

CITY OF CAMBRIDGE

CITY COUNCIL AGENDA • NOVEMBER 15, 2021

Regular Meeting Sullivan Chamber 5:30 PM

Cambridge City Hall, 795 Massachusetts Ave, Cambridge, MA 02139

I. CITY MANAGER'S AGENDA

1. A communication transmitted from Louis A. DePasquale, City Manager, relative to an update on COVID-19.

CMA 2021 #239

 A communication transmitted from Louis A. DePasquale, City Manager, relative to new appointments of members of the Foundry Advisory Committee for a term of three years, effective November 8, 2021.

CMA 2021 #240

 A communication transmitted from Louis A. DePasquale, City Manager, relative to the reappointment of the following person as a members of the Fresh Pond Master Plan Advisory Board, for a term of three years, effective November 15, 2021.

CMA 2021 #241

 A communication transmitted from Louis A. DePasquale, City Manager, relative to new appointments and reappointments of the following persons as members of the Citizens Committee on Civic Unity, effective November 1, 2021 for three year terms.

CMA 2021 #242

1. PLACE ON FILE

2. PLACE ON FILE

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4. PLACE ON FILE

CITY COUNCIL MEETING OF NOVEMBER 15, 2021

5. Transmitting Communication from Louis A. DePasquale, City Manager, relative to the appropriation of a grant received from the Massachusetts Department of Elementary and Secondary Education (DESE), Adult and Community Learning Services, in the amount of \$117,990.00, to the Grant Fund Human Services Salary and Wages account (\$66,090.00) and to the Other Ordinary Maintenance account (\$51,900.00), which will provide funding for two Certified Nursing Assistants (CNAs) training programs for second language learners. 5. ROLL CALL

CMA 2021 #243

6. Transmitting Communication from Louis A. DePasquale, City Manager, relative to the transfer of \$175,000 from the General Fund Employee Benefits (Insurance) Salary and Wages account to the General Fund Public Works Travel & Training (Judgment and Damages) account which will cover medical bills and settlements for Public Works personnel injured in the course of their job. 6. ROLL CALL

CMA 2021 #244

 Transmitting Communication from Louis A. DePasquale, City Manager, relative to the appropriation of \$400,000 from MassDOT's FY22 Complete Streets Program to the Public Investment Fund Public Works Extraordinary Expenditures account which will be used to support the Huron Avenue (Glacken Field to Fresh Pond Parkway) project. 7. ROLL CALL

CMA 2021 #245

8. Transmitting Communication from Louis A. DePasquale, City Manager, relative to the appropriation of a Municipal Vulnerability Preparedness Action Grant, in the amount of \$48,485, received as part of an amended grant scope of services, to the Grant Fund Community Development Department Other Ordinary Maintenance Account.

8. ROLL CALL

CMA 2021 #246

CITY COUNCIL MEETING OF NOVEMBER 15, 2021

 A communication transmitted from Louis A. DePasquale, City Manager, relative to Awaiting Report Item Number 21-6, regarding a report housing development information.

CMA 2021 #247

10. A communication transmitted from Louis A. DePasquale, City Manager, relative to Awaiting Report Item Number 21-75, which requested that the Traffic, Parking, and Transportation Department (TP+T) and the Cambridge Police Department (CPD) review two recent crashes involving vulnerable users at the intersection of Cambridge Street at Felton Street.

CMA 2021 #250

11. Transmitting Communication from Louis A. DePasquale, City Manager, relative to the appropriation of \$143,333.33 in license renewal fees received from Comcast to the Public Investment Fund Cable Television Extraordinary Expenditures account to support the local Public, Educational and Government cable television stations which will go to Cambridge Community Television, and to City's 22-CityView and the Cambridge Public School's educational cable station, CEA-TV for capital equipment purchases and upgrades.

CMA 2021 #248

12. A communication transmitted from Louis A. DePasquale, City Manager, relative to Awaiting Report Item Numbers 21-37 and 21-38, regarding digital equity.

CMA 2021 #249

9. PLACE ON FILE

10. PLACE ON FILE

11. ROLL CALL

12. PLACE ON FILE



November 15, 2021

To the Honorable, the City Council:

I will provide an update on COVID-19.

Very truly yours,

Louis A. DePasquale City Manager





November 15, 2021

To the Honorable, the City Council:

I am hereby transmitting notification of the following new appointments as members of the Foundry Advisory Committee for a term of three years, effective November 8, 2021:

<u>Katheleen Williams</u> - Katheleen is a longtime Cambridge resident, retired nurse, and advocate for the elderly and disabled. She is also a member of the Alliance of Cambridge Tenants.

<u>Lauren O'Neal</u> - Lauren is an East Cambridge resident and senior lecturer at Boston University's Graduate Program in Arts Administration. She has extensive experience in arts administration, public program development, and arts education.

<u>Michael Shia</u> - Michael has been involved with the Foundry project since its inception. He brings a variety of professional experience, including work in the biotech industry, nonprofit management, STEAM education advocacy, and board service with the Artisan's Asylum.

<u>Sangeeta Prasad</u> - Sangeeta immigrated to the United States from India in 1997 and moved to Cambridge in 2019. She is a skilled executive in the life sciences industry, leading teams and projects in a variety of roles. Sangeeta is also a committed community volunteer, working with youth and women's groups.

Louis De Paquele

Very truly yours,

Louis A. DePasquale City Manager





November 15, 2021

To the Honorable, the City Council:

I am hereby transmitting notification of the reappointment of the following persons as member of the Fresh Pond Master Plan Advisory Board for a term of three years, effective November 15, 2021:

Susan Agger

Susan is the Cambridge School Science Department member of the Advisory Board. She works with young children to educate them about the flora, fauna and wildlife habitat of Fresh Pond Reservation. She is a very knowledgeable and helpful member of the Board and works diligently to carry out the education component of the Fresh Pond Master Plan.

Claudia Thompson

Claudia is a "neighborhood resident" member with an expertise in native plants in Massachusetts. She is a long-standing member that has contributed significantly to carrying out the native plant requirements of the Fresh Pond Master Plan.

Janet Burns

Janet is an original member of the Fresh Pond Advisory Committee and has been a member since its inception and continues to be an integral part of the Board. She has a great knowledge of plants and is a "Cambridge resident" member of the Board.

Very truly yours,

Louis A. DePasquale City Manager





November 15, 2021

To the Honorable, the City Council:

I am hereby transmitting notification of new appointments and reappointments of members of the Citizens Committee on Civic Unity effective November 1, 2021 for a term of three years:

New Appointments:

Connor Clancy

Connor Clancy is a relatively new Cambridge resident, with a professional background in business. His volunteer work demonstrates a strong interest in making positive contributions and social impacts at the community level. He brings volunteer experience on issues of gender equality, diversity and inclusion, and youth mentoring.

Veronica Ortega

Veronica Ortega is originally from Texas and has lived in Cambridge for the past 14 years. She has extensive experience in civic engagement and organization efforts related to political campaigns. She is particularly interested in expanding engagement on civic issues within the community and especially among youth.

Namrata Sengupta

Originally from India, Namrata Sengupta is a trained scientist who has lived and worked in Cambridge since 2016 and is currently the Program Manager for Scientific Public Engagement at the Broad Institute. She serves on the board of directors for Asian Women for Health and has volunteered as a STEM career coach and science communication speaker.

Abhishek Raman

Abhishek Raman is a first-generation immigrant and currently a Program Officer at the American Academy of Arts and Sciences. He brings Both professional career and volunteer experience have focused on understanding differences and building bridges between communities and demonstrate a passion for serving and empowering historically excluded communities and individuals who are in need.



Talia Weisberg

Talia Weisberg is currently attending rabbinical school and has been a resident of Cambridge since 2013. She has strong interest and experience in interfaith relations, disability advocacy and rights, race and sexual orientation. She also has event planning experience through both professional experience and volunteer work.

Reappointments:

Kelly Hassett

Kelly is a lifelong Cambridge resident. She has been involved in advocating for women in STEM, LGBTQ safe spaces, and diversity issues, as well as organizing a Women in Technology group while in college.

Laura Smith

Laura brings nearly 20 years of professional experience in the Cambridge Public Schools. She has experience planning and facilitating conversations on race and culture and a strong interest in addressing issues building change and inclusion through events and programs.

Steven Lee

Steven is a lifelong Cambridge resident, a human resources professional, and also serves on the LGBTQ+ Commission. He brings valuable analytical and communication skills to the group.

Eva Martin Blythe

Eva is the former Executive Director of the YWCA Cambridge. She has a strong background in advocacy and brings extensive experience in dealing with issues of race as well as planning community events.

Betsy Bard

Betsy is a former employee at the Cambridge Rindge and Latin School and is also involved in theater. She provides unique ideas about how to use creative methods to address civic unity issues, including through investigative theater.

Louis De Paquela

Very truly yours,

Louis A. DePasquale City Manager



November 15, 2021

To the Honorable, the City Council:

I am hereby requesting the appropriation of a grant received from the Massachusetts Department of Elementary and Secondary Education (DESE), Adult and Community Learning Services, in the amount of \$117,990.00, to the Grant Fund Human Service Programs Salary and Wages account (\$66,090.00) and to the Grant Fund Human Service Programs Other Ordinary Maintenance account (\$51,900.00).

The grant is the MassSTEP (MA Skills, Training and Education Programs) and it provides funding for 2 Certified Nursing Assistants (CNAs) training programs for second language learners. The programs are being done in partnership with the Academy for Healthcare Training and with the Laboure College of Healthcare. Both programs are being offered in FY22.

Very truly yours,

Louis A. DePasquale City Manager





November 15, 2021

To the Honorable, the City Council:

I am hereby requesting the transfer of \$175,000 from the General Fund Employee Benefits (Insurance) Salary and Wages account to the General Fund Public Works Travel & Training (Judgment and Damages) account. The funds will cover medical bills and settlements for Public Works personnel injured in the course of their job.

Very truly yours,

Louis A. DePasquale City Manager





November 15, 2021

To the Honorable, the City Council:

I am hereby requesting the appropriation of \$400,000 from MassDOT's FY22 Complete Streets Program to the Public Investment Fund Public Works Extraordinary Expenditures account.

On March 21, 2016, the City Council adopted a formal Complete Streets Policy, which affirmed the City's commitment to designing and operating our streets to be safe and healthy streets for everyone. This formal commitment to Complete Streets provided the City the opportunity to apply for and receive construction funding through MassDOT's Complete Streets Program.

Funds will be used to support the Huron Avenue (Glacken Field to Fresh Pond Parkway) project. This segment of Huron Avenue currently has narrow standard bike lanes, no sidewalk along the reservation side of the street, and serves the 75 MBTA bus. The proposed design for improvements, which was developed through a comprehensive community process and reviewed with the City's Fresh Pond Advisory Committee, Water Board, Bicycle Committee, Pedestrian Committee and Transit Committee, provides additional protected bike lanes; a sidewalk along the Fresh Pond Reservation; additional pedestrian crossings; curb extension bus stops; additional tree plantings, and is consistent with the City's Bicycle Network Plan.

The improvements on Huron Avenue are estimated to cost approximately \$2,600,000. This \$400,000 Complete Street funding will supplement previous appropriations of \$2,200,000. Under the MassDOT program, the Complete Streets funding has to be spent by December 31, 2023. The City will actively apply for additional Complete Street funds in future fiscal years.

Very truly yours,

Louis De Paquale

Louis A. DePasquale City Manager





November 15, 2021

To the Honorable, the City Council:

I am hereby requesting the appropriation of a Municipal Vulnerability Preparedness Action Grant, in the amount of \$48,485, received as part of an amended grant scope of services, to the Grant Fund Community Development Department Other Ordinary Maintenance Account.

The Municipal Vulnerability Preparedness (MVP) program is an initiative of the Commonwealth to foster greater preparedness and resilience to natural disasters and climate change at the municipal level. Cambridge was designated as an MVP Community in 2017 by the state Executive Office of Energy and Environmental Affairs (EOEEA) as a result of the City completing a climate change vulnerability assessment, making the City eligible for action grants.

The City of Cambridge is collaborating with the Metropolitan Area Planning Council (MAPC) on a project titled Building Resilience to Climate-driven Heat in Metro Boston supported by an MVP grant of \$268,820. The Executive Office of Energy and Environmental Affairs has requested that the City facilitate an additional task under the existing MVP Action Grant project. The additional task is to have MAPC map surface temperatures for every community in the Commonwealth with the same method that is being used to map surface temperatures in the metro Boston project. The amended scope of work resulted in an additional grant award of \$48,485, which brings the total project amount to \$317,305.

Work is anticipated to be complete this fiscal year. The City will reimburse MAPC for their expenses following receipt of grant disbursements to the City by the Commonwealth.

Very truly yours,

Louis Praguale

Louis A. DePasquale City Manager





November 15, 2021

To the Honorable, the City Council:

Please find attached a response to Awaiting Report Item Number 21-6, regarding a report housing development information, received Assistant City Manager for Community Development Iram Farooq.

Very truly yours,

City Manager

Louis A. DePasquale

LAD/mec Attachment(s)





CITY OF CAMBRIDGE

Community Development Department

IRAM FAROOQ Assistant City Manager for Community Development

Louis A. DePasquale, City Manager To:

SANDRA CLARKE

From: Iram Farooq, Assistant City Manager for Community Development

Deputy Director Chief of Administration Date: November 1, 2021

Re:

KHALIL MOGASSABI Deputy Director Chief Planner Awaiting Report #21-6, Council Order #O-3 dated February 3, 2021 regarding obtaining written documentation from the Cambridge Housing Authority, Homeowners Rehab, Inc., Just a Start, and the Community Development

Department updating the City Council on the locations, unit sizes, number of units, overall costs, populations served, and expected dates of completion for each of the projects they reported on during the Housing Committee hearing

held on January 12, 2021

In response to the above referenced Policy Order, we submit the following.

We have gathered information from affordable housing providers and compiled it in the attached document. This includes information on the location, number and size of affordable units, number of new affordable units, development costs, affordability levels, and expected dates of completion for all developments that are currently active and include affordable units.

As the policy order notes, much of this information was shared with the Housing Committee earlier this year. The information included here has been updated to reflect the current status of each development, and to include new developments that have been proposed since that meeting.

AFFORDABLE HOUSING - ACTIVE DEVELOPMENT & PRESERVATION PROJECTS - 2021

Cambridge Housing Authority	Housing A	Authori	ty											Unit Size	ize		
Project	Project Address	Completion	Project Type	Housing Type	Affordability	Affordable Units	New Units	Commercial	Total Development Cost	100	City / CAHT Funding Committed	SRO	OBR	1BR	28R	38R	4BR+
78-80 Porter Road	78-80 Porter Road	2021	substantial rehab	rental	60% AMI	56	0		\$ 18,013,964	3,964 \$	4,350,000		-	6	Ξ	2	
Millers River Apts Revitalization	15 Lambert Street	2022	substantial rehab / add new units	rental	60% & 80% AMI	300	m		\$ 184,894,884	4,884 \$	5,000,000			297	м		
Roosevelt Towers Rehabilitation	Cambridge St and Windsor St	2022	substantial rehab	rental	60% & 80% AMI	112	0		\$ 59,858,381	3,381 \$	•				63	44	2
Burns Apartments Reivtalization	30-50 Churchill Avenue	2022	substantial rehab	rental	60% AMI	198	0		\$ 91,601,169	1,169 \$				197	-		
Truman Apartments Revitalization	25 8th Street	2022	substantial rehab	rental	60% AMI	59	0		\$ 35,206,325	6,325 \$	•			53			
Putnam School Rehabilitation	86 Otis Street	2023	substantial rehab / add new units	rental	60% AMI	34	-	303	\$ 20,397,184	7,184 \$				32	2		
116 Norfolk Street Redevelopment	116 Norfolk	2024	preservation / rehab / new construction	rental	60% AMI	09	23	•	\$ 41,980,400	0,400	TBD		09	0			
Jefferson Park Redevelopment	Jackson Place	2025	preservation / new construction	rental	60% & 80% AMI	278	103	2,000	\$ 251,769,435	9,435 \$	43,611,615			37	11	111	19
Subtotal - CHA	IA A					1,041	130	2,000	\$ 685,707,778	\$ 877,7	48,611,615	0	90	622	180	155	24

Homeowners Rehab, Inc.	ers Rehab,	Inc.											Unit Size	Size		
Project	Project Address	Completion	Project Type	Housing Type	Affordability	Affordable Units	New Units	Commercial	Total Development Cost	City / CAHT Funding Committed	SRO	OBR	1BR	28R	38R	4BR+
171 Columbia Street	171 Columbia Street	2022	substantial rehab	rental	80% AMI	3	0		1,950,000	TBD				2	-	
808 Memorial Drive	808-812 Memorial Drive	2023	substantial rehab	mixed-income rental, mixed-use	60% AMI & Market (100 units)	300	0	60,277	\$ 163,835,349 \$	\$ 973,363			128	138	30	4
CASCAP	10 properties at numerous locations in Cambridge		portfolio acquisition; rehab	rental, includes housing with services for residents with supportive service needs (e.g. senior and residents with disabilities)	60% AMI	144	0	•	TBD	TBD	yes	yes	yes	٧		
Subtotal - HRI	ડા					447	0	60,277	60,277 \$ 165,785,349 \$	\$ 973,363	0	0	128	146	31	4

Just A Start Corporation	t Corporati	on											Unit Size	Size		
Project	Project Address	Completion	Elle I	Project Type Housing Type	Affordability	Affordable Units	New Units	Commercial SF	Total Development Cost	City / CAHT Funding Committed	SRO	OBR	18R	2BR	388	48R+
Broadway Park	240 Broadway	2022	new	homeownership	80% & 100% AMI	15	15		\$ 8,734,838 \$	\$ 3,600,000			2	4	4	
Rindge Commons Phase 1	402 Rindge Ave	2022	new	rental, mixed-use	60% AMI	24	24	\$8,500	\$ 30,880,000 \$	\$ 4,250,000			10	14	0	
52 New Street	52 New Street	2023	new construction	rental	30%, 60%, 80% & 100% AMI	107	107		\$ 63,504,809	63,504,809 \$ 10,650,000			23	63	21	
Rindge Commons Phase 2	402 Rindge Ave	2024	new construction	rental	60% AMI	77	77	•	\$ 37,730,000	TBD			16	40	21	
Subtotal - JAS	S					223	223	38,500 \$	\$ 140,849,647	140,849,647 \$ 18,500,000	0	0	26	121	46	0

Other Affordable Housing Providers -	rdable Hou	Ising P	roviders	- T	00% Affordable Housing	ole Ho	using						Unit Size	ze		
Owner / Project	Project Address	Completion Date	Project Type	Housing Type	Affordability	Affordable Units	New Units	Commercial SF	Total Development Cost	City / CAHT Funding Committed	SRO	DBR	18R	ZBR	38R	4BR+
Capstone Communities & Hope Real Estate / Frost Terrace	1791 Mass Ave.	2021	new construction	rental	60% AMI	40	40	6 4 5	\$ 27,219,486 \$	\$ 10,785,358		=	13	13	13	
Schochet Associates / 362 & 364 Rindge Fresh Pond Avenue	362 & 364 Rindge Avenue	2021/2022	preservation	rental	50%, 80% & 95% AMI	504	0		\$ 32,460,812	\$ 32,460,812			126	336	45	
Park View Cooperative	24-26 Cpl. McTernan Terrace	2023	substantial rehab	dooo	80% AMI	12	0	¥	\$ 4,789,215 \$	\$ 4,199,215			10	2		
Capstone Communities & Hope Real Estate / 2072 Mass Ave	2072 Mass Ave	TBD (proposed)	new construction	rental	TBD	TBD	TBD		TBD	\$ 5,071,000			180			
Winn Residential / Walden Square 2	Walden Square Road	TBD (proposed)	new construction	rental	30%, 60% & 80% AMI	103	103		T8D	TBD		6		43	35	σ
POAH & Urban Spaces / Sacred Heart Redevelopment	Thorndike / Sixth / Seventh Streets	TBD (proposed)	adaptive re- use	rental	30%, 60% & 80% AMI	46	46	c	TBD	ТВО			TBD			
Subtotal - Other Affordable Housing Providers	her Affordab	le Housi	ng Provid	ers		705	189	0	\$ 64,469,513	\$ 52,516,385	0	10	156	394	06	6

Inclusionary Housing	y Housing												Unit Size	ize		
Project	Project Address	Completion Date	Project Type	Housing Type	Affordability	Affordable Units	New Units	Commercial SF	Total Development Cost	City / CAHT Funding Committed	SRO	OBR	1BR	ZBR	388	4BR+
Prism	50 Rogers Street	2021	new	rental	80% & 120% AMI	44	44						28	16		
Saint James Place	1991 & 2013 Mass Ave	2021	new	homeownership	80% AMI	5	5						-	m	-	

Inman Crossing	305 Webster Ave	2021	new	homeownership	80% AMI	4	4				2	2		
	212 Hamsphire Street	2021	new	rental	80% AMI	-	-				1			
The Brook	95 Fawcett Street	2021	new	rental	80% AMI	5	5				m	-	-	
Flats on First	Charles & Hurley Street	2021	new construction	rental	80% AMI	16	16			9	9	e	-	
Hanover North Cambridge	50 Cambridgepark Drive	2022	new	rental	80% AMI	55	55			5	30	12	60	
	165 Main Street	2022	new	rental	80% & 120% AMI	63	63			10	35	4	4	
Cambridge Crossing	Building I	2022	new	rental	80% AMI	54	52			28	Ot	12	4	
	95-99 Elmwood Street	2022	new	homeownership	80% AMI	4	4			-		2	-	
The Laurent	55 Wheeler Street	2023	new	rental	80% AMI	66	66			41	48	24	13	
Forty Thorndike	40 Thorndike	2023	new	rental	80% AMI	48	48			£ .	25	2	2	
Subtotal - Inc	Subtotal - Inclusionary Housing	using				398	398		0	11	189	94	38	0



November 15, 2021

To the Honorable, the City Council:

In response to Awaiting Report Item Number 21-75, which requested that the Traffic, Parking, and Transportation Department (TP+T) and the Cambridge Police Department (CPD) review two recent crashes involving vulnerable users at the intersection of Cambridge Street at Felton Street, Director of Traffic, Parking, and Transportation Joseph Barr and Acting Police Commissioner Christine Elow report the following:

Staff from TP+T and CPD met at the intersection of Cambridge Street and Felton Street on Monday, October 25 to review the crash reports and identify if there are any specific issues with the intersection that may have contributed to the crashes. Staff reviewed crash reports from two recent incidents:

- October 13, 2021: A driver turning left from Cambridge Street westbound onto Felton Street struck a bicyclist traveling eastbound through the intersection. The report indicates that the crash took place during evening hours and that the cyclist was using lights. The motor vehicle struck the rear wheel of the bicycle when crossing the bicycle path of travel. No injuries were reported. The driver was cited for failure to yield to oncoming traffic.
- 2. October 15, 2021: A driver traveling westbound on Cambridge Street struck a stroller in the crosswalk across Cambridge Street. The vehicle was stopped in advance of the crosswalk in stop and go traffic. The pedestrian was crossing from the south side of Cambridge Street to the north when the vehicle began rolling forward. The vehicle struck the stroller at a low speed and did not cause the stroller to fall over. The child was evaluated by EMS for injuries and released. The driver was cited for failure to yield to a pedestrian in the crosswalk.

TP+T and CPD staff reviewed the intersection to identify if there were any physical issues that may have contributed to these incidents. The bicycle intersection crossing path is clearly marked with green conflict markings and a dashed white line on the alignment of the bike lane. Signs are posted reminding drivers to yield to people on bikes and people walking when turning left or right. The crosswalks are clearly marked with high visibility crosswalk markings and pedestrian ping signs are provided for the crosswalk across Cambridge Street.

From reviewing the crash reports and observing existing conditions at the intersection, it does not appear that there was any correlation or connection between the two incidents, other than that they both appear to involve some amount of driver inattentiveness. It also does not appear that any of the roadway design features contributed to the crashes. To further enhance safety at this intersection, TP+T will be installing supplemental pedestrian warning signs on the left side of Cambridge Street in both directions, so that approaching drivers see these signs on both sides of the road.

Very truly yours,

Louis A. DePasquale City Manager

Louis De Caquale



November 15, 2021

To the Honorable, the City Council:

I am hereby requesting the appropriation of \$143,333.33 in license renewal fees received from Comcast to the Public Investment Fund Cable Television Extraordinary Expenditures account to support the local Public, Educational and Government cable television stations.

Funds are part of a negotiation with Comcast to provide capital funding as part of their license agreement. Sixty percent of this appropriation will go to Cambridge Community Television with the remainder to the City's 22-CityView and the Cambridge Public School's educational cable station, CEA-TV for capital equipment purchases and upgrades.

Very truly yours,

Louis A. DePasquale City Manager

Louis Peraguele





November 15, 2021

To the Honorable, the City Council:

Please find attached a response to Awaiting Report Item Numbers 21-37 and 21-38, regarding digital equity, received from Chief Information Officer Patrick McCormick and Director of Communications Lee Gianetti.

Louis De Paquele

Very truly yours,

Louis A. DePasquale City Manager

LAD/mec Attachment(s)



November 10, 2021

TO: Louis A. DePasquale, City Manager

From: Patrick McCormick, Chief Information Officer

Lee Gianetti, Director of Communications

SUBJECT: Response to Awaiting Reports 21-37 and 21-38 RE: Digital Equity

In response to Awaiting Report Items Number 21-37 and 21-38, please be advised of the following:

In April 2021, the City released <u>Digital Equity in Cambridge: Data and Strategic Recommendations</u>, the final report for the City's comprehensive Digital Equity study. The report provides a complete and clear understanding of the problems and gaps preventing Cambridge residents from making the city's most effective and meaningful use of broadband (high speed internet access). Additionally, the report suggests a range of solutions for the city to pursue to address the findings that emerged around broadband access, affordability, digital skills, and device ownership.

Cambridge partnered with CTC Technology (CTC) to conduct the study. CTC is a nationally recognized firm that offers independent strategic, technical, and financial guidance primarily to public sector and nonprofit entities. The report will serve as the foundation for the city's future Digital Equity and broadband initiatives. CTC has helped develop Digital Equity strategies for other cities including Austin, Texas; Portland, Oregon; and Seattle, Washington.

The study provides a range of recommended strategies to address the Digital Equity challenges within Cambridge, including:

- Convene a Digital Equity and inclusion coalition to guide implementation efforts;
- Expand the city's \$50,000 pilot program into a Digital Equity Fund emphasizing device and skills programs;
- Consider establishing a community Digital Equity specialist position or similar public support function;
- Engage local philanthropic organizations to broaden the reach of broadband equity initiatives:
- Partner with organizations that provide low-cost devices and training to Cambridge residents and expand loaner programs;
- Establish a digital skills training corps;
- Conduct a municipal broadband feasibility study that allows exploration of a variety of partnership and facilitation models;
- Facilitate the provision of additional providers of low-cost service in more CHA developments;
- Expand public Wi-Fi and charging stations in core areas, such as Porter and Central squares;
 and

 Promote the new Emergency Broadband Benefit program to provide temporary relief on bills and purchases for eligible Cambridge residents.

As the City Council is aware, the City of Cambridge undertook several specific actions to address emerging findings and issues in response to early study findings and challenges presented by the COVID-19 pandemic. These actions include:

- Launching a \$50,000 pilot program to assist up to 415 families in obtaining \$10 Internet Essentials subscriptions;
- Redirecting study resources that allowed CTC to conduct a preliminary high-level engineering and cost estimation work for high-speed residential broadband service in three CHA developments: Newtowne Court, Washington Elms, and the Manning Apartments;
- Engaging in preliminary discussions with business associations and Life Science Cares, a
 nonprofit organization that funds anti-poverty programs to begin discussions on expressed
 interest in being part of a public-private partnership to address digital inequities;
- Accelerating the Cambridge Public Schools laptop and hotspot provision efforts, providing all students with laptops and (where needed) hotspots, and commencing a first-ever technology lending program at the Cambridge Public Library; and
- Partnering with the Cambridge Public Library, the MetroNorth Regional Employment Board, and Cambridge Community Foundation to provide essential technology, including Chromebooks, hotspots, and webcams, to adult learners participating in Cambridge Community Learning Center programs.

Since the release of the findings, City staff have been engaged in various activities and planning efforts to begin implementing the recommendations. Ongoing initiatives and work to date focus on the development, explanation, and enhancement of key community-focused services and programs to address Digital Equity, including:

- Funding and distribution of hotspots to provide internet access.
 - Over 270 hotspots made available through Cambridge Public Library (CPL) branches, the Cambridge Learning Center (CLC), and various community partners.
 - Over 500 hotspots distributed by the Cambridge Public Schools (CPS)
- · Funding and promotion of City's no-cost Internet Essentials (IE) pilot program.
 - City, Schools, and Cambridge Housing Authority (CHA) staff regularly meet Comcast to ensure that the IE program is responsive to Cambridge community needs.
 - CPS conducted outreach via email, letters, and CPS Family Engagement team and trained all Family Liaisons to support the IE program.
- Promoting the <u>Emergency Broadband Benefit</u> (EBB) program. Promotional efforts have included information on the City's website and in Citywide print mailings, daily email updates, and social media to encourage eligible households to receive up to \$50 per month toward broadband service and a one-time discount of up to \$100 to purchase a laptop, desktop computer, or tablet.
- Applying for and CPS being awarded Emergency Connectivity Funding (ECF) for up to 500 students to receive either hotspots or IE connections, including:
 - \$149,750 to cover Comcast installations for families with CPS students.
 - \$75,000 to cover hot spot costs for families with CPS students.

- Effort under way to ensure billing and costs are transitioned to ECF funding.
- Distributing and funding of computing devices including providing 65 standalone Chromebooks
 and 41 Chromebook + hotspot bundles via the CPL loan program.
- Strengthening and expanding internet access in public open spaces and buildings including:
 - · Adding capacity to provide higher speeds and reliable connectivity to more users.
 - Creating interactive and more informative maps and lists of <u>Cambridge Public Internet</u>
 (CPI) <u>locations</u> on the City website.
- Working with local nonprofits and Comcast representatives to identify community spaces suitable for free internet access via the Comcast Lift Zones program.
- Facilitating ongoing meetings between the City Manager's office and Information Technology,
 Human Services, Community Development, Library, and School Departments' staff to design and
 coordinate Digital Equity activities that complement and coordinate with other equity and
 outreach efforts across the City.
- Convening regular meetings with CHA to develop and support digital initiatives including:
 - Flushing out implementation details for the June 2021 CTC engineering report and preliminary high-level capital and operating cost estimates for installing the necessary infrastructure to support an option for high-speed wired broadband service at one or more of 3 CHA sites CHA sites that was conducted by the City (Appendix A). Service provider and business model decisions still need to be determined. Discussion on this emerging project continue involve multiple potential stakeholders including MIT, Starry, Kendall Square Business Association, and Google.
 - Pilot project to develop and deliver new training curriculum and program in cooperation with Tech Goes Home and community partners.
- Holding preliminary discussions with local nonprofits to inform Digital Equity initiatives and broader community efforts, including Cambridge Nonprofit Coalition, CCTV, and Tech Goes
- Reviewing Digital Equity study findings with and engaging local business associations and philanthropic entities in discussion on creating partnerships for long-term citywide Digital Equity efforts.
- Forging a Digital Equity partnership between the City and Worcester Polytechnical Institute (WPI) including joint grant application, research, and summer internship resulting in:
 - Analysis and overview of Digital Equity programs across the country
 - Findings focused on achieving a balance between centralized municipal driven programs and decentralized community-based programs and services
 - Presentation to and discussion with City, School, CPL, and CHA stakeholders on how findings relate and should inform Cambridge initiatives (Appendix B).

FY22 Workplans for Digital Equity Initiatives and 21st Century Municipal Broadband Project

Based on the recommendations from the City's Digital Equity Study and WPI research partnership on Digital Equity program outcomes in cities across the country, it is clear that structuring the right collaborative approach, within the context of Cambridge, to meet a variety of individuals where they are, with the right combination of services, at the right time, is key to having a positive, sustainable impact. Steps toward this objective include:

- Creating new Digital Equity and municipal broadband websites, which are under active development, to inform community and partners on Digital Equity efforts, resources and opportunities, as well as regular updates on the status of the 21st Century Municipal Broadband feasibility effort underway
- Exploring the establishment of new Digital Equity & Broadband project role, and convening a
 Digital Equity and Inclusion Coalition.
- Conducting Digital Equity workshop with local nonprofits to agree on shared objectives, confirm
 existing relevant services and programs, identify resources needed to scale up existing programs
 and provide new services, identify a structure and operating model for collaborative delivery of
 services and metrics for ongoing evaluation of success factors and to inform course corrections
 and changes over time.
- Establishing a federated services entity and suite of services for tech support, training 1:1
 guidance (digital navigation), and appropriate combination of assistance with skills, devices, and
 connectivity to address gaps and needs of specific residents or neighborhoods.
- Developing appropriate program evaluation models and metrics to measure progress toward Digital Equity goals.
- Completing research on how to establish a Digital Equity fund, including identifying potential fund structure, governance, and funding sources.
- Developing and submitting FY23 Digital Equity budget request. Areas that will be explored include funding opportunities for:
 - Digital Equity and Broadband project coordinator or advocate;
 - Additional Digital Equity training, device and connectivity initiatives, and other programmatic funding;
 - Expanded Public Internet to bolster and increase public wi-fi access in City parks and public open spaces – ARPA funding request of \$275,000; and
 - Pilot for Digital Equity skills program and support operations center.

See Exhibit 1 for Digital Equity Implementation Task Timeline.

In addition to conducting the City's Digital Equity Study, CTC Technology & Energy was awarded the contract to conduct the City's 21st Century Municipal Broadband Feasibility Project and the effort is now underway. CTC will be conducting baseline analysis; performing technical analysis and design; performing market analysis, financial analysis, and developing business and city-ownership models; conducting stakeholder engagement; and generating a comprehensive report. Following the completion of the analysis of different business and city-ownership models, CTC will present to the City the benefits and drawbacks of each option in terms of costs, revenue, risk, and potential legal and regulatory issues of each model. CTC will assist the City in identifying the preferred model that best aligns with the City's policy priorities. CTC though this process will seek to provide the City with all the relevant information and stakeholder management support needed to reach a decision on the business and ownership model so that the City can proceed to the next phase. Once the analysis just described is completed, there is a critical decision point that the City needs to make related to the preferred model it wants to pursue to achieve its Digital Equity connectivity and Municipal Broadband goals. Once this decision is made, the process will be ready to move to the implementation phase.

Because this project is a high priority for the City, City Council, and the community and fits into an eligible category of the American Rescue Plan Act (ARPA), the City is using ARPA money to fund this \$465,000 initiative. As mentioned, regular updates on the status of this project will be shared via the City's new website that will be launched by year end.

See Exhibit 2 for 21st Century Broadband Project Task Timeline.

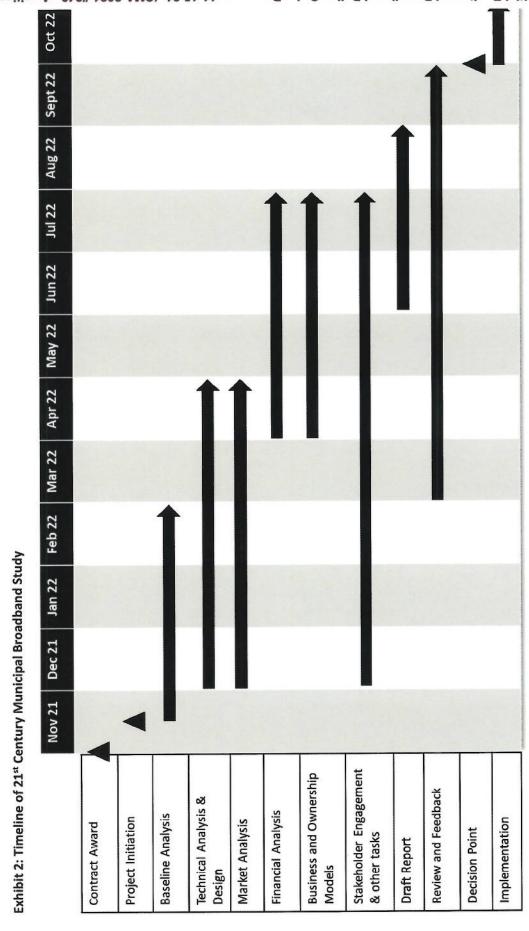
Once the new Digital Equity and Municipal Broadband websites are launched this year, updates on both initiatives will be shared with the community on a regular basis.

Jun 22

9

May 22 Apr 22 Mar 22 Feb 22 Jan 22 Dec 21 Nov 21 Oct 21 Exhibit 1: Timeline of Digital Equity Activities to Date and Planned Sept 21 Aug 21 Jul 21 Digital Equity Nonprofit Public Wi-Fi Expansion Digital Equity Coalition Digital Equity Website IE, EBB, ECF programs FY23 Budget Planning City and CHA training Digital Equity Fund & distribution program Hotspot distribution demonstration pilot internship, analysis Planning, Buildout City and CHA fiber Digital Equity and Establish program Chromebook and evaluation model Expanded device Digital Skills and **Broadband Role** Training Corps pilot program WPI research, Workshop Kickoff

Attachment: Digitial Equity and Broadband Policy Order Response 11-15-21 (CMA 2021 #249 : Awaiting



1.12.b

An Analysis of U.S. Digital Equity Programs Case Study Research:

Advised by Prof. Katherine Foo, PhD MLA kfoo@wpi.edu Veronica Gurnawan vegurnawan@wpi.edu





with Worcester Polytechnic Institute City of Cambridge in collaboration



Slide Deck Contents

01. Research Overview

- Research Methodology
 Data Analysis Strategy Research Methodology
- III. Key Metrics per Case Study

02. Case Study Cities

03. Major Observations

- Centralization vs. Decentralization
 Civic vs. Public Involvement
- III. Influence of Geography and Culture

04. Continuing Research Goals



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01. Preliminary Research Phase

Using The Coalition of Cities for Digital Rights' database, this phase focused on **sampling a breadth** of programs in the United States, along with cataloging the initiatives under them.

02. Case Study Specification

In this phase, notable cities were earmarked as case studies and expanded upon. Data collection become more diverse, accounting for factors like initiative age and development.

03. Data Analysis

Using the set of established case studies, available qualitative data was converted to quantitative data for insight collection purposes.

Research Methodology

The phases of research taken during the summer.

Data Analysis Strategy

The two main focuses when developing the data analysis strategy.

01. How to compare cities?

We established **standard metrics** for each city so that they can be compared and measured.

02. How to turn existing data into usable insights?

Not all cities publish the results of their policies and initiatives online. We used **aggregation methods** to turn qualitative data into **quantifiable measures** to compare cities.

Key Metrics per Case Study

The main measures used to compare cities.

Public vs. Civic Involvement

How involved is the city government in the digital equity movement? Civic (nonprofits, institutions, etc.)?

Program/Initiative/Policy Age and Stage of Development

How old are their initiatives and what stage of development are they in?

City of Cambridge and Coalition of Cities Priority Areas

How do they measure to our priority areas? The Coalition of Cities' priority areas?

1.12.b

Key Metrics per Case Study

Public vs. Civic Involvement

Little-to-no involvement

0-25%

25-50%

Preliminary or limited

20-75%

75-100%

Controlling entity

02

into motion, but not execution. Initiative/policy has set plans

Planning

01. Research Overview

Key Metrics per Case Study

Program/Initiative/Policy Age and Stage of Development

Exploratory

Only preliminary (vague or broad) promises in place.

Implementation

Execution has begun on pilot or sample populations.

program and there is data. Successfully executed

Key Metrics per Case Study

City of Cambridge/Coalition of Cities Priority Areas

Devices

Do the initiatives provide residents with reasonable access to internet-capable devices?

Connectivity

Is the city making broadband internet accessible to residents? In what ways?

Training

Are enough resources and training provided for residents to meaningfully engage the digital world?

Planning has begun, but not

01. Research Overview

Key Metrics per Case Study

City of Cambridge/Coalition of Cities Priority Areas

_

Begun exploration of this topic, but very surface-level.

~

Execution has begun, but at a preliminary/early stage.

4

Cleared execution with data to back it up.

1.12.b

02. Case Study Cities



Summary

Strong third-party involvement, reduced/scattered government involvement.

Pros

City benefits from some digital equity activity due to strong community organization on part of third-parties. Diversity of programs.

Cons

Due to lack of centralization, lots of redundant programs as well as difficulty locating them. Most initiatives have high access barriers.

02. Case Study Cities



Summary

1.12.b

Robust digital equity program that began in 2014. Highly centralized government with strong third-party backing.

Pros

High centralization and oversight resulted in diverse, well-documented digital equity programming. Encourages innovation.

Cons

Could offer more connectivity-related services.

02. Case Study Cities



Summary

Little-to-no city involvement, but high thirdparty engagement that is uniquely centralized, allowing LA to enjoy a relatively robust experience.

Pros

Lots of resources and programming available to residents.

Cons

A lack of total centralization still makes it difficult for the average user to find the resources they're looking for.

1.12.b

02. Case Study Cities



Summary

Seattle has a robust digital equity program through the government with high levels of engagement from third-parties. Added functionality of universally accessible platform.

Pros

Highly centralized program leads to a lot of execution and energy across all three priority areas.

Cons

None visible.

02. Case Study Cities



Summary

1.12.b

While Chicago does not have a digital equity program, they developed one robust initiative for qualifying low-income students during the COVID-19 pandemic.

Pros

One very well-developed, highly invested initiative. They hope to use the momentum gained from this initiative to kickstart an actual program in the coming years.

Cons

No other initiatives or research outside of preliminary to extend their initiatives to the broader community.

Devices

5

CITY: Seattle, WA
PROGRAM: PCs for People

HIGHLIGHTS: Portable unlimited internet hotspot service w/ refurbished

red cost.

What about the City of Cambridge?

We may want to consider Seattle's device lending programs, which are coupled with connectivity initiatives. Their two major device lending programs provided portable hotspots with unlimited internet service to provide connectivity without a lot of extra hardware.

t service w/ refurbished d cost.

to eligible students and

Connectivity

5

CITY: Seattle, WA PROGRAM: PCs for People, Interconnection

HIGHLIGHTS: Portable unlimited internet hotspot service through Sprint LTE.

What about the City of **Cambridge?**

e reliable and affordable ague (LA DEAL)

Training

CITY: Atlanta, GA PROGRAM: Digital Leadership Academy

HIGHLIGHTS: A free education and certification program with the goal of the IT sector.

What about the City of

TX's Grant for Technology Opportunities funds dozens

h Opportunities, EdTECHquity mics/careers. ~1969 students e hands-on, mentor-based

Housing Authority

CITY: Atlanta, GA **PROGRAM:** ACCESS (Achieving Connectivity to Create Equity and Self-

Sufficiency)

What about the City of

hority; designed to expand n phase.

) public housing residents, sublic housing residents.

Public Library System

5

CITY: Atlanta, GA PROGRAM: Atlanta-Fulton Library System

HIGHLIGHTS: Provides computer literacy classes at the main branch as well as

What about the City of Cambridge?

Free, public Wi-Fi and computer literacy classes are commonly seen at city public library systems, but what about STEM and business education courses? Robotics clubs? Etc.?

*her branches. Also hosts an truction on a vast array of rketing, etc.). ams throughout all of their ses.

Public School System

CITY: Chicago, IL PROGRAM: Chicago Connected

HIGHLIGHTS: Provides no-cost, high-speed internet service to CPS students digital divide for students.

What about the City of

community for engagement are residents and

n the School2Home program. d schools through "effective

03. Major Observations

Centralization

Cities whose governments have dedicated digital equity initiatives and have the bandwidth to support and extend talent across the city have more successful initiatives that have reached an execution or implementation phase.

Decentralization

Cities whose governments do not have a unified program face repetitive programming, gridlock in pushing initiatives past a preliminary or exploratory phase, and limitations with maintaining community support.

Atlanta vs. Austin

Centralization

Decentralization

VS.

How does the infrastructure/organization of a city's program influence its success?

03. Major Observations

Public vs. Civic Involvement

Does the kind of involvement make a difference in shaping community outreach? Is one more productive than the other? What does the involvement imply about the communities in the city?

Public Involvement

Cities with strong public involvement are shown to also have a precedent for oversight measures in place.

Civic Involvement

While cities with strong, centralized civic involvement were noted to have similarly quick engagement with their communities, the question of oversight is the major divisor between civic and public involvement.

Atlanta and Los Angeles

Austin and Seattle

03. Major Observations

Los Angeles, CA

While this city lacks major government involvement, the highly centralized response from third-party groups have allowed Los Angelenos the opportunity to experience digital equity programming.

Chicago, IL

Due to a quick government response, highly impassioned and dedicated community leaders and the attention and investment of countless Chicago-based or Chicago-inspired benefactors, Chicago was able to implement a single, highly concentrated initiative within a matter of months during a time of great national crisis.

Influence of Geography and Culture

Does geography/city influence how the city government can respond/mobilize to digital inequity?

Packet Pg. 63

Continuing Research Goals

- Of Continue to add case studies and perform more analyses.
- 02 Research the influence of geography and culture more.
- O3 Create visualizations of insights and trends.

Thank you!

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1.12.b

Links to Consider

Seattle's web platform for accessing affordable, public services

information: https://www.affordableseattle.org/

•Seattle's digital equity program government

website: https://www.seattle.gov/tech/initiatives/digital-equity

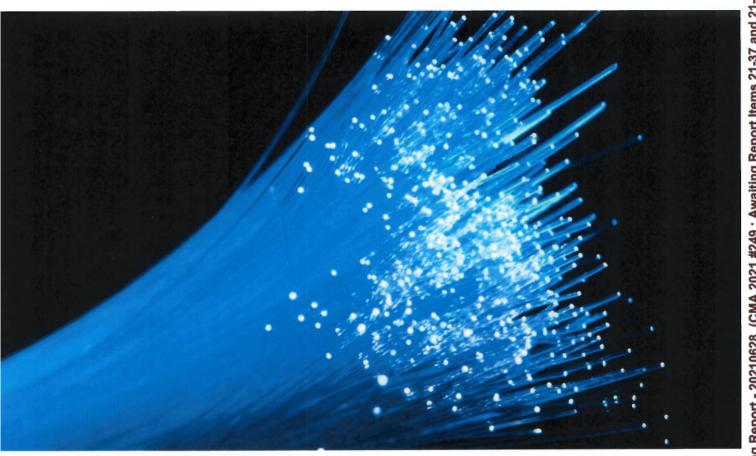
 Austin's digital equity program government website: http://austintexas.gov/page/digital-inclusion- strategic-plan

Austin's open data platform: https://data.austintexas.gov/

received and what they plan to use the money for: https://data.austintexas.gov/dataset/2020-Grant-received and what they plan to use the money for: Austin's 2020 Technology for Grant Opportunities dataset on awardees, the amount of money they for-Technology-Opportunities-Program-Aw/8v4h-uqs4

ctc technology & energy

engineering & business consulting



CHA Housing Broadband Pilot Engineering Report

Prepared for the City of Cambridge and the Cambridge Housing Authority
June 2021

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1 Introduction and Background

The Cambridge Housing Authority (CHA) and the City of Cambridge (the "City") are exploring ways to increase the affordability and quality of broadband access in part by facilitating competitive wired broadband service options to low-income residents of the City. The CHA manages more than 50 housing developments containing approximately 3,000 housing units and administers more than 4,500 Housing Choice vouchers.

Information about gaps in broadband access, affordability, devices, and skills in Cambridge generally and CHA housing specifically is provided in the main body of the digital equity study performed for the City of Cambridge by CTC Technology & Energy (CTC). This report represents an added task in that effort. The goal of this task was to provide preliminary high-level capital and operating cost estimates for providing the necessary infrastructure to support a competing option for high-speed wired broadband service at three CHA sites: the Frank J. Manning elderly housing high-rise in Central Square and the Washington Elms and Newtowne Court apartment complexes just north of Kendall Square. It is important to note that this report does not describe a business model for service provision, but rather the capital and operating costs (which in this context is limited to the maintenance costs) for providing the necessary infrastructure to all units in these three sites as a foundation for such service.

Comcast cable is present throughout CHA developments—including these three—with the same service options available elsewhere in the City. (This includes Comcast Internet Essentials, which costs \$9.95 per month for 50Mbps service and is available to eligible low-income residents who are able to navigate an application process. Further information about this program and barriers to its usage are provided in the main body of the digital equity report.) Additionally, the CHA has facilitated the entry of a broadband competitor at some of its sites from a fixed wireless provider, NetBlazr. The CHA also recently issued a request for proposals (RFP) for fixed wireless providers to serve all CHA-owned units. At the time this report was submitted, in late June of 2021, the outcome of that process was not yet known.

Washington Elms and Newtowne Court—low-rise complexes which adjoin each other—are also served by free outdoor Wi-Fi over fiber provided by the Massachusetts Institute of Technology (MIT). This service (known as Kendall Wi-Fi) was launched five years ago thanks to a collaboration among MIT, Google, Boston Properties, the City and the CHA. MIT hosts and maintains Kendall Wi-Fi within its existing network system. In the context of this study, the CHA and the City anticipate potentially leveraging existing fiber connectivity provided by MIT near Washington Elms and Newtowne Court to support a pilot that would serve as a test bed for developing a scalable operating model and technical approaches for wired residential service at those sites.

Because MIT fiber already serves a free Wi-Fi service in the outdoor areas of Washington Elms and Newtowne Court, MIT fiber is present already at the centrally-located Pisani Community Center at Washington Elms. There is no MIT fiber present at Manning Apartments, but City fiber is nearby and could potentially be used for backhaul.

CTC conducted site visits at all three locations in May to ascertain feasibility and costs associated with extending wired broadband services to individual residential units. At a high level, we found that the necessary infrastructure is largely in place to residential units at Newtown Court and Manning Apartments through cabling recently installed by the CHA to each unit. At Washington Elms, repurposing existing cabling and/or conduit paths into each unit could not be verified and may require construction of new cabling to each unit.

2 Solution Design Criteria

A primary objective of the proposed CHA broadband pilot initiative is to enable broadband services capable of delivering connection speeds and reliability necessary to support remote learning, telehealth, teleworking, and other essential applications. Moreover, it is the intent that the selected technical approach will facilitate viable competition to Comcast, already present in each of the selected CHA properties.

The following outline the particular design criteria used in evaluating and selecting the technical options presented in this study:

- Wireline access connection (fiber or copper) to each residential unit capable of delivering symmetrical 1 Gbps capacity;
- Low oversubscription ratio of backhaul connections to each apartment building consistent with industry norms for fiber-to-the-premises (FTTP) to ensure consistent delivery of target access speeds – while this varies depending on the specific hardware configuration, we estimate total aggregate backhaul capacity of 10 -20 Gbps is required for the three selected CHA properties;
- Leverage existing infrastructure to the greatest extent possible to reduce costs;
- Use of standards-based technologies for access-layer and distribution-layer network components, including supported network management protocols and capabilities, that can readily be integrated into the operations of a wide range of candidate service providers; and
- Customer premises equipment capable of functioning as an internet gateway and providing both wired Ethernet (1 Gbps) and Wi-Fi client connections for customer devices within each unit.

3 Infrastructure is Largely in Place to Support Wired Broadband at the Pilot Locations

During our site visits we found that the wired infrastructure is largely in place to support service provision at the three sites.

3.1 Frank J. Manning Apartments

The Frank J. Manning Apartments is a recently renovated 19-story tower with 192 one-bedroom apartments and 12 two-bedroom apartments. The building is served by Comcast cable, and during a recent building renovation the CHA, with considerable foresight, added Category 6 ("Cat6") unshielded twisted pair (UTP) wiring running from the basement to each unit. The Cat6 wiring is the blue wiring shown running through basement in Figure 1. Each Cat6 cable is terminated at a wall-plate in one of the residential units as shown in the example in Figure 2.

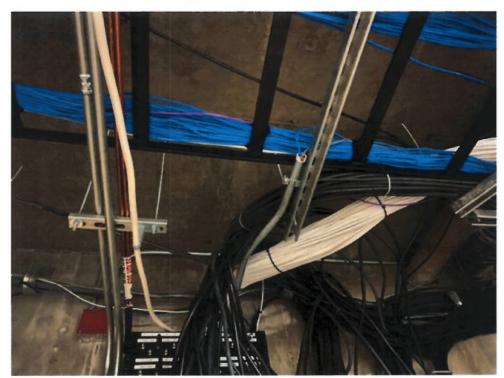


Figure 1:Cat 6 Wiring in the Basement of Manning Apartments



Figure 2: Ethernet Jack in Manning Apartment Unit

3.2 Newtowne Court

The Newtowne Court development has 268 apartments in eight three-story walk-up buildings. The Newtowne Court development has full basements and has been recently renovated, which also included installation of Cat6 wiring from the basement to each unit. The exterior areas of this development are served by free Wi-Fi from the Kendall Wi-Fi Project.

Figure 3 shows the Cat 6 wiring in the basement; Figure 4 shows a Cat 6 ethernet jack in a unit.

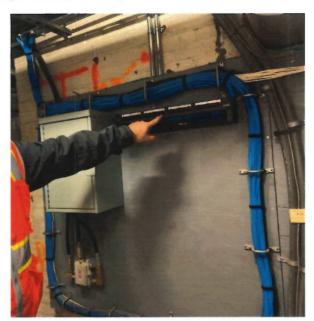


Figure 3: Cat 6 Wiring in Basement of Newtowne Court

Figure 4: Ethernet Jack with Cat 6 cabling in Newtowne Court Unit



MIT fiber is located at the Pisani Center, and a fiber loop passes through and between all the Newtowne Court buildings terminated in equipment racks in the basements to serve security

cameras. For the purposes of this study we assume there are extra strands that could be used for backhaul based on the cable sizes and strand allocations identified in the system plans provided by CHA in Appendix A.

3.3 Washington Elms

The Washington Elms project is similar to Newtowne Court; it has 175 residential units in 15 three-story buildings. But the buildings lack full basements and no Cat6 wiring has been installed. Moreover, spray-foam insulation on the basement ceilings of the buildings could make finding conduit paths challenging, but not necessarily impossible.

The buildings are also served by Comcast cable and contain twisted-pair copper telephone wiring. The twisted-pair wiring is owned by the CHA and potentially could be used to provide broadband service to each unit, depending on the condition of this cable and whether this cabling terminates at some point in each building that is accessible and suitable to house network equipment. Figure 5 shows the basement ceilings.



Figure 5: Spray Foam Insulation Covers Ceiling of Washington Elms Basements

Unlike Newtowne Court, Washington Elms has no fiber between buildings, but does have a Cat6 loop serving cameras and thermostats. For the purposes of this study, we assume there is space in existing conduit that can be used to pull fiber between buildings to form a backbone for broadband distribution.

The buildings are of masonry construction; and if required, fiber and conduit could be installed along exterior walls and new cable entry points created through the exterior wall into the residential units for direct access. Figure 6 shows the exterior of a Washington Elms building.



Figure 6: Exterior of Washington Elms Buildings

3.4 MIT Fiber Terminates in Pisani Center Between Newtowne Court and Washington Elms

The Newtowne Court and Washington Elms developments are served by a community center called the Pisani Center. MIT fiber terminates at the Pisani Center. Based on building plans provided by CHA depicting conduit infrastructure (Appendix A), it appears that underground conduit paths could support placement of central network electronics within the Pisani Center and fiber connections to both Newtowne Court and Washington Elms.

In Figure 10, the Pisani Center is the building depicted at the top of the drawing, and the Newtowne Court project is the complex beneath that in the drawing.

4 Cost Estimates

The following sections describe the proposed broadband access solutions and estimated costs.

4.1 Key Assumptions and Scope

As an initial effort towards providing affordable, high-quality broadband service ubiquitously across CHA's properties, a number of details around the ongoing operations and the overarching technical approach for CHA broadband remain open. These pilot efforts will provide an opportunity to assess the technical approaches for broadband access, while establishing a testbed for development of the broader approach.

The proposed technical solutions were developed under the following main operating assumptions:

- Service offerings will be limited to internet only, and will not include voice or video products;
- Costs and technical solutions encompassed by the cost estimates in this document are limited to customer access, extending from each residential unit to existing fiber that can be made available to a service provider, whether owned by the City or MIT, to reach the CHA properties;
- Core systems required to aggregate connectivity from the CHA properties, manage and provision service, and provide connectivity to the internet are considered outside the scope of this document;
- Use of MIT fiber, City fiber, CHA in-building cabling, and existing conduit on the campuses of CHA properties is assumed to be provided at no cost; and
- Space will be made available by the CHA and the City to house any required network electronics and related components described for the particular technical approaches.

4.2 Proposed Broadband Access Solutions

4.2.1 Frank J. Manning Apartments

The proposed solution for Manning Apartments leverages existing Cat6 cabling to deliver a dedicated Gigabit Ethernet connection to each residential unit. This entails placement of Ethernet access switches in the basement to provide Gigabit Ethernet (GE) interfaces for Cat6 connections to each residential unit. Depending on the particular hardware selection, a distribution-layer switch may be needed to aggregate connections from each access switch, providing redundant 10 GE uplinks to the selected service provider.

A CPE device placed in each unit will provide wired Ethernet and Wi-Fi access for customer client devices (Figure 7).

Residential Units Basement **Customer Gateway** (e.g. Calix GigaCenter 844E) **Ethernet Access** Switches **Existing Cat** 6 Cabling (e.g. Calix E7-2) Ethernet Aggregation Switch (e.g. Ciena 5142) New / Existing Singlemode Fiber to Service 10GE x 2 Provider GF 204 Total (one per unit)

Figure 7: Manning Apartments Conceptual Equipment Configuration

For the purposes of this report we assume that new fiber construction will be required from the basement of the Manning Apartments to a proposed meet-point with existing City fiber at the CHA Headquarters (362 Green Street). There is a possibility that City fiber exists in the basement of Manning Apartments, but this remains to be verified by CHA. Depending on the pathway selected, this may require approximately 1,200 feet of new underground fiber construction. The route options require traversing multiple intersections and construction along routes with little or no green space. For budgetary purposes, we estimate a rough cost of approximately \$100 per foot for placement of conduit and fiber, not including engineering, splicing, testing, and other related costs included in the estimate below. This particular cost component requires further vetting to identify cost savings options, such as availability of existing City conduit, feasibility of microtrenching, or City fiber splice points located in closer proximity in or near the Manning site.

A breakdown of the total estimated cost of \$320,000 for this candidate solution are shown in Table 1.

Table 1: Manning Apartments Broadband Access Solution Estimated Costs

Cost Component	Estimated Cost	
Ethernet access and distribution switches	\$80,000	
Network engineering and integration (including required equipment cabinet, UPS, cabling, and related materials)	\$25,000	
Customer premises equipment (204 units)	\$70,000	
Fiber lateral construction to CHA Headquarters	\$145,000	
Total	\$320,000	

4.2.2 Newtowne Court

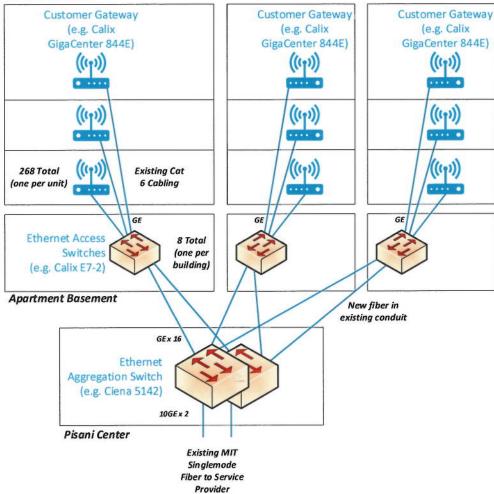
The proposed solution for Newtowne Court leverages existing Cat6 cabling to deliver a dedicated Gigabit Ethernet connection to each residential unit. This entails placement of Ethernet access switches in the basement of each apartment building to provide GE interfaces for Cat6 connections to each residential unit.

Fiber will be placed in existing conduit between each apartment building and the Pisani Center. A pair of redundant distribution-layer switches will be placed in the Pisani Center to aggregate connections from each access switch over the new fiber, and to provide redundant 10 GE uplinks to the selected service provider over existing MIT fiber.

A CPE device placed in each unit would provide wired Ethernet and Wi-Fi access for customer client devices (Figure 8).

Figure 8: Newtowne Court Conceptual Equipment Configuration

Residential Units



A breakdown of the total estimated cost of \$300,000 for this candidate solution are shown in Table 2.

Table 2: Manning Apartments Broadband Access Solution Estimated Costs

Cost Component	Estimated Cost	
Ethernet access and distribution switches	\$140,000	
Network engineering and integration (including required equipment cabinets, UPS, cabling, and related materials)	\$40,000	
Customer premises equipment (268 units)	\$95,000	
Fiber installation between Pisani Center and basement termination points (8 buildings, assumes existing conduit)	\$25,000	
Total	\$300,000	

4.2.3 Washington Elms

The suggested solution for Washington Elms consists of an end-to-end FTTP design leveraging Gigabit Passive Optical Network (GPON) technology to deliver symmetrical gigabit connectivity to each unit. Due to a lack of high-quality data cabling and uncertain condition of the existing telephone wiring, installation of fiber service to each unit is recommended. Fiber provides the most viable long-term solution to deliver reliable gigabit services initially with support for ten gigabit and greater services in the future using the same cables.

This approach entails the installation of new conduit pathways to support fiber service drops to each unit. Electrical metallic tubing (EMT) or similar rigid metal conduit can be affixed to the exterior of each apartment building to create pathways between the basement and new conduit entry points to each residential unit.

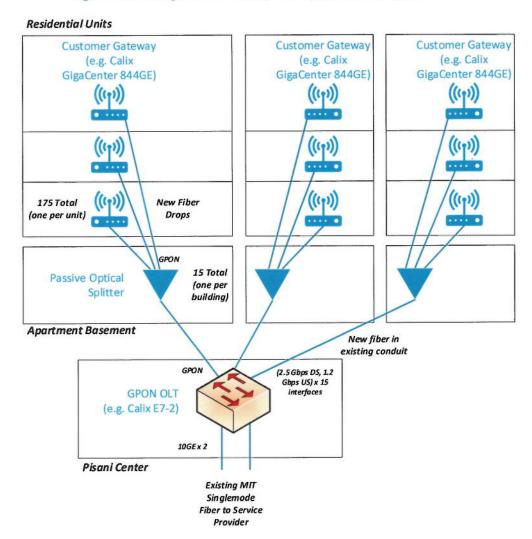
Fiber will be placed in existing conduit between the basement of each apartment building and the Pisani Center.

GPON Optical Line Terminal (OLT) hardware will be placed in the Pisani Center, capable of centrally providing gigabit connectivity to all of the connected residential units and redundant 10GE uplinks to the service provider over MIT fiber. The OLT will be equipped with 15 GPON interfaces (one per apartment building), supporting an average split ratio of only 12:1 – well

below the industry norm of 1:32 or 1:16 in most recent FTTP deployments. A single splitter will be located in each basement to serve the corresponding units in the building.

A CPE device placed in each unit would provide wired Ethernet and Wi-Fi access for customer client devices (Figure 9).

Figure 9: Washington Elms Conceptual Equipment Configuration



A breakdown of the total estimated cost of \$240,000 for this candidate solution are shown in Table 2.

Table 3: Manning Apartments Broadband Access Solution Estimated Costs

Cost Component	Estimated Cost
GPON Optical Line Terminal	\$40,000
Network engineering and integration (including required equipment cabinets, UPS, cabling, and related materials)	\$10,000
Customer premises equipment (175 units)	\$60,000
Fiber installation between Pisani Center and basement termination / splitter points (15 buildings, assumes existing conduit)	\$35,000
Service drop conduit and fiber to each residential unit	\$95,000
Total	\$240,000

4.3 Summary of Costs and Technical Approaches

The following table summarizes the costs and the key attributes of the broadband access configurations presented above.

Table 4: Summary of Costs and Technical Approaches

Attribute	Manning Apartments	Newtown Court	Washington Elms
Building Type / Quantity	19-story high-rise / single building	Three-story garden-style apartments / 8 buildings	Three-story garden-style apartments / 15 buildings
Housing Units	204	268	175
Backhaul	New fiber construction to CHA Headquarters	Existing MIT fiber present in adjacent Pisani Community Center.	Existing MIT fiber present in adjacent Pisani Community Center.
Distribution Cabling	N/A (single building) New fiber to be placed in existing conduit between Pisani Community Center and each apartment building.		New fiber to be placed in existing conduit between Pisani Community Center and each apartment building.
Access Technology	Gigabit Ethernet	Gigabit Ethernet	GPON
Access Cabling Existing Cat6 UTP cable between basement are each unit		Existing Cat6 UTP cable between basements and each unit	New conduit and fiber service drops to be constructed from basement to each unit
Capital Cost	\$320,000	\$300,000	\$240,000
Cost Per Unit (without backhaul)	\$860	\$1,120	\$1,370
Cost Per Unit (with backhaul)	\$1,570	\$1,120	\$1,370
Annual Hardware Maintenance Cost	\$19,000	\$28,000	\$15,000

5 Navigating Service Provision Options

If the CHA were to decide to move forward with providing a new wired broadband service at these sites, it appears that completing the infrastructure component would be relatively straightforward. And it is clear that there is political will and funding likely available from the CHA and/or willing partners such as MIT, foundations, or other entities who could provide the necessary funds.

The main task would be to identify a business model (which could include service being free to residents, but subsidized by the City, CHA, or other entity) and an entity to provide service. Identifying and evaluating these options was beyond the scope of this initial engineering task. However, the likely approach would be for CHA to engage in a competitive RFP process for a private service provider to offer service over the CHA-built infrastructure. As part of the RFP the CHA could seek input on whether the service would be a business run by the partner, or a free service subsidized by the CHA. We reiterate that the CHA is still in the middle of an RFP process to identify potential fixed wireless providers at CHA sites. CTC was not involved in that RFP process. The results and resolution of that process should be taken into consideration as the City, the CHA, and any partners weigh next steps.

Although CTC did not examine service provider options with respect to Cambridge, there are several examples around the country where housing authorities engaged in engineering and cost estimation or facilitated the entry of new broadband providers. There exist several cases where a City or its Housing Authority undertook some infrastructure upgrades—including to bring fiber to a building or improve in-building wiring—and facilitated entry of new private partners through local procurement processes. CTC could potentially support Cambridge in researching best practices around the county and identifying solutions in Cambridge.

II. CALENDAR

CHARTER RIGHT

That the City Council go on record requesting that the forthcoming new Universal Design
Playground located in Danehy Park be named the Louis A. DePasquale Universal Design
Playground. CHARTER RIGHT EXERCISED BY COUNCILLOR WHEELER IN COUNCIL
NOVEMBER 8, 2021

POR 2021 #243

WHAT IS THE PLEASURE OF THE CITY COUNCIL?

 That Article 20.90- Alewife Overlay Districts 1-6 of the Cambridge Zoning Ordinance be amended to insert a new section entitled Section 20.94.3- Temporarily prohibited uses (Ordinance #2021-25). CHARTER RIGHT EXERCISED BY COUNCILLOR TOOMEY IN COUNCIL NOVEMBER 8, 2021

POR 2021 #246

WHAT IS THE PLEASURE OF THE CITY COUNCIL?

3. Upper Mass. Ave. Bike Lane Improvements, CHARTER RIGHT EXERCISED BY COUNCILLOR SIMMONS IN COUNCIL NOVEMBER 8, 2021

POR 2021 #247

WHAT IS THE PLEASURE OF THE CITY COUNCIL?

ON THE TABLE

 A communication transmitted from Louis A. DePasquale, City Manager, relative to Awaiting Report Item Number 21-13, regarding next steps on implementation of Universal Pre-K. PLACED ON THE TABLE IN COUNCIL MAY 17, 2021

CMA 2021 #123

WHAT IS THE PLEASURE OF THE CITY COUNCIL?

 A communication transmitted from Louis A. DePasquale, City Manager, relative to Awaiting Report Item Number 21-41, regarding a report on closing Mass Ave from Prospect Street to Sidney Street on Friday and Saturday evenings. CHARTER RIGHT EXERCISED BY COUNCILLOR MCGOVERN IN COUNCIL JUNE 28, 2021 PLACED ON THE TABLE IN COUNCIL AUGUST 2, 2021

CMA 2021 #176

WHAT IS THE PLEASURE OF THE CITY COUNCIL?

CITY COUNCIL MEETING OF NOVEMBER 15, 2021

6. A communication transmitted from Louis A. DePasquale, City Manager, relative to Awaiting Report Item Number 21-56, regarding improvements to Jerry's Pond and along Rindge Avenue. PLACED ON THE TABLE BY MAYOR SIDDIQUI IN COUNCIL SEPTEMBER 13, 2021

CMA 2021 #193

WHAT IS THE PLEASURE OF THE CITY COUNCIL?

7. That the City Council adopt a municipal ordinance to reduce or limit campaign donations from donors seeking to enter into a contract, seeking approval for a special permit or up-zoning, seeking to acquire real estate from the city, or seeking financial assistance from the city; Ordinance #2020-27. PLACED ON THE TABLE IN COUNCIL NOVEMBER 8, 2021

POR 2020 #240

WHAT IS THE PLEASURE OF THE CITY COUNCIL?

8. That the attached Home Petition titled "PETITION FOR AN ACT AUTHORIZING THE CITY OF CAMBRIDGE TO ENACT AN ORDINANCE TO LIMIT AND MONITOR CAMPAIGN DONATIONS IN LOCAL ELECTIONS BY INDIVIDUALS SEEKING FINANCIAL REWARD FROM THE CITY OF CAMBRIDGE" be forwarded to the General Court for adoption. PLACED ON THE TABLE IN COUNCIL NOVEMBER 8, 2021

POR 2021 #248

WHAT IS THE PLEASURE OF THE CITY COUNCIL?



City of Cambridge

O-1 Calendar Item # 1 FIRST IN COUNCIL November 8, 2021

COUNCILLOR SIMMONS COUNCILLOR CARLONE COUNCILLOR MCGOVERN MAYOR SIDDIQUI COUNCILLOR TOOMEY

WHEREAS: On Saturday, November 13, 2021, the City plans to open a brand new, 20,000 square

foot Universal Design Playground located in Danehy Park; and

WHEREAS: Efforts to design the new Universal Design Playground began in November 2018 with

City Manager Louis A. DePasquale announcing an initial allocation of \$500,000 for the venture, followed by the appointment of a focus group and community meetings

where the design proposals were shared with the public; and

WHEREAS: Universal Design playgrounds, also known as inclusive playgrounds, are "...sensory-

rich environment[s] that enable children to develop physically, socially and emotionally," and the new playground in Cambridge has been inspired by similar playgrounds, such as the one located in Charlestown named after the late Boston

Mayor Thomas Menino; and

WHEREAS: The City has now invested \$5.8 million to transform what was previously an

underutilized grassy area in Danehy Park into a place where all children, including those in wheelchairs, can come from across our City to play, to enjoy the fresh air and each other's company, and to experience the very best that Cambridge has to offer; and

WHEREAS: City Manager Louis A. DePasquale has been committed to bringing this new Universal

Design Playground to fruition, and to ensuring community involvement and

engagement throughout the process; and

WHEREAS: The Universal Playground is being officially opened mere months before Mr.

DePasquale is scheduled to conclude his term as City Manager, capping off an over 45-

year career with the City; now therefore be it

ORDERED: That the City Council go on record requesting that the forthcoming new Universal

Design Playground located in Danehy Park be named the Louis A. DePasquale

Universal Design Playground.

History: 11/08/21 City Council CHARTER RIGHT Next: 11/15/21



City of Cambridge

O-4 Calendar Item # 2 FIRST IN COUNCIL November 8, 2021

COUNCILLOR NOLAN COUNCILLOR MCGOVERN MAYOR SIDDIQUI

WHEREAS: In 1979, the City of Cambridge Community Development Department created the

Alewife Revitalization plan, intended to fill the Fresh Pond - Alewife area with a mix of residential, business, and industrial structures (as shown in the attached graphic);

and

WHEREAS: Forty years later, the 2019 Envision Alewife plan still visualizes Alewife as a mixed-

use district, with development promoting the creation of good-paying, low barrier-toentry jobs, and additional housing with no lab uses (as shown in the attached graphic);

and

WHEREAS: Over two years the City Council debated an upzoning petition for part of the Quad area

that included some housing, some retail, and some office/lab space which was voted down out of concerns that it was not aligned fully with the areawide vision as articulated in the plans, and a commitment to connections was uncertain; and

WHEREAS: The climate resiliency issues in this district are important, and this area is the subject of

discussions by various departments, committees and task forces, with increasing urgency due to the rapid changes in climate leading to a need for more urgent and aggressive actions in this flood prone area with the visions consistently showing the

need for a pond or water retention system/green corridor; and

WHEREAS: In the past two months, Denver real estate investment firm Healthpeak Properties has

spent close to \$400 million in this part of Cambridge, purchasing to date 19 separate

parcels as outlined in the attached chart; and

WHEREAS: All of these purchases are located in the Alewife "Quad" area, where Cambridge has

planned a variety of different developments. Future purchases from HealthPeak Properties are expected since an additional LLC, LS Alewife IV, was created and has

not yet acquired property, while LS Alewife V has; and

WHEREAS: HealthPeak is known for owning and developing real estate mostly in the healthcare

industry, including medical offices and labs; and

WHEREAS: The original plan for Alewife included some office space and labs, though expected a

wide variety of development; and

WHEREAS: Cambridge continues to struggle with housing affordability and availability, and

therefore housing must be an integral part of all future development; and

WHEREAS:

Long-needed public infrastructure, including pedestrian and bicycle connections through and across the district, a rail stop for those commuting to and from the area, publicly accessible open spaces, and urgent municipal needs such as DPW and Fire Department facilities, remains lacking; and

WHEREAS:

City staff has not produced new zoning for the district in line with the plans, including the recent Alewife Envision Plan; now therefore be it

ORDERED:

That Article 20.90- Alewife Overlay Districts 1-6 of the Cambridge Zoning Ordinance be amended to insert a new section entitled Section 20.94.3- Temporarily prohibited uses to read as follows:

"No Office or Laboratory Uses as listed in Table 4.34- Office and Laboratory Use shall be permitted within Alewife Overlay Districts 1-6 until December 31st, 2023, or until such time as new Alewife District zoning is ordained by the Cambridge City Council, whichever shall be sooner.

"Such new district zoning shall be created in consultation with neighborhood residents from throughout the Alewife District and from each bordering district, including Cambridge Highlands, North Cambridge, Neighborhood Nine, and West Cambridge.

"Specifically, such new district zoning shall be guided by the vision, goals, existing studies, and recommendations contained in the City publications Alewife District Plan: A report of the Alewife Planning Study Fall 2019 and Alewife Design Guidelines Fall 2020, and shall address the following areas identified in those reports:

- Land Use
- Open Space
- Urban Form
- Mobility
- · Climate and Environment
- Housing
- Economy

"In addition, such new district zoning shall also reflect any recent reports and planning recommendations developed by other relevant citizen committees, task forces, and working groups, including but not limited to the following:

- Bicycle, Pedestrian, and Transit Advisory Committees (City of Cambridge Bike Plan 2020, City of Cambridge Pedestrian Plan)
- Climate Protection Action Committee (City of Cambridge Climate Protection Plan)
- Net Zero Task Force (City of Cambridge Net Zero Action Plan)
- Urban Forest Master Plan Task Force (City of Cambridge Urban Forest Report: Healthy Forest Healthy City)
- Climate Change Working Group (final report pending)
- Climate Resilience Zoning Task Force (final report pending)"

History: 11/08/21

11/08/21 City Council CHARTER RIGHT Next: 11/15/21

Attachments:



Alewife Envision



The conceptual illustration shows the proposed green linear open space in the Quadrangle, stretching from the proposed pedestrian/bicycle bridge to Fresh Pond. This open space link will benefit connectivity, stormwater mitigation, and overall quality of life.



Name/Corporation	Total Cost of Acquisitions	Date of Last Acquisition 9/9/2021	
LS Alewife I LLC	\$180 million		
LS Alewife II LLC	\$73 million	10/4/2021	
LS Alewife III LLC	\$120 million	10/27/2021	
S Alewife IV LLC \$0 to date		N/A	
LS Alewife V LLC \$17.8 million		11/1/2021	



City of Cambridge

Q-5
Calendar Item # 3
FIRST IN COUNCIL
November 8, 2021

COUNCILLOR NOLAN

WHEREAS: The bike lane plan on Massachusetts Avenue from Dudley Street to Alewife Brook

Parkway is slated to begin construction within the next few weeks; and

WHEREAS: As detailed in Chapter 12.22 of the Cambridge Municipal Code, the Cycling Safety

Ordinance, construction on this stretch of Massachusetts Avenue must be completed by

no later than May 1, 2022; and

WHEREAS: The construction of protected bike lanes is crucial for cyclist safety and greenhouse gas

emission mitigation; and

WHEREAS: Many residents have raised relevant concerns regarding the removal of the

approximately 80 parking spots on Massachusetts Avenue; and

WHEREAS: The plan does not designate any handicapped parking spaces on this segment of

Massachusetts Avenue since currently there are not designated spots, yet with the reduction of parking residents are concerned no accessible spots will be added; and

WHEREAS: Residents with limited mobility deserve the option to access services and businesses

along this stretch of Massachusetts Avenue, and for some, using a car is the only

option; and

WHEREAS: Small businesses have communicated concerns about their long-term viability with the

loss of parking; and

WHEREAS: One idea to address these concerns is to use the bus lanes currently proposed for 15-

minute loading zones during off peak hours to allow for 2-hour parking, which Boston has implemented on streets, marking bus lanes with time-limited parking, although not

on streets with medians; and

WHEREAS: The Fire Department has expressed concerns about using the bus lanes during off-rush

hours due to the perceived need for more than one lane in case of fire requiring a

ladder utilizing side stabilizers; and

WHEREAS: Most Cambridge streets are narrower than Massachusetts Avenue, and further that

section of Massachusetts Avenue has few buildings that appear to require a ladder truck in case of fire, and parked cars can still be moved quickly in case of emergency

and eventually the median may be eliminated; now therefore be it

ORDERED: That the City Manager work with the Traffic, Parking, and Transportation Department

and any other relevant departments to deliver a report on how people with limited

mobility can access services on Massachusetts Avenue with the current proposed bike

lane plan; and be it further

ORDERED:

That the City Manager work with the Traffic, Parking, and Transportation Department and the Fire Department to report on the number of fires in the last ten years on that section of Mass. Avenue requiring a ladder truck, in order to determine the feasibility of allowing two-hour parking including some handicapped spots in bus lanes during off-rush hours to ease the burden on those who rely on cars for transportation out of necessity; and be it further

ORDERED:

That the request of these reports does not impede the implementation of the project planned on Massachusetts Avenue between Dudley Street and Alewife Brook Parkway, scheduled to begin this week.

History: 11/08/21 City Council CHARTER RIGHT Next: 11/15/21



City of Cambridge Executive Department

May 17, 2021

To the Honorable, the City Council:

In response to Awaiting Report Item Number 21-13, regarding next steps on implementation of Universal Pre-K, received from Assistant City Manager for Human Services Ellen Semonoff reports the following:

The Birth to 3rd Grade (B3) Partnership is an organized system of support with the vision to ensure that high quality, early learning experiences are affordable and accessible to *all* children and families creating a seamless experience beginning with prenatal care through the early elementary years. Through these experiences, children will maximize their full potential academically, socially, emotionally, and physically.

In the five years since its inception, the cornerstones of Birth to 3rd Third Grade Partnership's work has included (1) funding scholarships for preschoolers from low-income families so that they may attend high quality preschool at one of over a dozen community-based early learning centers; (2) the quality improvement program that supports early learning centers and home-based child care providers in achieving higher levels of quality through coaching, mentoring, and funding for upgraded materials; (3) professional development for the early childhood workforce that includes access to college coursework, professional learning communities, communities of practice, and (4) workshops on a variety of content areas; and strengthening the connection between the early childhood community and health, mental health, and home visiting programs across the city.

The work to begin development of a Universal Pre-K (UPK) plan was intended to follow the December 2019 Roundtable with the City Council and School Committee where the City Manager and Superintendent of Schools and their teams presented the report of the Universal Pre-Kindergarten Study commissioned by the City and Schools. That report analyzed and evaluated two different models of UPK programs for four-year olds and recommended a preferred model and a framework of essential elements required to build a high quality UPK system. The preferred model, which was endorsed by the City Manager and Superintendent of Schools, was a mixed-delivery system in which UPK would be offered through a network of providers, including the Cambridge Public Schools, Human Services and community-based programs. This was the most common model nationally and is the model being proposed by the Biden Administration in its proposed plan.



The report identified the critical elements of high quality UPK programs including:

- Meets the needs of families in term of location, hours, and weeks of care
- Equity of access
- Diverse, competent and consistent staff
- · Research-based curriculum
- Developmentally appropriate indoor and outdoor learning spaces
- Systems for establishing quality criteria and on-going evaluation
- · Robust family engagement and services

Right now, programs that serve 4 year-olds include the CPS JK, Special Start, Scholars College and Montessori Programs, DHSP preschool programs, community-based programs, for-profit programs and family childcare. One of the biggest challenges today is that Cambridge does not have enough capacity in *high quality* programs to serve all 4 year-olds. Addressing this capacity issue requires addressing a number of issues including:

- Increasing the number of existing programs that meet the state quality rating standards
- Expanding the number of Cambridge children served by Cambridge-based providers that also serve children from outside Cambridge
- Exploring changes in JK-K school programs to create 4 year-old classrooms
- Increasing slots for 4 year-olds without displacing slots for 3 year-olds
- Developing a pipeline of qualified teachers and career pathways with a focus on a diverse workforce
- · Increasing workforce compensation
- Implementing evidence-based curriculum

The City Manager committed at the December meeting that the City would begin the process to create a Universal Pre-Kindergarten Program for Cambridge's 4 year-olds. He acknowledged then that there were multiple issues and decisions that would need to be addressed over the coming years and that the annual operating costs for such a program could ultimately exceed 20 million dollars, not including capital costs for any additional city or school classrooms.

The initial steps identified that evening to begin the process included:

- Convening community-based providers for feedback and input
- · Convening Principals and JK/K teachers for feedback and input
- Gathering additional data from Cambridge programs to understand how many program slots are filled by Cambridge children and how many slots which are not dedicated to Cambridge children could become dedicated
- Gathering more data about the Cambridge pre-school workforce including credentials and compensation
- Gathering information and feedback from families about their needs and interests

Before the pandemic upended services and planning, there was a convening with the City Manager and the Superintendent of Schools and their teams with over 80 leaders and staff of community-based providers. In that session, there was lots of excitement and numerous concerns about how the creation of UPK, even as a mixed delivery system, would impact existing programs. For example, most programs serve 3 and 4 year-olds in mixed age classrooms and concerns were expressed about whether a new system would require serving 4 year olds separately. We made the commitment then to continue to work with programs as we moved forward.

None of the additional steps that would have begun in 2020 or been continued in 2021 were able to move forward because of the impact of the pandemic. Teachers and Principals were focused appropriately on serving students virtually and then in person. Community-Based programs were struggling to figure out how and whether to re-open. Those programs that re-opened were serving smaller groups of children and so gathering data about slots, who was in them and how that might be able to be changed did not make sense during the pandemic.

While it is still a challenging moment for schools and preschool programs, we expect to be able to begin the planning work as we had hoped to do in 2020. The list of tasks to begin the work remains the same. And many critical efforts did move forward despite the pandemic that support the city's effort to expand high quality preschool opportunities for 4 year-olds.

First, the City has continued to explore opportunities to expand capacity for pre-school programs serving 3 and 4 year-olds. As the City Council knows, Just a Start has been working on expanding its housing development at 402 Rindge Avenue together with additional space for employment and training and other community needs. The City has been working with Just A Start to support creation of 4 additional preschool classrooms that would serve some of the unmet need for preschools, especially in North Cambridge. Just A Start is also engaged in planning around another housing development on New Street and the City has been working with Just A Start to explore whether two additional preschool classrooms could be built as part of that development. These classrooms are in addition to the 4 new classrooms being designed as part of the Tobin/Vassal Lane project.

Second, the City committed to funding the expansion of Head Start's four Cambridge classrooms to full-day, full-year programs to better meet the needs of low-income families. Head Start was not able to open in person over the last year but has continued to support children and families virtually. Head Start is working with the Birth to 3rd Partnership now to reopen sites for the fall. In addition, the City has been working with the Cambridge Housing Authority to renovate or replace the Head Start classrooms as part of the Jefferson Park housing development so that the spaces for Head Start will be exemplary early childhood classrooms.

Third, the City has through its own preschool programs shifted both the cost structure and the economic mix of the families represented in the programs. As a result of the preschool lottery, 50% of the children served through the City programs are now low income. The tuition each family pays is based on their income so that depending on family income, tuition is between 1% and 8% of family income.

Fourth, the Birth to 3rd Grade Partnership has also created a new School Readiness Manager position that is in the process of being filled. The School Readiness Manager will lead the effort to ensure a seamless transition from the wide variety of early childhood settings in the community to the public school system. A key role of this individual will be to support the Executive Director in the UPK planning work. The Executive Director will work closely with the Assistant Superintendent for Elementary Education, the School Department's Chief Financial Officer and the Assistant City Manager for Human Services in moving forward the planning process. We look forward to reporting back to the City Council and to the School Committee on the progress of that work.

Although the planning work has not moved forward, it is important not to lose sight of how critically important the Birth to 3rd Grade Partnership has been this year in helping to prevent an even greater loss of programming for young children. Although the expansion of programming and the launching of the UPK planning process was impacted by the pandemic, the Birth to 3rd team was able to provide deep support to its program quality and scholarship sites without having any of those sites permanently close as happened with other early childhood providers within the city, state, and nationally. Community-based early childhood programs and home-based providers alike credit the guidance and support of The Birth to 3rd Grade Partnership for their ability to adjust to the changing state child care requirements, continue to serve children and families, and to survive and thrive during the very tumultuous public health and economic crisis this year has brought; a time in which equity and access across our society became glaringly more evident. This qualitative information demonstrates the positive impact the work of the Birth to 3rd Grade Partnership has on the early childhood workforce, children, families, and the broader community.

Very truly yours,

Louis A. DePasquale City Manager

Louis Prograle

LAD/mec



City of Cambridge Executive Department

June 28, 2021

To the Honorable, the City Council:

In response to Awaiting Report 21-41, which requesting that the City Manager work with all relevant City departments, the Central Square BID, and the MBTA to close Massachusetts Avenue from Prospect Street to Sidney Street on Friday and Saturday evenings from 7:00pm to 1:00am through September 2021, please be advised of the following:

Representatives from multiple departments met to discuss this potential closure, including the City Manager's Office, the Fire Department, the Police Department, the City Solicitor's Office, the Traffic, Parking, + Transportation Department, the Community Development Department, the Department of Public Works, and the License Commission. Representatives from the public safety departments (Fire and Police) expressed significant concerns about a full closure of this segment of Massachusetts Avenue, including the following specific issues:

- This segment of Massachusetts Avenue is a major response route for the Fire Department in calls for assistance for both fire and emergency medical services. Closing off this section of roadway would present tremendous tactical challenges for the Fire Department to adequately protect the city and respond to calls from the community and is not acceptable from a fire safety perspective.
- The Engine Six firehouse on River Street is currently closed for repairs. While the Fire
 Department has adjusted their response plans to properly cover Cambridgeport during
 this closure, any closure of Massachusetts Avenue could delay the response of units and
 present an added risk to the community.
- The rerouting of various trucks and commercial vehicles onto smaller side streets could also place the residents, pedestrians, and bicycles on those streets at additional risk due to the multiple right-angle turns required for that rerouting. It is also important to note that Massachusetts Avenue between Sydney Street and Pleasant Street is part of the hazardous materials truck route that must be used in place of the Prudential tunnel on the Massachusetts Turnpike (I-90), so any closure would move those trucks onto smaller streets and require additional turning movements through the early morning hours.



 The Police Department expressed significant concerns regarding the recurring staffing required to support such a closure, given the traffic and crowd control that would be required to maintain a safe and organized closure (potentially including the need to deploy blocking trucks or hard barriers).

Based on these concerns from public safety agencies, the City Solicitor also expressed concerns regarding any such closure.

Staff also consulted with service planning staff from the Massachusetts Bay Transportation Authority (MBTA), to understand their perspective on this idea. The MBTA is not supportive of this recurring closure, particularly given the number of different bus routes, the volume of customers that travel in this area, and the transfer connections available to the Red Line. Specific concerns include confusion for customers, the staffing and other resources required to plan and implement significant detours on multiple routes, bus stop relocation challenges, and the increased walking distance for transferring customers, particularly those with disabilities.

Based on all these concerns, I am not comfortable moving forward with a plan that involves a full closure of Massachusetts Avenue between Sydney Street and Prospect Street on Friday and Saturday evenings, as suggested in the original Policy Order. However, the City remains supportive of implementing more limited street closures, as we have done in other locations around the City in response to COVID-19 and to address other key needs, particularly where these closures help directly support the vitality of local businesses and local neighborhoods. Within Central Square, we would be open to working with the Central Square Business Improvement District (BID) and individual businesses to create additional spaces on side streets for outdoor dining, retail sales, or other supportive uses. In creating these spaces, we also need to be sensitive to the specific needs of these groups and nearby residents and ensure that any changes recognize and respond both to the businesses' operations as well as the residents' concerns. Implementation of any street closures would also need to be done in a manner that increases the attractiveness of the area, which typically requires programming and activation.

We are currently engaged with the Central Square BID and appropriate City staff to discuss additional opportunities for side street closures that will help support the local businesses, residents and the Cultural District as a whole.

Louis P. Paquale

Very truly yours,

Louis A. DePasquale City Manager

LAD/mec



City of Cambridge Executive Department

September 13, 2021

To the Honorable, the City Council:

Please find attached a response to Awaiting Report Item Number 21-56, regarding improvements to Jerry's Pond and along Rindge Avenue, received from DPW Assistant Commissioner/City Engineer Katherine Watkins, Assistant City Manager for Community Development Iram Farooq and Traffic, Parking & Transportation Director Joseph Barr.

Very truly yours,

Louis A. DePasquale

Louis A. DePasquale City Manager

LAD/mec Attachment(s)





City of Cambridge Department of Public Works

Owen O'Riordan, Commissioner

147 Hampshire Street Cambridge, MA 02139 theworks@cambridgema.go

Voice: 617 349 4800 TDD: 617 499 9924

To: Louis A. DePasquale, City Manager

From: Katherine Watkins, Assistant Commissioner / City Engineer, DPW Iram Farooq, Assistant City Manager for Community Development Joe Barr, Director, Traffic, Parking and Transportation Department

Date: September 8, 2021

Re: Awaiting Report Policy Order 2021 #167 regarding improvements around Jerry's

Pond and along Rindge Avenue

In response to the above-mentioned policy order, the Department of Public Works (DPW), Community Development Department (CDD), and Traffic, Parking and Transportation (TP&T) report the following:

The North Cambridge site containing Jerry's Pond and its surrounding environs is owned by IQHQ. Much of the 26-acre site is enclosed by fencing, including Jerry's Pond (also known as Jerry's Pit). Jerry's Pond is an artificial pond that was created about 1870 from a disused clay pit. The clay pit was subsequently filled with water and an icehouse was built around 1907. Though the property was privately owned, Jerry's Pit was well known as a neighborhood swimming hole until the Francis J. McCrehan Pool opened in 1961. The property has housed other uses throughout its history, including manufacturing.

IQHQ has been working with the community and city staff, as they create their development plans for the site, including improvements for the area around Jerry's Pond. The IQHQ team has indicated that they share the goals of improving access to Jerry's Pond, improving connections to nearby open spaces, and enhancing facilities for pedestrians and cyclists, while responsibly managing the environmental conditions on the site.

Key elements of the plan include:

Boardwalks along Rindge Avenue and the eastern side of Jerry's Pond to provide opportunities for people to walk along the pond.

Picnic Areas for community use, with over 100 seats on benches and at picnic tables.

Scenic Overlook – a 35' x 70' accessible waterfront boardwalk plaza with protected mature trees in the decking.

Ecological Center – a roofed, open-air pavilion to support an education program run by Mass Audubon for school children and the community.

Communal Garden – providing a new communal garden and working with Green Cambridge to design and manage the garden.

MBTA Plaza Improvements – planting trees in raised beds in the MBTA paved plaza.

Alewife Brook Parkway – widening the existing sidewalk and adding a second interior path along the Parkway.

Interpretive Signage- including history of the area.

Rindge Ave – IQHQ has committed to making improvements for people walking and biking along Rindge Avenue, as well as crossing Rindge Avenue.

- 400' long boardwalk for pedestrian access along the pond.
- Multi-use path along Rindge Avenue to accommodate 2-way bicycle traffic and pedestrians.
- · Additional trees on both sides of Rindge Avenue.
- Crossings of Rindge Ave The plan identifies improvements to the signalized crossing at the parking area, but the details of the improvements have not been finalized. City staff will continue to work with IQHQ and the community on this important issue as the design progresses to ensure the plan enhances the experience and safety for pedestrians and cyclists crossing Rindge Ave.

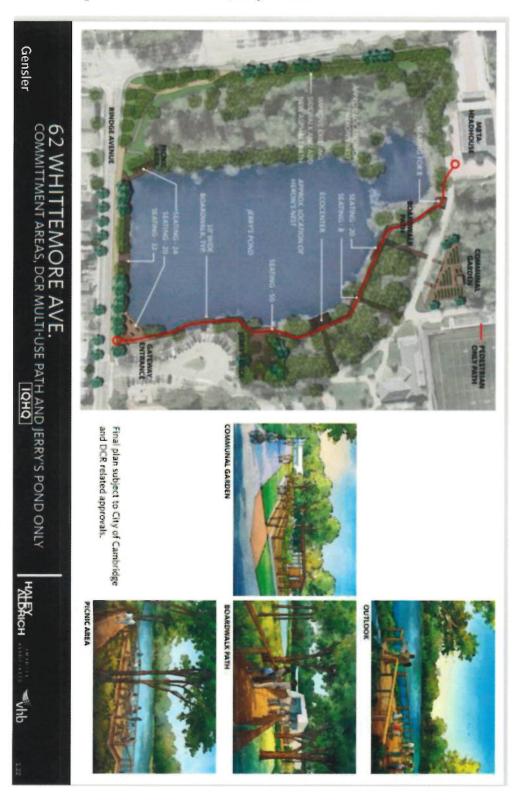
Path Connections for Pedestrians and Cyclists – providing additional paths and enhancing existing paths to improve the connectivity between Linear Path, the MBTA headhouse and Minuteman Path.

In addition to the physical improvements, IQHQ has committed to the long-term operations and maintenance of the improvements and funding scholarships for low income residents (\$500,000), and the Just-A-Start Biomedical Career Program for low income residents (\$500,000).

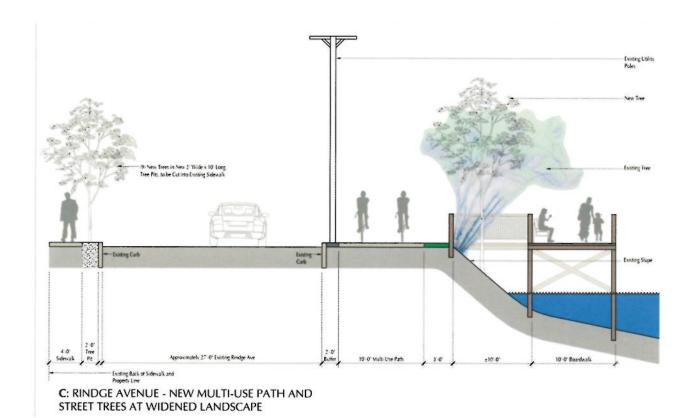
The plan continues to evolve and improve based on extensive collaboration with the community, environmental professionals, a wildlife ecologist, city staff and continuing evaluation of tree impacts. The IQHQ plan appears to address the key goals of improving access around Jerry's Pond, improving connections for people biking and walking through

the area, enhancing Rindge Avenue, and protecting habitat areas, without requiring city funding. City staff will continue working with IQHQ as the plan is further developed and submitted to the Planning Board and the Conservation Commission for their review and approval.

Plan of Improvements Around Jerry's Pond



Rindge Avenue Cross-Section Looking Towards Alewife Brook Parkway





Q-4 Calendar Item # 7 FIRST IN COUNCIL October 26, 2020

COUNCILLOR CARLONE
COUNCILLOR NOLAN
COUNCILLOR SOBRINHO-WHEELER
COUNCILLOR ZONDERVAN

WHEREAS: The perceived influence of money in politics leads to public mistrust of government on a

federal, state and local level; and

WHEREAS: The Cambridge City Charter gives the City Council strong influence over development,

and campaign donations from applicants give the perception, whether real or imagined, of

favoritism; and

WHEREAS: The purpose of this proposed ordinance is to put the onus of campaign contribution

accountability on potential donors and not target individual elected officials; and

WHEREAS: The Cambridge City Council unanimously approved a policy order on June 10, 2019

requesting that the City Manager instruct the City Solicitor to provide guidance on an ordinance to reduce or prohibit campaign donations from donors with business dealings

with the City of Cambridge; and

WHEREAS: No such guidance was provided to this date; and

WHEREAS: The Cambridge City Council deliberated numerous times on the importance of campaign

finance laws with no meaningful legislation adopted; now therefore be it

ORDERED: That the City Council adopt a municipal ordinance to reduce campaign donations where

such contributions might otherwise give the perception of unfair advantage; and be it

further

ORDERED: That the City Manager instruct the City Solicitor to read the proposed ordinance and

provide feedback on implementation; and be it further

ORDERED: That the ordinance language below be referred to the Ordinance Committee for

deliberation and discussion

AN ORDINANCE TO LIMIT AND MONITOR CAMPAIGN DONATIONS BY INDIVIDUALS SEEKING FINANCIAL REWARD FROM THE CITY OF CAMBRIDGE

Definitions.

- (x) Applicant means a person who has filed an application with the City of Cambridge or any city-related agency in any of the following situations:
- (x) Seeking to enter into a contract;
- (x) Seeking approval for a special permit, zoning change enhancing permittee value or approval of a planned unit development;
- (x) Seeking to acquire real estate from, or dispose of real estate to, the city or any city-related agency; or
- (x) Seeking financial assistance from the city.

- (x) City-related agency means all departments of the city, as well as any authorities and quasi-public corporations that receive appropriations from the city.
- (x) Contractor means a person who has entered into a contract with the city or any city-related agency.
- (x) Contribution means a donation of money or of in-kind goods and services as further defined in Massachusetts General Laws Chapter 55, Section 1. This definition of "Contribution" shall not include services provided by campaign volunteers and expenses that volunteers incur in providing such services.
- (x) Financial assistance means any grant, loan, tax incentive, bond financing proceeds used to purchase land or fund expenses for improvements made to land or real estate, or other form of assistance that is realized by or provided to a person in the amount of \$50,000 or more through the authority or approval of the city or a city-related agency, including, but not limited to, tax increment financing aid, district improvement financing aid, industrial development bonds, or community development block grant aid.
- (x) Contract means a signed written contract in excess of \$25,000 for goods or services to which the city or a city-related agency is a party, except where the agreement is required by law to be awarded pursuant to a competitive bidding process under applicable law, or where the agreement constitutes a sole source procurement under Massachusetts General Laws Chapter 30B, Section 7.
- (x) For the purposes of this Ordinance, a "Business Entity" whose contributions are regulated by this ordinance means: (i) an individual including the individuals spouse, and any child/children' (ii) a firm; corporation; professional corporation; partnership; limited liability company; organization; association; and any other manner and kind of business entity; (iii) any person who owns 10% or more of the equity or ownership or income interests in an entity, and their spouses and child/children; (v) any person, subcontractor, subsidiary, corporation, firm, partnership, limited liability company, organization or association who has received or indefeasibly acquired the right to receive, from a person, more than \$50,000 in compensation or income of any kind (including, by way of illustration, and not limitation: wages, salaries, sums paid to independent contractors, benefits, dividends, profit-sharing, contributions, deferred contributions, stocks, stock options or gifts, or special permits, variances or zoning changes that may impact an applicant's personal or professional finances) in any twelve (12) month period prior to the award of, or during the term of, a contract or zoning decision subject to this ordinance and (vi) all persons who are an "affiliate" of a Business Entity.
- (x) Zoning change enhancing permittee's value means an increase in allowed density or height, a reduction in setbacks or parking, or an expansion of allowed uses.

PROHIBITION ON AWARDING PUBLIC CONTRACTS, PERMITS AND ZONING CHANGES TO

CERTAIN CONTRIBUTORS

(x) To the extent that it is not inconsistent with state or federal law, the City of Cambridge and any of its elected officials, departments, instrumentalities, purchasing agents or appointed committees shall not enter into any agreement, approve permits, zoning changes enhancing value, or otherwise contract to procure "professional services" and/or banking, insurance or other consulting services (hereinafter "Professional Services"), nor "extraordinary unspecified services" and/or media, public relations, lobbying, consulting, building permits, zoning changes and/or management services (hereinafter "Extraordinary Unspecified Services") from any Business Entity that is an Applicant if such Business Entity has solicited or made any Contribution to a candidate, candidate committee or joint candidates committee of any candidate for elective

- municipal office in Cambridge in excess of the threshold of \$200.00 per year within one calendar year immediately preceding the date of the contract or agreement. The contribution limitation set forth in this provision shall be subject to annual escalation equal to annual percentage increases in the Consumer Price Index for All Urban Consumers (CPI-U) for Boston-Cambridge-Newton or similar index to reflect changes in dollar values over time; however, annual decreases in CPI-U shall not cause the contribution limitation to be decreased.
- (x) No Business Entity that is an Applicant who submits a proposal for, enters into negotiations for, applies for permits or zoning changes or agrees to any contract or agreement with the City of Cambridge or any of its departments or instrumentalities, for the rendition of Professional services or Extraordinary Unspecified Services shall knowingly solicit or make any Contribution to (i) an existing elected official, candidate, candidate committee or joint candidates committee of any candidate for elective municipal office in Cambridge, or (ii) to any Cambridge political action committee or political party committee or (iii) any PAC between the time of first communication between that Business Entity and the municipality regarding a specific agreement for Professional Services or Extraordinary Unspecified Services, (definition needed?) and the later of the termination of negotiations or rejection of any proposal, or the completion of the performance or specified time periods of that contract, agreement, permit or zoning change.

CONTRIBUTIONS MADE PRIOR TO THE EFFECTIVE DATE

No Contribution or solicitation of contributions made prior to the effective date of this Ordinance shall be deemed to give rise to a violation of this Ordinance.

Mandatory disclosure for Applicants.

- (x) Before the city may enter into any contract with an Applicant, the Applicant must file a complete mandatory disclosure form with the contracting entity.
- (x) At the time that an Applicant seeks approval for a special permit with site plan review, zoning change enhancing permittee value, or approval of a planned unit development, as those terms are defined in the Cambridge Zoning Ordinance, with respect to new construction or renovation in excess of 15,000 square feet, the applicant must file a complete mandatory disclosure form with the board hearing the application.
- (x) At the time that an Applicant submits a bid or submits a response to a request for proposals in connection with the acquisition of real estate owned by, or disposition of real estate to, the city or a city-related agency, the Applicant must file a complete mandatory disclosure form with the city agency seeking to dispose of or acquire the property. If the Applicant is otherwise seeking to acquire real estate from, or dispose of real estate to, the city or from a cityrelated agency, then the Applicant must submit a complete mandatory disclosure form prior to obtaining title to such real estate.
- (x) At the time the Applicant files an application for financial assistance, the Applicant must file a complete mandatory disclosure form with the city agency that would provide such financial assistance.
- (x) Such mandatory disclosure form shall be open to and available for inspection by the public. Such form shall be signed under the pains and penalties of perjury by the Applicant and shall include the following information:
- (x) The name, address, email address, telephone number of the Applicant/beneficiary/agent and of all of its principals, chief executive officer, president, chief financial officer, treasurer, chief operating officer, chief procurement officer, directors, or persons performing similar functions, or

- shareholders in excess of ten percent and managing agent to the extent applicable;
- (x) All contributions made by the Applicant during the 12 months prior to the application to any person who was a candidate for elective office of the City of Cambridge by stating the name of the person who made the contribution, the candidate who received the contribution, and the date and amount of each such contribution. For purposes of this article, elected office of the City of Cambridge shall mean the mayor, city council, and school committee of the city. Contributions made before the adoption of this article are not required to be disclosed on this form.
- (x) The names, business addresses and phone numbers of all subcontractors/development team members that the Applicant intends to use on the contract and the amount or percentage to be paid to such subcontractor.
- (x) A certification by the Applicant that if the Applicant is awarded the item that is applied for under subsections (x), (x), or (x) above in this section, that the Applicant and anyone attributed to the Applicant or any subcontractor used on the contract shall not make any contribution in any calendar year in an amount in excess of \$200.00 to any individual incumbent or to any individual candidate for elective office of the City of Cambridge for the next four calendar years following the award of the item, or for the duration of the term of any contract, whichever is longer. The contribution limitation set forth in this provision shall be subject to annual escalation equal to annual percentage increases in the Consumer Price Index for All Urban Consumers (CPI-U) for Boston-Cambridge-Newton or similar index to reflect changes in dollar values over time; however, annual decreases in CPI-U shall not cause the contribution limitation to be decreased.

- Eligibility.

- No Applicant shall be entitled to obtain the award of any of the items applied for as referenced in section xxxx if such Applicant, including those who would be attributed to the Applicant under section xxxx above or any subcontractor used on a contract, has made a total contribution of more than \$200.00 to any individual candidate for elected office of the City of Cambridge or incumbent in either the calendar year of the application or the calendar year preceding the application, provided, however, that the restriction of eligibility with regard to contributions made prior to the year preceding the application shall not apply to any contributions made in the calendar year preceding the adoption of this ordinance and shall only go forward beginning with the year of adoption of this ordinance. No contribution made prior to the effective date of this ordinance shall be deemed to give rise to a violation or penalty under this article. The contribution limitation set forth in this provision shall be subject to annual escalation equal to annual percentage increases in the Consumer Price Index for All Urban Consumers (CPI-U) for Boston-Cambridge-Newton or similar index to reflect changes in dollar values over time; however, annual decreases in CPI-U shall not cause the contribution limitation to be decreased.
- (x) No contract may be renewed, extended, or materially amended, unless the resulting renewal, extension, or amendment, would be allowable under the provisions of this ordinance if it were an initial contract.
- (x) The Applicant and anyone attributed to the Applicant and any subcontractor/development team members used on the contract shall not make any contribution to any incumbent or to any candidate for elective office of the City of Cambridge in excess of \$200.00 per year for the next four calendar years following the award of the item, or for the duration of the term of any contract, whichever is longer. The contribution limitation set forth in this provision shall be subject to annual escalation equal to annual percentage

increases in the Consumer Price Index for All Urban Consumers (CPI-U) for Boston-Cambridge-Newton or similar index to reflect changes in dollar values over time; however, annual decreases in CPI-U shall not cause the contribution limitation to be decreased.

- Penalties.

The city shall deny the award of any contract as sought by an Applicant if it is found that an Applicant made a material misstatement on the mandatory disclosure form or if the Applicant fails to comply with the provisions above. If a contract is awarded, it shall be a material breach of the terms of any contract where an Applicant which is a party to such contract made any contribution in violation of this article. For all other violations, the Applicant shall be fined up \$300.00 per day for each violation of this article in accordance with section xxxx The enforcing authority shall be the ???. This ordinance may be enforced by the issuance of non-criminal ticketing pursuant to G.L.c.40, §21D.

- Refund of contribution,

An Applicant may cure a contribution which violates this ordinance if, within 30 days after the date on which an applicable Office of Campaign and Political Finance report is required to be filed which contains a contribution in violation of this ordinance, the Applicant requests a refund in writing from the candidate or incumbent who received the contribution, and within 30 days of the request, the Applicant receives a refund of a contribution from the incumbent or any candidate for elective office in the City of Cambridge, or political committee for such incumbent or candidate. Notwithstanding the above, if there is a contribution in violation of this ordinance, the candidate or incumbent shall refund the contribution within 30 days of receipt of a request for refund, provided that funds are otherwise available in the campaign account of the candidate or incumbent. This article shall be interpreted and applied consistent with all applicable federal and state laws and regulations. Effective date.

This article shall take effect on [insert date], 2021.

History:			
10/26/20	City Council	CHARTER RIGHT	Next: 11/02/20
11/02/20	City Council	REFERRED TO COMMITTEE	
02/24/21	Ordinance Committee		·
07/26/21	Ordinance Committee		
10/20/21	Ordinance Committee		
11/08/21	City Council	PLACED ON THE TABLE	Next: 11/15/21

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References to Municipal Code sections to be added.

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 - (x) Seeking approval for a special permit, zoning change enhancing permittee value or approval of a planned unit development;
 - Seeking to acquire real estate from, or dispose of real estate to, the city or any city-related agency;
 or
 - (x) Seeking financial assistance from the city.
- (x) City-related agency means all departments of the city, as well as any authorities and quasi-public corporations that receive appropriations from the city.
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- (x) For the purposes of this Ordinance, a "Business Entity" whose contributions are regulated by this ordinance means: (i) an individual including the individuals spouse, and any child/children' (ii) a firm; corporation; professional corporation; partnership; limited liability company; organization; association; and any other manner and kind of business entity; (iii) any person who owns 10% or more ofe the equity or ownership or income interests in an person or entity, and their spouses and child/children; (v) any person, subcontractor, subsidiary, corporation, firm, partnership, limited liability company, organization or association who has received or indefeasibly acquired the right to receiver, from a person, more than \$50,000 in compensation or income of any kind (including, by way of illustration, and not limitation: wages, salaries, sums paid to independent contractors, benefits, dividends, profit-sharing, pension contributions, deferred contributions, stocks, stock options or gifts, or special permits, variances or zoning changes that may impact an applicant's personal or professional finances) in any twelve (12) month period prior to the award of, or during the term of, a contract or zoning decision subject to this ordinance and (vi) all persons who are an "affiliate" of a Business Entity.
- (x) Zoning change enhancing permittee's (2) value means an increase in allowed density or height, a reduction in setbacks or parking, or an expansion of allowed uses.

PROHIBITION ON AWARDING PUBLIC CONTRACTS, PERMITS AND ZONING CHANGES TO

CERTAIN CONTRIBUTORS

- (x) To the extent that it is not inconsistent with state or federal law, the City of Cambridge and any of its elected officials, departments, instrumentalities, purchasing agents or appointed committees shall not enter into any agreement, approve permits, zoning changes enhancing value, or otherwise contract to procure "professional services" and/or banking, insurance or other consulting services (herein-after "Professional Services"), nor "extraordinary unspecified services" and/or media, public relations, lobbying, consulting, building permits, zoning changes and/or management services (hereinafter "Extraordinary Unspecified Services") from any Business Entity whothat is an Applicant if such Business Entity has solicited or made any Contribution to a candidate, candidate committee or joint candidates committee of any candidate for elective municipal office in Cambridge in excess of the threshold of \$200.00 per year within one calendar year immediately preceding the date of the contract or agreement. The contribution limitation set forth in this provision shall be subject to annual escalation equal to annual percentage increases in the Consumer Price Index for All Urban Consumers (CPI-U) for Boston-Cambridge-Newton or similar index to reflect changes in dollar values over time; however, annual decreases in CPI-U shall not cause the contribution limitation to be decreased.
- (x) No Business Entity whethat is an Applicant who submits a proposal for, enters into negotiations for, applies for permits or zoning changes or agrees to any contract or agreement with the City of Cambridge or any of its departments or instrumentalities, for the rendition of Professional services or Extraordinary Unspecified Services shall knowingly solicit or make any Contribution to (i) an existing elected official, candidate, candidate committee or joint candidates committee of any candidate for elective municipal office in Cambridge, or (ii) to any Cambridge political action committee or political party committee or (iii) any PAC between the time of first communication between that Business Entity and the municipality regarding a specific agreement for Professional Services or Extraordinary Unspecified Services, (definition needed?) and the later of the termination of negotiations or rejection of any proposal, or the completion of the performance or specified time periods of that contract, agreement, permit or zoning change.

CONTRIBUTIONS MADE PRIOR TO THE EFFECTIVE DATE

No Contribution or solicitation of contributions made editorior to the effective date of this Ordinance shall be deemed to give rise to a violation of this Ordinance.

CONTRACT RENEWAL

No contract subject to this ordinance may be renewed, extended, or materially modified unless the resulting renewal, extension, or modification would be allowable under the provisions of this ordinance if it were an initial contract.

Mandatory disclosure for applicants.

- (x) Before the city may enter into any contract with an aApplicant, the Aapplicant must file a complete mandatory disclosure form with the contracting entity.
- (x) At the time that an aApplicant seeks approval for a special permit with site plan review, zoning change enhancing permittee value, or approval of a planned unit development, as those terms are defined in the Cambridge Zoning Ordinance, with respect to new construction or renovation in excess of 15,000 square feet, the applicant must file a complete mandatory disclosure form with the board hearing the application.
- (x) At the time that an aApplicant submits a bid or submits a response to a request for proposals in connection with the acquisition of real estate owned by, or disposition of real estate to, the city or a city-related agency, the aApplicant must file a complete mandatory disclosure form with the city agency seeking to dispose of or acquire the property. If the aApplicant is otherwise seeking to acquire real

- estate from, or dispose of real estate to, the city or from a city-related agency, then the aApplicant must submit a complete mandatory disclosure form prior to obtaining title to such real estate.
- (x) At the time the aApplicant files an application for financial assistance, the aApplicant must file a complete mandatory disclosure form with the city agency that would provide such financial assistance.
- (x) Such mandatory disclosure form shall be open to and available for inspection by the public. Such form shall be signed under the pains and penalties of perjury by the aApplicant and shall include the following information:
 - (x) The name, address, email address, telephone number of the aApplicant/beneficiary/agent and of all of its principals, chief executive officer, president, chief financial officer, treasurer, chief operating officer, chief procurement officer, directors, or persons performing similar functions, or shareholders in excess of ten percent and managing agent to the extent applicable;
 - (x) All contributions made by the aApplicant during the 12 months prior to the application to any person who was a candidate for elective office of the City of Cambridge by stating the name of the person who made the contribution, the candidate who received the contribution, and the date and amount of each such contribution. For purposes of this article, elected office of the City of Cambridge shall mean the mayor, city council, and school committee of the city. Contributions made before the adoption of this article are not required to be disclosed on this form.
 - (x) The names, business addresses and phone numbers of all subcontractors/development team members that the aApplicant intends to use on the contract and the amount or percentage to be paid to such subcontractor.
 - (x) A certification by the aApplicant that if the aApplicant is awarded the item that is applied for under subsections (x), (x), (x), or (x) above in this section, that the aApplicant and anyone attributed to the aApplicant or any subcontractor used on the contract shall not make any contribution in any calendar year in an amount in excess of \$200.00 to any individual incumbent or to any individual candidate for elective office of the City of Cambridge for the next four calendar years following the award of the item, or for the duration of the term of any contract, whichever is longer. The contribution limitation set forth in this provision shall be subject to annual escalation equal to annual percentage increases in the Consumer Price Index for All Urban Consumers (CPI-U) for Boston-Cambridge-Newton or similar index to reflect changes in dollar values over time, however, annual decreases in CPI-U shall not cause the contribution limitation to be decreased.

- Eligibility.

- (x) No aApplicant shall be entitled to obtain the award of any of the items applied for as referenced in section xxxx if such aApplicant, including those who would be attributed to the aApplicant under section xxxx above or any subcontractor used on a contract, has made a total contribution of more than \$200.00 to any individual candidate for elected office of the City of Cambridge or incumbent in either the calendar year of the application or the calendar year preceding the application, provided, however, that the restriction of eligibility with regard to contributions made prior to the year preceding the application shall not apply to any contributions made in the calendar year preceding the adoption of this articleordinance and shall only go forward beginning with the year of adoption of this ordinance article. No contribution made prior to the effective date of this articleordinance shall be deemed to give rise to a violation or penalty under this article. The contribution limitation set forth in this provision shall be subject to annual escalation equal to annual percentage increases in the Consumer Price Index for All Urban Consumers (CPI-U) for Boston-Cambridge-Newton or similar index to reflect changes in dollar values over time; however, annual decreases in CPI-U shall not cause the contribution limitation to be decreased.
- (x) No contract may be renewed, extended, or materially amended, unless the resulting renewal, extension, or amendment, would be allowable under the provisions of this articleordinance if it were an initial contract.

(x) The aApplicant and anyone attributed to the aApplicant and any subcontractor/development team members used on the contract shall not make any contribution to any incumbent or to any candidate for elective office of the City of Cambridge in excess of \$200.00 per year for the next four calendar years following the award of the item, or for the duration of the term of any contract, whichever is longer. The contribution limitation set forth in this provision shall be subject to annual escalation equal to annual percentage increases in the Consumer Price Index for All Urban Consumers (CPI-U) for Boston-Cambridge-Newton or similar index to reflect changes in dollar values over time; however, annual decreases in CPI-U shall not cause the contribution limitation to be decreased.

- Penalties.

The city shall deny the award of any contract as sought by an _aApplicant if it is found that an aApplicant made a material misstatement on the mandatory disclosure form or if the aApplicant fails to comply with the provisions above. If a contract is awarded, it shall be a material breach of the terms of any contract where an aApplicant which is a party to such contract made any contribution in violation of this article. For all other violations, the aApplicant shall be fined up \$300.00 per day for each violation of this article in accordance with section xxxx The enforcing authority shall be the ethics commission or auditor??? This ordinance may be enforced by the issuance of non-criminal ticketing pursuant to G.L.c.40, \$21D.

- Refund of contribution.

An aApplicant may cure a contribution which violates this articleordinance if, within 30 days after the date on which an applicable eOffice of eCampaign and ePolitical Finance report is required to be filed which contains a contribution in violation of this articleordinance, the aApplicant requests a refund in writing from the candidate or incumbent who received the contribution, and within 30 days of the request, the aApplicant receives a refund of a contribution from the incumbent or any candidate for elective office in the City of Cambridge, or political committee for such incumbent or candidate. Notwithstanding the above, if there is a contribution in violation of this articleordinance, the candidate or incumbent shall refund the contribution within 30 days of receipt of a request for refund, provided that funds are otherwise available in the campaign account of the candidate or incumbent. This article shall be interpreted and applied consistent with all applicable federal and state laws and regulations.

Effective date.

This article shall take effect on [insert date] January 01, 2021.



O-CRT-C Calendar Item # 8 FIRST IN COUNCIL November 8, 2021

COUNCILLOR CARLONE

WHEREAS: The Ordinance Committee met on October 20, 2021 to discuss the "Pay-to-Play"

Campaign donation ordinance; and

WHEREAS: The Law Department suggested that the City Council submit a Home Rule petition to

the state legislature regarding campaign donation regulations; and

WHEREAS: The Ordinance committee forwarded the attached Campaign donation Home Rule

Petition to the City Council; Now therefore be it

ORDERED: That the attached Home Petition titled "PETITION FOR AN ACT AUTHORIZING

THE CITY OF CAMBRIDGE TO ENACT AN ORDINANCE TO LIMIT AND

MONITOR CAMPAIGN DONATIONS IN LOCAL ELECTIONS BY INDIVIDUALS SEEKING FINANCIAL REWARD FROM THE CITY OF

CAMBRIDGE" be forwarded to the General Court for adoption

Next: 11/15/21

History:

11/08/21 City Council

PLACED ON THE TABLE

Packet Pg. 121

PETITION FOR AN ACT AUTHORIZING THE CITY OF CAMBRIDGE TO ENACT AN ORDINANCE TO LIMIT AND MONITOR CAMPAIGN DONATIONS IN LOCAL ELECTIONS BY INDIVIDUALS SEEKING FINANCIAL REWARD FROM THE CITY OF CAMBRIDGE

Be it enacted by the Senate and House of Representatives in General Court assembled, and by the authority of the same, as follows:

SECTION 1. Notwithstanding any general or special law to the contrary, the City of Cambridge is hereby authorized to enact an ordinance to limit and monitor campaign donations in local elections by individuals seeking financial reward from the City of Cambridge, as provided in the attached Ordinance, and as such Ordinance may be amended in the future as long as such amendments are of the type that are within the City's home rule powers to adopt.

SECTION 2. Individuals subject to the Ordinance shall be those persons and entities defined in

SECTION 3. This Act shall be effective after its enactment and after acceptance by affirmative vote of a majority of the Cambridge City Council.

the Ordinance.

CITY COUNCIL MEETING OF NOVEMBER 15, 2021

III. COMMUNICATIONS

1. A communication was received from Peter Valentine, regarding defending the Earth, the Country and the Planet.

COM 625 #2021

2. A communication was received from Peggy Lynch, 69
Brookline Street, regarding the traffic volume and speed on
Brookline Street.

COM 626 #2021

 A communication was received from the Manning Tenants Council, regarding Central Square and the parking lot adjacent to 237 Franklin Street.

COM 627 #2021

1. PLACE ON FILE

2. PLACE ON FILE

3. PLACE ON FILE

a message from Peter Valentine 37 Brookline St.

I defend the Earth, the Gontry and the Planet.

If they kie, we die. There's no sense in explaining it PECAUNE

you don't believe me, but the answer is

all the best, Peter Valentine Maintaining Gour identity is the solution to

health.

Develop a mantiny to reafirm your Identity. 37 Brookline St. Cambridge, West USA

MARKET THE CYCLECTION MARKET SECTION STATES AND ADMINISTRATION OF CORNEL SECTION AND

AND CREATIRES BEARRE BENG SAVING HIMANITY I THE EARTH INSERT OF THE CASE OF T ON EARTH VAPORIES
A-VISUAL DELESION ATTACK TO BRAKE PARIC 2 MONSTROSHY DETROYERS OF THE SANTH AND HUMANS ADMITCH THE CHER DI TRUISION AND DISSENSION OR EARTH FORCES HIDROGEN MISSIS CHIERSPACE VAPORIER AVERDE DELIBADO REPEZ LO RECEE PARTE DELIBADO DE PARTE ATRITOR TARE CAPA IN TRUISION AND TESSESSION OR EAST MORE ATRIAL OXYGEN SUPPLIES ATTEMA MOROGEN MISSIE CULTERS'ACE VATORICER MOROGEN MISSIE CULTERS'ACE VATORICER DELIBADO DE ALIENS ATTACKING OUR EXCELLITES GONELIMENT SEREL COMMUNE Mysseps Sunda Somber MOVED ENVIOURE SOUND LEGGES DESPERATE INCOMPITATIVE ALTERIS SEEKING 1651.P HARMFUL NATURAL GASES/METHANE HOMETOWENS BRELANTS . CLONES CLOSE SEPLECTURE ENGRAPHMENT DESPONS CONTROL SOUTH CRIGHTY DESTABILIZATION **KOLER TREES** RELL IMPLINES SUBTRESS ARE OUT WHEN DESIGN .
WEAPONITED DESIGNS. ALEM CLOMES ACTUALLY STREET TO TAILED. Health, KILLER COSMIC BODY HARMAN CONSTRUCTORS NATION AND PARTY. ALIENS ATTEMPTING TO SAKE TREASSEDIES BY GROFTING ON TO HELMANS. ATTACK LUBE TO, USEAN SCHOOLSHED FAMILIES AND LUBEAGE ALIES MAINS THEY WANT TO SEAV FOR A LITTLE WHITE WITH THE INTENT OF TAKING OVER DWISSELE PRESIDENCES DEADY STARS CYBER ATTACK SECRETARIES CHECKED BY ACHENS
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OF HERMAN DECEMBERS IN THE PROPERTY OF THE PRO SPACE STORES , Pravel CASE VATURE DEPOSITION OF STREET CENTERS OF WHICH THE TAIL STREET STREET CHARLES OF PRESENTANT AND THE PROPERTY OF EVILS' DEPRESSION ATTACK ATTACK ACKINST OUR RESOURCES STEALING OUR RESOURCES STRANGESS ATTACK FROM HOME WITH THE DAMPED ON CASTA TO THE ALIEN PRIMITIVE CHEATRES LEFT ON BARTIE ALIEN PROPERTY COMET PARKETORS HITACH ADADAS ADDITIONS ALTERS EXPERIMENTALLS OF MEMORY TRAINED BEAUTY BEAUTY BEAUTY BEAUTY FOR A STATE OF USED AS GENERAL STATES.

COMMUNICATIONS

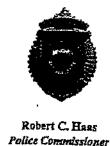
THE PROPERTY OF TH MITTER STREET ST SHEW RE OF SHEETING EAST BRIDER STREET, EVA DUSTAILING ! condens variables vision divine exemplated research desirable event service per condense event service E VERDING VERY SHEET HER STE HOMA PRINCE NO DIDENCE MANA MARKET AN IMPERIO DE MACIONE PLANESCO SUCCESSACIO HARRIOS . POSTUE HANGE MEGANA HELP EM PRISE EN PR COMPANY ADERS CHIEF CONTROL OF THE PROPERTY OF DOWNER MINER DEMONITOR PERTURE ALIEND SECTING TEMPORARY ASSETSING PACTERIORICALLY INCOMPATIBLE TO THE SECOND BY COMPATIBLE T POSTURE SHACE YECHENOLOGY LIBER BY REMOVE TO SEIZEFIT . NOME STORTES STATED AGREST ATTACK MARKET GATEX PALSE PRESIDE, ALTERS SENDED DEGRAPHICA TO DESIRIONAL CHRISTIAN IN NEGOTIC DESCRIPTION TO THE THREE TH MAKE MILITARIS ALIENS LINDERGROUND ALTER HANDARD TARDAR LISE YORK THING AGAINST THE STREET OF MOLOGICAL WARRANT -, RAL SPECTANA WEASHERDANCH ATTACK BANKS SUPER CARRYS Corporate Convotion Privary COBALL BOMB Packet Pg. 125 What I do.

I protect the country and Earth.

How do I do that?
By understanding metaphysical energies.

Before you do anything physically you have to think of doing it. Thought or feelings come before physical acton.

You stop the physical things from happening by feeling they're going to happen before they physically happen.



City of Cambridge Police Department

TELEPHONE (817) 349-3300

FAX (617) 349-3320

WEB www.cambridgepolice.org

Richard C. Rossi City Manager

To whom it may Concern,

The metaphysical system that Peter Valentine has developed over forty years, to enable a Police Officer to sense future situations before they actually become physical to release energies, to control the situation, so that it works out in the most beneficial way for the Police Officer and the individual he feels he must engage with, works out in a just way for all parties concerned. I have used this system and feel it works. Thank you Peter and let's keep moving forward to the great new vision of the United States of America.

Sincerely

CAMBRIOGE POLICE
SPRICE VICTOR A MARTIQUETT #307

ACDRESS ALL COMMUNICATIONS TO 126 SIXTH STREET, CAMBRIDGE, MASSACHUSETTS 02142



WHEREAS:

Poter has dedicated his life to keeping Cambridge, the Communwealth, the United States, the World, and the Universe sets and in belance with his electromagnetic arts, attentional thinking and breathing, and constant vigilance; and

City of Cambridge

R-1 IN CITY COUNCIL March 6, 2017

34

COUNCILLOR MAZEN
MAYOR SIMMONS
COUNCILLOR CARLONE
COUNCILLOR CHEUNG
COUNCILLOR DEVEREUX
COUNCILLOR KELLEY
COUNCILLOR MAHER
VICE MAYOR MCGOVERN
COUNCILLOR TOOMEY

WHEREAS: Peter Valentine's Cosmic Mouse and Grizzly Bear fence makes us see the world in

new ways and is an easis of creativity and imagination that is an antidote to the

humdrum; and

WHEREAS: Peter has dedicated his life to keeping Cambridge, the Commonwealth, the United

States, the World, and the Universe safe and in balance with his sisotromagnetic arts,

intentional thinking and breathing, and constant vigilance; and

WHEREAS: To this purpose, Peter has submitted bundreds of communications to the City of

Cambridge and committed countless days and nights to working to keep us safe; and

WHEREAS: Peter has shared many a good civic idea, including one for the photo mural of Modica

Way at Central Square; and

WHEREAS: Peter's playful, colorful, and independent spirit, his creations, and his words remind us

that humanity is at the heart of it all; and

WHEREAS: Pole: regularly makes our lives richer with his wisdom and whimsy; now therefore be

it.

RESOLVED: That on this day, 6th of March, we celebrate Peter Valentine, recognize his many civic

contributions, and publically acknowledge his gifts to Cambridge and the wide world

beyond.

In City Council March 6, 2017. Adopted by the affirmative vote of eight members. Attest:-Donna P. Lopez, City Clerk

Danna P. Kape

A true copy;

ATTEST:-

2021 NOV 10 PM 3: 15

Peggy Lynch 69 Brookline Street Cambridge 02139 11/7/21

OFFICE OF THE CITY CLERK CAMBRIDGE, MASSACHUSETTS

To the Members of the Cambridge City Council and Department of Parking and Traffic and the CPD. This is the second letter I have sent this year on this matter. I have received no written response to the first.

I am writing to request your attention to the issue of traffic volume and speed on Brookline Street. Brookline St, as you know, conveys traffic from The BU Bridge Circle to Central Square. Decades ago, when Geneva Malenfant, Fran Wirta, Bill Cavalinni, Nancy Woods, Johnathan Austin and I worked on zoning issues on Brookline Street, we also worked on traffic and speed mitigation issues.

The Waverly Connector was offered by the City as a route to divert heavy traffic from Brookline Street. I have not performed data collection to ascertain if this is working, but I do wonder when I see 18 wheelers routinely driving North on Brookline St, if the signage is lacking. That is, how well is the Waverly Connector utilized?

On Brookline St itself, there appear to be 3 speed limit signs, all three of them are located between Granite St and Erie Street; one of them now uses some technology but not the technology of flashing lights if one is driving over the speed limit.

There is a modest speed bump at the Erie St Intersection and another one at Auburn Street. HOWEVER THERE ARE NO SPEED LIMIT SIGNS between Erie St and Mass Ave, which, I believe, leads to speeding i.e. over 25 MPH up the rest of Brookline Street to Mass Ave.

I believe that 1) the crossing between Auburn St and Auburn Court where many children live should be marked by a sign (Slow Children Crossing). 2) That speed limits on Brookline Street should be enforced by traffic police. 3) There should be TRUCK diversion signage to the Waverly Connector

I look forward to hearing from you regarding these safety issues

Thank you

Peggy Lynch

69 Brookline Street

CC: City Manager, Director of Traffic and Parking, Chief of Cambridge CPD, Kathy Zusy, Jonathan Austin, Nancy Woods, Members of Cambridge City Council

CITY COUNCIL MEETING OF NOVEMBER 15, 2021

IV. RESOLUTIONS

 Resolution on the Death of Kathleen Frances Delaney Councillor Toomey RES 2021 #277 1.

2. Resolution on the death of Thomas J. Toomey. Councillor Toomey
RES 2021 #275

2.

3. That a suitable resolution be prepared for Vatsady Sivongxay and Stephen Gray to congratulate them on the recent birth of their second child.

3.

Councillor Zondervan RES 2021 #278



R-1 FIRST IN COUNCIL November 15, 2021

COUNCILLOR TOOMEY

WHEREAS: The City Council was deeply saddened to learn of the death of Kathleen Frances

Delaney on November 02, 2021 at the age of 82; and

WHEREAS: Kathleen was the beloved daughter of the late Robert G. and Mary F. (Burke)

Delaney; and

WHEREAS: Kathleen's passing will leave a void in the lives of all her family: she was the devoted

sister of Claire M. Murphy and her husband Timothy; and

WHEREAS: Kathleen will be sorely missed by all she touched and loved; now therefore be it

RESOLVED: That the City Council go on record extending its deepest sympathy for the family of

Kathleen Frances Delaney at this time of such personal loss; and be it further

RESOLVED: That the City Clerk be and hereby is requested to forward a suitably engrossed copy

of this resolution to the Delaney family on behalf of the entire City Council.



R-2
FIRST IN COUNCIL
November 15, 2021

COUNCILLOR TOOMEY

WHEREAS: The City Council was deeply saddened to learn of the death of Thomas J. Toomey on

November 3, 2021 at the age of 84; and

WHEREAS: Thomas of Woburn, formerly of North Cambridge and born in Somerville, was the

beloved son of the late Benedict Toomey and Catherine (Good); and

WHEREAS: Thomas was a proud veteran of the United States Army and a retired Cambridge Fire

Department firefighter; and

WHEREAS: Thomas worked part-time for many years at J.H. Emerson Company building iron

lungs and other respiratory equipment; he also loved to tinker and enjoyed carpentry and was an excellent woodworker, his clocks grace his family's homes; he and his son,

Mark, built two houses together; and

WHEREAS: An amateur photographer, Thomas developed photos in a basement photography

studio; he loved Aruba and vacationed there often with his wife, Julie; and he had a

passion for boats, boating, the USS Constitution, and lighthouses; and

WHEREAS: Thomas had a love for antique cars—he worked on, restored, and lovingly drove a

1928 Whippet, a 1964 Ford Falcon, a 1961 Studebaker Lark, a 1949 Dodge Coronet, and a 1950 Dodge Coronet rat rod; he loved attending antique car shows and flea markets and loved antiquing in general, and passed on these interests to both his

children; and

WHEREAS: Thomas's passing will leave a void in the lives of all his family: he was the beloved

husband of 47 years to the late Julia M. (Carvalho) Toomey; the loving father of Mark J. Toomey and his wife Andrea, and Julianne M. Toomey-Kautz and her husband Frank; the dear brother of Margaret Cullinane and the late Arline Keshian, Benedict Jr., Francis, Kenneth, and Donald Toomey; and he's also survived by his sister-in-law

Joan Carvalho, and many loving nieces and nephews; and

WHEREAS: Thomas will be sorely missed by all he touched and loved—he loved his wife, his

children, and his immediate and extended family, and acted as a guide and mentor to

all the children of his extended family; now therefore be it

RESOLVED: That the City Council go on record extending its deepest sympathy for the family of

Thomas J. Toomey at this time of such personal loss; and be it further

RESOLVED: That the City Clerk be and hereby is requested to forward a suitably engrossed copy of

this resolution to the Toomey family on behalf of the entire City Council.



R-3 FIRST IN COUNCIL November 15, 2021

COUNCILLOR ZONDERVAN

RESOLVED: That a suitable resolution be prepared for Vatsady Sivongxay and Stephen Gray to congratulate them on the recent birth of their second child.

CITY COUNCIL MEETING OF NOVEMBER 15, 2021

V. POLICY ORDER AND RESOLUTION LIST

1. That the City Council go on record recognizing November 18th, 2021 as Pancreatic Cancer Awareness Day in the City of Cambridge Mayor Siddiqui

1.

2.

2. That the Regular City Council meeting scheduled for November 29, 2021 be changed to a joint Roundtable meeting of the City Council and School Committee to discuss the past election, including but not limited to new practices and polling locations is Cambridge with the City Manager, Election Commission, and any other relevant

Mayor Siddiqui POR 2021 #251

POR 2021 #250

departments.

3. That the Regular City Council meeting scheduled for Monday, December 27, 2021, be and hereby is cancelled. Mayor Siddiqui POR 2021 #252

3.



O-1 FIRST IN COUNCIL November 15, 2021

MAYOR SIDDIQUI

WHEREAS: In 2021, an estimated 60,430 people will be diagnosed with pancreatic cancer in the

United States and 48,220 will die from the disease; and

WHEREAS: Pancreatic cancer is the third leading cause of cancer death in the United States, and it

is projected to become the second leading before 2030; and

WHEREAS: Pancreatic cancer is the only major cancer with a five-year relative survival rate at just

ten percent; and

WHEREAS: Disparities by race and socioeconomic status exist in the diagnosis and treatment of

pancreatic cancer, improved understanding of underlying causes could inform

interventions; now therefore be it

RESOLVED: That the City Council go on record recognizing November 18th, 2021 as Pancreatic

Cancer Awareness Day in the City of Cambridge; and be it further

ORDERED: That the City Manager be and hereby is requested to light up City Hall purple on

November 18th, 2021, in honor of this day.



O-2 FIRST IN COUNCIL November 15, 2021

MAYOR SIDDIQUI

ORDERED:

That the Regular City Council meeting scheduled for November 29, 2021 be changed to a joint Roundtable meeting of the City Council and School Committee to discuss the past election, including but not limited to new practices and polling locations is Cambridge with the City Manager, Election Commission, and any other relevant departments.



O-3 FIRST IN COUNCIL November 15, 2021

MAYOR SIDDIQUI

ORDERED: That the Regular City Council meeting scheduled for Monday, December 27, 2021, be

and hereby is cancelled.



VI. COMMUNICATIONS AND REPORTS FROM OTHER CITY OFFICERS

1.	A communication was received from Nancy Glowa, City Solicitor, transmitting a letter regarding an Open meeting law complaint from Heather Hoffman COF 2021 #94	1.	PLACE ON FILE
2.	A communication was received from Mayor Sumbul Siddiqui, transmitting information from the School Committee.	2.	PLACE ON FILE
	COF 2021 #95		
3.	A communication was received from the City Clerk, transmitting the Pending Zoning Chart. COF 2021 #96	3.	PLACE ON FILE
	COF 2021 #90		
4.	A communication was received from Anthony Wilson, City Clerk, transmitting the Hearing Schedule	4.	PLACE ON FILE
	COF 2021 #97		
5.	A communication was received from the City Clerk, transmitting the 2020-2021 Referral List.	5.	PLACE ON FILE
	COF 2021 #98		





COF 2021 #94 IN CITY COUNCIL November 15, 2021



OPEN MEETING LAW COMPLAINT FORM

Office of the Attorney General One Ashburton Place Boston, MA 02108

2021 NOV -8 PM 12: 14

Please note that all fields are required unless otherwise noted page of the ON Y GLOCK CAMBRIDGE, HASSACHUSETT.

Your Contact Information: First Name: Heather Address: 213 Hurley Street Last Name: Hoffman							
City: Cambridge State: MA Zip Code: 02141 Phone Number: (617) 354-7354 Ext.							
heather.m.hoffman.1957@gmail.com Organization or Media Affiliation (if any):							
Are you filing the complaint in your capacity as an individual, representative of an organization, or media? (For statistical purposes only) Individual Organization Media							
Public Body that is the subject of this complaint: City/Town County Regional/District State							
Name of Public Body (including city/ town, county or region, if applicable): Specific person(s), if any, you allege committed the violation: 11/1/21							
Date of alleged violation:							

Description of alleged violation:

Describe the alleged violation that this complaint is about. If you believe the alleged violation was intentional, please say so and include the reasons supporting your belief.

Note: This text field has a maximum of 3000 characters.

The agenda made available to the public for the November 1, 2021, Cambridge City Council meeting was missing the contents of three listed items:

- a request for permission for a temporary banner across Ames Street, and Broadway 26 lights poles announcing Welcome back/Now Open, Contemporary Art Museum at MIT, MIT List Visual Arts Center from October 2021 until February 2022--an entirely different application for an event that happened nearly two years ago was attached
- 2. the committee report for the Neighborhood and Long Term Planning, Public Facilities, Arts and Celebrations Committee for its meeting on July 15, 2020 to conduct a public hearing to discuss the timeline, scope, and budget of the Tobin/Vassal Lane School Project, including updates on the Armory property, and how it fits into the long-term plan for all school buildings in the City to accommodate expected enrollment changes over the next 10 to 20 years and to receive an update on the legislative office plans--nothing was attached
- 3. the committee report for the Housing Committee meeting on June 3, 2021 to conduct a public hearing to discuss inclusionary zoning preference/eligibility, and how the new state-level Housing Choice law will affect zoning in Cambridge--nothing was attached

Despite my having told the Council in public comment at the start of the meeting about this failure, they proceeded to deal with all three of these items. The City Clerk made the correct application for the first one available to the Council but not to the public. They were going to vote on it, but it was postponed to the next meeting when Councillor Zondervan exercised his charter right. The two committee reports were never made available to the public, but they were nonetheless accepted and placed on file. I have no idea if they were even made available to the members of the Council.

What action do you want the public body to take in response to your complaint?

Note: This text field has a maximum of 500 characters.

I would like the Council to address these items properly, including giving the public an opportunity to comment on these items, at a future public meeting, as soon as possible, and I would like the Council to agree in writing that it will not commit any similar infractions of either the Open Meeting Law's public notice rules nor the Council's own rules regarding public notice and the public's opportunity to be heard going forward.

Review, sign, and submit your complaint

I. Disclosure of Your Complaint.

Public Record. Under most circumstances, your complaint, and any documents submitted with your complaint, is considered a public record and will be available to any member of the public upon request.

Publication to Website. As part of the Open Data Initiative, the AGO will publish to its website certain information regarding your complaint, including your name and the name of the public body. The AGO will not publish your contact information.

II. Consulting With a Private Attorney.

The AGO cannot give you legal advice and is not able to be your private attorney, but represents the public interest. If you have any questions concerning your individual legal rights or responsibilities you should contact a private attorney.

III. Submit Your Complaint to the Public Body.

The complaint must be filed first with the public body. If you have any questions, please contact the Division of Open Government by calling (617) 963-2540 or by email to openmeeting@state.ma.us.

By signing below, I acknowledge that I have read and understood the provisions above and certify that the information I have provided is true and correct to the best of my knowledge/

Signed: July Sugar

For Use By Public Body

Date Received by Public Body:

For Use By AGO
Date Received by AGO:

Nancy E. Glowa City Solicitor

Arthur J. Goldberg Deputy City Solicitor

Megan B. Bayer First Assistant City Solicitor



CITY OF CAMBRIDGE

Office of the City Solicitor 795 Massachusetts Avenue Cambridge, Massachusetts 02139 Assistant City Solicitors
Paul S. Kawai
Brian A. Schwartz
Diane O. Pires
Patrick C. Cento
Kate M. Kleimola
Sydney M. Wright

<u>Public Records Access Officer</u> Seah Levy

November 15, 2021

To the Honorable, the City Council,

The City Clerk received an Open Meeting Law Complaint against the City Council from Heather Hoffman on November 8, 2021 in connection with the City Council's meeting on November 1. A copy of the Complaint is attached.

I am requesting that the City Council vote tonight to authorize the City Solicitor to draft a response to the Complaint for approval by the City Council no later than the Council's meeting of November 29, 2021.

Nancy E. Glowa City Solicitor



COF 2021 #95 IN CITY COUNCIL November 15, 2021



OFFICE OF THE MAYOR

Sumbul Siddiqui Mayor

To: Cambridge City Council
From: Sumbul Siddiqui, Mayor
Date: November 10th, 2021

Subject: Communicating information from the School Committee

To the Honorable, the City Council:

On November 9th, the School Committee held a <u>Special Meeting</u> on Reviewing and Accepting the 90 Day End-of-Cycle Summative Evaluation Composite Report of the Interim Superintendent of Schools. Superintendent Greer gave a brief summary of her first 90 days and the Committee had an opportunity to provide comments and feedback. The Superintendent also released <u>this video message</u> on her 90th day in the position.

As a reminder, the vaccine mandate will be implemented in November. For more details on the student vaccination requirements see this FAO sheet that includes a timeline. Vaccines were recently approved for 5–11-year-olds, and the City and CPS have put together clinics (COVID-19 and Flu) targeted at students that are now eligible. The two upcoming clinics are on Wednesday, November 10 and Wednesday, December 1 from 3:30PM to 7:30PM at the King Open School located at 850 Cambridge Street. Additional clinics are being scheduled.

The Student Vaccination Portal, which will track the vaccine mandate for students 12 and older, opened on Monday. This portal will allow families to conveniently upload their student's proof of vaccination or request for an exemption. Please find additional details here. CPS has not yet set a timeline for any vaccination requirement for the 5–11-year-old age group. CRLS students participated in filming a video about the importance of getting vaccinated. The video is here.

RSTA Executive Director, Mike Ananis will be retiring effective June 30, 2022. A search process will begin in January.

The School Committee's next regular meeting will be held on November 16th at 6pm.

Please do not hesitate to reach out with any questions, suggestions, or concerns.

Respectfully.

Mayor Siddiqui



COF 2021 #96 IN CITY COUNCIL November 15, 2021

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(:	Attachment: Pending Zoning Chart (COF 2021 #96 : A communication was received from the City Clerk)										
	·	Expiration	Feb. 14, 2022 Per State Law		March 8, 2022 Per State Law		March 15, 2022 Per State Law				
	Date Rpt. Rec'd (at least (21 days before	ordination date)									
LITIONS	Planning	Brd. Hrg.	Nov. 16								
PENDING ZONING PETITIONS	Passed to a	2nd Reading									
PENDIN	Ordinance	Hearing Date	Nov. 16 @ 2:00 PM		Dec. 8 @ 5:30 PM		Dec. 15 @ 5:30 PM				
S. CONTRACTOR DESCRIPTION OF THE PROPERTY OF T		In City Council	(65 days = Nov. 17) Sept. 13, 2021	(65 days = Dec. 22)	Oct. 18, 2021	(65 days = Dec. 22)	Oct. 18, 2021				
		Zoning Petition	Advancing Housing Affordability (AHA) Zoning Petition by Francis Donovan, et al (Ordinance #2021-17)		Yard Setback Zoning Petition (Ordinance #2021-22)		Off Street Parking Zoning Petition (Ordinance #2021-23)				



COF 2021 #97 IN CITY COUNCIL November 15, 2021

Monday, November 15, 2021	5:30 PM	Regular City Council Meeting
		THIS MEETING WILL BE TELEVISED
		(Sullivan Chamber)
Tuesday, November 16, 2021	2:00 PM	The Ordinance Committee will meet to conduct a public hearing on the Advancing Housing Affordability (AHA) Zoning Petition by Francis Donovan, et al (Ordinance #2021-17)
		THIS MEETING WILL BE TELEVISED
		(REMOTE HEARING)
Wednesday, November 17, 2021	4:00 PM	The Public Safety Committee will meet to hear an update on the city's implementation of the HEART proposal as part of an alternative public safety response.
		THIS HEARING WILL BE TELEVISED
		(REMOTE HEARING)
Monday, November 22, 2021	5:30 PM	Regular City Council Meeting
		THIS MEETING WILL BE TELEVISED
		(Sullivan Chamber)
Monday, November 29, 2021	5:30 PM	Regular City Council Meeting
•		THIS MEETING WILL BE TELEVISED
		(Sullivan Chamber)
Monday, December 6, 2021	5:30 PM	Regular City Council Meeting
		THIS MEETING WILL BE TELEVISED
		(Sullivan Chamber)

Wednesday, December 8, 2021	10:00 AM	The Health & Environment Committee and the Human Services & Veterans Committee will meet to discuss the redesign of Carl Barron Plaza with a special focus on the needs of the unhoused community and the ideas presented within Communication #10 from the October 18, 2021 regular meeting. THIS MEETING WILL BE TELEVISED (REMOTE MEETING)
Monday, December 13, 2021	5:30 PM	Regular City Council Meeting THIS MEETING WILL BE TELEVISED (Sullivan Chamber)
Monday, December 20, 2021	5:30 PM	Regular City Council Meeting THIS MEETING WILL BE TELEVISED (Sullivan Chamber)
Monday, December 27, 2021	5:30 PM	Regular City Council Meeting THIS MEETING WILL BE TELEVISED (Sullivan Chamber)



COF 2021 #98 IN CITY COUNCIL November 15, 2021

2020-2021 - REFERRAL LIST (as of 11/9/2021)

Civic Unity Committee

None

Economic Development and University Relations Committee

 A communication transmitted from the City Manager, relative to Awaiting Report Item Number 20-21, regarding a report on developing a Vacant Storefront Registry. CMA 2020 #228 of October 19, 2020.

Finance Committee

1. Awaiting Report 21-3 response RE: Use of Free Cash. CMA 2021 #117 of May 18, 2021.

Government Operations/Rules and Claims Committee

None

Health and Environment Committee

- 1. Awaiting Report 19-58 response single use plastics. CMA 2021 #58 of March 29, 2021.
- 2. Awaiting Report 20-23 response on textile recycling. CMA 2021 #59 of March 29, 2021.
- 3. Awaiting Report 21-84 RE: BEUDO proposed amendments (Ordinance #2021-26). CMA 2021 #238 of November 8, 2021.

Housing Committee

- 1. That the City must work with all major housing providers to eliminate or reduce the filing of evictions during the ongoing COVID-19 public health crisis. POR 2020 #242 of October 26, 2020.
- 2. Condominium Conversion Ordinance. POR 2021 #156 of June 28, 2021.
- 3. Ordinance #2021-20 Section 11.202(b) Article 11.000 Special Regulations. POR 2021 #193 of September 20, 2021.

Human Services and Veterans Committee

None

Neighborhood & Long-Term Planning; Public Facilities, Arts and Celebrations Committee

1. Conrad Crawford Re-appointment CRA. CMA 2021 #83 of April 26, 2021.

Ordinance Committee

- 1. Transfer Fee Home Rule Petition. POR 2020 #51 of March 16, 2020.
- 2. That the Cambridge City Council pass the Real Estate Transfer Fee Home Rule Petition (Ordinance 2020-27). POR 2020 #174 of July 27, 2020.
- 3. That the City Council adopt a municipal ordinance to reduce or limit campaign donations from donors seeking to enter into a contract, seeking approval for a special permit or up-zoning, seeking to acquire real estate from the city or seeking financial assistance from the city (Ordinance #2020-28). Calendar Item # 1 (POR 2020 #240) of November 2, 2020. Note: originally on 10/26/20 agenda, charter right exercised by Councillor Simmons).
- 4. The Cambridge City Council direct the City Manager to work with the City Solicitor's Office to draft a Home Rule Petition that would cap campaign contributions to any City Council candidate to \$200 per person, per year, per candidate and limit candidate loans to \$3,000 per election cycle. POR 2020 #253 of November 2, 2020.
- 5. Restricting the use of chemical crowd control agents and kinetic impact projectiles (Ordinance #2021-11). POR 2021 #51 of March 15, 2021.
- Tree Protection Ordinance Draft Amendments (Ordinance #2021-7). CMA 2021 #50 of March 22, 2021.
- 7. Cannabis Delivery Municipal Code Amendments (Ordinance #2021-9). CMA 2021 #52 of March 22, 2021.
- Minutes of October 13, 2020 Health & Environment Committee (The Health & Environment Committee will conduct a public hearing to discuss amending the Tree Protection Ordinance based on the findings of the Urban Forest Master Plan Task Force.). Calendar Item #5 of March 22, 2021.
- Minutes of November 10, 2020 Health & Environment Committee (The Health and Environment Committee will meet to continue discussing amending the Tree Protection Ordinance based on the findings of the Urban Forest Master Plan Task Force.). Calendar Item #6 of March 22, 2021.
- 10. Ordinance #2021-12 NCD Ordinance Petition. APP 2021 #26 of May 24, 2021.
- 11. Ordinance #2021-18 Renter Choice Ordinance. POR 2021 #187 of September 13, 2021.

12. Ordinance #2021-21 Wage Theft Ordinance. Por 2021 #197 of September 20, 2021.

Ordinance Committee and Planning Board

- Cambridge Missing Middle Housing Zoning Petition (Ordinance #2021-2). APP 2021 #3 of February 3, 2021.
- 2. Retail Table of Land Use Update PO (Ordinance #2021-3) (Home Occupation Ordinance #2021-4). POR 2021 #25 of February 8, 2021.
- 3. Broad Canal Subdistrict with the PUD-3 District (Ordinance #2021-6). APP 2021 #7 of March 1, 2021.
- 4. Cannabis Delivery Zoning Amendments (Ordinance #2021-8). CMA 2021 #52 of March 22, 2021.
- 5. Ordinance #2021-13 Article 22 Emissions Accounting petition. POR 2021 #113 of May 24, 2021
- Ordinance #2021-16 Section 4.31 "Residential Uses" regarding the service of post-operative care for a dog. POR 2021 #147 of June 28, 2021.
- 7. Ordinance #2021-17 Advancing Housing Affordability (AHA) zoning petition. APP 2021 #41 of September 13, 2021.
- 8. Ordinance #2021-22 Yard Setback Zoning Petition. APP 2021 #43 of October 18, 2021.
- 9. Ordinance #2021-23 Off Street Parking Zoning Petition. APP 2021 #44 of October 18, 2021.

Public Safety Committee

- 1. That Chapter 2.108 be amended by inserting a new section 2.108.140. POR 2020 #118 of May 18, 2020.
- The City Manager look into transferring primary traffic enforcement responsibilities from the Cambridge Police Department to unarmed, trained enforcement personnel in the Traffic & Parking Department, Department of Public Works, Health & Human Services, or another suitable department. POR 2020 #178 of September 14, 2020.
- A communication transmitted from the City Manager, relative to the Annual Surveillance Report concerning City Departments' use of Surveillance Technology or Surveillance Date. CMA 2021 #39 of March 8, 2021.
- 4. A communication transmitted from the City Manager, relative to a response to a Policy Order that was adopted on December 14, 2020 as part of the Public Safety Committee Report from October 7, 2020, regarding data on ShotSpotter, OMEGA Dashboard and COPLINK. CMA 2021 #41 of March 8, 2021.

Transportation & Public Utilities Committee

- 1. Cycling Safety Ordinance Report. CMA 2021 #113 of May 10, 2021.
- 2. A communication transmitted from Louis A. DePasquale, City Manager, relative to first Progress Report due under the Cycling Safety Ordinance (Chapter 12.22 of the Cambridge Municipal Code), which is required to detail "...progress towards meeting the requirements set forth in Subsections C, D, E, F, G, and H. Such report shall include details on the Separated Bicycle Facilities planned for the coming twelve months." CMA 2021#162 of June 14, 2021.

APPENDED INFORMATION

AWAITING REPORT LIST

- 18-60. Report on a small business parking pilot that would allow temporary on-street employee parking during typical daytime operating hours.
 Vice Mayor Mallon, Mayor Siddiqui, Councillor Simmons (Calendar Item #1) from 5/14/2018
- 18-73. Report on establishing and implementing a dynamic new initiative that will seek to place Port residents (ages 18 and over) on paths to jobs with family-sustaining wages. Councillor Simmons (O-6) from 6/25/2018
- 18-119. Report on evaluating the existing capacity of fire stations in the Kendall Square area and whether a new fire station is needed, and if so, determining the feasibility of locating a plot of land for this use.
 Vice Mayor Mallon, Councillor McGovern, Councillor Toomey (O-2) from 11/5/2018
- 19-3. Report on establishing a Central Square Improvement Fund and allocate no less than 25% of funds generated to the arts.

 Vice Mayor Mallon, Councillor McGovern (O-6) from 1/7/2019
- 19-49. Report on recommending restrictions on signage specific to retail establishments that sell e-cigarettes and other vaping devices.

 Vice Mayor Mallon, Councillor McGovern, Councillor Toomey (O-15) from 4/8/2019
- 19-62. Report on drafting a formal Anti-bias /Cultural Competency Strategic Plan for eventual adoption and implementation.
 Councillor Simmons (O-2) from 5/20/2019
- 19-66. Report on whether it is possible to reduce or eliminate Building Permit Fees for 100% affordable housing development projects, through an exemption or other means and investigate what types of real estate tax abatements are possible for 100% affordable housing moving forward.

 Vice Mayor Devereux, Mayor Siddiqui, Councillor Carlone, Councillor McGovern (O-3) from 6/3/2019
- 19-100. Report on the feasibility of implementing an additional regulatory requirement for listing a registration/license number for Short-Term Rentals.
 Councillor Kelley, Councillor McGovern, Mayor Siddiqui, Councillor Simmons (O-19) from 7/30/2019

- 19-130. Report on requesting to allocate more funds in the FY21 budget for the small business improvement grants and to confer with the Massachusetts Attorney General's office on whether other cities in Massachusetts have been facing similar issues with ADA compliance and what can be done to protect the small businesses.

 Councillor Toomey (O-14) from 10/7/2019
- 19-145. Report on reviewing all the City's policies and procedures related to the procurement, installation and disposal of artificial turf.
 Vice Mayor Devereux, Councillor Carlone, Councillor Kelley, Councillor Zondervan (O-7) from 10/21/2019
- 19-146. Report on reviewing the existing internal mechanisms for City staffers in all departments to report grievances, to determine if this system is functioning as it should or whether changes should be considered.

 Councillor Simmons (O-3) from 10/28/2019
- 19-147. Report on installing hearing loop technology inside the Sullivan Chamber as part of the upcoming renovations to City Hall, and in other critical City meeting venues wherever possible and other accessibility improvements. Councillor Zondervan (O-4) from 10/28/2019
- 20-6. Report on the acquisition and implementation of interpretation services for City Council meetings and other public City meetings.

 Councillor Sobrinho-Wheeler, Councillor McGovern (O-8) from 1/27/2020
- 20-27. Report on the advantages and disadvantages of continuing with Civil Service, and the process by which Cambridge could exit Civil Service.
 Councillor Nolan (O-5) from 6/22/2020
- 20-30. Report on establishing a plan designed to provide a thorough, system-wide review of the entire municipal government to identify and remove any vestiges of systemic racism and/or racial bias in any and all City departments, to establish clear, transparent metrics that will help further this critical endeavor.

 Councillor Simmons, Vice Mayor Mallon, Councillor Carlone, Councillor Sobrinho-Wheeler, Councillor McGovern, Councillor Nolan, Councillor Zondervan, Mayor Siddiqui, Councillor Toomey (O-3) from 6/29/2020
- 20-31. Report on determining how to best protect and preserve our commercial spaces that support our small business operators and maintain continuity in our commercial districts.
 Councillor Toomey, Vice Mayor Mallon, Councillor Carlone, Councillor Simmons, Councillor Sobrinho-Wheeler, Councillor McGovern, Councillor

Nolan, Councillor Zondervan, Mayor Siddiqui (O-5) from 6/29/2020

- 20-36. Report on generating a report detailing the Sole Assessment Process, the Civil Service HRD process, the reason for choosing the Sole Assessment Process over the Civil Service HRD process, and the projected costs associated with both processes.

 Vice Mayor Mallon, Councillor McGovern, Councillor Sobrinho-Wheeler (O-5) from 7/27/2020
- 20-60. Report on analyzing eviction data from 2018 through 2021 and come back with a plan on how to use this data to inform our next action steps.
 Mayor Siddiqui, Vice Mayor Mallon, Councillor Simmons, Councillor Sobrinho-Wheeler (O-8) from 11/2/2020
- 20-61. Report on an update on City-Owned Vacant Properties Inventory.

 Vice Mayor Mallon, Mayor Siddiqui, Councillor Simmons, Councillor Nolan,

 Councillor Carlone, Councillor Sobrinho-Wheeler, Councillor McGovern,

 Councillor Zondervan, Councillor Toomey (O-2) from 11/16/2020
- 20-65. Report on exploring the feasibility of hiring a consultant to perform an Equity Audit on the Cambridge Arts Council.

 (O-1) from 11/23/2020
- 20-69. Report on formulating an RFP for a public arts project that will acknowledge the unfinished work of the 19th Amendment, the importance of the Voting Rights Act of 1965, and how the two pieces of legislation ultimately complemented one another in helping to shape a more perfect union.
 Councillor Simmons, Vice Mayor Mallon, Mayor Siddiqui, Councillor Nolan (Calendar Item #2) from 11/30/2020
- 20-72. Report on the condition of 105 Windsor Street and cost estimates of any repairs needed and provide recommendations on how to develop any other underused properties based on an inclusive public process centered in the Port neighborhood. Councillor Zondervan, Mayor Siddiqui, Councillor Carlone, Councillor Simmons (Calendar Item #1) from 12/14/2020
- 21-6. Report on obtaining written documentation from the Cambridge Housing Authority, Homeowners Rehab, Inc., Just a Start, and the Community Development Department updating the City Council on the locations, unit sizes, number of units, overall costs, populations served, and expected dates of completion for each of the projects they reported on during the Housing Committee hearing held on January 12, 2021.

 Councillor Simmons, Councillor Sobrinho-Wheeler, Councillor McGovern, Councillor Zondervan (O-3) from 2/3/2021

- 21-8. Report on removing hostile architecture whenever public spaces are designed or redesigned and to create design guidelines that ensure our public spaces are truly welcoming to the entire community and determine how existing bench fixtures can be addressed to support all residents who use them.
 - Councillor Zondervan, Councillor Sobrinho-Wheeler, Councillor McGovern, Mayor Siddiqui (Calendar Item #3) from 2/8/2021
- 21-9. Report on providing an overview of various programs and services that are designed to assist the City's chronically unhoused population and those in danger of becoming unhoused, along with the metrics by which the City determines the effectiveness of these programs.
 - Councillor Simmons, Councillor McGovern, Councillor Toomey, Vice Mayor Mallon (O-1) from 2/22/2021
- 21-10. Report on whether or not the City can require written notice be sent to all abutters, both property owners as well as tenants, regarding the scheduling of a hearing regarding the extension of a building permit request to the Planning Board.

 (O-5) from 2/22/2021
- 21-14. Report on presenting options to the Council to ensure that the staff at Albany Street are properly compensated for their work, and that guests are treated with the respect and dignity they deserve.
 - Councillor Zondervan, Councillor McGovern, Councillor Sobrinho-Wheeler (Calendar Item #3) from 3/8/2021
- 21-17. Report on initiating a process to begin chronicling the rich and vibrant history of people of color in Cambridge, similar to other City-commissioned books such as "We Are the Port: Stories of Place, Perseverance, and Pride in the Port/Area 4 Cambridge, Massachusetts 1845-2005" and "All in the Same Boat" and "Crossroads: Stories of Central Square, Cambridge, Massachusetts 1912-2000".

 Councillor Simmons (O-2) from 3/15/2021
- 21-19. Report on providing an update on progress made towards including information from the Cambridge Minority Business Enterprise Program in the Open Data Portal.

 Vice Mayor Mallon, Councillor Simmons (O-4) from 3/22/2021
- 21-29. Report on updating the Parental Leave Policy for employees.

 Mayor Siddiqui, Councillor Carlone, Councillor Nolan, Councillor Simmons

 (O-7) from 4/26/2021
- 21-30. Report on increasing the affordable homeownership stock over the next 10 years by financing the construction of affordable homeownership units through a bond issue of no less than \$500 million.
 - Councillor Zondervan, Councillor Simmons (Calendar Item #1) from 5/3/2021

21-32. Report on exploring and implement strategies to enhance safety at the intersection of Memorial Drive and DeWolfe Street.

Vice Mayor Mallon, Mayor Siddiqui, Councillor Sobrinho-Wheeler, Councillor Nolan (O-2) from 5/3/2021

21-35. Report on providing options to update the HomeBridge and Affordable Home Ownership Programs to better align with the City's values, and promote racial equity and socioeconomic justice.

Vice Mayor Mallon, Mayor Siddiqui (O-6) from 5/3/2021

21-36. Report on developing a holistic plan for managing the traffic and congestion in the Alewife area.

Councillor Nolan, Vice Mayor Mallon (O-2) from 5/17/2021

21-37. Report on consulting with relevant Department heads and the non-profit community on "Digital Equity" and provide an implementation plan, schedule, and request for appropriation.

Councillor McGovern, Councillor Nolan, Mayor Siddiqui, Vice Mayor Mallon, Councillor Carlone, Councillor Simmons, Councillor Sobrinho-Wheeler, Councillor Toomey, Councillor Zondervan (O-4) from 5/17/2021

21-38. Report on consulting with relevant Department heads on other broadband benefits programs offered by the Federal government, and the City's plans to leverage these funds in pursuit of Digital Equity.

Councillor McGovern, Councillor Nolan, Mayor Siddiqui, Vice Mayor Mallon, Councillor Carlone, Councillor Simmons, Councillor Sobrinho-Wheeler, Councillor Toomey, Councillor Zondervan (O-5) from 5/17/2021

16-111. Report on the potential of building below market rental housing on City-owned parking lots along Bishop Allen Drive. On a communication from Councillor McGovern requesting that this matter be forwarded to the 2018-2019 Legislative Session.

Vice Mayor McGovern, Mayor Simmons (O-4) from 12/12/2016

18-38. Report on inventory of all City-owned vacant buildings and lots and the City's plans for them, if any.

Vice Mayor Mallon, Councillor Simmons, Vice Mayor Devereux, Mayor Siddiqui (O-2) from 3/26/2018