



*We're up all night ... come ride with us.*



# ALL NIGHT BUS SERVICE

# *You can't get there from here... overnight*

T service runs from 5:30am to 12:30am

Riders can't get to:

- Home after 1am or 2am shift end
- Work for 4am or 5am (or 6am Sunday)
- Early or late intercity buses and flights
- Basic shopping and social opportunities

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*All peer cities run buses overnight:*

*San Francisco's "All Nighter", Toronto's "Blue Night Network",  
Philadelphia's "Night Owl" & others*





# WHAT WENT WRONG?

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Night Owl (2001-05) and Late Night Service (2014-16) were flawed:

- Only two nights per week
- Focused on entertainment and nightlife market segments
- High capacity trains expensive to operate and maintain
- Inefficient & ineffective routes: late night ≠ rush hour
- Difficult, long connections
- Poor information/marketing
- No commitment

# WHO NEEDS LATE NIGHT SERVICE?

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## *Focus on low-income workers*



*Crush loaded 104 and 109 buses at Sullivan Sq, 10:30 pm.  
Late night service omitted Everett.*

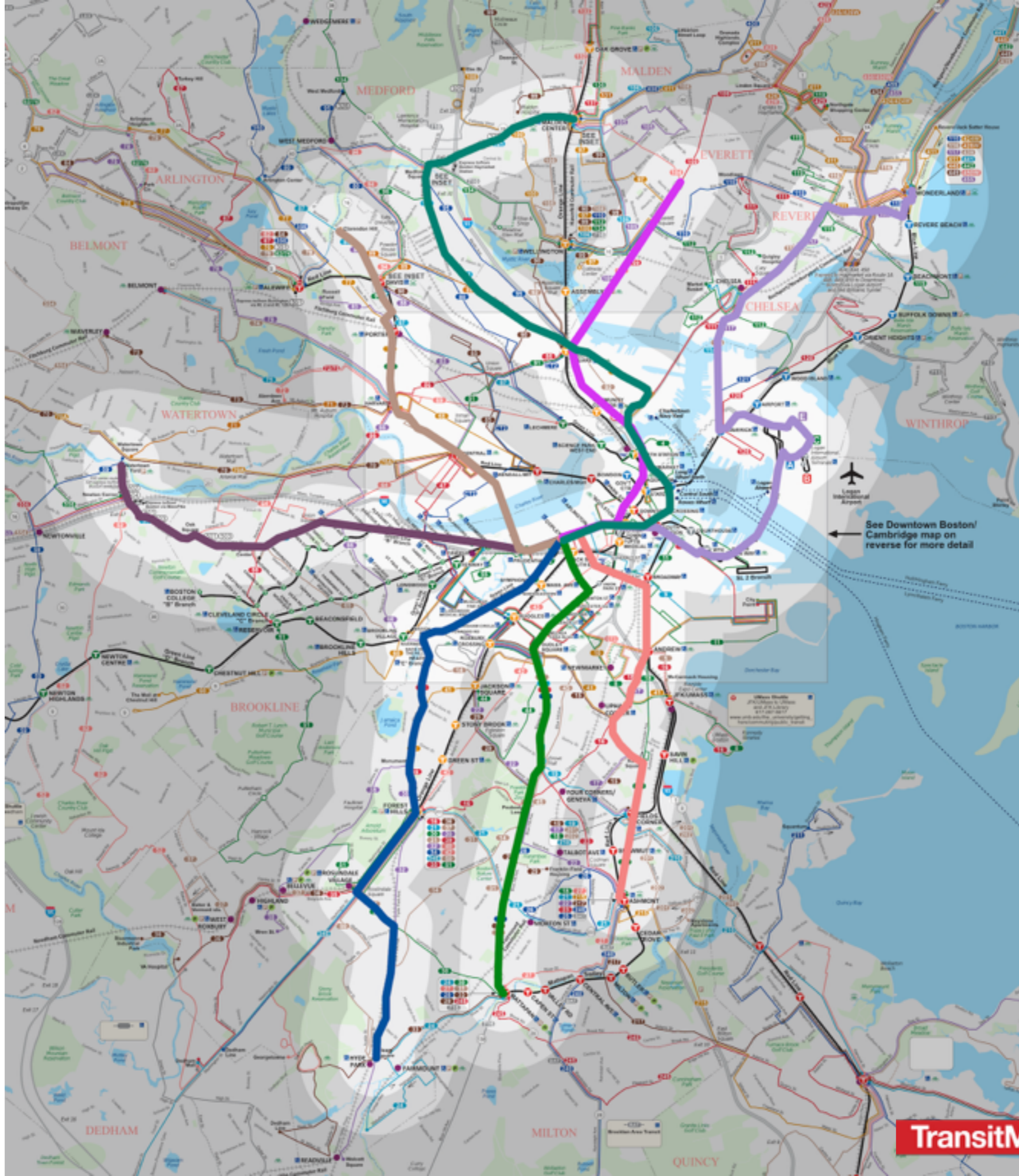
- This plan does not replicate the previous late night service experiments.
- Designed to meet needs of early/late shift workers; open to all
- Service must be useful, predictable and easy to understand
- Fill 1-5am service gap by building on existing early morning trips
- Modeled on peer cities, Toronto and San Francisco Bay Area
- Set the groundwork for future growth; easily expandable/adaptable

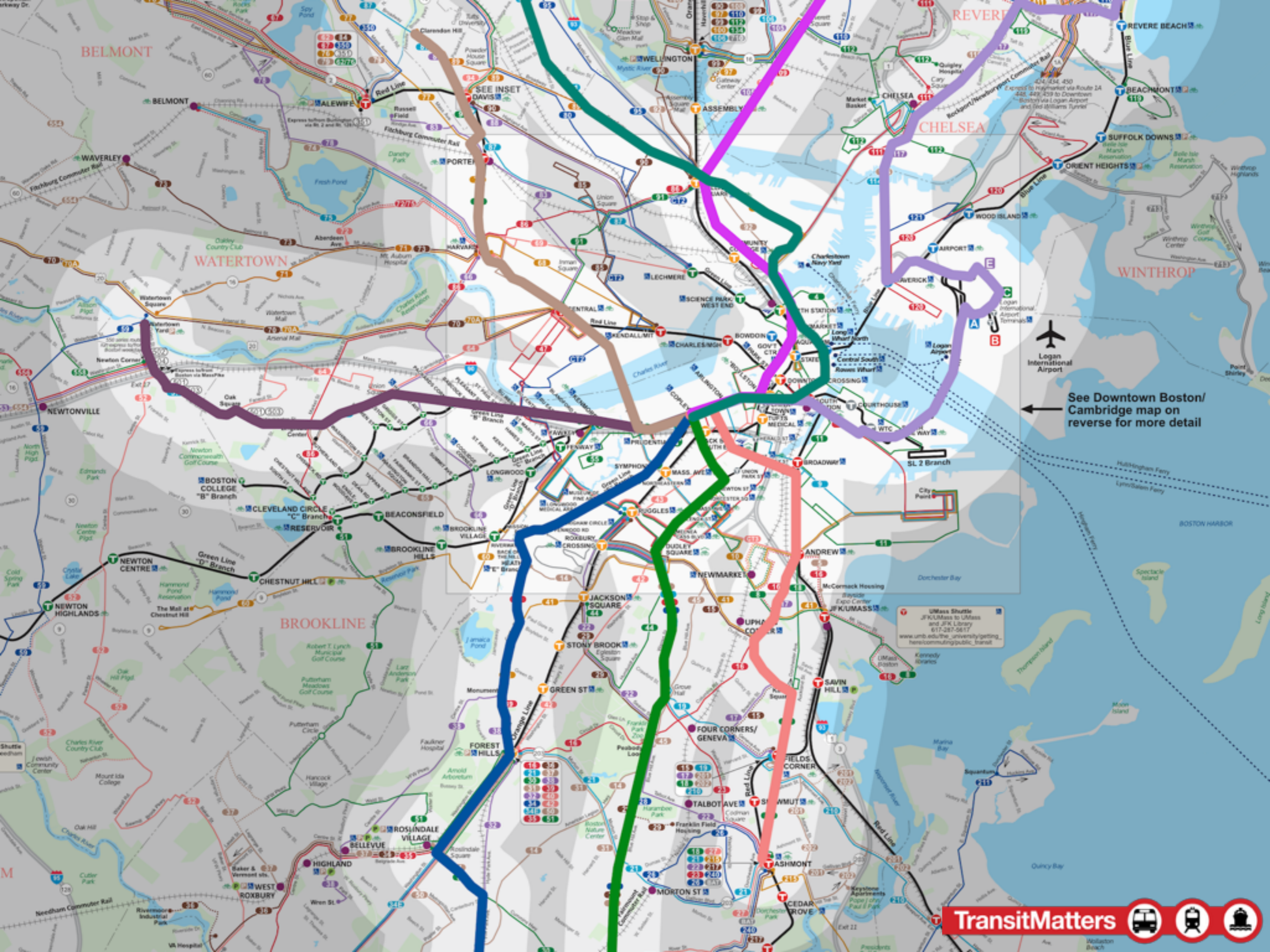
# DESIGNING ALL-NIGHT SERVICE FOR WORKERS

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- Hourly service on 8-10 routes from 1 am to 5 am.
  - Goal: everyone has service within 1 mile
  - Covers most densely populated areas at low cost
- Guaranteed timed connections at downtown transfer point
- Routes meet at :30 ... arrive at workplaces by :00
- Connecting service to Logan Airport, South Sta, hospitals
- Options to extend service to Lynn and Quincy







SEE INSET  
DAVIS

See Downtown/  
Cambridge map on  
reverse for more detail

UMass Shuttle  
JFK/UMass to UMass  
and JFK Library  
617-287-5617  
www.umb.edu/the\_university/getting\_  
here/commuting/public\_transit

# RIDERSHIP

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- 17 existing weekday trips, up from 13 due to high ridership
  - 30% service increase = 33% more riders
  - 28 riders per weekday one-way trip (avg); range 1 to 72
- Estimate based on existing averages (conservative):
  - Riders per new round-trip: 28 wkdy, 18 Sat, 11 Sun
  - 28 riders per existing trip (8 wkdy, 4 Sat, 2 Sun)



	Daily Ridership
Weekday	1,358
Saturday	808
Sunday	572
Annual	419,932



# HOW MUCH WILL IT COST?

## Overnight Service Cost Analysis - DRAFT

	MBTA	Paul Revere	Shuttle Company	
<b>Bus Type</b>	MBTA 40-foot	Standard 40-foot	20-seat mini-bus	
<b>Bus Capacity</b>	65	65	25	<i>How will existing trips integrate? More buses??</i>
<b>Buses Required</b>	10	12	18	Includes spares; need more minibuses for capacity.
<b>New Equipment/ Branding</b>	No	Yes	Yes	Assumes use of dedicated T-branded buses which would be newly purchased. Otherwise ridership will be significantly lower due to riders not knowing the service is open to them.
<b>Hourly Cost</b>	\$150	\$160	\$100	Typical cost for contracted minibuses. Actual cost likely higher.
<b>Base Annual Cost</b>	<b>\$2,277,000</b>	<b>\$2,428,800</b>	<b>\$2,697,600</b>	Incl. 40 service hours daily, 50 Sunday; higher w/ small bus.
<b>Remove 12 "w" trips</b>	(\$410,625)	(\$410,625)	(\$410,625)	12 trips now wait for last train, each 30 min OT daily
<b>Fare Revenue FY17 – without new fare equip.</b>	(\$393,318)	(\$39,332)	(\$39,332)	AFC data shows over 90% use CC. Assumes 10% pay cash; others show CharlieCard or don't ride.
<b>Fare Revenue FY17 – with new fareboxes</b>	(\$393,318)	(\$393,318)	(\$393,318)	If using non-branded buses, ridership (and fare revenue) would be 10 to 50 percent less.
<b>Total Annual Operating Cost</b>	<b>\$1,473,057</b>	<b>\$2,038,208</b>	<b>\$2,315,072</b>	Includes 3% profit margin.
<b>Capital cost</b>	\$0	\$8,204,304	\$7,200,000	Purchase 12 large vehicles or 18 minibuses, incl. 2 spares. Newest MBTA buses cost \$683,692 each.
<b>Fare Recovery (initial)</b>	27%	2%	2%	If using non-branded buses; otherwise same as MBTA.
<b>Flexibility</b>	Unlimited	Limited by contract	Limited by contract	
<b>Ridership growth</b>	Most routes need 1 bus/hr. Ridership can grow w/o cost.	Most routes need 1 bus/hr. Ridership can grow w/o cost.	Requires up to 3x buses & drivers for same # riders.	
<b>Lead Time</b>	13 weeks - fall	Depends on fleet acquisition time	min. 6 months - winter	Once service design is complete. MBTA includes scheduling & driver picks. Private options TBD, likely 6 months min.
<b>FY17 total cost</b>	<b>\$1,473,057</b>	<b>\$10,242,512</b>	<b>9,515,072</b>	Includes capital costs
<b>FY18 total cost</b>	<b>\$1,394,393</b>	<b>\$2,030,342</b>	<b>\$2,307,206</b>	Assumes 20% ridership increase over base levels.
<b>FY19 total cost</b>	<b>\$1,394,393</b>	<b>\$1,546,193</b>	<b>\$1,814,993</b>	<b>PLUS capital cost of 18+ fare boxes</b> (more if high ridership)
<b>FY20 total cost</b>	<b>\$1,394,393</b>	<b>\$1,546,193</b>	<b>\$1,814,993</b>	

Potential Service Options

	<b>Original Routes, More Buses</b>	<b>Extended Routes, More Buses</b>	<b>Original Routes, one bus per route</b>	<b>Shorter Routes, Less Coverage</b>	<b>Hybrid: some shorter routes</b>
<b>Frequency</b>	1h	1h	1h 15m	1h	1h
<b>Buses</b>	15	15	8	8	12
<b>Trips</b>	4	4	3		4
<b>Annual Hours</b>	28,215	28,215	12,144	12,144	18,216
<b>Approx. Oper. Cost</b>	\$5,219,088	\$5,219,088	\$2,783,514	\$2,783,514	\$4,175,270
<b>Fare Revenue</b>	\$420,769	\$504,871	\$357,584	\$294,486	\$336,580
<b>Approx. Net Cost</b>	\$4,798,319	\$4,714,217	\$2,425,930	\$2,489,028	\$3,838,690
<b>Weekly Ridership</b>	4,788	5,745	4,069	3,351	3,830

# NEXT STEPS

- Adjust routes and schedules
- Incorporate existing “early bird” trips
- Choose pulse point location (alternatives analysis)
- Airport connection details and shuttle integration (MassPort)
- Service options for Lynn & Quincy
- Develop operating plan and updated cost estimate

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# NEXT STEPS — FALL 2016 IMPLEMENTATION

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- Develop metrics and establish a meaningful pilot program
  - at least one full winter
  - riders take time to adjust / need a commitment
- Marketing and information plan
- Coordinate with cities and towns
- Solicit feedback from riders and elected officials
- Minimum 13 weeks lead time to implementation??
  - July 1 deadline for fall 2016
- Follow-up meeting

# WHAT CAN THE CITY DO?

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- City Council support is critical
- Operations planning and coordination:
  - Signals, snow removal, construction, etc.
- Passenger access and amenities:
  - Shelters, lighting, information, restrooms
  - Some new overnight-only bus stops
- Walking and biking connections:
  - Hubway partnerships and station locations
- Marketing through business networks, existing efforts