<table>
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<th>Requested Special Permits</th>
<th>Required Planning Board Findings</th>
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</table>
| Special Permit to exceed permitted frontage for a bank in Harvard Square Overlay District (Sections 20.54.9) | • Increase is minor and would create a result that is more compatible with the unique conditions of a particular building or site.  
• Improvements are in conformance with objectives contained in Harvard Square Development Guidelines.  
• Proposal is in conformance with the General Purpose of the Harvard Square Overlay District:  
  o Preserve and enhance the unique functional environment and visual character of Harvard Square.  
  o Mitigate the functional impacts of new development on adjacent residential neighborhoods.  
  o Maintain the present diversity of development and open space patterns and building scales and ages.  
  o Facilitate the protection and enhancement of the historic resources and character of Harvard Square while not unreasonably limiting the opportunities for appropriate contemporary changes to the built environment in the Harvard Square area. |
| General Special Permit Criteria (Section 10.43) | Special permits will be normally granted if the zoning requirements are met, unless it is found not to be in the public interest due to one of the criteria enumerated in Section 10.43. |
19.30 Citywide Urban Design Objectives [SUMMARIZED]

<table>
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<tr>
<th>Objective</th>
<th>Indicators</th>
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| New projects should be responsive to the existing or anticipated pattern of development. | • Transition to lower-scale neighborhoods  
• Consistency with established streetscape  
• Compatibility with adjacent uses  
• Consideration of nearby historic buildings |
| Development should be pedestrian and bicycle-friendly, with a positive relationship to its surroundings. | • Inhabited ground floor spaces  
• Discouraged ground-floor parking  
• Windows on ground floor  
• Orienting entries to pedestrian pathways  
• Safe and convenient bicycle and pedestrian access |
| The building and site design should mitigate adverse environmental impacts of a development upon its neighbors. | • Location/impact of mechanical equipment  
• Location/impact of loading and trash handling  
• Stormwater management  
• Shadow impacts  
• Retaining walls, if provided  
• Building scale and wall treatment  
• Outdoor lighting  
• Tree protection (requires plan approved by City Arborist) |
| Projects should not overburden the City infrastructure services, including neighborhood roads, city water supply system, and sewer system. | • Water-conserving plumbing, stormwater management  
• Capacity/condition of water and wastewater service  
• Efficient design (LEED standards) |
| New construction should reinforce and enhance the complex urban aspects of Cambridge as it has developed historically. | • Institutional use focused on existing campuses  
• Mixed-use development (including retail) encouraged where allowed  
• Preservation of historic structures and environment  
• Provision of space for start-up companies, manufacturing activities |
| Expansion of the inventory of housing in the city is encouraged.          | • Housing as a component of large, multi-building development  
• Affordable units exceeding zoning requirements, targeting units for middle-income families |
| Enhancement and expansion of open space amenities in the city should be incorporated into new development in the city. | • Publicly beneficial open space provided in large-parcel commercial development  
• Enhance/expand existing open space, complement existing pedestrian/bicycle networks  
• Provide wider range of activities |
Summary of the objectives of the *Harvard Square Development Guidelines*:

<table>
<thead>
<tr>
<th>Primary Goal</th>
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<tbody>
<tr>
<td>▪ Guide change and encourage diversity in order to protect the distinctive characteristics of the District’s buildings and public spaces, and to enhance livability and vitality</td>
<td></td>
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<tr>
<td>▪ Preserve and enhance the unique functional environment and visual form of the District; preserve its architecturally and historically significant structures and their settings, and encourage compatible design; mitigate any adverse impact of new development on adjacent properties and areas; and discourage homogeneity by maintaining the diversity of development and open space patterns and building scales and ages.</td>
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| Relevant Secondary Goals (intended to provide general guidance)              |
|------------------------------------------------------------------------------|------------------------------------------------------------------|
| ▪ Support creative, contemporary design for new construction that complements to its immediate neighbors and the character of the District.  |                                                                 |
| ▪ Build on and sustain the diversity of existing building form, scale and material. |                                                                 |
| ▪ Expand the high quality public environment with attractive and compatible materials, lighting, and street furniture. |                                                                 |
| ▪ Encourage creative solutions to the District’s parking and transportation issues, including the problem of on-street deliveries. |                                                                 |
Special Permit to exceed permitted frontage for a bank in Harvard Square Overlay District

20.52 General Purpose. It is the purpose of this Section 20.50 to augment existing zoning regulations to respond to the unique problems and pressures for change particular to the Harvard Square area. The regulations contained in said section provide for more careful public scrutiny of development proposals that may alter the established urban form of the Harvard Square area. These regulations are intended to channel the extreme development pressures in ways which will preserve and enhance the unique functional environment and visual character of Harvard Square; to mitigate the functional impacts of new development on adjacent residential neighborhoods; to maintain the present diversity of development and open space patterns and building scales and ages; and to provide sufficient regulatory flexibility to advance the general purposes of this Section 20.52. The additional flexibility granted to development within the Harvard Square Historic Overlay District is intended to facilitate the protection and enhancement of the historic resources and character of Harvard Square while not unreasonably limiting the opportunities for appropriate contemporary changes to the built environment in the Harvard Square area.

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20.53.2 Criteria for Development Consultation Review and Review of Applications for Special Permits and Variances. In reviewing applications for variances, special permits or development consultation reviews the permit or special permit granting authority or the Harvard Square Advisory Committee shall be guided by the objectives and criteria contained in the publication Harvard Square Development Guidelines [Document complied from the Guidelines for Development and Historic Preservation as contained in the Final Report of the Harvard Square Neighborhood Conservation District Study Committee, dated November 29, 2000 and the Harvard Square Development Guidelines, 1986], in addition to the requirements of Sections 10.30 (Variances) and 10.40 (Special Permits) and this Section 20.50. These guidelines are also intended to assist in shaping any contemplated physical change within the Harvard Square Overlay District.

***

20.54.9 Frontage Restrictions. Banks, trust companies, or similar financial institutions as identified in Section 4.34e shall occupy no more than twenty-five feet (25') of the ground-floor level frontage of a building facing a street, measured horizontally parallel to that street. In addition, such uses shall not occupy more than thirty percent (30%) of a building’s total horizontal ground-floor building frontage aggregated over one or more streets. The Planning Board may grant a special permit to allow a minor increase in the permitted frontage upon finding that such increase would create a result that is more compatible with the unique conditions of a particular building or site and that the criteria set forth in Section 20.53.2 above are met.
General Criteria for Issuance of a Special Permit

10.43 Criteria. Special permits will normally be granted where specific provisions of this Ordinance are met, except when particulars of the location or use, not generally true of the district or of the uses permitted in it, would cause granting of such permit to be to the detriment of the public interest because:

(a) It appears that requirements of this Ordinance cannot or will not be met, or
(b) traffic generated or patterns of access or egress would cause congestion, hazard, or substantial change in established neighborhood character, or
(c) the continued operation of or the development of adjacent uses as permitted in the Zoning Ordinance would be adversely affected by the nature of the proposed use, or
(d) nuisance or hazard would be created to the detriment of the health, safety and/or welfare of the occupant of the proposed use or the citizens of the City, or
(e) for other reasons, the proposed use would impair the integrity of the district or adjoining district, or otherwise derogate from the intent and purpose of this Ordinance, and
(f) the new use or building construction is inconsistent with the Urban Design Objectives set forth in Section 19.30.