought	there somewhere with backup resources/beds for sheltering in place
		Drought	disruptions, what backups do you have? Explore a range of options, social media, TV, radio (incl people without
	Shelters (Emergency)	Wildfire	smart phones)
		Forth musicas	Impassable roads/isolated people means communication is essential - distribute info about channels where to get
	Faith Community Buildings	Earthquakes	emergency info
	Food-Related Service/Grocery	Tornadoes	Identify critical power loads within the buildings are identified and linked to backup (e.g. refrigerators)
	Foundry	Landslides	Use clean energy solutions for power, solar, battery evaluate resiliency of specific services on a case by case
	Fresh Pond Water Treatment plant	Invasive Species	basis, e.g. Food pantries are often on the first floor and vulnerable to flooding Coordinating with adjacent communities for event prep
	Gas Station/EV chargers*(for now)		and response - community members use services across
	Hardware stores		
	Libraries		
	Medical Facilities		
	Municipal Facilities		
	MWRA Cottage Farm WWTP facility		
	MWRA Payson Park (post treatment)		
	Pharmacies		
	Police/Fire Stations		
	Schools		
PEOPLE	Transfer stations	Hurricanes/Tropical Storms	people who need daily support (e.g. home
Assets that serve populations that are			health aid, dialysis, diabetes/insulin) - when
more vulnerable to disaster (e.g., elderly, children, visiting populations) and/or serve	Accommodating all needs, especially in	Inland Flooding	their support networks may not be available (long term). e.g. Dialysis center and PCA

densely populated areas.		Extreme Temperatures		
densely populated areas.	Child and Youth Services		Encourage disability indicator 911 enrollment for list needing additional follow up response in an emergency	
	Community Organizations (local and	Severe Winter Storms/Nor'Easters	Increase emergency response personnel staffing and training on medical issues	
	regional)			
		Earthquakes	Evaluate safe routes for people without cars who rely on	
	Dams	Coastal Flooding	other access (walk, bike, transit) - e.g. high points for flooding on a map	
	Elderly Facilities	· ·	Warming/cooling facilities	
	•	Tsunami		
	Emergency Resources / Redundancy Planning	Drought	Outreach about financial measures to protect cooling and heating services	
		Drought	water lountains and cooling locations for people who are	
	Food distribution	Wildfire	traveling on foot/bike during extreme heat	
	Hospitals/Health Centers			
	Housing	Earthquakes		
	Medication delivery	Tornadoes		
	People with Disabilities	Landslides Invasive Species		
	Public Pools			
	Schools			
	Shelter			
	Transportation Infrastructure			
	Trastéa montatanons / community			
	centers			
	Unhoused people not in shelters			
	Waming and cooling centers			
SYSTEMS	Backup Generators @ Hospitals, nursing	Hurricanes/Tropical Storms	Evaluate and develop redundancies for	
A collection of components that perform a	homes, assisted living, senior centers -	Inland Flooding	systems, e.g. water sewer pumps alternate	
critical service for the community. Systems are linear type assets. Systems may	community buildisngs - youth centers	illiand Flooding	and have a backup.	
include horizontal assets associated with		Extreme Temperatures	Develop backup plans for transportation, MBTA staffing,	
linear type assets.	Bus network	Severe Winter Storms/Nor'Easters	which could include other/private shuttle services	
	Cell Towers/Telephone Office		васкир/рирпс win at the library, notspots you can sign out.	
	Citywide Wifi	Earthquakes	(see above - resilient energy systems as backups)	
	Energy System Power Plant		Support existing gathering places for support - library, school - as opposed to new locations	
		Coastal Flooding	negular testing and checking of backup generators and	
	Hazardous materials and fuels	T	power systems (every 6 mo) before emergency	
	need to be maintained for emergency response - key routes and collectors	Tsunami	alerts, i.e. megaphone driving through the streets; e.g. phone tree; color coded flag system at muni buildings, fire	
	MWRA - Cottage Farm and Prison Point	Drought	City communicate what the go-to information source	
	CSO facilities	_	people should use, e.g. air quality sites	
	Police and Fire Communications and Vehicles	Wildfire	Access to T stations floods in Central St station - City could consider vulnerabilities of those sites	

	Power Grid (ensuring power for Hospitals, police/fire communications, and backup generators)  Train & Subway system  Water/Sewer/Stormwater	Earthquakes  Tornadoes  Landslides  Invasive Species	
RESOURCES		Hurricanes/Tropical Storms	with existing problems or projected impacts,
Natural Resources: Areas that provide protective function to reduce magnitude of hazard impact and increase resiliency.		Inland Flooding	identify potential grant funding/other funding sources, and pursue projects to secure the building, roof, fire prevention (smoke
Areas of sensitive habitat that are vulnerable to hazard events, protection of			protecting/mitigating risks to and replacing public art assocated with public buildings, including Mass Cultural
areas that are important to community		Severe Winter Storms/Nor¹Easters	Council and other funding sources interested in the
objectives, such as the protection of sensitive habitat, provide socio-economic benefits, etc.	Arts and Cultural Facilities	Earthquakes	Engage City Arts Council in mitigation planning
Historical and Cultural Resources: Assets that posses historical, cultural,	Community Gardens	Coastal Flooding	
archaeological or paleontological significance, including sites, contextual		Tsunami	
information, structures, districts, and	Historic Sites and Districts	Drought	
objects significantly associated with or representative of earlier people, cultures, maritime heritage, and human activities		Wilding	Develop inventory of potential pests, which trees/plants would be most affected (and are they a priority) identify
and events.		Earthquakes	mechanisms to protect them, and strategies to replace trees with next successional item (e.g. sycamores on identity areas for Grand reducing impervious surfaces to
		Tornadoes	reduce flooding Continue to address and reduce CSO issues and maintain
			and open spaces for extreme heat days to enable family use
		Invasive Species	Protect/preserve golf course near water bodies - disruptions would affect people's recreation opportunities
	Open Space		
	Places of Worship		
	Restaurants, pharmacies, food markets, gas stations		

ASSET CATEGORY	ASSET TYPE	What hazard is this asset type (or specific asset) vulnerable to?	What are potential Mitigation Actions that could help?
STRUCTURES	Response	Hurricanes/Tropical Storms	Public works has contract for city
Built facilities that provide community lifeline services. A community lifeline	Bridges & Tunnels	Inland Flooding	eversource updates critical facilities annually campingue nousing aumonty elder care services
enables the continuation of critical	Cambridge Water Treatment Plant		and shleters - have emergency back up in the
government and business functions and is essential to human health and safety or	Community gathering places	Extreme Temperatures	roofing materials.
economic security.	Dams	Severe Winter Storms/Nor'Easters	
	Elderly Care Services	Earthquakes	
	Shelters (Emergency)	Editifquakoo	
	Faith Community Buildings	Coastal Flooding	
	Food-Related Service/Grocery	Tsunami	
	Foundry	Duombt	
	Fresh Pond Water Treatment plant	Drought	
	Gas Station/EV chargers*(for now)	Wildfire	
	Hardware stores	Earthquakes	
	Libraries		
	Medical Facilities	Tornadoes	
	Municipal Facilities	Landslides	
	MWRA cottage farm WWTP facility	Invasive Species	
	Payson Park (post treatment)	ilivasive opecies	
	Pharmacies		
	Police/Fire Stations		
	Schools		
	Transfer stations		
PEOPLE	emergencies		collaboration
Assets that serve populations that are more vulnerable to disaster (e.g., elderly,	Child and Youth Services	Inland Flooding	cambirgde housing authority( elder care services and shleters - have emergency back up in the buildings for life safety) One of the issues for high
children, visiting populations) and/or serve densely populated areas.	Community Organizations (local and		using for colling centers and shelters during
defisely populated areas.	regional)		storms if they include commericaial kitchens. How
	Dams	Severe Winter Storms/Nor <sup>1</sup> Easters	Food for free opportunities
	Elderly Facilities	Earthquakes	identified heating and cooling centers.
	Emergency Resources / Redundancy Planning		eversource has super generators that could be available.  aunkin aonais- identifying venders open air the
	Food distribution	Tsunami	time for needs for first responders.
	Hospitals/Health Centers	i Suitattii	
	Housing	Drought	

SYSTEMS A collection of components that perform a critical service for the community. Systems are linear type assets. Systems may include horizontal assets associated with linear type assets.		Inland Flooding  Extreme Temperatures  Severe Winter Storms/Nor'Easters  Earthquakes  Coastal Flooding  Tsunami  Drought	Shade structures, trees for bus stops There are snow routes, but perhaps coordinate on additonal hazard routes.  Materials and plan to close roads when they are impassable. Need an operations plan. Coordinate with eversource on nooding related to power distribution system. Kendall power station prookford street gas connection include nood resiliency facility at terminal road should be studied nood resiliency have a screening report for but not detailed to be studied.  the city? if not this could be a pre hazard plan to distribute radios  hardining regional radio towers more stormwater tanks - baldwin, cambridgeport. updating metering stations for combined sewers.
		•	
RESOURCES		Hurricanes/Tropical Storms	restore some of the neglected ponds,
Natural Resources: Areas that provide protective function to reduce magnitude of			depaving historic resiliency guidance - refer council of
hazard impact and increase resiliency. Areas of sensitive habitat that are		Extreme Temperatures	where to hold deceased in mass casualty event.
vulnerable to hazard events, protection of	Arts and Cultural Facilities		

objectives, such as the protection of sensitive habitat, provide socio-economic benefits, etc.  Historical and Cultural Resources: Assets that posses historical, cultural, archaeological or paleontological significance, including sites, contextual information, structures, districts, and	Community Gardens	Fauthauralean	connection, and community - before/after/during - if these were lost, could lose community connections (Moses Youth Center, Cambridge
objects significantly associated with or representative of earlier people, cultures,	Historic Sites and Districts	Wildfire	
maritime heritage, and human activities and events.		Earthquakes	hard copy documents - much of this is still paper. archive vaults of records at city hall and public works- study vulnerability of these vaults.
		Tornadoes	
		Landslides	Libraries and back-up copies of public records: Where are these stored? Are all of the library collections within City boundaries? Are there
		Invasive Species	other historical document collections that need to be scanned? (Or an organization that needs help scanning docs)
	Open Space(cemetaries, basketball		
	courts, parks)		
	Places of Worship		
	Restaurants, pharmacies, food markets, gas stations		

City of Cambridge 2023 Hazard Mitigation Plan Update Hazard Mitigation Planning Team July 11, 2023 6:00 PM to 7:30 PM

#### **NOTES HMPT WORKSHOP 2**

#### **Summary**

Twenty-two participants joined the workshop virtually and brainstormed Mitigation Actions that would prevent the impacts discussed in Workshop #1. The Mitigation Actions used almost the same categories as the assets: Structure, People, Systems, and Resources. The workshop format started with an overview presentation of the Hazard Mitigation Plan, assets, and Mitigation Actions. Then, there was a short introductory presentation on Mitigation Actions for Structures followed by a brainstorming exercise where participants were broken into groups to create Mitigation Actions for Structures. This format (presentation then breakout group brainstorming activity) repeated for all four categories and resulted in Mitigation Actions in all four categories.

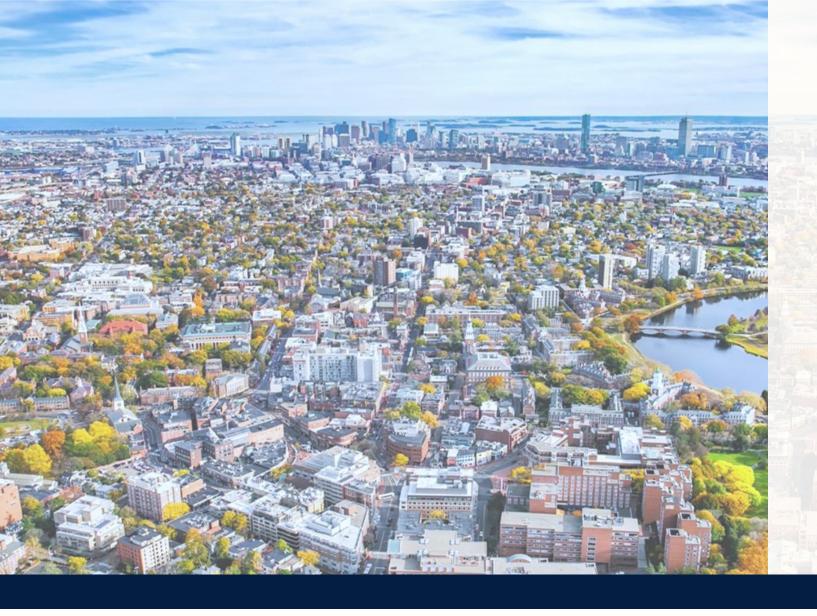
#### **Key Findings**

- Key Mitigation Actions for *Structures* included coordinated emergency planning, a shelter assessment plan, and back-up power/generator plans.
- Key Mitigation Actions for People included public campaigns for hazard preparedness, neighbor buddy system and community connections, and warming/cooling centers or resources.
- Key Mitigation Actions for Systems included non-electrical communications systems (i.e. loudspeaker or door-knocking), redundancies in the water supply system, and energy system flood resiliency.
- Key Mitigation Actions for *Resources* included improving parks and public pools, incorporating public art into resiliency projects, and assessing tree vulnerability to pests.

#### **AGENDA HMPT WORKSHOP 3**

4:00 PM	<ul><li>Welcome &amp; Introductions</li><li>Introductions + Ground Rules</li></ul>
4:10 PM	<ul> <li>Overview &amp; Mitigation Actions</li> <li>HMP Overview</li> <li>HMPT Workshop #1 + 2 Recap – hazards, assets, and actions</li> <li>What are hazard mitigation actions?</li> <li>Example mitigation actions completed in Cambridge</li> <li>Mitigation Actions for HMP 2023</li> </ul>
4:20 PM	Mitigation Actions: Prioritization Process  • Introduction to Prioritization Process
4:25 PM	Mitigation Actions: Prioritization Activity  • Doing the Prioritization Process
5:20 PM	<ul> <li>Final Thoughts &amp; Next Steps</li> <li>Further Feedback Opportunities</li> <li>Public Survey</li> </ul>
5:30 PM	Conclude





# **Hazard Mitigation Plan Update 2023**

HMPT Workshop 3 July 25, 2023







Welcome & Introductions



Overview & Previous HMPT Workshops



Mitigation Actions: Prioritization Overview



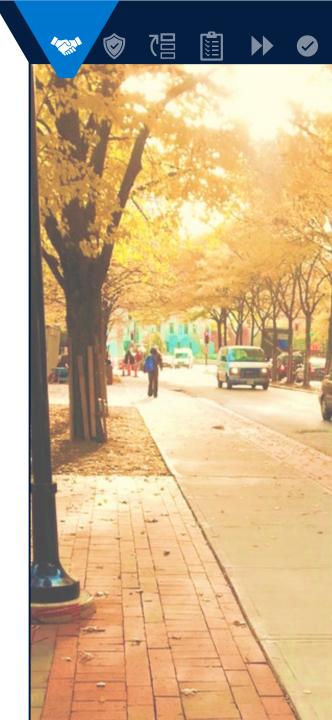
Mitigation Actions: Prioritization Activity



Final Thoughts & Next Steps



Conclude





### Welcome & Introductions



Overview & Previous HMPT Workshops



Mitigation Actions: Prioritization Overview



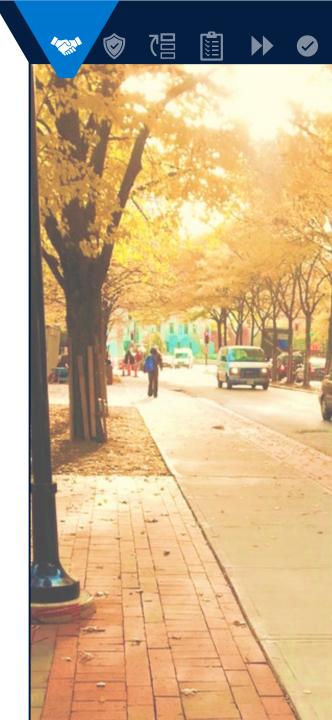
Mitigation Actions: Prioritization Activity



Final Thoughts & Next Steps



Conclude



# WELCOME









**Leila Mekias**Climate Resilience
Project Planner



**Robin Seidel**Project Manager,
Weston & Sampson



Janet Moonan
Project Technical Lead,
Weston & Sampson



Joanna Nadeau Senior Project Planner, Weston & Sampson



**Emily Judson**Resiliency Planner,
Weston & Sampson

### **GROUND RULES**





One mic, one person speaks at a time



Step up, step back – share the air



Be as present as you can



Take away stories, not names



Be respectful, be kind



Speak from the heart, listen from the heart



Trust you will know what to say

### **HMP TEAM**



### City Staff



#### **Steering Committee**

for making final planning decisions. Steering Committee Meetings will guide the planning process, endorse draft Goals, and members will participate in Hazard Mitigation Planning Workshops.

### Stakeholders



# Hazard Mitigation Planning Team (HMPT)

Group of stakeholders bringing a wide range of local expertise and perspectives. The group will include advocates, residents, business-owners, state and local agency representatives, and people from various other organizations.

### Outreach



#### **Outreach Team**

City team who can help with inperson and virtual outreach and engagement events. This could include activity at local community organizations, schools, events, door-to-door outreach, and others engagement.



#### **Public Engagement**

Public Meetings will be an opportunity to educate about the HMP, share progress, and gather feedback and ideas. Results from these meetings and other feedback will be integrated into the final report. The group will include advocates, residents, businessowners, state and local agency representatives, and people from various other organizations.

The HMPT Members are key players in the overall engagement strategy



Welcome & Introductions



Overview & Previous HMPT Workshops



Mitigation Actions: Prioritization Overview



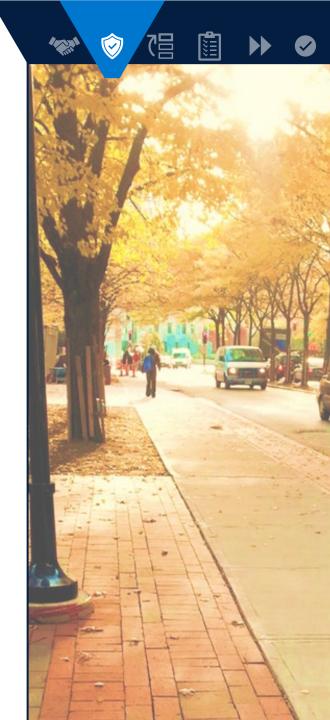
Mitigation Actions: Prioritization Activity



Final Thoughts & Next Steps



Conclude



## WHY ARE WE HERE TODAY?





Your input today will directly impact the Mitigation Actions and how these actions can be implemented effectively and equitably.

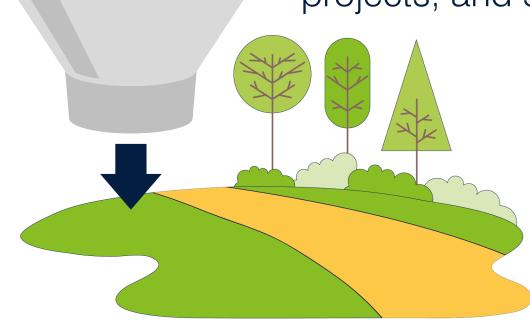
# WHAT IS HAZARD MITIGATION?



Reduce impacts from natural hazards...



...through plans, projects, and services.



# **NATURAL HAZARDS**





HURRICANES / TROPICAL STORMS



INLAND FLOODING



EXTREME TEMPERATURES



SEVERE WINTER
WEATHER /
NOR'EASTERS



COASTAL FLOODING



TSUNAMI



DROUGHT



**WILDFIRE** 



**EARTHQUAKES** 



**TORNADOES** 



LANDSLIDES



INVASIVE SPECIES

### **HOW DO NATURAL HAZARDS AFFECT...**





#### **PEOPLE**

Assets that serve populations that are more vulnerable to disaster (e.g., elderly, children, visiting populations) and/or serve densely populated areas.



#### **STRUCTURES**

Built facilities that provide community lifeline services. A community lifeline enables the continuation of critical government and business functions and is essential to human health and safety or economic security.



#### **SYSTEMS**

A collection of components that perform a critical service for the community. Systems are linear type assets. Systems may include horizontal assets associated with linear type assets.



#### NATURAL, HISTORICAL, & CULTURAL RESOURCES

Areas that provide protective function to reduce magnitude of hazard impact and increase resiliency. Assets that posses historical, cultural, archaeological or paleontological significance



#### **ACTIVITIES**

Activities that have Value to the Community

### **HAZARD MITIGATION ACTIONS**



A mitigation action is a measure, project, plan, or activity proposed to reduce current and future vulnerabilities.

Before an event

Local code and regulations Maintenance Proactive Structural Projects

**During an event** 

Warnings
Protection of critical facilities
Emergency response

Following an event

Clean up
Restoration
Enhancement

This actions will create resilience for the City of Cambridge (ability to withstand and swiftly recover from an extreme event). These actions will support adaptation to climate change.

COMMUNICATIONS



Welcome & Introductions



Overview & Previous HMPT Workshops



Mitigation Actions: Prioritization Overview



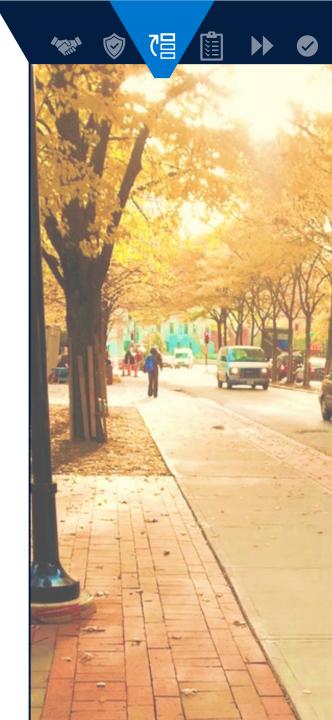
Mitigation Actions: Prioritization Activity



Final Thoughts & Next Steps



Conclude



# MITIGATION ACTION: PRIORITIZATION PROCESS OVERVIEW





1. Consider the Risks and Vulnerabilities facing the City & City Goals



2. Identify the top Categories and Actions



3. Project Team and Steering Committee to review the results



4. Finalize Prioritization Groups: Low, Medium, High

### **CONSIDER RISKS AND VULNERABILITIES**



#### **Higher Probability / Lower Consequence**

- Wildfire/Brushfire
- Invasive Species
- Drought







### **Higher Probability / Higher Consequence**

- Severe Winter Weather/Nor'easters
- Extreme Temperatures
- Inland Flooding
- Hurricanes/Tropical Storms









#### **Lower Probability / Lower Consequence**

Landslides



### **Lower Probability / Higher Consequence**

- Coastal Flooding
- Tsunami
- Tornado
- Earthquakes









**Consequence** of Occurrence

### **CITY'S 2023 HMP MITIGATION GOALS**





Equitably *Protect*Health and Safety of the Community

2

Promote Public Awareness and Resilience through *Communication* 

3

Coordinate and Collaborate in Hazard Mitigation
Planning and Climate Adaptation

4

Invest in and Plan for
Priority Hazard Mitigation
Implementation

5

Improve Capacity to Monitor Existing Changes



Welcome & Introductions



Overview & Previous HMPT Workshops



Mitigation Actions: Prioritization Overview



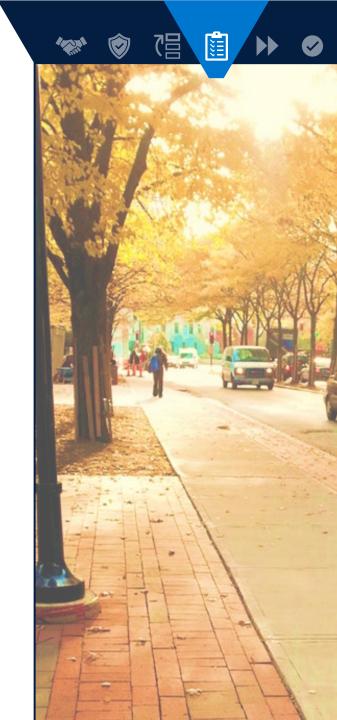
Mitigation Actions: Prioritization Activity



Final Thoughts & Next Steps



Conclude

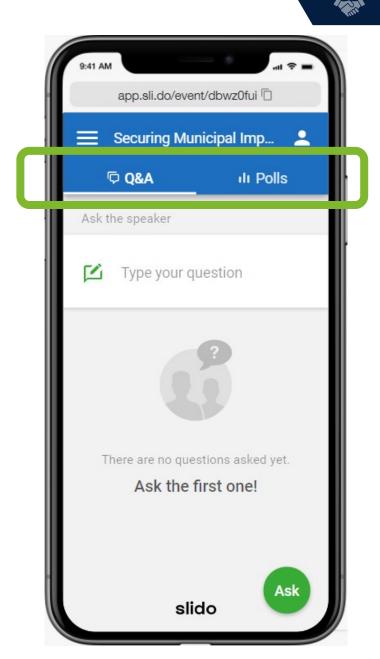


### **JOIN US ON SLIDO!**

- Get your phone ready
- 2. Follow instructions or use the QR code:



Or type URL: Slido.com/Cambridge3





You can move between the Q&A tab and the polls tab!

# ACTION CATEGORY: COMMUNICATIONS



**Action A.1:** Develop an enhanced communication plan and program related natural hazards (e.g., communications about resilience hubs and resources, a program for outdoor messaging, rapid deployment signage for wayfinding in emergency, etc.) in collaboration with community groups

Action A.2: Develop an annual media campaign about signing up for code red notifications

**Action A.3:** Provide a central location on the City's website to provide up-to-date notification and items such as extreme weather, air quality alerts, etc.

**Action A.4:** Purchase emergency radios for critical staff to utilize when an emergency event is expected where power and cell phone service may be compromised. Develop a plan for distribution and use.

Action A.5: Harden regional radio towers



Which of the following actions should be highest priority? Choose as many as you like.

(A)

red notifications









### COMMUNICATIONS

A1:Develop an enhanced communication plan and program related natural hazards in collaboration with community groups

85 %

A5: Harden regional radio towers

A2:Develop an annual media campaign about signing up for code

55 %

A3:Provide a central location on the City's website to provide upto-date notification and items such as extreme weather, air quality alerts, etc.

60 %

A4:Purchase emergency radios for critical staff to utilize when an emergency event is expected where power and cell phone service may be compromised. Develop a plan for distribution and use.

50 %

## ACTION CATEGORY: DRINKING WATER / SNOW REMOVAL



**Action B.1:** For components of the drinking water system (e.g., interconnections to MRWA, sluice gates at Winter Street Gatehouse, etc.), evaluate replacement of manually operated components with remote operated components, and flood proof doors/electrical components.

Action B.2: Hardening of Pason Park water storage tanks to protect from flooding

Action B.3: Improve/update cybersecurity measures for public water supply system

Action B.4: Design, permit, and construct flood walls for Fresh Pond reservoir to protect from saltwater intrusion

**Action B.5:** Upgrade deicing / snow removal equipment, including smaller equipment that is able to accommodate bicycle facilities

**Action B.6:** Create an emergency snow response plan which identifies overflow snow stockpile locations and salt storage.



Which of the following actions should be highest priority? Choose as many as you like. (B)



#### **DRINKING WATER / SNOW REMOVAL**

B1: For components of the drinking water system (e.g., interconnections to MRWA, sluice gates at Winter Street Gatehouse), evaluate replacement of manually operated components with remote operated components, and flood proof doors/electrical components.

43 %

B2: Hardening of Pason Park water storage tanks to protect from flooding

21 %

B3: Improve/update cybersecurity measures for public water supply system

86 %

B4: Design, permit, and construct flood walls for Fresh Pond reservoir to protect from saltwater intrusion

36 %

B5: Upgrade deicing / snow removal equipment, including smaller equipment that is able to accommodate bicycle facilities

36 %

B6: Create an emergency snow response plan which identifies overflow snow stockpile locations and salt storage.

29 %

# ACTION CATEGORY: HOMES + HOMEOWNERS / SHELTERS / PUBLIC HEALTH

**Action C.1:** Develop a program to provide funding to property owners located in the 2070 10% flood area according to the City's flood viewer to make resiliency improvements to their properties.

**Action C.2:** Develop and update materials to support homeowners in completing retrofits related to flooding & heat (e.g., trainings, educational materials, and/or funding assistance)

**Action C.3:** Implement a policy to provide notification at point of sale/point of rental regarding anticipated future status in City flood viewer

Action C.4: Develop regulations of new basement apartments in flood zones

Action C.5: Complete a Shelter Assessment Plan

**Action C.6:** Create a list of health services which are operational during extreme events for community reference (i.e. dialysis centers)

Action C.7: Identify locations to hold deceased in mass casualty event.



Which of the following actions should be highest priority? Choose as many as you like. (C)



#### HOMES + HOMEOWNERS / SHELTERS / PUBLIC HEALTH

C1: Develop a program to provide funding to property owners located in the 2070 10% flood area according to the City's flood viewer to make resiliency improvements to their properties.

38 %

C2: Develop and update materials to support homeowners in completing retrofits related to flooding & heat (e.g., trainings, educational materials, and/or funding assistance)

44 %

C3: Implement a policy to provide notification at point of sale/point of rental regarding anticipated future status in City flood viewer

50 %

C4: Develop regulations of new basement apartments in flood zones

C5: Complete a Shelter Assessment Plan

63 %

C6: Create a list of health services which are operational during extreme events for community reference(i.e. dialysis centers)

94 %

C7: Identify locations to hold deceased in mass casualty event.

31 %

### **ACTION CATEGORY:**



#### **COMMUNITY FACILITIES & STRUCTURES**

**Action D.1:** Evaluate resiliency of community services on a case by case basis, e.g. food pantries are often on the first floor and vulnerable to flooding

**Action D.2:** Work with large property owners on resiliency assessments and emergency power needs.

**Action D.3:** Update the climate change vulnerability assessment to include up-to-date climate information and new facilities and identify recommendations for municipal facility improvements for resiliency.

**Action D.4:** Identify municipally owned buildings with more than 8 floors to perform assessment of water vulnerability during power outages

**Action D.5:** Ensure renovations of buildings with vulnerability populations (such as elderly housing and care facilities) incorporating resiliency strategies such as raising heating/cooling equipment



Which of the following actions should be highest priority? Choose as many as you like. (D)







#### **COMMUNITY FACILITIES & STRUCTURES**

D1: Evaluate resiliency of community services on a case by case basis, e.g. Food pantries are often on the first floor and vulnerable to flooding

82 %

D2: Work with large property owners on resiliency assessments and emergency power needs.

24 %

D3: Update the climate change vulnerability assessment to include up-to-date climate information and new facilities and identify recommendations for municipal facility improvements for resiliency.

59 %

D4: Identify municipally owned buildings with more than 8 floors to perform assessment of water vulnerability during power outages

18 %

D5: Ensure renovations of buildings with vulnerability populations (such as elderly housing and care facilities) incorporating resiliency strategies such as raising heating/cooling equipment

# ACTION CATEGORY: COOLING + TREE CANOPY



**Action E.1:** Implement actions of Cambridge Urban Forest Master Plan (e.g., increase urban canopy on private property, increase public education on the benefits and proper care of trees on private property, etc.)

Action E.2: Identify areas for green stormwater infrastructure and reducing impervious surfaces

Action E.3: Integrate resiliency strategies and considerations into the City of Cambridge Open Space Plan update

**Action E.4:** Complete study evaluate shade needs (other than trees) referred to as "The Shade Study", and implement recommendations (e.g., adding shade structures)

Action E.5: Install water fountains and cooling features locations along bus/bike routes

**Action E.6:** Purchase portable emergency generators to power cooling facilities such as sprays pad and pools during prolonged heat waves and power outages.

Action E.7: Extend swimming pool operational hours.

**Action E.8:** Identify Cambridge housing- community rooms to use as cooling centers and shelters during storms if they include commercial kitchens.



Which of the following actions should be highest priority? Choose as many as you like. (E)







#### **COOLING + TREE CANOPY**

E1: Implement actions of Cambridge Urban Forest Master Plan (e.g., increase urban canopy on private property, increase public education on the benefits and proper care of trees on private property, etc.)

60 %

60 %

E2: Identify areas for green stormwater infrastructure and reducing impervious surfaces

73 %

E3: Integrate resiliency strategies and considerations into the City of Cambridge Open Space Plan

53 %

E4: Complete study evaluate shade needs (other than trees) referred to as "The Shade Study", and implement recommendations (e.g., adding shade structures)

E5: Install water fountains and cooling features locations along bus/bike routes

60 %

E6: Purchase portable emergency generators to power cooling facilities such as sprays pad and pools during prolonged heat waves and power outages.

40 %

E7: Extend swimming pool operational hours.

27 %

E8: Identify Cambridge housing- community rooms to use as cooling centers and shelters during storms if they include commercial kitchens.

73 %

### ACTION CATEGORY: STORMWATER & SEWER



- Action F.1: Update and Improve Floodplain Mapping (Cambridge Flood Viewer)
- **Action F.2:** Undertake interventions as a regional collaboration at Charles River and Amelia Earhart Dam to reduce overtopping/flanking
- Action F.3: Design and construct stormwater holding tanks for Baldwin and Cambridgeport neighborhoods
- **Action F.4:** City led program to install valves to mitigate basement backups of stormwater/sewage due to wet weather events
- Action F.5: Improve collection and conveyance system at area east of 2nd Street and north of Charles Street (area #27)
- Action F.6: Implement additional stormwater management measures: School, Pine, Cherry and Windsor Streets (area #26)
- **Action F.7:** Complete Cambridgeport stormwater management program: Newton, Green, Franklin and Sidney Streets (CAM 017, area #28)
- Action F.8: Design and construct updates to metering stations for Combined Sewers
- **Action F.9:** Inspect and maintain targeted infrastructure pre-storm events (e.g. remove sediment and obstructions to allow stormwater to flow unimpeded)



Which of the following actions should be highest priority? Choose as many as you like.

### A SAME







#### **STORMWATER & SEWER**

F1: Update and Improve Floodplain Mapping (Cambridge Flood Viewer)

76 %

F2: Undertake interventions as a regional collaboration at Charles River and Amelia Earhart Dam to reduce overtopping/flanking

53 %

F3: Design and construct stormwater holding tanks for Baldwin and Cambridgeport neighborhoods

47 %

F4: City led program to install valves to mitigate basement backups of stormwater/sewage due to wet weather events

41 %

F5: Improve collection and conveyance system at area east of 2nd Street and north of Charles Street (area #27)

12 9

F6: Implement additional stormwater management measures: School, Pine, Cherry and Windsor Streets (area #26)

41 %

F7: Complete Cambridgeport stormwater management program: Newton, Green, Franklin and Sidney Streets (CAM 017, area #28)

29 %

F8: Design and construct updates to metering stations for Combined Sewers

41 %

F9: Inspect and maintain targeted infrastructure pre-storm events (e.g. remove sediment and obstructions to allow stormwater to flow unimpeded)

### ACTION CATEGORY: ENERGY & BACK UP POWER



Action G.1: Collaborate with energy providers to protect critical community infrastructure

**Action G.2:** Work the MBTA on identifying and protecting critical power to the systems (i.e. substations)

Action G.3: Encourage installation of solar photovoltaic systems, cogeneration, and other energy supplies

Action G.4: Encourage energy efficiency in buildings through zoning requirements and community outreach

Action G.5: Evaluate use of Microgrid(s) for critical facilities and implement recommendations

**Action G.6:** Coordinate with Eversource on flooding related to power distribution system. Kendall power station will be flood resilient.

**Action G.7:** Prioritize clean energy solutions for power such as solar, battery, geothermal, etc. where feasible.



Which of the following actions should be highest priority? Choose as many as you like. (G)



#### **ENERGY & BACK UP POWER**

G1: Collaborate with energy providers to protect critical community infrastructure

57 %

G2: Work the MBTA on identifying and protecting critical power to the systems (i.e. substations)

50 %

G3: Encourage installation of solar photovoltaic systems, cogeneration, and other energy supplies

29 %

G4: Encourage energy efficiency in buildings through zoning requirements and community outreach

43 %

G5: Evaluate use of Microgrid(s) for critical facilities and implement recommendations

5/%

G6: Coordinate with Eversource on flooding related to power distribution system. Kendall power station will be flood resilient.

21 %

G7: Prioritize clean energy solutions for power such as solar, battery, geothermal, etc. where feasible.

86 %

# ACTION CATEGORY: TRANSPORTATION + EVACUATION / COMMUNITY PARTNERSHIPS



**Action H.1:** Coordinate with the MBTA on backup plans for transportation

Action H.2: Develop a City-wide operations plan DPW and Police for how to respond to flooding.

Action H.3: Coordinating with adjacent communities for hazard preparation and response

Action H.4: Create an emergency response higher education and city collaboration

**Action H.5:** Support and seek funding sources for protecting/mitigating risks to and replacing public art associated with public buildings, including Mass Cultural Council and other funding sources interested in the overlap between emergency response/preparedness and art

Action H.6: Engage City Arts Council in mitigation planning



Which of the following actions should be highest priority? Choose as many as you like. (H)

# TRANSPORTATION + EVACUATION / COMMUNITY PARTNERSHIPS

H1: Coordinate with the MBTA on backup plans for transportation

81 %

H2: Develop a City-wide operations plan DPW and Police for how to respond to flooding.

75 %

H3: Coordinating with adjacent communities for hazard preparation and response

94 %

H4: Create an emergency response higher education and city collaboration

69 %

H5: Support and seek funding sources for protecting/mitigating risks to and replacing public art associated with public buildings

19 %

H6: Engage City Arts Council in mitigation planning





#### **ACTION CATEGORY:**

# HISTORIC & DOCUMENT PRESERVATION / EARTHQUAKE, BRUSHFIRE, INVASIVE SPECIES MANAGEMENT

Action I.1: Develop a historic resources resilience plan

Action 1.2: Perform a vulnerability assessment of vaults where hard copy records are kept.

Action I.3: Prepare an Earthquake Emergency Plan

**Action 1.4:** Conduct maintenance activities to monitor and reduce brushfire risks

**Action 1.5:** Prepare a Pest Vulnerability Matrix or similar pest and disease threat assessment and management options report utilizing 2014 street tree inventory data



Which of the following actions should be highest priority? Choose as many as you like. (I)



# HISTORIC & DOCUMENT PRESERVATION / EARTHQUAKE, BRUSHFIRE, INVASIVE SPECIES MANAGEMENT

I1: Develop a historic resources resilience plan

69 %

I2: Perform a vulnerability assessment of vaults where hard copy records are kept.

44 %

I3: : Prepare an Earthquake Emergency Plan

63 %

I4: Conduct maintenance activities to monitor and reduce brushfire risks

31 %

I5: Prepare a Pest Vulnerability Matrix or similar pest and disease threat assessment and management options report utilizing 2014 street tree inventory data

### **ACTION CATEGORY:**

### **EQUITABLE EMERGENCY RESPONSE PLANNING**

Action J.1: Ensure Emergency Response Plan is multi-lingual

Action J.2: Encourage disability indicator 911 enrollment for list needing additional follow up response in an emergency

Action J.3: Increase emergency response personnel staffing and training on medical issues

Action J.4: Provide backup/public Wi-Fi at the library, hotspots you can sign out.

**Action J.5:** Create contracts for supplying emergency responders with food/ refreshments



Which of the following actions should be highest priority? Choose as many as you like. (J)





J1: Ensure Emergency Response Plan is multi-lingual

77 %

J2: Encourage disability indicator 911 enrollment for list needing additional follow up response in an emergency

62 %

J3: Increase emergency response personnel staffing and training on medical issues

54 %

J4: Provide backup/public Wi-Fi at the library, hotspots you can sign out.

23 %

J5: Create contracts for supplying emergency responders with food/ refreshments

8 %

J6: Develop a centralized emergency response management system (e.g. communications and coordination)

### **AGENDA**



Welcome & Introductions



Overview & Previous HMPT Workshops



Mitigation Actions: Prioritization Overview



Mitigation Actions: Prioritization Activity



Final Thoughts & Next Steps



Conclude

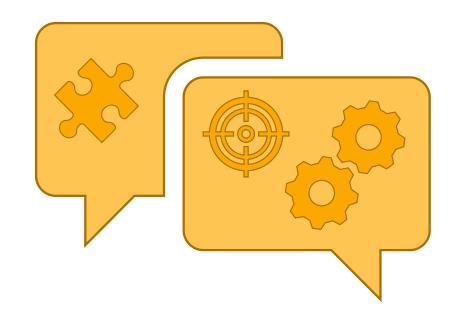


#### **PUBLIC MEETING**



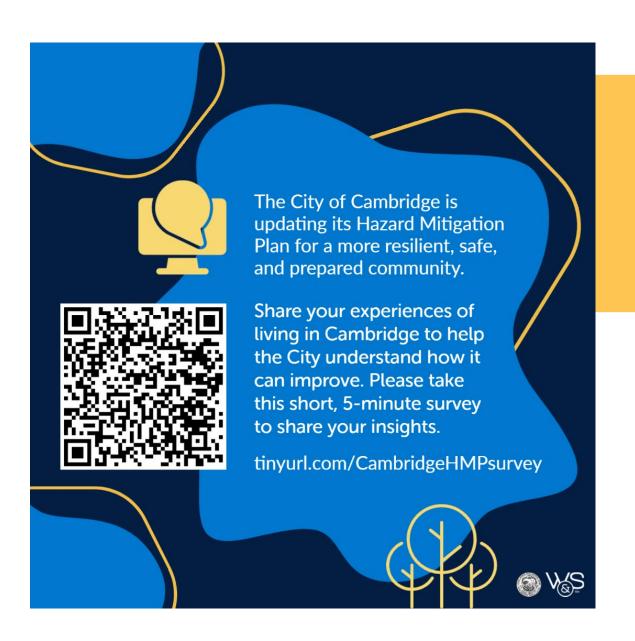
Virtual: Sept. 13 from 12PM - 1PM

In-Person & Virtual: Sept. 13 from 6PM-7PM



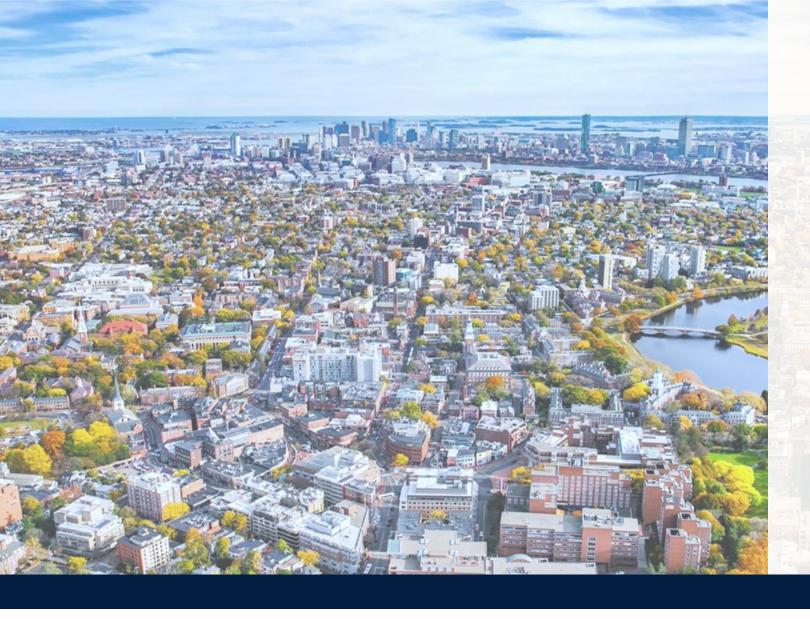
#### **TAKE THE SURVEY!**





This input will help shape the **strategies**, **projects**, **policies**, and **decisions** the City makes regarding natural hazards.

Please share with your networks!



# **Hazard Mitigation Plan Update 2023**

Thank You!





#### City of Cambridge 2023 Hazard Mitigation Plan Update Hazard Mitigation Planning Team July 25, 2023 4:00 to 5:30 PM

#### **NOTES HMPT WORKSHOP 3**

#### **Attendees**

- 1. Ali Sorrels
- 2. Melissa Castillo
- 3. Nahid Chowdhury
- 4. Celeste DePalma
- 5. Lindsay Diaz
- 6. Eric
- 7. Julie Greenwood-Torelli
- 8. Julie Wood
- 9. Jennifer Letourneau
- 10. Leila Mekias
- 11. Mikayla Criger
- 12. Nancy Porter
- 13. Pasang Lhamo
- 14. Susanne Rasmussen
- 15. Sherry Bernard
- 16. Michele Scott
- 17. Steven Nutter
- 18. Suzanne Blake
- 19. Rachel Tanenhaus
- 20. Peter Vellucci
- 21. Catherine Woodbury
- 22. Jason W Wright

#### **General Notes**

- Shelters for emergencies
  - Include assessing how people get there
  - Include what kinds of catastrophes they will be using them for because different people will come and different shelters will be appropriate or not
  - And assess how to know if we need them because sometimes no one shows up
- Public Arts with enhancing resilience work is already happening (H5 + H6)
- Add action: Continue to engage with the Charles River Climate Compact regional collaboration
- Include historic and other cultural resources in public art funded projects
- Coordinating with higher education on emergencies is already happening



## City of Cambridge 2023 Hazard Mitigation Plan Update

Hazard Mitigation Planning Team July 25, 2023 4:00 to 5:30 PM

- Tree inventory: change 2014 to latest data
- Add action: create centralized emergency response plan, centralized emergency response management between departments
- People with disabilities rely on government programs but also have good reason to not trust government (in response to disability registry), maybe action could actually be training staff and emergency responders

#### **Chat Votes**

- A1 + A3
- B3
- C6 then C5 then C3
- D1, D3, D5
- E2, E8
- All F all are important
- F1, F2, F6, F7, F8, F9
- G1, G5, G7
- H1, H2, H3, H4
- 11





### **Appendix C**

HMP Fact Sheet and Public Survey Results

### **CAMBRIDGE HAZARD MITIGATION PLAN**



Are you concerned about more extreme storms, hurricanes, and weather events?

Have you wondered if the City is prepared to withstand these events?



Are you concerned about rising heat and unusually warm winters?

Are you, or someone close to you, vulnerable to interruptions in electricity, transportation, or access to shelter?



#### What is the City Doing?

The City of Cambridge is working hard now to prepare for a more resilient and safe community. The City is updating its Hazard Mitigation Plan, which will study risks from natural hazards and introduce strategies to address these hazards now and in the future. The City will be incorporating community feedback, vulnerability data, and City planning goals.

Natural hazards are likely to become more severe and more frequent due to projected climate change. The HMP seeks to document vulnerabilities and strengths related to historic natural hazards and projected climate change. Based on this analysis and community input, the HMP will outline projects and policies to improve resilience and reduce the potential social and economic losses resulting from natural hazards.



## What Risks Does Cambridge Face?

- Hurricanes / storms
- Extreme temperatures
- Severe winter weather / nor'easters
- Drought
- Flooding
- Invasive species
- Climate Change
- Brush fire



## 8

### **Share Your Thoughts!**

Public feedback is an essential component to ensure the hazard mitigation and climate adaptation planning process reflects your input. You can share your experiences of living in Cambridge through this short, 5-minute survey, to help the City understand how it can improve. We look forward to hearing your experiences, ideas, and concerns.



tinyurl.com/CambridgeSurveyHMP





# Are you concerned about rising heat, unusually warm winters, and other extreme events?

















The City of Cambridge is working hard to prepare for a more resilient and safe community by updating its Hazard Mitigation Plan, which will study risks and introduce strategies to address natural hazards now and in the future.

Share your experiences of living in Cambridge to help the City understand how it can improve.

Please take this short, 5-minute survey to share your insights.

Scan the QR code or type in the link to access the online survey.

tinyurl.com/CambridgeSurveyHMP









The City of Cambridge is updating its Hazard Mitigation Plan for a more resilient, safe, and prepared community.

Share your experiences of living in Cambridge to help the City understand how it can improve. Please take this short, 5-minute survey to share your insights.

tinyurl.com/CambridgeSurveyHMP





#### **1.1 Public Survey Results**

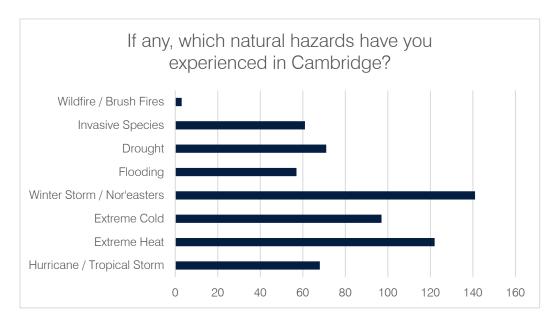
The Hazard Mitigation Plan Public Survey was distributed to community members through virtual, hard copy, and community outreach network methods. These included the City Daily Update Email, City social media, virtual and hard copy flier distribution, and promotion in partnership with Cambridge Community Corp, the Climate Leaders, and the Community Engagement Team. The survey was also distributed through the Hazard Mitigation Planning Team and Steering Committee networks.

Over 150 residents responded to the survey in July 2023. All the responses were in English, although additional languages were provided. All Cambridge neighborhoods were represented among the Survey respondents. A variety of ages, racial identities, and amount of time spent living in Cambridge were also represented among the Survey respondents. A full report of survey responses can be found in Appendix C.

Below is a full compilation of the results.

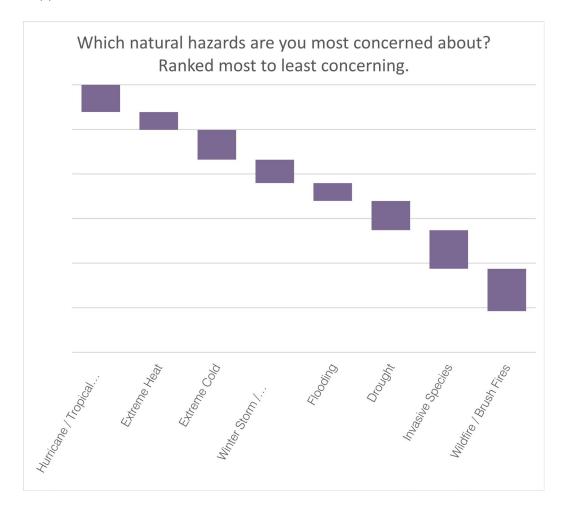
## 1.1.1 | If any, which natural hazards have you experienced in Cambridge?

Answered: 149 Skipped: 6



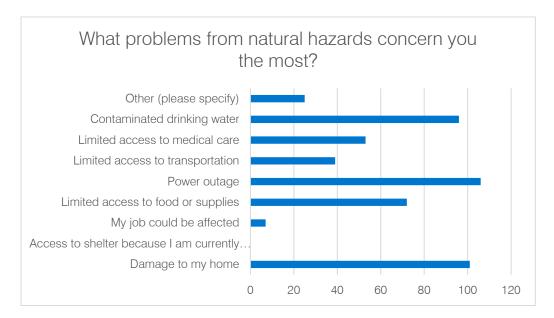
## 1.1.2 | Which natural hazards are you most concerned about? Rank 1 for most concerned and 8 for least concerned. You can drag the responses or use the arrow buttons to change the order.

Answered: 141 Skipped: 14



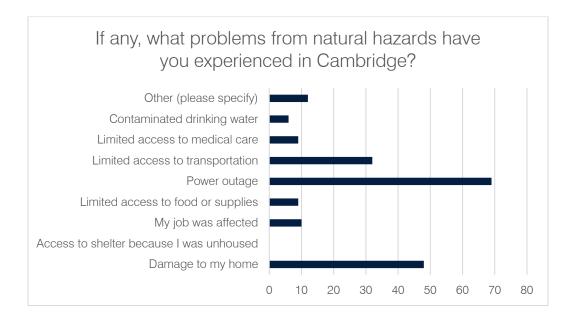
## 1.1.3 | What problems from natural hazards concern you the most?

Answered: 138 Skipped: 17



## 1.1.4 | If any, what problems from natural hazards have you experienced in Cambridge?

Answered: 96 Skipped: 59



## 1.1.5 | Tell us about your experiences with natural hazards and how they have impacted your life.

Answered: 60 Skipped: 95

- A great deal of stress due to heavy rains that cause leaks into my living space
- n/a
- basement flooded
- Heavy rains caused water damage in our apt; wildfire smoke kept us inside; a polar vortex caused our boiler to fail and a carbon monoxide leak
- Any natural hazards that affect public transportation or make it risky to walk anywhere have impacted my life. I have mobility issues that limit my activities.
- Plenty of memories of taping up the windows for a hurricane. Trying to figure out how to remove the excess snow from the eaves, or where to put the 'new' snow to keep the driveway and sidewalk clear. Having my back go out trying to clear the ice-berm the snowplows would leave across the driveway, blocking emergency egress from the house.
- The large tree in front of my house came down in the hurricane in 1985.
- Consideration of where to buy property due to potential flooding.
- We had a tree go down in a hurricane and smash our fence, shed, rip up private road made of vintage bricks the road cant afford to fix, and expose our gas line. the city cut off the part of the tree over the road and we were left to find someone to remove the tree despite the gas line and it was hard, our neighbor's same tree is threatening to hit our house but they cant afford the aborist required to assess or remove if approved and it could kills us, we lost cars when flooded and it appeared to be a badly routed sewer issue, camb took down the two trees next to our house without replacing them, heating up our yard, we had a 12 alarm fire four blocks away (may have been human caused), the T broke down during the snowpocalypse and our house leaked from ice dams, we can not get the black swallow wort, norway maple seedlings, bittersweet to stop coming up in our yard, and the river where I row keeps having toxic run off and algae and invasive weeds, and there are no safe places to go in wind storms we have no basement.
- There was floods in my building and now insurance has risen spectacularly
- Major blizzards have disrupted daily life and work, with power outages, mountains of snow to shovel, digging out the car, difficulty navigating on foot due to relentless ice that's never fully addressed by community.
- I used to live in an apartment without air conditioning, and it could get miserably hot in the summers. Extremes of heat and cold or heavy snow make it difficult and unpleasant for me to get around. I don't have a car, and I still have to walk to or from the bus stop or T station and wait for the bus in bad weather conditions.
- a few months ago there were thought to be 'forever chemicals' in cambridge water supply , when we switched temporarily to boston's supply... we got a water filter
- NA
- Not much impact yet. I fear more drastic impacts in the future.

- The first floor of my home in the Port was flooded about a decade ago. I'm worried about it happening again. Six of us live here, and our kitchen is on the first floor.
- I've been in Cambridge since the fall of 1991 -- just after Hurricane Bob blew through. My experience in the city between then and now has been very good with respect to natural hazards and I've experience minimal disruption. The city does a very good job of dealing with big snow storms, which are the primary natural hazard I've experienced. I was most affected by the April Fool's Day storm and the 100+ inch winters, but the impacts were largely just inconveniences. There have also been instances of flooding. In one case I hydro-locked my car's engine driving through a deeper-than-I-thought puddle at the intersection of Columbia and Bishop Allen. I have only experienced minor basement flooding after extremely heavy rains.
- No impact yet, but storms and weather extremes seem to be more common.
- Recent wildfire smoke affected my health
- only COVID, but I was an essential worker so still had a job
- Very little impact, actually. During our recent three year drought my garden suffered. There have been very few power outages. My concerns lie more with the unhoused.
- Dead birds and trees from man/nature caused loss of habitat; dangerous air quality from fires elsewhere
- Mostly second hand from friends in New Orleans and California and other things I have learned. -being stuck inside, isolation (esp for older adults) -unhoused and poor being affected most, often w racial intersections - environmental damage/local ecosystems affected
- During extreme weather, MBTA is usually impacted and often my internet access is as well.
   And I am concerned about the water since they found too much PFAS in it recently.
- My basement has flooded twice when we had storms that dumped 7-8 inches in 48 hours.
- I have not experienced extreme natural hazards that have impacted my life. I'm not sure what to expect
- This past winter we experienced a cold snap of -9 F. A heating pipe in my house froze solid and burst, causing flooding and damage. It would have been worse, but we had stayed up all night running hair dryers on other pipes to keep them from freezing as well. (Our toilets wouldn't flush because of ice in the pipes.) Even with the heat working nonstop some rooms got as cold as 50 F and the walls were colder. I ended up staying in the bathroom with the heated floor as the only place warm enough. If I had been ill at the time or if the power had gone out, it would have been much worse. What will happen next time?
- Our basement flooded right years ago with 2-6" of water. We lost a few items but most was already in plastic bins or elevated.
- I grew up in an area with frequent hurricanes and have experienced a few powerful named storms and the aftermath left behind
- After damage from hurricane Sandy, I installed a generator running on city gas. Also, my car has been damaged twice by falling tree limbs.
- worries about elders in community
- Trees /limbs falling on house and garage. One summer two years ago I had to replace my garage roof twice because of fallen huge limbs from neighbors trees
- As above. Few people seem to make the connection between the natural world (insects and plants especially) and the survival of humans. I speak for these because they cannot

speak for themselves and I see the decline in the quality of the ecosystem on a daily basis. Just looking on any street there is obvious the damage to trees - not just falling but also greater succeptibility to pest and disease. And drought and at least the city/state should be able to water trees during a drought. What a waste. Doing things like building more cooling shelters is fine but does not address the root of the problem.

- It's a hoax.
- I've never personally experienced a natural hazard where I felt particularly in danger except extreme heat. Not everyone has access to A.C. or understands how dangerous heat can be.
- Power outages lasting a few days in cold weather. Fortunately, had a gas-fired fireplace that did not need electricity to keep at least part of the house warm.
- Heat alert like today!- keeps my family inside, and I worry about residents without AC. All
  extremes of temperature or drought have damaged to trees and plants nearby. Flooding
  has caused damage to my home, also creates hazards for young children
- I have been relatively unaffected other than costs to repair home & fences, but am still concerned about wider hazards to buildings, utilities, common areas, and underground utilities
- Blizzards can't get out at all very deep snow heat sometimes causes power to fail which is very uncomfortable
- Major rainstorm in 2010ish dropped 6 inches of rain in just a few hours. High winds blew off
  my chimney cap, so we had water damage from water entering via the chimney and
  spreading through the walls (but basement stayed dry. Yeah French drain and dump
  pump). This caused about 25k in damage (we had to remove all plaster/insulation on that
  side of the house). If we hadn't had the cash reserves to act immediately, it would have
  also been a huge mold/mildew issue.
- none really maybe occasional brief power outage
- Mostly nor'easters and associates regional issues.
- No great impact yet.
- Most of my neighbors have basements and have had floods that destroyed appliances etc.
  We do not have a basement but lack storage. Our neighborhood electrical power has
  been affected often by issues with the transformer that powers our block, despite requests
  to update and secure. I worry that the infrastructure here is not adequate for homes to
  exclusively use electricity nor am I convinced that electric power is free of fossil fuels or
  reliant.
- Frozen pipes, T shutdowns, difficult driving conditions
- Home flooding due to flash flood conditions (extremely heavy rain).
- The street I previously lived on flooded frequently. My primary mode is walking so that made it hard to get around. Walking and outdoor exercise are also less viable in extreme heat, during poor aqi days, or on icy, unshoveled sidewalks.
- Our electricity went out 2 winters ago on the coldest day. Because our heat is electric, we had to leave our home until Eversource fixed the issue in the street.
- Winter Blizzards with over 6ft of snow
- water in the basement
- I have had water damage at three different addresses in Cambridge. Repair costs are high and not always covered by insurance.

- A tree collapsed in front of my house. My basement floods. I have fallen on the ice. I am sensitive to extreme temperatures. I am elderly and poor and I live alone.
- I forgot the year but I suffered snow storm makes problem in my life to take medical access.
- Mainly through gardening, seeing the changes and lack of constancy over the past forty years. The \$1000 water bills one year and the floods the next. No peaches this year.
- It's impact of my job.
- flooding in basement and combined sewage overflows
- Less transmission, pure water and less food.
- I work at MIT's Humanitarian Supply Chain Lab and help FEMA respond to natural hazards. Its my day job. I've lived in the Caribbean. Been in earthquakes, hurricanes, floods...
- n/a
- During hurricane Sandy a tree fell on my house. Not in Cambridge.

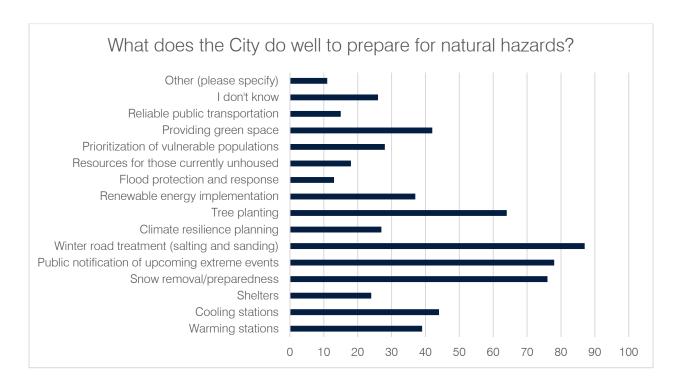
## 1.1.6 | What do you typically do, if anything, to prepare for a natural hazard event?

Answered: 103 Skipped: 52



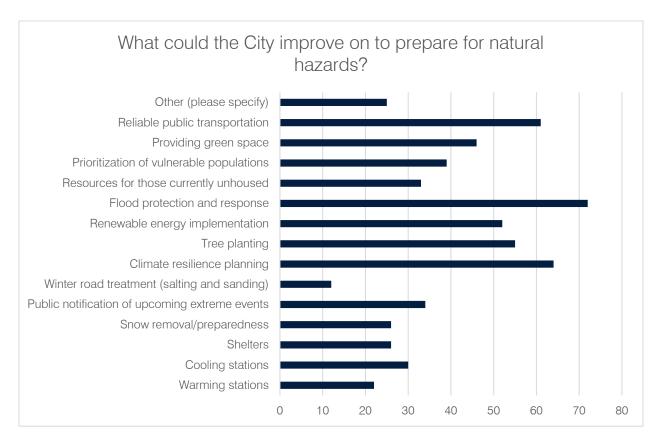
## 1.1.7 | What does the City do well to prepare for natural hazards?

Answered: 133 Skipped: 22



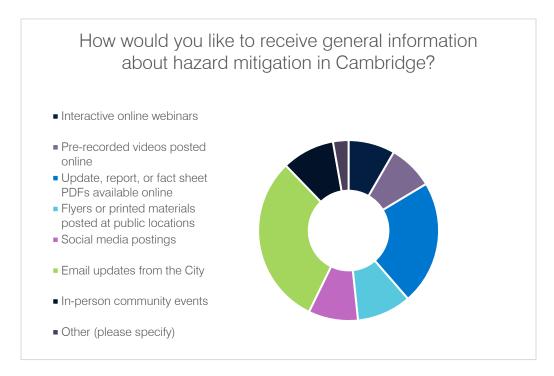
## 1.1.8 | What could the City improve on to prepare for natural hazards?

Answered: 128 Skipped: 27



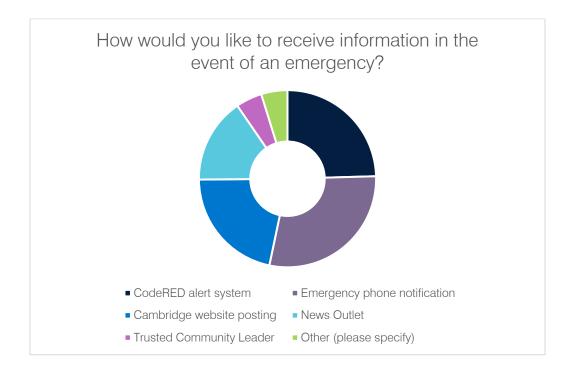
## 1.1.9 | How would you like to receive general information about hazard mitigation in Cambridge?

Answered: 129 Skipped: 26



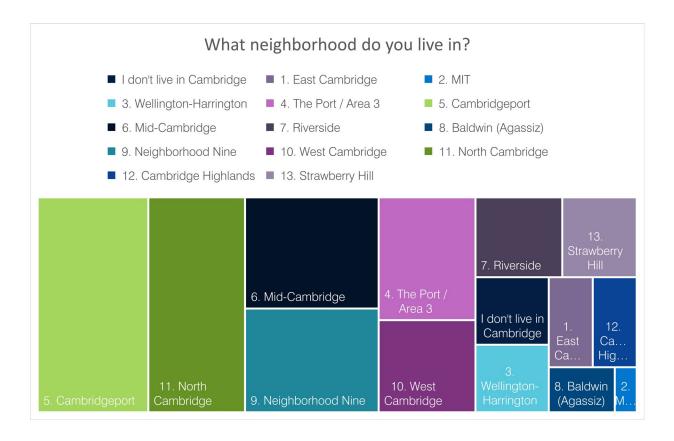
## 1.1.10 | How would you like to receive information in the event of an emergency? Check all that apply. You can sign up to receive CodeRED alerts here.

Answered: 129 Skipped: 26



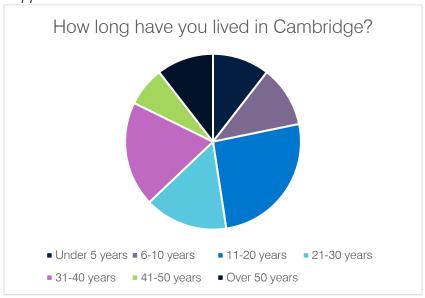
#### 1.1.11 | What neighborhood do you live in?

Answered: 130 Skipped: 25



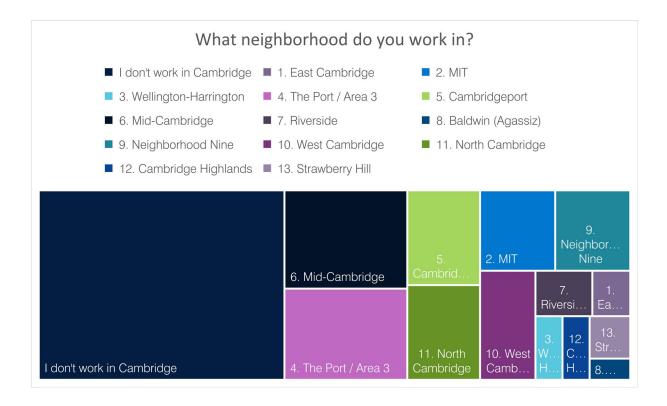
#### 1.1.12 | How long have you lived in Cambridge?

Answered: 124 Skipped: 31



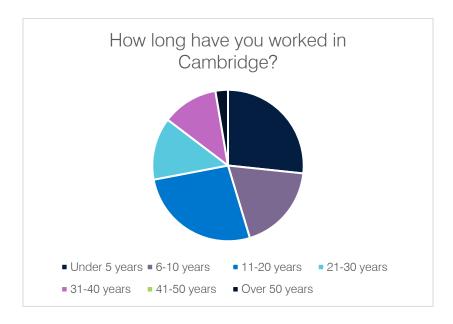
#### 1.1.13 | What neighborhood do you work in?

Answered: 130 Skipped: 25



#### 1.1.14 | How long have you worked in Cambridge?

Answered: 75 Skipped: 80



#### 1.1.15 | How would you describe your race/origin?

Answered: 118 Skipped: 37

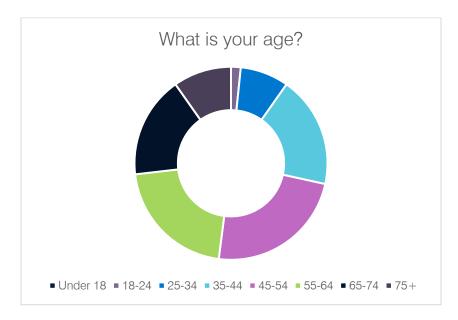
## How would you describe your race/origin?



- American Indian or Alaska Native
- Asian
- Black or African American
- Hispanic, Latino, or Spanish origin
- Middle Eastern or North African
- Native Hawaiian or Pacific Islander

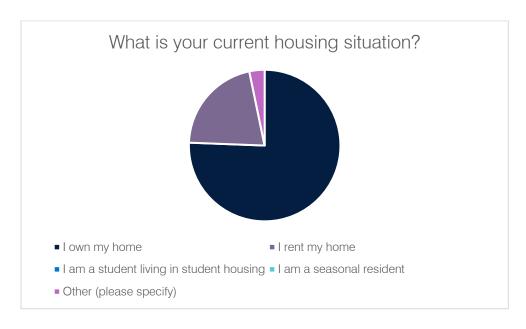
#### **1.1.16** | What is your age?

Answered: 123 Skipped: 32



#### 1.1.17 | What is your current housing situation?

Answered: 123 Skipped: 32



## 1.1.18 | What else would you like us to know about hazards that you or others face in Cambridge?

Answered: 53 Skipped: 102

- Rats are still a problem. I'm seeing fewer than a year ago but they are a big pest
- n/a
- Cambridge is wonderful. But the climate changes we are seeing are scary. We need to more swiftly move from fossil fuel and take all remediation steps we can.
- Constantly changing traffic patterns. No reliable public transportation that is accessible to people with mobility issues. No real understanding of the needs of older people who can't ride bicycles, or handle giant recycling bins.
- Global warming is going to accelerate faster than we can really imagine.
- North Cambridge is most proximally affected by sewage overflows from the combined system.
- Do we consider sea level rise and knock-on effects from that to fall explicitly under flooding? It would seem that challenges from that and salt-water contamination wouldn't be exactly the same as excess rainfall, for instance.
- welling up of ground water
- Increasing numbers of fast moving people on motorized vehicles such as scooters, skateboards, bicycles in pedestrian and bicycle lanes with lack of adherence to stopping and yielding. This makes it unsafe to walk and to drive. My sense is that there is no regulation of these forms of transport which take place off roadways.
- What the city is doing right now. What the initiatives are.
- I think there should be more warnings and info made available about air quality issues due to the current Canadian wildfires. Most people I talk to seem not to be aware of those hazards. It would also be good to provide sun/rain shelter at more bus stops.
- In the hottest summer on record I appreciate Cambridge is thinking of how to survive in this new normal
- I feel relatively safe in my neighborhood, but there are heat islands in other neighborhoods that I feel need to be mitigated for the future.
- I feel I have been very fortunate regarding natural hazards that have occurred while I have lived in Cambridge. I am concerned that we are due for a strong hurricane and don't have a good understanding of what kinds of risks we would face in that scenario and what the city's response would look like. As the climate shifts, I worry about water -- both too much of it and too little of it. While I put invasive species low on my list relative to the other possible hazards, I would like to see Cambridge work toward eradication of tree of heaven -- regardless of the current restrictions on tree removals -- and Japanese knotweed. It would also be helpful to develop a resource to match residents with snow removal options. Right now, as a homeowner, it's difficult to travel at any point during the winter due to the need to be present to shovel in case of snow.

- emphasize pets staying with owners also -- need specific plan for physically and/or mentally disabled
- Food insecurity, which is not a hazard for the purposes of this survey, but is hazardous. I
  appreciate that natural disasters are part of the City's planning, but even more I appreciate
  our future free pre-K funding, our tree planting, the construction of safer bike lanes, our
  affiliation with Food for Free, etc.
- Combined sewer system backups and flooding should be in these hazards.
- Cant find link but some city water or other departments give seeds of native plants to citizens to mitigate some ecosystem problems around water.
- Unreliable public transport is very impactful
- Add requirements for landowners (like Condos) to install dry wells to manage surface water.
   Allow owners to attach surface water drainage to the surface water side of the drainage/sewer system. If there is an annual fee that is fine.
- Cambridge has a high water table. Severe flooding is a distinct possibility if the Charles
  River Dam fails in a storm surge. So how is it going to be protected, and what are the flood
  mitigation plans?
- My answers might seem like an error. But, the things Cambridge is doing well are things I want Cambridge to be doing more of. Hazard Mitigation should center those most impacted by systemic barriers. Personally, I'd like to understand what to expect/prepare for for the expected flood that will come to our neighborhood in the future with global warming.
- I would love if there was some help from the city that that trees on private property that are part of the city canopy could receive. We treat for the emerald ash borer every year and take other steps to maintain our trees but many in our neighborhood have been lost to neglect. If only there were a way the city could aid in their maintenance?
- I'm most worried about long term flooding risk for low-lying neighborhoods such as riverside and Kendall, due to sea level rise from climate change.
- When you do snow removal, please clear school bus stops and corners of public houses. it
  would be good for people that we got our houses before this crazy market, to have support
  from the city to help us keep our houses in good condition, not everyone that own a house
  in Cambridge are high income families.
- Mobility for non-handicapped seniors
- biohazards from labs, possible radiation exposure, concerned about the aging telephone landline system, the poles, electrical wires etc, the drains that tend to get blocked by leaves in the fall, growing reliance on web based interactions when cellular service as well as landlines could be interrupted in a disaster.
- I am concerned about climate change above all other issues.
- Effects of Charles river rise/ocean rise
- I think having climate resilience and investing in trees and renewable resources is the way to go
- I appreciate your asking for input. Thank you. Please find a way to stop people cutting down large trees. Planting new ones does not compare to preserving the old ones.
- It's a hoax.

- Reminder that hazards don't affect everyone evenly. Many in Cambridge that are most vocal also have a ton of money, which during hazardous events can mean safety and easier ability to rebuild/adapt. Do not forget to target efforts to help those most vulnerable please
- It seemed like the initial survey questions missed asking about hazards to health humans, pets, wildlife, yes and plants. Those are the biggest concerns. Urban heat mitigation is critical, let's be creative about all the ways that residents, homeowners and the city can do this. Don't forget air quality (wildfires!) And increased flooding as seas rise.
- Air quality is definitely degraded not only by motor vehicles! No one seems to have any
  concerns about trendy wood-fired pizza ovens, or how much fuel of every type the
  restaurant industry wastes, just as an example
- It's confusing to have the city prepare a hazard mitigation plan and also a climate change plan. Seems like a lot of overlap.
- The biggest hazard is cars. Eliminate parking plant trees in that space instead of
  constantly making the sidewalks narrower. Make owning a care more expensive via
  excise/fees. Make parking on city streets MUCH more expensive. It should be a minimum
  of \$100/month for resident parking and even that is a bargain for at least 100 Sq ft of
  space.
- more about flooding and actual likelihood of some event similar to Montpelier VT happening in Cport, also how rising oceans might impact Cport
- What are the evacuation routes in Cambridge in case of a natural disaster? Do we have a plan?
- We will increasingly be having heavy rainstorms during winters when there is a lot of snow at curbsides. There needs to be a better effort to promptly clear drains. Also, isolated bike routes are sometimes extremely hazardous after snow and freezing rain those need to be thoroughly cleared as quickly as are roadways; otherwise they are endangering bicyclists.
- Provide a list of shelters, cooling stations, and warming centers, and make sure they are in all sections of the city not just central square, use every public school as a shelter, cooling center, and warming center.
- This city is collapsing under its own weight, we alone cannot solve the housing crisis or global warming, please stop blaming the citizens of Cambridge before you look at the city's wastage of resources and taxpayer's dollars.
- One question mentioned evacuation routes. I don't know which routes they are or how to find them. I contacted a city department years ago asking and was told that info couldn't be released for security reasons, which seems dubious. Does the city have established evacuation routes, and how can they public learn what they are?
- Traffic !!! Cars buses bikes
- Uneven sidewalks are a hazard and there are too many of them around Cambridgeport.
- Air quality is an issue we need to prepare for. My child's daycare doesn't have a policy related to outdoor time when air quality is bad. That's a problem. We need more aggressive cooling work done. We need to push Harvard and MIT to help us get onto a sustainable grid faster. This can be part of their research and teaching missions! Put the pressure on these places NOW!
- The city government's mania for building more, more, more and taller, taller, taller and ever closer together is making it hotter, reducing absorption of stormwater, reducing sunlight for

green growing things, and displacing groundwater as foundations go deeper and deeper for taller buildings. At some point, it may also increase fire hazards as well. We think that talking about heat islands while creating more of them isn't hypocritical and counterproductive. We think that storage tanks can replace natural absorption of storm water. We think that refusing to protect solar panels legally won't come back to bite us. We think that shading out trees and making it harder and harder to find anywhere to plant them is perfectly fine; I still remember someone saying, "If you want to see a tree, you can go to Concord." We think that it's okay that the only place we work hard to preserve open space is in Lincoln or Lexington or other places that aren't Cambridge, because we care about our reservoirs in the suburbs more than we care about the people who live in Cambridge and need open space and greenery.

- It is especially hard for the elderly and disabled and poor who live alone. Thank you for your consideration.
- Thank you for giving us information about Cambridge weather.
- I'd like to better understand the whole water system in Cambridge.
- Longer winter time and in this summer very humid.
- Food and medical services problems
- Leaking city building.

## HAZARD MITIGATION PLAN UPDATE 2023

The City of Cambridge is currently updating their Hazard Mitigation Plan and has drafted these proposed actions. The City would like your input on these actions, feedback on improvement, missing actions, actions that should be removed, or questions about actions.

**Each action is a project, plan, or coordination effort** that the City will undertake (or has already started) to address **one or multiple hazards** and **support one or multiple Goals** laid out in the Plan.

#### The five key goals of the plan are:

- 1. Protect Equitably Protect Health and Safety of the Community
- 2. Communication Promote Public Preparedness and Resilience through Communication
- **3. Coordinate and Collaborate** *Coordinate and Collaborate* among City Departments and with Community Partners on Hazard Mitigation Planning & Climate Adaptation
- **4. Sustainably Invest** Plan for & Sustainably Invest in Priority Hazard Mitigation Implementation
- **5. Monitor & Respond** Improve Capacity to *Monitor* Natural Hazards and *Respond* to Changes

#### The hazards that the plan is focused on mitigating are:

- 1. Hurricanes/Tropical Storms
- 2. Inland Flooding
- 3. Extreme Temperatures
- 4. Severe Winter Weather/Nor'easters
- 5. Coastal Flooding
- 6. Tsunami
- 7. Drought
- 8. Wildfire
- 9. Earthquakes
- 10. Tornadoes
- 11. Landslides
- 12. Invasive Species

#### For more information, please visit:

https://www.cambridgema.gov/CDD/climateandenergy/naturalhazardmitigationplan

1. Below are Draft Mitigation Actions that the City would like your feedback on. Please click on the mitigation actions you would like to comment on and proceed to leave your feedback in the following step. Please feel free to leave comments for as many actions as you would like. Mark only one oval. Develop program for enhanced staffing for disaster recovery Skip to question 2 Perform a study to evaluate the replacement of manually operated components with remote operated components, including the evaluation of cybersecurity vulnerability of the public water supply system Skip to question 3 Integrate resiliency strategies and considerations into implementation of open space Skip to question 4 projects. Extend swimming pool operational hours and season Skip to question 5 Collaborate with Cambridge public housing authority and community centers to identify community rooms to use as cooling centers and shelters during storms Skip to question 6 Develop an operations plan for DPW and Police on how to respond to flooding Skip to question 7 Create an emergency response higher education and city collaboration plan Skip to question 8 Perform a vulnerability assessment of vaults where hard copy records are kept Skip to question 9 Conduct maintenance activities to monitor and reduce brushfire risks Skip to question 10 Prepare a Tree Pest Vulnerability Matrix or similar pest and disease threat assessment and management options report utilizing the most recent tree inventory Skip to question 11 Conduct study to identify how to engage with the disability community during an Skip to question 12 emergency. Develop an annual media campaign about signing up for code red notifications Skip to question 13 Provide a central location on the City's website to provide up-to-date notification and items such as extreme weather, air quality alerts, etc. Skip to question 14 Identify areas for green stormwater infrastructure and reducing impervious surfaces Skip to question 15 Perform a study to identify how to best protect Fresh Pond reservoir from saltwater Skip to question 16 intrusion Prepare an Earthquake Emergency Plan Skip to question 17

Develop an enhanced communication plan and program related natural hazards in collaboration with community groups  Skip to question 18
Purchase emergency radios for critical staff to utilize when an emergency event is expected where power and cell phone service may be compromised. Develop a plan for distribution and use. Skip to question 19
Upgrade deicing / snow removal equipment, including smaller equipment that is able to accommodate bicycle facilities and pedestrian paths  Skip to question 20
Install water fountains and cooling features locations along bus/bike routes  Skip to question 21
Evaluate use of Microgrid(s) for critical facilities and implement recommendations Skip to question 22
Undertake interventions as a regional collaboration at Charles River and Amelia Earhart Dam to reduce overtopping/flanking Skip to question 23
Improve collection and conveyance system in the Port Neighborhood Skip to question 24
Complete in-progress stormwater management program: Green, Franklin + Sidney Streets, School, Pine, Cherry and Windsor Streets Skip to question 25
Update and improve the City's HeatViewer with best available information Skip to question 26
Update and Improve Floodplain Mapping* (Cambridge Flood Viewer)  Skip to question 27
Develop and update materials to support homeowners in completing retrofits related to flooding & heat (e.g., trainings, & educational materials on funding assistance)  Skip to question 28
Develop an emergency community support reference guide which provides a list of health services which are operational during extreme events for community reference(i.e. dialysis centers) Skip to question 29
Update the climate change vulnerability assessment to include up-to-date climate information and new facilities and identify recommendations for municipal facility improvements for resiliency, including an updated flood duration study using MC-FRM Skip to question 30
Implement actions of Cambridge Urban Forest Master Plan Skip to question 31
Complete study to evaluate shade needs (other than trees) referred to as "The Shade Study", and implement recommendations (e.g., adding shade structures)  Skip to question 32
Encourage energy efficiency in buildings through zoning requirements and community engagement and support Skip to question 33
Prioritize clean energy solutions for power such as solar, battery, geothermal, etc. where feasible Skip to question 34

infrastructure in Cambridge Skip to question 35
Coordinating with adjacent communities for hazard preparation and response Skip to question 36
Continue to engage with the Charles River Climate Compact and Mystic River Watershed Association on regional collaboration Skip to question 37
Begin to develop a central emergency response plan and centralize emergency response within the city Skip to question 38
Design and construct updates to metering stations for Combined Sewers  Skip to question 39
Collaborate with energy providers to protect critical community infrastructure Skip to question 40
Each department shall ensure identified staff have been trained in ICS and NIMS and continuing education and training shall be determined by each department head or training division.
Succession planning should be integrated into the City's Continuity of Operations Plan (COOP) and revisited on a yearly basis by June 30 of every year and updated to reflect staff changes and required trainings for staff identified as part of the planning process.
Action 1: Develop program for enhanced staffing for disaster recovery
Timeframe to Start: 1-2 years Associated Goal(s): #5 Monitor & Respond Hazards: All
. Please leave comments for this action below.
After you submit your comments for this action, you can click "submit another
response" to leave comments on more actions. Thank you for your participation!

2.

Action 2: Perform a study to evaluate the replacement of manually operated components with remote operated components, including the evaluation of cybersecurity vulnerability of the public water supply system

Timeframe to Start: 1-2 years

Associated Goal(s): #5 Monitor & Respond

Ha	azards: All
3.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!
Op Ti	ction 3: Integrate resiliency strategies and considerations into implementation of pen space projects.  meframe to Start: 1-2 years associated Goal(s): #1 Protect azards: Extreme Heat, Precipitation Flooding, Drought
4.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

На	Hazards: Extreme Heat		
5.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!		
sto Tir As	etion 5: Collaborate with Cambridge public housing authority and community enters to identify community rooms to use as cooling centers and shelters during orms  meframe to Start: 1-2 years associated Goal(s): #1 Protect azards: All		
6.	Please leave comments for this action below.		
	After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!		

Action 4: Extend swimming pool operational hours and season

Timeframe to Start: 1-2 years
Associated Goal(s): #1 Protect

Action 6: Develop an operations plan for DPW and Police on how to respond to flooding
Timeframe to Start: 1-2 years Associated Goal(s):
#1 Protect, #5 Monitor & Respond
Hazards:
Precipitation Flooding, Coastal Flooding
7. Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!
Action 7: Create an emergency response higher education and city collaboration plan  Timeframe to Start: 1-2 years  Associated Goal(s):
#3 Coordinate & Collaborate, #5 Monitor & Respond
Hazards: All

ction 8: Perform a vulnerability assessment of vaults where hard copy records are pt
meframe to Start: 2-5 years sociated Goal(s):
Coordinate & Collaborate, #5 Monitor & Respond
nzards:
ecipitation Flooding, Coastal Flooding
Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!
3

	eframe to Start: 1-2 years ociated Goal(s):
#5 <b>I</b>	Monitor & Respond
Haz	ards:
Bru	shfire
10.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!
ass	on 10: Prepare a Tree Pest Vulnerability Matrix or similar pest and disease threat essment and management options report utilizing the most recent tree inventory
	eframe to Start: 2-5 years ociated Goal(s):
4. S	ustainably Invest, #5 Monitor & Respond
Haz	ards:
Inva	sive Species

Action 9: Conduct maintenance activities to monitor and reduce brushfire risks

11.	Please leave comments for this action below.
	After you submit your comments for this action, you can click "submit another
	response" to leave comments on more actions. Thank you for your participation!
Ac	tion 11: Conduct study to identify how to engage with the disability community
du	ring an emergency.
Ass	neframe to Start: 1-2 years sociated Goal(s): #1 Protect
Ha	zards: All
12.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!
	tion 12: Develop an annual media campaign about signing up for code red tifications
	neframe to Start: 1-2 years sociated Goal(s):
#2	Communication

Hazards: All

13.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!
	ion 13: Provide a central location on the City's website to provide up-to-date ification and items such as extreme weather, air quality alerts, etc.
	neframe to Start: 1-2 years sociated Goal(s):
#2	Communication
Haz	zards: All
14.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

SU	ırfaces
Ti	meframe to Start:
in-	progress/ongoing
As	ssociated Goal(s):
#4	Sustainably Invest
Ha	azards:
Pr	ecipitation Flooding
15.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

Action 14: Identify areas for green stormwater infrastructure and reducing impervious

sa	Itwater intrusion
Tir	meframe to Start:
	5 years sociated Goal(s):
#1	Protect, #3 Coordinate & Collaborate, #4 Sustainably Invest
На	zards:
Со	astal Flooding
16.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

Action 15: Perform a study to identify how to best protect Fresh Pond reservoir from

Action 16: Prepare an Earthquake Emergency Plan	
Timeframe to Start:	
2-5 years	
Associated Goal(s):	
#1 Protect, # Monitor & Respond	
"Trocest, " Montest a Respond	
Hazards:	
Earthquake	
17. Please leave comments for this action below.	
After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!	

haz	zards in collaboration with community groups
Tim	neframe to Start:
2-5	years
Ass	sociated Goal(s):
#2	Communication
Haz	zards: All
18.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

Action 17: Develop an enhanced communication plan and program related natural

event is expected where power and cell phone service may be compromised.  Develop a plan for distribution and use.
Timeframe to Start:
1-2 years
Associated Goal(s):
#5 Monitor & Respond
Hazards:
All

Action 18: Purchase emergency radios for critical staff to utilize when an emergency

19.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!
	response to leave comments on more actions. Thank you for your participation:

that is able to accommodate bicycle facilities and pedestrian paths
Timeframe to Start:
in progress
Associated Goal(s):
#5 Monitor & Respond
Hazards:
Winter Storms

Action 19: Upgrade deicing / snow removal equipment, including smaller equipment

20.	Please leave comments for this action below.
	After you submit your comments for this action, you can click "submit another
	response" to leave comments on more actions. Thank you for your participation!
Ac	tion 20: Install water fountains and cooling features locations along bus/bike routes
Tin	neframe to Start:
On	going
Ass	sociated Goal(s):
#1	Protect, # Monitor & Respond
Ha	zards:
Ext	reme Heat

21.	Please leave comments for this action below.
	After you submit your comments for this action, you can click "submit another
	response" to leave comments on more actions. Thank you for your participation!

recommendations
Timeframe to Start:
2-5 years
Associated Goal(s):
#5 Monitor & Respond
Hazards:
AII

Action 21: Evaluate use of Microgrid(s) for critical facilities and implement

22.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

Amelia Earhart Dam to reduce overtopping/flanking
Timeframe to Start:
in-progress
Associated Goal(s):
#3 Coordinate & Collaborate, #4 Sustainably Invest
Hazards:
Coastal Flooding

Action 22: Undertake interventions as a regional collaboration at Charles River and

23.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

Action 23: Improve collection and conveyance system in the Port Neighborhood
Timeframe to Start:
In progress
Associated Goal(s):
#1 Protect, # Monitor & Respond
Hazards:
Precipitation Flooding
1

24.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another
	response" to leave comments on more actions. Thank you for your participation!

Sidney Streets, School, Pine, Cherry and Windsor Streets
Timeframe to Start:
Less than 1 year
Associated Goal(s):
#1 Protect, #4 Sustainably Invest
Hazards: Precipitation Flooding

Action 24: Complete in-progress stormwater management program: Green, Franklin +

25.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another
	response" to leave comments on more actions. Thank you for your participation!
Ac	tion 25: Update and improve the City's HeatViewer with best available information
Tin	meframe to Start:
<b>Ass</b> #2	sociated Goal(s):
	Communication zards:
Ext	treme Heat
26.	Please leave comments for this action below.
	After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

Act	tion 26: Update and Improve Floodplain Mapping* (Cambridge Flood Viewer)
Tin	neframe to Start:
in p	progress
Ass	sociated Goal(s):
	Communication zards:
Pre	cipitation Flooding, Coastal Flooding
27.	Please leave comments for this action below.
	After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

as	esistance)
Tir	meframe to Start:
	5 years ssociated Goal(s):
#1	Protect
На	azards:
Ex	treme Heat, Precipitation Flooding, Coastal Flooding
28.	Please leave comments for this action below.
20.	After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

Action 27: Develop and update materials to support homeowners in completing

retrofits related to flooding & heat (e.g., trainings, & educational materials on funding

community reference(i.e. dialysis centers) **Timeframe to Start:** 1-2 years **Associated Goal(s):** #1 Protect, #2 Communications Hazards: ΑII 29. Please leave comments for this action below. After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

Action 28: Develop an emergency community support reference guide which

provides a list of health services which are operational during extreme events for

MC-FRM **Timeframe to Start:** 2-5 years **Associated Goal(s):** #3 Coordinate & Collaborate Hazards: Extreme Heat, Precipitation Flooding, Coastal Flooding 30. Please leave comments for this action below. After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

Action 29: Update the climate change vulnerability assessment to include up-to-date

climate information and new facilities and identify recommendations for municipal facility improvements for resiliency, including an updated flood duration study using

Act	ion 30: Implement actions of Cambridge Urban Forest Master Plan
Tim	neframe to Start:
	rogress/ongoing
Ass	sociated Goal(s):
	Protect, #4 Sustainably Invest
Haz	zards:
Exti	reme Heat, Precipitation Flooding, Drought
31.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another
	response" to leave comments on more actions. Thank you for your participation!

Action 31: Complete study to evaluate shade needs (other than trees) referred to as "The Shade Study", and implement recommendations (e.g., adding shade structures)	
Timeframe to Start:	
in progress Associated Goal(s):	
#1 Protect Hazards:	
Extreme Heat	
Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!	

Action 32: Encourage energy efficiency in buildings through zoning requirements and

	After you submit your comments for this action, you can click "submit another
	response" to leave comments on more actions. Thank you for your participation
	on 33: Prioritize clean energy solutions for power such as solar, battery, thermal, etc. where feasible
ne	eframe to Start:
SS	than 1 year
sc	ociated Goal(s):
Ν	Ionitor & Respond
7:	ards:
_ <	a. a

34.	Please leave comments for this action below.
	After you submit your comments for this action, you can click "submit another
	response" to leave comments on more actions. Thank you for your participation!
	tion 34: Coordinate with the MBTA their efforts to protect critical regional transit
INT	rastructure in Cambridge
Tin	neframe to Start:
Les	ss than 1 year
Ass	sociated Goal(s):
#3	Coordinate & Collaborate, #4 Sustainably Invest
πΟ	Coordinate & Conaborate, #4 Sustamably invest
Ha	zards:

35.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!
	ion 35: Coordinating with adjacent communities for hazard preparation and ponse
Tim	eframe to Start:
1-2	years
Ass	ociated Goal(s):
#3 (	Coordinate & Collaborate
Haz	zards:
All	

36.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

River Watershed Association on regional collaboration	
Timeframe to Start:	
in-progress	
Associated Goal(s):	
#3 Coordinate & Collaborate	
Hazards:	
Precipitation Flooding, Coastal Flooding, Extreme Heat	

Action 36: Continue to engage with the Charles River Climate Compact and Mystic

1.	After you submit your comments for this action, you can click "submit another
	response" to leave comments on more actions. Thank you for your participation!
	ion 37: Begin to develop a central emergency response plan and centralize ergency response within the city
Tim	eframe to Start:
Les	s than 1 year
Ass	cociated Goal(s):
#3 (	Coordinate & Collaborate
Haz	zards:

38.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

Action 38 Design and construct updates to metering stations for Combined Sewers
Timeframe to Start:
in-progress
Associated Goal(s):
#5 Monitor & Respond
Hazards:
Precipitation Flooding

39.	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!

infrastructure
Timeframe to Start:
Less than 1 year
Associated Goal(s):
#3 Coordinate & Collaborate, #4 Sustainably Invest
Hazards:
All

Action 39: Collaborate with energy providers to protect critical community

After you submit your comments for this action, you can click "submit another
response" to leave comments on more actions. Thank you for your participation!
ion 40: Each department shall ensure identified staff have been trained in ICS and IS and continuing education and training shall be determined by each department do or training division.
eframe to Start:
years ociated Goal(s):
Coordinate & Collaborate, #5 Monitor & Respond ards:

All

•	Please leave comments for this action below.  After you submit your comments for this action, you can click "submit another response" to leave comments on more actions. Thank you for your participation!
Ope upd	ion 41: Succession planning should be integrated into the City's Continuity of erations Plan (COOP) and revisited on a yearly basis by June 30 of every year and lated to reflect staff changes and required trainings for staff identified as part of the nning process.
Γim	eframe to Start:
	years ociated Goal(s):
	Coordinate & Collaborate, #5 Monitor & Respond
Haz	ards:

42.	Please leave comments for this action below.
	After you submit your comments for this action, you can click "submit another
	response" to leave comments on more actions. Thank you for your participation!

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Google Forms

## MITIGATION ACTIONS PUBLIC SURVEY RESULTS

November 1, 2023

#### **Public Survey - Mitigation Actions**

#### Introduction

On November 1, 2023, the City of Cambridge released a Public Survey to gather input on the Mitigation Actions included in the Natural Hazard Mitigation Plan Update 2023. All actions were included, and respondents had the opportunity to provide comments on an unlimited number of actions through the survey. Out of the 42 Actions, 8 received comments from the public. Below is a documentation of the Mitigation Actions that received comments, content of the comments, and the City response in the Plan.

#### Mitigation Action numbering correlates to the Survey numbering.

#### **Mitigation Action #3:**

#### Action:

Integrate resiliency strategies and considerations into implementation of open space projects.

#### **Public Comment:**

Heat is a dangerous aspect of climate change which is increasing in severity and one of the best solutions is to plant more trees. Cambridge is building large cisterns to hold flood waters, but is not doing a very good job at planting trees.

#### **How Comment is Addressed in NHMP:**

The hazard profile for Extreme Heat is discussed in detail in Chapter 3 and the vulnerabilities caused by Extreme Heat are detailed in Chapter 5. Mitigation Actions that address Extreme Heat include implementation of the Urban Forest Master Plan, stormwater and green infrastructure improvements, additional water fountains and shading to bike routes, among several heat-related actions.

#### **Mitigation Action #4:**

#### Action:

Extend swimming pool operational hours and season.

#### **Public Comments:**

This would be terrific. It would also be good to optimize usage by DHSP summer camps versus other Cambridge residents. Often the camps have the Gold Star Pool reserved but are not actually using it.

Please extend season thanks

#### How Comment is Addressed in NHMP:

One of the mitigation actions included in Chapter 7 (#21) is to extend swimming pool operational hours and season. As part of undertaking this action, we will consider other pool locations and coordination needs.

#### **Mitigation Action #5:**

#### Action:

Collaborate with Cambridge public housing authority and community centers to identify community rooms to use as cooling centers and shelters during storms

#### **Public Comment:**

You should also work with CHA to build more housing with wraparound services to help unhoused people get off the street and into secure housing with A/C.

#### **How Comment is Addressed in NHMP:**

Many of the City Departments who support the unhoused populations in Cambridge participated in the development of the NHMP. While building new housing as suggested in the comment is not an action in the plan, many of the actions in this plan support heat resilience for priority populations.

#### **Mitigation Action #14:**

#### Action:

Identify areas for green stormwater infrastructure and reducing impervious surfaces

#### **Public Comment:**

This is a clear area where Cambridge is falling short. Boston has elevated green infrastructure to a cabinet level position, while Cambridge appears to be prioritizing gray infrastructure. Jerry's Pond is a clear example where City investment could contribute funds to de-pave 2-3 acres of land which is paved around the pond and plant 150-175 trees along Rindge Ave. Instead, the City is content contributing \$0 to improve the developer's vision which appears to be heading towards 15-20 trees on Rindge and far more limited de-paving.

#### **How Comment is Addressed in NHMP:**

The hazard profile for Extreme Heat and Extreme Precipitation is discussed in detail in Chapter 3 and the vulnerabilities are detailed in Chapter 5. Mitigation Actions that address green infrastructure include Identify areas for green stormwater infrastructure and reducing impervious surfaces, Implement actions of Cambridge Urban Forest Master Plan, and Integrate resiliency strategies and considerations into implementation of open space projects.

#### **Mitigation Action #20:**

#### Action:

Install water fountains and cooling feature locations along bus/bike routes

#### **Public Comment:**

We need more water bottle refill stations as well as drinking fountains.

#### How Comment is Addressed in NHMP:

Implementation of this action will consider a variety of water features to support pedestrians and bicyclists.

#### **Mitigation Action #22:**

#### **Action:**

Undertake interventions as a regional collaboration at Charles River and Amelia Earhart Dam to reduce overtopping/flanking.

#### **Public Comment:**

Thank you for your focus on this as sea levels and water ways levels rise.

#### **How Comment is Addressed in NHMP:**

No further action needed.

#### **Mitigation Action #30:**

#### Action:

Implement actions of Cambridge Urban Forest Master Plan

#### **Public Comment:**

The City is falling short on protecting and expanding the tree canopy. Having observed the canopy since the early 1990s, it has been a slow and steady decline with the loss of large legacy trees and an insufficient number of new, smaller plantings. There are few opportunities to plant large numbers of trees, particularly in environmental justice

neighborhoods and Jerry's Pond is one such example which the City appears to be missing. Where else can we plant 150-175 trees in an EJ neighborhood? The UFMP specifically calls out EJ neighborhoods and suggests that we need to rethink our streets and sidewalks to plant more trees. Jerry's Pond could be one such location.

#### **How Comment is Addressed in NHMP:**

The hazard profile for Extreme Heat and Extreme Precipitation is discussed in detail in Chapter 3 and the vulnerabilities are detailed in Chapter 5. Mitigation Actions that address green infrastructure include Identify areas for green stormwater infrastructure and reducing impervious surfaces, Implement actions of Cambridge Urban Forest Master Plan, and Integrate resiliency strategies and considerations into implementation of open space projects.

#### **Mitigation Action #32:**

#### Action:

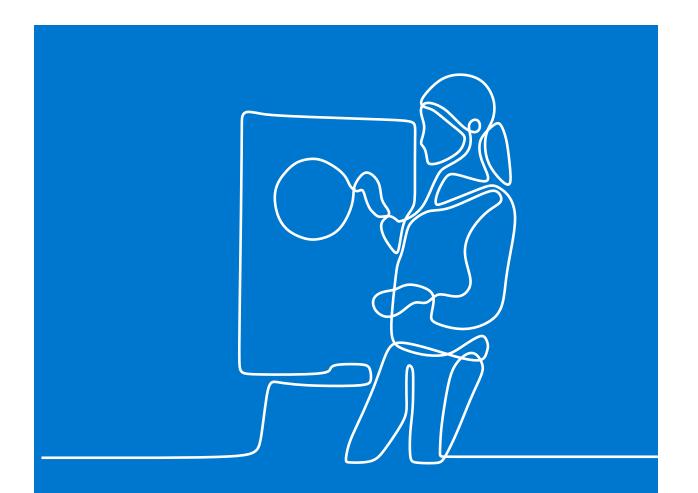
Encourage energy efficiency in buildings through zoning requirements and community engagement and support.

#### **Public Comment:**

All of these actions need to be sensitive to the need to avoid driving up housing costs. Passing unfunded mandates onto landlords drives up the rents and displaces residents to other municipalities that are not as focused on mitigation and prevents climate refugees from being able to afford to live in Cambridge.

#### How Comment is Addressed in NHMP:

No further action needed.



## **Appendix D**

**Public Meeting Materials** 

# Are you concerned about rising heat, unusually warm winters, and other extreme events?



The City of Cambridge is working hard to prepare for a more resilient and safe community by updating its Hazard Mitigation Plan, which will study risks and introduce strategies to address natural hazards now and in the future.

Join us for a public meeting to learn more about the Plan and make your voice heard! TUESDAY

JUNE 13
6PM

Register using the QR code and link at right. After registering, you will receive a Zoom link to attend virtually via email.

To request an interpreter for this event, please call 617-349-4396 by June 2, 2023







tinyurl.com/CambridgeHMPrsvp2

Are you concerned about rising heat, unusually warm winters, and other extreme events?

Join us for a public meeting to learn more about the Plan and make your voice heard!



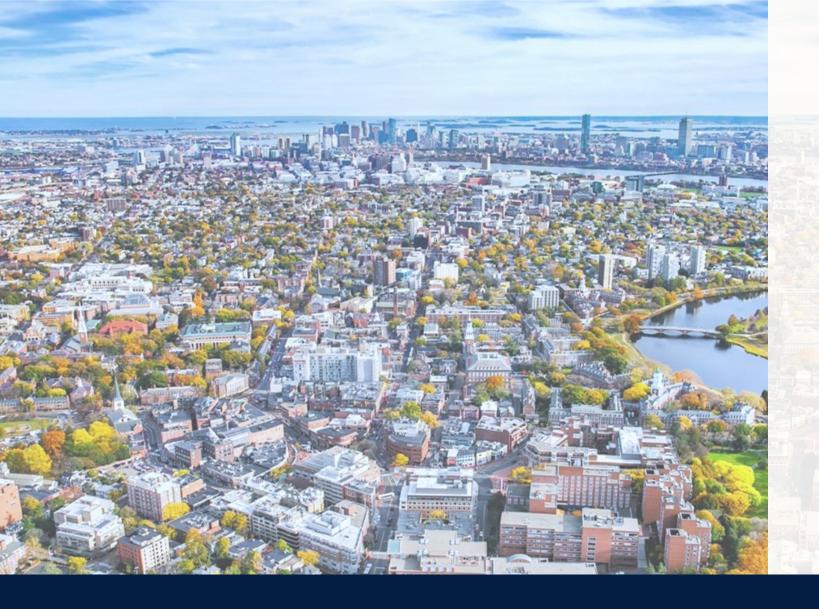
## JUNE 13 6PM

Register using the QR code and link at right. After registering, you will receive a Zoom link to attend virtually via email.

tinyurl.com/CambridgeHMPrsvp1







# **Hazard Mitigation Plan Update 2023**

Public Meeting June 13, 2023





## **WELCOME**





This meeting is being recorded





Susanne Rasmussen
Director of Environmental and
Transportation Planning



**Robin Seidel**Project Manager,
Weston & Sampson



**Leila Mekias**Climate Resilience
Project Planner



**Emily Judson**Resiliency Planner,
Weston & Sampson

## Also Joining Us Tonight:

Jim Wilcox
Department of Public
Works

**Sam Lipson**Cambridge Public
Health Department

Chief Colin S.
Walsh
Fire Department

Janet Moonan
Project Technical Lead,
Weston & Sampson

## **AGENDA**



Welcome & Introductions



Overview of the Hazard Mitigation Plan



Natural Hazards in Cambridge



Project Goals and Community Assets



Next Steps and Discussion



Conclude



## **AGENDA**



Welcome & Introductions



Overview of the Hazard Mitigation Plan



Natural Hazards in Cambridge



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Next Steps and Discussion

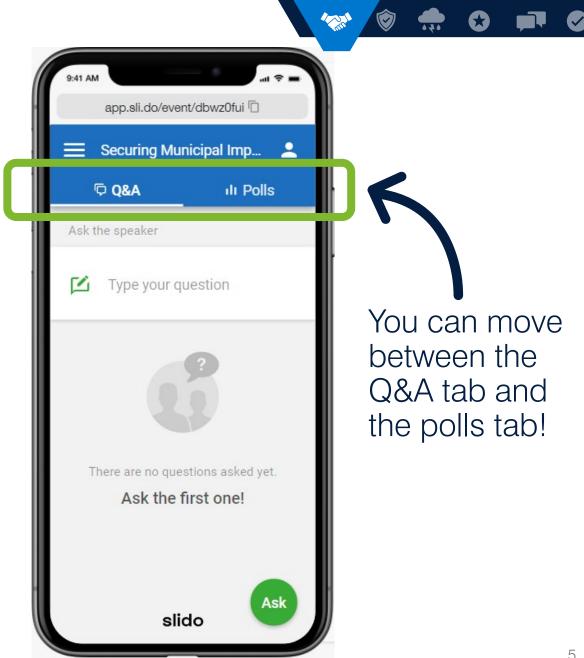


Conclude



## **JOIN US ON SLIDO!**

- Get your phone ready
- 2. Follow instructions or use the QR code





## What do you love about Cambridge?

## The people

The health department!

street fairs Trees

Energy

Coffee shops

paths by the river When memorial drive is closed for biking

**Parks** 

## **AGENDA**



Welcome & Introductions



Overview of the Hazard Mitigation Plan



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Next Steps and Discussion



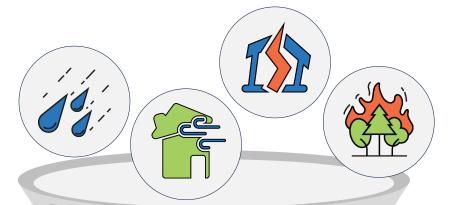
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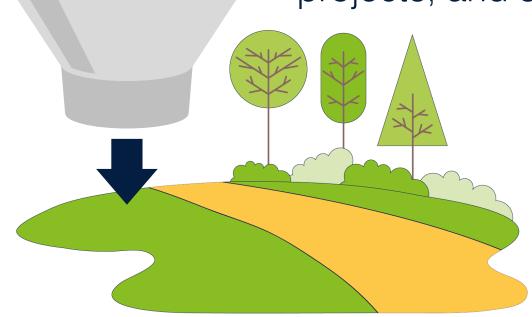
## WHAT IS HAZARD MITIGATION?



Reduce impacts from natural hazards...



...through plans, projects, and services.



### **VALUE OF HAZARD MITIGATION PLANNING**





**EVERY \$1** SPENT ON MITIGATION



**SAVES \$6** ON DISASTER RECOVERY





## **HMP OVERVIEW**

Chapter 5

Vulnerability Assessment

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Chapter 6

Mitigation Goals & Capabilities

**Appendix** 

Additional

information

Chapter 2

Planning Process

**灣** 

Chapter 7
Mitigation Actions:
Past, Present,

Éuture

Chapter 1

Introduction









## **HMP OVERVIEW**

Introduction

Fall

information





## WHY ARE WE HERE TODAY?





## **AGENDA**



Welcome & Introductions



Overview of the Hazard Mitigation Plan



Natural Hazards in Cambridge



Project Goals and Community Assets



Next Steps and Discussion



Conclude



## **HAZARD PROFILES**





HURRICANES / TROPICAL STORMS



INLAND FLOODING



EXTREME TEMPERATURES



SEVERE WINTER
WEATHER /
NOR'EASTERS



COASTAL FLOODING



**TSUNAMI** 



DROUGHT



WILDFIRE



**EARTHQUAKES** 



**TORNADOES** 



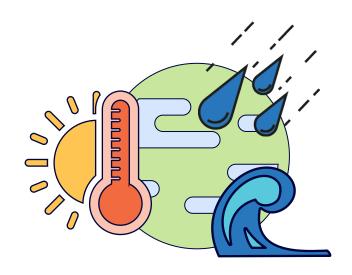
LANDSLIDES



INVASIVE SPECIES

## **CLIMATE CHANGE**





Climate is the average course or condition of the weather over a period of decades.

Climate change is manifested by sea level rise and storm surge, extreme precipitation, and extreme heat.

Cambridge is designed and built for the climate of the past. We must have a plan that looks forward.

- Resilient Cambridge Report



## **FLOODING IMPACTS**





Buildings and infrastructure



Evacuations



Emergency responders



Businesses and deliveries



Power outage and energy



Food availability and supply chain



Shelters and people without housing

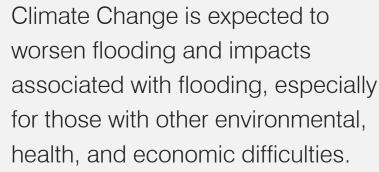


Ecosystem and soil stability



Water quality









## **FLOODING**







# What are your experiences with flooding in Cambridge?

## Answers:

- Splashed by cars when walking
- Driving conditions
- Street puddles not draining
- Water coming almost over Curb to sidewalks
- Wet socks
- My basement floods sometimes
- Some plants dying
- Have not experienced flooding in cambridge
- storm drains not draining



## **HEAT IMPACTS**





Buildings and infrastructure



Schools and learning loss



Health, injuries, and mortality



Air quality and wildfires



Stress on energy systems



People outdoors or without housing



Animal and plant loss



Drought and Water Supply



Climate Change is expected to worsen heat trends and impacts associated with heat, especially for those with other environmental, health, and economic difficulties.









# How do you and your family stay cool when it's hot out?

### Answers

- Ceiling fans
- Air conditioning Water parks
- stay in shade
- Take kids to the park
- Windows shit shades down in day,
   AC as needed
- stay inside
- Stay indoors in ac
- Splash pads



## SEVERE WINTER IMPACTS





Buildings and infrastructure



Repair costs and construction delays



Health, injuries, and mortality



Business and deliveries



Power outage



Food availability



Shelter and displacement



Ecosystem and habitats



Re-shaping the river



Climate Change is expected to worsen severe winter weather and associated impacts, especially for those with other environmental, health, and economic difficulties.



## SEVERE WINTER WEATHER





# What's the biggest challenge for you and your family when it snows?

## **Answers**:

- Visibility issues due to snow mountains on Cambridge streets
- 冻伤和摔倒
- Buses not arriving on time
- Walking to work on icy sidewalks
- can't bike in the snow
- Unshoveled sidewalks
- Difficulty on sidewalks
- icy streets
- Shoveling driveway
- Sidewalks not being cleaned
- Shoveling
- shoveling the sidewalk
- Slipping and falling

while commuting

- Power outage
- Train delays

## **AGENDA**



Welcome & Introductions



Overview of the Hazard Mitigation Plan



Natural Hazards in Cambridge



Project Goals and Community Assets



Next Steps and Discussion



Conclude



## **MITIGATION GOALS**





Equitably **Protect** Health and Safety of the Community

Promote Public Preparedness and Resilience through **Communication** 

**Coordinate and Collaborate** among City Departments and with Community Partners on Hazard Mitigation Planning & Climate Adaptation

Plan for & **Sustainably Invest** in Priority Hazard Mitigation Implementation

Improve Capacity to *Monitor* Natural Hazards and *Respond* to Changes

## **COMMUNITY ASSETS**

















Cultural, Historic, & Events



**Energy** 













# Which events are important for community resilience?

## Answers

- YWCA
- Settlement Houses (MFNH, CCC)
- Farmers market
- farmers market
- Fairs
- Dragon boat races

## **COMMUNITY ASSETS**

















Cultural, Historic, & Events



**Energy** 













34



## As you deal with extreme weather events, what buildings or services do you need to access?

## Answers

- City buildings (heating, cooling centers)
- Dunks
- pharmacy
- Grocery store
- gas station
- Gas station
- Electrical or plumbing help
- grocery store
- Offices
- Market

## **AGENDA**



Welcome & Introductions



Overview of the Hazard Mitigation Plan



Natural Hazards in Cambridge



Project Goals and Community Assets



Next Steps + Discussion

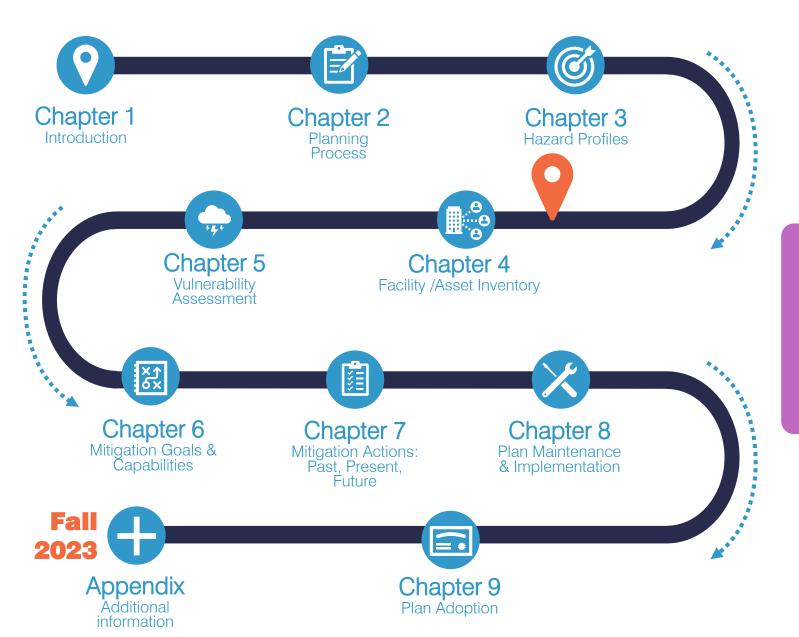


Conclude



## **NEXT STEPS**

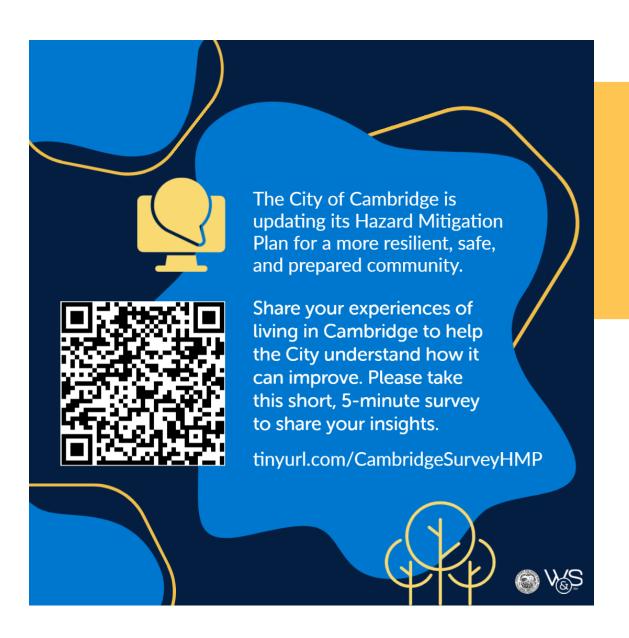




- Develop Actions
- Assess Capabilities
- Integrate Public Feedback
- Analyze Community Assets

## **TAKE THE SURVEY!**



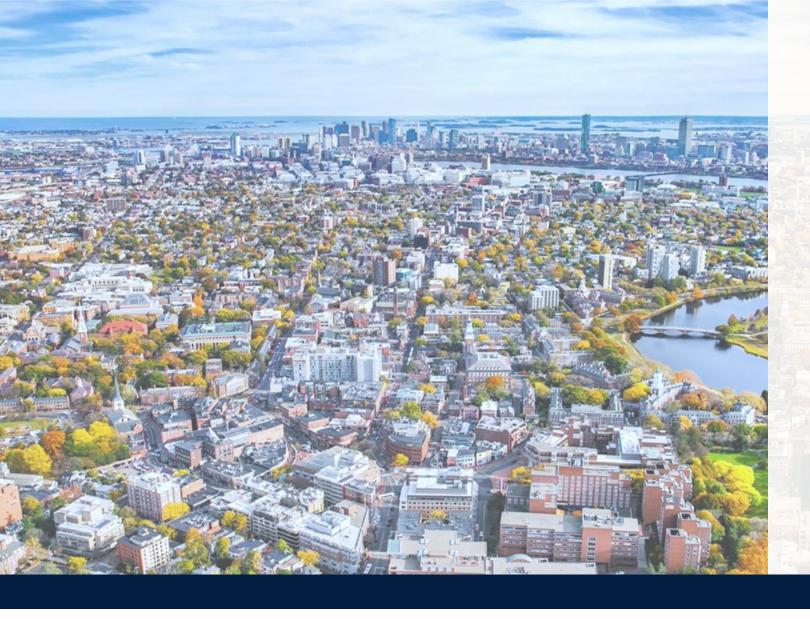


Your input will help shape the strategies, projects, policies, and decisions the City makes regarding natural hazards.

Stay connected by visiting the City's website and look out for the final public meetings in September.



## Questions or comments?



## **Hazard Mitigation Plan Update 2023**

Thank You!





## HAZARD MITIGATION PLAN 2023 UPDATE PUBLIC MEETING #1 ATTENDANCE AND RECORDING

June 13, 2023

#### **Attendees**

#### **City of Cambridge**

- Leila Mekias, CDD
- Susanne Rasmussen, CDD
- Deputy Chief Colin Walsh, Fire Dept.
- Jim Wilcox, DPW
- Crystal Rosa, Human Rights Commission
- Sam Lipson, CPHD
- Vedad Konjic, CPS Facilities
- Nancy Porter, CPHD
- Marlees Owayda
- Rachel Williams, IT
- Denise Garcia
- Annie, Mandarin Interpreter
- Rachel Tanenhaus, CCPD

#### **Members of the Public**

- Amelia Joselow
- Fabiola Alikpokou
- Guoying Liu
- Jessica Sgrignuoli
- Nahid Chowdhury
- Pe Kutcher
- Qumrunnessa A Huda
- Sharmila Chandrasekaran
- Unknown Number

#### Weston & Sampson

- Robin Seidel, Project Manager
- Jennie Moonan, HMP Technical Lead
- Emily Judson, Resiliency Planner

#### Recording

To view the recording, please click on the following link and enter the passcode if prompted: <a href="https://cambridgema.zoom.us/rec/share/R39YO7zeTqhd\_c8Ss-LCZzswTPXt-svPgQuxiWed3kB5sl0ryAeOMEghY66WYNjj.paaasHEPnUFXQWQj?startTime=168669387900">https://cambridgema.zoom.us/rec/share/R39YO7zeTqhd\_c8Ss-LCZzswTPXt-svPgQuxiWed3kB5sl0ryAeOMEghY66WYNjj.paaasHEPnUFXQWQj?startTime=168669387900</a>

Passcode: 0cfHef&n

Learn more by viewing the public meeting recording at:

www.cambridgema.gov/ CDD/climateandenergy/ naturalhazardmitigationplan



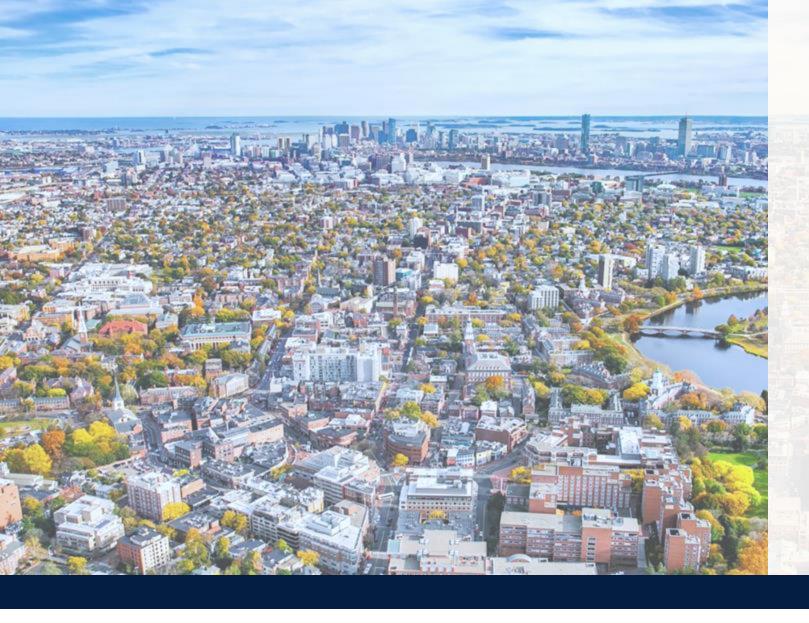
The City of Cambridge is updating its Hazard Mitigation Plan for a more resilient, safe, and prepared community.

Share your experiences of living in Cambridge to help the City understand how it can improve. Please take this short, 5-minute survey to share your insights.

tinyurl.com/CambridgeSurveyHMP







Hazard Mitigation Plan Update 2023

> Public Meeting October 25, 2023





#### **WELCOME**















This meeting is being recorded





Susanne Rasmussen
Director of Environmental and
Transportation Planning



Robin Seidel Project Manager, Weston & Sampson



Leila Mekias Climate Resilience Project Planner



Jennie Moonan Project Technical Lead, Weston & Sampson

#### **AGENDA**



Climate Change



Hazard Mitigation Planning Overview



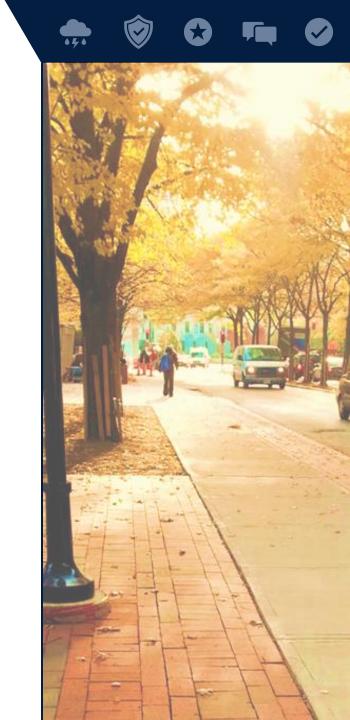
2023 HMP Scope of Work & Chapters Overview



**Next Steps and Discussion** 

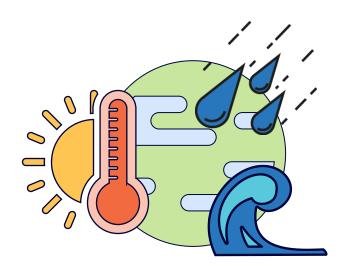


Conclude



#### **CLIMATE CHANGE**



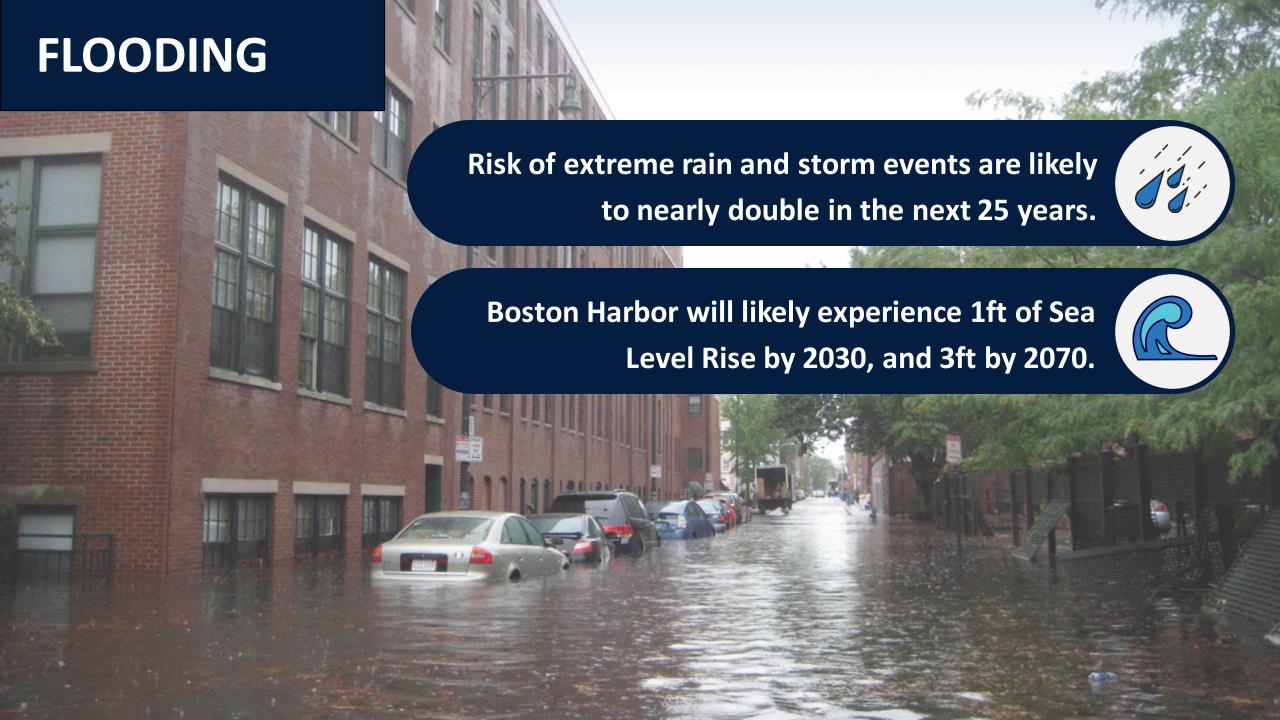


Climate is the average course or condition of the weather over a period of decades.

Climate change is manifested by sea level rise and storm surge, extreme precipitation, and extreme heat.

Cambridge is designed and built for the climate of the past. We must have a plan that looks forward.

- Resilient Cambridge Report







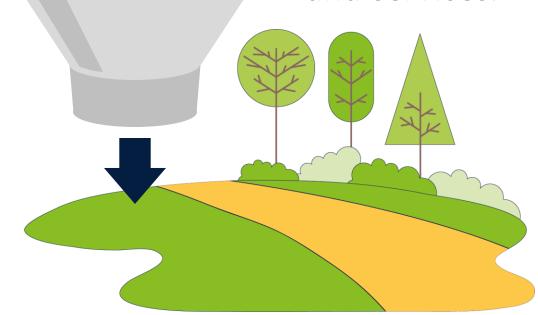
## WHAT IS HAZARD MITIGATION?



Reduce impacts from natural hazards...



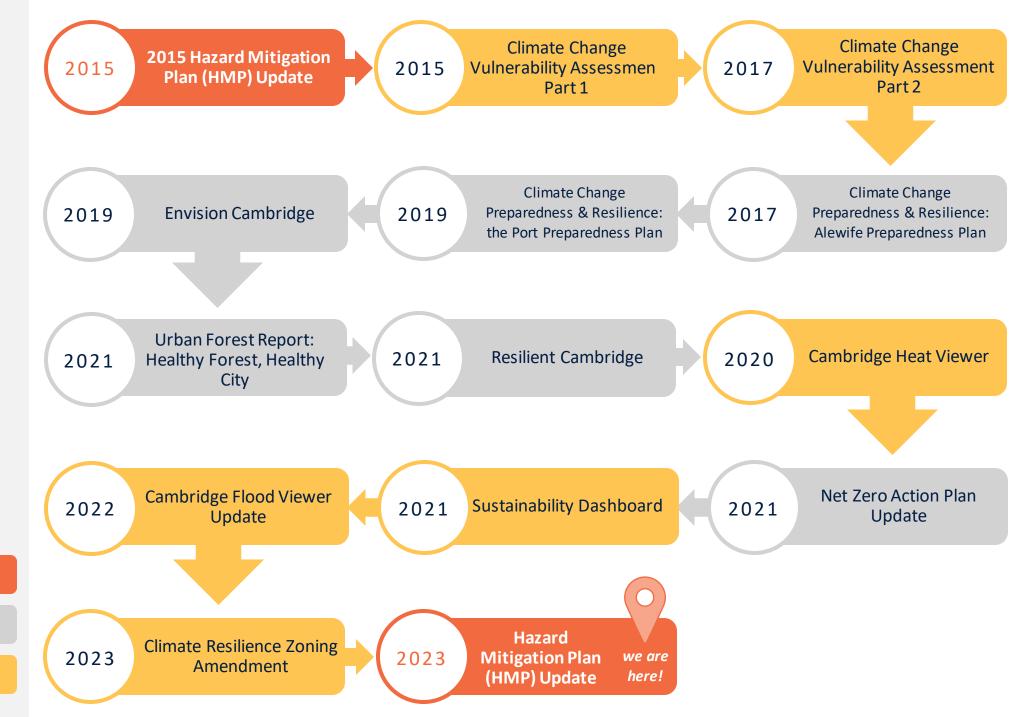
...through plans, projects, and services.



### **VALUE OF HAZARD MITIGATION PLANNING**







How the HMP is different from other efforts!

**HMPs** 

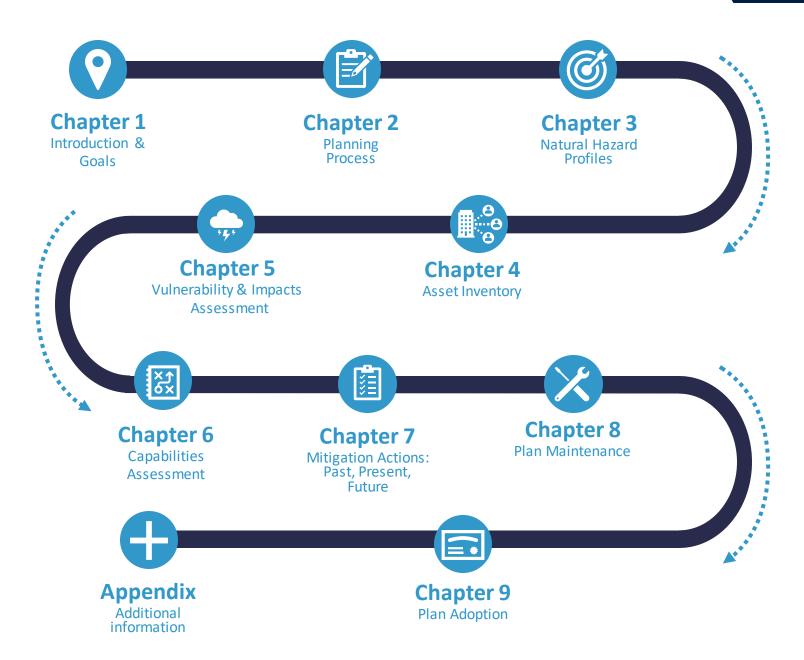
**City Plans** 

**City Actions** 



## **NHMP OVERVIEW**





#### **CH 1: INTRODUCTION & GOALS**



#### **MITIGATION GOALS:**



Equitably **Protect** Health and Safety of the Community

Promote Public Preparedness and Resilience through *Communication* 

**Coordinate and Collaborate** among City Departments and with Community Partners on Hazard Mitigation Planning & Climate Adaptation

Plan for & Sustainably Invest in Priority Hazard Mitigation Implementation

Improve Capacity to *Monitor* Natural Hazards and *Respond* to Changes

#### **CH 2: PLANNING PROCESS**



## City Staff



**Steering Committee** 

19 key City staff

who guides the planning process and endorse draft Goals

6 Monthly Meetings & 3 Workshops

## Stakeholders



Hazard Mitigation Planning Team (HMPT)

90 stakeholders

including advocates, residents, business-owners, state and local agency representatives, and people from various other organizations.

3 Workshops

## **Public**



**Public Engagement** 

**Everyone** 

Results from public meetings and other feedback are integrated into the final report.

3 Public Meetings 150+ Survey Responses

### **CH 3: NATURAL HAZARD PROFILES**





HURRICANES / TROPICAL STORMS



INLAND FLOODING



EXTREME TEMPERATURES



SEVERE WINTER
WEATHER /
NOR'EASTERS



COASTAL FLOODING



**TSUNAMI** 



**DROUGHT** 



**WILDFIRE** 



**EARTHQUAKES** 



**TORNADOES** 



**LANDSLIDES** 



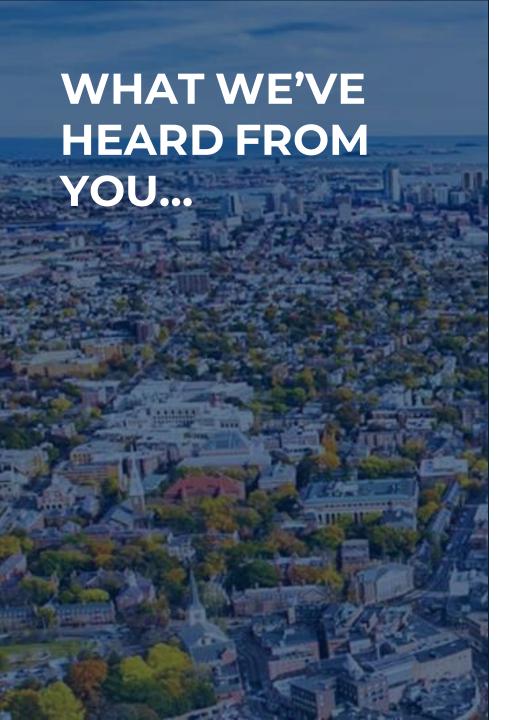
INVASIVE SPECIES











#### **Summary of Public Survey Results**

Most concerning natural hazards

- 1. Flooding
- 2. Extreme heat
- 3. Winter Storms / Nor'easters

Most concerning impact of natural hazards

- 1. Power outages (>75%)
- 2. Damage to the home (72%)
- 3. Contaminated drinking water (69%)
- 4. Limited access to food or supplies (>50%)

## **CH 3: NATURAL HAZARD PROFILES**



Chapter 3 Identifies the natural hazards that can affect the city:

Location: Areas of Cambridge that might be affected

**Level of Intensity:** Potential size of natural hazard

event

**Previous Events:** How often events have happened in

the past?

**Future Probability:** How likely they are to occur in the future?



### **CH 4: ASSET INVENTORY**

















Cultural, Historic, & Events



**Energy** 



#### **CH 4: ASSET INVENTORY**

## **Examples of assets in FEMA categories**

#### People:

Populations, shelters, housing, schools, and food distribution

#### Structures:

 Faith community buildings, grocery stores, medical facilities, transportation infrastructure, schools, and Fresh Pond Water Treatment Plant

#### Systems:

 Power grid, cell towers, transit routes, MWRA facilities, and water/sewer system

#### Resources:

Parks, open spaces, community gardens, and arts and cultural facilities

#### **Activities:**

• Festivals, events, community-building activities that strengthen social capital and resilience



People **697** 

Structures **264** 

Natural, Cultural, and Historic Resources **2543** 

Systems **256** 

Activities

44

Assets that are Community Lifelines **698** 

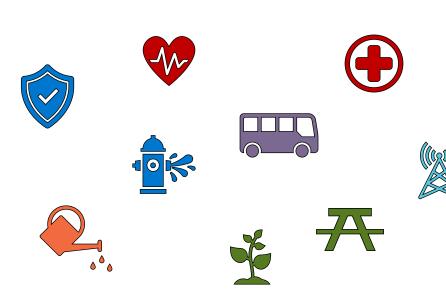
**3804** 

## **CH 5: VULNERABILITY & IMPACT ASSESSMENT**



#### VULNERABILITY =

ASSETS that could be impacted by HAZARDS



































# WHAT WE'VE HEARD FROM YOU...



Major blizzards have disrupted daily life and work, with power outages, mountains of snow to shovel, digging out the car, difficulty navigating on foot due to relentless ice that's never fully addressed by community.

- Survey Respondent



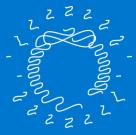
My basement has flooded twice when we had storms that dumped 7-8 inches in 48 hours.

- Survey Respondent



Recent wildfire smoke affected by health

- - Survey Respondent

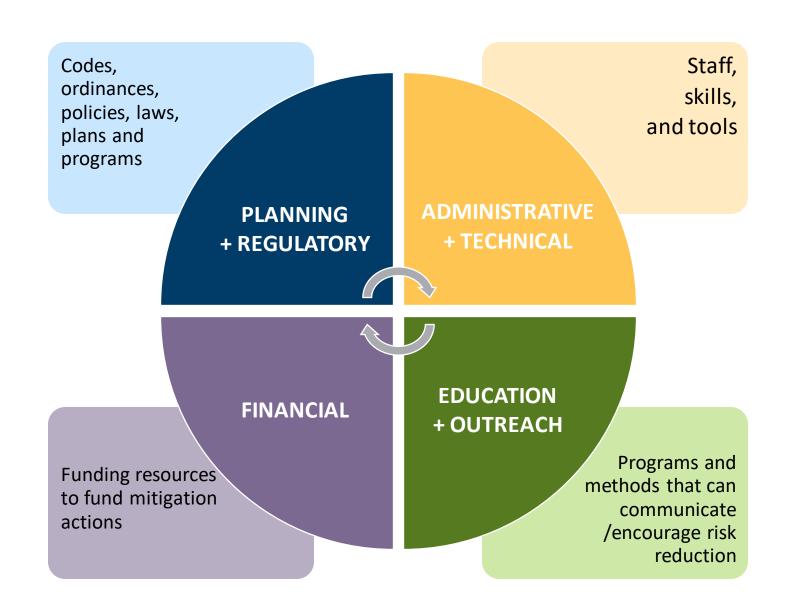


Extremes of heat and cold or heavy snow make it difficult and unpleasant for me to get around. I don't have a car, and I still have to walk to or from the bus stop or T station and wait for the bus in bad weather conditions.

-Survey Respondent

# **CH 6: CAPABILITIES ASSESSMENT**

The City of Cambridge has a unique set of capabilities, in the form of laws, policies, programs, staff, funding and other resources, to carry out the HMP and increase resilience.





# WHAT WE'VE HEARD FROM YOU...

# **Summary of Public Survey Results**

What does the city <u>DO WELL</u> to prepare for natural hazards?

- 1. Winter road treatment salting and sanding (87%)
- 2. Public notification of upcoming extreme events (78%)
- 3. Snow removal/preparedness (75%)
- 4. Tree planting (63%)
- 5. Cooling stations (43%)

What could the city <u>IMPROVE ON</u> to prepare for natural hazards?

- 1. Flood protection and response (55%)
- 2. Climate resilience planning (50%)
- 3. Reliable public transportation (45%)
- 4. Tree planting (42%)
- 5. Renewable energy implementation (41%)

### **CH 7: MITIGATION ACTIONS**



Mitigation Actions are what that the whole plan has been building up to.

# **Mitigation Actions....**

...fulfill the goals in Chapter 1.



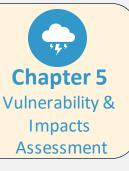
...protect assets in Chapter 4...



...that are vulnerable to natural hazards in Chapter 3...



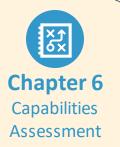
...in ways defined by Chapter 5.



...have been confirmed or added to through engagement processes in Chapter 2.



The City has or will create the capacity to undertake them as described in Chapter 6.



A mitigation action is a measure, project, plan, or activity proposed to reduce current and future vulnerabilities.

These actions will create resilience for the City of Cambridge (ability to withstand and swiftly recover from an extreme event). These actions will support adaptation to climate change.

# CH 7: MITIGATION ACTIONS EXAMPLE ACTIONS



Local Planning & Regulation

Structure & Infrastructure

Natural Systems
Protection

Education and Awareness Programs

## **CH 8: PLAN MAINTENANCE**





#### MONITORING THE PLAN

The City will monitor the mitigation actions to ensure that they are going to plan.



#### **EVALUATING THE PLAN**

The City will meet regularly, and after major natural hazard events, to evaluate how well the plan is working.



#### **UPDATING THE PLAN**

The City will continue to update the Plan every 5 years.



#### INTEGRATING THE PLAN

The City will integrate data, information, and actions from the HMP into other City plans and initiatives.



#### PUBLIC PARTICIPATION THROUGHOUT PLAN MAINTENANCE

The City is committed to conducting equitable and impactful public participation. Public engagement activities will align with the evaluation, monitoring, and plan update meetings as well as with large natural hazard events.

# **NEXT STEPS**











# Hazard Mitigation Plan (HMP) Planning Process











Send to FEMA/Address Comments



Adopt



Send to State EMA/Address Comments



Public Meeting/Listening Session



**Prepare Chapters** 











#	Action	Timeframe to Start	Associated Goal(s)	Hazards
1	Develop program for enhanced staffing for disaster recovery	1-2 years	#5 Monitor & Respond	All
2	Perform a study to evaluate the replacement of manually operated components with remote operated components, including the evaluation of cybersecurity vulnerability of the public water supply system	1-2 years	#5 Monitor & Respond	Loss of Water Supply
3	Integrate resiliency strategies and considerations into implementation of open space projects.	1-2 years	#1 Protect	Extreme Heat, Precipitation Flooding, Drought
4	Extend swimming pool operational hours and season	1-2 years	#1 Protect	Extreme Heat
5	Collaborate with Cambridge public housing authority and community centers to identify community rooms to use as cooling centers and shelters during storms	1-2 years	#1 Protect	All
6	Develop an operations plan for DPW and Police on how to respond to flooding	1-2 years	#1 Protect, #5 Monitor & Respond	Precipitation Flooding, Coastal Flooding
7	Create an emergency response higher education and city collaboration plan	1-2 years	#3 Coordinate & Collaborate, #5 Monitor & Respond	All
8	Perform a vulnerability assessment of vaults where hard copy records are kept	2-5 years	#3 Coordinate & Collaborate, #5 Monitor & Respond	Precipitation Flooding, Coastal Flooding
9	Conduct maintenance activities to monitor and reduce brushfire risks	1-2 years	#5 Monitor & Respond	Brushfire
10	Prepare a Tree Pest Vulnerability Matrix or similar pest and disease threat assessment and management options report utilizing the most recent tree inventory	2-5 years	4. Sustainably Invest, #5 Monitor & Respond	Invasive Species
11	Conduct study to identify how to engage with the disability community during an emergency.	1-2 years	#1 Protect	All









#	Action	Timeframe to Start	Associated Goal(s)	Hazards
12	Develop an annual media campaign about signing up for code red notifications	1-2 years	#2 Communication	All
13	Provide a central location on the City's website to provide up-to-date notification and items such as extreme weather, air quality alerts, etc.	1-2 years	#2 Communication	All
14	Identify areas for green stormwater infrastructure and reducing impervious surfaces	in-progress/ongoing	#4 Sustainably Invest	Precipitation Flooding
15	Perform a study to identify how to best protect Fresh Pond reservoir from saltwater intrusion	2-5 years	#1 Protect, #3 Coordinate & Collaborate, #4 Sustainably Invest	Coastal Flooding
16	Prepare an Earthquake Emergency Plan	2-5 years	#1 Protect, # Monitor & Respond	Earthquake
17	Develop an enhanced communication plan and program related natural hazards in collaboration with community groups	2-5 years	#2 Communication	All
18	Purchase emergency radios for critical staff to utilize when an emergency event is expected where power and cell phone service may be compromised. Develop a plan for distribution and use.	1-2 years	#5 Monitor & Respond	All
19	Upgrade deicing / snow removal equipment, including smaller equipment that is able to accommodate bicycle facilities and pedestrian paths	in progress	#5 Monitor & Respond	Winter Storms
20	Install water fountains + cooling features locations at bus/bike routes	Ongoing	#1 Protect, #5 Monitor & Respond	Extreme Heat
21	Evaluate use of Microgrid(s) for critical facilities and implement recommendations	2-5 years	#5 Monitor & Respond	All









#	Action	Timeframe to Start	Associated Goal(s)	Hazards
22	Undertake interventions as a regional collaboration at Charles River and Amelia Earhart Dam to reduce overtopping/flanking	in-progress	#3 Coordinate & Collaborate, #4 Sustainably Invest	Coastal Flooding
23	Improve collection and conveyance system in the Port Neighborhood	In progress	#1 Protect, #4 Sustainably Invest	Precipitation Flooding
24	Complete in-progress stormwater management program: Green, Franklin + Sidney Streets, School, Pine, Cherry and Windsor Streets	Less than 1 year	#1 Protect, #4 Sustainably Invest	Precipitation Flooding
25	Update and Improve City's HeatViewer with best available information	2-5 years	#2 Communication	Extreme Heat
26	Update and Improve Floodplain Mapping* (Cambridge Flood Viewer)	in progress	#2 Communication	Precipitation Flooding, Coastal Flooding
27	Develop and update materials to support homeowners in completing retrofits related to flooding & heat (e.g., trainings, & educational materials on funding assistance)	2-5 years	#1 Protect	Extreme Heat, Precipitation Flooding, Coastal Flooding
28	Develop an emergency community support reference guide which provides a list of health services which are operational during extreme events for community reference(i.e. dialysis centers)	1-2 years	#1 Protect, #2 Communications	All
29	Update the climate change vulnerability assessment to include up-to-date climate information and new facilities and identify recommendations for municipal facility improvements for resiliency, including an updated flood duration study using MC-FRM	2-5 years	#3 Coordinate & Collaborate	Extreme Heat, Precipitation Flooding, Coastal Flooding
30	Implement actions of Cambridge Urban Forest Master Plan	in progress/ongoing	#1 Protect, #4 Sustainably Invest	Extreme Heat, Precipitation Flooding, Drought



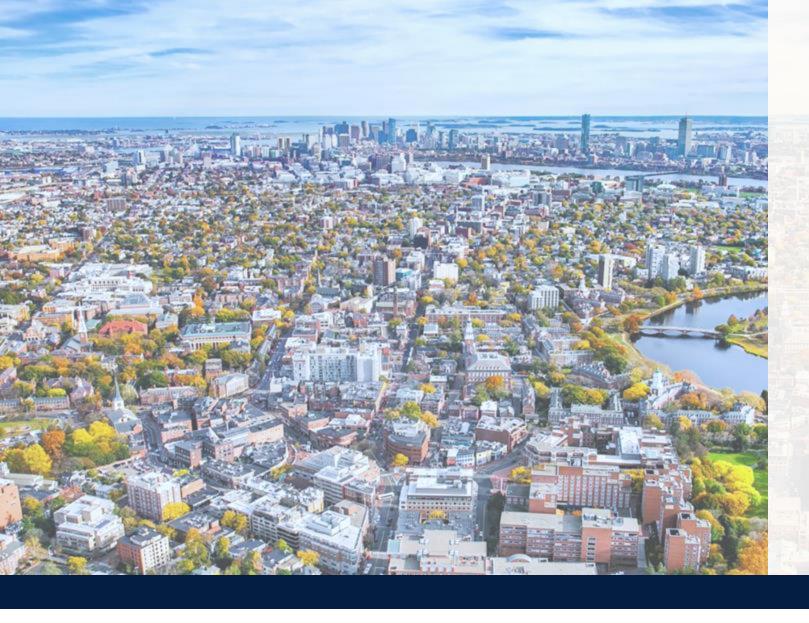








#	Action	Timeframe to Start	Associated Goal(s)	Hazards
31	Complete study to evaluate shade needs (other than trees) referred to as "The Shade Study", and implement recommendations (e.g., adding shade structures)	in progress	#1 Protect	Extreme Heat
32	Encourage energy efficiency in buildings through zoning requirements and community engagement and support	Less than 1 year	#5 Monitor & Respond	Extreme Heat, Extreme Cold
33	Prioritize clean energy solutions for power such as solar, battery, geothermal, etc. where feasible	Less than 1 year	#5 Monitor & Respond	All
34	Coordinate with the MBTA their efforts to protect critical regional transit infrastructure in Cambridge	Less than 1 year	#3 Coordinate & Collaborate, #4 Sustainably Invest	All
35	Coordinate with adjacent communities for hazard preparation and response	1-2 years	#3 Coordinate & Collaborate	All
36	Continue to engage with the Charles River Climate Compact and Mystic River Watershed Association on regional collaboration	in-progress	#3 Coordinate & Collaborate	Precipitation Flooding, Coastal Flooding, Extreme Heat
37	Begin to develop a central emergency response plan and centralize emergency response within the city	Less than 1 year	#3 Coordinate & Collaborate	All
38	Design and construct updates to metering stations for Combined Sewers	in-progress	#5 Monitor & Respond	Precipitation Flooding
39	Collaborate with energy providers to protect critical community infrastructure	Less than 1 year	#3 Coordinate & Collaborate, #4 Sustainably	All



Hazard Mitigation Plan Update 2023

Thank You!





# HAZARD MITIGATION PLAN 2023 UPDATE PUBLIC MEETINGS #2 AND #3 ATTENDANCE AND RECORDING

October 25, 2023

#### **Attendees**

#### **City of Cambridge**

- Leila Mekias, CDD
- Catherine Woodbury, DPW
- Deputy Chief Colin Walsh, Fire Dept.
- Jim Wilcox, DPW
- Julie Torelli-Greenwood, CWD
- Sam Lipson, CPHD
- Vedad Konjic, CPS Facilities
- Marlees Owayda
- Denise Garcia
- Peter Vellucci
- Rachel Tanenhaus, CCPD

#### **Members of the Public**

- Amelia Joselow
- Dawn Baxter
- Jennifer Letourneau
- John Nardone
- Julie Wood
- Latoya Weaver
- Mikayla Criger
- Pe Kutcher
- Qumrunnessa A Huda
- Rebecca Feuntes
- Salley Watermulder
- Steve Miller
- Cathie Zusy
- Jeanne Petropoulos
- Nahid Chowdhury
- Olivia Hallstein
- Sue Reinert
- Susan Pacheco

Tom Rawson

#### Weston & Sampson

- Robin Seidel, Project Manager
- Jennie Moonan, HMP Technical Lead
- Emily Judson, Resiliency Planner

#### Recording

The recordings for public meetings two and three are available at the links below. Enter the passcode if prompted.

#### Public meeting 2:

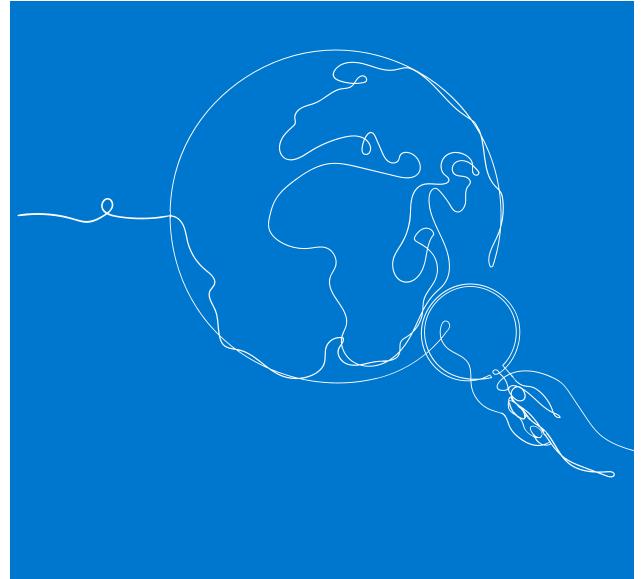
• Presentation Recording

• Passcode: F77P#&TO

#### Public meeting 3:

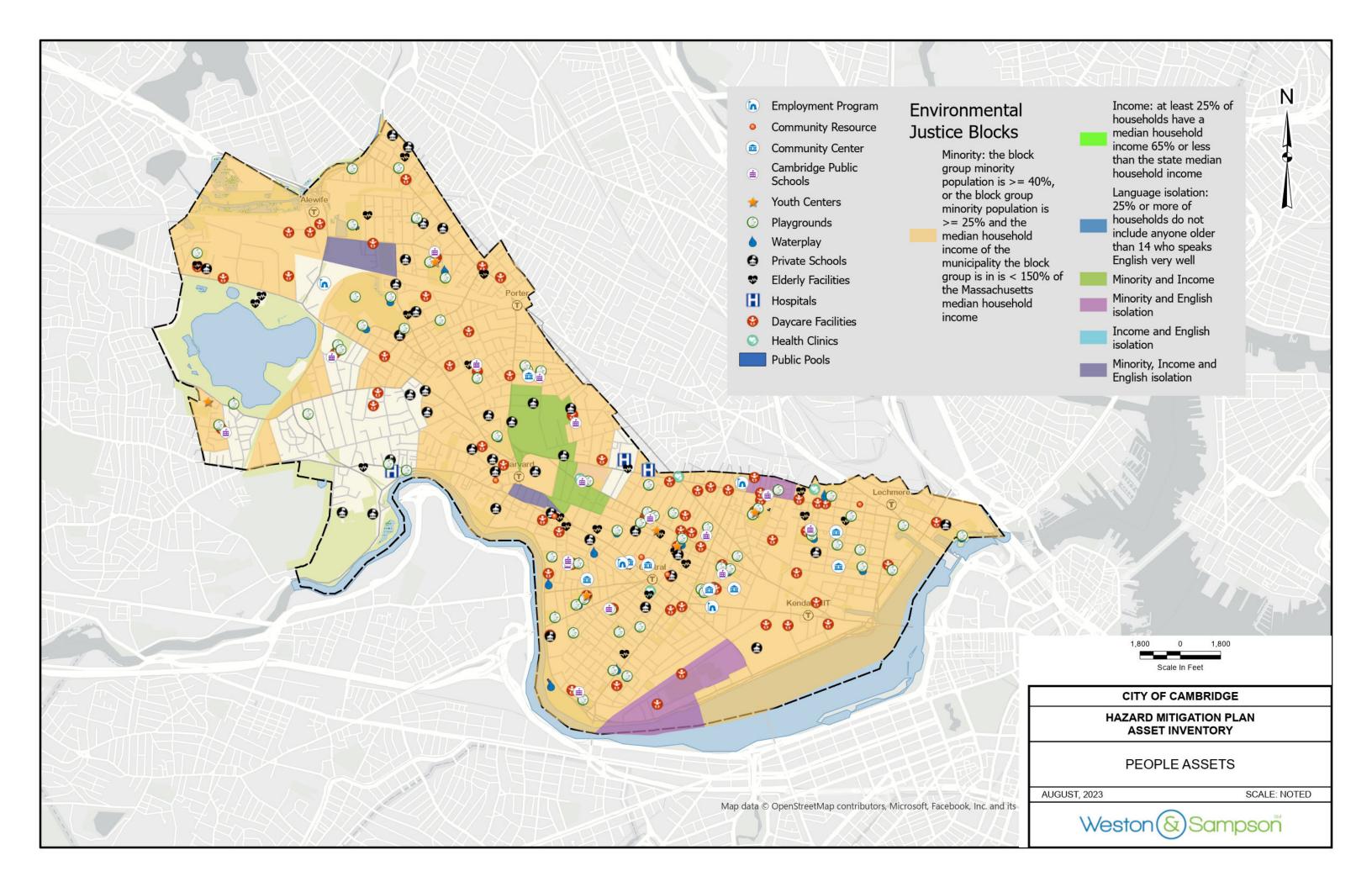
Presentation Recording

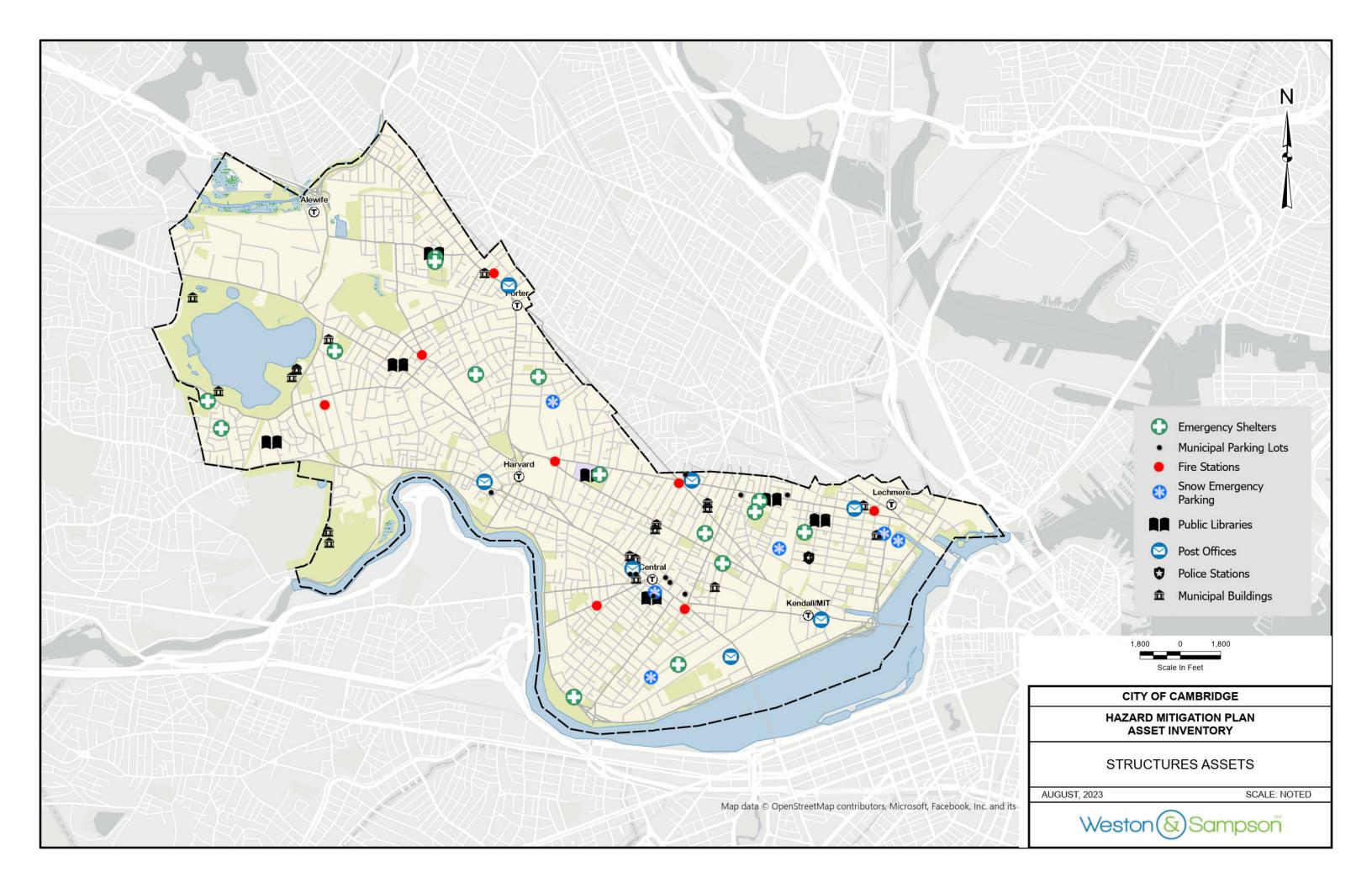
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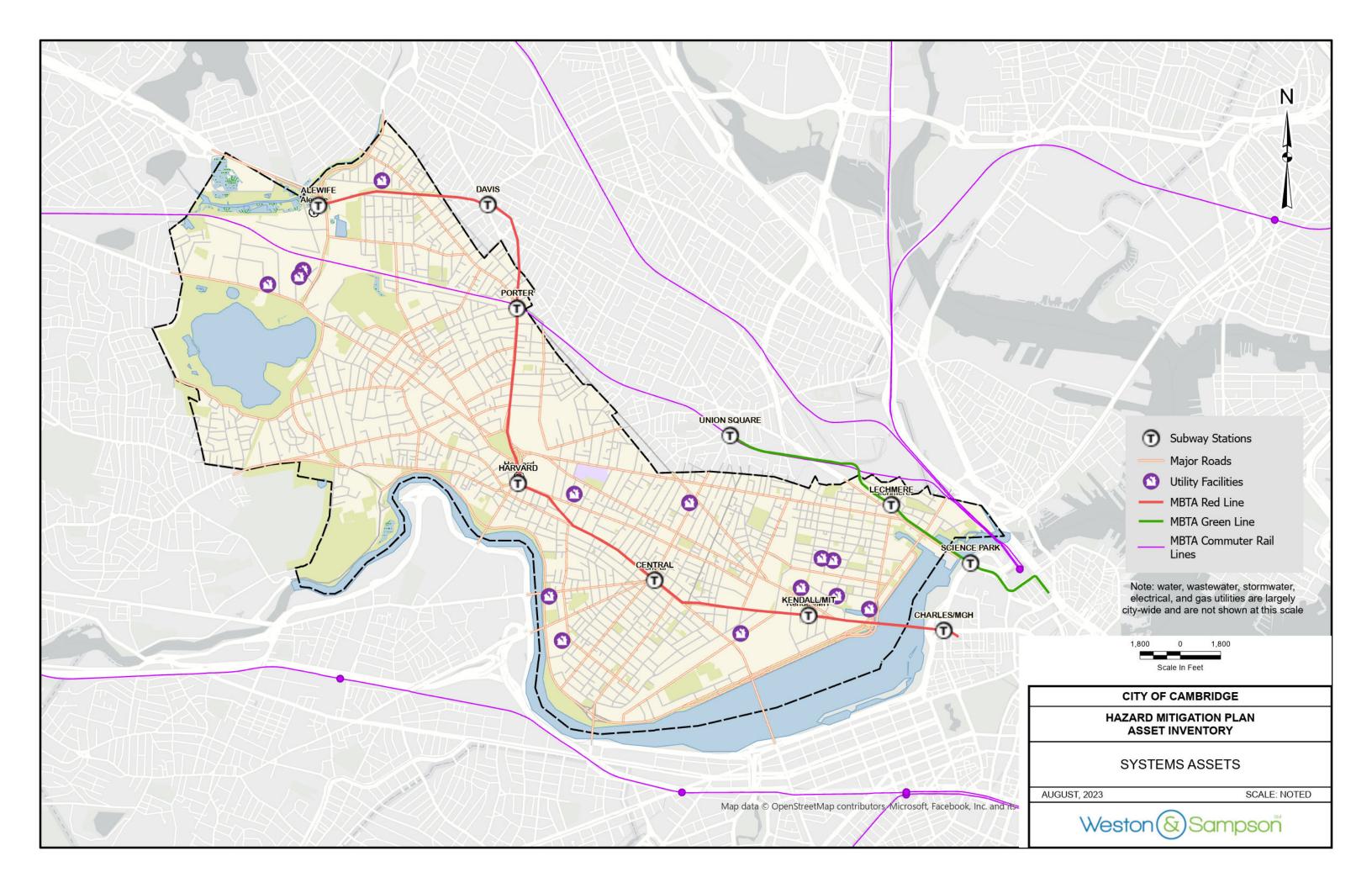


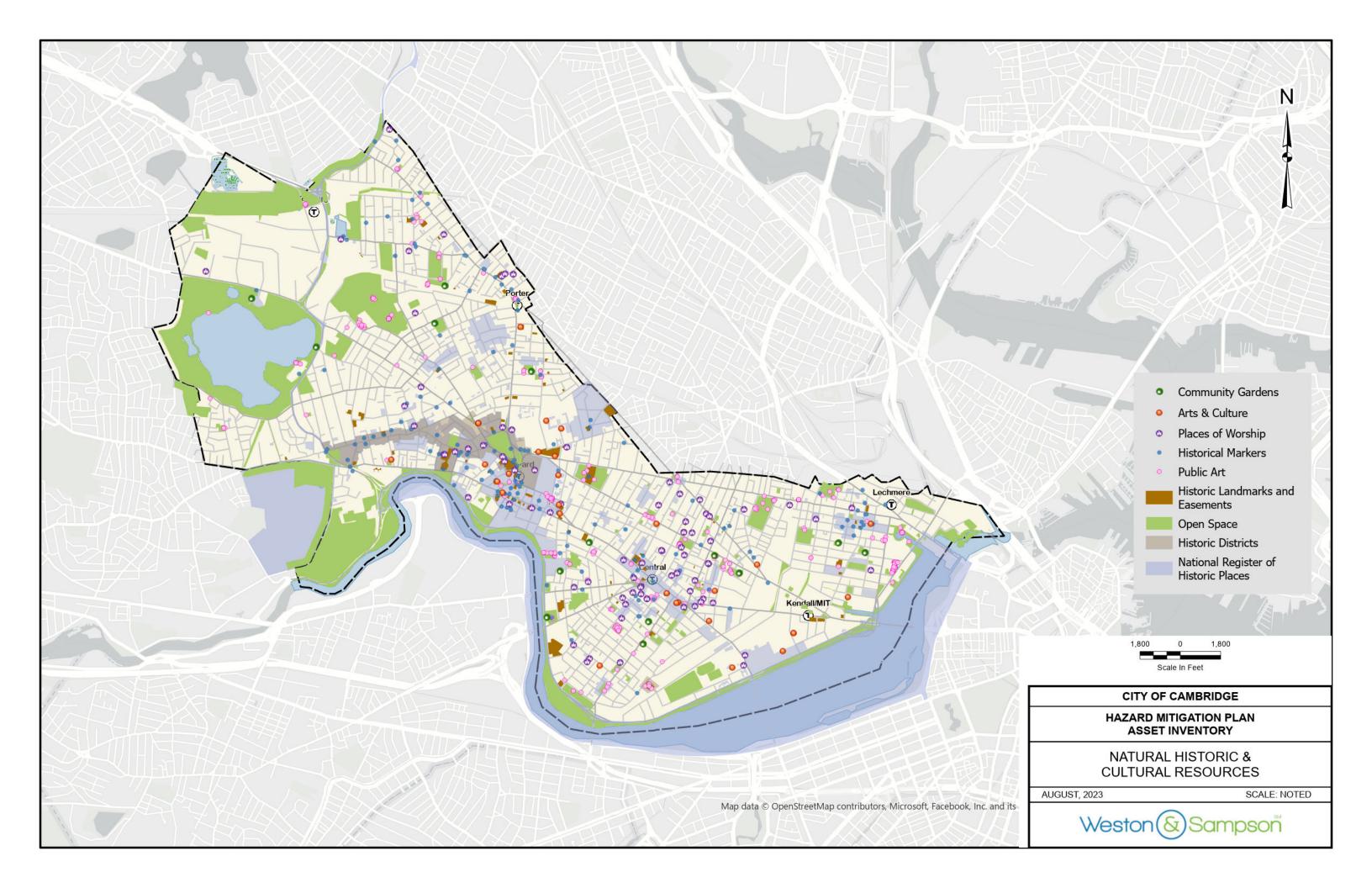
**Appendix E** 

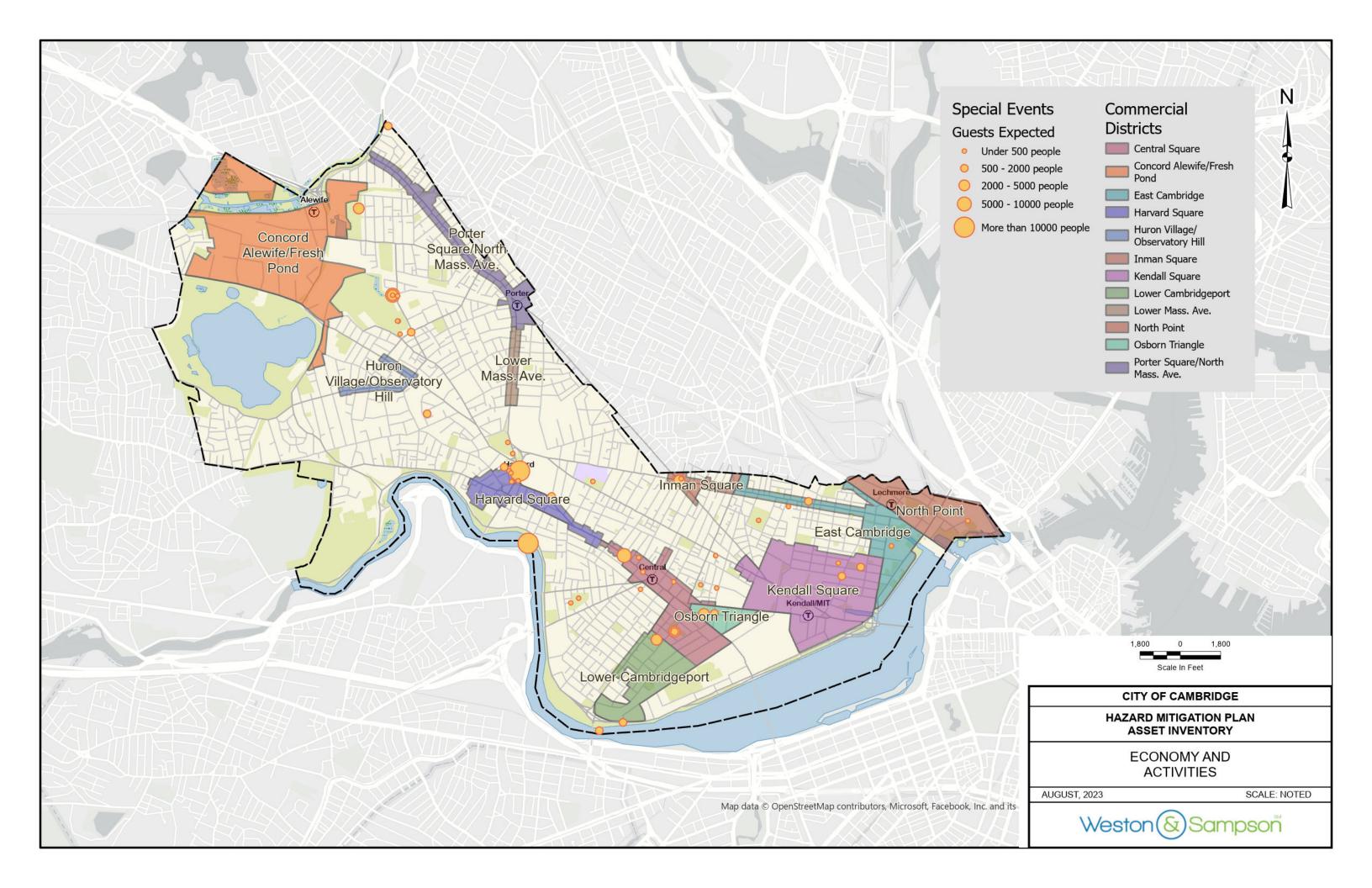
**Asset Maps** 





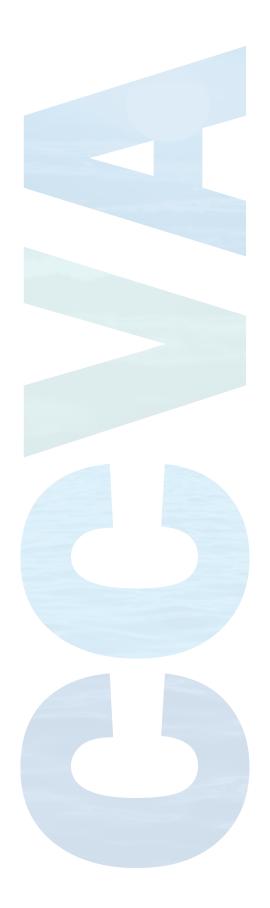






# **Appendix A**

Critical Assets and Community Resources Maps



**Climate Change Vulnerability Assessment** 

City of Cambridge, Massachusetts

November 2015

#### **Maps - Critical Assets and Community Resources**

#### The Built Environment

#### **Energy**

E.1: Buildings by Heating Fuel Type, City of CambridgeE.2: Energy Infrastructures Systems, City of Cambridge

#### **Transportation**

Tr.1: MBTA Transit Ridership, City of Cambridge

Tr.2: MBTA support infrastructure

Tr.3: Road System and Traffic Count, City of Cambridge Tr.4: Bridges, Tunnels and Underpasses, City of Cambridge

Tr.5: Parking Garages, City of Cambridge

Tr. 6: Bicycle Infrastructures
Tr. 7: Bicycle Critical Assets

#### Water

W.1: Location of surface water bodies, wetlands and dams in Cambridge

W.2: Surface water supply source area, City of Cambridge

W.3: Water distribution system, City of Cambridge
W.4: Stormwater collection system, City of Cambridge
W.5: Combined sewer collection system, City of Cambridge

W.6 Impervious surfaces, City of Cambridge

#### **Telecommunications**

Te.1: Telecommunication critical assets, City of Cambridge

#### **Critical Services**

CS.1: Critical Services, City of Cambridge

#### The Urban Forests

UF.1: Percentage of tree canopy in Cambridge UF.2: Cooling impact of trees in Cambridge

#### The Social Environment

CR.1: K-12 Schools and Day Care Facilities in Cambridge

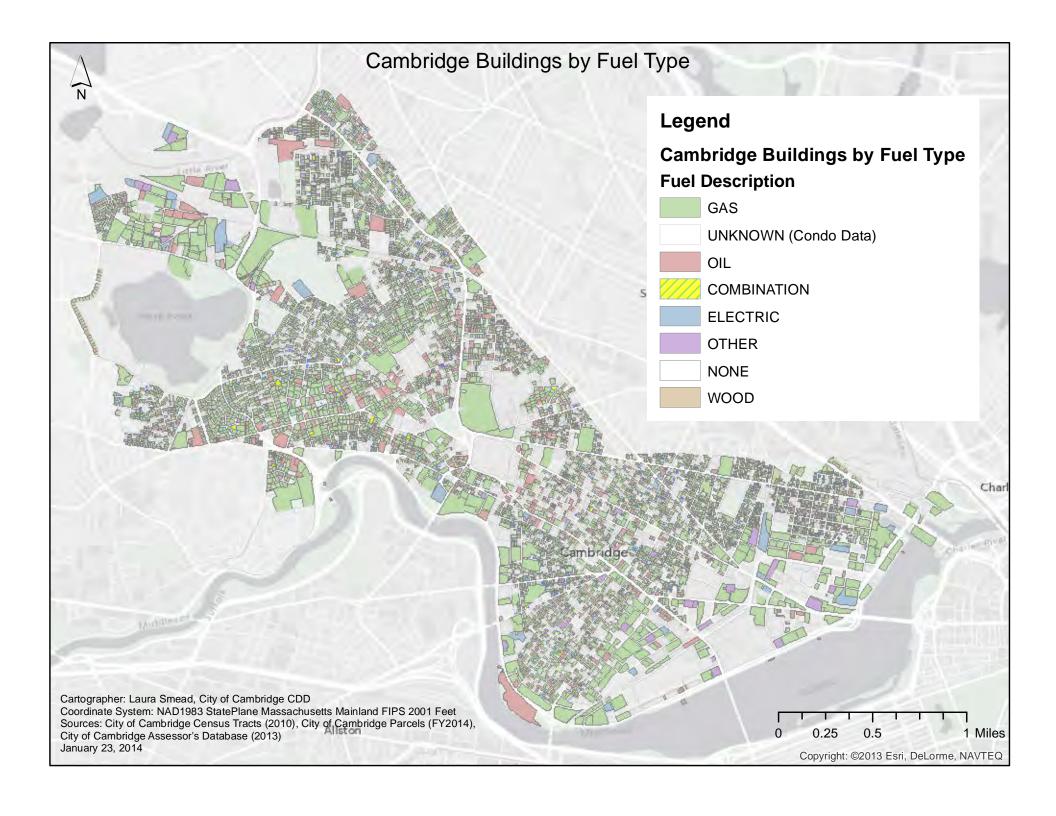
CR.2: Affordable Housing, City of Cambridge

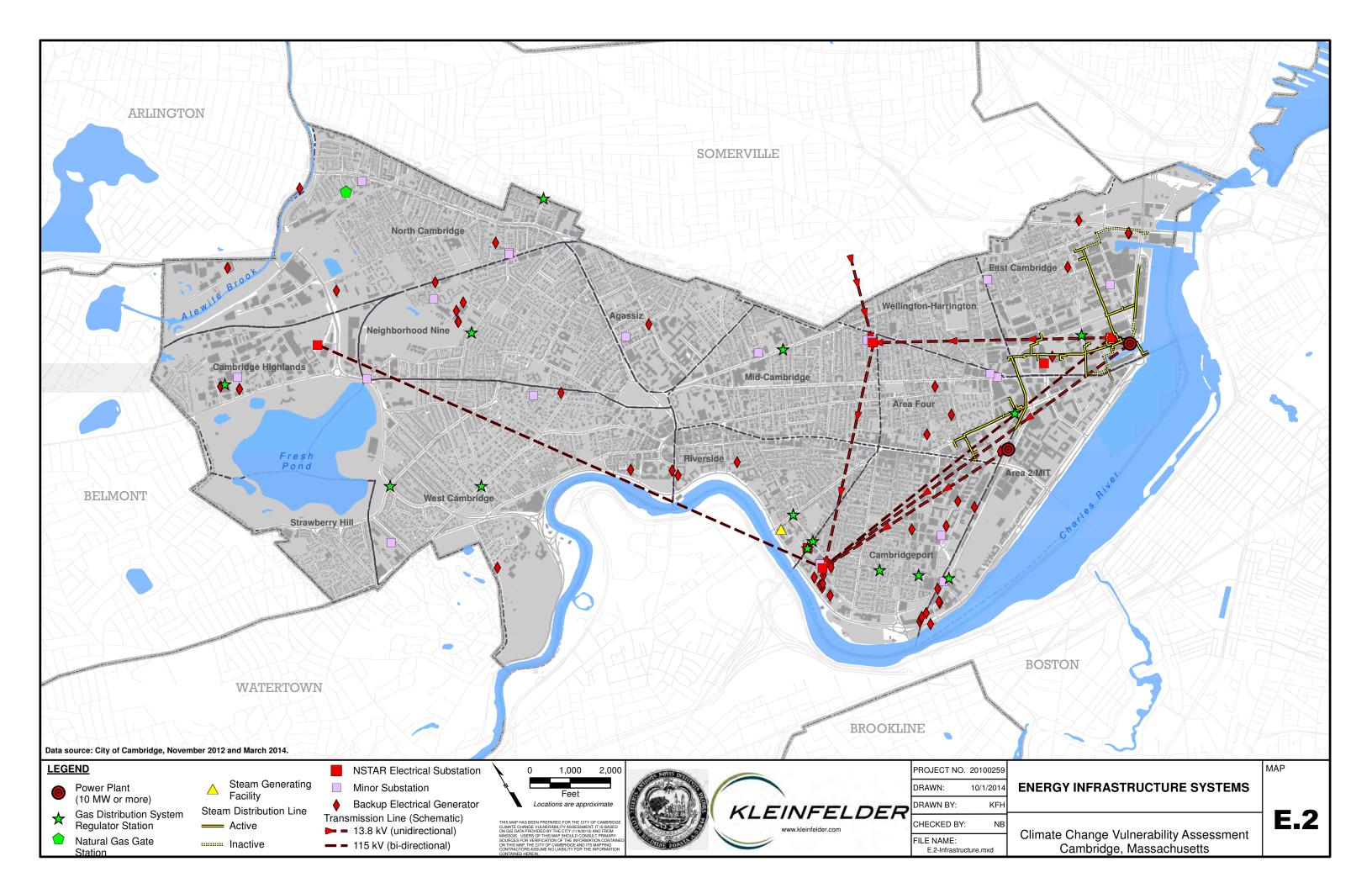
CR.3: Pharmacies & Food Assistance, City of Cambridge

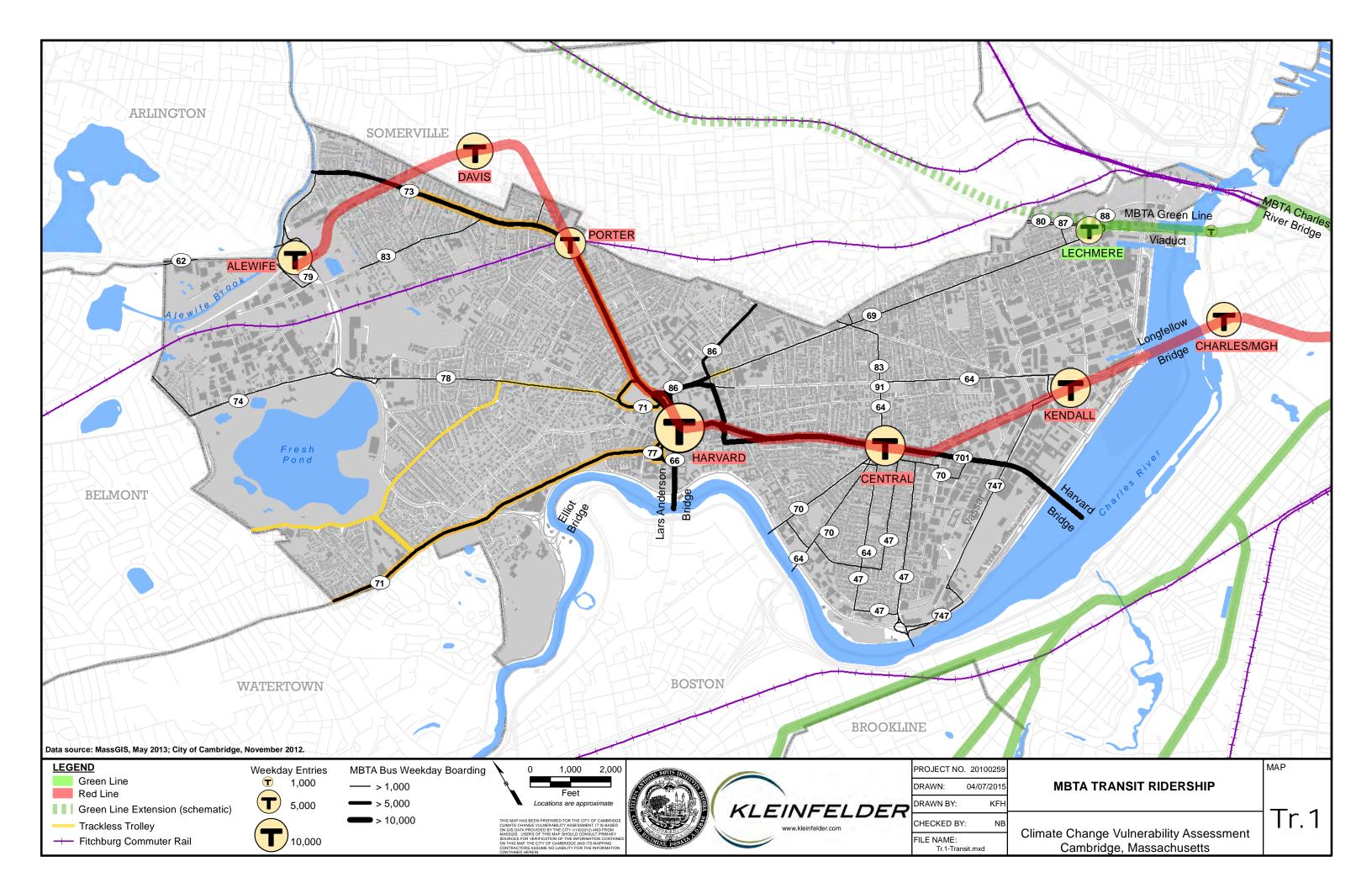
CR.4: Municipal Resources, City of Cambridge

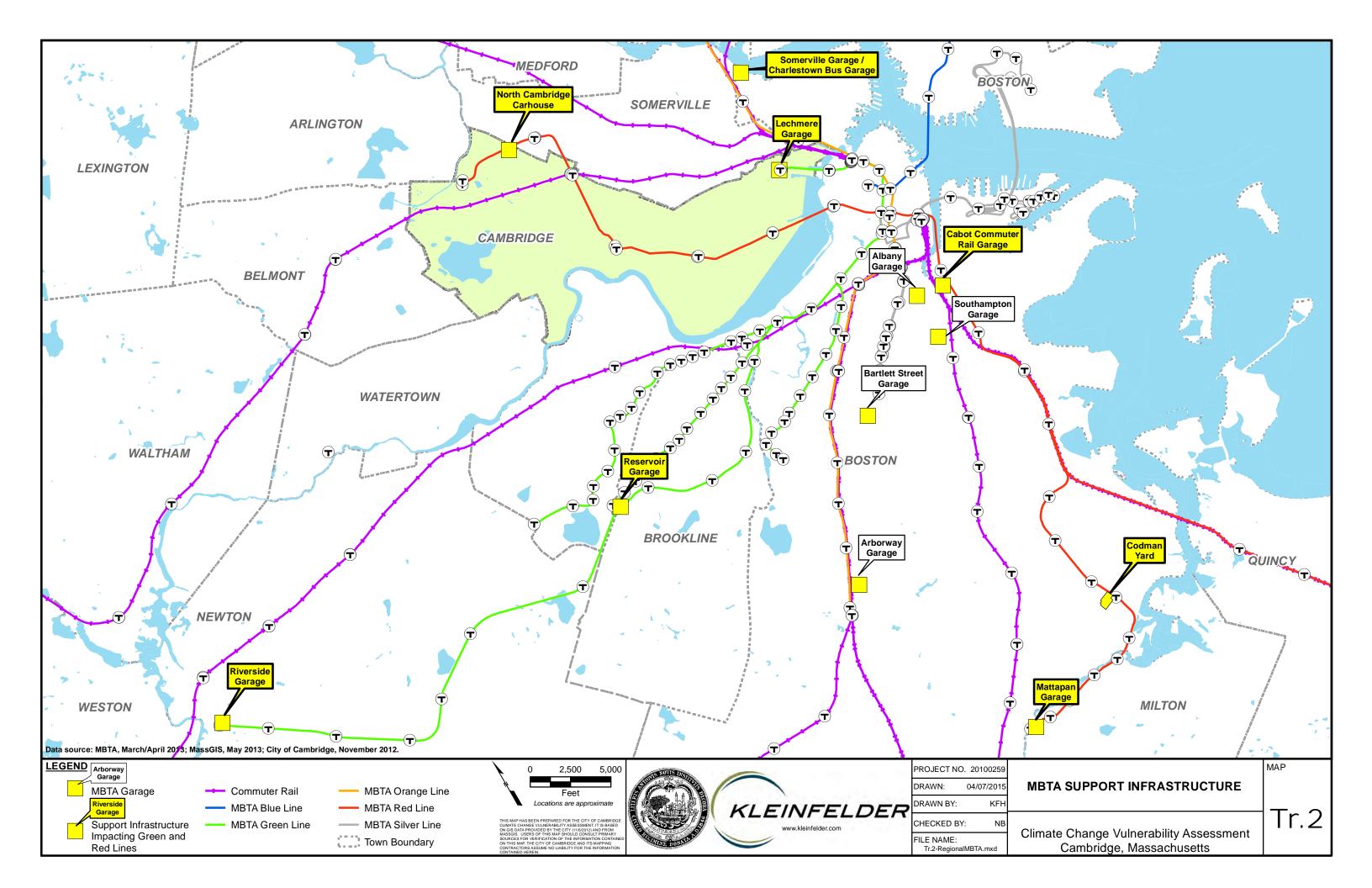
CR.5: Community-Based Organizations and Services, City of Cambridge

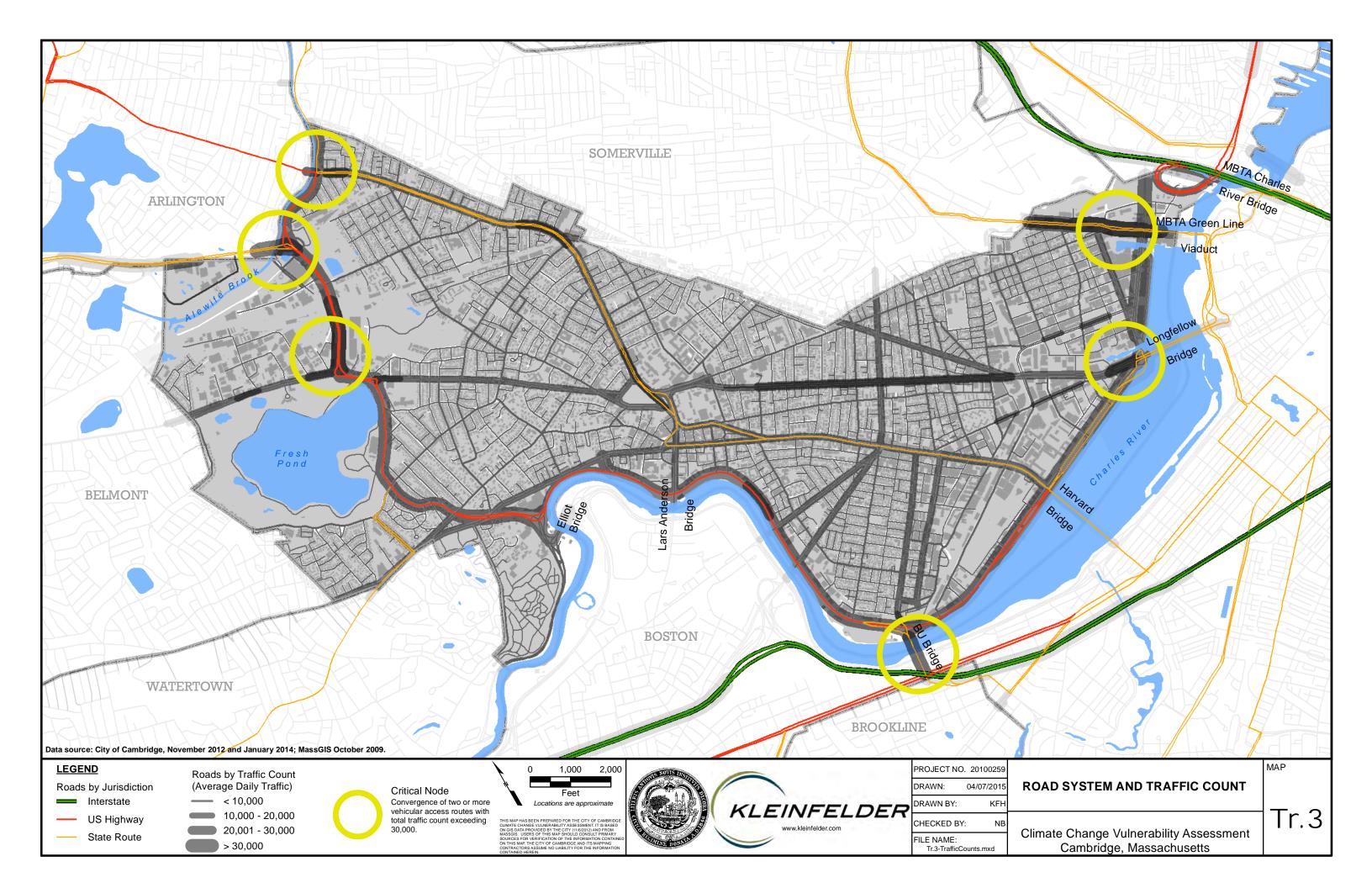
CR.6: Hazardous Material Sites, City of Cambridge

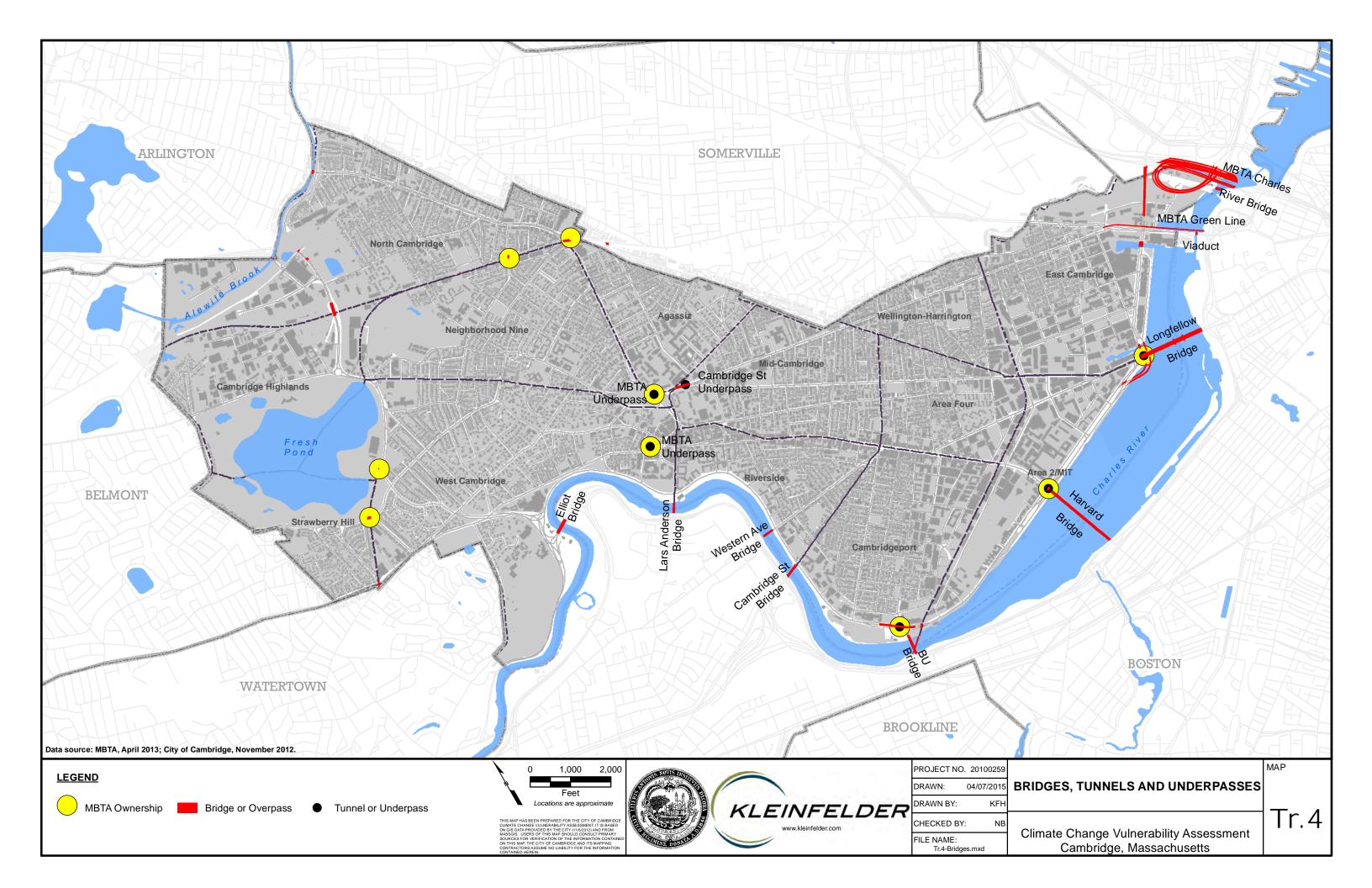


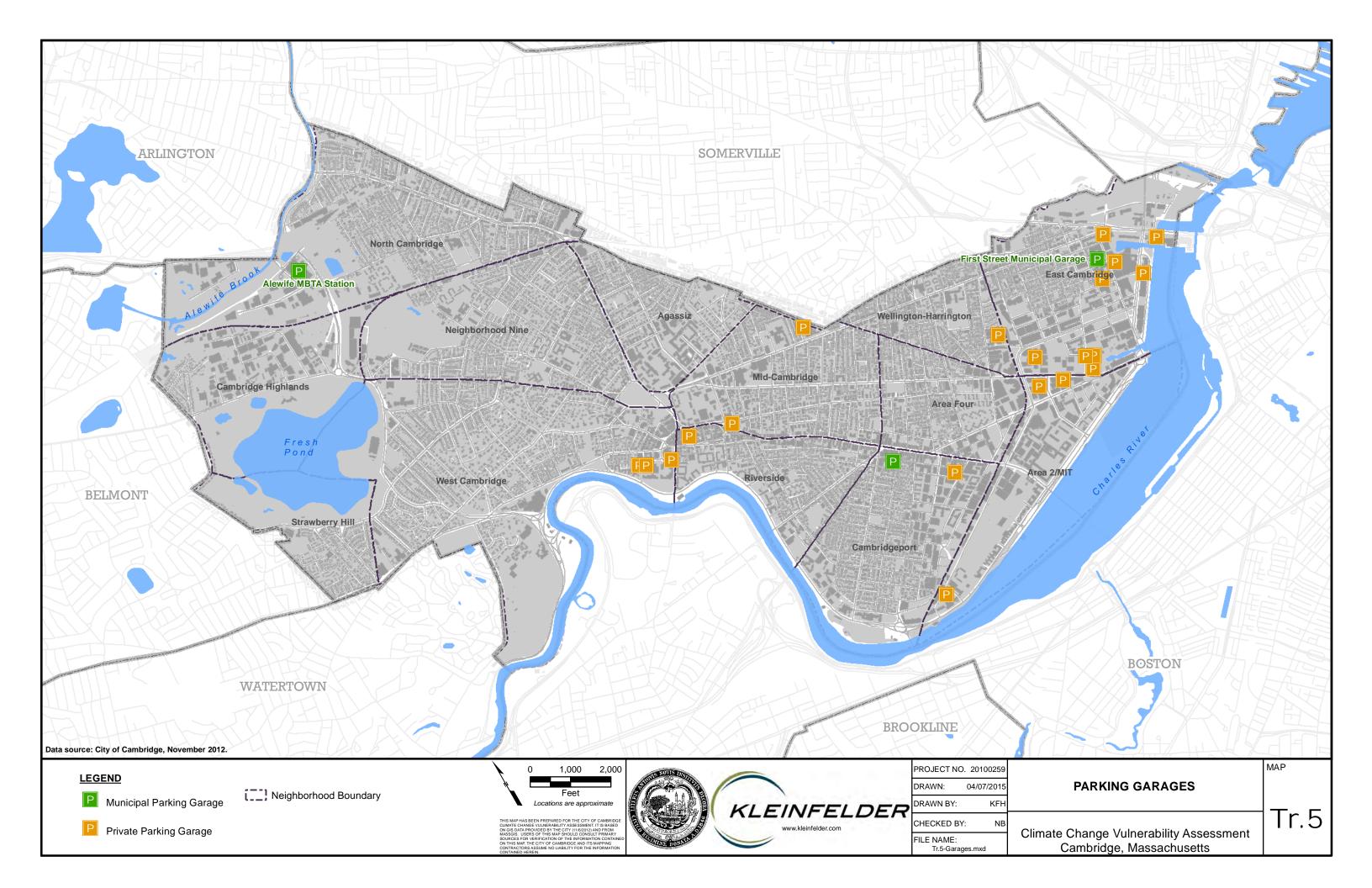


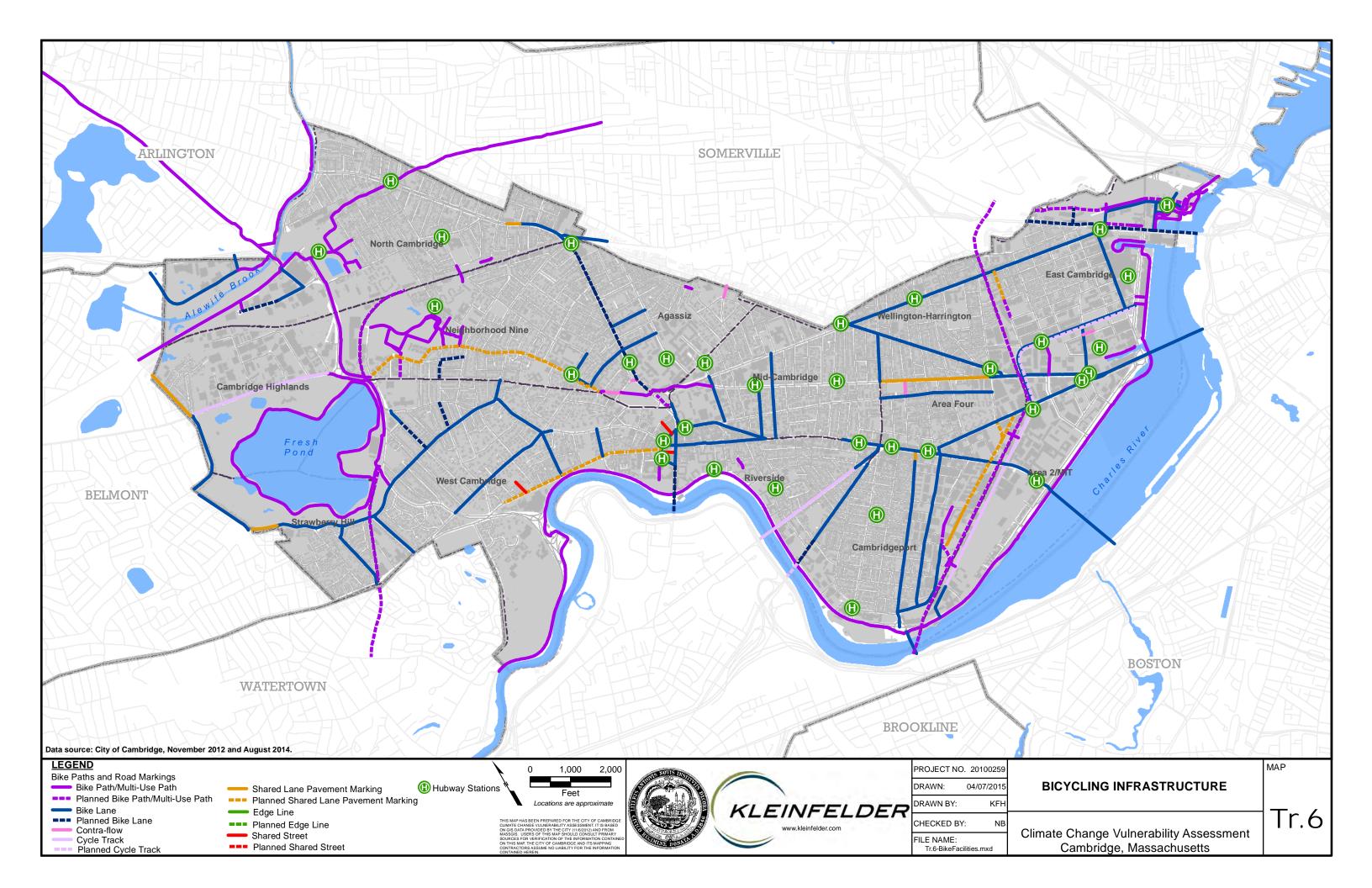


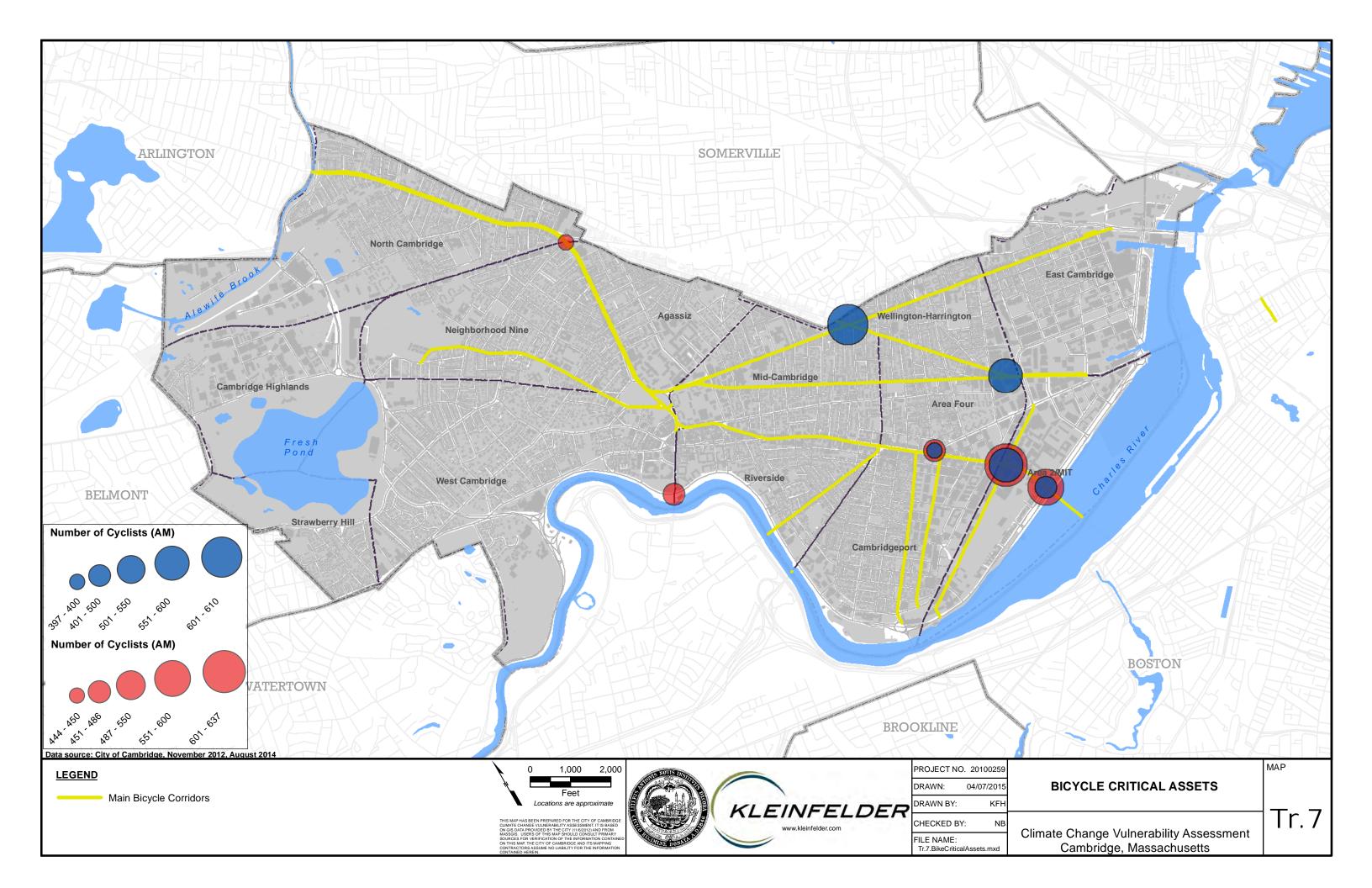


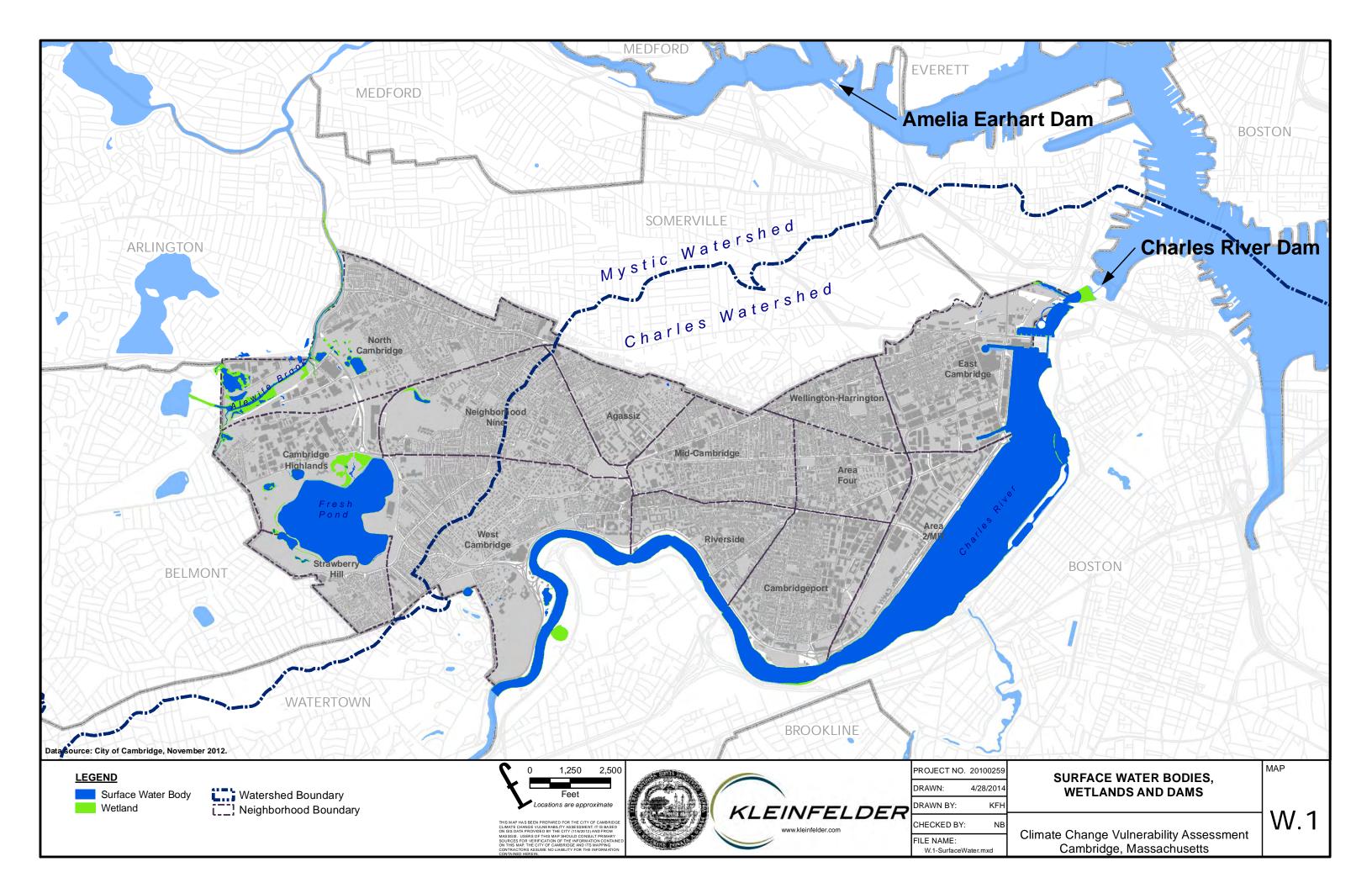


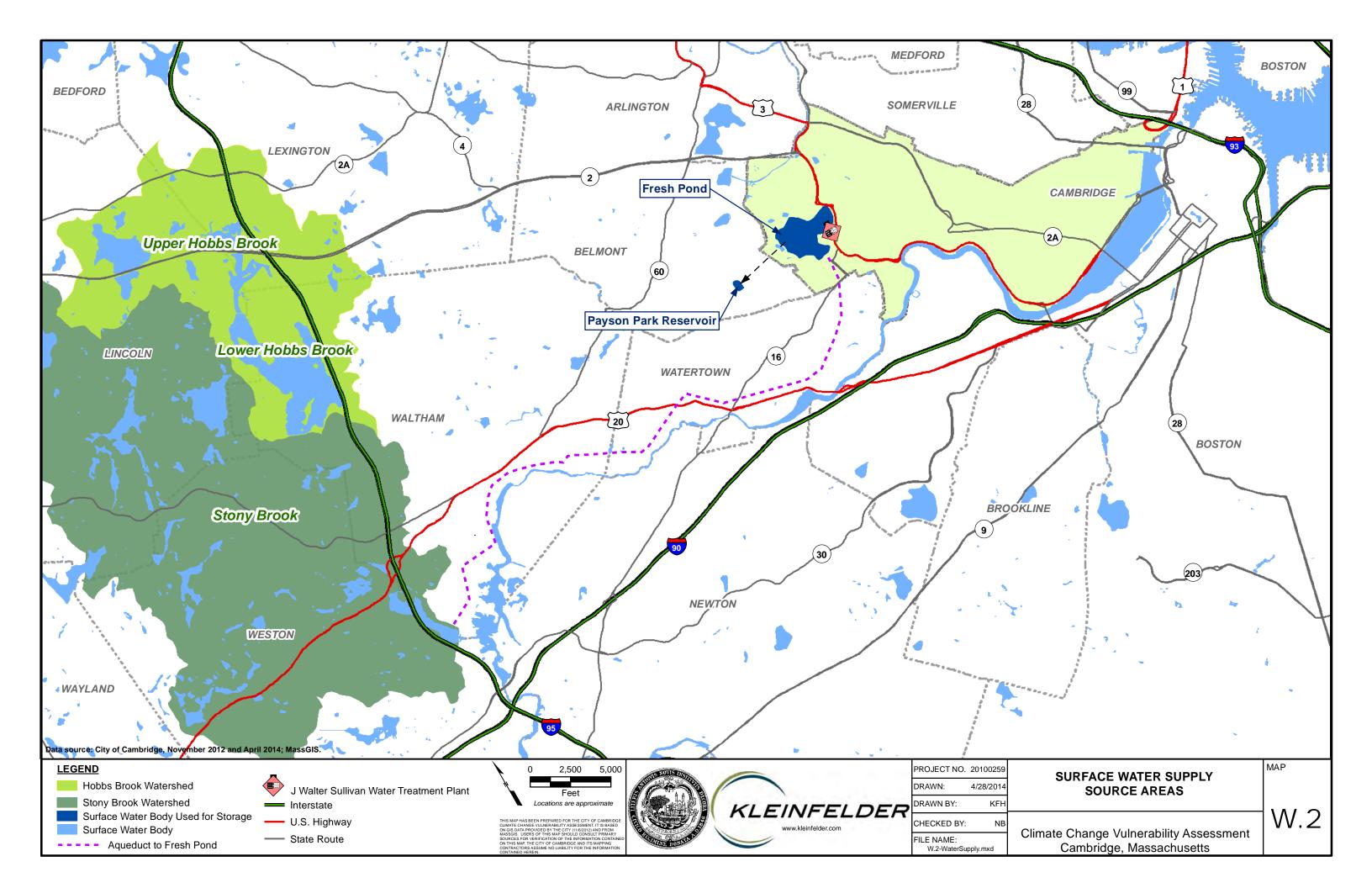


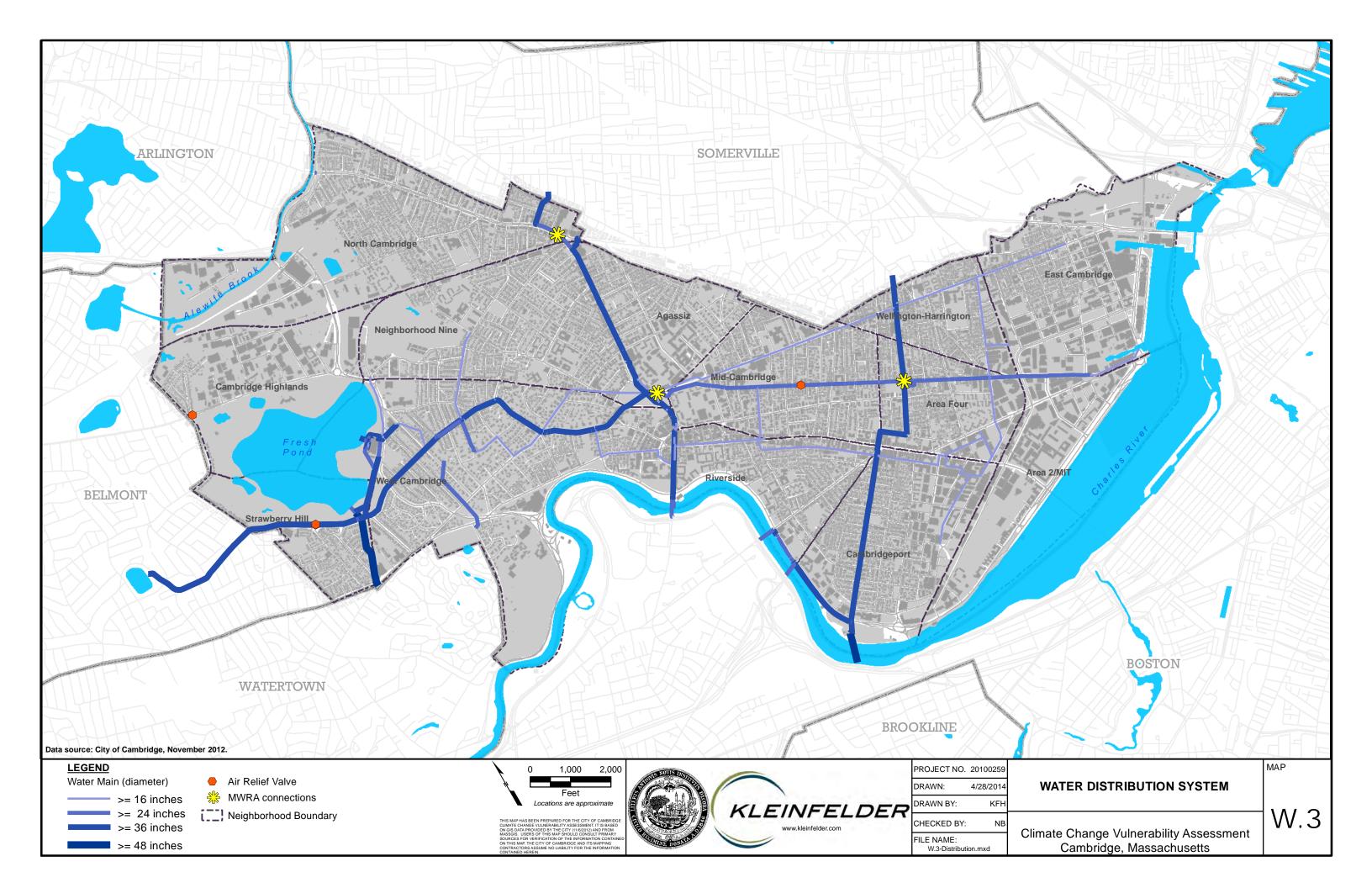


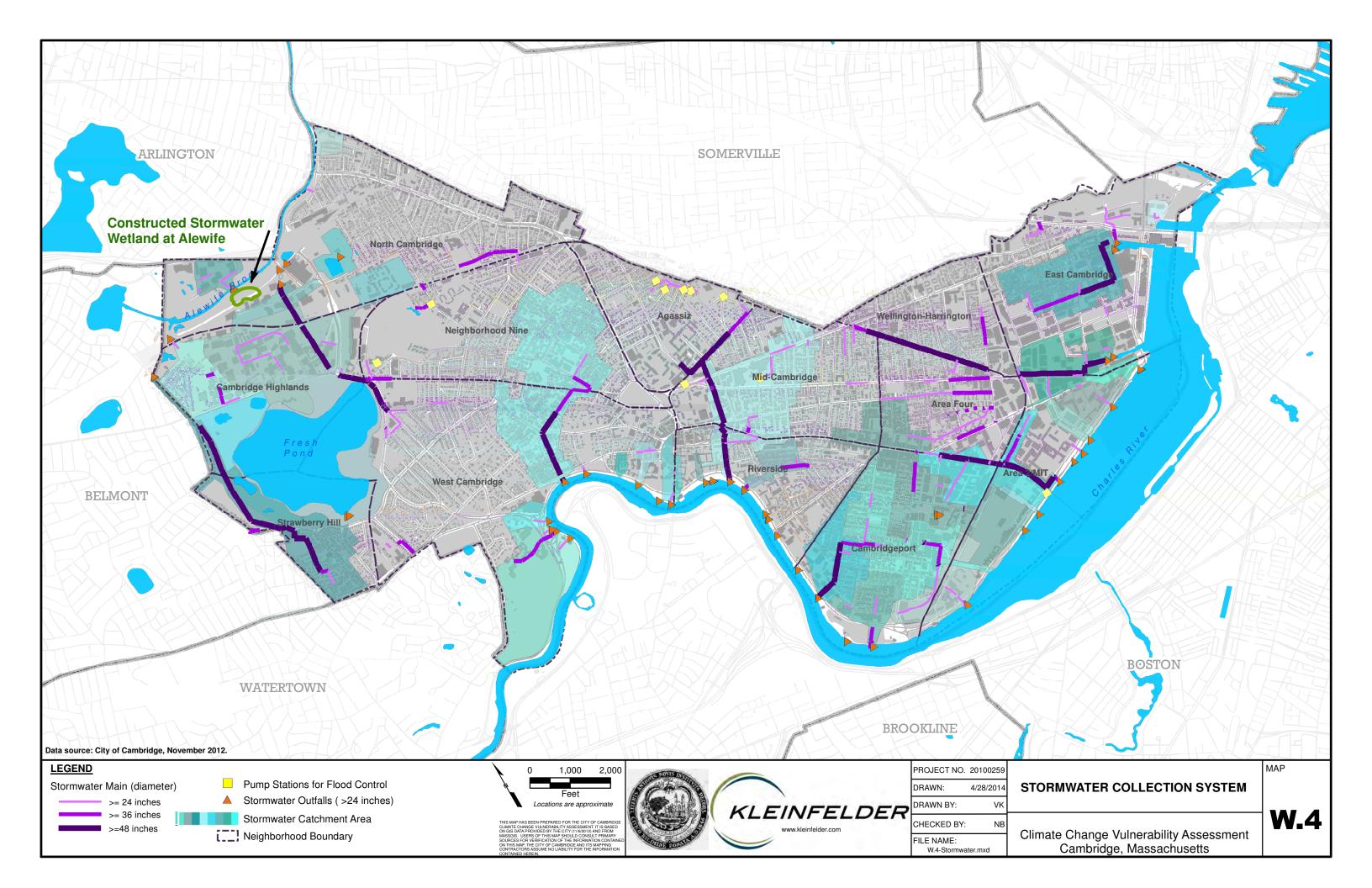


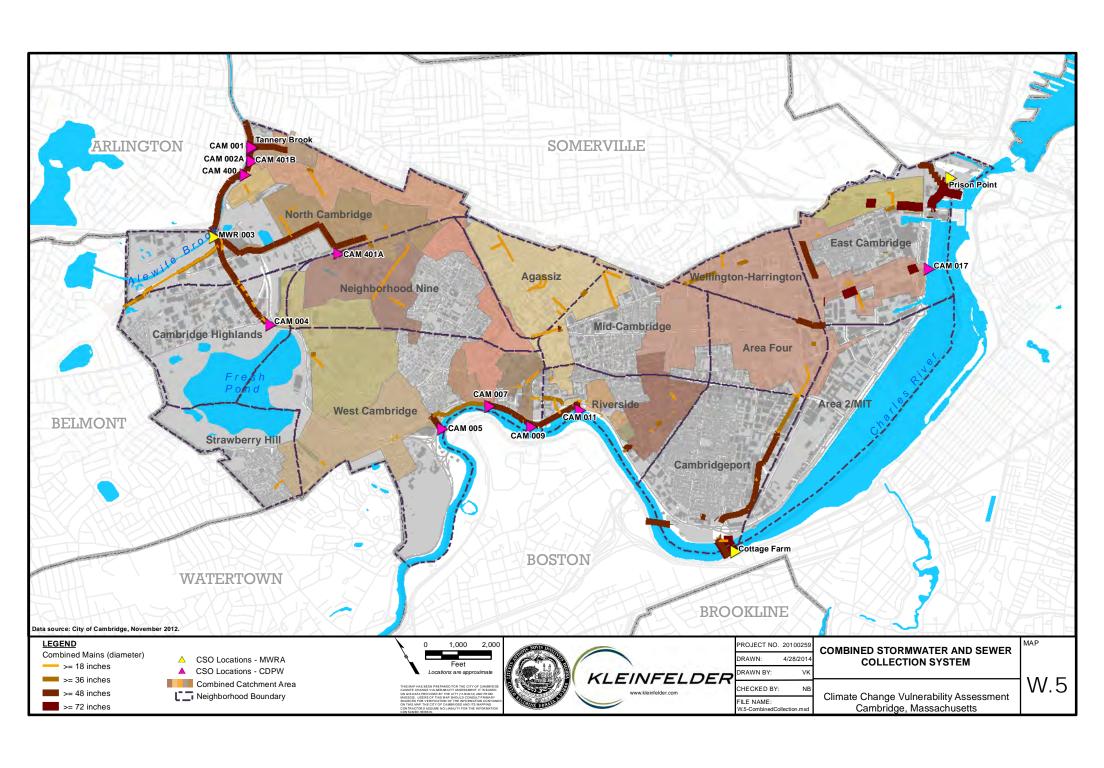


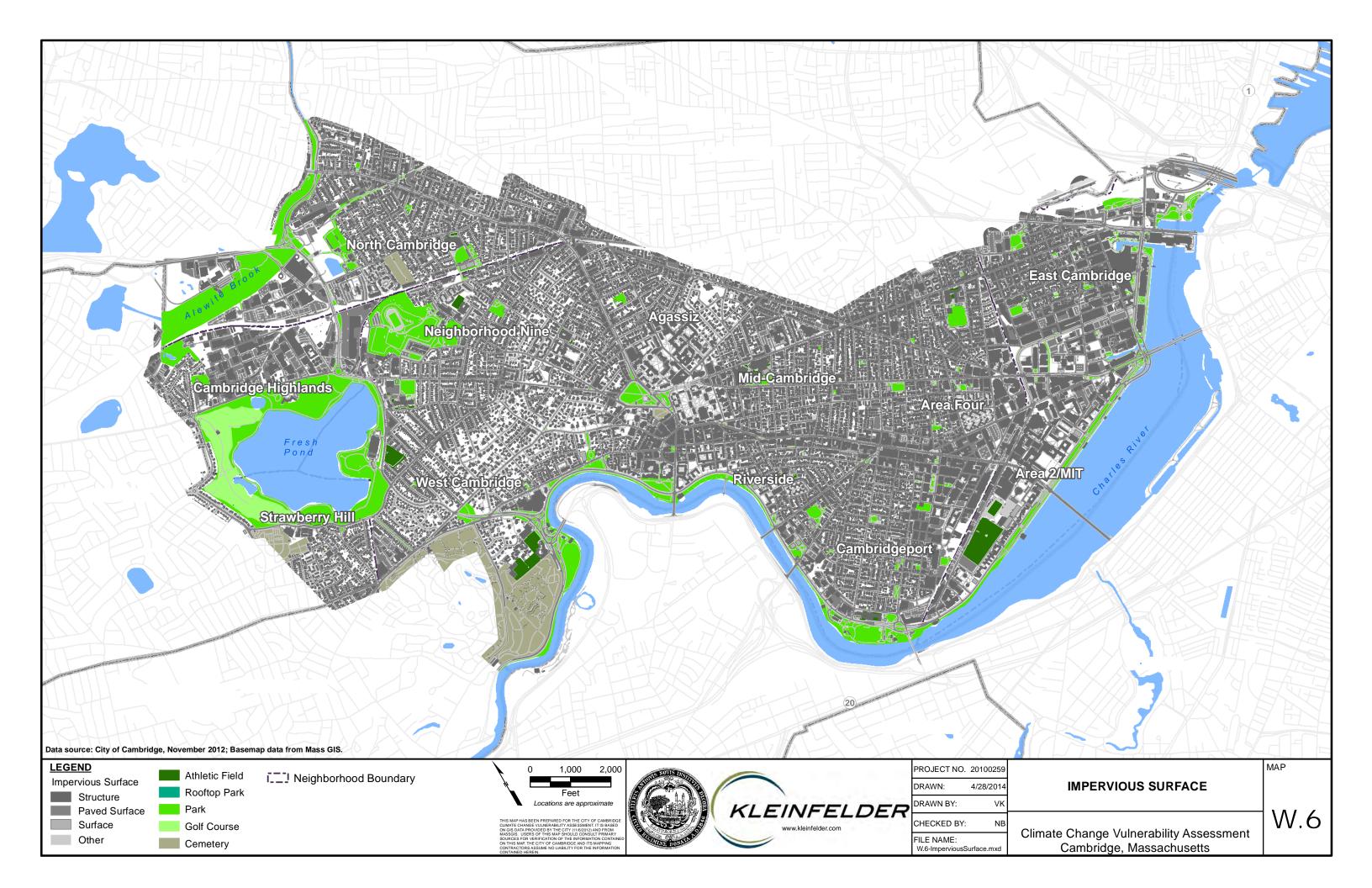


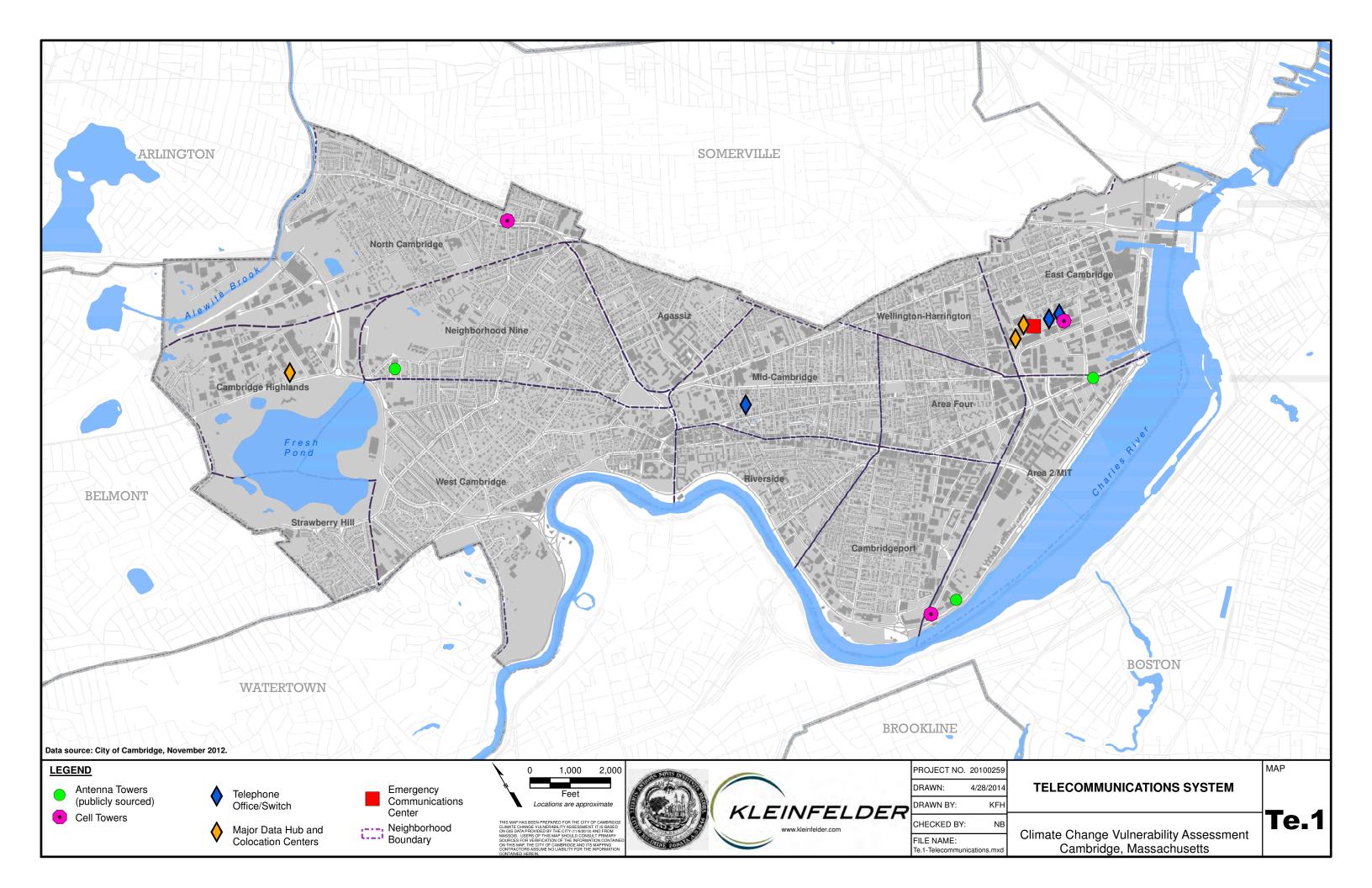


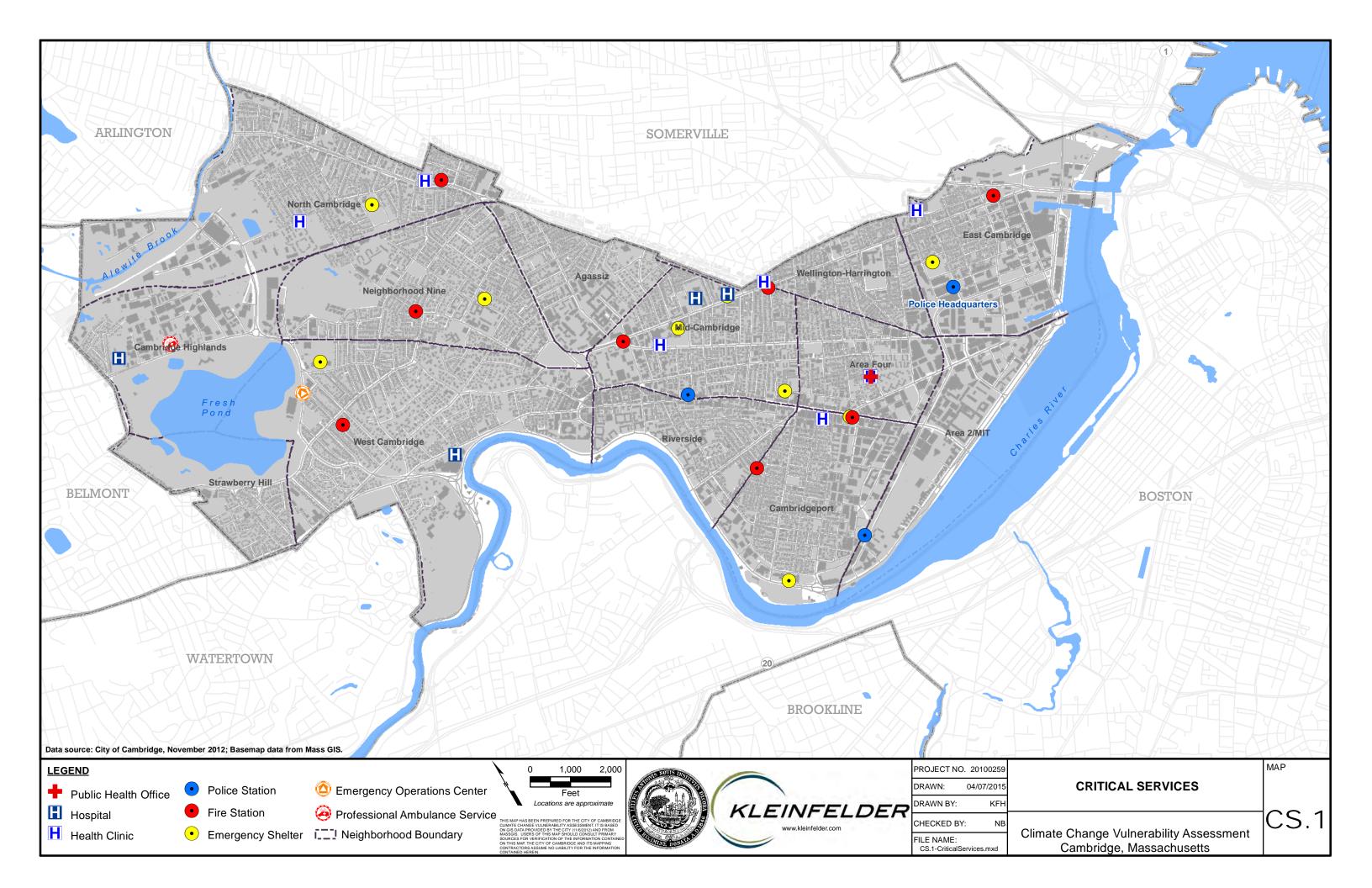


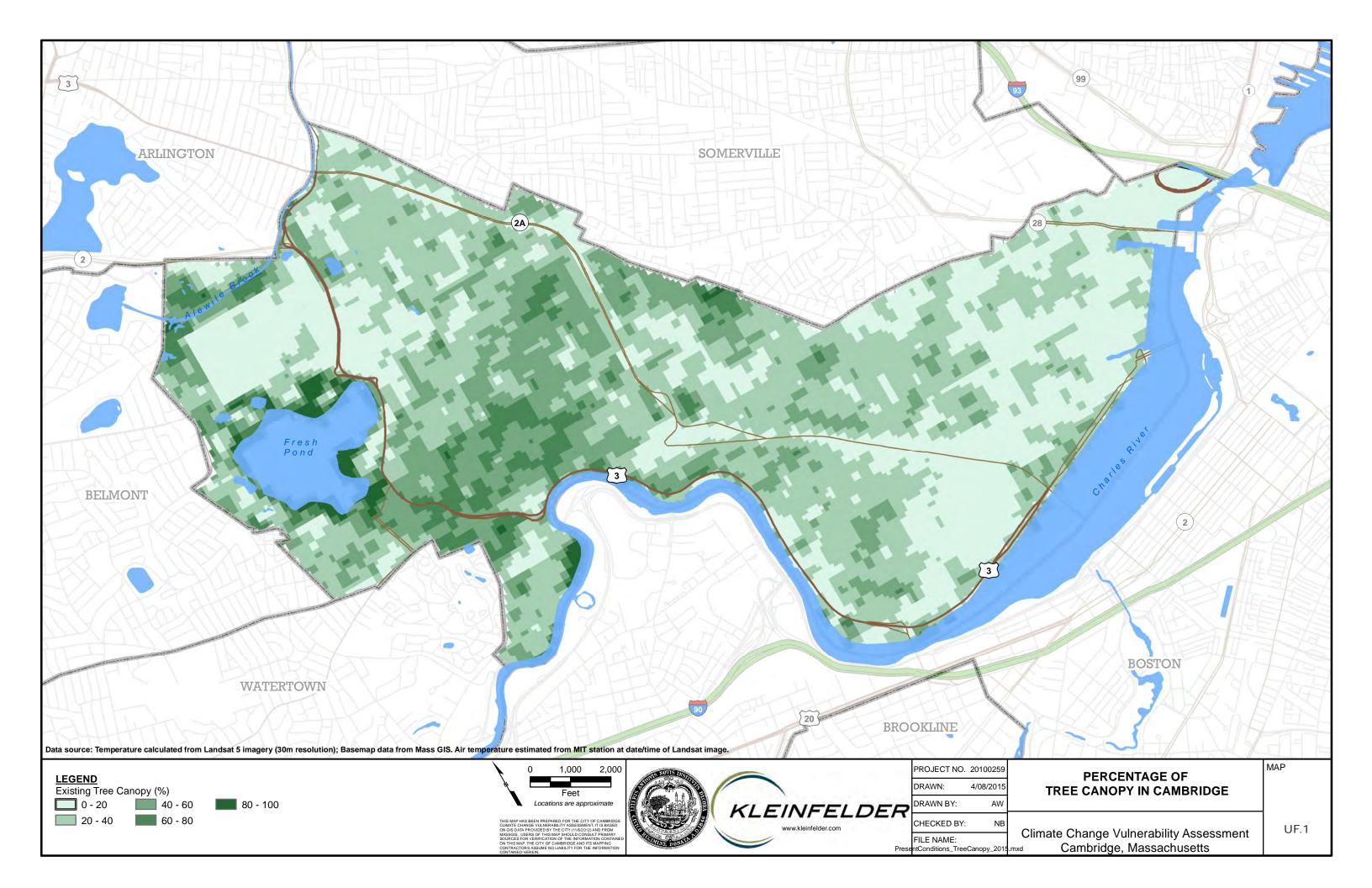


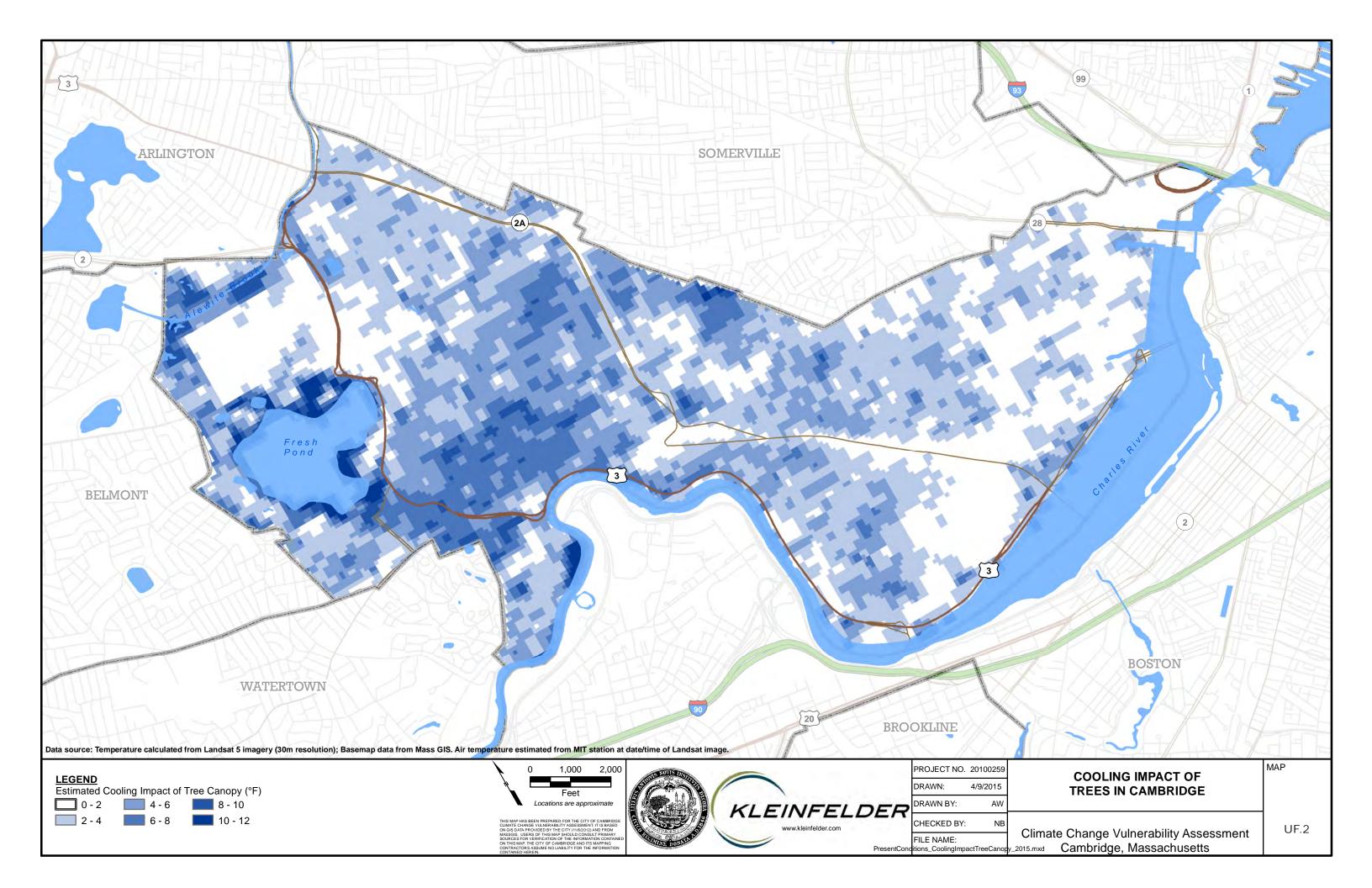


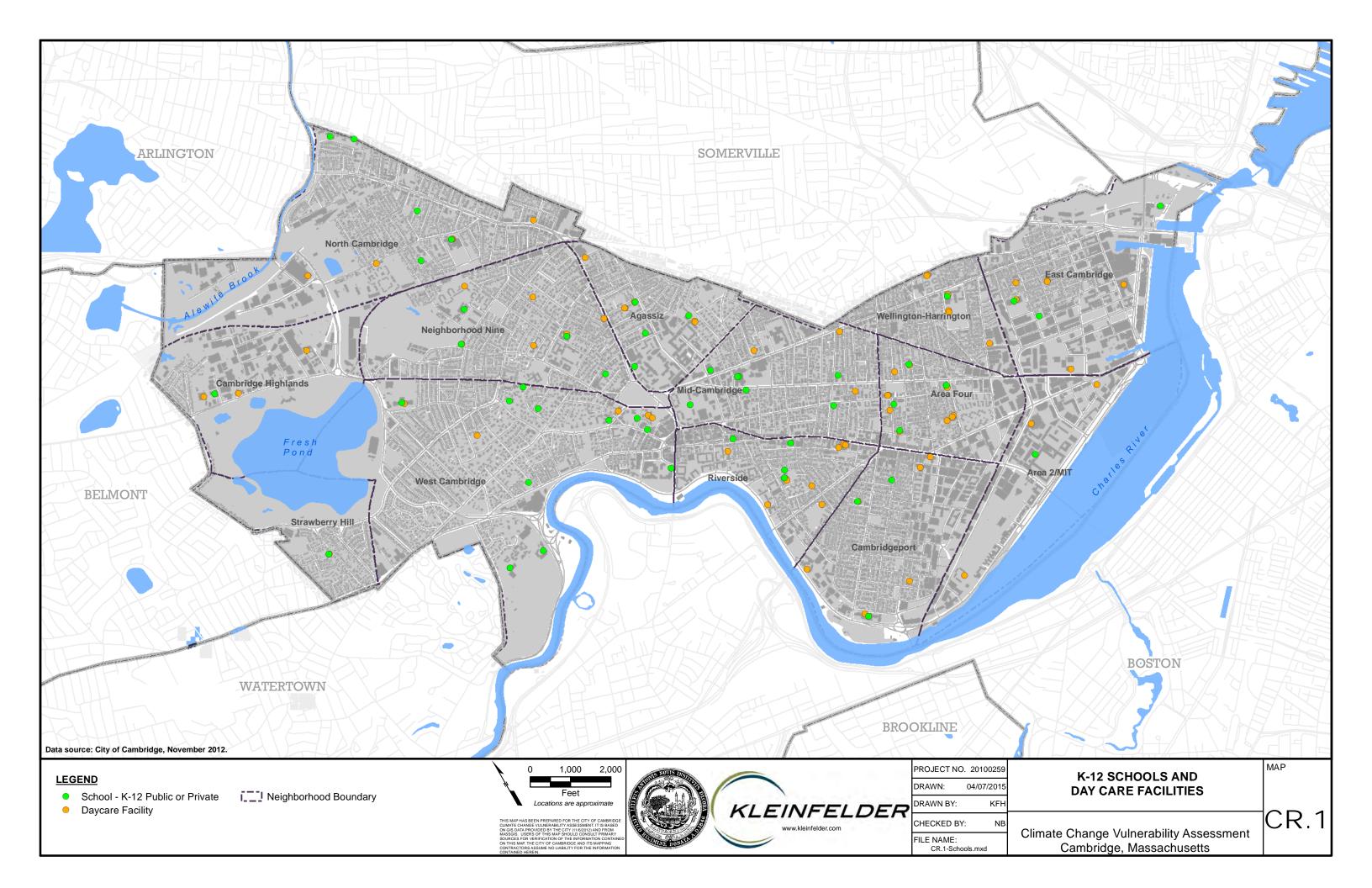


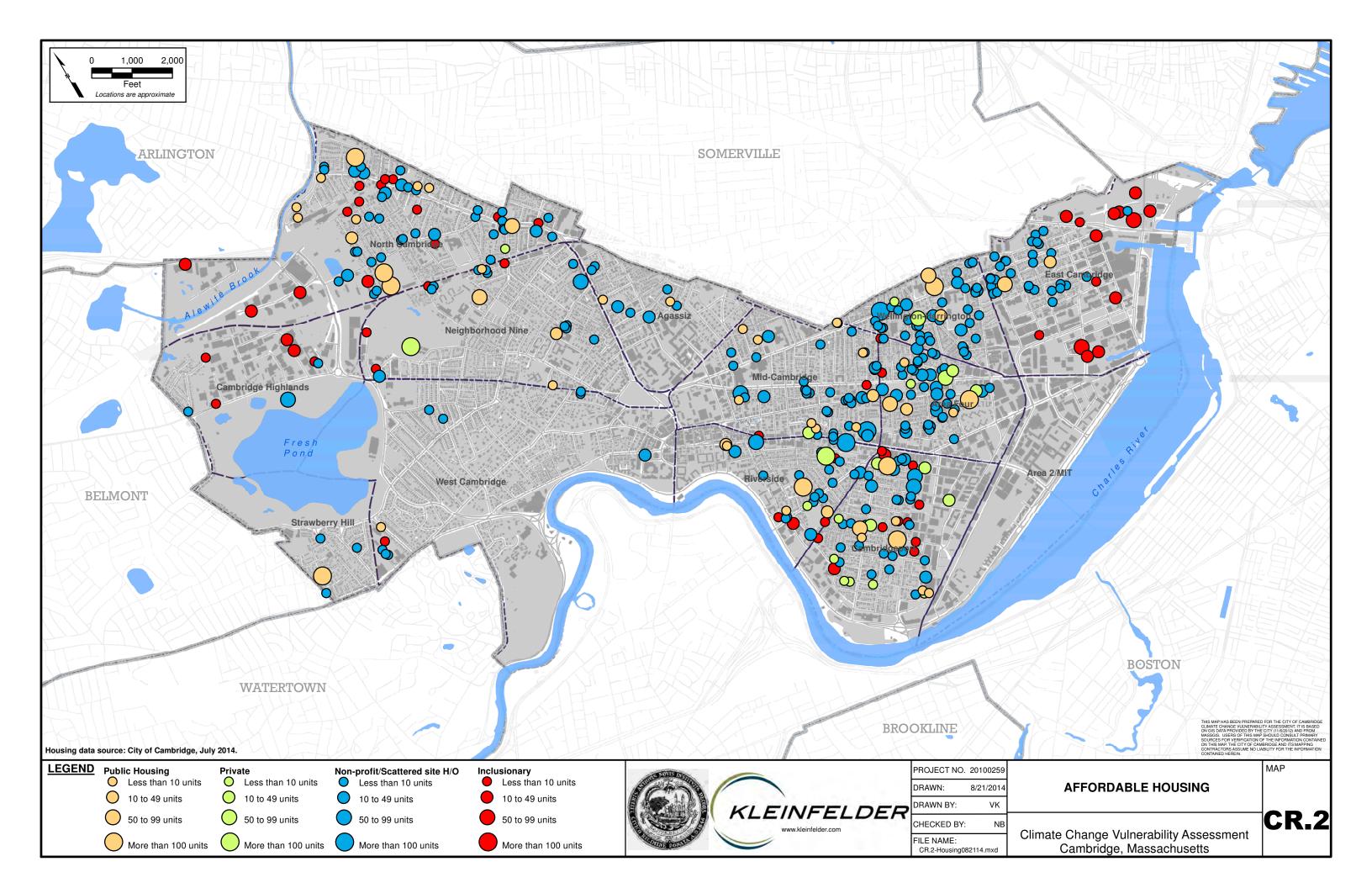


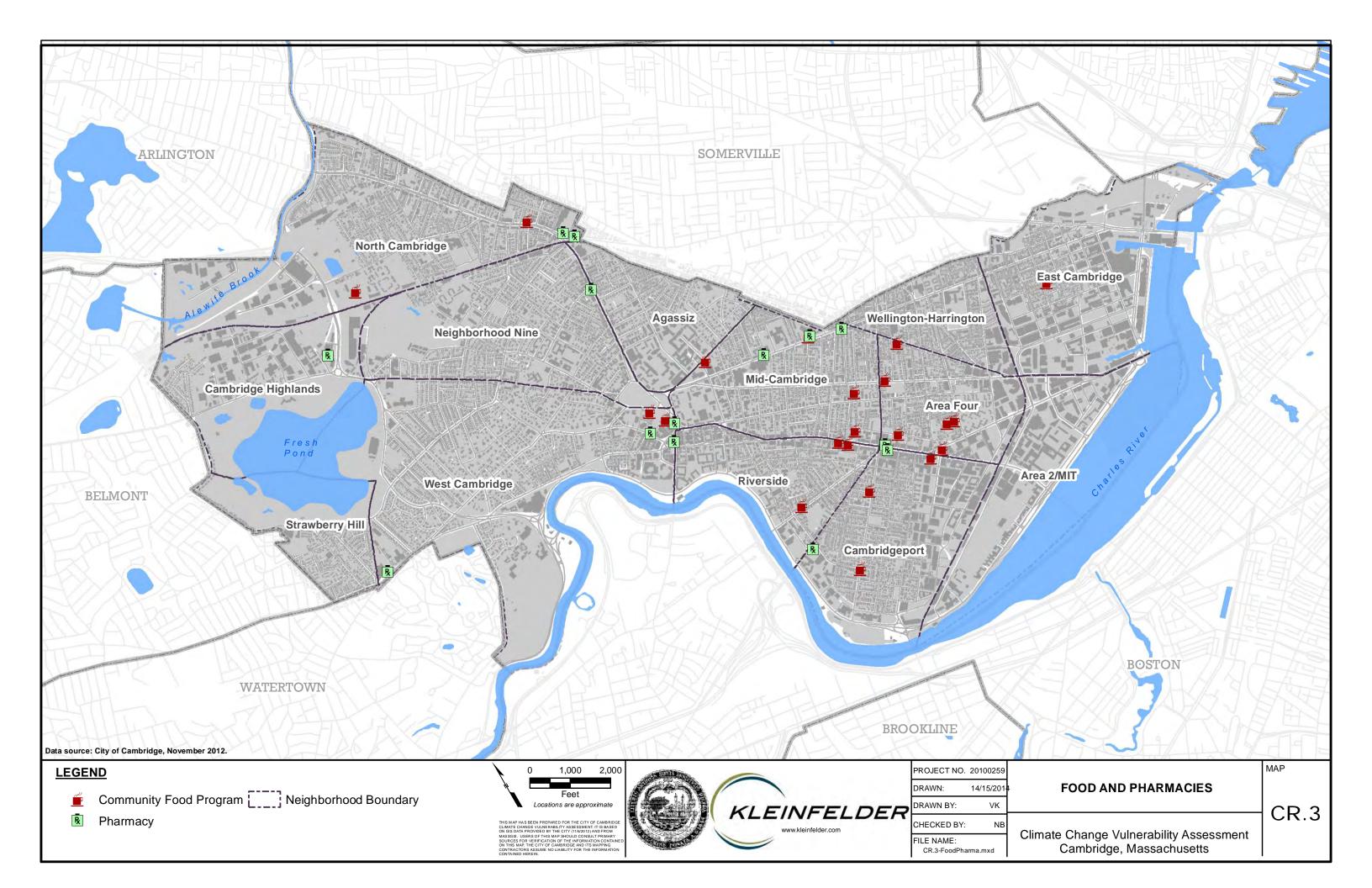


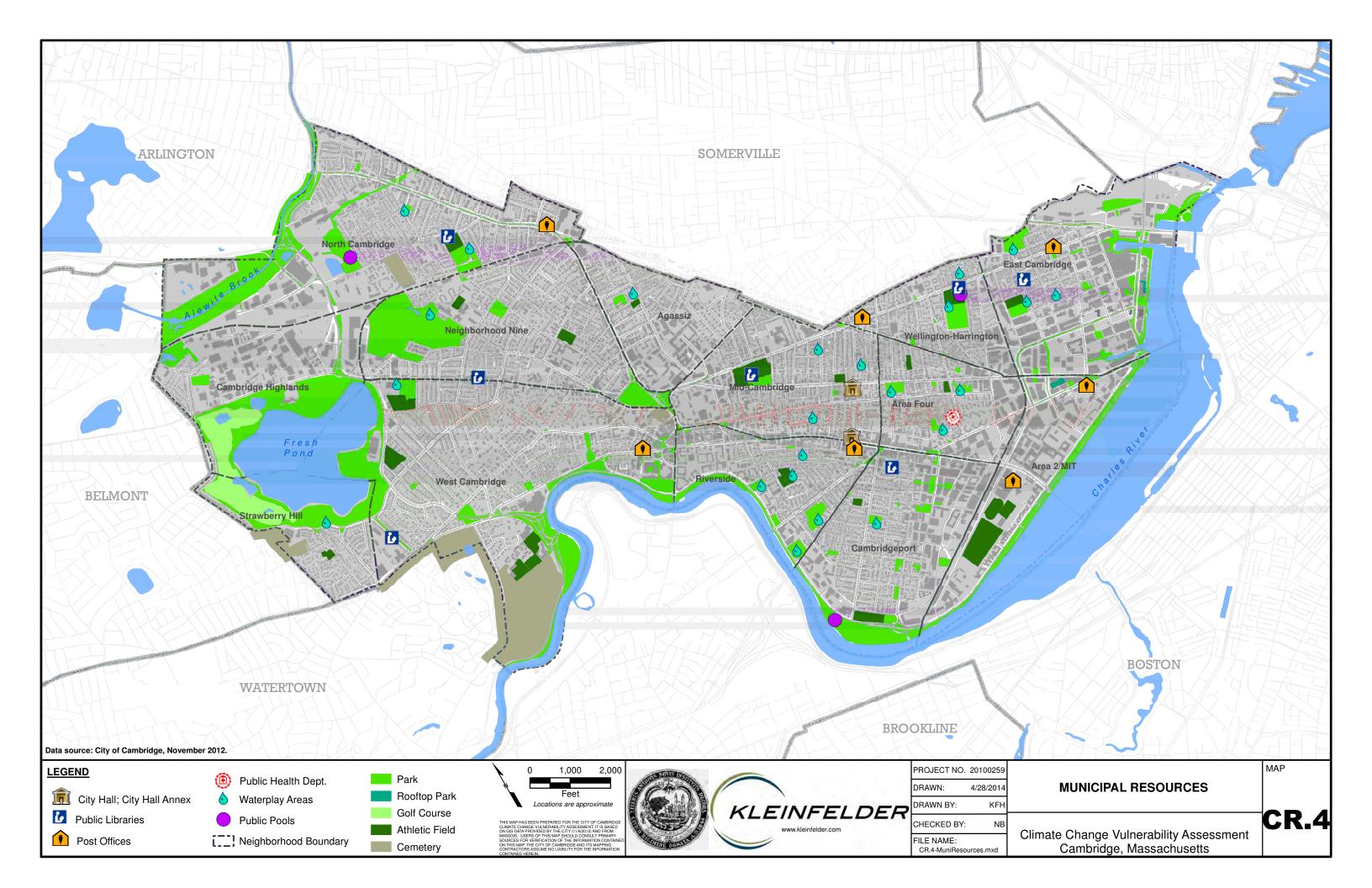


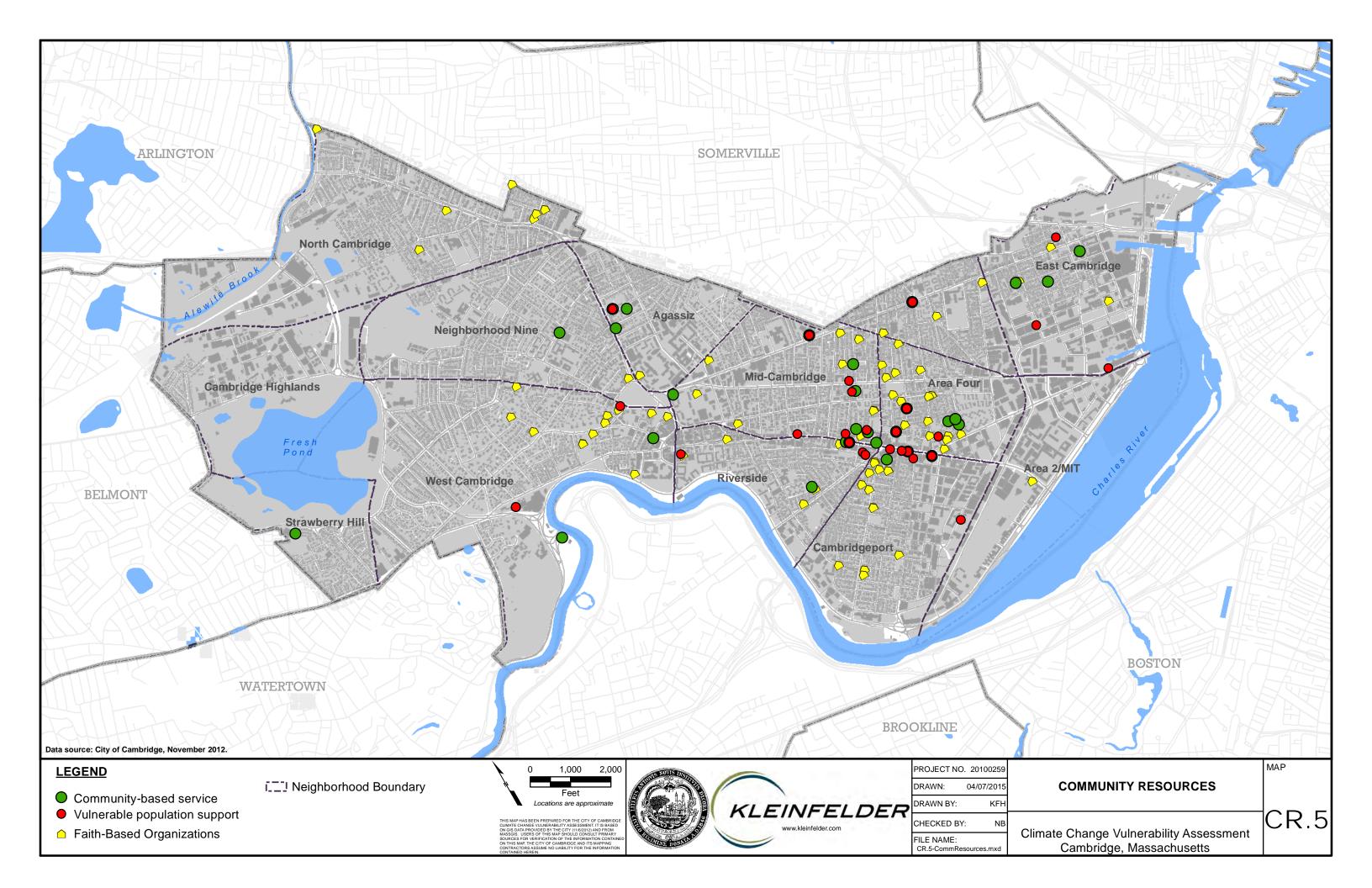


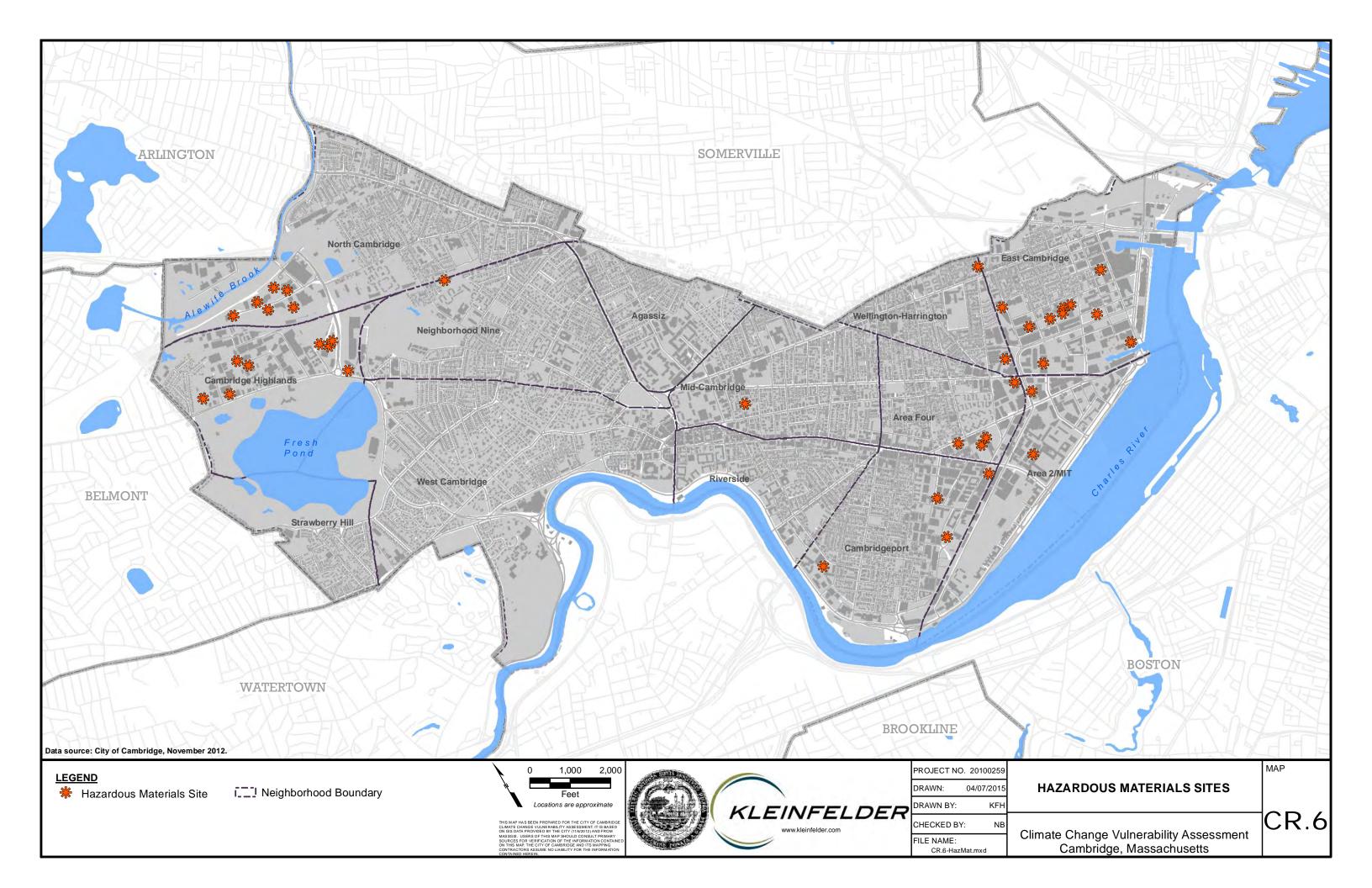


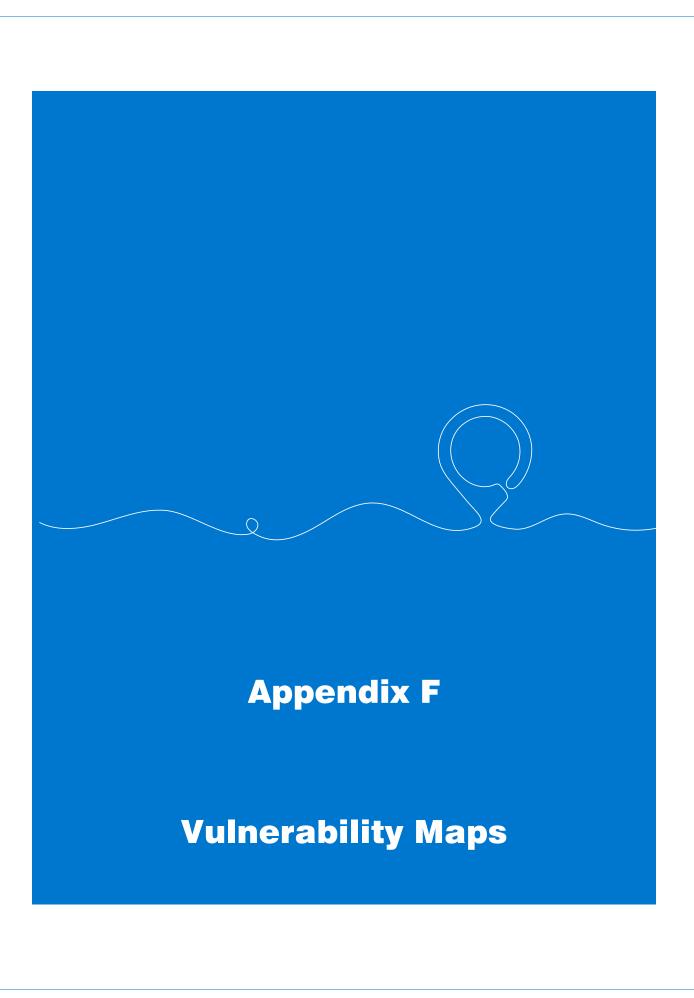


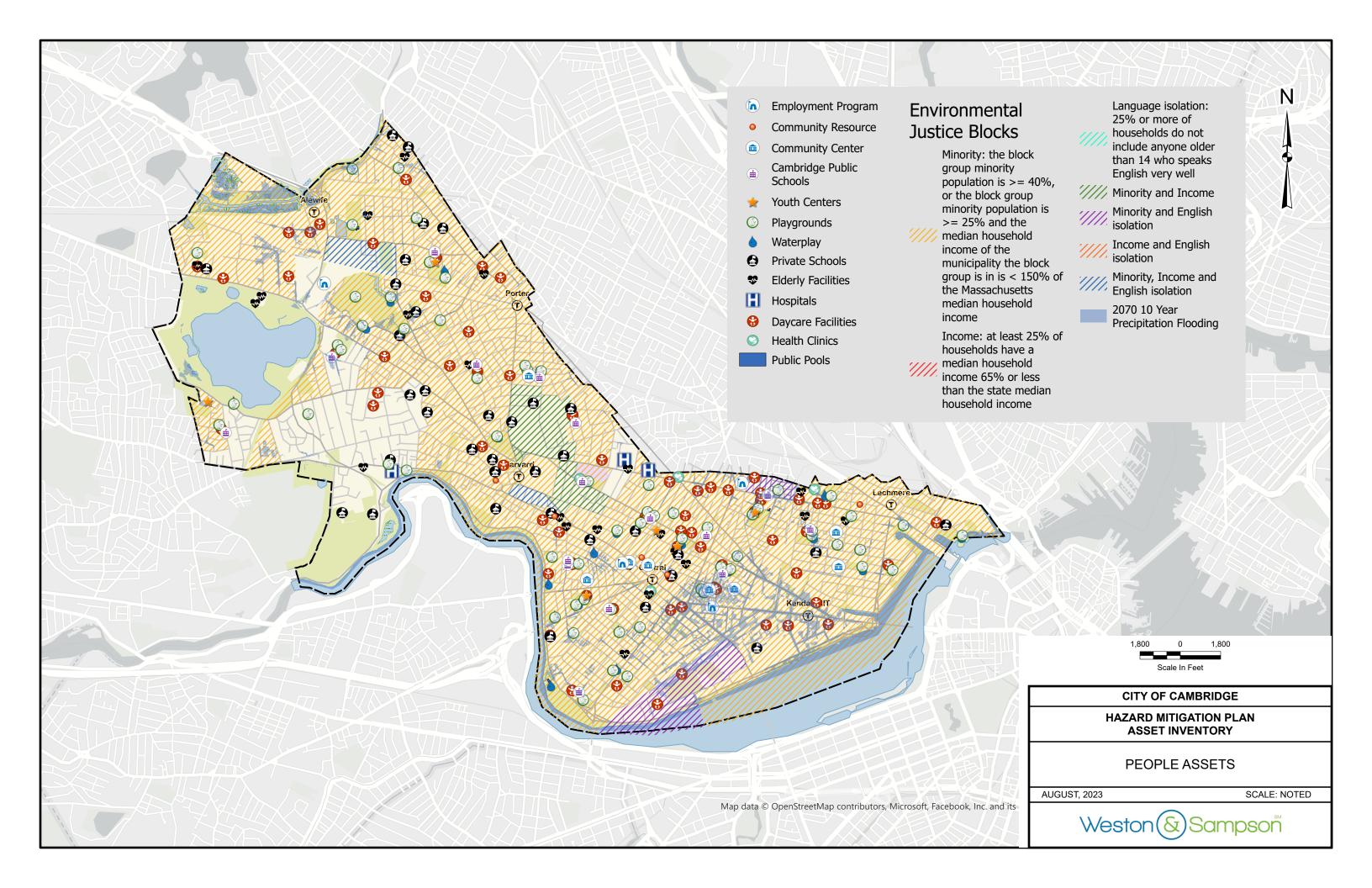


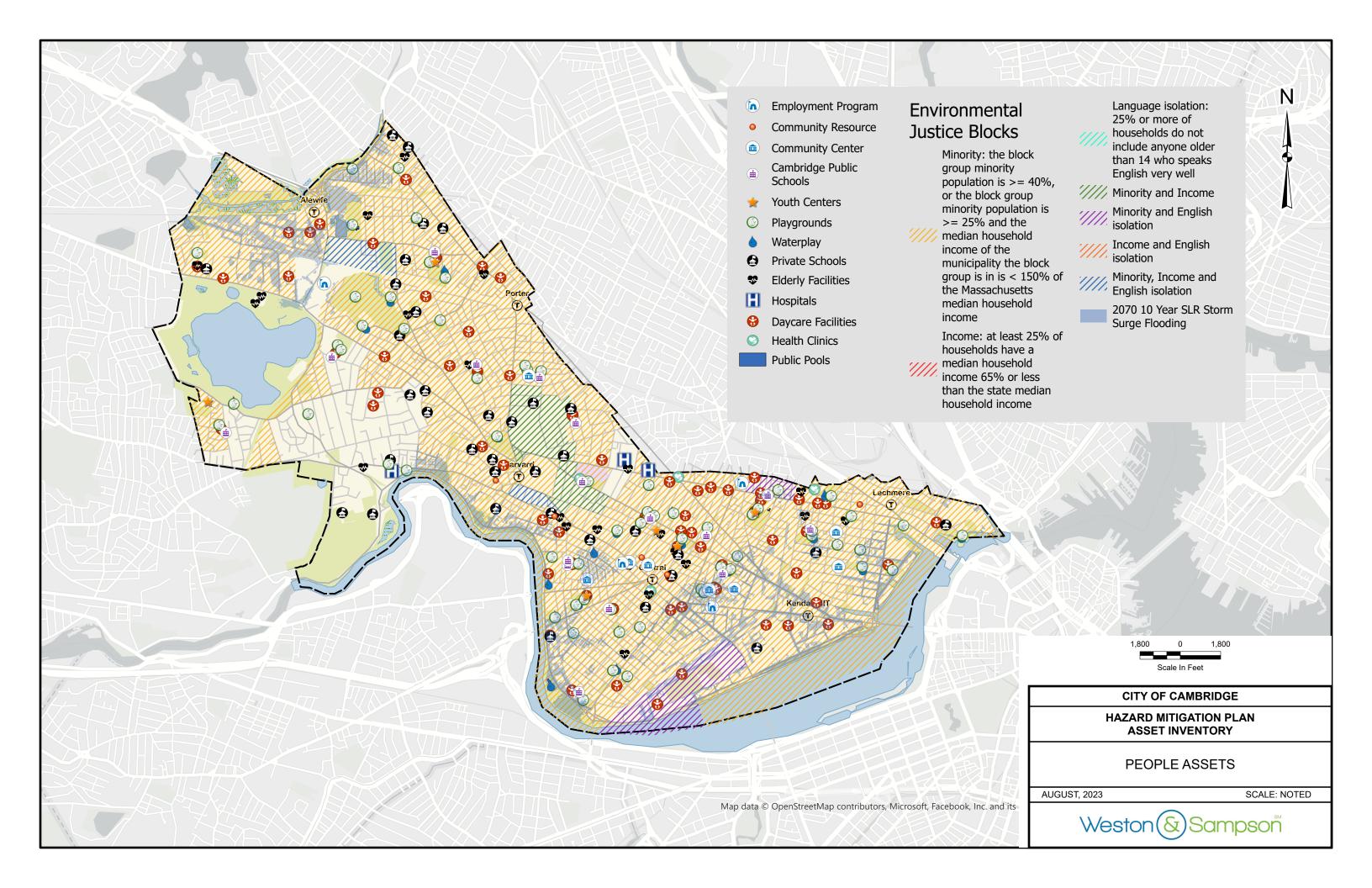


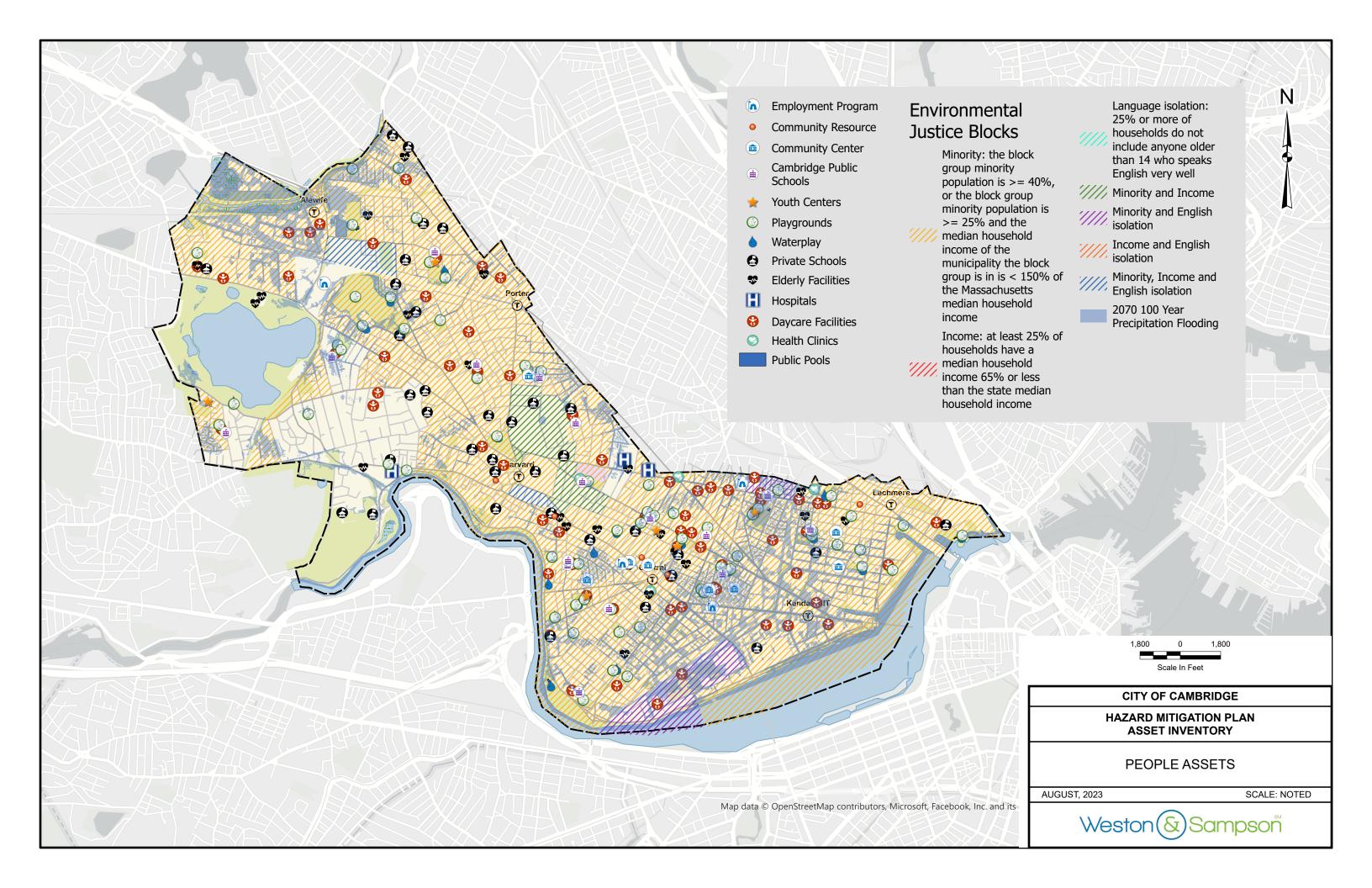


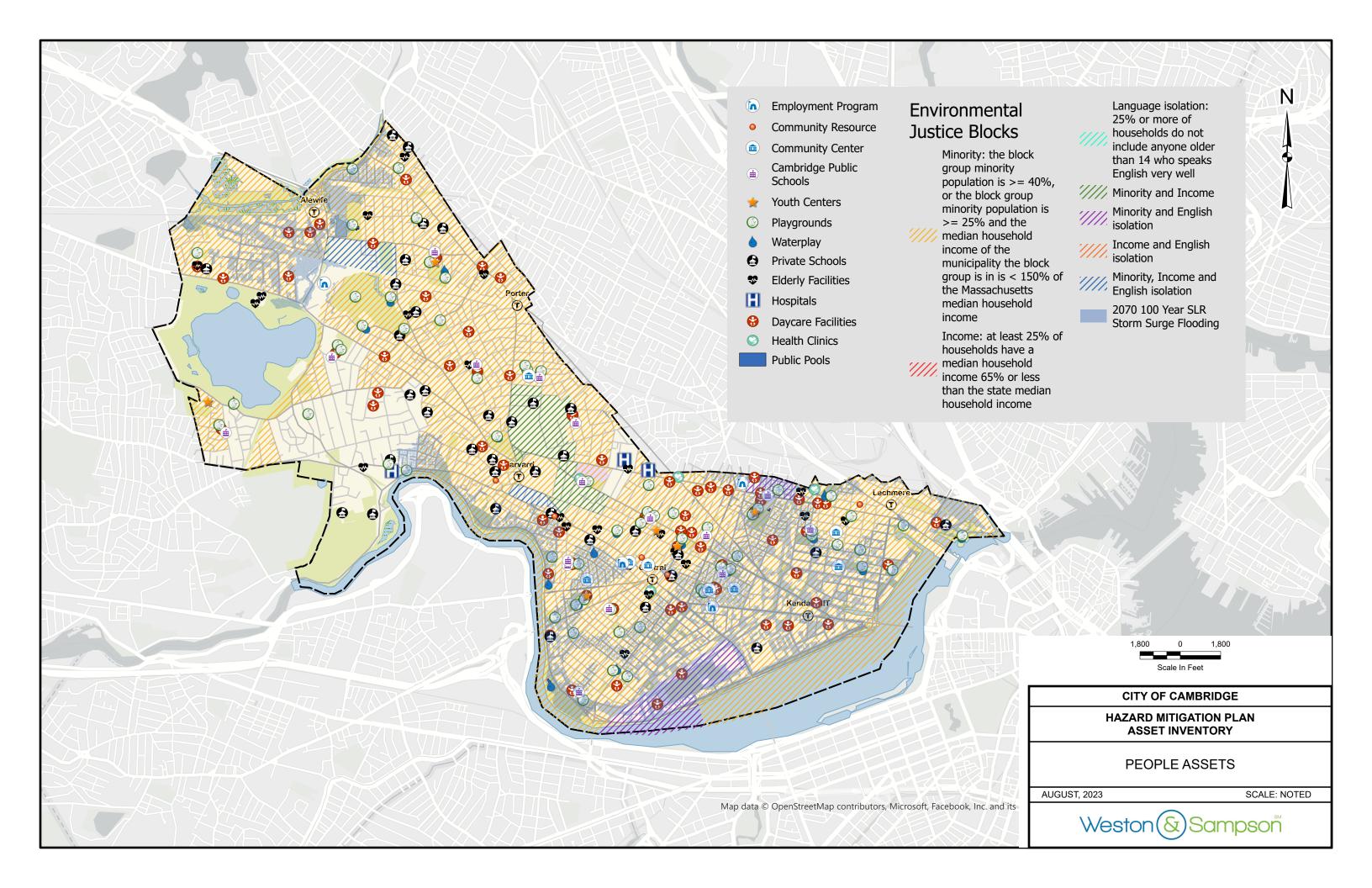


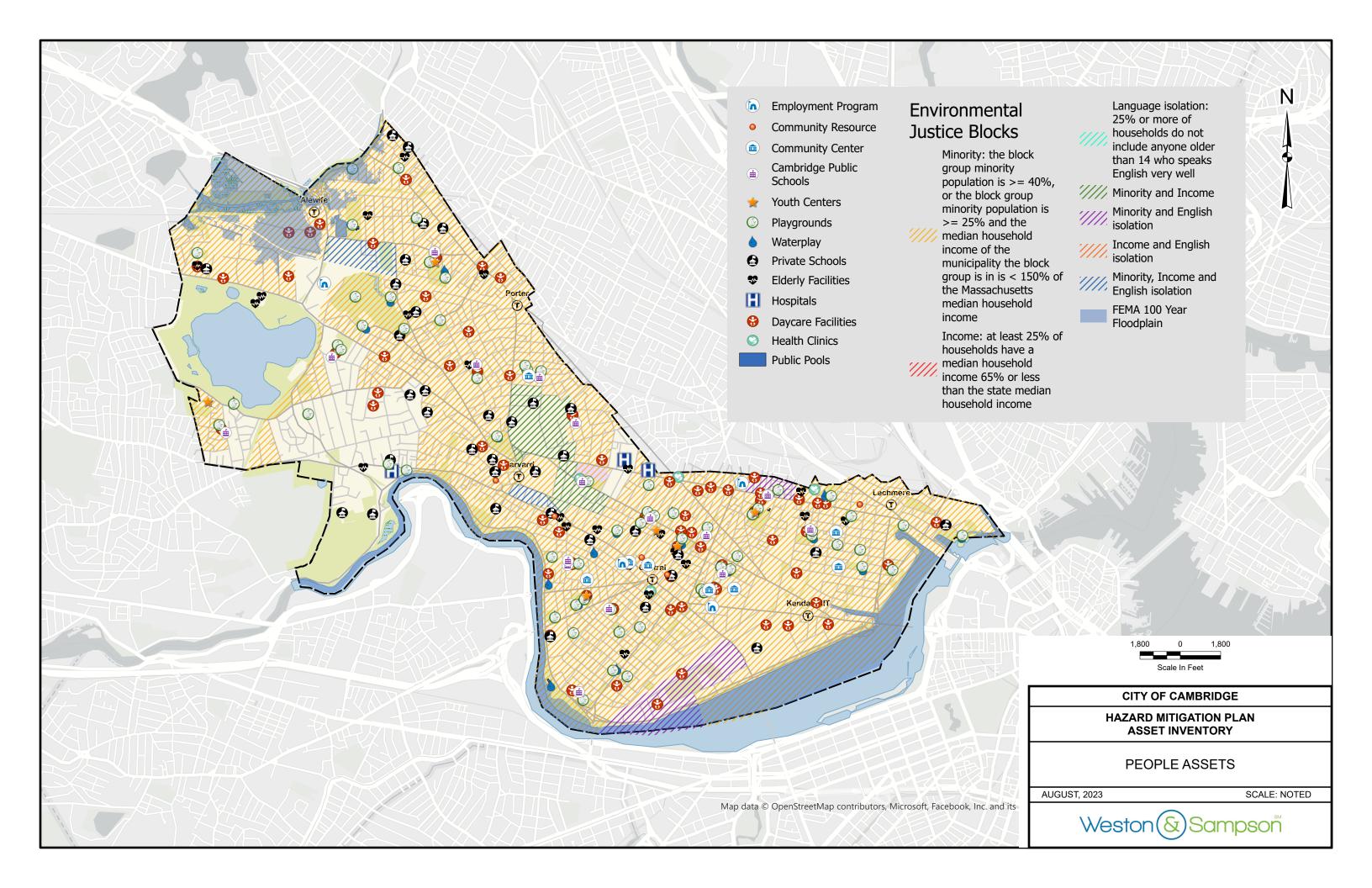


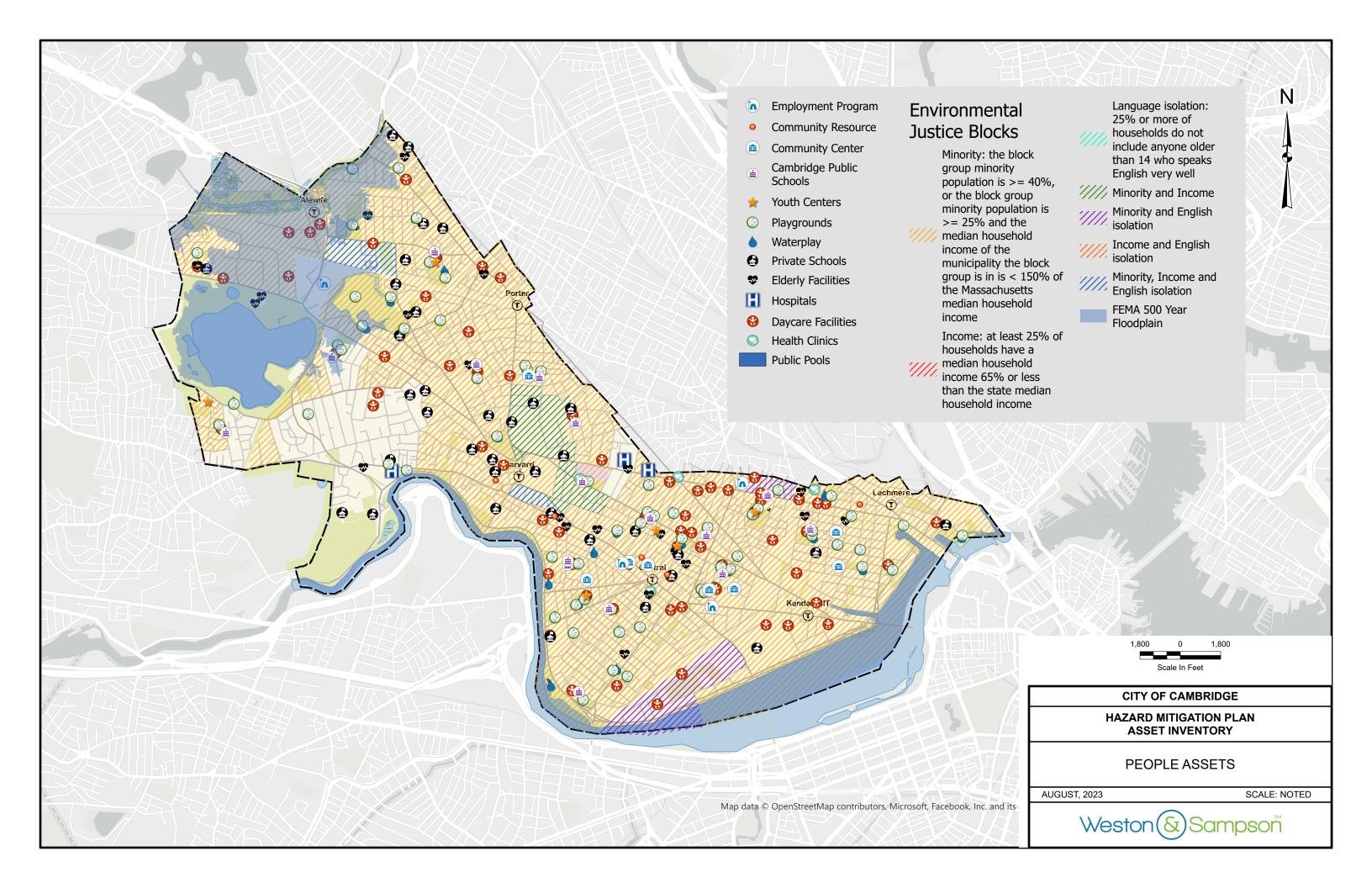


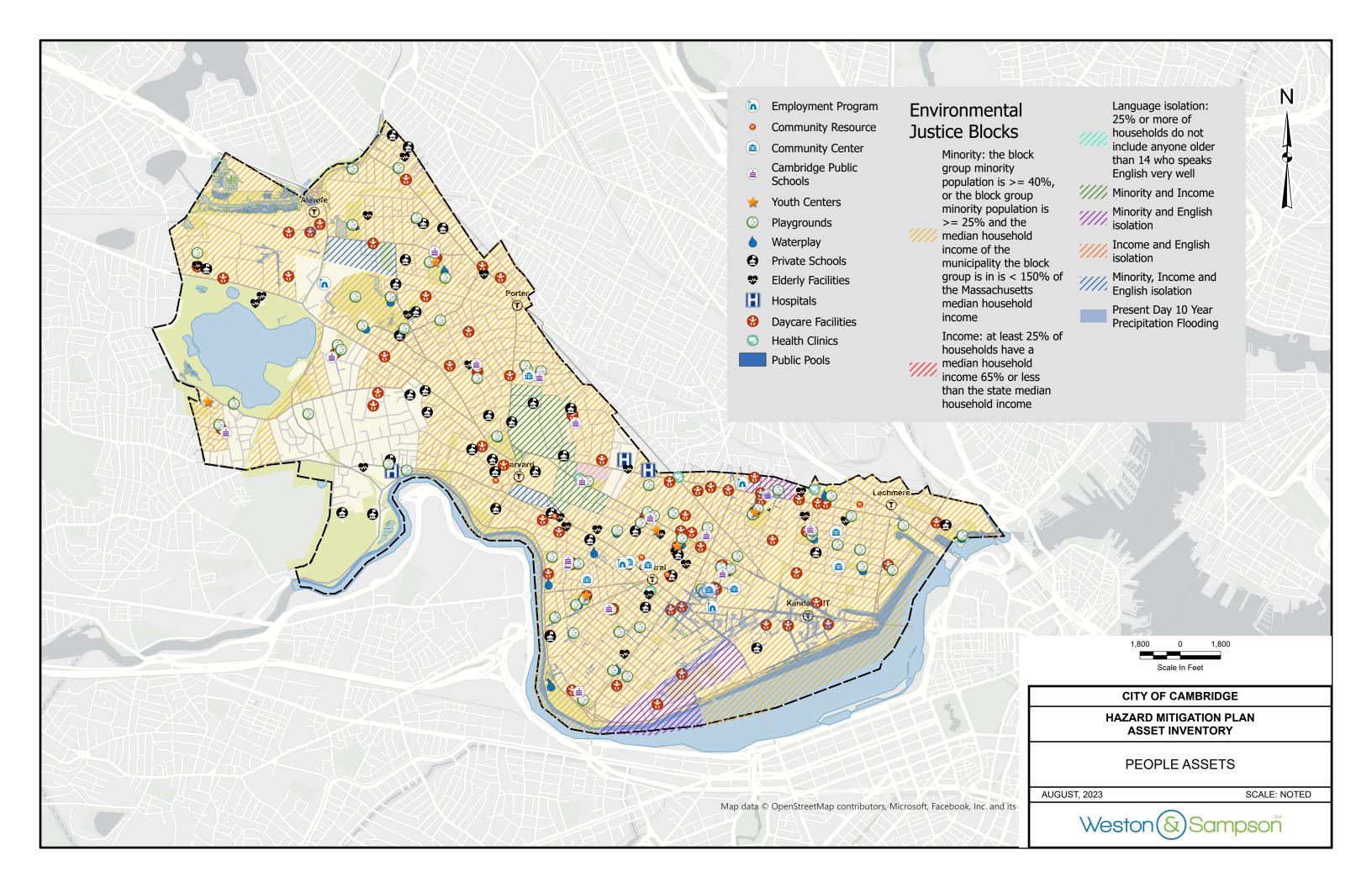


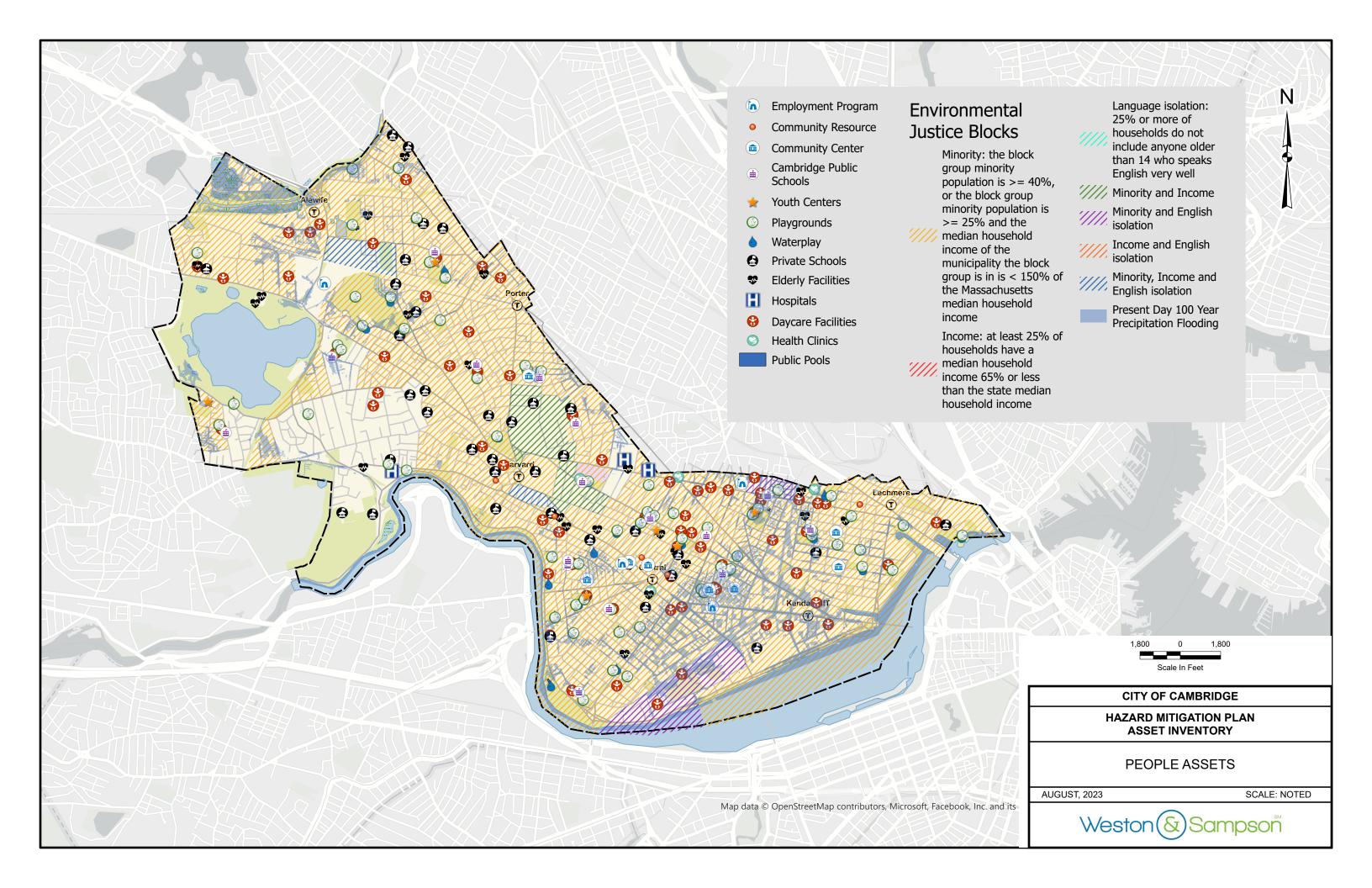


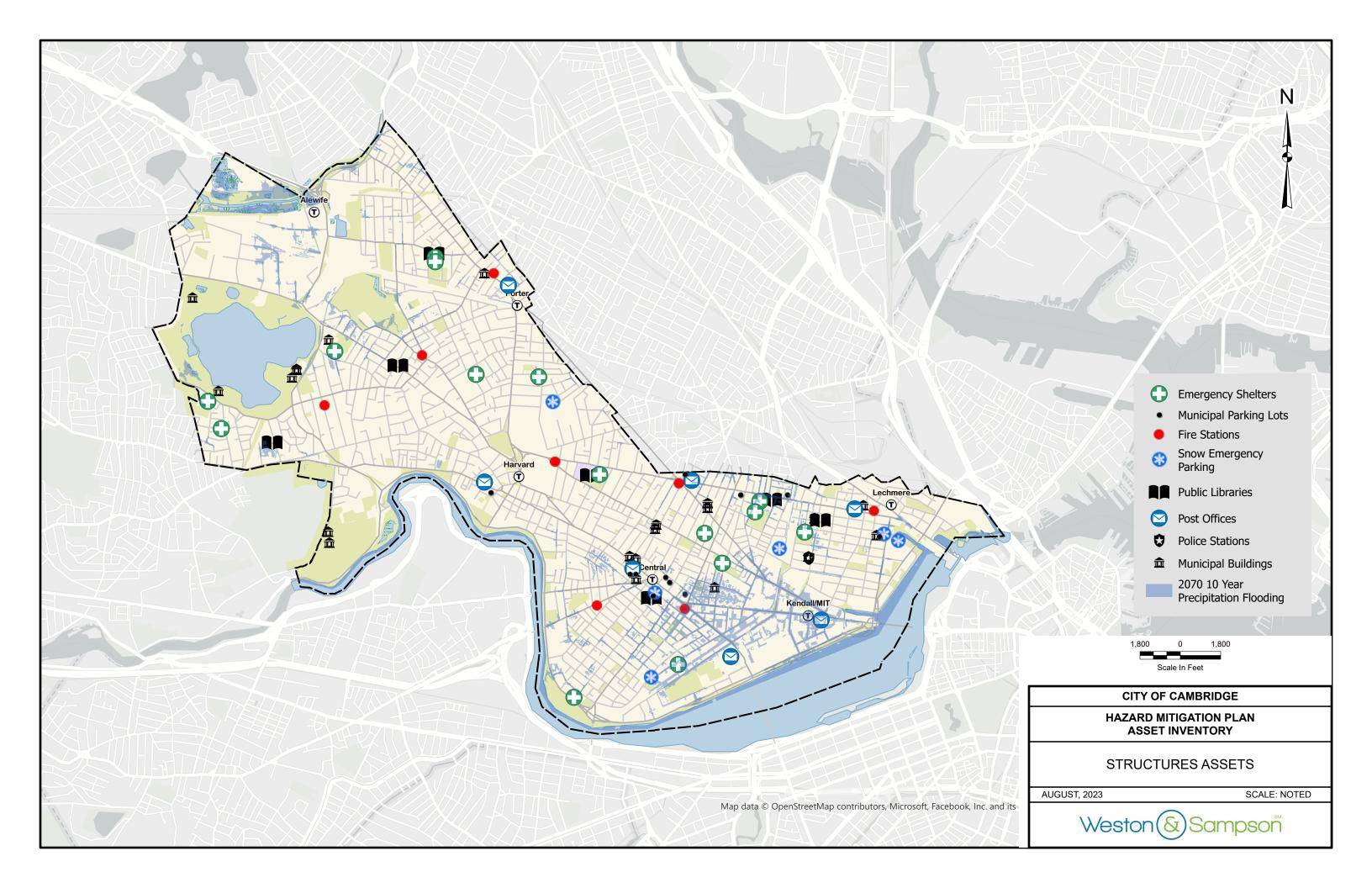


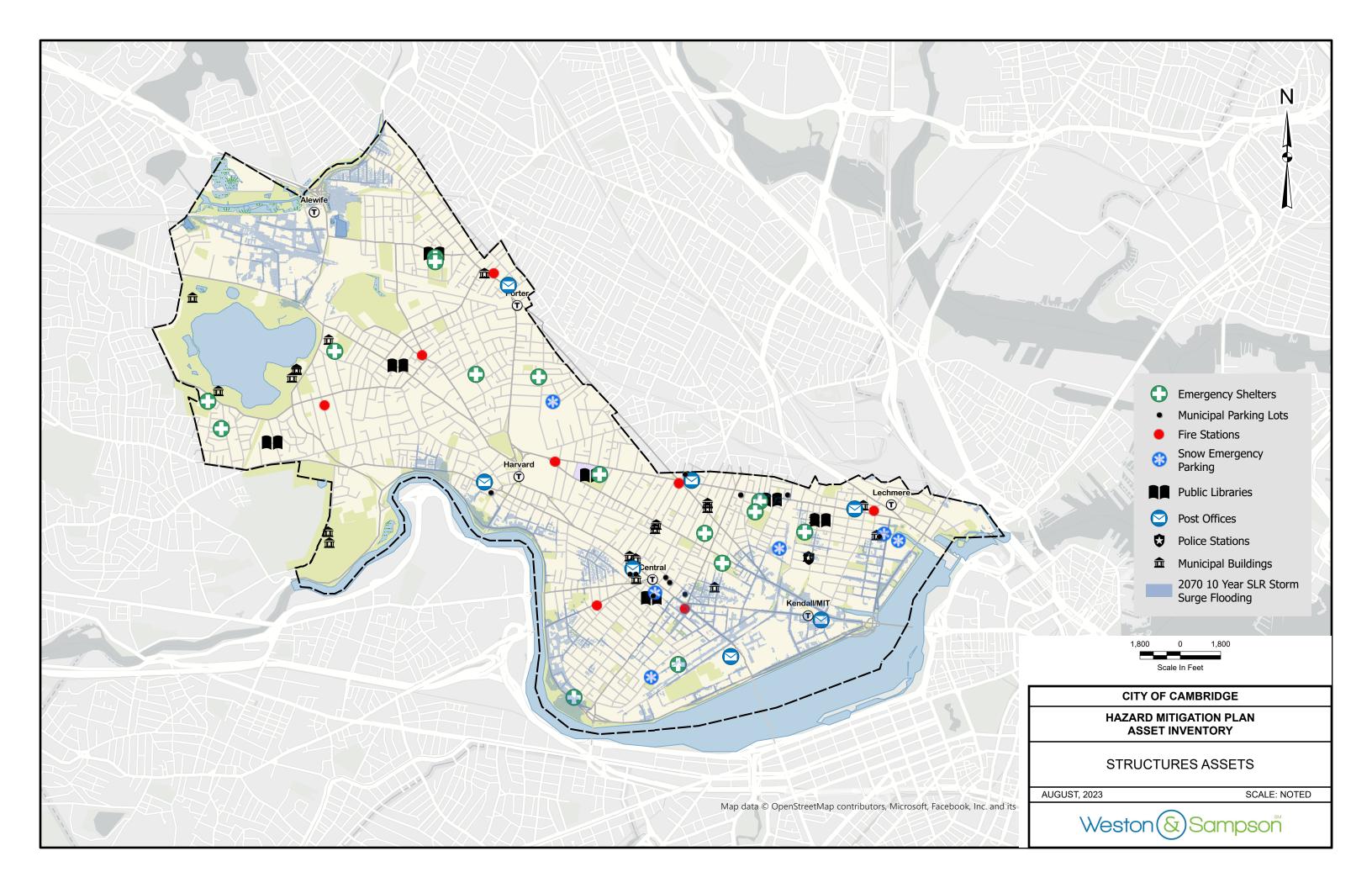


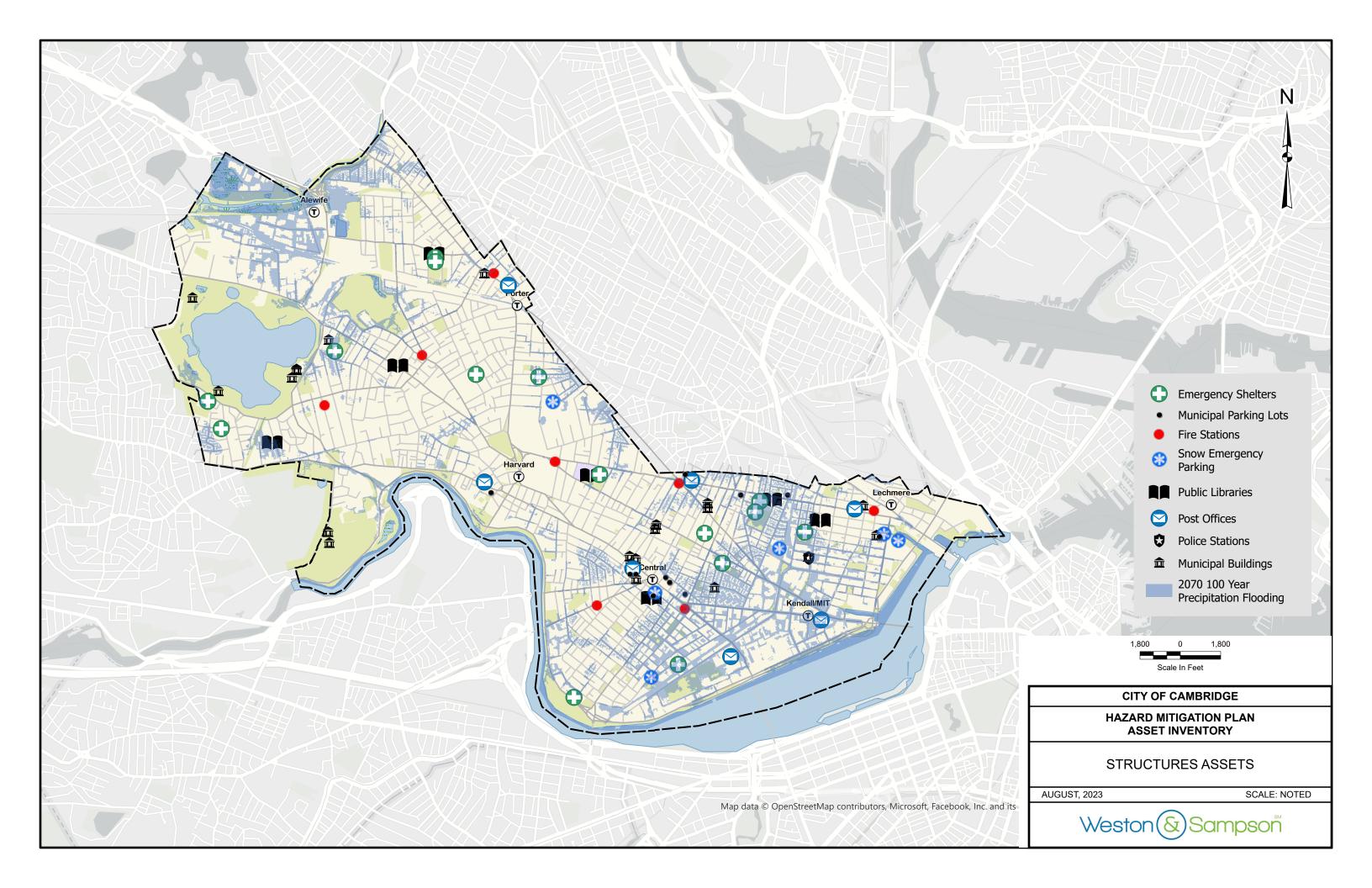


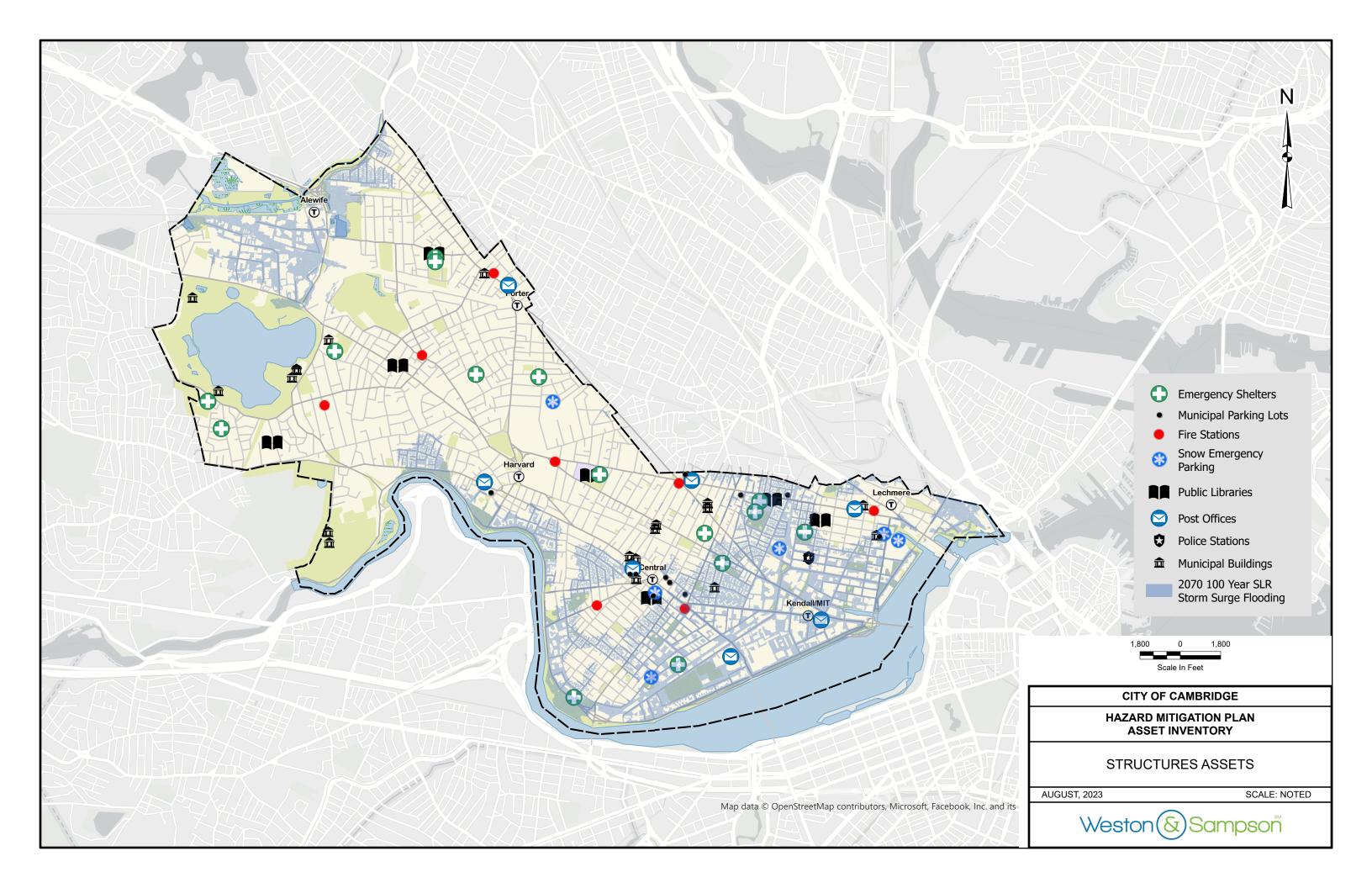


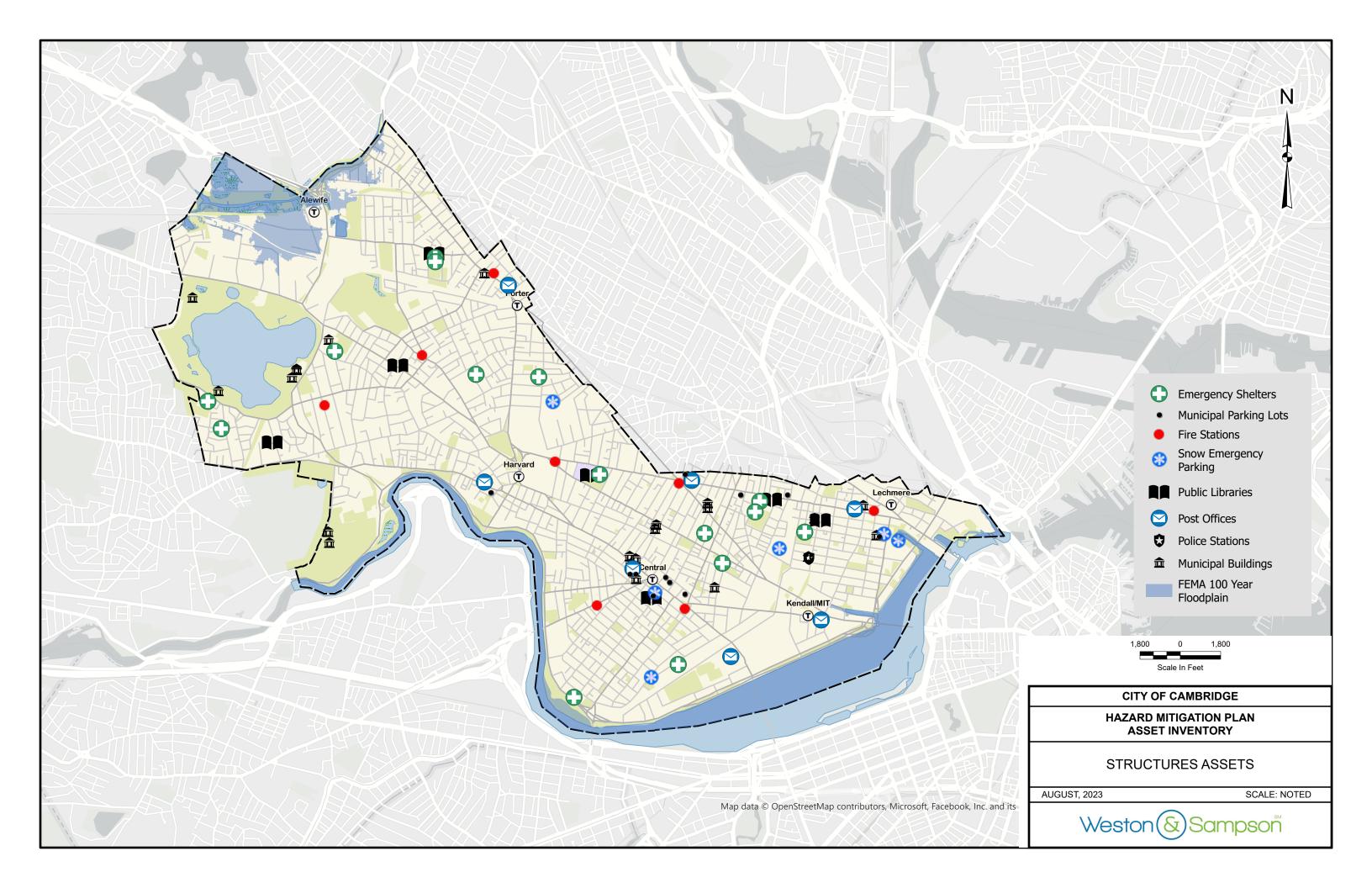


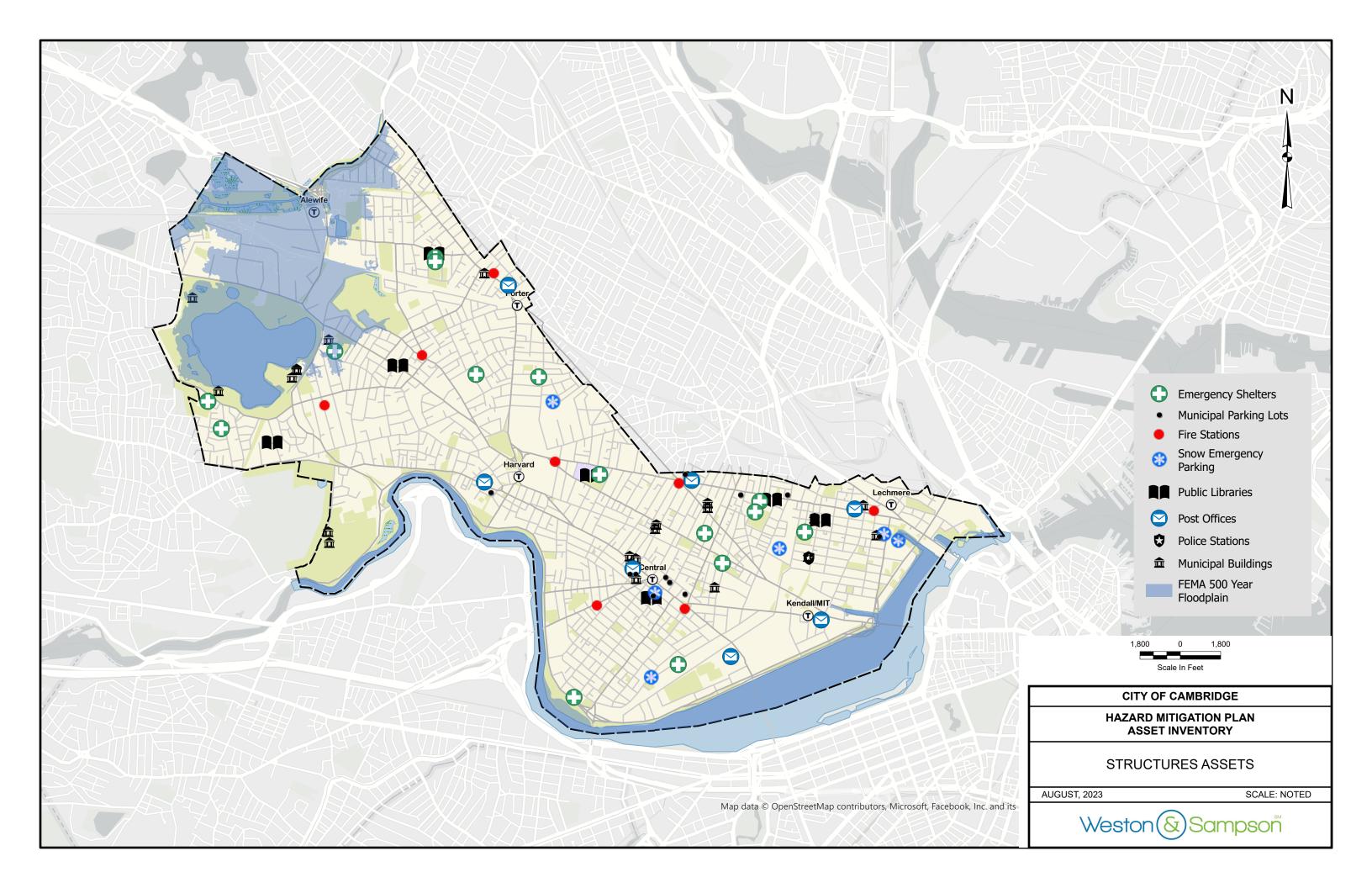


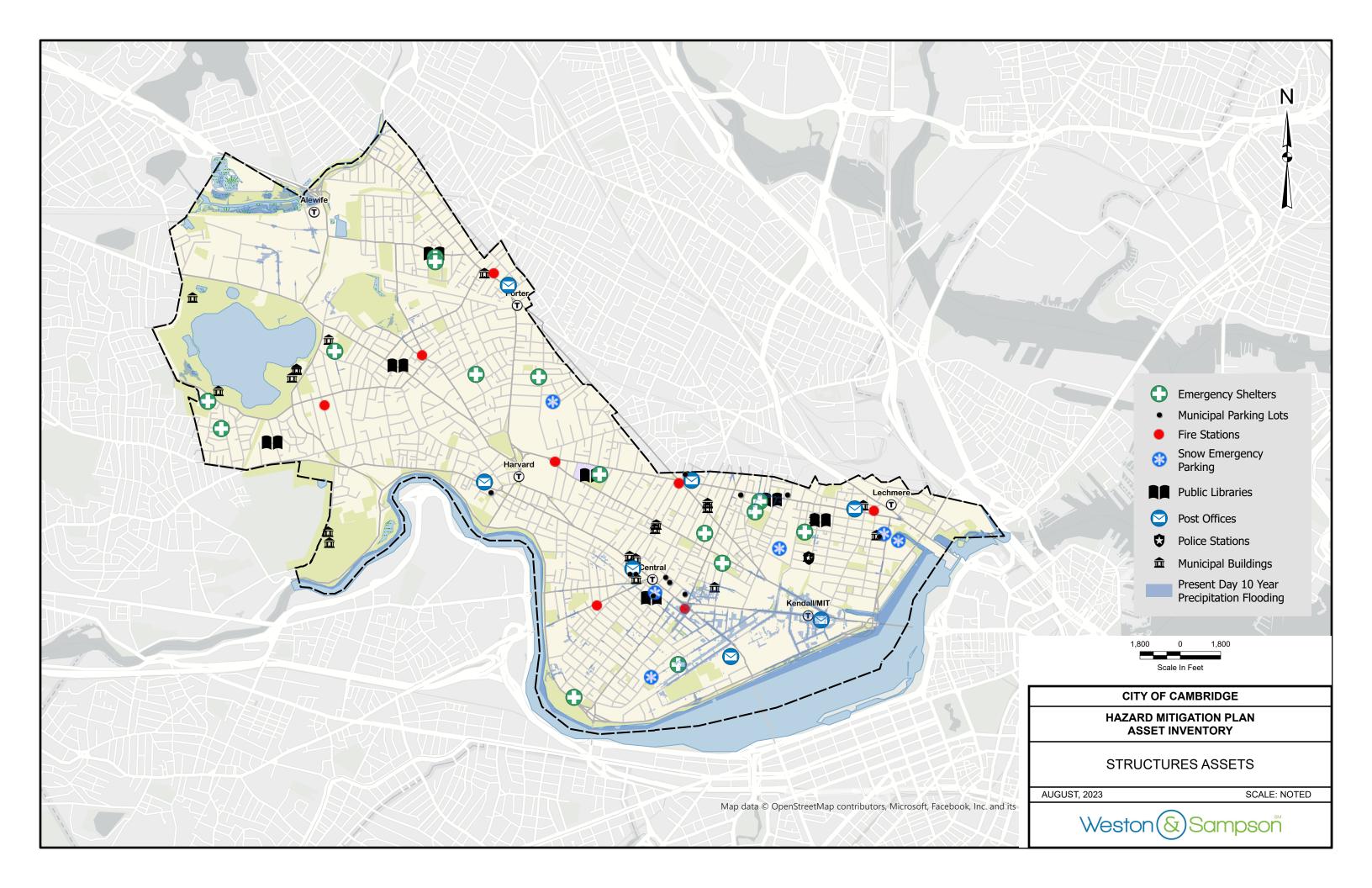


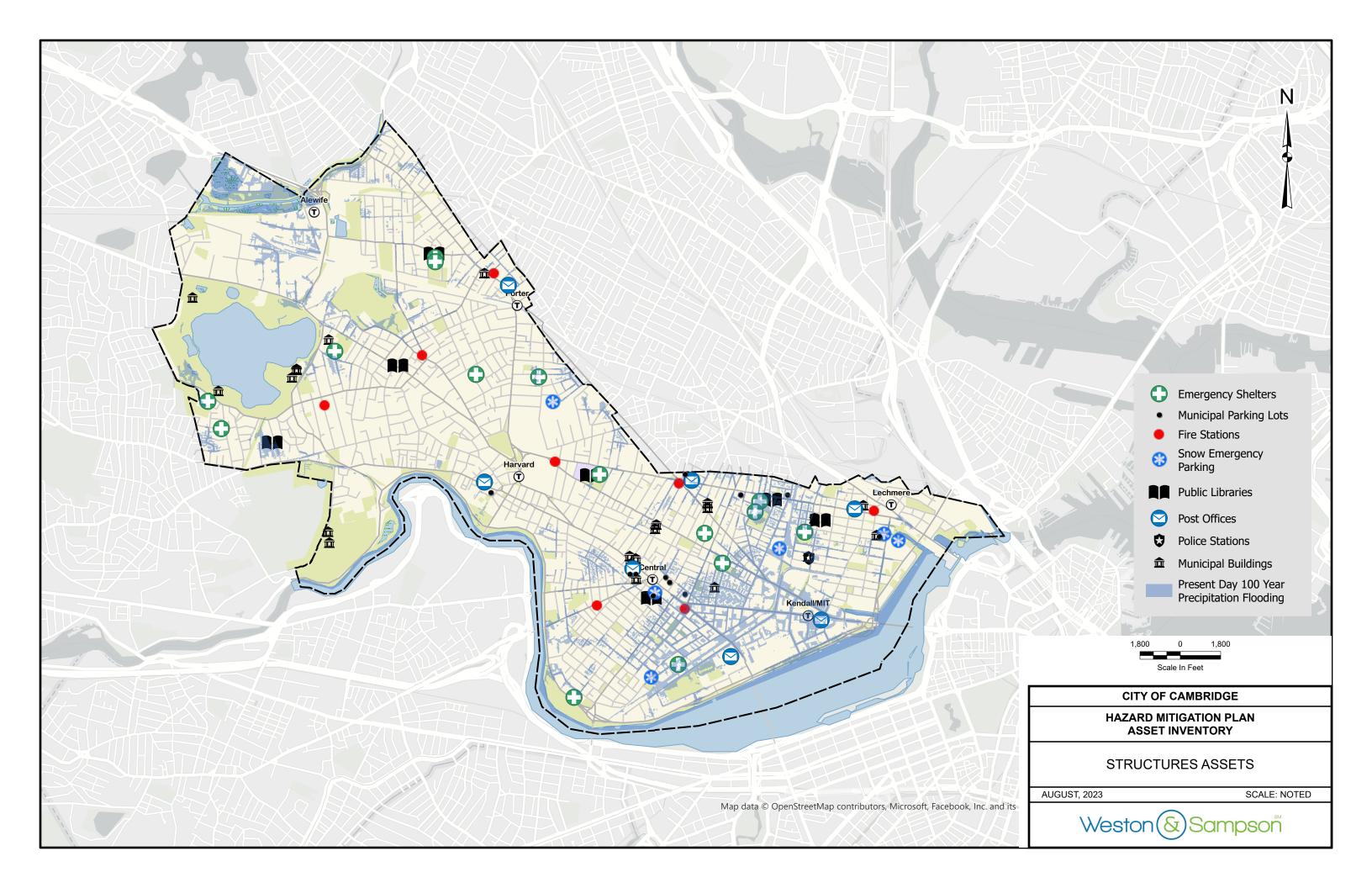


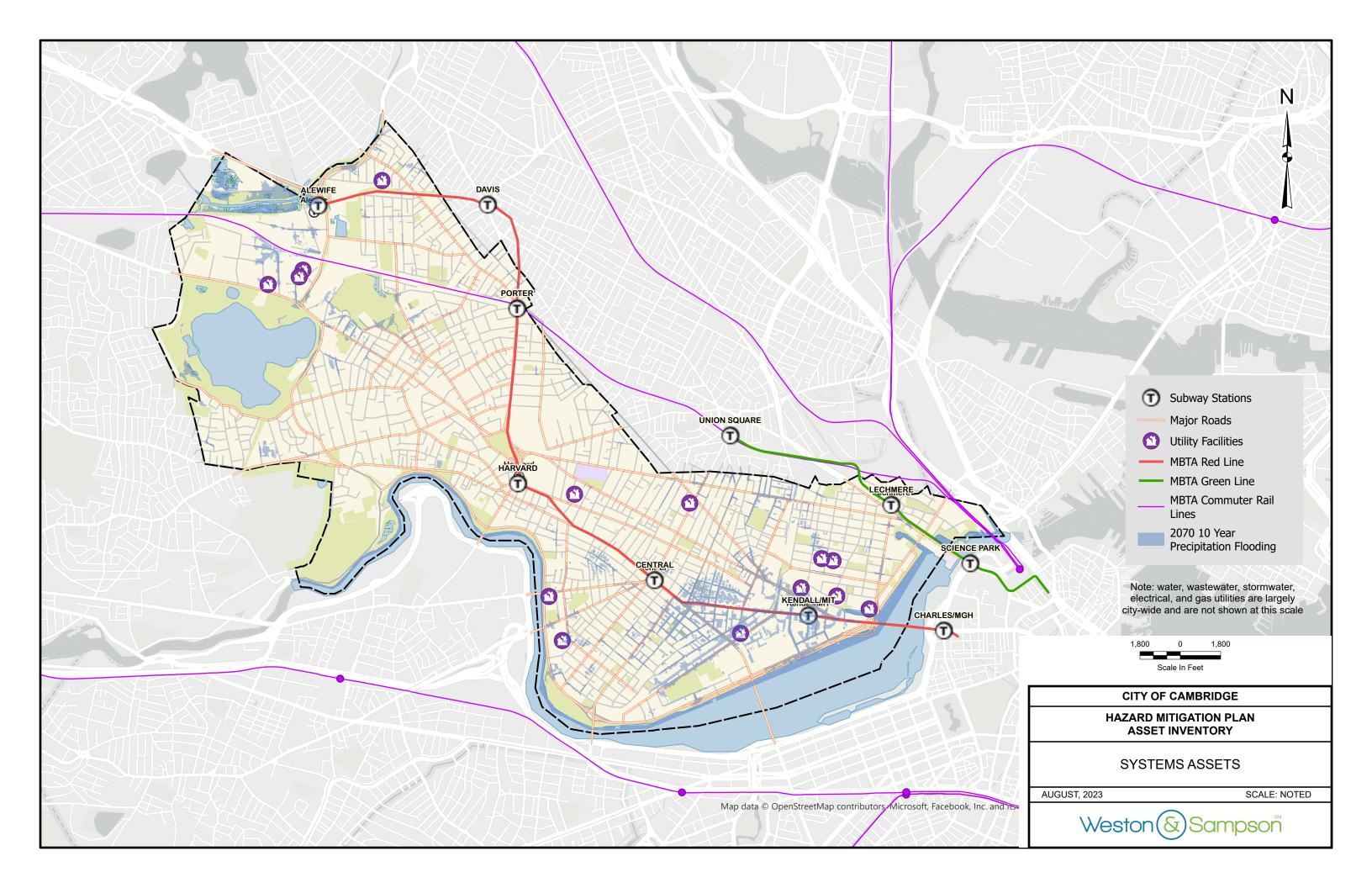


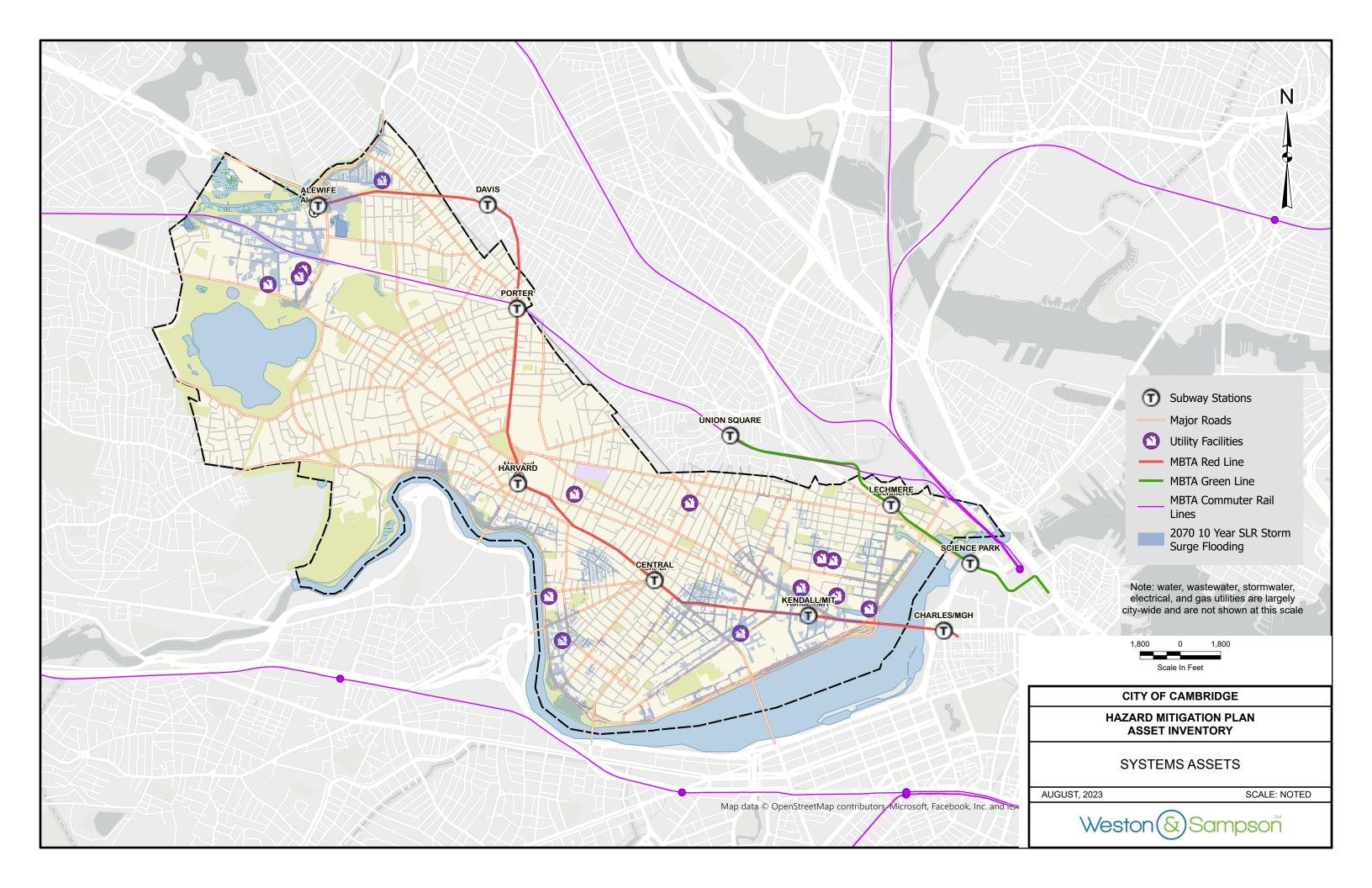


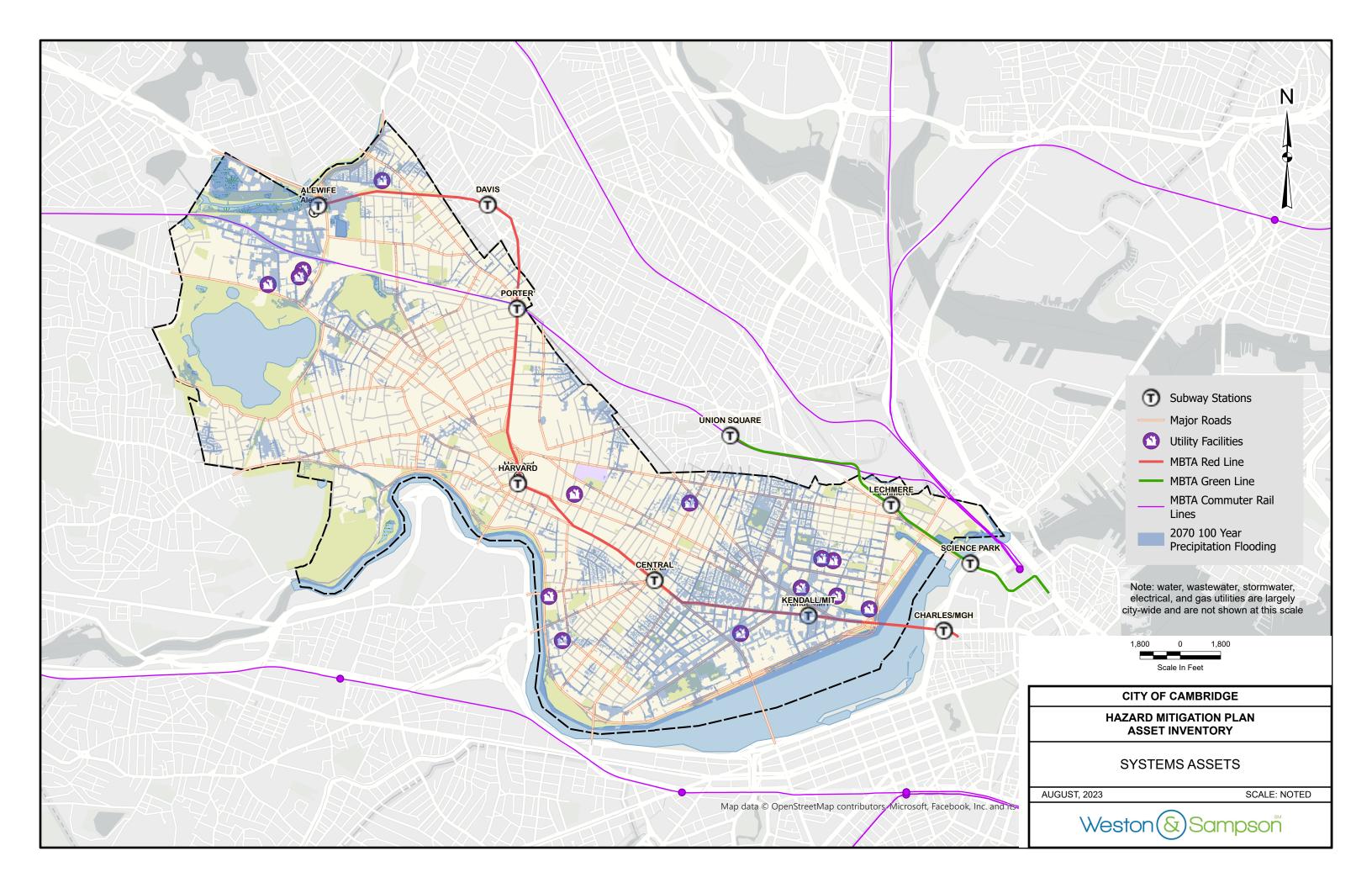


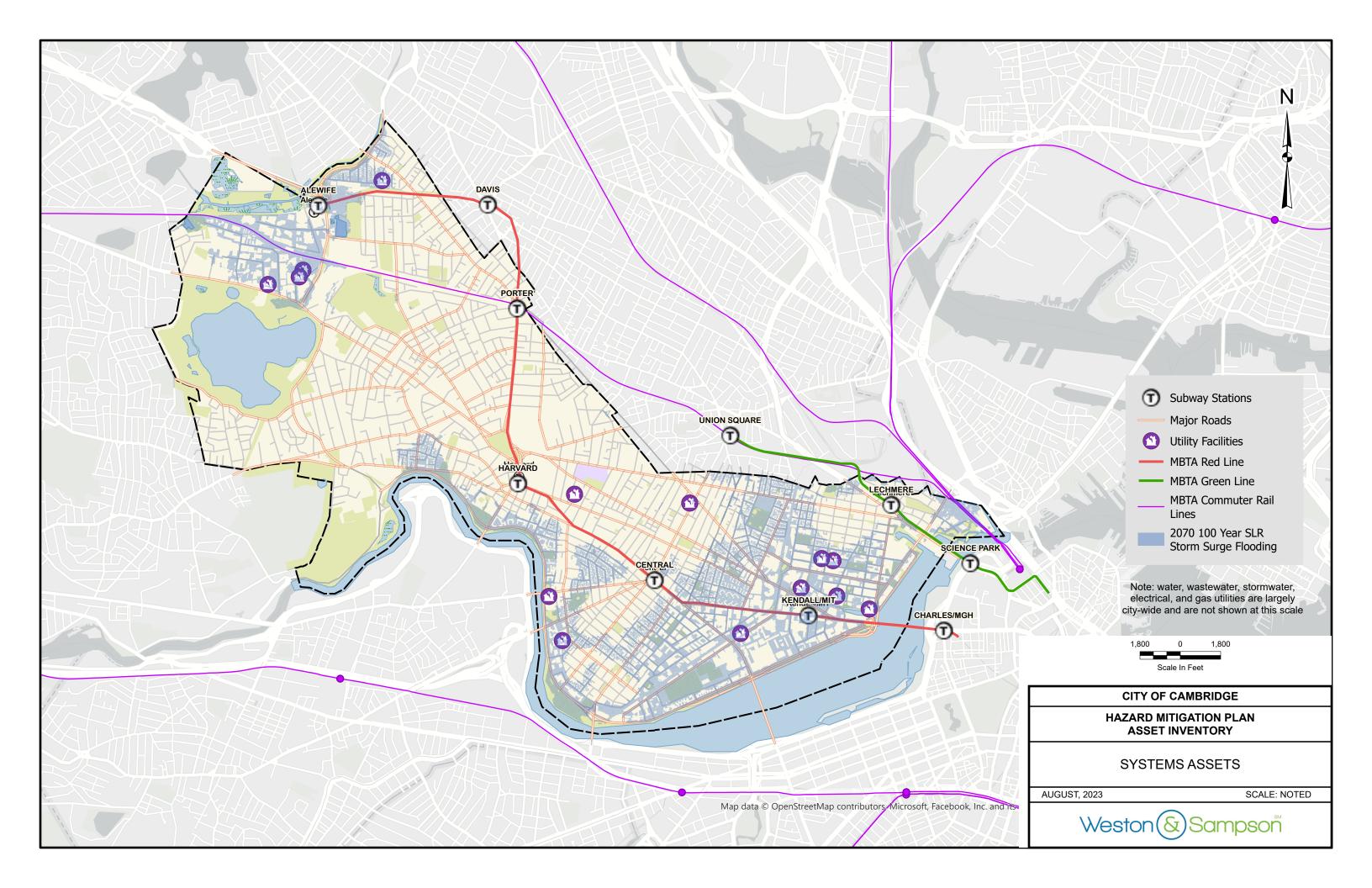


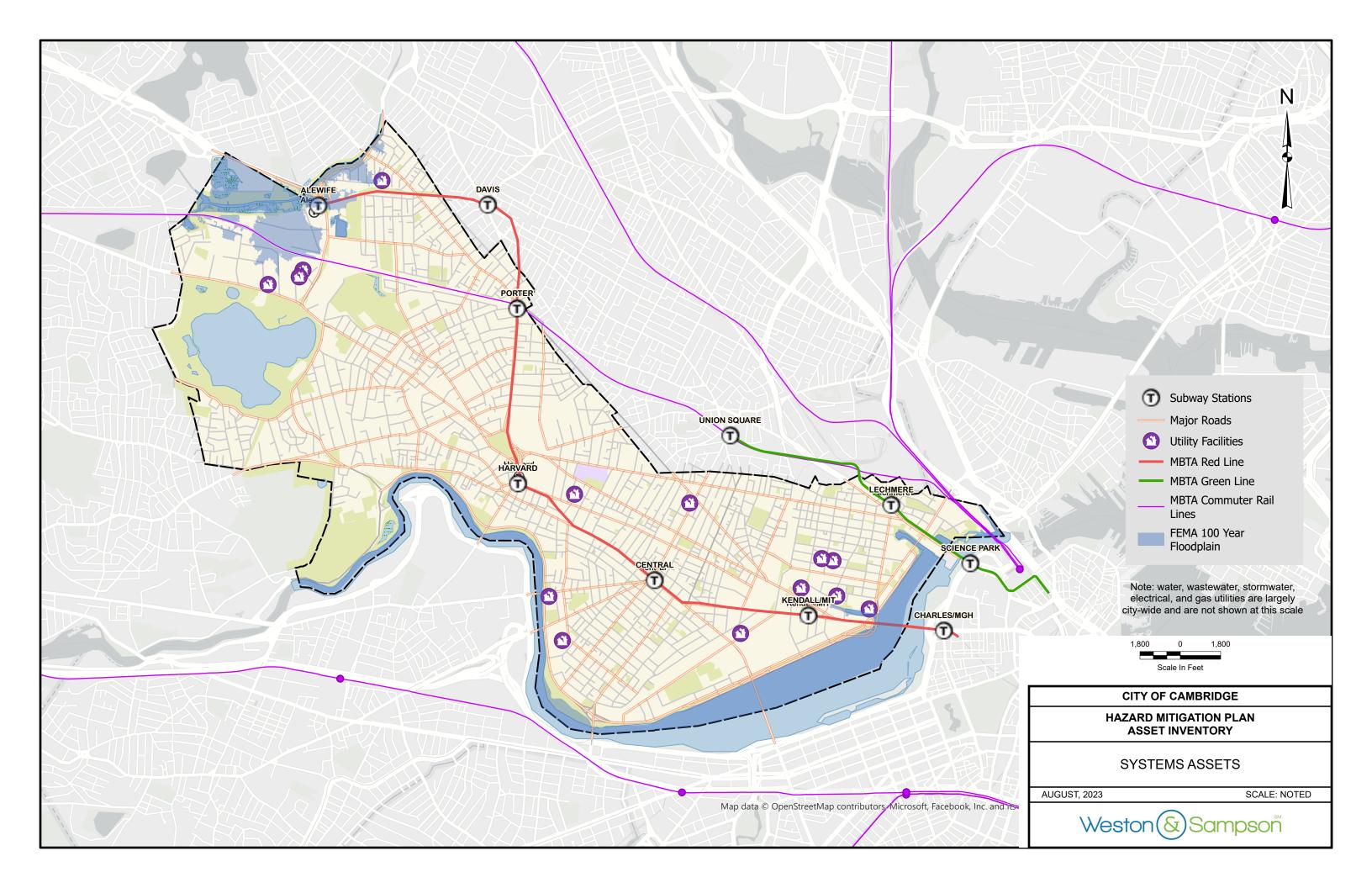


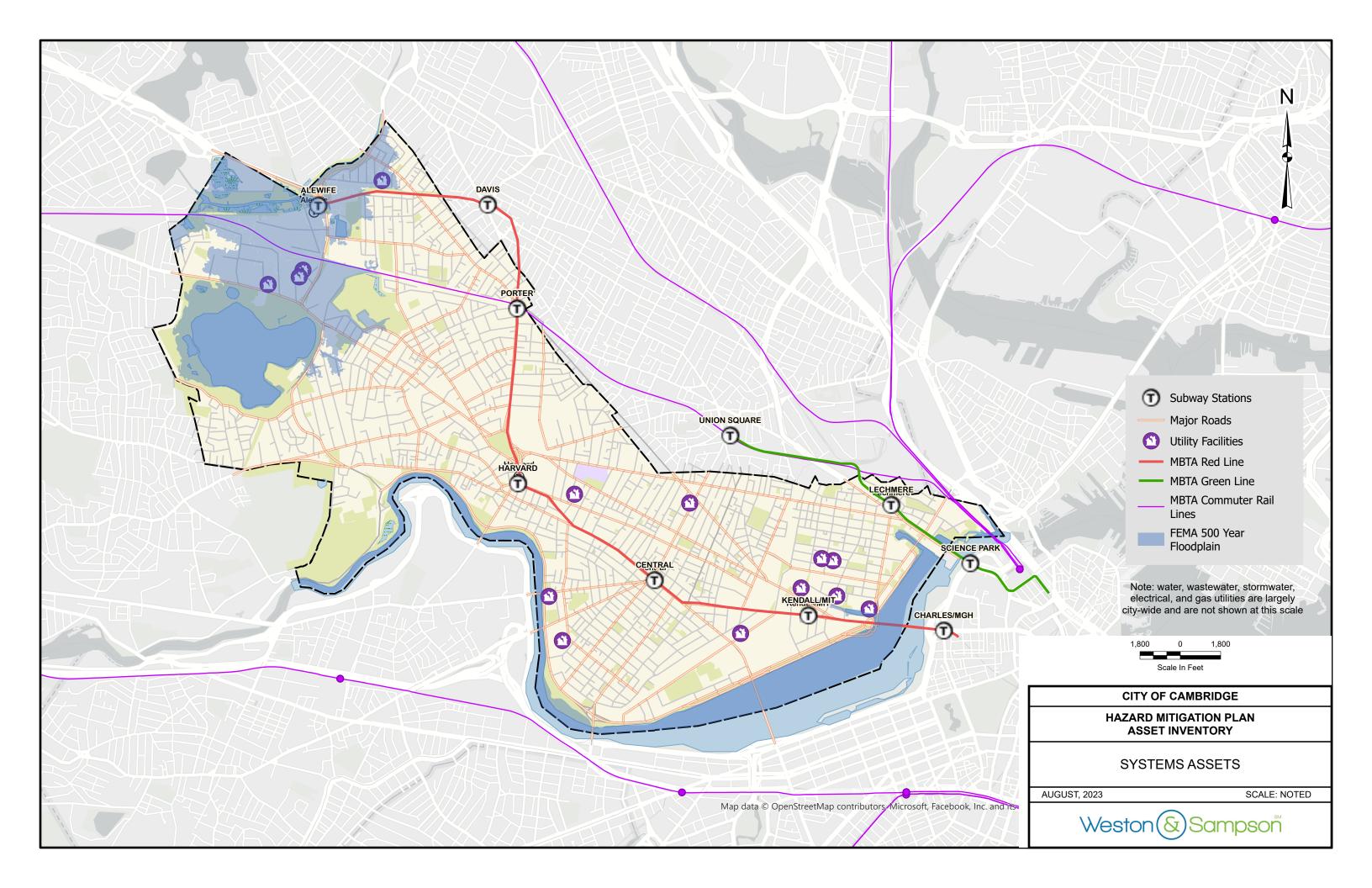


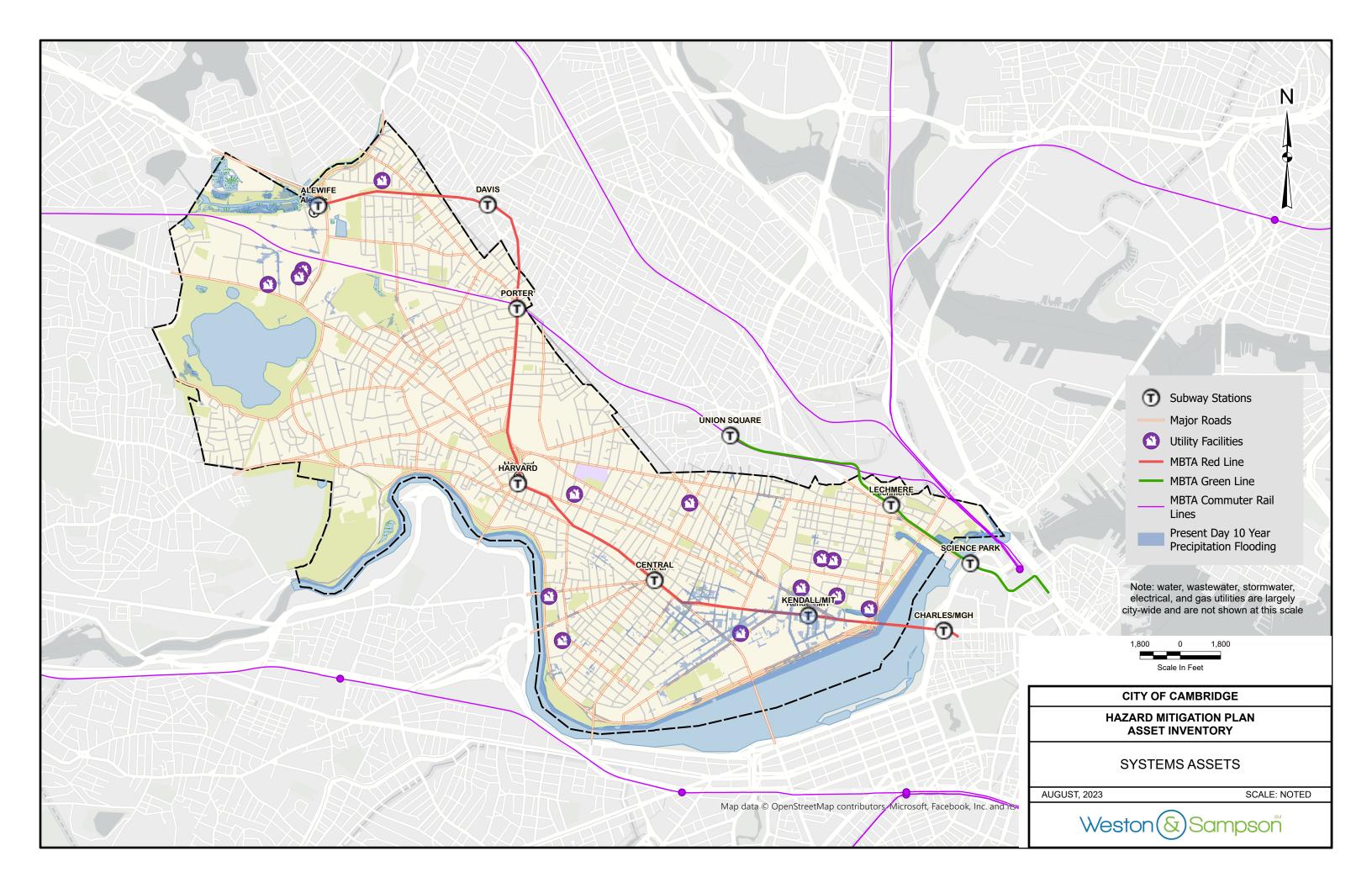


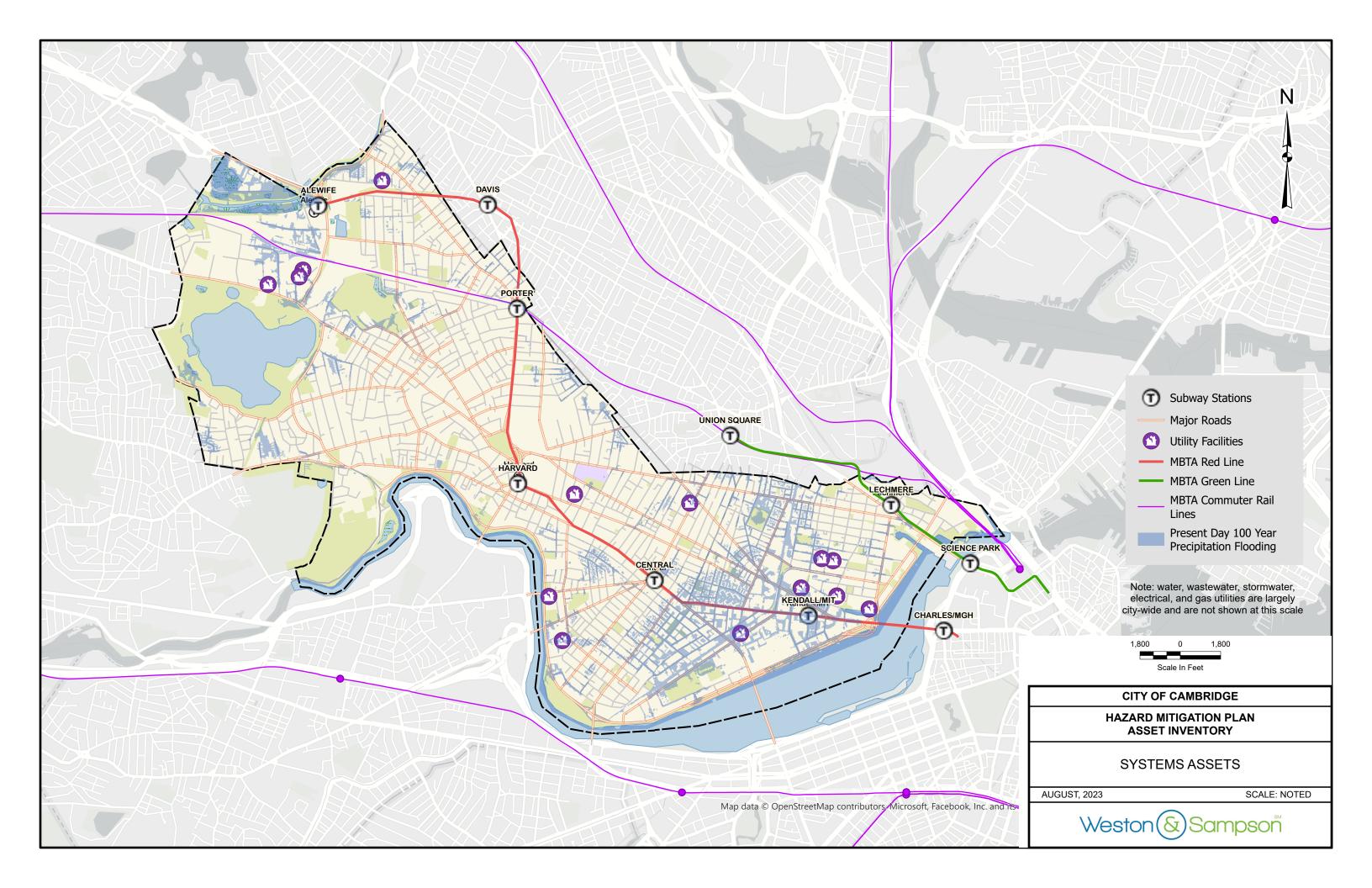


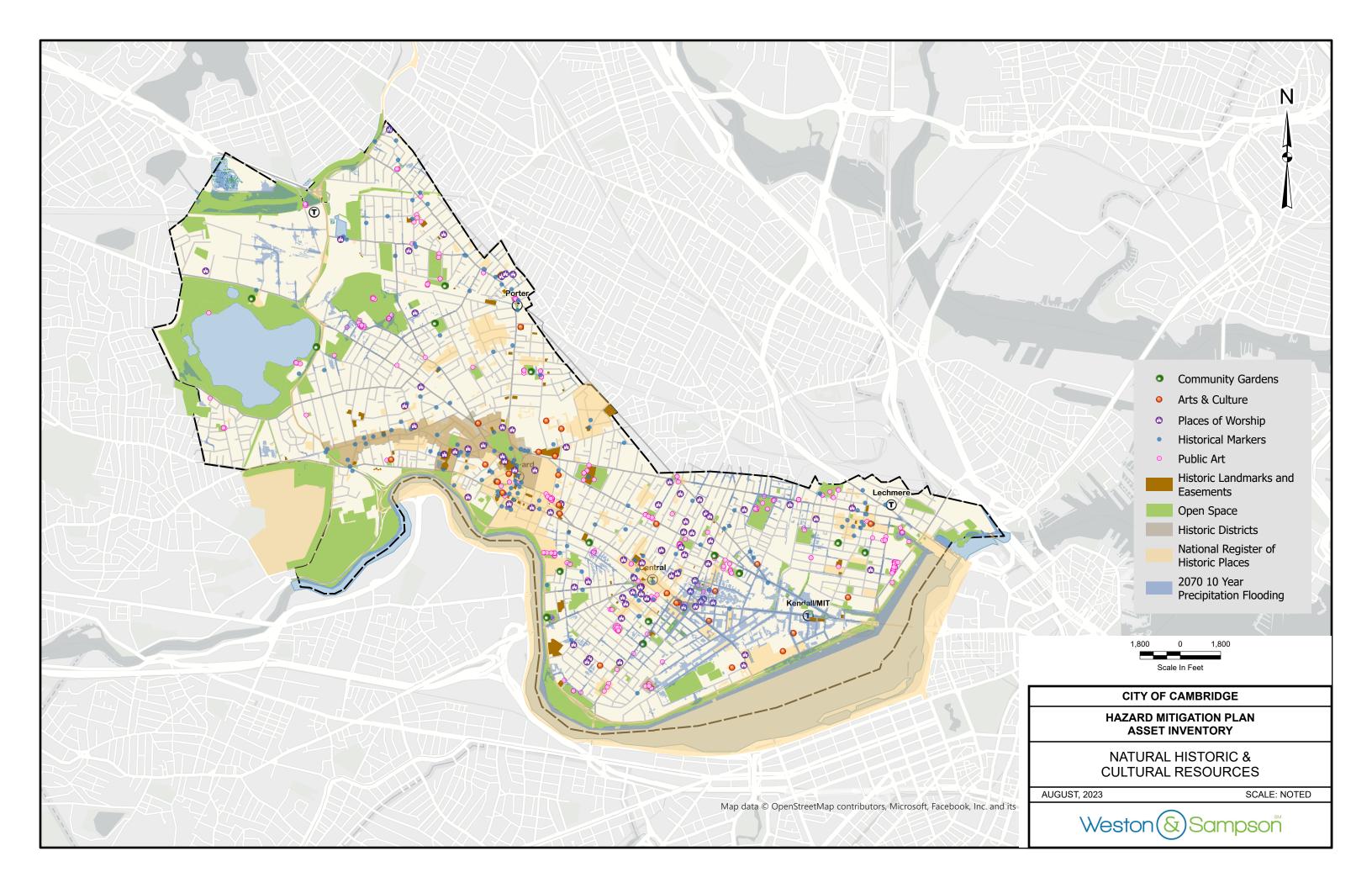


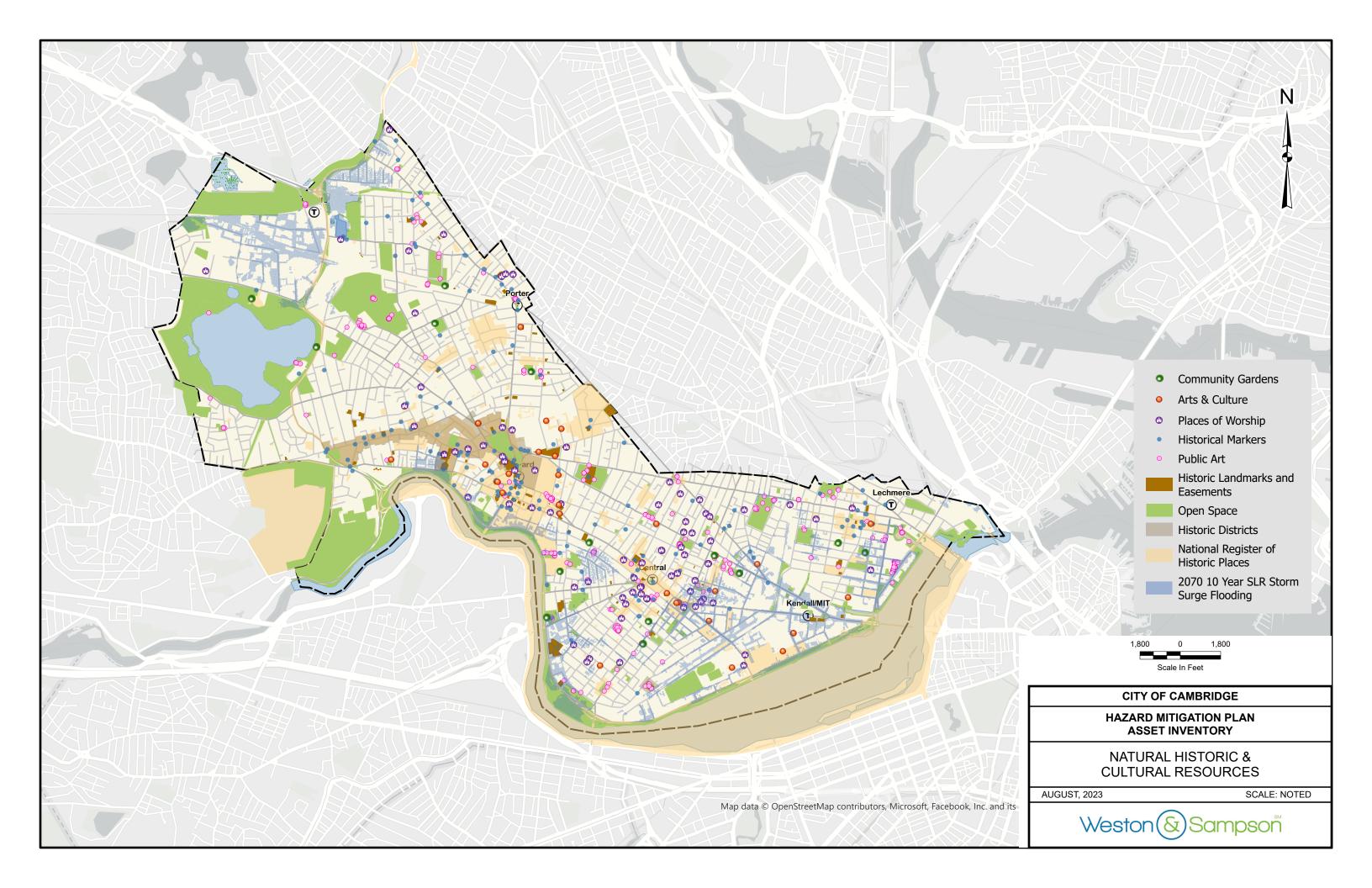


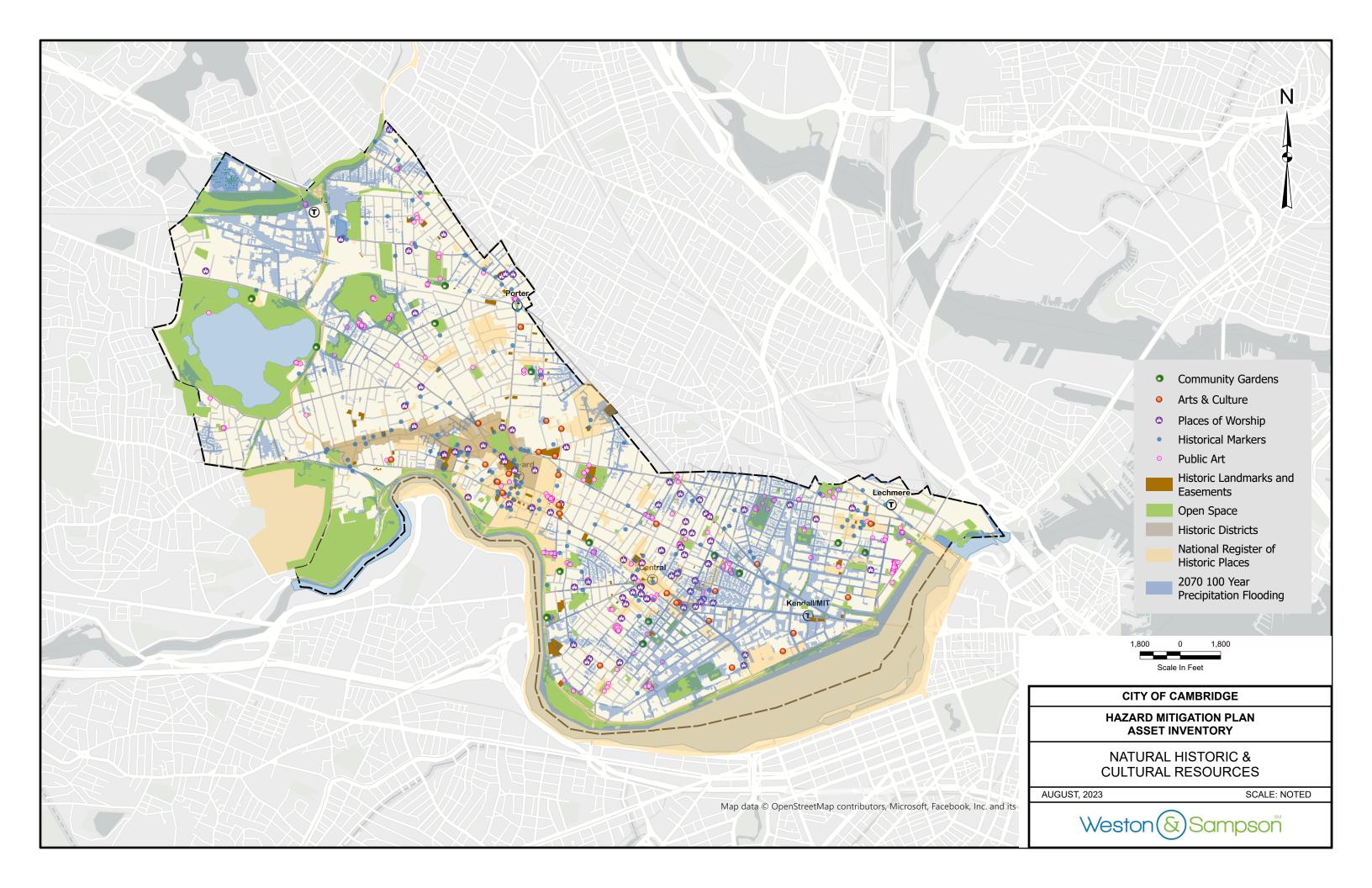


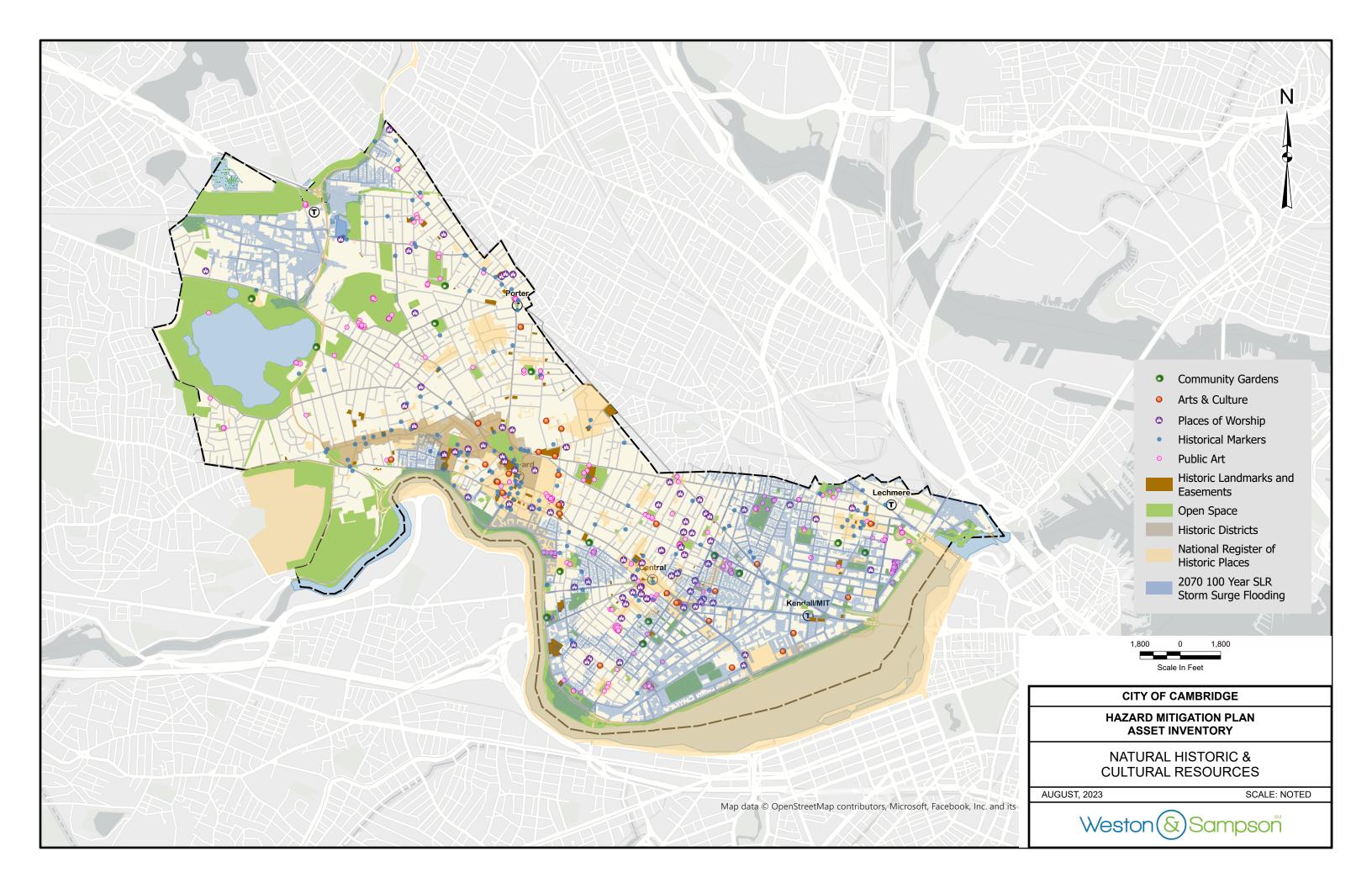


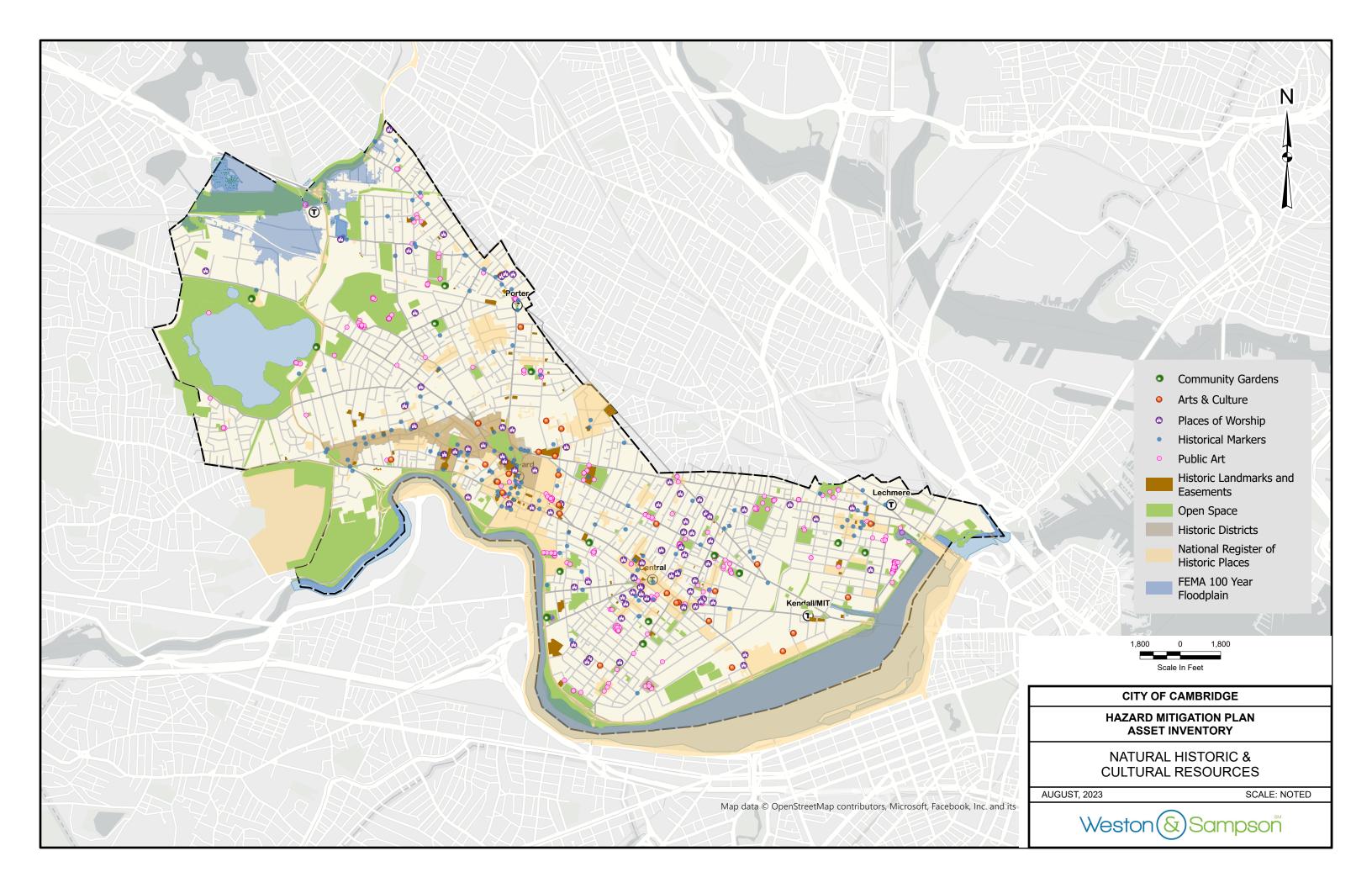


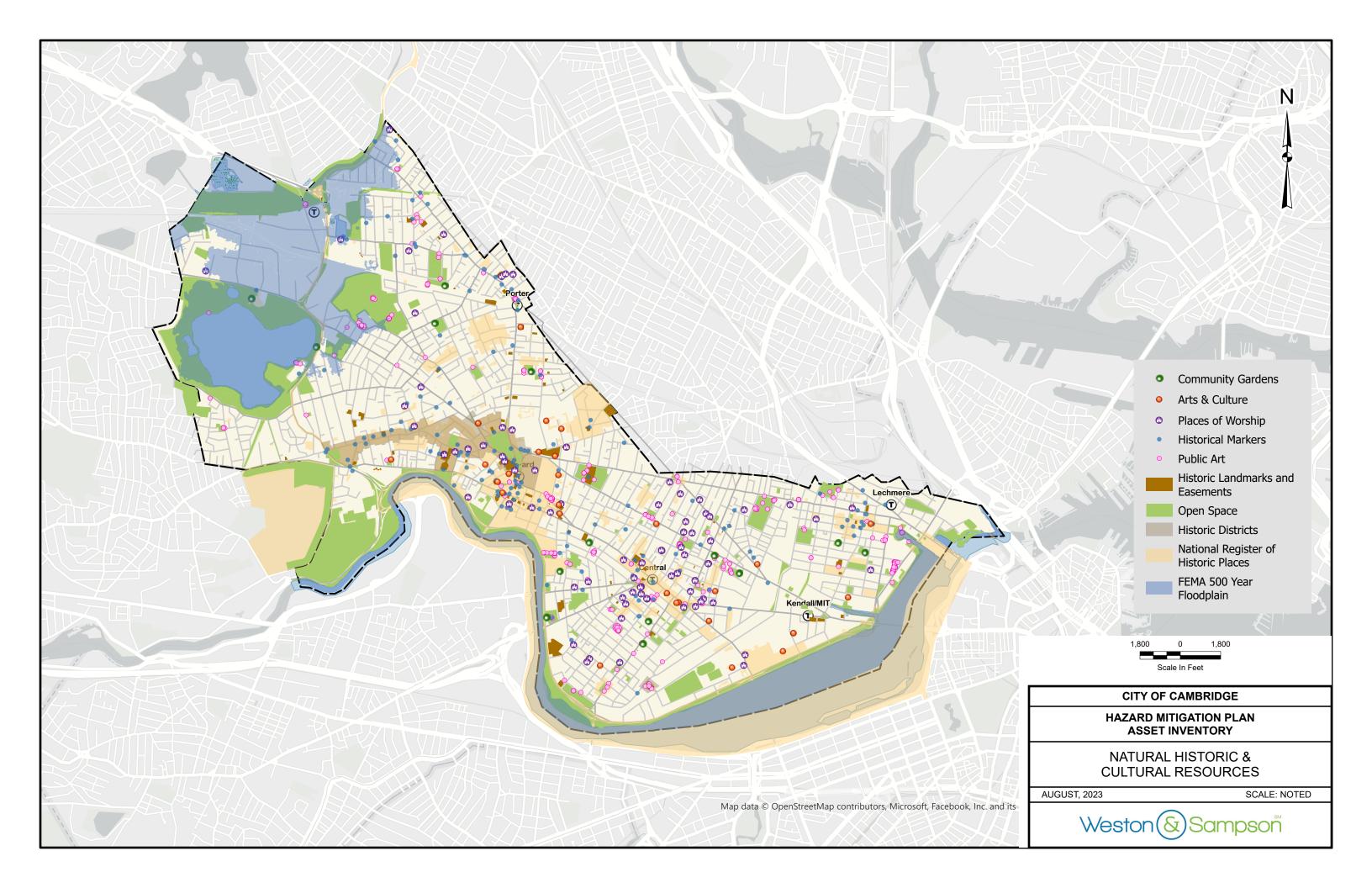


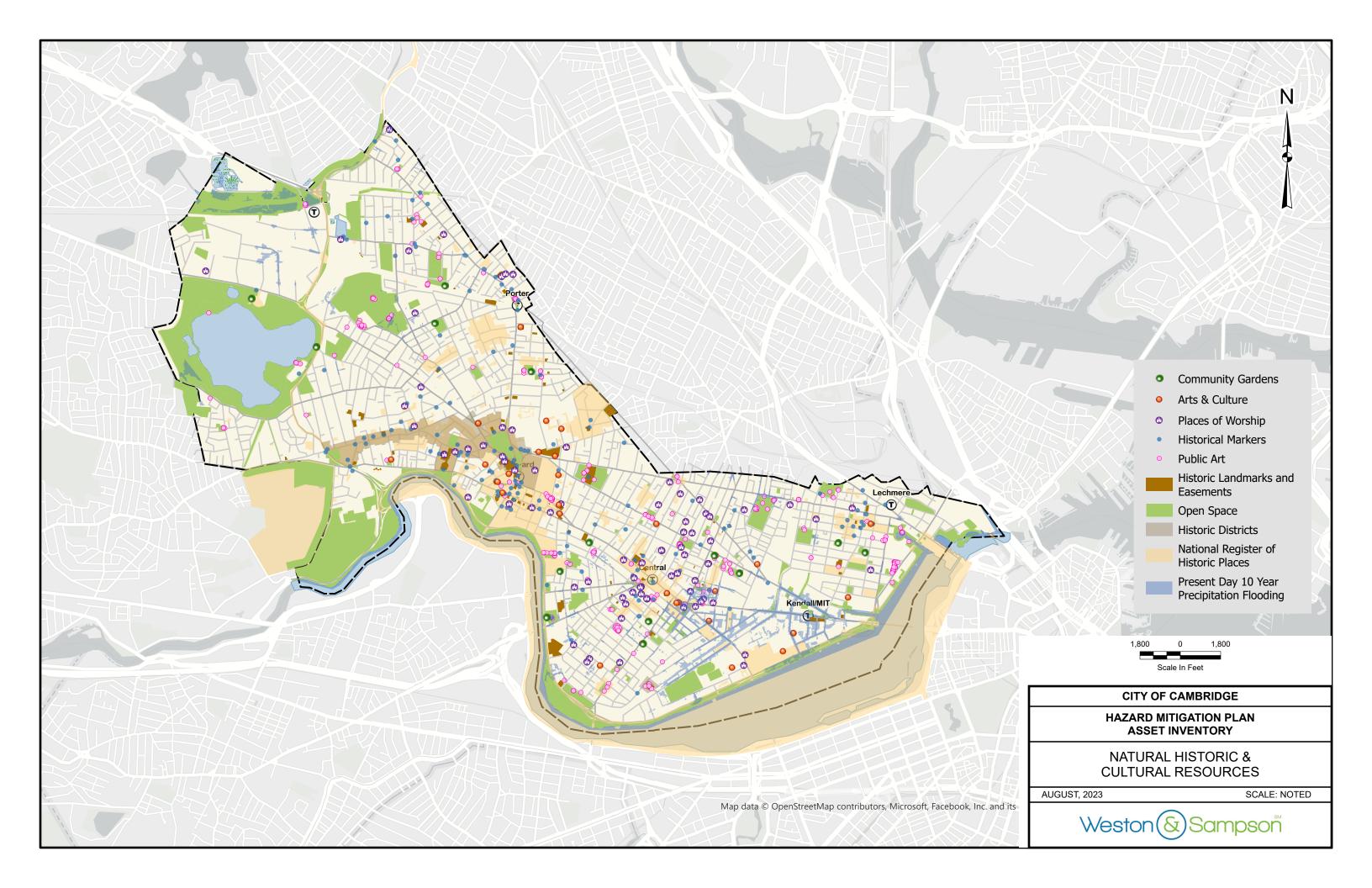


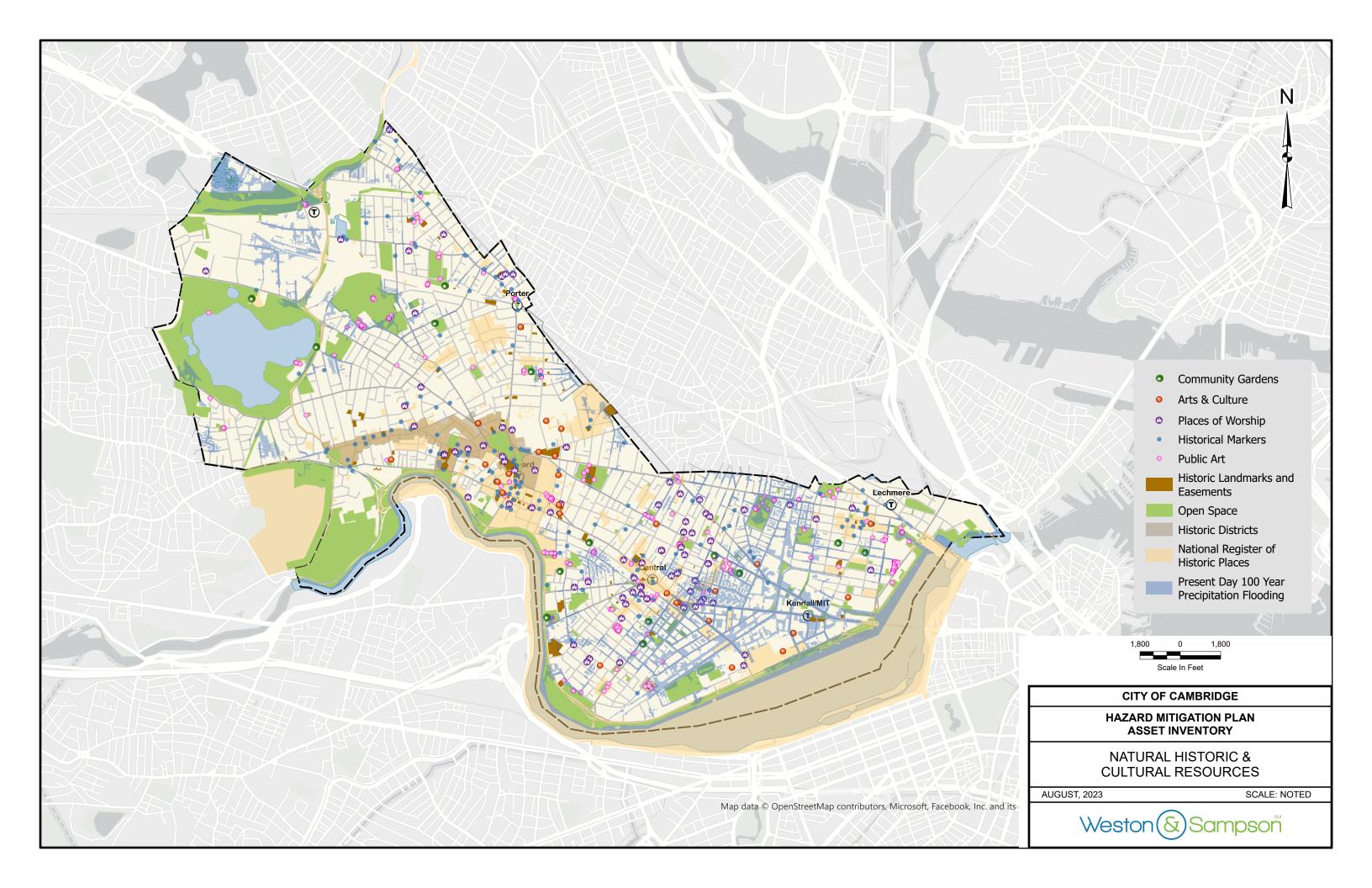


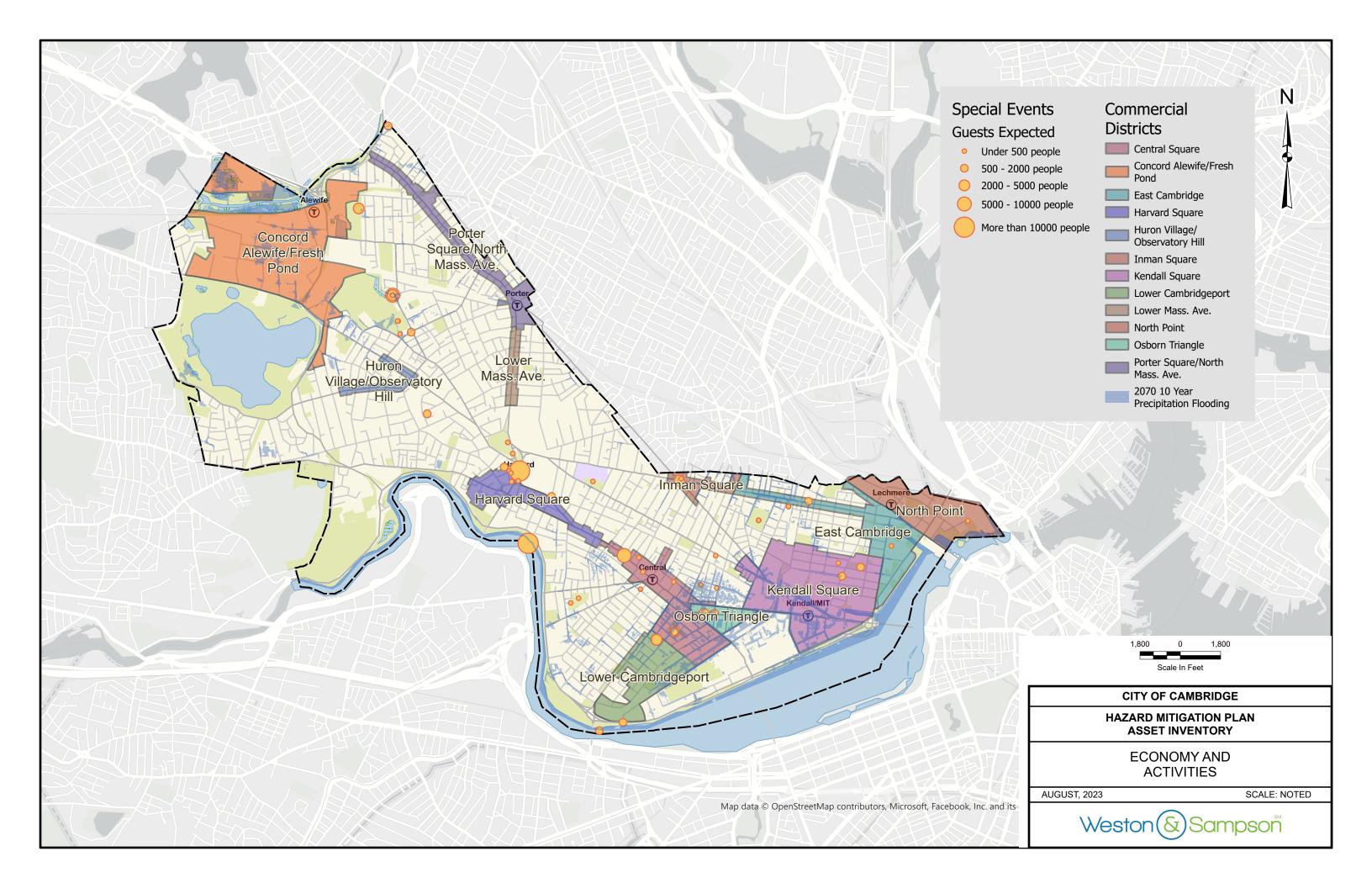


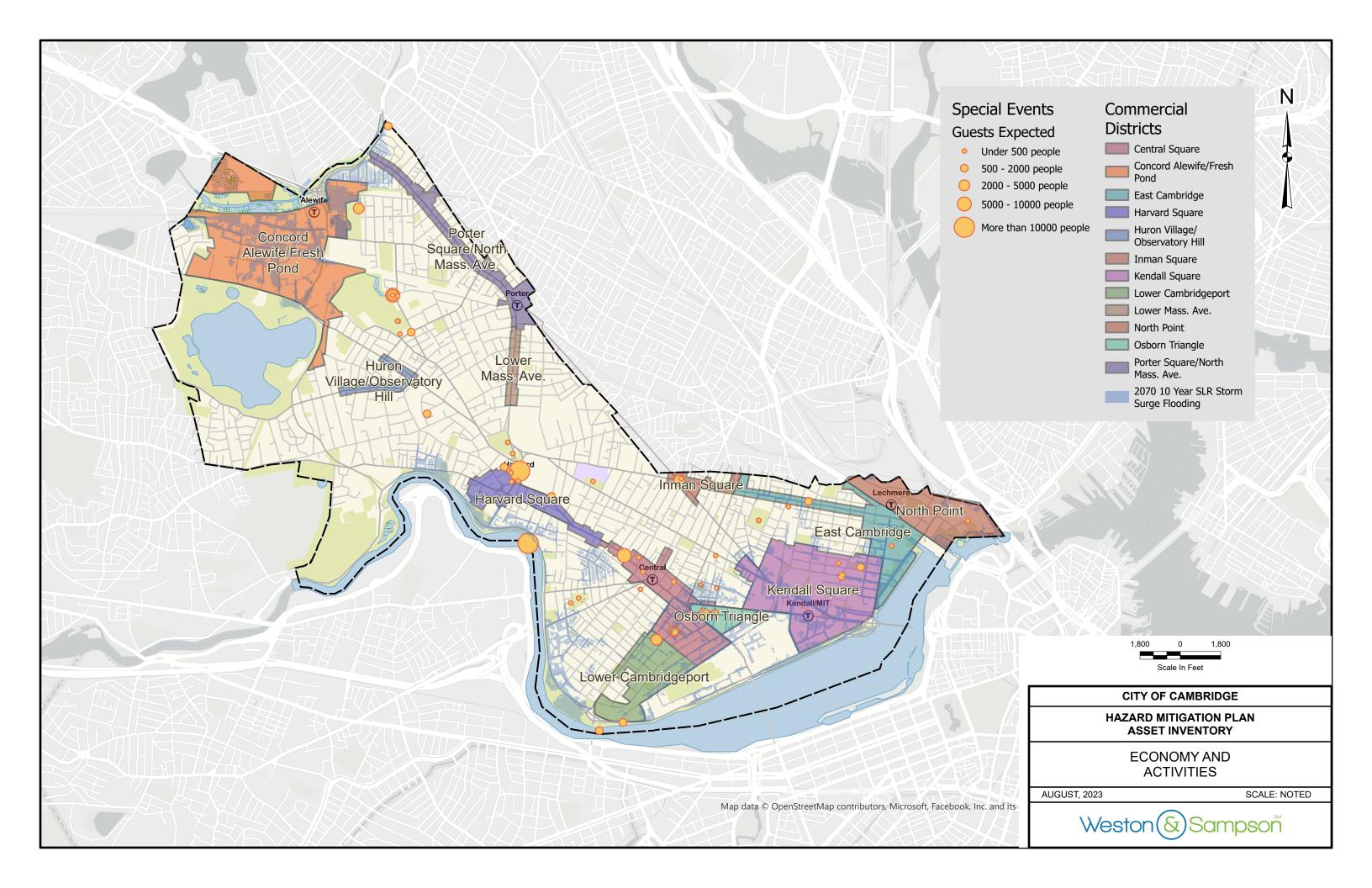


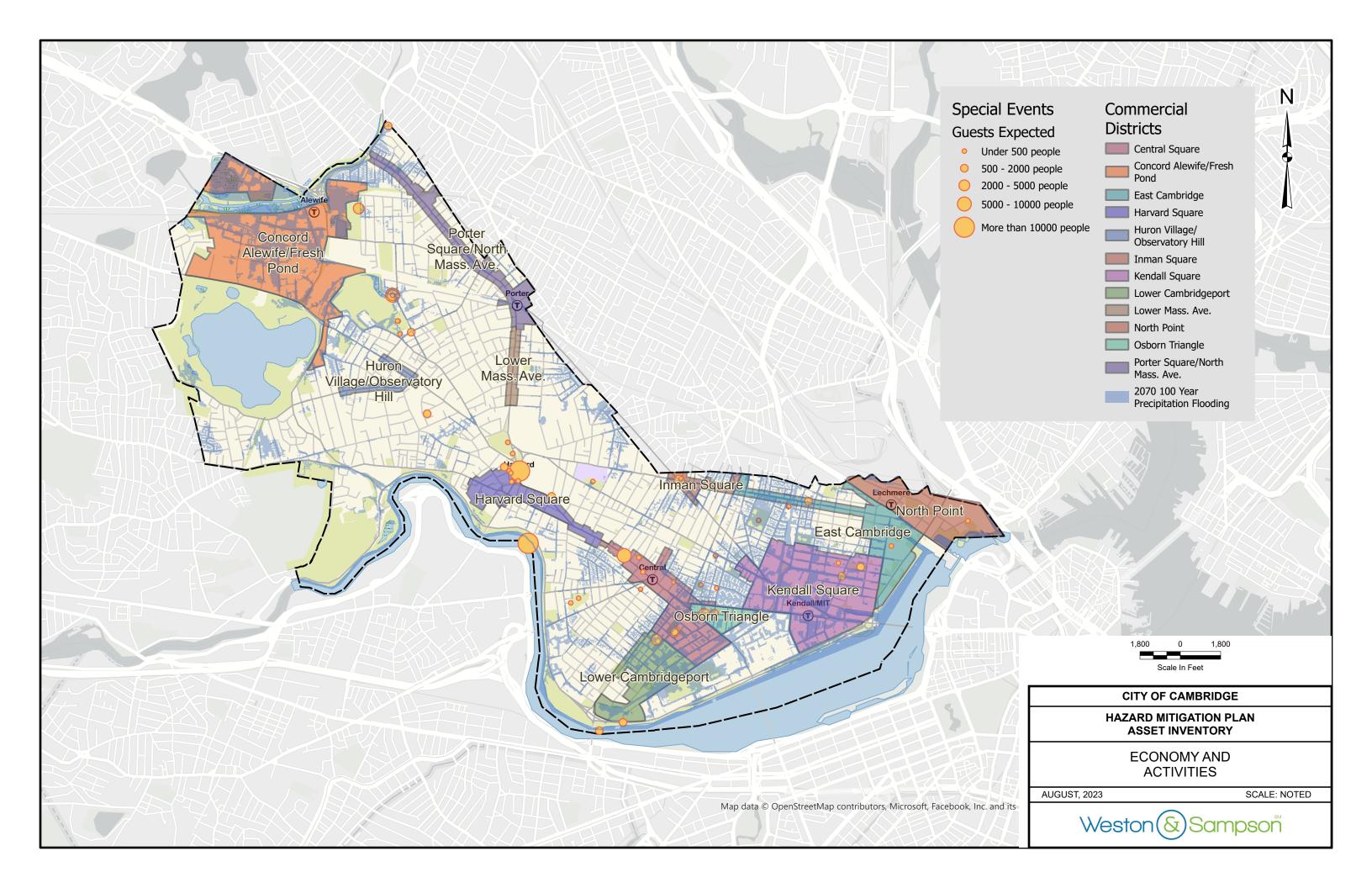


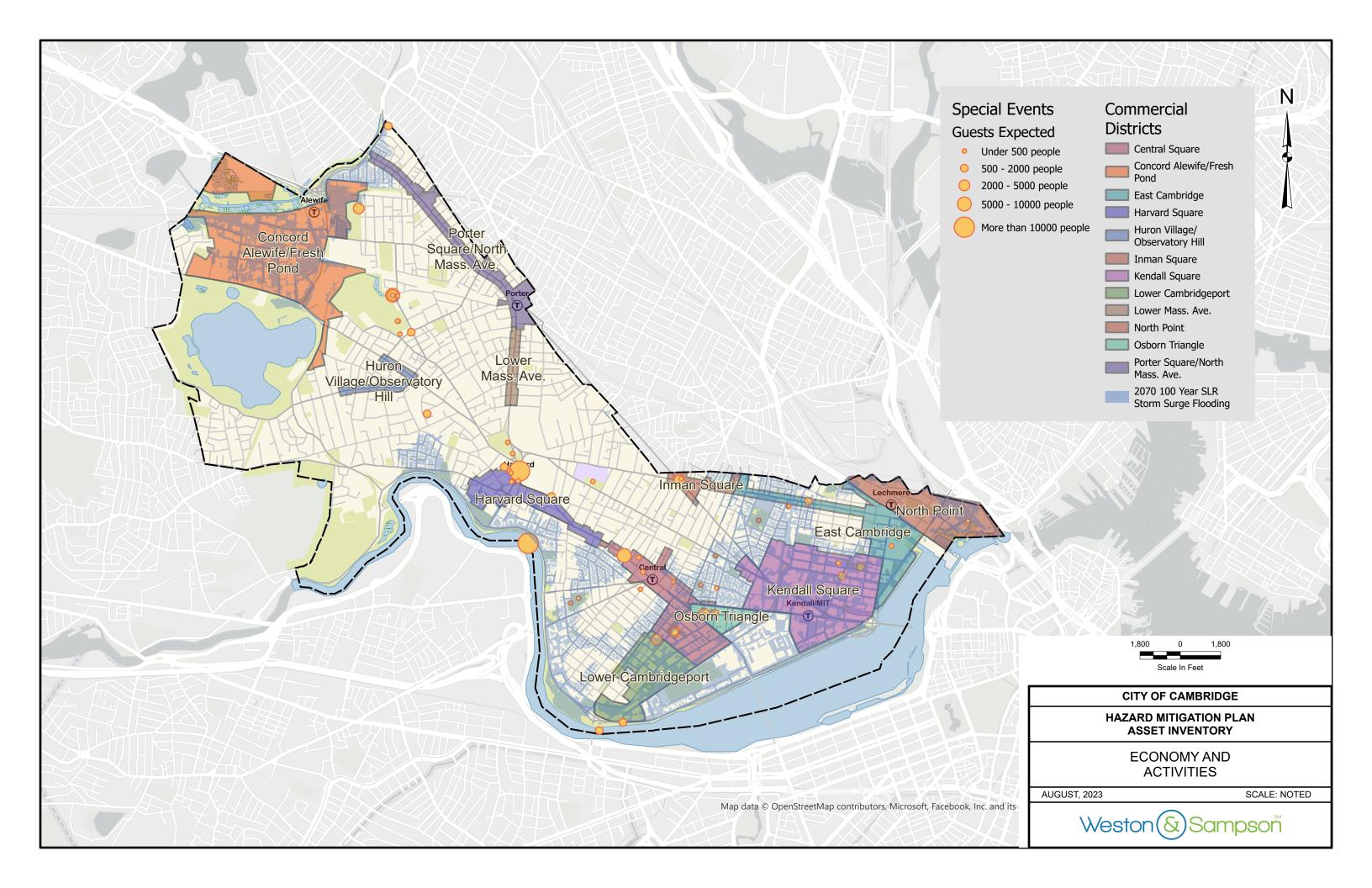


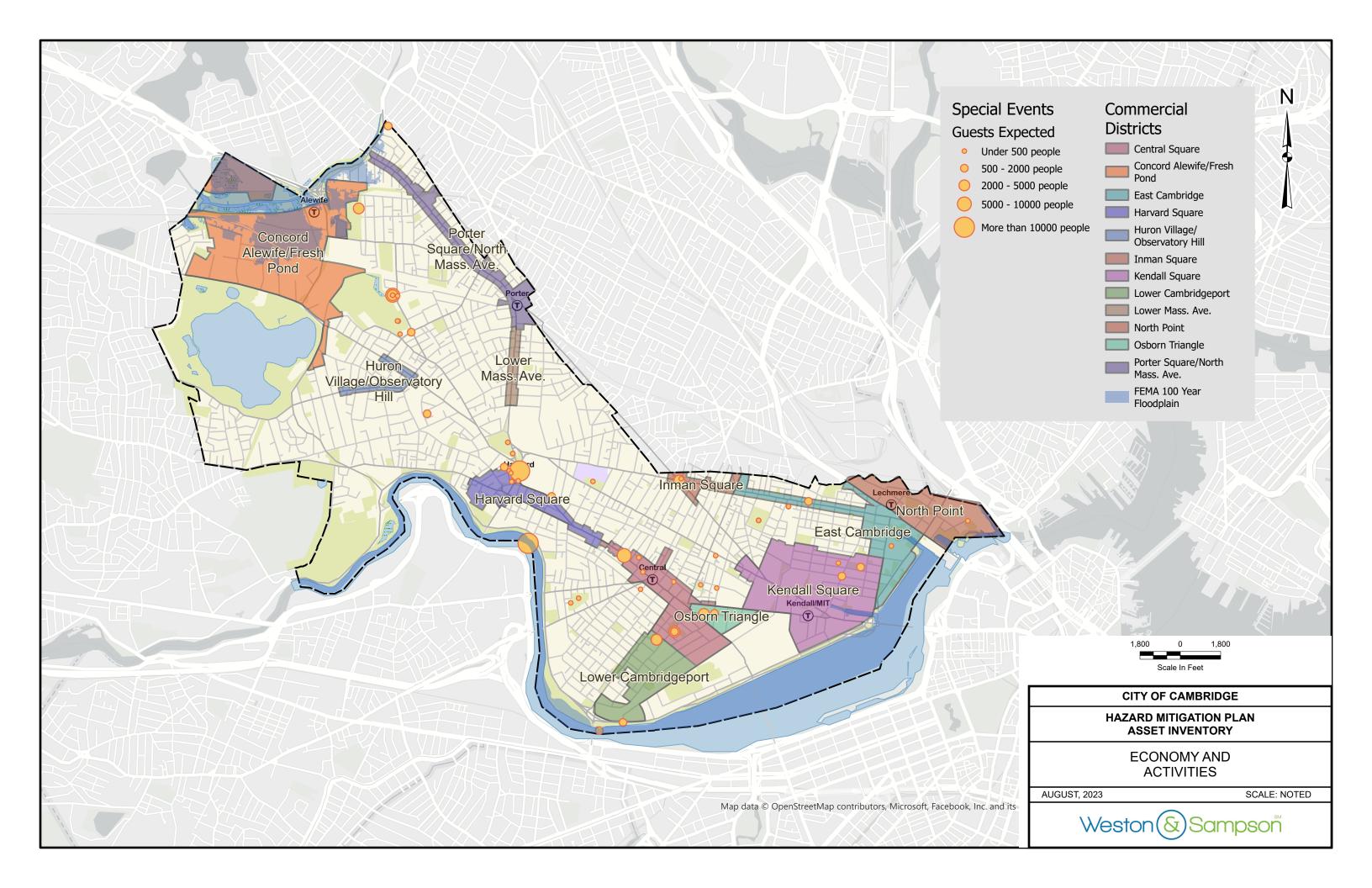


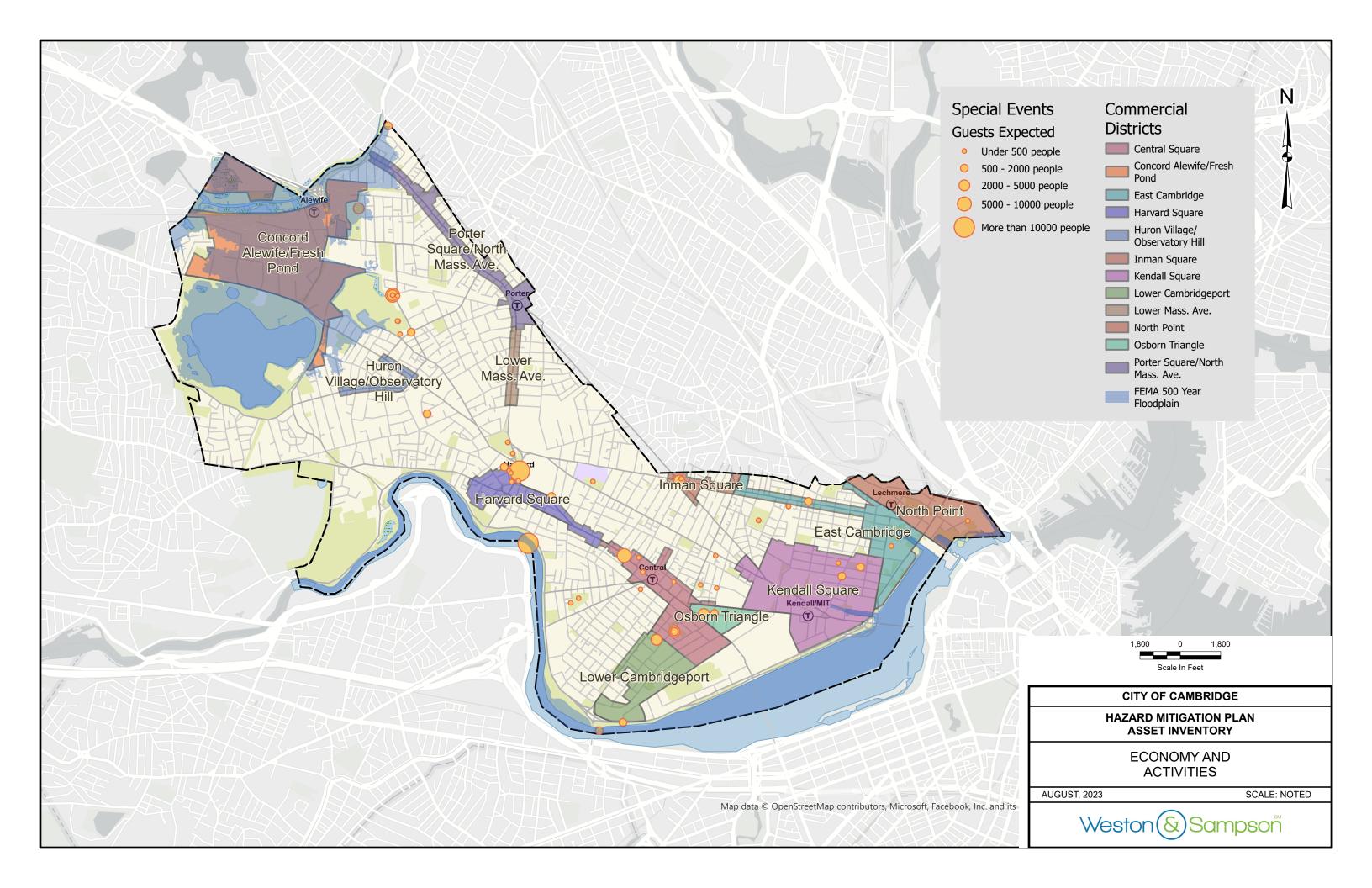


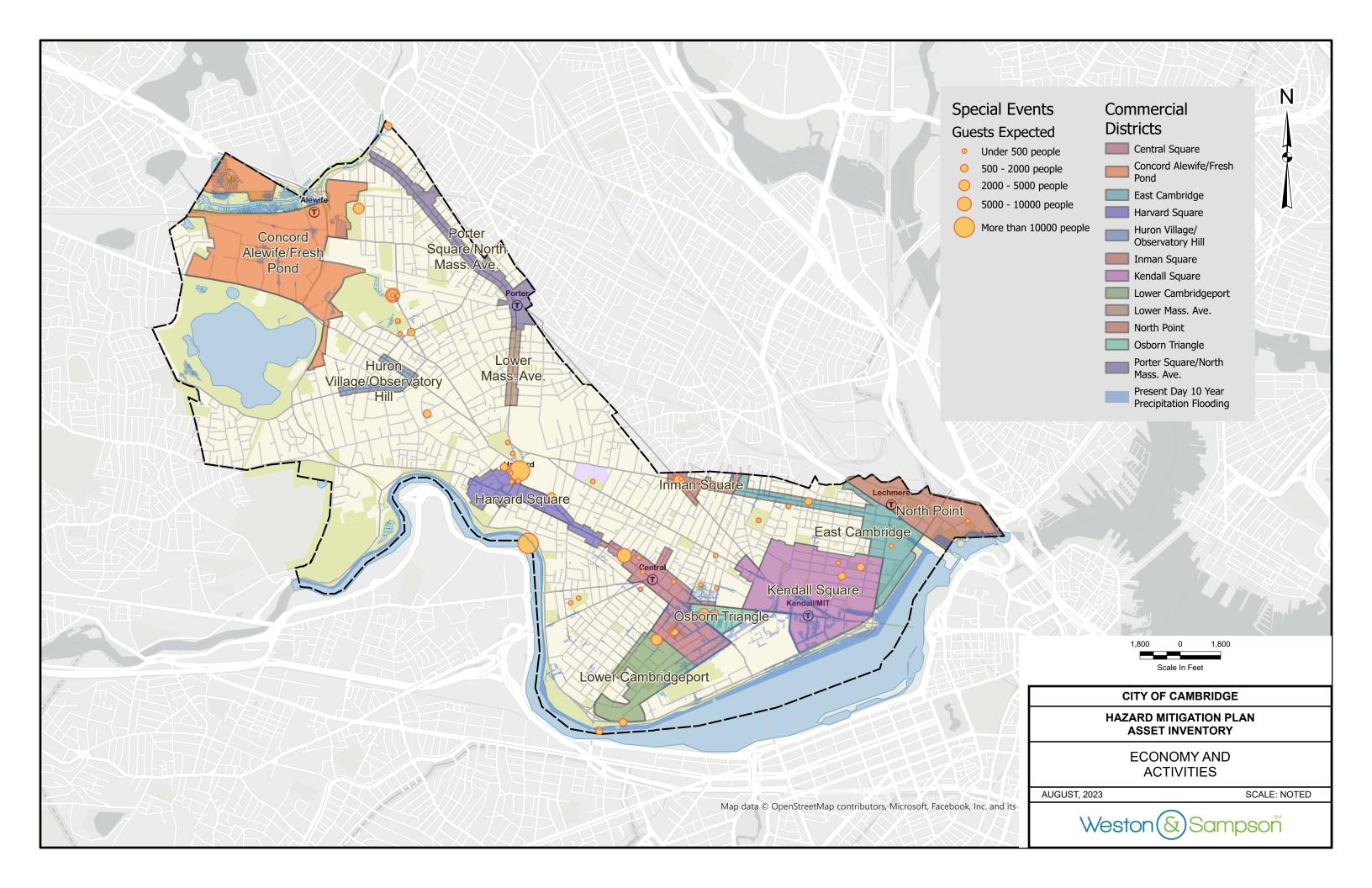


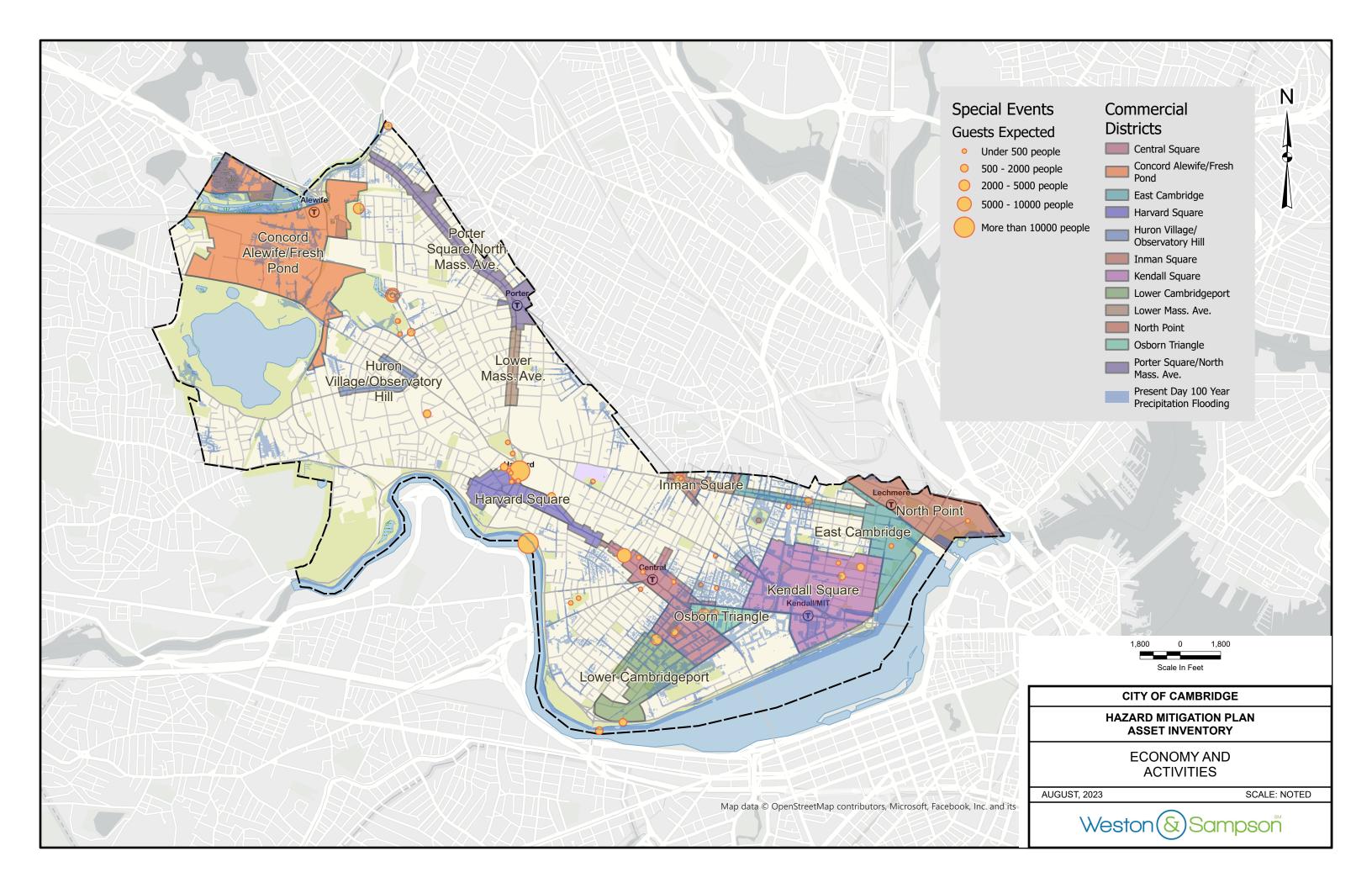


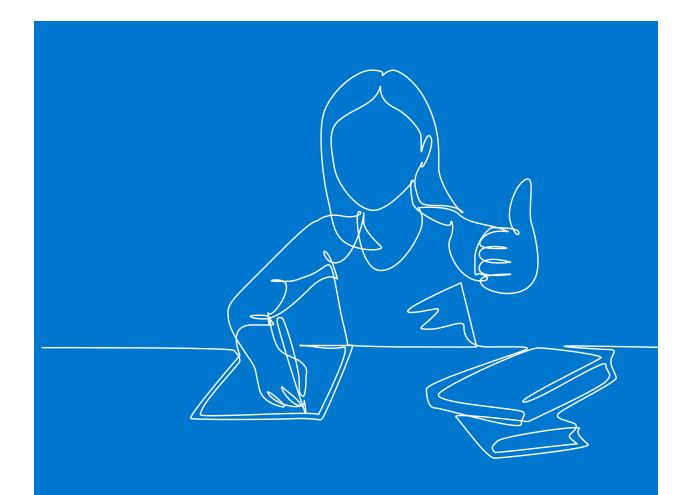












# **Appendix G**

FEMA Local Mitigation Plan Review Tool

# **Local Mitigation Plan Review Tool**

## **Cover Page**

The Local Mitigation Plan Review Tool (PRT) demonstrates how the local mitigation plan meets the regulation in 44 CFR § 201.6 and offers states and FEMA Mitigation Planners an opportunity to provide feedback to the local governments, including special districts.

- 1. The Multi-Jurisdictional Summary Sheet is a worksheet that is used to document how each jurisdiction met the requirements of the plan elements (Planning Process; Risk Assessment; Mitigation Strategy; Plan Maintenance; Plan Update; and Plan Adoption).
- 2. The Plan Review Checklist summarizes FEMA's evaluation of whether the plan has addressed all requirements.

For greater clarification of the elements in the Plan Review Checklist, please see Section 4 of this guide. Definitions of the terms and phrases used in the PRT can be found in Appendix E of this guide.

Plan Information				
Jurisdiction(s)	City of Cambridge, Massachusetts			
Title of Plan	Natural Hazard Mitigation Plan 2023 Update			
New Plan or Update	Update			
Single- or Multi-Jurisdiction	Single			
Date of Plan	November 29, 2023			
	Local Point of Contact			
Title	Deputy City Manager			
Agency	City Manager's Office			
Address	795 Massachusetts Avenue, Cambridge, MA 02139			
Phone Number	617-349-4300			
Email	ooriordan@cambridgema.gov			

Additional Point of Contact		
Title	Director of Environmental and Transportation Planning	
Agency	Cambridge Community Development Department	
Address	344 Broadway, Cambridge, MA 02139	
Phone Number	617-349-4600	
Email	srasmussen@cambridgema.gov or cddat344@cambridgema.gov	

	Review Information			
State Review				
State Reviewer(s) and Title				
State Review Date				
	FEMA Review			
FEMA Reviewer(s) and Title				
Date Received in FEMA Region				
Plan Not Approved				
Plan Approvable Pending Adoption				
Plan Approved				

## **Multi-Jurisdictional Summary Sheet**

		Requirements Met (Y/N)						
#	# Jurisdiction Name	A. Planning Process	B. Risk Assessment	C. Mitigation Strategy	D. Plan Maintenance	E. Plan Update	F. Plan Adoption	G. State Requirements
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								

### Plan Review Checklist

The Plan Review Checklist is completed by FEMA. States and local governments are encouraged, but not required, to use the PRT as a checklist to ensure all requirements have been met prior to submitting the plan for review and approval. The purpose of the checklist is to identify the location of relevant or applicable content in the plan by element/sub-element and to determine if each requirement has been "met" or "not met." FEMA completes the "required revisions" summary at the bottom of each element to clearly explain the revisions that are required for plan approval. Required revisions must be explained for each plan sub-element that is "not met." Sub-elements in each summary should be referenced using the appropriate numbers (A1, B3, etc.), where applicable. Requirements for each element and sub-element are described in detail in Section 4: Local Plan Requirements of this guide.

Plan updates must include information from the current planning process.

If some elements of the plan do not require an update, due to minimal or no changes between updates, the plan must document the reasons for that.

Multi-jurisdictional elements must cover information unique to all participating jurisdictions.

#### **Element A: Planning Process**

Element A Requirements	Location in Plan (section and/or page number)	Met / Not Met
A1. Does the plan document the planning process, including ho involved in the process for each jurisdiction? (Requirement 44 0	• •	no was
A1-a. Does the plan document how the plan was prepared, including the schedule or time frame and activities that made up the plan's development, as well as who was involved?	Chapter 2 Schedule: Figure 2-1 Activities: Chapter 2 Who was involved: Chapter, 2.2, 2.3, 2.4, 2.5 Appendix A, B, C, and D provide supporting materials.	Met
A1-b. Does the plan list the jurisdiction(s) participating in the plan that seek approval, and describe how they participated in the planning process?	Chapter 2 and Appendix A and B	Met

Element A Requirements	Location in Plan (section and/or page number)	Met / Not Met		
A2. Does the plan document an opportunity for neighboring communities, local and regional agencies involved in hazard mitigation activities, and agencies that have the authority to regulate development as well as businesses, academia, and other private and non-profit interests to be involved in the planning process? (Requirement 44 CFR § 201.6(b)(2))				
A2-a. Does the plan identify all stakeholders involved or given an opportunity to be involved in the planning process, and how each stakeholder was presented with this opportunity?	Chapter 2.4 and Appendix B	Met		
A3. Does the plan document how the public was involved in the drafting stage and prior to plan approval? (Requirement 44 CFR		the		
A3-a. Does the plan document how the public was given the opportunity to be involved in the planning process and how their feedback was included in the plan?	Chapter 2.2, 2.5 Appendix C and D	Met		
A4. Does the plan describe the review and incorporation of exist technical information? (Requirement 44 CFR § 201.6(b)(3))	ing plans, studies, report	s, and		
A4-a. Does the plan document what existing plans, studies, reports and technical information were reviewed for the development of the plan, as well as how they were incorporated into the document?	Chapter 2.6 and 2.7	Met		
ELEMENT A REQUIRED REVISIONS				
Required Revision: Click or tap here to enter text.				

## **Element B: Risk Assessment**

Element B Requirements	Location in Plan (section and/or page number)	Met / Not Met		
B1. Does the plan include a description of the type, location, and extent of all natural hazards that can affect the jurisdiction? Does the plan also include information on previous occurrences of hazard events and on the probability of future hazard events? (Requirement 44 CFR § 201.6(c)(2)(i))				
B1-a. Does the plan describe all natural hazards that can affect the jurisdiction(s) in the planning area, and does it provide the rationale if omitting any natural hazards that are commonly recognized to affect the jurisdiction(s) in the planning area?	Chapter 3  N/A for omitting	Met		

Element B Requirements	Location in Plan (section and/or page number)	Met / Not Met
B1-b. Does the plan include information on the location of each identified hazard?	Chapter 3	Met
B1-c. Does the plan describe the extent for each identified hazard?	Chapter 3	Met
B1-d. Does the plan include the history of previous hazard events for each identified hazard?	Chapter 3	Met
B1-e. Does the plan include the probability of future events for each identified hazard? Does the plan describe the effects of future conditions, including climate change (e.g., long-term weather patterns, average temperature and sea levels), on the type, location and range of anticipated intensities of identified hazards?	Chapter 3	Met
B1-f. For participating jurisdictions in a multi-jurisdictional plan, does the plan describe any hazards that are unique to and/or vary from those affecting the overall planning area?	N/A	Met
B2. Does the plan include a summary of the jurisdiction's vulner community from the identified hazards? Does this summary als that have been repetitively damaged by floods? (Requirement 4)	o address NFIP-insured s	
B2-a. Does the plan provide an overall summary of each jurisdiction's vulnerability to the identified hazards?	Chapter 4 Chapter 5	Met
B2-b. For each participating jurisdiction, does the plan describe the potential impacts of each of the identified hazards on each participating jurisdiction?	Chapter 5	Met
B2-c. Does the plan address NFIP-insured structures within each jurisdiction that have been repetitively damaged by floods?	Chapter 3.1.2.3	Met
ELEMENT B REQUIRED REVISIONS		
Required Revision:		
Click or tap here to enter text.		

## **Element C: Mitigation Strategy**

Element C Requirements	Location in Plan (section and/or page number)	Met / Not Met
C1. Does the plan document each participant's existing authority resources and its ability to expand on and improve these existing (Requirement 44 CFR § 201.6(c)(3))		
C1-a. Does the plan describe how the existing capabilities of each participant are available to support the mitigation strategy? Does this include a discussion of the existing building codes and land use and development ordinances or regulations?	Chapter 6 Chapter 6.2.1	Met
C1-b. Does the plan describe each participant's ability to expand and improve the identified capabilities to achieve mitigation?	Chapter 6 "Capability Gaps"	Met
C2. Does the plan address each jurisdiction's participation in the with NFIP requirements, as appropriate? (Requirement 44 CFR		npliance
C2-a. Does the plan contain a narrative description or a table/list of their participation activities?	Chapter 6.1	Met
C3. Does the plan include goals to reduce/avoid long-term vulne (Requirement 44 CFR § 201.6(c)(3)(i))	erabilities to the identified	d hazards?
C3-a. Does the plan include goals to reduce the risk from the hazards identified in the plan?	Chapter 1.4	Met
C4. Does the plan identify and analyze a comprehensive range of projects for each jurisdiction being considered to reduce the effect new and existing buildings and infrastructure? (Requirement 44)	ects of hazards, with emp	
C4-a. Does the plan include an analysis of a comprehensive range of actions/projects that each jurisdiction considered to reduce the impacts of hazards identified in the risk assessment?	Chapter 2.4 and Appendix B Chapter 7	Met
C4-b. Does the plan include one or more action(s) per jurisdiction for each of the hazards as identified within the plan's risk assessment?	Table 7.2	Met
C5. Does the plan contain an action plan that describes how the prioritized (including a cost-benefit review), implemented, and a (Requirement 44 CFR § 201.6(c)(3)(iv)); (Requirement §201.6(c)	dministered by each juris	
C5-a. Does the plan describe the criteria used for prioritizing actions?	Chapter 7.3.2	Met

Element C Requirements	Location in Plan (section and/or page number)	Met / Not Met
C5-b. Does the plan provide the position, office, department or agency responsible for implementing/administrating the identified mitigation actions, as well as potential funding sources and expected time frame?	Table 7.2 Chapter 7.3.3	Met
ELEMENT C REQUIRED REVISIONS		
Required Revision:		
Click or tap here to enter text.		

**Element D: Plan Maintenance** 

Element D Requirements	Location in Plan (section and/or page number)	Met / Not Met
D1. Is there discussion of how each community will continue purmaintenance process? (Requirement 44 CFR § 201.6(c)(4)(iii))	blic participation in the p	lan
D1-a. Does the plan describe how communities will continue to seek future public participation after the plan has been approved?	Chapter 8.5	Met
D2. Is there a description of the method and schedule for keeping evaluating and updating the mitigation plan within a five-year cylindrical expression of the method and schedule for keeping evaluating and updating the mitigation plan within a five-year cylindrical expression of the method and schedule for keeping evaluating and updating the mitigation plan within a five-year cylindrical expression of the method and schedule for keeping evaluating and updating the mitigation plan within a five-year cylindrical expression of the method and schedule for keeping evaluating and updating the mitigation plan within a five-year cylindrical expression of the mitigation plan within a five-year cylindrical expression of the mitigation plan within a five-year cylindrical expression of the mitigation plan within a five-year cylindrical expression of the mitigation plan within a five-year cylindrical expression of the mitigation plan within a five-year cylindrical expression of the mitigation plan within a five-year cylindrical expression of the mitigation plan within a five-year cylindrical expression of the mitigation of	• •	toring,
D2-a. Does the plan describe the process that will be followed to track the progress/status of the mitigation actions identified within the Mitigation Strategy, along with when this process will occur and who will be responsible for the process?	Chapter 8.1 and 8.5	Met
D2-b. Does the plan describe the process that will be followed to evaluate the plan for effectiveness? This process must identify the criteria that will be used to evaluate the information in the plan, along with when this process will occur and who will be responsible.	Chapter 8.2	Met
D2-c. Does the plan describe the process that will be followed to update the plan, along with when this process will occur and who will be responsible for the process?	Chapter 8.3	Met

Element D Requirements	Location in Plan (section and/or page number)	Met / Not Met		
D3. Does the plan describe a process by which each community will integrate the requirements of the mitigation plan into other planning mechanisms, such as comprehensive or capital improvement plans, when appropriate? (Requirement 44 CFR § 201.6(c)(4)(ii))				
D3-a. Does the plan describe the process the community will follow to integrate the ideas, information and strategy of the mitigation plan into other planning mechanisms?	Chapter 8.4	Met		
D3-b. Does the plan identify the planning mechanisms for each plan participant into which the ideas, information and strategy from the mitigation plan may be integrated?	Chapter 8.4	Met		
D3-c. For multi-jurisdictional plans, does the plan describe each participant's individual process for integrating information from the mitigation strategy into their identified planning mechanisms?	N/A	Met		
ELEMENT D REQUIRED REVISIONS				
Required Revision: Click or tap here to enter text.				

## **Element E: Plan Update**

Element E Requirements	Location in Plan (section and/or page number)	Met / Not Met
E1. Was the plan revised to reflect changes in development? (Requirement 44 CFR § 201.6(d)(3))		
E1-a. Does the plan describe the changes in development that have occurred in hazard-prone areas that have increased or decreased each community's vulnerability since the previous plan was approved?	Chapter 4.2.3	Met
E2. Was the plan revised to reflect changes in priorities and progress in local mitigation efforts? (Requirement 44 CFR § 201.6(d)(3))		
E2-a. Does the plan describe how it was revised due to changes in community priorities?	Chapter 2.1	Met
E2-b. Does the plan include a status update for all mitigation actions identified in the previous mitigation plan?	Chapter 7 Table 7.1	Met

Element E Requirements	Location in Plan (section and/or page number)	Met / Not Met
E2-c. Does the plan describe how jurisdictions integrated the mitigation plan, when appropriate, into other planning mechanisms?	Chapter 8.4	Met
ELEMENT E REQUIRED REVISIONS		
Required Revision:		
Click or tap here to enter text.		

## **Element F: Plan Adoption**

Element F Requirements	Location in Plan (section and/or page number)	Met / Not Met	
F1. For single-jurisdictional plans, has the governing body of the jurisdiction formally adopted the plan to be eligible for certain FEMA assistance? (Requirement 44 CFR § $201.6(c)(5)$ )			
F1-a. Does the participant include documentation of adoption?	Chapter 9	Met	
F2. For multi-jurisdictional plans, has the governing body of each jurisdiction officially adopted the plan to be eligible for certain FEMA assistance? (Requirement 44 CFR § 201.6(c)(5))			
F2-a. Did each participant adopt the plan and provide documentation of that adoption?	Chapter 9	Met	
ELEMENT F REQUIRED REVISIONS			
Required Revision:			
Click or tap here to enter text.			

## **Element G: High Hazard Potential Dams**

HHPD Requirements	Location in Plan (section and/or page number)	Met / Not Met	
HHPD1. Did the plan describe the incorporation of existing plans, studies, reports and technical information for HHPDs?			
HHPD1-a. Does the plan describe how the local government worked with local dam owners and/or the state dam safety	Chapter 2.4 and Appendix B	Met	
agency?	Chapter 4.2.3.3		
HHPD1-b. Does the plan incorporate information shared by the state and/or local dam owners?	Chapter 4.2.3.3	Met	
HHPD2. Did the plan address HHPDs in the risk assessment?			
HHPD2-a. Does the plan describe the risks and vulnerabilities to and from HHPDs?	Chapter 3.3	Met	
HHPD2-b. Does the plan document the limitations and describe how to address deficiencies?	Chapter 3.3	Met	
	Table 7.2		
HHPD3. Did the plan include mitigation goals to reduce long-ter	m vulnerabilities from HF	IPDs?	
HHPD3-a. Does the plan address how to reduce vulnerabilities to and from HHPDs as part of its own goals or with other long-term strategies?	Chapter 3.3	Met	
	Chapter 4.2.3.3		
	Table 7.2		
HHPD3-b. Does the plan link proposed actions to reducing long-term vulnerabilities that are consistent with its goals?	Table 7.2	Met	
HHPD4-a. Did the plan include actions that address HHPDs and prioritize mitigation actions to reduce vulnerabilities from HHPDs?			
HHPD4-a. Does the plan describe specific actions to address HHPDs?	Table 7.2	Met	
HHPD4-b. Does the plan describe the criteria used to prioritize actions related to HHPDs?	Chapter 7.3.2	Met	

HHPD Requirements	Location in Plan (section and/or page number)	Met / Not Met
HHPD4-c. Does the plan identify the position, office, department or agency responsible for implementing and administering the action to mitigate hazards to or from HHPDs?	Chapter 3.3 Chapter 4.2.3.3 Table 7.2	Met
HHPD Required Revisions		
Required Revision:		
Click or tap here to enter text.		

## **Element H: Additional State Requirements (Optional)**

Element H Requirements	Location in Plan (section and/or page number)	Met / Not Met
This space is for the State to include additional requirements		
Click or tap here to enter text.	Click or tap here to enter text.	Choose an item.

#### Plan Assessment

These comments can be used to help guide your annual/regularly scheduled updates and the next plan update.

#### **Element A. Planning Process**

#### **Strengths**

- Participation in plan development by a wide range of city staff in many departments.
- Broad stakeholder group available for support of plan development
- Cambridge has in-house staff dedicated applying equitable access who heavily participated in plan development.
- Cambridge has developed numerous plans, studies, reports, and prepared technical information that facilitated plan development,

#### **Opportunities for Improvement**

Improved advertisement of opportunities to provide input on the plan.

#### **Element B. Risk Assessment**

#### **Strengths**

 Cambridge has some of the most advanced climate resilience planning work in the region that supported plan development.

#### **Opportunities for Improvement**

 Cambridge could take next steps to improve its Community Rating System class ranking from a 9 to an 8.

## **Element C. Mitigation Strategy**

#### **Strengths**

- Cambridge streamlined the goals and objectives of hazard mitigation planning that facilitate rapid understanding but decision makers and the public.
- The city has identified funding to implement many of the high priority mitigation actions.
- Mitigation actions address all natural hazards.
- There are a variety of departments who were actively involved in development of the plan who have agreed to champion mitigation actions.

#### **Opportunities for Improvement**

The number of actions may be challenging to implement in 5 years. In the next update, the city should evaluate whether reduction in the number of actions results in a more streamlined and effective HMP.

#### **Element D. Plan Maintenance**

#### **Strengths**

 City pursuing single role for managing all hazard mitigation and climate resilience actions across various plans and department city-wide.

#### **Opportunities for Improvement**

Identifying how to better engage the community as the plan is maintained.

#### **Element E. Plan Update**

#### **Strengths**

- Strong local regulations related to mitigating impacts from flooding, heat, and other natural hazards are applied to redevelopment projects.
- Diversity, equity, and inclusion was a priority for this plan and will continue to be integrated into actions undertaken to reduce risk from natural hazards and climate change.

#### **Opportunities for Improvement**

 The City is currently working on regional projects to provide resilience from coastal flooding. The results of this work should be integrated in the next HMP.

#### **Element G. HHPD Requirements (Optional)**

#### **Strengths**

- Cambridge actively is coordinating with the Charles River and Amelia Earhart dam owners on evaluation and upgrades to further protect the city from coastal flooding.
- Cambridge addresses state requirements for the two dams owned and operated by the city for their public water supply.

#### **Opportunities for Improvement**

 During the next HMP update, Weston & Waltham should be engaged in discussions about the city's owned/operated dams during plan development.

### **Element H. Additional State Requirements (Optional)**

#### Strengths

[insert comments]

#### **Opportunities for Improvement**

[insert comments]