

2025 Town Gown Presentation to the City of Cambridge

February 3, 2026

Introduction

Glen Shor

Executive Vice President and Treasurer

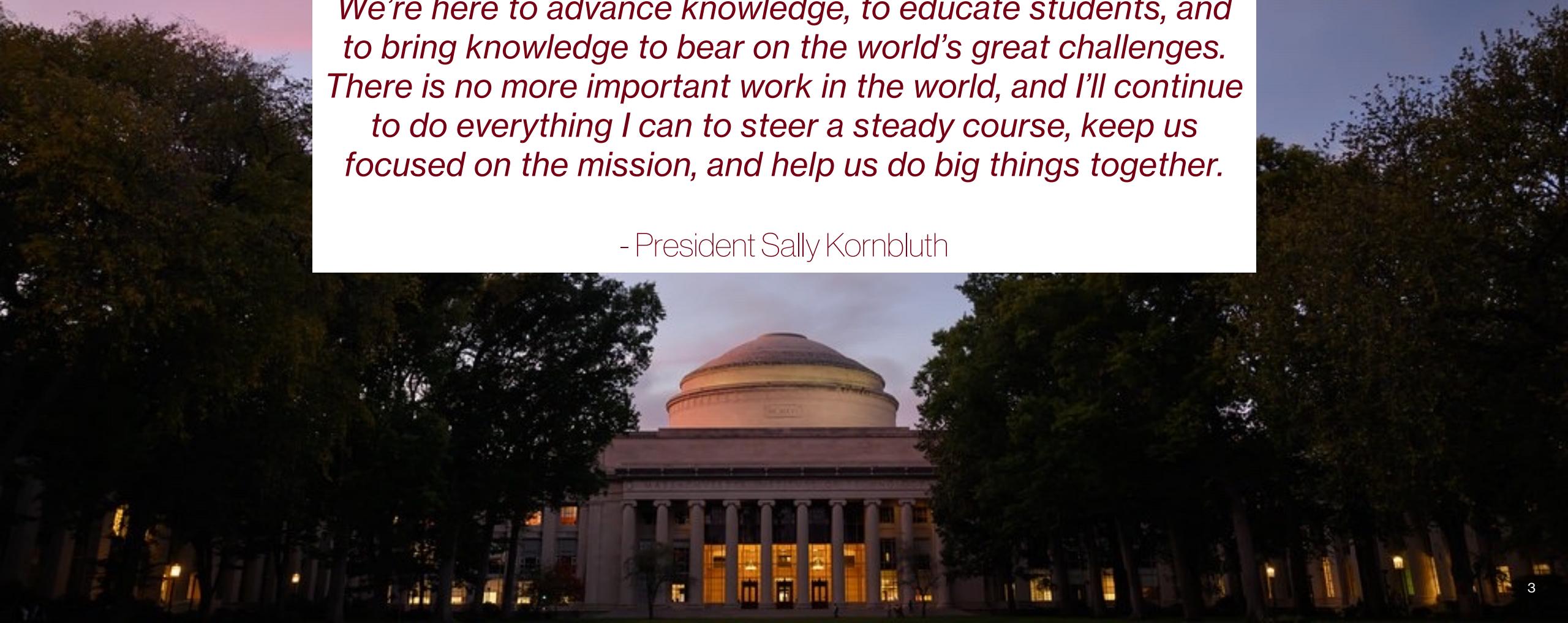


MIT's Response to Federal Actions

“

We're here to advance knowledge, to educate students, and to bring knowledge to bear on the world's great challenges. There is no more important work in the world, and I'll continue to do everything I can to steer a steady course, keep us focused on the mission, and help us do big things together.

- President Sally Kornbluth



Presidential Strategic Initiatives

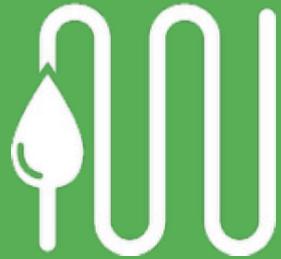


- **MIT Generative AI Impact Consortium (MGAIC)**
- **MIT Health and Life Sciences (MIT HEALS)**
- **MIT Human Insight Collaborative (MITHIC)**
- **MIT Initiative for New Manufacturing (INM)**
- **MIT Quantum Initiative (QMIT)**
- **The Climate Project at MIT**

Spotlight on Our Work to Decarbonize MIT's Campus



Generating heat
with electricity
from a greening
power grid



Distributing heat
through expanding
network of hot
water piping



Reducing energy
consumption in
our buildings

Decarbonization, Sustainability, and Resiliency

Julie Newman, PhD

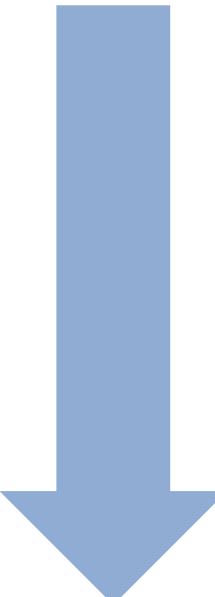
Director of Sustainability



Enabling Large-scale Renewable Energy Projects Through Partnerships



Accelerating decarbonization of regional power grids



MIT Impact

~215,000 tons CO₂
avoided per year
1X MIT campus emissions

Consortium Impact

~730,000 tons CO₂
avoided per year
3X MIT campus emissions

Expanding On-campus Solar

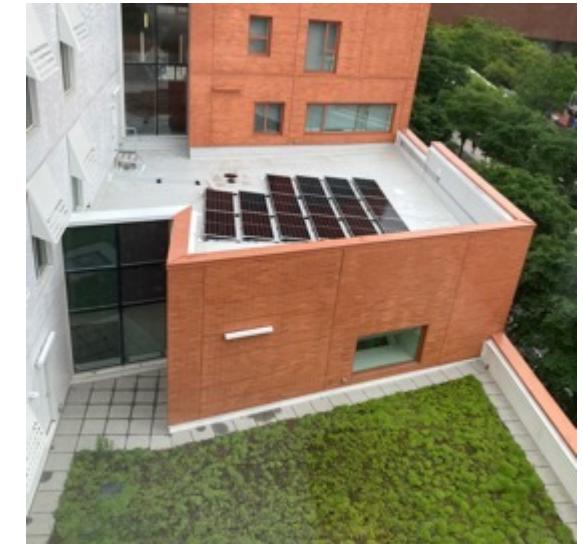
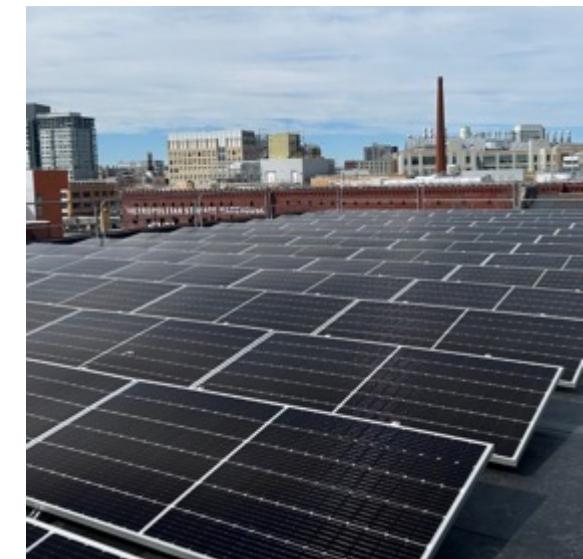
E53 Hermann

W20 Student Center

W46 New Vassar

W87-W88 Graduate Junction

W97 Theater Arts

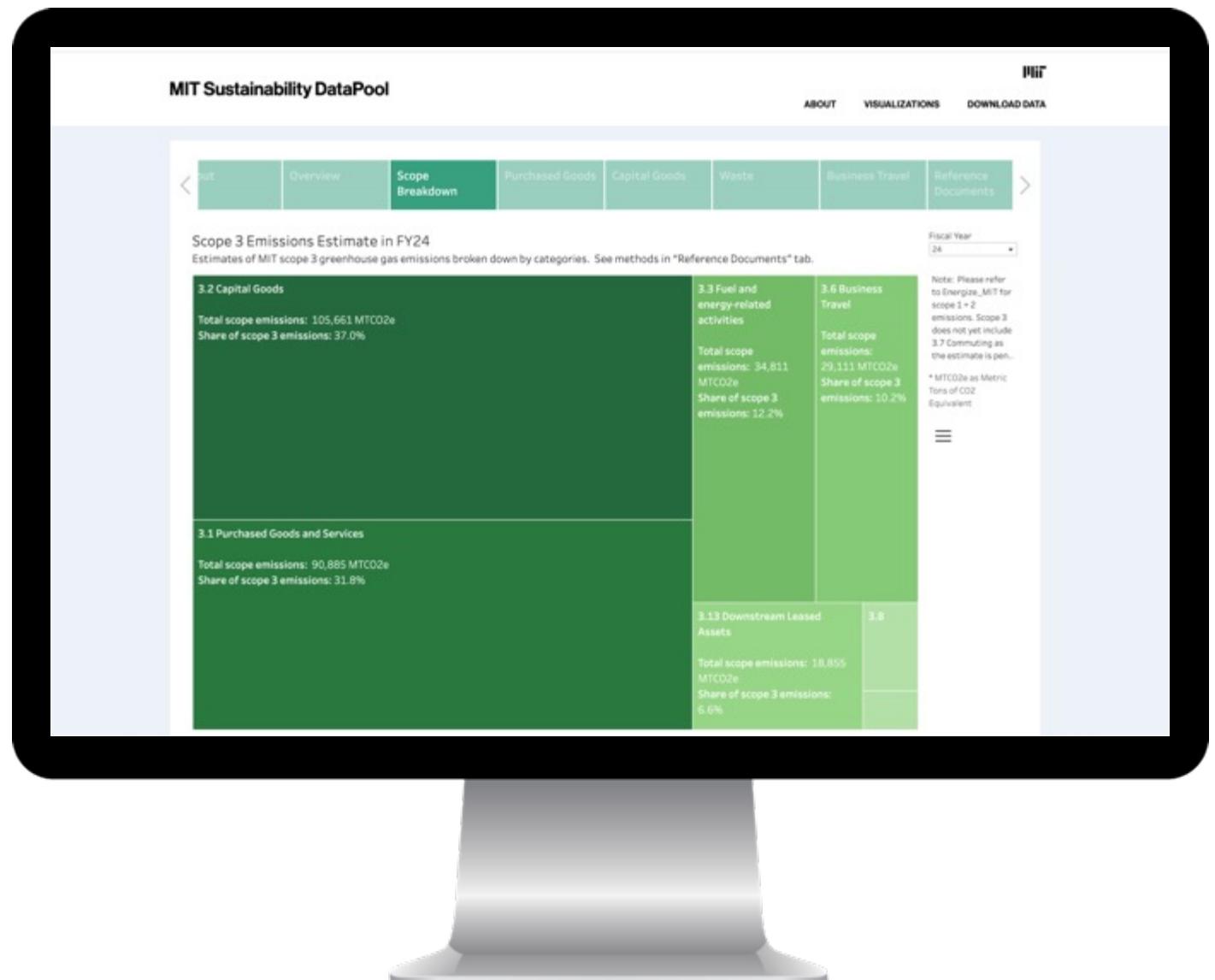


Accounting for Scope 3 Emissions

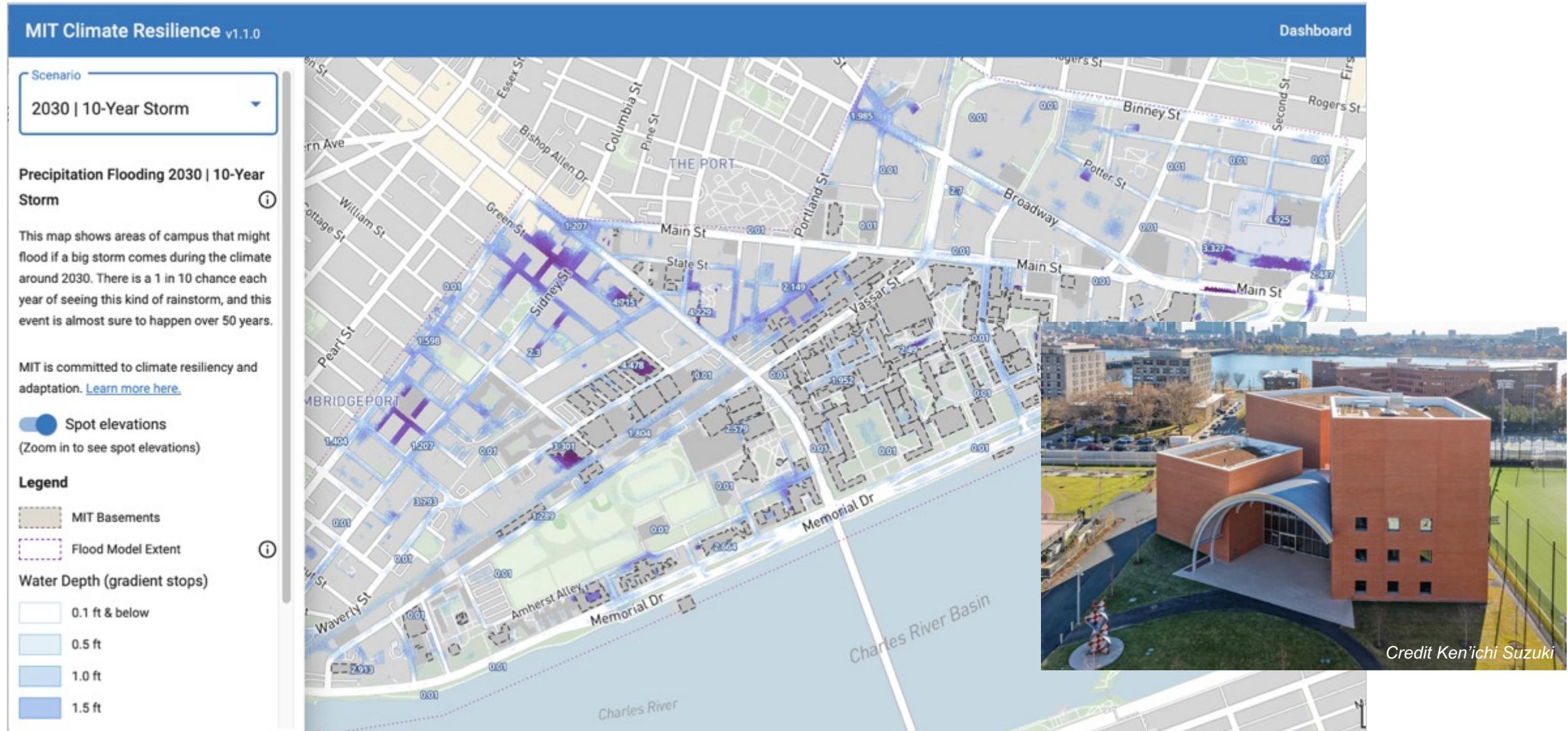
Inventory completed and updated annually

The Scope 3 Emissions Dashboard

- A climate action planning tool
- Enables MIT community to identify opportunities for reduction



Planning for Climate Resiliency



Protecting our Communities During Extreme Heat

Cool spots open to
Cambridge neighbors



Academic Projects

Joe Higgins

Vice President for Campus Services and
Stewardship



Student Life

East Campus Undergraduate Residence (62 & 64)



Courtesy William Rawn Associates

Opened August 2025
Architect: William Rawn Associates

Graduate Junction (W87-W88)



Courtesy Kieran Timberlake

McCormick Hall (W4)

In design
Architect: Kieran Timberlake



Courtesy Kieran Timberlake



Courtesy Consigli



Academic (In Construction)

Metropolitan Warehouse (W41)

Target 2026

Architect: Diller Scofidio + Renfro



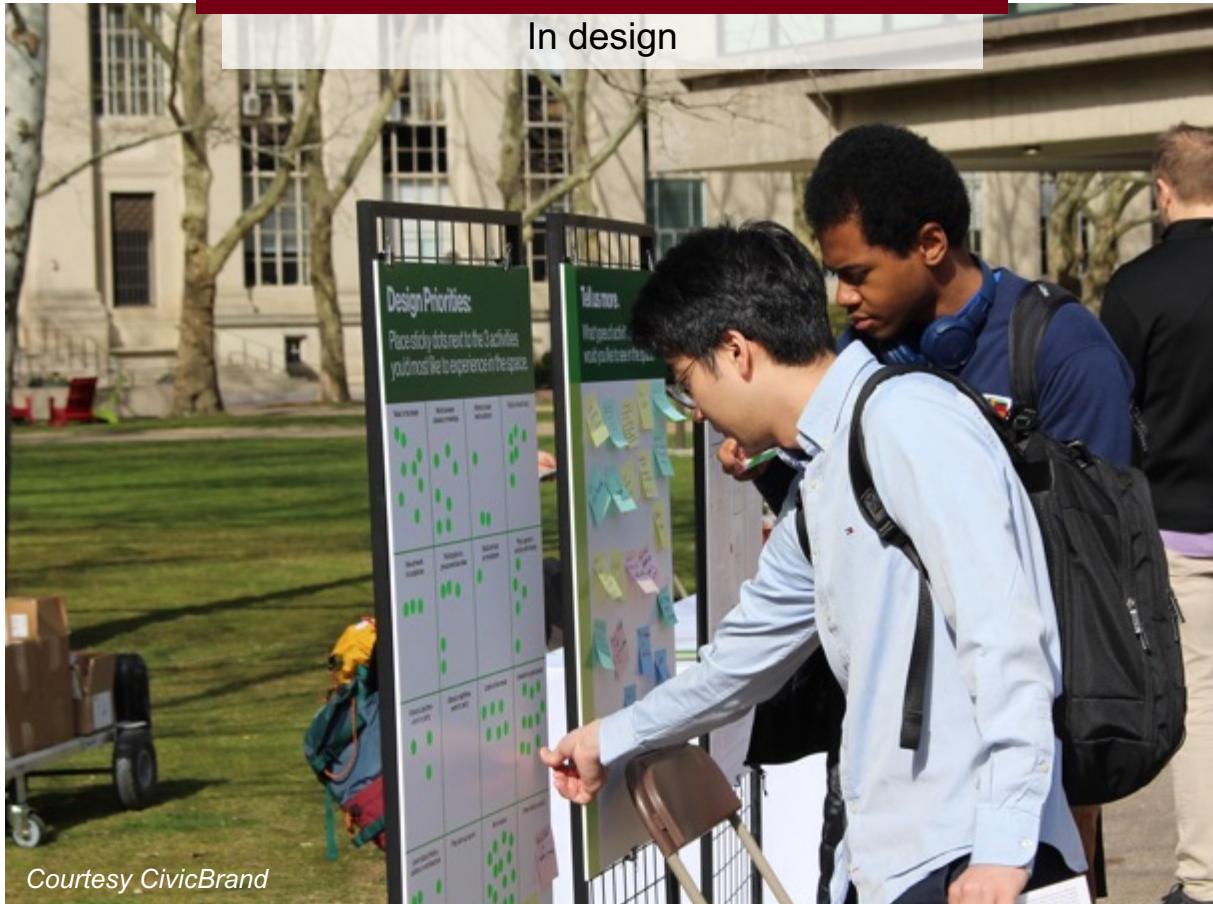
Courtesy DSR

Credit Bob O'Connor

Open Space Stewardship

Eastman and McDermott Courts

In design



Tree Canopy Stewardship





Commercial Projects

Michael Owu

Vice President, Real Estate

Development Projects

75 Broadway & Kendall Common Infrastructure



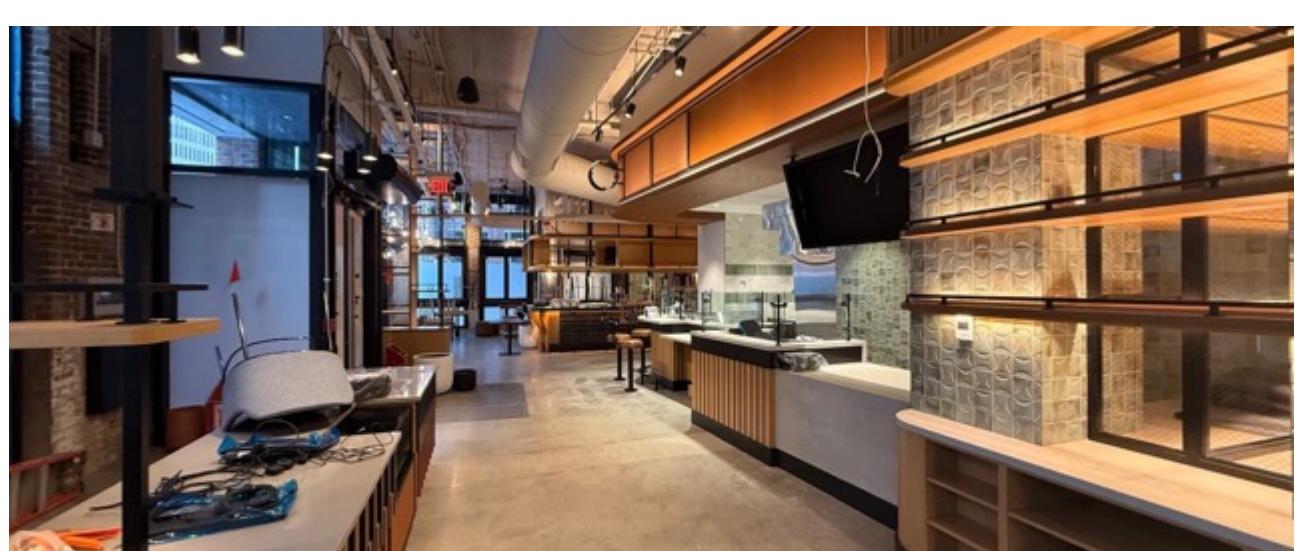
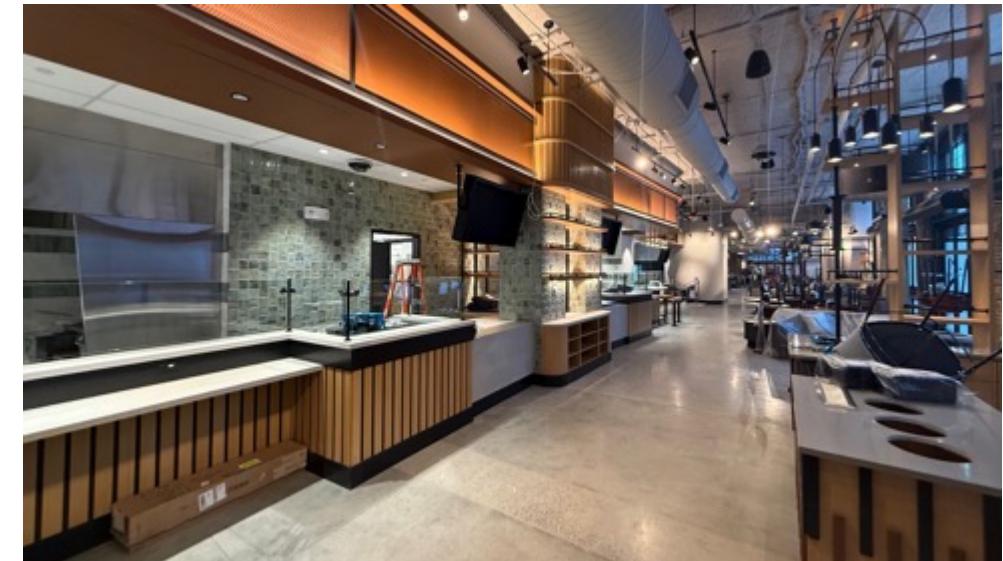
Courtesy Elkus Manfredi Architects



Courtesy JMA

Retail Update

Eastern Edge Food Hall



Retail Update



Darling

Credit Andrew Burke/Boston Globe



More Fun

Courtesy More Fun

Delivering on Our Commitments



Credit Steve Dunwell Photography



Courtesy MITIMCo



Credit Ken Richardson Photography



Credit Steve Dunwell Photography

- ✓ Street-level Activation
- ✓ Local Retailers
- ✓ Neighborhood Services
- ✓ Grocery Store
- ✓ Pharmacy
- ✓ Quick-serve Retail with Diversity of Price Points
- ✓ Fresh Food Options



MIT in the Community

Sarah Gallop

Director, Office of Government and
Community Relations



MIT and Cambridge Public Schools



Courtesy PHA

Cambridge Community Events



Courtesy MIT Open Space Programming



Courtesy MIT Open Space Programming



Courtesy MIT Open Space Programming



Credit Michael J. Clarke

Cambridge Economic Impact



Courtesy the Job Connector by MIT



Courtesy the Job Connector by MIT

