815 Somerville Avenue Volume 1 –Narrative

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CITY OF CAMBRIDGE, MASSACHUSETTS

PLANNING BOARD

CITY HALL ANNEX, 344 BROADWAY, CAMBRIDGE, MA 02139

COVER SHEET

In accordance with the requirements of the City of Cambridge Zoning Ordinance, the undersigned hereby petitions the Planning Board for one or more Special Permits for the premises indicated below.

Parcel Address(s):	815 Somerville Avenue	
Base Zoning District(s):	Business C (BC)	
Overlay Zoning District(s):	Mass Ave Overlay	
Applicant Name:	Johanna Schneider, Esq.	
Applicant Address:	Hemenway & Barnes, 75 State Street Boston 02109	
Contact Information:	Johanna Schneider, Esq.	617-557-9723
	Name jschneider@hembar.com	Telephone #
	Email Address	
	s responsible for seeking all necessary special permit granted if it is not specifically requested in the Appli	
	permit(s) (with reference to zoning section numbers):	
Zoning Section	Requested Special Permit	
19.51.2	Special permit to alter existing building in excess of 25,000 st to accomodate new use we extent of nonconformity with building and site plan requirements set forth in Section 19.1	Mere alterations will increase
Denote other City of Cam X Board of Zoning Appe	bridge Board/Commission Review Needed:	☐ Historical Commission
A Board of Zorling Apple	conservation commission	HISTORICAL COMMISSION
Denote applicable Commi	ttee Review and Public Outreach:	
Central Square Advisor	y Committee	Community Meeting(s)
Me	1/12/20	y
Signature of Applicant	Date	
CITY OF CAMBRIDGE	· MA • PLANNING BOARD • SPECIAL PER	MIT APPLICATION

Project Address: 815 Somerville Avenue

Application Date:

	Existing	Allowed or Required (max/min)	Proposed	Permitted
Lot Area (sq ft)	10,442 sf	No maximum	10,442 sf	
Lot Width (ft)	112 ft	20 ft minimum	112 sf	
Total Gross Floor Area (sq ft)	27,824 sf	N/A	27,824 sf	
Residential Base				
Non-Residential Base				
Inclusionary Housing Bonus				
Total Floor Area Ratio	2.66	1.5 base/ 1.0 overlay	2.66	
Residential Base				
Non-Residential Base				
Inclusionary Housing Bonus				
Total Dwelling Units	N/A		N/A	
Base Units				
Inclusionary Bonus Units				
Base Lot Area / Unit (sq ft)				
Total Lot Area / Unit (sq ft)				
Building Height(s) (ft)	38 ft 6 in	55 ft	38 ft 6 in	
Front Yard Setback (ft)	0 ft	0 ft	0 ft	
Side Yard Setback (ft)	0 ft	0 ft	0 ft	
Side Yard Setback (ft)	0 ft	0 ft	0 ft	
Rear Yard Setback (ft)	0 ft	0 ft	0 ft	
Open Space (% of Lot Area)	None	None	None	
Private Open Space				
Permeable Open Space				
Other Open Space (Specify)				
Off-Street Parking Spaces	18 spaces	N/A	5 spaces	
Long-Term Bicycle Parking	0	N/A	N/A	
Short-Term Bicycle Parking	0	N/A	N/A	
Loading Bays	1 bay	1 bay	1 bay	

Use space below and/or attached pages for additional notes:

OWNERSHIP CERTIFICATE

Project Address:	815 Somerville Avenue		Date:		
To be completed b	y the Property Owner:				
I hereby auth	orize the following Applicant:	Johanna Schneide	er, Esq.		
	at the following address:	Hemenway & Barnes, 7	'5 State Stre	et Bosto	n 02109
to	apply for a special permit for:	Alteration of preexist	ing buidling - Sectior	19.51	
	on premises located at:	815 Somerville Ave	enue		
for which the reco	rd title stands in the name of:	KS Partners, LLL	С		
	whose address is:	296 Concord Road,	Suite 100, E	3illerica,	MA 01821
by a deed duly recor		Deale		Dage	179
	Registry of Deeds of County:	Middlesex South Book:	80775	Page:	
OR Regis	try District of the Land Court, Certificate No.:	Book:		Page:	
Signature of Prope	erty Owner (If authorized Trust	tee, Officer or Agent, so i	dentify)		
To be completed b	by Notary Public:	Milliana			
Commonwealth of	Massachusetts, County of	Madusex			
The abo	ve named Magroens	personally appear	ed before m	ıe,	
on the month, da	Notary: Muyt	and made oath the	at the above	statem	ent is true
	Notary My Con	MaryJane O'Brien Public, Commonwealth of Massachusetts mission Expires August 25, 2028			

FEE SCHEDULE

Project Address:	815 Somerville Avenue	Date:
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The Applicant must provide the full fee (by check made to City of Cambridge) with the Special Permit Application. The required fee is the larger of the following amounts:

- (a) The fee is ten cents (\$0.10) per square foot of total proposed Gross Floor Area noted in the Dimensional Form.
- (b) The fee is one thousand dollars (\$1,000.00) if Flood Plain Special Permit is sought as part of the Application and the amount determined above is less than \$1000.
- (c) The fee is one hundred fifty dollars (\$150.00) if the above amounts are less than \$150.

Fee Calculation

SPECIAL PERMIT FEE Ente	er Largest of (a), (b), and (c):	\$2,782.40
(c) Minimum Special Permit fee	:	150.00
(b) Flood Plain Special Permit fee	:	1000.00
(a) Proposed Gross Floor Area (SF) in Dimensional Form:	× \$0.10 =	27,824

815 Somerville Avenue – Special Permit Narrative

Project Overview

815 Somerville Avenue (the "Site") is an approximately 10,442 square foot lot, located within a 5-minute walk of the Porter Square MBTA station. The Site houses an existing 3-story, 27,824 square foot office building with 18 above grade/ground level parking spaces, previously occupied by Lesley University, but now vacant. The applicant, KS Partners, seeks to convert the existing building to lab/R&D/technical office use (the "Project"). The building, constructed in 1973, is pre-existing, nonconforming with respect to FAR and rear year setback; however, there are no dimensional alterations proposed in connection with the change of use, such that these nonconformities will not be extended or exacerbated by the Project. The Project will provide 5 enclosed employee parking spaces (a reduction of 13 spaces) within the building at ground level, as well as an interior loading zone to minimize the use of the existing on-street loading zone in front of the building. The Project will reuse an existing building to create opportunities for smaller R&D companies and startups to establish themselves in the dynamic Cambridge market, in a highly walkable site, well-served by public transportation.

The scope of planned renovations includes gutting the existing building and retrofitting the space for future laboratory and office spaces on all floors. Renovations of the ground floor will include utility/systems program areas, parking spaces, and a loading area to service the building. The exterior of the building will generally remain in its existing condition, with some smaller work planned along Somerville Avenue, providing space for gas meters and a transformer serving the building, and infilling an existing recessed entry as glass front. The building's existing windows will be unchanged, while the existing brick veneer will be cleaned and repaired as necessary. The existing roof will be modified to house new mechanical equipment serving the planned occupancy, with a perimeter metal screen wall assembly to shield the equipment and provide some acoustical performance. Existing building lighting will be upgraded if necessary to provide adequate illumination at egress points around the building, but otherwise will be untouched. As the building is currently situated along the property line, there is not space on the site to accommodate new plantings; however, the existing planter

pots in front of the building will be replaced and upgraded. The sidewalk in front of the building will be repaired as necessary.

Zoning Conformance

The Site is located with the Massachusetts Avenue Overlay District; its base zoning district is Business-C.

Preexisting Nonconformities¹

As noted above, although the existing building is preexisting nonconforming with respect to FAR and rear yard, no dimensional changes to the building are proposed. Additionally, the existing building is nonconforming with respect to the requirements of Section 20.106 (4) of the Cambridge Zoning Ordinance (the "Ordinance"), which prohibits above grade parking within a depth of 40' from the ground floor building façade fronting the principal arterial street (here, Somerville Avenue), in that there are currently 18 spaces on the ground floor. As part of the Project, the number of ground floor parking spaces will be reduced to 5, thereby decreasing this nonconformity.

Required Relief

Because the underlying base zoning for the Site is Business-C and the Project proposes to alter the elements of a building of greater than 25,000 square feet in order to accommodate a new use and certain of such alterations will violate the elements of Section 19.50 of the Ordinance to a greater extent than the existing configuration, a Planning Board Special Permit pursuant to Section 19.51.2 of the Ordinance is required.

The Site building is preexisting nonconforming with respect to the following elements of Section 19.50, and will remain nonconforming following the proposed redevelopment:

¹ Section 20.111.6 of the Ordinance provides that "a building constructed before April 5, 2012, which in whole or in part meets the requirements of [...] Section 20.100, shall not be altered so as to increase the degree to which it does not comply with this Section 20.100." The existing building was erected in 1973. No project changes are proposed that would increase any preexisting nonconformities with the requirements of the Mass. Ave. Overlay.

- 19.55 Landscaping
- 19.59 Open Space
- 19.56(2)(a) Pedestrian Environment (ground floor façade transparency)
- 19.58 Rooftop Mechanicals within 10' of property line

A variance from the BZA will be required for nonconforming loading. Currently, the building provides enclosed parking on the ground floor, but the proposed plans call for reducing the available parking and providing a new interior loading area to service the building. The loading area will include an area for panel vans and pickup trucks. Existing conditions do not provide the required ceiling height for a loading area and therefore a variance is necessary.

Compliance with Criteria Specific to Special Permit Being Sought (Ordinance Section 19.50)

Although the building is largely compliant with the requirements of Section 19.50, in a few instances, full conformance is hindered by the need to install certain infrastructure to support the technical office/lab/R&D use, as well as constraints inherent in converting a preexisting nonconforming building. As discussed below, the Project complies with the requirements of Section 19.50 to the maximum extent feasible.

- Section 19.52 Heights and Setbacks. The existing building is 38 feet, 6 inches in height; no changes are proposed, with the exception of 10'-15' screen walls along the roof to enclose rooftop mechanicals. The building conforms with the front and side yard requirements of the Ordinance; its rear yard setback is a pre-existing dimensional non-conformity that is not being exacerbated by the Project.
- Section 19.53 Location of Uses. Not applicable, as the Project will have no residential or retail components.
- Section 19.54 Historic Resources. Not applicable, as the existing building is not historic and no demolition or exterior alterations are proposed.

- Section 19.55 Landscaping. The Project currently has no front yard or side yard and none is required in either the Business C or Mass Ave Overlay District. Similarly, it has no rear yard, which is a preexisting nonconformity. These zero lot line conditions make it infeasible to fully comply with the landscaping requirements of Section 19.55; however, the applicant will upgrade the existing public sidewalks, as required, in front of the building as part of the Project scope. The proposed access drive for the Project (for both parking and loading within the building) is approximately 22 feet in width. This is a preexisting condition which will be unchanged by the proposed renovation/conversion. The applicant has studied the feasibility of installing street trees in front of the building on Somerville Avenue; as shown on the ALTA survey and Subsurface Utility Survey (SUS) submitted herewith, electrical, natural gas, sanitary, stormwater, and water service lines all run under the sidewalk across the frontage of the Project site, which make it infeasible to integrate tree pits into the sidewalk.
- Section 19.56 Pedestrian Environment. The majority of the ground floor of the building will consist of space routinely occupied by people throughout normal business hours engaged in the technical office/lab/R&D use proposed for the Project. Approximately 22 feet of the building's front façade will be used as an access drive to the building's internal parking and loading area; this is a preexisting condition. Of note is that the Project proposes to reduce the ground floor parking area, from 18 spaces to 5 spaces and loading area, by converting existing parking spaces to technical office/lab/R&D use. The existing configuration along Somerville Avenue, with office space and glazed openings, will be maintained by this proposed renovation. Currently, this office space is over 20 feet deep and allows for visual activity along the streetline. At approximately 33%, the transparency level of the entire Somerville Avenue façade complies with the minimum 25% clear glass requirement of Section 19.56. The Project will reduce this number to 30%, but the building will still comply with the required minimum for the entire façade. Existing façade transparency levels at the ground floor are 36%, below the 50% requirement for ground floor facades in lab/office use set forth in 19.56(2)(a) and 107.1.3. The proposed improvements will result in

25% transparency at the ground floor façade and will therefore exacerbate the preexisting nonconformity. As noted above, relief is requested from this requirement.

- Section 19.57 Parking. The building currently contains 18 at grade, internal
 parking spaces; the Project will reduce this to 5 spaces, including one
 accessible parking space. The location of these spaces internal to the
 building ensures that they are fully screened from public view.
- Section 19.58 Mechanical Equipment, Refuse Storage and Loading Areas.

 Proposed rooftop mechanical equipment will be set back 10 feet from the property lines to the maximum extent possible, with a screen wall enclosing the equipment at the upper roof level to minimize visual impact and to ensure compliance with applicable City, State and other noise regulations. A limited amount of ductwork and mechanical equipment will be located on the lower roof areas along the north and west sides of the building; due to existing space constraints, this equipment will be located closer than 10 feet from to the building edge and property line but is not expected to cause significant visual impacts from street level.

A new transformer will be installed in a newly created recessed ground floor area, at the western end of the building. This area will include a man door and open style overhead security grille, consisting of vertical links and rods, to allow for required ventilation. Because of existing zero lot line conditions, it is not possible to utilize trees, shrubs or fencing for screening.

The City's GIS flood viewer indicates that the flood elevation for the site is 43.1'. As the existing floor elevation of the building is 43.46' and Eversource in preliminary conversations has recommended that the transformer be at grade, the transformer will not be elevated; it will, however, be placed on a housekeeping pad and the applicant will continue to coordinate with Eversource as to transformer placement.

Refuse will be fully internal to the building. Bins will be rolled to the sidewalk/road for pick up by a trash hauler on collection days. Loading for panel vans and pickup trucks will be accommodated internally to the building, while single-unit trucks can use the existing on-street loading zone in front of the building on Somerville Avenue. The Applicant is aware that the loading zone exists at the discretion of the City. However, use of the onstreet zone for large trucks eliminates the pre-existing loading condition where large trucks backed into the site from Somerville Avenue. Future occupants will be strongly encouraged to schedule deliveries at off-peak periods of travel.

- Section 19.59 Open Space. Because the Project proposes to change the use of an existing building that is built to the lot line on all sides, it is not able to comply with the open space requirements of Section 19.59.
- Section 19.510 Green Building Requirements. As a proposed reuse of an existing building, the Project is consistent with the enumerated purposes set forth in Section 22.21 of the Ordinance. On July 14, 2023, CDD issued a Certification for Green Building Report Special Permit Stage (Design Review) for the Project.

Compliance with General Special Permit Criteria (Ordinance Section 10.43)

Pursuant to Ordinance Section 10.43, special permits will normally be granted where specific provisions of the Ordinance are met, except when particulars of the location or use, not generally true of the district or the uses permitted in it, would cause the granting of such permit to be to the detriment of the public interest because:

(a) It appears that the requirements of the Ordinance cannot or will not be met.

With the requested zoning relief, the Project will meet all requirements of the Ordinance.

(b) Traffic generated or patterns of access or egress would cause congestion, hazard,

or substantial change in established neighborhood character.

For several decades, the Site has been used as an office building with 18 enclosed, at grade parking spaces. The Project proposes to change the building's use from general office to technical office/R&D use and to reduce the number of onsite parking spaces from 18 to 5. Parking spaces within the garage will be allocated to the building's tenants for assignment to their employees. One garage door remote controller per parking space will be distributed to tenants, such that only employees with an assigned parking space will have access to the garage. Other than when such employees are entering or exiting, the garage door will be closed.

The anticipated change in office use type is expected to result in a decrease in occupancy from approximately 150 to approximately 55 employees. The Project is located within 250 feet of the Porter MBTA station and within 600 feet of three existing Blue bikes stations. The Project proposes a robust Transportation Demand Management (TDM) program, detailed in the accompanying memorandum prepared by VAI.

Based on the foregoing factors, it is anticipated that the Project will significantly reduce single occupancy vehicle trips to and from the Site over existing conditions and the small number of vehicle trips will follow the same patterns of access and egress as currently exist. In addition, the Project proposes to install a Vehicle Detector and Warning Light on the outside of the building to enhance pedestrian and vehicular safety. As such, the Project will not cause congestion, hazard, or substantial change in established neighborhood character.

(c) The continued operation of, or the development of, adjacent uses as permitted in the Zoning Ordinance would be adversely affected by the nature of the proposed use.

The Site is bordered by a similarly sized commercial building, parking for the adjacent Target store, and a neighborhood of small multifamily residential buildings across the Somerville City line. The Porter MBTA Station is located across Somerville Avenue. An office building has operated on this Site for several decades and no material alterations to the existing building are proposed. As shown on the accompanying roof plan, a limited amount of new rooftop mechanical equipment is

proposed. The Applicant has worked with an acoustical consultant on the design of a roof screen and specifications for attenuating equipment to ensure that the proposed rooftop equipment complies with applicable noise restrictions (both Cambridge and Somerville) and that community sound impacts from the Project are adequately mitigated. Submitted herewith is a report from Acentech, the Project's acoustical consultant, regarding proposed noise mitigation measures. The Applicant also retained RWDI to assess potential air quality impacts and make recommendations for mitigating any potential air quality impacts associated with the proposed rooftop exhaust equipment. RWDI has issued a letter of opinion, submitted herewith, stating that through implementation of commonly utilized strategies, the Project can be designed to meet recommended exhaust dilution thresholds. The Applicant will continue to work with RWDI as its mechanical plans are advanced. The building's lighting will be upgraded as necessary to provide safe egress from the building while not creating any light pollution. In addition, new window shades will be provided at openings to mitigate interior light trespass. Based on the foregoing, it is not anticipated that the conversion of the use will have any adverse impacts on surrounding properties.

(d) Nuisance or hazard would be created to the detriment of the health, safety and/or welfare of the occupant of the proposed use of the citizens of the City.

The Project will not create any nuisance or hazard to the detriment of the health, safety or welfare of the occupants of the Project or the citizens of Cambridge. The technical office and research use of the building will comply with all safety protocols and standards as dictated by regulatory authorities, including without limitation the City of Cambridge. As noted above, newly installed rooftop mechanicals to support the new use will be enclosed by a roof screen, designed in consultation with an acoustical consultant to comply with applicable noise restrictions. Also as noted above, the Project will incorporate recommendations from an air quality consultant to ensure that ventilation equipment does not negatively impact neighboring residential and commercial buildings. The building's lighting will be upgraded as necessary to provide safe egress from the building while not creating any light pollution. Although it is anticipated that the building will operate during normal business hours, new window shades will be provided at openings to mitigate interior light trespass. In addition, the Project proposes to install a Vehicle Detector

and Warning Light on the outside of the building to enhance pedestrian and vehicular safety.

(e) For other reasons, the proposed use would impair the integrity of the district or adjoining district, or otherwise derogate from the intent and purpose of this Ordinance.

The proposed use is consistent with the mixed commercial use district within which the Site is located. As the Project consists of a conversion of internal space within an existing building, it is not expected to have significant impacts on the immediate area. Moreover, the conversion of the existing building furthers the stated purposes of the Massachusetts Avenue Overlay District as set forth in Section 20.102 of the Ordinance, including protecting and promoting the retail and service ecosystem along the Avenue by bringing employees into a currently vacant office building, ensuring that changes in the neighborhood are compatible with the scale and character of abutting neighborhoods, and discouraging new development inappropriate in scale and design by preserving the existing modestly sized structure without any additions or enlargement.

Compliance with Urban Design Objectives

Pursuant to Section 19.51.2 of the Ordinance, any Planning Board Special Permit granted thereunder is subject to consistency with the Urban Design Objectives of Section 19.30.

Section 19.30 of the Ordinance sets forth guidance as to the City's policies with regard to the form and character desirable for development in the City. The Project responds to the Cambridge Urban Design Objectives as outlined below.

Section 19.31 - New Projects should be responsive to the existing or anticipated pattern of development.

The Project entails the reuse and repositioning of an existing building, which
is of a consistent and appropriate scale in relation to surrounding
development.

Section 19.32 - Development should be pedestrian and bicycle-friendly, with a positive relationship to its surroundings.

- The ground floor of the Project which is currently vacant will be actively inhabited by people in connection with the technical office/lab/R&D use, which is allowed by right on the Site. The Project will, in fact, increase the amount of actively inhabited space in the building, by converting 13 existing at grade parking spaces to 3,888 square feet of lab, office and support space.
- The Project proposes to fill in the existing recessed entry on the Somerville Avenue frontage and provide a brick and glass wall assembly similar to adjacent conditions. Visibility, or window-to-wall ratio, is approximately 40% for the entire façade along Somerville Avenue, with approximately 25% glazing on the first floor (consistent with Section 19.32(3)).
- The Project will retain the existing covered parking at grade level, utilizing the
 existing curb cut and drive lane from Somerville Avenue. Additionally, the
 Project proposes to install a Vehicle Detector and Warning Light on the
 outside of the building to enhance pedestrian and vehicular safety.

Section 19.33 – The building and site design should mitigate adverse environmental impacts of a development upon its neighbors.

• Minimal changes to the existing building and site design are proposed in connection with the change in use. While rooftop mechanical equipment will be added to support the new lab/R&D program, proposed roof mounted equipment will be screened, visually and acoustically, from neighboring properties; specifically, in consultation with an acoustical consultant, a custom metal screen wall has been proposed around the upper roof of the building. Mechanical equipment will be selected in consultation with an air quality consultant to ensure that there are no nuisance odors or air quality impacts from the Project. The proposed rooftop mechanicals will have minimal shadow impact on neighboring properties.

- A new ground floor transformer vault will be added within the footprint of the existing building. A new open style overhead security grille will be installed along Somerville Avenue allowing required air circulation to the transformer.
- All trash will be stored within the building and removed by a private hauler.
 Bins will be rolled to the sidewalk/ road for pick up by a trash hauler on collection days.
- The portion of the building that faces the abutting residential neighborhood in Somerville has limited window openings. No new windows will be added on these elevations.
- Existing building lighting will be upgraded if necessary to provide adequate illumination at egress points around the building.

19.34 - Project should not overburden the City infrastructure services, including neighborhood roads, city water supply system, and sewer system.

- The Project does not propose to alter any municipal infrastructure connections.
- The Site is served by an existing 3" potable water service line, which the applicant's civil engineer has determined is adequate to support the Project's water needs.
- The Site is served by an existing 4" sewer service line, which the applicant's civil engineer has determined is adequate to support the proposed plumbing fixtures within the renovated building.
- The Project will not result in any net increase in impervious area or runoff rates; as a result, there will be no impact on stormwater infrastructure.

- Potential on-site storage of stormwater was considered during the planning process of the Project. However, due to existing structural conditions, limited interior space and physical restrictions, on-site storage of stormwater has been determined to be impractical.
- The Project will reduce the existing number of onsite parking spaces from 18 to 5, which will reduce the number of vehicle trips on neighborhood roads.
- The Project will provide an interior loading zone, which will minimize the impact of Project deliveries on neighborhood roads.
- According to FEMA Flood Maps, the Site is not located within a flood plain. Moreover, according to the City of Cambridge GIS Mapper, the existing building will not be impacted by the anticipated by the 2070 10% precipitation Event, the 2070 10%-Seawater/Storm Surge Event, nor the 2070 1% Seawater/Storm Surge Event. The City's GIS Mapper indicates that the 2070 1% Precipitation Event will cause flooding/ponding at the western corner of the existing site building to an estimated elevation of 43.1' MSL, likely due to the existing stormwater catch basin located just to the west of the existing site building on Somerville Avenue. Based on the existing masonry façade and steel framework, it is anticipated that the site building would be able to recover from any impacts due to the 2070 1% Precipitation Event.

19.35 – New construction should reinforce and enhance the complex urban aspects of Cambridge as it has developed historically.

• No new construction is proposed with the Project, which entails a change of use of an existing office building to technical office/lab/R&D use.

19.36 – Expansion of the inventory of housing in the city is encouraged.

 The Project entails a change of use of an existing office building to technical office/lab/R&D use. No residential use is proposed. 19.37 – Enhancement and expansion of open space amenities in the city should be incorporated into new development in the city.

 The Project proposes to reuse an existing building, constructed in 1973 with a zero-lot line condition. There currently is no open space on the Site and, as no changes to the building footprint are contemplated, no open space will be added.

Community Engagement

In accordance with Section 5 of the Planning Board's Rules, the applicant hosted an in-person meeting at the Site on April 10, 2023 and a remote (zoom) abutters meeting on April 11, 2023. These meetings were advertised to abutters and abutters to abutters within 300 feet by mail and posted on CDD's website.

In addition, the Project team presented at the monthly meeting of the Baldwin Neighborhood Council on April 11, 2023 and to the Porter Square Neighbors Association (PSNA) on April 20, 2023. Copies of the abutters meeting invitation were provided by email to both the PSNA and the Baldwin Neighborhood Council.