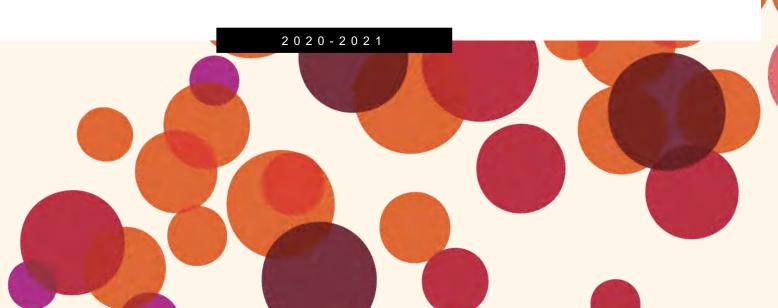




Town-Gown Report Presentation



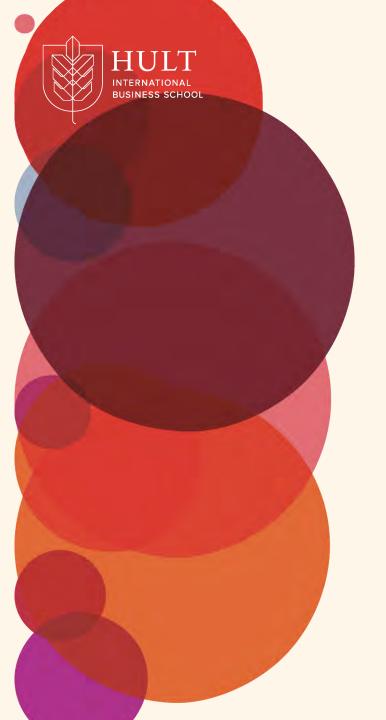




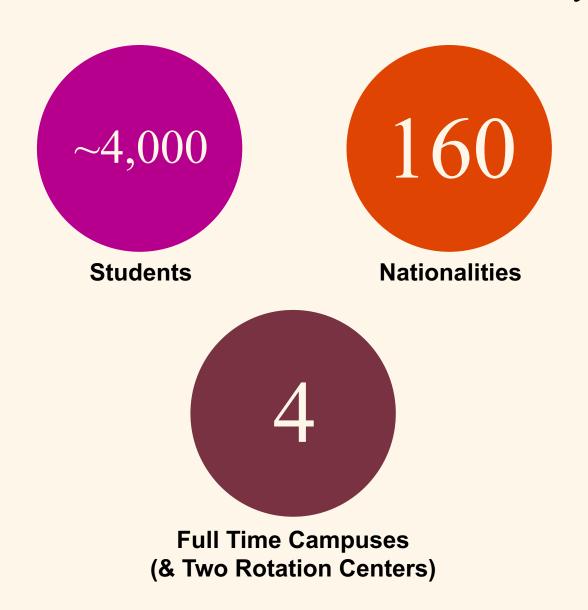


#### **Our Mission**

We strive to be the most relevant business school in the world. By using our global reach and always being creative, entrepreneurial, and on the cutting-edge, our aim is to have a positive impact on individuals and organizations by transforming their management practices.



# Our Global Hult Community



HULT INTERNATIONAL BUSINESS SCHOOL

Full-Time Campuses









Cambridge

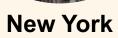
London

**San Francisco** 

Dubai

Rotation Centers



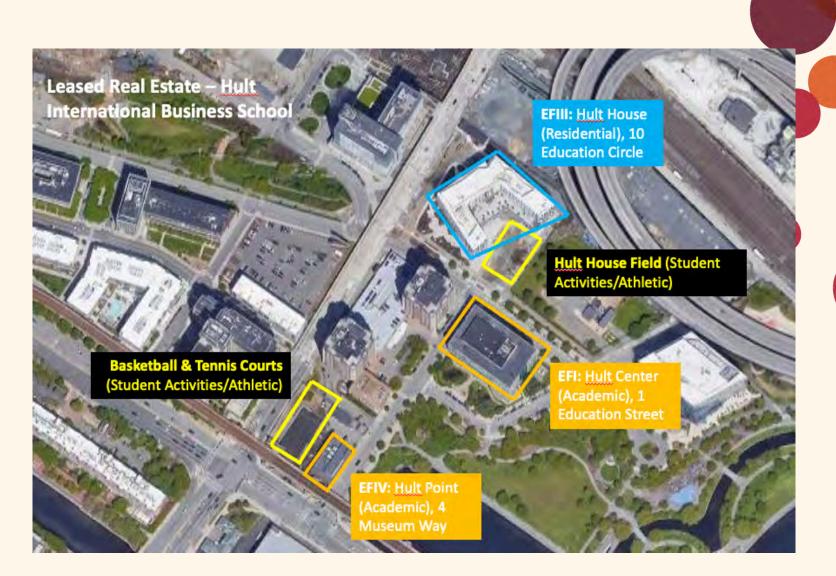




Shanghai



The Cambridge Campus





## Hult Center (EF I) – 1 Education St

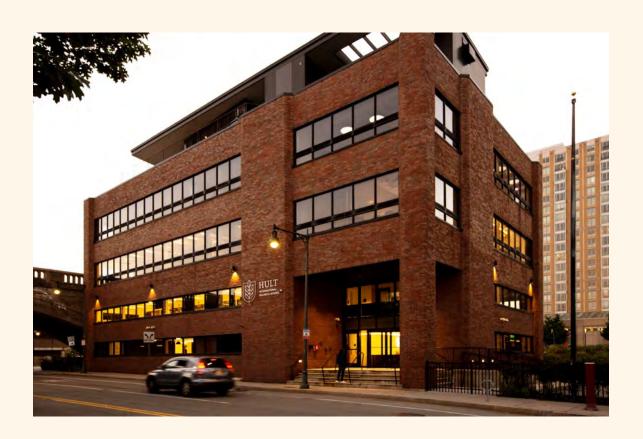


- 88,812 SF leased
- 8 classrooms
- 1 auditorium
- 60 team rooms
- Little Lingo café and restaurant





# Hult Point (EF IV) – 4 Museum Way



- Opened fall 2018
- 25,000 SF
- 7 classrooms
- 14 team rooms
- 1 staff office
- 1 staff lounge
- Outdoor recreational space (tennis, basketball)





## Hult House (EF III) – 10 Education Circle



- Opened summer 2019
- 300,000 SF
- 292 rooms (approx. 500 beds)
- 10 study lounges
- 1 cafeteria
- 1 gym
- Lobby café
- Outdoor recreational space





#### Cambridge Academic Programs (2020-21)

#### **Undergraduate (UG) - Residential**

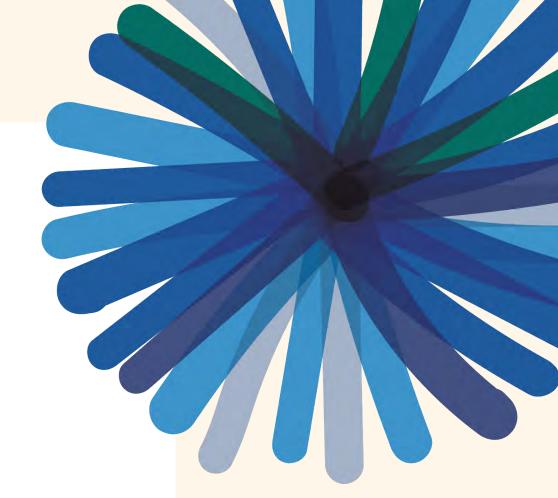
Bachelor of Business Administration\* (BBA)

#### Postgraduate (PG) - Residential

- Master of Business Administration\* (MBA)
- Executive MBA (EMBA)
- Master of International Business\* (MIB)
- Master of International Marketing\* (MIM)
- Master of Finance\* (MFIN)
- Master of Business Analytics\* (MsBA)
- "Dual Degree" Programs\* MIM, MFIN, MsBA

#### Postgraduate (PG) - Virtual

Part-Time Master of Business Administration ("Live Online" MBA)





#### **Enrollment Trends**

	2016	2017	2018	2019	2020*	2026 (Projected)
Graduate	750	1018	897	951	500	1200
Undergraduate	n/a	n/a	158	293	171	1000
Total Number of Students	750	1018	1055	1244	671	2200

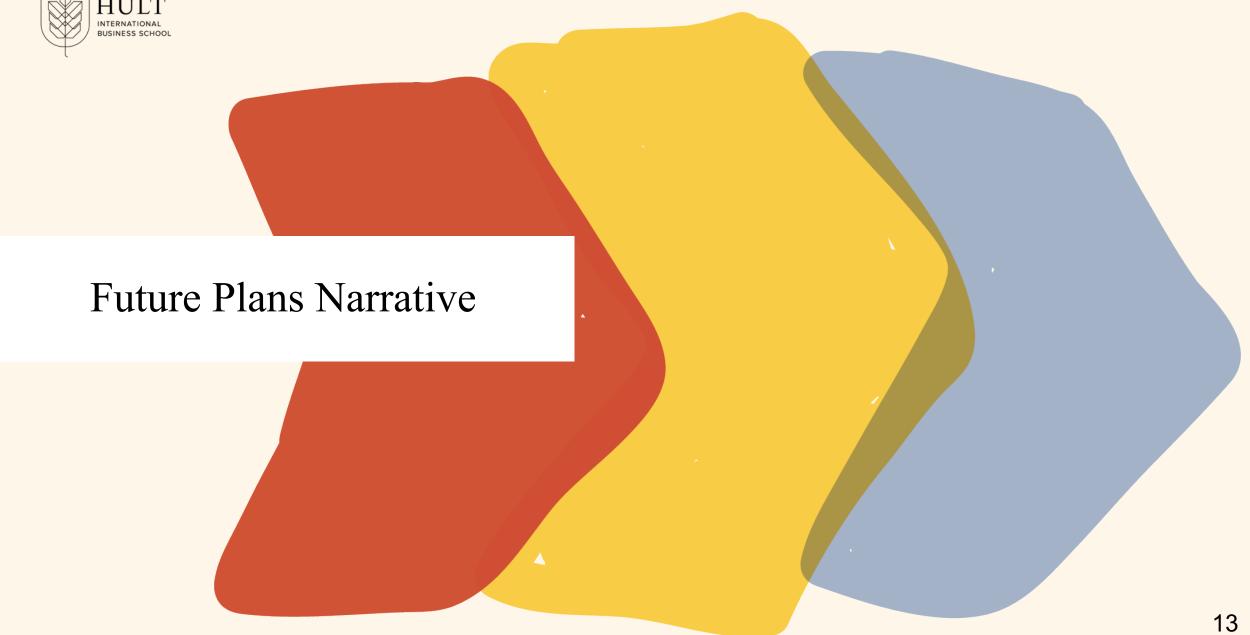
<sup>\*2020</sup> data account for in-person students only, using data from the fall 2020 term.



#### Limitless Learning & COVID-19

- For the 2020-21 academic year, students were given the option of taking courses on campus or virtually through "Limitless Learning" (LL) hybrid model
- Up to 50% of students opted for LL through Hult Cambridge programs
- In coming years, Hult will build off the success of this model through new "Live Online" programs









#### Strategic & Long-Term Planning

- Expansion of Cambridge campus academic offerings:
  - Live Online EMBA (launched 2019)
  - Master's in Business Analytics (launched 2020)
  - Live Online Master's in Business Analytics (planned launch fall 2021)
- 2021 closure of San Francisco undergraduate campus

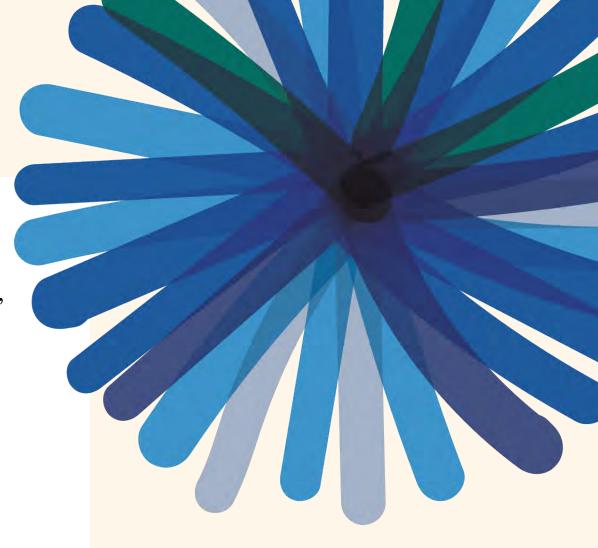
   current students transferred to Cambridge &
   London campuses





## Diversity, Equity, & Inclusion

- Internal task force launched in 2020 to examine diversity, equity, inclusion, & belonging (DEIB) at Hult
- Launch of several initiatives, including:
  - Listening sessions & ongoing support groups for students, faculty, and staff of color
  - Creation of an Ally Staff Network
  - Major revision to employee grievance procedures
  - Required DEIB training for all student-facing staff across Hult globally
  - Mandated that DEIB content be included in all courses





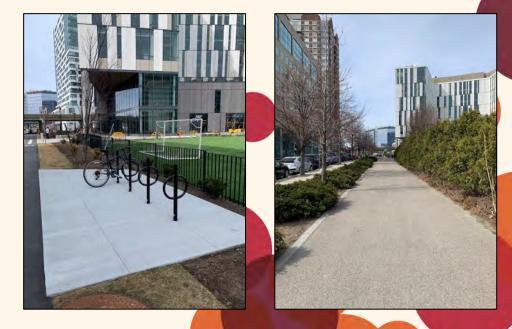
# Collaboration with CPSD

- Since 2013, EF & Hult have partnered with the City of Cambridge & CRLS to run the annual Glocal Challenge
- Collaborated with Cambridge public & charter high schools to recruit for the Hult Scholar Grant program (launched 2019-20)



## Sustainability & Resiliency Planning

- Properties incorporate energy efficiency & environmental sustainability components
- Hult House (opened 2019) designed to LEED v4 Gold standard
- Additional bike parking brought online in conjunction with Hult House opening – 340 long-term and 80 short-term spaces
- EF initiative to achieve carbon neutrality by 2031
  - Partnership with the Eden Project to plant 3 million trees in 2021





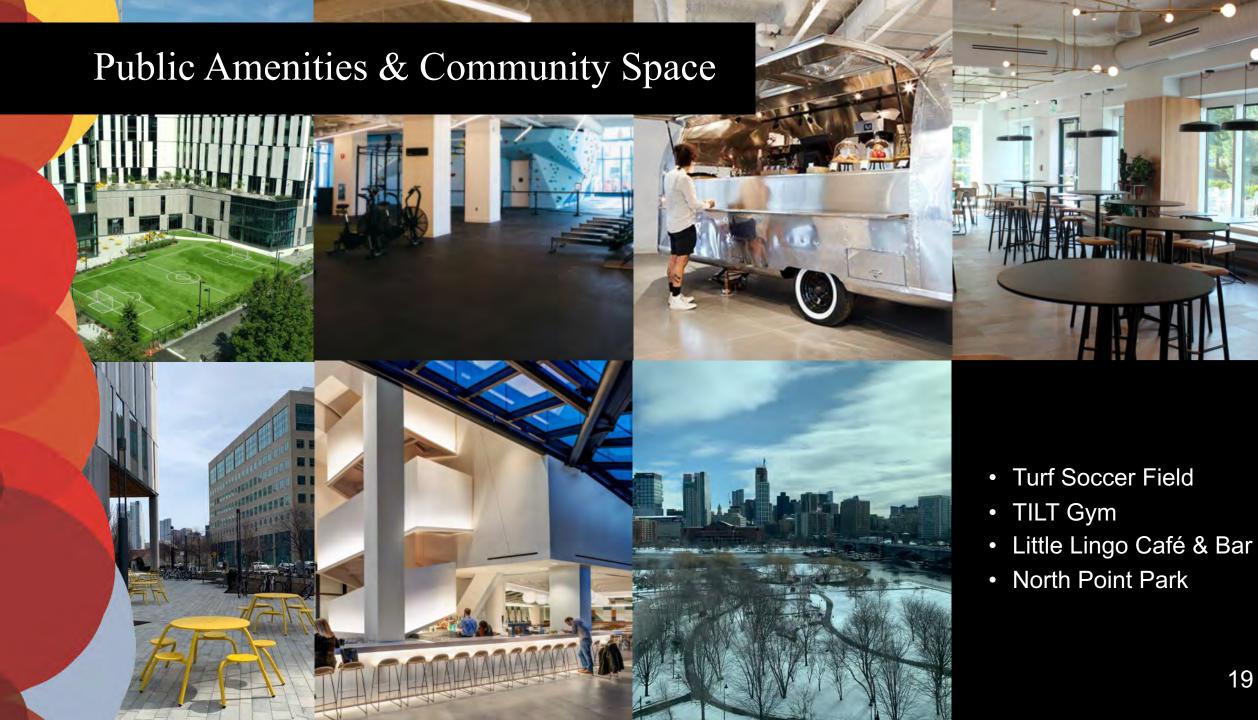
## Housing





- Hult House residence hall opened in fall 2019
- 450 beds in dormitory, studio, and apartment configurations
- First floor café, gym & soccer field open to the public

Hult House Residents							
Undergraduate Postgraduate							
2019-20	178	76					
2020-21	251	88					









A. FACULTY & STAFF<sup>1</sup>

FTEs<sup>1</sup> (if available):

Number of Cambridge Residents

Employed at Cambridge Facilities: 6

#### Table A: Faculty & Staff

in incolling simi						
Cambridge-based Staff	2016	2017	2018	2019	2020	Projection <sup>2</sup> (2026)
Head Count:	60	63	78	82	90	98
FTEs <sup>3</sup> (if available):						
Cambridge-based Faculty						
Head Count:	13	16	16	20	18*	20

\*Represents full-time faculty with Cambridge listed as their "Home" campus.



# Table B: Student Body

B. STUDENT BODY <sup>4</sup>	2016	2017	2018	2019	2020*	Projection <sup>5</sup> (2026)
Please provide the following statistics about your Cambridge-based student body:						
Total Undergraduate Students:	N/A	N/A	158	293	171	1,000*
Day:						
Evening:						
Full Time:			158	293	171	
Part Time:						
Total Graduate Students:	750	1,018	897	951	500	1,200
Day:	750	1,018	897	951	500	1,200
Evening:						
Full Time:	750	1,018	897	951	500	1,200
Part Time:						
Non-Degree Students:						
Day:						
Evening:						
Total Students Attending Classes in Cambridge (inclusive of all categories above)	750	1,018	1,055	1,244	671	2,200+**





#### Table C: Student Residences

C. STUDENT RESIDENCES	2016	2017	2018	2019	2020	Projection <sup>6</sup> (2026)
Number of Undergraduate Student	ts residing	in Camb	ridge:			
In dormitories:				178	76	TBD*
Number with cars garaged in Cambridge <sup>7</sup> :				1**	0	
In off campus affiliate housing8:			85	115	0	
In off campus non-affiliate housing	g:				23	
Number of Graduate Students resid	ding in Ca	mbridge:				
In dormitories:				251	88	TBD*
Number with cars garaged in Cambridge <sup>4</sup> :				3**	3**	
In off campus affiliate housing8:						
In off campus non-affiliate housing	g: 265	339	415	700	207	



## Table D: Facilities & Land Owned

Acres:	2016	2017	2018	2019	2020	Projection <sup>9</sup> (2026)
Tax Exempt						
Taxable						
Number of Buildings: (include both taxable and tax exempt b	uildings)					
Dormitories:						
Number of Buildings:						
Number of Beds:						
Size of Buildings (gross floor area):						
Institutional/Academic	88,812	88,812	113,812	113,812	113,812	113,812
Student Activities/Athletic				30,000	30,000	30,000
Dormitory/Nontaxable Residential				165,200	165,200	165,200
Commercial						
Taxable Residential						



#### Table E: Real Estate Leased\*



Building	Address	Approx. area	Use
EFI (Hult Center)	1 Education Street	88,812 SF	Institutional/classroom
EFIII (Hult House)	10 Education Circle (previously North Point Boulevard)	153,031 SF	Institutional/dormitory
EFIV (Hult Point)	4 Museum Way (previously 17 Monsignor O'Brien)	25,000 SF	Institutional/classroom

<sup>\*</sup>Lease agreement does not include 30,000 SF of student activities/athletic fields space.



# Table F: Payments to the City of Cambridge

