As part of the presentation at the February Growth Workshop, we reviewed the Growth Policy Goals found in the 1993 Growth Policy Document, "Towards a Sustainable Future."

1. A vibrant, stable population of diverse races, cultures and viewpoints. New cultures continue to arrive; some rise to positions of public prominence.

2. An environment where families with children can thrive. Parks, housing, schools and child care and other supports make the city a good place to raise families.

3. Good housing available to a wide spectrum of income levels and households (singles, families with children, older people, etc.) Hundreds of units are renovated yearly by neighborhood-based organizations. More residents are experimenting with cooperatives, co-housing and other forms of ownership which share costs, community services and benefits.

4. Significantly reduced automobile traffic. Walking, carpooling, public transit, bicycling and jitney trips are the norm. Employers and families compete annually to reduce single occupant car trips by the greatest percentage. All corners of the city (and adjoining cities) are stitched together by bicycle lanes and paths.

5. A national model for community energy production, pollution prevention, and recycling. Grassroots organizations and the universities, churches, and other institutions cooperate on sustainable forms of transportation, heating, waste reduction and food production and distribution.

6. A system of beautiful, well-maintained and accessible parks and open spaces. Landscaped pedestrian parkways knit the park system together in the style of Frederick Law Olmsted. Every neighborhood has volunteer groups pitching in to ensure clean and safe parks.

7. A renowned system for training and retraining workers for emerging industries and successful careers. Youth combine courses, work apprenticeships and community placements; older workers learn new skills and act as mentors to youth.

8. A thriving economic base, anchored by new health, environment and communications-based industries, home-based and storefront businesses, and the academic institutions. Cambridge continues to attract national attention for its climate of innovation and entrepreneurship.

9. Vital and distinctive retail centers serving neighbors, students and regional customers seeking an ethnic meal, a rare paperback or fresh fish and produce. Local retailers, hurt by higher rents in the 80s and early 90s, make a comeback and thrive.

10. Strengthened and stabilized neighborhoods which retain their distinctive flavor. Connections between neighborhoods are improved by open space and transit improvements, as well as by increased cooperation on a variety of issues.

11. A model for effective citywide design review. Widespread design review of new projects
occurs in both traditional districts and in the former industrial areas, such as Alewife.

12. A system of comprehensive, high quality city services. New revenue sources and forms of service delivery lessen the city's dependence on property taxes and physical development to fund services.

13. An ongoing, successful process for addressing growth and development concerns. Local government expands shared responsibility for growth with the nonprofit and private sectors. All interested parties engage in continued debate about the appropriate pace and quality of development in the evolving industrial districts, and their impact on nearby residential areas.