

## **SECTION VII**

---

### **APPROPRIATION ORDERS**

# APPROPRIATION ORDERS - OPERATING EXPENDITURES

CITY COUNCIL, CITY OF CAMBRIDGE  
SUBMITTED APRIL 28, 2025  
AMENDED JUNE 2, 2025

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 2025**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the General Fund of the City of Cambridge.

DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINT.	TRAVEL & TRAINING	EXTRA-ORDINARY EXPENSES	CITY APPROPRIATION	STATE ASSESSMENT	GRAND TOTAL
<b>GENERAL GOVERNMENT</b>							
Arts Council	\$671,940	\$719,900	\$1,325		\$1,393,165		<b>\$1,393,165</b>
City Clerk	\$1,388,860	\$267,210	\$4,420		\$1,660,490		<b>\$1,660,490</b>
City Council	\$1,864,525	\$144,000	\$75,200		\$2,083,725		<b>\$2,083,725</b>
Election Commission	\$1,020,700	\$662,815	\$6,970		\$1,690,485		<b>\$1,690,485</b>
Employee Benefits	\$138,885,260	\$1,006,225	\$30,000		\$139,921,485		<b>\$139,921,485</b>
Equity and Inclusion	\$1,028,115	\$786,555	\$38,375		\$1,853,045		<b>\$1,853,045</b>
Executive	\$4,107,330	\$1,746,650	\$84,430		\$5,938,410		<b>\$5,938,410</b>
Finance	\$12,529,925	\$9,533,015	\$149,275	\$62,800	\$22,275,015		<b>\$22,275,015</b>
Human Resources	\$2,768,385	\$1,592,550	\$281,500		\$4,642,435		<b>\$4,642,435</b>
Law	\$2,394,955	\$884,800	\$367,545		\$3,647,300		<b>\$3,647,300</b>
Mayor	\$686,060	\$213,600	\$40,000		\$939,660		<b>\$939,660</b>
Reserve		\$40,000			\$40,000		<b>\$40,000</b>
<b>Total</b>	<b>\$167,346,055</b>	<b>\$17,597,320</b>	<b>\$1,079,040</b>	<b>\$62,800</b>	<b>\$186,085,215</b>		<b>\$186,085,215</b>
<b>PUBLIC SAFETY</b>							
Animal Commission	\$451,775	\$20,405	\$5,150		\$477,330		<b>\$477,330</b>
Community Safety	\$1,670,460	\$950,000	\$33,000	\$10,000	\$2,663,460		<b>\$2,663,460</b>
Emergency Comm.	\$7,498,180	\$1,024,840	\$70,850	\$25,600	\$8,619,470		<b>\$8,619,470</b>
Fire	\$46,615,795	\$2,074,520	\$626,500	\$195,000	\$49,511,815		<b>\$49,511,815</b>
Inspectional Services	\$3,431,980	\$561,960	\$18,170		\$4,012,110		<b>\$4,012,110</b>
License Commission	\$1,156,800	\$44,520	\$7,520		\$1,208,840		<b>\$1,208,840</b>
Police	\$50,635,115	\$3,873,375	\$382,500	\$932,500	\$55,823,490		<b>\$55,823,490</b>
PRAB		\$1,900	\$8,000		\$9,900		<b>\$9,900</b>
Transportation	\$8,605,440	\$5,427,395	\$44,000	\$70,000	\$14,146,835		<b>\$14,146,835</b>
<b>Total</b>	<b>\$120,065,545</b>	<b>\$13,978,915</b>	<b>\$1,195,690</b>	<b>\$1,233,100</b>	<b>\$136,473,250</b>		<b>\$136,473,250</b>

## APPROPRIATION ORDERS - OPERATING EXPENDITURES

DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINT.	TRAVEL & TRAINING	EXTRA-ORDINARY EXPENSES	CITY APPROPRIATION	STATE ASSESSMENT	GRAND TOTAL
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT</b>							
Cable Television	\$521,350	\$1,095,475	\$3,450		\$1,620,275		\$1,620,275
Capital Building Projects	\$1,517,685	\$180,000	\$30,000		\$1,727,685		\$1,727,685
Community Dev.	\$6,769,805	\$2,200,755	\$63,470		\$9,034,030		\$9,034,030
Debt Service		\$500,000		\$108,600,360	\$109,100,360		\$109,100,360
Historical Comm.	\$698,070	\$59,300	\$2,500		\$759,870		\$759,870
Housing	\$2,358,045	\$25,129,700	\$1,125		\$27,488,870		\$27,488,870
Office of Sustainability	\$1,352,540	\$1,446,000	\$25,000		\$2,823,540		\$2,823,540
Peace Commission	\$183,095	\$9,125	\$3,050		\$195,270		\$195,270
Public Works	\$27,184,660	\$32,421,430	\$383,360	\$1,545,000	\$61,534,450		\$61,534,450
<b>Total</b>	\$40,585,250	\$63,041,785	\$511,955	\$110,145,360	\$214,284,350		\$214,284,350
<b>HUMAN RESOURCE DEVELOPMENT</b>							
Comm. on Women	\$325,065	\$32,045	\$525		\$357,635		\$357,635
Human Rights Comm.	\$554,155	\$283,020	\$7,400		\$844,575		\$844,575
Human Services	\$37,698,070	\$28,805,165	\$133,690	\$40,000	\$66,676,925		\$66,676,925
Library	\$10,964,210	\$4,513,850	\$137,150		\$15,615,210		\$15,615,210
Veterans Services	\$627,840	\$123,735	\$483,400		\$1,234,975		\$1,234,975
<b>Total</b>	\$50,169,340	\$33,757,815	\$762,165	\$40,000	\$84,729,320		\$84,729,320
<b>CITY TOTAL</b>	\$378,166,190	\$128,375,835	\$3,548,850	\$111,481,260	\$621,572,135		\$621,572,135
<b>EDUCATION</b>							
Education	\$234,112,160	\$44,513,370	\$1,524,470	\$100,000	\$280,250,000		\$280,250,000
<b>Total</b>	\$234,112,160	\$44,513,370	\$1,524,470	\$100,000	\$280,250,000		\$280,250,000
<b>INTERGOVERNMENTAL</b>							
Cambridge Health Alliance		\$8,885,450			\$8,885,450		\$8,885,450
Cherry Sheet						\$34,801,285	\$34,801,285
MWRA		\$33,069,500			\$33,069,500		\$33,069,500
<b>Total</b>		\$41,954,950			\$41,954,950	\$34,801,285	\$76,756,235
<b>GRAND TOTALS</b>	\$612,278,350	\$214,844,155	\$5,073,320	\$111,581,260	\$943,777,085	\$34,801,285	\$978,578,370

## APPROPRIATION ORDERS - OPERATING REVENUES

**BE IT FURTHER ORDERED:** That the city appropriations and state assessments in the General Fund are to be financed by estimated revenues drawn from the following sources:

DEPARTMENT	CHARGES FOR SERVICES	FINES & FORFEITS	INTER- GOVT. REVENUE	LICENSES & PERMITS	MISC.- REVENUE	TAXES	GRAND TOTAL
<b>GENERAL GOVERNMENT</b>							
Arts Council			\$33,700			\$1,359,465	\$1,393,165
City Clerk	\$316,000		\$19,300	\$50,000		\$1,275,190	\$1,660,490
City Council			\$14,110			\$2,069,615	\$2,083,725
Election Commission			\$82,250			\$1,608,235	\$1,690,485
Employee Benefits	\$2,774,585	\$4,124,665	\$13,108,400	\$1,500,000	\$18,775,000	\$99,638,835	\$139,921,485
Equity and Inclusion						\$1,853,045	\$1,853,045
Executive			\$163,865			\$5,774,545	\$5,938,410
Finance	\$520,000		\$146,245		\$5,672,565	\$15,936,205	\$22,275,015
Human Resources						\$4,642,435	\$4,642,435
Law			\$50,000			\$3,597,300	\$3,647,300
Mayor			\$32,000			\$907,660	\$939,660
Reserve						\$40,000	\$40,000
<b>Total</b>	\$3,610,585	\$4,124,665	\$13,649,870	\$1,550,000	\$24,447,565	\$138,702,530	\$186,085,215
<b>PUBLIC SAFETY</b>							
Animal Commission	\$10,000	\$2,000		\$78,450		\$386,880	\$477,330
Community Safety						\$2,663,460	\$2,663,460
Emergency Comm.			\$480,000			\$8,139,470	\$8,619,470
Fire	\$1,254,180	\$3,000		\$160,000	\$12,000	\$48,082,635	\$49,511,815
Inspectional Services	\$91,000			\$21,969,750	\$125,000	(\$18,173,640)	\$4,012,110
License Commission	\$17,000	\$12,000	\$65,000	\$2,534,610		(\$1,419,770)	\$1,208,840
Police	\$849,355	\$1,783,265	\$856,605	\$129,865	\$100,000	\$52,104,400	\$55,823,490
PRAB						\$9,900	\$9,900
Transportation	\$9,076,725	\$3,557,175		\$1,077,935	\$435,000		\$14,146,835
<b>Total</b>	\$11,298,260	\$5,357,440	\$1,401,605	\$25,950,610	\$672,000	\$91,793,335	\$136,473,250
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT</b>							
Cable Television	\$856,015					\$764,260	\$1,620,275
Capital Building Projects						\$1,727,685	\$1,727,685
Community Dev.	\$74,500		\$488,380	\$35,000		\$8,436,150	\$9,034,030
Debt Service	\$26,072,685				\$22,500,000	\$60,527,675	\$109,100,360
Historical Comm.						\$759,870	\$759,870
Housing	\$350,000		\$81,625	\$10,245,750	\$12,500,000	\$4,311,495	\$27,488,870
Office of Sustainability						\$2,823,540	\$2,823,540
Peace Commission			\$23,450			\$171,820	\$195,270
Public Works	\$9,481,860		\$1,523,925	\$1,210,000	\$1,169,500	\$48,149,165	\$61,534,450
<b>Total</b>	\$36,835,060		\$2,117,380	\$11,490,750	\$36,169,500	\$127,671,660	\$214,284,350

# APPROPRIATION ORDERS - OPERATING REVENUES

DEPARTMENT	CHARGES FOR SERVICES	FINES & FORFEITS	INTER- GOVT. REVENUE	LICENSES & PERMITS	MISC.- REVENUE	TAXES	GRAND TOTAL
<b>HUMAN RESOURCE DEVELOPMENT</b>							
Comm. on Women			\$9,960			\$347,675	\$357,635
Human Rights Comm.						\$844,575	\$844,575
Human Services	\$6,148,400		\$627,350		\$1,500,000	\$58,401,175	\$66,676,925
Library			\$577,205			\$15,038,005	\$15,615,210
Veterans Services			\$248,820			\$986,155	\$1,234,975
<b>Total</b>	\$6,148,400		\$1,463,335		\$1,500,000	\$75,617,585	\$84,729,320
<b>CITY TOTAL</b>	\$57,892,305	\$9,482,105	\$18,632,190	\$38,991,360	\$62,789,065	\$433,785,110	\$621,572,135
<b>EDUCATION</b>							
Education	\$75,000	\$100,000	\$23,888,175		\$50,000	\$256,136,825	\$280,250,000
<b>Total</b>	\$75,000	\$100,000	\$23,888,175		\$50,000	\$256,136,825	\$280,250,000
<b>INTERGOVERNMENTAL</b>							
Cambridge Health Alliance						\$8,885,450	\$8,885,450
Cherry Sheet	\$433,300		\$20,830,520			\$13,537,465	\$34,801,285
MWRA	\$33,069,500						\$33,069,500
<b>Total</b>	\$33,502,800		\$20,830,520			\$22,422,915	\$76,756,235
<b>GRAND TOTALS</b>	\$91,470,105	\$9,582,105	\$63,350,885	\$38,991,360	\$62,839,065	\$712,344,850	\$978,578,370

In City Council June 2, 2025.

Adopted as amended by a yea and nay vote:-

Yeas 7; Nays 2; Absent 0.

Attest:- Paula M. Crane, Interim City Clerk

A true copy;



ATTEST:-

Paula M. Crane  
Interim City Clerk

# APPROPRIATION ORDERS - WATER FUND

CITY COUNCIL, CITY OF CAMBRIDGE  
SUBMITTED APRIL 28, 2025

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 2025**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the Water Fund of the City of Cambridge.

DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINT.	TRAVEL & TRAINING	EXTRA- ORDINARY EXPENSES	CITY APPRO- PRIATION	STATE ASSESS- MENT	GRAND TOTAL
COMMUNITY MAINTENANCE AND DEVELOPMENT							
Water	\$6,369,310	\$6,267,245	\$86,580	\$879,815	\$13,602,950		<b>\$13,602,950</b>

**BE IT FURTHER ORDERED:** That the city appropriations in the Water Fund are to be financed by estimated revenues drawn from the following sources:

DEPARTMENT	CHARGES FOR SERVICES	FINES & FORFEITS	INTER- GOVT. REVENUE	LICENSES & PERMITS	MISC.- REVENUE	TAXES	GRAND TOTAL
COMMUNITY MAINTENANCE AND DEVELOPMENT							
Water	\$13,602,950						<b>\$13,602,950</b>

In City Council June 2, 2025.

Adopted by a ye and nay vote:-

Yeas 9; Nays 0; Absent 0.

Attest:- Paula M. Crane, Interim City Clerk

A true copy;  
ATTEST:-



Paula M. Crane  
Interim City Clerk

# APPROPRIATION ORDERS – PUBLIC INVESTMENT EXPENDITURES

CITY COUNCIL, CITY OF CAMBRIDGE  
SUBMITTED APRIL 28, 2025

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 2025**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the Public Investment Fund of the City of Cambridge.

PROJECT	APPROPRIATIONS
<b>GENERAL GOVERNMENT</b>	
Finance: E-Gov Projects	\$1,200,000
Finance: Enterprise Resource Planning (ERP)/ Human Capital Management System (HCMS) & EGOV Capital Funding	\$700,000
Finance: GIS Flyover	\$100,000
Finance: Participatory Budgeting	\$1,060,000
Finance: Physical Security Phase 2	\$242,000
Finance: Records Management	\$725,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$4,027,000</b>
<b>PUBLIC SAFETY</b>	
Emergency Communications: Radio System/Infrastructure	\$2,037,000
Emergency Communications: Uninterruptable Power Supply (UPS) Replacement	\$950,000
Fire: New Squad Vehicle	\$300,000
Fire: Vehicle Refurbishment of Two Squads	\$400,000
Police: Radios	\$130,000
Transportation: Fleet Vehicle Replacement	\$50,000
Transportation: Garage Capital Repairs and Equipment	\$75,000
Transportation: Harvard Square Pedestrianization Study	\$300,000
Transportation: Traffic Signal Program	\$350,000
Transportation: Vision Zero Safety Improvements Fund	\$300,000
<b>PUBLIC SAFETY TOTAL</b>	<b>\$4,892,000</b>

## APPROPRIATION ORDERS - PUBLIC INVESTMENT EXPENDITURES

PROJECT	APPROPRIATIONS
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT</b>	
Cable TV: Media Arts Studio Hi-Definition Upgrade	\$150,000
CDD Transportation-Electric Vehicle Charging Infrastructure	\$375,000
CDD: Economic Opportunity and Development - Storefront Improvements Program	\$200,000
CDD: Transportation - Bluebikes Equipment Replacement	\$250,000
CDD: Transportation - Bicycle Parking Program and Bus Stop Amenities	\$100,000
Public Works: Buildings - Carpet and Furnishings	\$210,000
Public Works: Electrical - Arc Flash Safety Program	\$200,000
Public Works: Electrical - Healy Building Electrical Repairs	\$250,000
Public Works: Electrical - Street Lighting Replacements	\$400,000
Public Works: Energy - Energy Efficiency	\$400,000
Public Works: Forestry - Urban Forestry Program	\$1,660,000
Public Works: Parks - Park Restoration	\$1,200,000
Public Works: Sewer/Stormwater - Infiltration and Inflow (I/I) Removal-Alewife Watershed	\$5,367,855
Public Works: Sewer/Stormwater - Remedial Construction	\$10,800,000
Public Works: Snow - Snow Clearing Equipment	\$620,000
Public Works: Streets - Complete Streets Reconstruction	\$5,392,530
Water: Fresh Pond Master Plan Implementation	\$250,000
Water: Reservoir Improvements	\$395,000
Water: Treatment Plant Equipment & Systems Upgrades	\$945,000
Water: Water Works Construction	\$2,862,385
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT TOTAL</b>	<b>\$32,027,770</b>
<b>HUMAN RESOURCE DEVELOPMENT</b>	
Human Services: Danehy Park Improvements	\$100,000
Human Services: Disability Commission ADA Accessibility Improvements	\$50,000
Human Services: Fresh Pond Golf Course Improvements	\$30,000
Human Services: Human Services Buildings Repairs	\$30,000
Human Services: War Memorial Recreation Center and Gold Star Pool Maintenance	\$48,000
<b>HUMAN RESOURCE DEVELOPMENT TOTAL</b>	<b>\$258,000</b>
<b>TOTAL</b>	<b>\$41,204,770</b>



## APPROPRIATION ORDERS - PUBLIC INVESTMENT FINANCING PLAN

**BE IT FURTHER ORDERED:** That the city appropriations in the Public Investment Fund are to be financed by estimated revenues drawn from the following sources:

FINANCING PLAN CLASSIFICATION	REVENUE
Chapter 90	\$3,351,075
Departmental Revenue	\$258,000
Free Cash	\$8,756,500
Mitigation Revenue	\$7,197,855
Parking Revenue Fund	\$1,075,000
Property Taxes	\$4,065,000
Sewer Service Charges	\$10,800,000
Street Preservation Offset Fund	\$193,955
Tree Program Revenues	\$1,055,000
Water Service Charges	\$4,452,385
<b>TOTAL</b>	<b>\$41,204,770</b>

In City Council June 2, 2025.

Adopted by a yeas and nays vote:-

Yeas 9; Nays 0; Absent 0.

Attest:- Paula M. Crane, Interim City Clerk

A true copy;

ATTEST:-



Paula M. Crane  
Interim City Clerk

# LOAN AUTHORIZATIONS

The following projects will be submitted separately for appropriation:

PROJECT	APPROPRIATIONS
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT</b>	
Capital Building Projects: Municipal Facilities Improvement Plan (MFIP)	\$11,100,000
Community Development: Open Space - Ahern Field Site Improvements	\$7,500,000
Community Development: Wilder-Lee, 359 Broadway	\$1,600,000
Public Works: Streets - Complete Streets Reconstruction	\$16,500,000
Public Works: Sewer/Stormwater - Capital Repairs Program	\$7,000,000
Public Works: Sewer/Stormwater - Climate Change	\$500,000
Public Works: Sewer/Stormwater - Combined Sewer Overflow Program	\$3,000,000
Public Works: Streets - Central Square	\$27,500,000
Water: Lead Service Line Removals	\$9,500,000
Water: Ozone Generator Replacement	\$1,750,000
Water: Water Works Construction	\$4,000,000
<b>COMMUNITY MAINTENANCE AND DEVELOPMENT TOTAL</b>	<b>\$89,950,000</b>
<b>EDUCATION</b>	
Education: Building Repairs and Replacement	\$19,986,000
<b>EDUCATION TOTAL</b>	<b>\$19,986,000</b>
<b>TOTAL</b>	<b>\$109,936,000</b>

To meet the appropriations, orders will be submitted that the Treasurer with the approval of the City Manager be authorized to borrow the following amounts under Chapter 44 of the General Laws or any other enabling authority:

FINANCING PLAN CLASSIFICATION	REVENUE
<b>BOND PROCEEDS</b>	
Sewer Bonds	\$38,000,000
Tax Bonds	\$56,686,000
Water Bonds	\$15,250,000
<b>TOTAL</b>	<b>\$109,936,000</b>

*This page intentionally left blank*