

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
1	Roy Russell	Broadband - Build a Citywide fiber infrastructure that will enable fiber to the home internet service for every home and business in the City. Prioritize those most impacted by the pandemic.		
2	Michelle Holcomb Chief Development Officer Food for Free	The COVID pandemic has had a terrible impact on food security for Cambridge families. The Greater Boston Food Bank estimates that an astounding 30% of Massachusetts residents have experienced food insecurity in the last year. Currently, one in five children in Greater Boston is experiencing hunger. That number has more than doubled since the start of the pandemic—the biggest increase in child hunger of any state in the U.S. Food programs are struggling to meet this increased need. In May, WBUR reported that food pantries in Eastern Massachusetts were seeing four times the number of clients as they had before the pandemic. We request funding for the purchase and transportation of food to Cambridge pantries, schools, and low-income housing sites. This use of funds will improve nutrition for our community by helping families to access healthy foods in the places they live, work, and study.		<b>Withdrawn - see #39</b>
3	Catherine Zusy Magazine Beach Partners	Fund Phase II-2 improvements at Magazine Beach Park. Turn an unusable part of the park into a useable grassy beach.	\$ 1,800,000.00	
4	Matthew Boyes-Watson Flagg Street Studio	Cambridge is a world-class city in desperate need of a world-class civic space. With ARPA funds, we have a once-in-a-generation opportunity to create one. We propose that Municipal Lot #5 be developed into a permanent civic center modeled on the Starlight Square initiative and Poppportunity. Starlight’s temporary installation has proven that public space can be a catalyst for cultural activity and economic equity. It demonstrates the power of placekeeping during unprecedented loss and displacement—of both residents and businesses. We believe a permanent civic center framed by affordable retail opportunities and flexible community space can be the center of our recovery and future success. Our team, myself, Mark Boyes-Watson, Michael Monestime, and Nina Berg, have designed, built, and operated Starlight Square and Poppportunity as a response to and throughout the challenge of the pandemic. We have a record of exceptional design and thoughtful stewardship.	\$ 12,650,000.00	
5	Rev. Lydia Shiu Director of Social Justice and Action	Soccer Nights soccer program. Looking to provide this week long soccer program in the Spring and the Fall.  Soccer Nights spring and fall programs will seek to provide a space that brings the neighborhood together, teach and engage the elementary kids in physical athletic skills, partner and work with the youth (middle and High School alumni of Soccer Nights) to volunteer and serve the community, and engage the greater community in a fun uniting program.	\$ 10,000.00	
6	Rabbi Yoni Shtiebel	"Build a city owned fiber to the premises network (commonly known as municipal broadband) for Inclusionary Housing Program rental tenants of the Cambridge Development Department Start with Central Square and move out in a radius from there. Prioritize connecting very low income households to the internet with a subsidized service of \$9.95 per month (including tax). The City of Cambridge already has digital fiber in the Police substation in Central Square, and the CDD had jurisdiction in the residential building that surrounds it. Provide a static IP address to each residential apartment"	\$ 93,000.00	

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7	Laura Jasinski Executive Director Charles River Conservancy	<p>The Charles River Floating Wetland, a 700-sf artificial island installed near the mouth of the broad canal in June 2020, aims to improve water quality and restore connections to the lower Charles River, where communities have effectively been walled off from the river. ARPA funds would be used to expand complementary aspects of this initiative that support educators and learners by providing hands-on, experiential outdoor learning, thereby addressing increased “screen time” and decreased “green time” that has been exacerbated by the pandemic.</p> <p>Environmental education tools: Working with Cambridge Public schools and MIT Sea Grant, we piloted a floating wetland “activity kit” and curriculum booklet in 2021 that allowed students to model the research occurring at the full-sized wetland. This year we plan to expand distribution from one classroom to nearly 500 students across CPS 6th grade classrooms in connection with the “River to the Sea” unit. We will support classroom teachers with training and troubleshooting, and connect satellite learning with opportunities to engage with the full-size wetland in person.</p> <p>Community-Driven Expansion Design: Over the summer of 2021, the CRC worked with a team of students from the Cambridge Mayor’s Summer Youth Employment Program to collect public input on the floating wetland through on-site pop-ups. This informed their own ideas to kick off efforts to design floating wetland expansion for the Charles. As we continue to collaborate with the Cambridge Public Works department to utilize artificial wetlands to meet resilience goals, we will prioritize engagement and input of Cambridge youth.</p>	\$ 945,000.00	
8	Eric Grunebaum	<p>We propose Cambridge dedicate ~\$6mm of ARPA funds for public improvements at the critically sensitive Jerry’s Pond site. The specific need is to expand the pond’s perimeter along Rindge Avenue, creating space for 150-175 new trees along a largely treeless roadway, building biodiverse wetlands where there’s a steep, unplantable embankment and fully separating bicycles, creating a complete street along the busiest stretch of Rindge Ave. There are numerous environmental benefits which align with Cambridge’s climate goals along with critical public health benefits including: improved air quality, heat island relief, safer bike/pedestrian pathways and access to a densely planted green space with associated physical and mental health benefits. Especially throughout the pandemic, the health benefits of green spaces have been recognized and elevated. Along Rindge Ave. live ~4,000 affordable housing residents, so ensuring the greatest public health benefits are met, is a matter of equity. There are multiple co-benefits also serving this community. Expanding the steep embankment along Rindge requires compensatory wetlands which are proposed for the corner of Rindge and the Parkway – a largely paved area under a thin topsoil layer with no history of industrial use per Haley &amp; Aldrich. Supported by Friends of Jerry’s Pond and Alewife Study Group, the ConCom granted approval to excavate here. De-paving will increase soil permeability in an area at high risk of floods from storm events while allowing greater tree growth, further reducing heat-island and improving soil quality. Natural habitats are also improved and expanded with proposed new tree canopy and wetlands.</p>	\$ 6,000,000.00	

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9	<u>CAMBRIDGE LOCAL FIRST</u> Pooja Paode Theodora Skeadas	Develop a program offering one-on-one technical assistance and implementation support for locally-owned businesses in Cambridge to assist in their recovery from the pandemic in an era of standardization. This program could: 1) Provide financial support to local businesses seeking to improve, enhance and elevate their current operations in their physical and/or online space. 2) Focus on the implementation of technical assistance in local businesses' digital and physical spaces. 3) Engage with local service providers to implement the technical assistance to create a multiplier effect for the community. 4) If possible, target newer business owners, those not eligible for previous types of funding, businesses owned LGBTQIA+ populations, and businesses in the creative space. This program could involve an assessment of local business recipients to determine and prioritize their service needs, then match them with qualified local service providers. This is also a great opportunity to collate a list of local service providers and compensate them accordingly. The grant could be administered in partnership with an organization such as Cambridge Local First as well as other business associations. Data suggests that businesses impacted the most by Covid-19 have experienced higher closure rates and are unable to access or afford resources to improve their business performance for a number of reasons.	\$ <b>120,000.00</b>	
10	Manoucheca Lord Poppportunity Program Director	Poppportunity is a pandemic-inspired initiative that provides low-cost pop-up stores and technical support to local entrepreneurs, so they can graduate to permanent stores on Main Street. As a newly minted 501-c3, Poppportunity counteracts the negative economic impacts of COVID, specifically the widespread closure of brick and mortar businesses and the corresponding job loss. Its first site, located on Municipal Lot #5 alongside Starlight Square, opened in November 2020 and consists of 13 pop-up stores. The first year saw 220 applicants, a rotation of 31 entrepreneurs, and one permanent placement on Main Street. If given the resources to expand its pop-up infrastructure to new sites in the city, Poppportunity could provide opportunities to more entrepreneurs and help restore the COVID-19 losses on Main Street.	\$ <b>565,000.00</b>	

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11	Shannon Farrell Breakthrough Greater Boston	<p>Breakthrough Greater Boston (BTGB), a 501(c)3 nonprofit that has served 7th-12th grade students in Cambridge for 30 years, respectfully requests support from the City of Cambridge to launch our new College Success Program. Nationally, only 14% of students from low-income backgrounds complete college within eight years of high school graduation (compared to 60% of their more affluent peers). Low-income students of color additionally face the disproportionate impacts of COVID-19 as they navigate paths to and through college. The pandemic is an educational crisis, particularly for the key demographic that Breakthrough serves. In this especially difficult time, BTGB is powerfully positioned to leverage our six-year relationships with students and our research-based, holistic College Success Program model to help the students most affected by COVID-19 enroll, persist, and graduate from college. Breakthrough is piloting the College Success Program to extend BTGB's support for our students through their college years. BTGB delivers tailored guidance that addresses the academic, social-emotional, and financial challenges faced by low-income students, students of color, and first-generation college students during the high-risk transition to college and their undergraduate years. BTGB's Board of Directors is excited by the potential for a permanent launch of the College Success Program and aims to ensure there is adequate funding and community partnership support for this expansion. Partnership with the City of Cambridge would serve as a strong endorsement for this work, which would mark the most significant programmatic expansion in BTGB's organizational history by moving from six to 10 years of programming. We respectfully request an investment of \$500,000 to be distributed from FY22 through FY26. \$100,000 per year would cover approximately half of College Success programming costs, and BTGB would commit to raising the matching funds from external sources</p>	\$ 500,000.00	
12	Michael Johnston Executive Director, Cambridge Housing Authority	<p>SEWER MITIGATION - Provide Funding for Off-site Inflow and Infiltration (I&amp;I) Mitigation Required for Construction of 278 Affordable Apartments at Jefferson Park Federal. By adding 103 units of housing to a site that currently has 175 units, the state Department of Environmental Protection requires added sewer flow be offset by on-site or off-site mitigation at a rate of four to one. This is because the Cambridge sanitary sewer is a shared storm/sanitary sewer that discharges into surrounding waterways during storm events. The estimated 24,520 gallons of increased sewer flow will require the mitigation of 98,120 gallons by the project. Approximately 14,100 gallons will be mitigated on-site, leaving 83,930 gallons to be mitigated off-site in a project chosen by Cambridge DPW. DPW staff have recommended estimating \$15/gallon for the project, meaning the off-site mitigation will cost the project approximately \$1.3 Million. The financial stresses and turmoil of the pandemic have led to increased rates of homelessness and created an even higher demand for affordable housing in Cambridge. The Revitalization of Jefferson Park Federal will preserve 175 affordable units at risk of being lost to poor building conditions and create 103 additional affordable units with a total of 278 units of new housing. Given the demographics of the residents of Jefferson park and the CHA wait list, many residents are front-line essential workers who will directly benefit from this housing.</p>	\$ 1,300,000.00	

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13	Michael Johnston Executive Director, Cambridge Housing Authority	<p>Safe and affordable housing is key to improved health outcomes and economic opportunity. Cambridge Housing Authority plans to begin construction in the next year on two affordable housing sites: Jefferson Park Federal and 116 Norfolk Street. At Jefferson Park Federal, CHA plans to bring the family housing site from 175 to 278 units, providing housing for some of the 21,000 households on CHA's waiting list. The pandemic exacerbated the already difficult economic circumstances of low-income families in Cambridge, increasing the already dire need for more affordable housing. At 116 Norfolk Street, CHA will increase units on site from 37 to 62, convert single room occupancy housing to studio apartments, and conduct intake for the new units from the City's Coordinated Access Network for people experiencing chronic homelessness in Cambridge. The pandemic has shown the shortcomings of the congregate living model currently at 116 Norfolk Street, in which seniors and people with disabilities share kitchens and shower rooms. After construction, all residents will have their own kitchens and bathrooms, increasing privacy as well as protecting against contagious illnesses. Both projects require the need for funds from the City. Permanent Supportive Housing like that planned at 116 Norfolk has been shown to reduce the hospitalization rate of people who were experiencing chronic homelessness prior to entering such programs. Safe and dignified housing coupled with supportive services is a base from which people exiting homelessness can pursue their goals for health, employment, and social connection. Providing funds for the renovation and expansion efforts at Jefferson Park Federal and 116 Norfolk would support the health and wellness of low-income families and people currently experiencing homelessness, two of the groups most impacted by the pandemic.</p>	\$ 54,000,000.00	Up to \$54M
14	Michael Johnston Executive Director, Cambridge Housing Authority	<p>The Cambridge Housing Authority (CHA) has the opportunity to build new affordable housing in East Cambridge on vacant land within the Millers River parcel. This new construction project on Cambridge Street would add up to 100 new affordable units to East Cambridge, help preserve the diversity of the neighborhood and bring more commerce to Cambridge Street. Increasing the supply of affordable housing, protecting diversity, and supporting small businesses all help combat the impacts of the pandemic. Furthermore, these are three major goals coming up in the City's ongoing planning effort for Cambridge Street between Inman and Lechmere. The CHA is requesting ARPA funds for pre-development costs to support the creation of up to 100 new affordable apartments in East Cambridge. Creating more affordable housing is a long and expensive process that begins with pre-development. Receiving ARPA funds would allow the CHA to set these plans in motion and reach the end goal of creating more affordable housing to serve historically underserved populations.</p>	\$ 2,000,000.00	

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15	Michael Johnston Executive Director, Cambridge Housing Authority	<p>Food is essential to both our physical and mental well-being. Food security, however, proves increasingly difficult to access amidst the COVID-19 pandemic, especially for populations who bear greater health risks, such as low-income seniors and people with disabilities. To help mitigate the stress resulting from the pandemic, the Cambridge Housing Authority (CHA) proposes the creation of a free meals program at four of our developments with the largest community of at-risk populations: the L.B. Johnson Apartments (177 households), Frank J. Manning Apartments (205 households), Daniel F. Burns Apartments (198 households) and Millers River Apartments (300 households). This meal program includes the integration of a commercial kitchen at the LBJ Apartments to parallel the existing kitchens at the other three developments. For these kitchens, the CHA will hire chefs for each location who will work to supply fresh, quality, and healthy meals to up to 880 residents daily. Additionally, this program creates the foundation to provide meals for the properties surrounding these three developments, such as family properties like Woodrow Wilson Court (69 households), Putnam Gardens (122 households), and Roosevelt Towers (199 households), ensuring food security for hundreds of low-income families as well. The food program will also assist in countering the isolation that many elders experience which has been exacerbated through the pandemic. CHA has had an existing program at John F. Kennedy Apartments which enhances the social atmosphere and mental wellness with healthy food. Furthermore, the meals program will create the opportunity to offer cooking classes for residents in order to provide in-house programming and opportunities for connection between residents to help combat isolation exacerbated by the pandemic.</p>	\$ 3,000,000.00	2023-2026 (4 years)

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16	Michael Johnston Executive Director, Cambridge Housing Authority	<p>In March 2020, the CHA, Cambridge Health Alliance, and Boston Medical Center started a Community Wellness Program pilot to provide a full-time community wellness advocate and part-time nurse at Manning Apartments in Central Square. Manning is home to 205 elders and people with disabilities. The community wellness advocate and nurse are medical and public health professionals that can effectively consult residents on healthcare and insurance options, improve medication management, and make connections with doctors, health specialists, rehab facilities, healthy food sources, legal services, and disability assistance. Approximately 150 residents are active participants in the program and many have seen significant benefits. One resident in her late 70s was having difficulty with transportation because she could not see. The pilot program connected her with primary care and eye doctors, and drove her to her initial appointments. When doctors discovered she had cataracts, the program connected her to the correct medical help and now she can see and move around the City safely and independently. Another resident was suffering from mental health issues and frequently hospitalized due to difficulty managing medications before the program assisted him by organizing his medications into pill boxes and getting him a 3-week supply. He hasn't been hospitalized since. As shown in the examples above, the Community Wellness Program helps keep elders and people with disabilities housed and living independently. Funding for the program at Manning runs out in early 2023. CHA hopes to utilize ARPA funds to sustain the Community Wellness Program at Manning (205 households) and expand the program to Millers River (300 households), Burns (198 households), LBJ (177 households), Russell Apartments (52 units) Putnam School (33 units) and Truman (69 households) to better serve over 1,000 low-income seniors and people with disabilities in Cambridge.</p>	\$ 4,000,000.00	\$1M annually, \$4M from 2023-2026
17	Michael Johnston Executive Director, Cambridge Housing Authority	<p>A significant portion of the ARPA funds should be allocated to strengthen existing, transformational programs that are positively and successfully assisting low-income families as they struggle to afloat and stay in Cambridge. Since September 2021, Cambridge RISE has been allocating a guaranteed monthly income to 130 single parent households. The positive outcome of "guaranteed income" programs worldwide are well-documented. They are effective, often curing the awful choices many families must make between essentials like heat, food, and education. Guaranteed income pilots also make fiscal sense as the least expensive way to break intergenerational poverty. The Cambridge Housing Authority supports over 5,000 families at or below 30% AMI and almost 7,000 families at or below 80% AMI. Expanding the Cambridge RISE program to more households (including expanding eligibility requirements beyond single caregiver households) now could not be more timely as low-income households across Cambridge continue to struggle due to compounding impacts of inequality and the pandemic.</p>	\$ 9,000,000.00	for a 500 participant expansion for 3 year program
			\$ 18,000,000.00	for 1,000 participant expansion for 3 year program

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18	Green Cambridge Nutter Steven	<p>Outdoor activities that involve community engagement like urban farming, break cycles of disempowerment and isolation that many are feeling due to the pandemic. With our youth, this has become a public health emergency. Growing food provides a sense of agency to alleviate the mental health affects and food security issues caused by the pandemic. Growing space at CRLS has been a perennial request by faculty. In 2018 through Spring 2020, teachers participated in professional development workshops to coordinate integration of climate justice in an interdisciplinary way and across the curriculum. The effort included Lesley University faculty, Green Cambridge, and Cambridge Youth Programs. One outcome was the need for growing space on campus as a classroom. During COVID, CPS leadership established an ad-hoc working group to understand how to integrate outdoor learning into curriculum. This group also identified the need for outdoor, hands-on classrooms. Green Cambridge has extensive experience creating and managing educational growing spaces using a collaborative model in Cambridge. We partner with Cambridge DPW to revitalize and operate the Riverside Press Park, operate our Hurley Street Neighborhood Farm with funding provided by Cambridge Public Health, and have built a learning garden for Nurtury Preschool at Moses Youth Center funded by the Cambridge Redevelopment Authority. We share our Hurley location with City Sprouts, and support Cambridge City Growers. In addition, our Executive Director Steven Nutter is on the City's Food Planning Task Force and Climate Protection Action Committee. With CRLS stakeholders, Green Cambridge would facilitate a community process to develop a design by working with James Shen, Loeb Fellow and Partner at People's Architecture Office. A full description of the project can be found at: <a href="http://bit.ly/CRLSfarm">bit.ly/CRLSfarm</a>. Green Cambridge would operate the Farm by creating a Grow Team Intern program to pay students. We would collaboratively coordinate the Farm with Cambridge City Growers and in coordination with City Sprouts and Lesley Faculty.</p>	\$ 372,480.00	
19	The Outdoor Church / Steven Bingaman	<p>The mission of the Outdoor Church of Cambridge is to care for the unhoused, homeless, and economically disadvantaged community of Cambridge, Massachusetts. In the course of undertaking this mission, we provide spiritual, pastoral, and outreach care to over 250 of the community weekly, in many instances, multiple times a week. We provide this care by bringing food and other items to the various locations where our community congregate. During the COVID crisis, we have met the increased need for food and other care uninterrupted. The City has supplied 175 meals for our Sunday afternoon outreach that we distribute. Additionally, we have undertaken to expand our food and sundry item distribution during our Sunday morning community meeting at Porter Square and provide water and food on Thursday evenings throughout Harvard and Central Squares. And, we provide our food outreach on Saturday afternoons similarly through Harvard and Central Squares.</p>	\$ 10,000.00	



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20	HEART / Stephanie Guirand	<p>Cambridge HEART (Holistic Emergency Alternative Response Team) is a crisis response and public safety program for Cambridge, MA. HEART addresses a need for alternative ways for individuals experiencing crises (including those related to mental health, substance use and domestic violence) to receive help at their moment of need. It also enhances community cohesion by facilitating residents' knowledge of and access to existing community services. HEART is led and staffed by community members representing the most marginalized communities in Cambridge. The COVID pandemic has had adverse effects on the health and social-economic well-being of residents, with those from marginalized backgrounds experiencing a disproportionate impact (Artiga, Garfield, and Orgera 2020). The HEART program addresses these adverse effects. HEART responders provide trauma-informed care and support for those experiencing mental health crises, and is specifically designed to meet the needs of marginalized community members such as those who are unhoused. HEART responders also provide conflict mediation services to support the resolution of both private and public disputes including instances of domestic violence. Cambridge community members who are financially vulnerable may have exacerbated economic needs due to the pandemic. HEART provides mutual aid to directly meet their needs. Furthermore, HEART indirectly addresses economic impacts of the pandemic by providing employment opportunities within organization for community members: as responders, program staff and more.</p>	\$ 5,500,000.00	
21	Greg Nicaise	<p>To rebound Cambridge businesses and boost long-term economic development, we propose a Independently-owned Local Business Procurement Fair. Many local shops, service providers, and industries have suffered from a lack of institutional sales. With hospitals, schools, government facilities, and business spaces at reduced capacity, the network of businesses that support these institutions have seen significant drops in revenue and some have had to close. In addition, we have seen a shift towards digital providers and online delivery services. To focus support, sales, and attention towards these greatly impacted, locally-owned businesses, we need an organized initiative to put them center stage again. This procurement fair will do just that. The Sustainable Business Network of Massachusetts has specialized in managing the Local Food Trade Show for 11 years, and would use this expertise to conduct a highly successful B2B convention. Bringing together the diverse array of Cambridge businesses, we would match supply and demand needs in the market and refocus institutional purchasing towards the businesses that give Cambridge its integrity and culture. This procurement fair is a single day event featuring these business with targeted sales meetings, panels, exhibitions, and networking meetings to deepen these B2B connections.</p>	\$ 30,000.00	

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22	Greg Nicaise	<p>Cambridge food businesses would greatly benefit from a commercial kitchen space for shared-use and business incubation. Food businesses have seen extreme financial hardships during the pandemic, with an estimated 110,000 US restaurants temporarily or permanently closed at the peak. Those who have survived now face extreme difficulties as their margins shrink further due to labor shortages, inflation, and supply-chain shortages. In Cambridge, many restaurants have closed and many storefronts remain unused. Cambridge currently has no such commercial kitchen space, yet the city has signed support for the cottage residential program. Currently, many of these entrepreneurs' only opportunity is at church kitchens or pop-ups. While the Foundry is an incredible project, it will serve as a test kitchen only and doesn't make a space for establishing businesses. Shared-use kitchen's are known to reduce start-up costs and share risks for both established and emerging caterers, restaurateurs, and value-added producers. This project's potential to lower the entry barrier for new food businesses is extremely important considering the high-failure rate that restaurants already face. To expand the impact of this project we propose that a number leases for the space be reserved for Black/Brown-owned businesses, given that there currently only exist about 6 out of the nearly 400 pre-pandemic food service businesses in Cambridge.</p>	\$ 3,000,000.00	\$1,000,000-3,000,000
23	Sustainable Business Network of Massachusetts /Allison Deyo	<p>The Cambridge-Somerville Black Business Network (CSBBN), in partnership with the Sustainable Business Network of MA, Cambridge Local First, and the Black Economic Council of Massachusetts (BECMA), and multiple banks, law firms, and a community foundation, is developing an Equity Fund to increase the number of Black and Brown businesses in MA. Black and Brown founders receive less than 2.6% of venture capital and fewer than 4% of decision makers at the firms are Black or Brown. "Pattern recognition" remains the major driver of investment decisions. Most start-up and growing businesses rely upon "friends and family loans", however the lack of wealth in communities of color across MA reduces access to capital needed to grow businesses. According to the Business Diversity Directory, only 3 food businesses identify as Black-owned in Cambridge. Black businesses were disproportionately impacted by the pandemic, with 41% of Black businesses closing nationally as of August 2020. Only 43% of businesses received all of the Payroll Protection Program funding they applied for, compared to 79% of white-owned businesses (wapo.st/3vvISZp). Though BECMA will oversee the statewide Fund, CSBBN will be responsible for Fund activities in Cambridge. Activities will include: fundraising; screening businesses; connecting businesses to technical assistance (required to participate); working with bank to train business school fellows in underwriting, therefore building capacity in the community; resource development; and communications to grow the Fund. Capital raised in Cambridge will be earmarked to be used exclusively in the city. To launch this Fund, seed funding is needed for loans and grants for minority businesses in Cambridge.</p>	\$ 2,000,000.00	

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24	Just A Start Angela Chan O'Donnell	<p>Just A Start respectfully requests \$75,000 to support costs of deleading activities. The funding will be a grant to the homeowner for up to \$5,000 per unit to be used for deleading activities including lead testing. The funding would leverage Just A Start's Home Improvement Program (HIP). This funding will remove a barrier to the critical public health issue of remediating lead paint hazards, which has historically had a disparate impact on low-income families and communities of color. The cost of deleading, in particular lead testing, has become an increasing burden over the past two years as the pandemic has negatively impacted our clients' finances. Furthermore, homeowners are spending more time at home, often in unsafe and substandard housing. The HIP program is often the only viable option for homeowners with poor credit and/or low income to make essential repairs to their homes. Part of the HIP program's charge under HUD is to ensure homes participating in the program are lead safe. The associated costs with deleading are often unexpected and prohibit homeowners from moving forward with HIP and making critical repairs to their home. Homeowners must pay for lead testing (up to \$500) out of pocket before they know the scope of the deleading work or whether they can receive HIP or other funding. Once the scope is determined, and they qualify for the program, we can help clients access city grants and state loans but they typically don't cover full deleading expenses.</p>	\$ 75,000.00	
25	Community Servings / Tobin Scipione	<p>Community Servings' mission is to actively engage the community to provide scratch-made medically tailored meals to individuals and their families experiencing critical or chronic illness and nutrition insecurity. We commit, in all our programs and business practices, to prioritize racial and economic justice and health equity. Over the past 23 years of service in Cambridge, Community Servings has provided nearly 500,000 home-delivered medically tailored meals to Cambridge residents. Our "Nutrition Program for Cambridge Residents Affected by Critical &amp; Chronic Illnesses" is a critical health intervention and an emergency household nutrition assistance program for individuals and their families who are experiencing the dual challenges of poverty and serious illness, including cancer, renal disease, diabetes, and COVID-19. Cambridge residents who are severely immune-compromised and nutrition insecure have faced enormous challenges due to COVID-19, and accompanying economic disruption and rates of food insecurity are expected to remain at historic levels for years, with long-term health consequences. Community Servings is committed to a long-term recovery approach, strengthening our nutrition program for Cambridge populations that have faced systemic underinvestment and been disproportionately impacted by the pandemic. ARPA funding will support the home-delivery of 125,000 medically tailored meals, customized to meet the individual health needs of 250+ Cambridge clients, their dependent children, and caregivers over the five-year funding period. Each weekly delivery includes five days' worth of medically tailored meals for each household member. Funds will be allocated to meals and kitchen expenses associated with the provision of medically tailored meals to Cambridge residents.</p>	\$ 250,000.00	

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26	Breakthrough Greater Boston / Elissa Spelman	<p>Breakthrough Greater Boston (BTGB), a 501(c)3 nonprofit that has served 7th-12th grade students in Cambridge for 30 years, respectfully requests support from the City of Cambridge to launch our new College Success Program. Nationally, only 14% of students from low-income backgrounds complete college within eight years of high school graduation (compared to 60% of their more affluent peers). Low-income students of color additionally face the disproportionate impacts of COVID-19 as they navigate paths to and through college. The pandemic is an educational crisis, particularly for the key demographic that Breakthrough serves. In this especially difficult time, BTGB is powerfully positioned to leverage our six-year relationships with students and our research-based, holistic College Success Program model to help the students most affected by COVID-19 enroll, persist, and graduate from college. Breakthrough is piloting the College Success Program to extend BTGB's support for our students through their college years. BTGB delivers tailored guidance that addresses the academic, social-emotional, and financial challenges faced by low-income students, students of color, and first-generation college students during the high-risk transition to college and their undergraduate years. BTGB's Board of Directors is excited by the potential for a permanent launch of the College Success Program and aims to ensure there is adequate funding and community partnership support for this expansion. Partnership with the City of Cambridge would serve as a strong endorsement for this work, which would mark the most significant programmatic expansion in BTGB's organizational history by moving from six to 10 years of programming. We respectfully request an investment of \$500,000 to be distributed from FY22 through FY26. \$100,000 per year would cover approximately half of College Success programming costs, and BTGB would commit to raising the matching funds from external sources</p>	\$ 500,000.00	
27	Sustainable Business Network of Massachusetts/ Allison Deyo	<p>Develop a program that will allocate 20 total full "All Alcohol" licenses for minority-owned businesses, with half specifically set aside for Black-owned businesses. There are currently only four minority-owned restaurants/bars in Cambridge that have full liquor licenses according to the Cambridge Business Diversity Directory. Black-owned businesses across the country were severely impacted by the pandemic, with more than 40% closing within the first six months of the crisis. Bars and restaurants in Cambridge were also hit hard, leading several to go out of business due to several pandemic-related factors. As a result, several former bar and restaurant spaces are vacant. This program will make it more financially feasible for minority-owned food and beverage businesses to move into these spaces. It will also make it easier for existing minority-owned businesses to expand their offerings and generate more revenue through alcohol sales as they recover from the economic fallout of the pandemic. Both of these outcomes will potentially lead to job creation within the city as well.</p>	\$ 5,000.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
28	Just A Start / Gerry Zipser, Director of Housing	<p>We are proposing a Digital Navigator Program for Cambridge residents living in affordable housing. The services offered would be in line with the recommendations of the Digital Equity in Cambridge: Data and Strategic Recommendations Report which was prepared for the City of Cambridge, MA and released in April 2021. Just A Start trains adults in a 9 month tuition free program for entry level positions in IT. Many graduates are Cambridge residents, have lived in affordable housing and are multi-lingual. The IT graduates could be hired as Digital Navigators. They would work with the Resident Service Coordinators of each housing development to offer services including: signing up residents with low-cost providers and enrolling eligible residents in the Affordable Connectivity Program. Digital Navigators would also be available to help residents set up connectivity in their homes or trouble-shoot when problems occur. They would also connect residents to free/low-cost computers and related equipment when needed. Digital Navigators would work with residents to identify their individual needs and wishes for being connected. Individual and group trainings on site would be offered. Depending on funding level, Just A Start would seek to partner with the Cambridge Housing Authority, Housing Resources Inc. (HRI), Preservation of Affordable Housing (POAH) and other Cambridge affordable housing providers to bring services to their residents. We would also work closely with the Cambridge Public Library as their programming also works on digital access issues.</p>	\$ 93,400.00 per year	
29	Just A Start / Ian Davis, program Manager	<p>The ongoing COVID-19 crisis has resulted in lay-offs, lost work through quarantining and needing to provide childcare for children learning from home, long COVID symptoms: resulting in increased costs with everyone at home, financial strain, and the depletion of savings. These negative economic impacts, particularly on low income residents and communities of color, will take years to overcome. Just A Start has been in the process of building out a storefront location in Central Square, at 55 Norfolk St, a small building owned by our company, on the Financial Opportunity Center model, combining one-on-one career coaching and financial coaching services under one roof, additionally leveraging our community contacts for direct referrals and warm hand-offs to food pantry, childcare, and benefit sign-up assistance services. During tax season, this storefront location will host intake for our volunteer income tax assistance (VITA) site, offering free tax preparation to income-qualified community members, with an eye on maximizing refunds, handling complicated tax situations like gig economy work from people adapting their working lives to the pandemic, and advising on the use of refunds through integration with our one-on-one financial coaching.</p>	\$ 273,385.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
30	Just A Start / Angela Chan O'Donnell, Manager	<p>Just A Start is respectfully requesting \$252,000 to provide stipends to students of our Biomedical Careers Program and IT Careers Programs, which provides full-time workforce development training to adult students to enter careers in the growing life sciences and IT sectors. The COVID pandemic has highlighted systemic inequities that exist in our communities, and especially in our workforce. Low-income people have been especially hit hard due to losing jobs and/or job security, leading to volatility in income. This uncertainty of the next paycheck has led to housing, financial and food insecurity. The need for family-sustaining wages is high, and with it the need for programming to help them achieve economic stability. Our workforce development programs aim to support the economic resiliency and mobility of low-income individuals and families. The 9-month long programs take place Mon- Fri from 9am-2pm. The time commitment (22 hours/week class time plus homework) is intensive and can make the program inaccessible to some students due to family, childcare, work, and other responsibilities. Tuition is free but not free of cost as students forgo time, and therefore income, to be able to attend the program. Stipends will be a critical tool in providing financial assistance that will allow students to participate in a program that has proven to increase earning potential. The average wage increase is \$15,000/year - a substantial increase considering participants need to earn 80% or less of the Area Median Income to qualify, and most students earn 50% or less.</p>	\$ 252,000.00	
31	Kavish Gandhi Project Right to Housing	<p>This project proposes that the City of Cambridge rehouse 400 individuals experiencing homelessness between April 1, 2022 and April 1, 2023, and functionally end homelessness by April 1, 2024. This could be accomplished through the proposed Cambridge Unhoused Stipend Program (CUSP), which would cover the full cost of living for participating unhoused individuals and families for three years, and a significant portion (at least rent less 30% of household income) for the following 7 years. CUSP embraces a Housing First approach to ending homelessness, and performs three key activities: - Identifies eligible households, - Finds and secures available units, and - Moves those eligible households into those units, and provides long-term supportive services as necessary. We have attached a more detailed description of CUSP to this email. This proposal was written by Project Right to Housing and incorporates input from homelessness services providers and unhoused community members. The unhoused community has been disproportionately affected by the ongoing pandemic. Limited shelter and housing options have left many people on the street or in crowded congregate shelters where life is difficult and the risk of contracting COVID-19 is high. There have been reductions and changes to resources, including health services, day centers and homeless services, that were available to people who are unhoused prior to the pandemic, making their lives significantly more challenging. Stringent requirements for identification and other impediments have also made it hard for many unhoused people to gain access to federal aid that many people have been able to obtain. Though the burden of the pandemic has eased somewhat, rehousing through CUSP will go a long way towards sustainably addressing these needs, which remain at crisis levelsmic</p>	\$ 15,000,000.00	5,000,000 first year

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
32	Angela Chan O'Donnell Just A Start	<p>Just A Start requests funding to build an Economic Mobility Hub at the intersection of Rindge Avenue and Alewife Brook Parkway (located within close proximity to the Alewife MBTA Station). Just A Start will consolidate and house all of our programs and operations under one roof, including career training for youths and adults, financial opportunity, 24 affordable apartments, housing resources, and four universal child care classrooms. The 70,000 square foot, \$36 million mixed-use project will include a state-of-the-art bioscience lab and IT lab. The new additions will allow us to double the number of students we train for life sciences and IT careers while enhancing our curriculum to seamlessly integrate lab work. Additionally, we will be building a cutting-edge Construction Training Center to train youth in the increasingly high-demand industry. By providing a continuum of services in one central location, Just A Start's Economic Mobility Hub will address the negative community impacts from the pandemic by serving as a bridge to economic opportunity for residents who have lacked those opportunities.</p>	\$ 500,000.00	
33	Michael Malmberg, COO Daily Table	<p>With record unemployment, lost wages, high inflation, and many having little-to-no savings to protect them from the economic impact of COVID-19, food insecurity has doubled in Massachusetts in the past year and significantly impacted Cambridge residents served by Daily Table, a nonprofit community grocery store. Daily Table is committed to increasing access to fresh, healthy food and fighting the real face of hunger -- the lack of affordable nutrition for the food insecure. Federal Coronavirus Fiscal Recovery Funding will help Daily Table in Central Square serve Cambridge residents who are unable to afford a balanced and nutritious diet because of low incomes and rising prices. Our primary customers are the working poor and those living in low-income households within a one- to three-mile radius of Daily Table. Philanthropic funding is critical so that we can continue to provide healthy, nutritious food at affordable prices and offer programs and services that help increase equity and contribute to the vitality and economy in the City of Cambridge, and will: subsidize our operating costs enabling us to offer prices that are 25% to 35% less than other grocers; support our online grocery ordering and free delivery service within two miles of the store; support our partnerships with mission-aligned, Cambridge-based organizations to distribute shopping vouchers, groceries and meals to those facing financial concerns; and help underwrite the operation of our store and commissary kitchen, which makes healthy, prepared meals that meet strict nutritional guidelines for low sodium and sugar established by a world-class team of Boston Med-Ed dietitians.</p>	\$ 500,000.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
34	Mark T McGovern Program Director Cambridge/Somerville Health Care for the Homeless	<p>Given the success of the City funded Street Medicine Project, which provides funding for a Physician to work up to 12 hours/week with the Baycove First Step Outreach Team, I am interested in new funding to expand this project. We would like to extend hours of direct care MD services and add a community health worker to existing team. The role of the MD on the van has been demonstrated the ability to bring acute health care services to people living on the street. This MD is also providing care in our shelter-based clinic at the CASPAR/Baycove shelter at 240 Albany St, one afternoon/week and works on inpatient units at The Cambridge Hospital. The ability to see patients in these 3 settings has helped to provide an increased continuity of care as well as nurture relationship building with these traditionally hard to engage people. So, we would like to enhance this model by adding MD time on the outreach van and add clinical sessions in our shelter-based clinics in order to see these same patients in a clinical setting. I would like be able to hire an additional MD for this so that we could build a team. We propose to add an MD to do 2 Street Outreach Sessions/Week and 2 Sessions/week in shelter-based clinics for a total of 16 hours/week. We are also proposing to add a Community Health Worker to the team in order to provide critical support to the MDs in order to assist with coordination of care, transportation to clinic sites, assist with access to health insurance, provide for medication pick up and delivery when needed and work the clinic sessions with the Street MDs to provide the familiarity of connection when these patients present in the shelter-based clinic. The Community Health Worker would be a FT 40 hour/week position.</p>	\$ 220,000.00	
35	Sharon Zimmerman Executive Director Cambridge Camping Association	<p>This project idea is generalizable to all direct care serving nonprofits who are struggling to pay increasing wages and keep staff and youth healthy. However this project idea is focused on the specific needs of Cambridge Camping since it is such an urgent need as our seasonal staff hiring is happening right now for April vacation camp, the summer and into the fall for weekend camp. For Cambridge Camping, funds would be used for reimbursement for sick days for seasonal part-time or full-time front-line staff working directly with youth. As per the CDC guidelines, if someone tests positive they are to stay home for 5 days. There is a disproportionate impact on those who with lower incomes and who are BIPOC which for Cambridge Camping is the case for 80% of our seasonal staff working summer, school vacations and weekends. We want our staff to feel able to stay home if they have symptoms or test positive for Covid without fear of lost wages, which many of our staff use to help support their families. Nonprofits don't usually budget for paid time off for seasonal part time staff and those are the people who need the money the most, come to work sick and spread illness. Many nonprofits who run summer, school vacation and weekend programming have to get substitutes to fill in when staff are sick, then having to pay double. As wages increase due to the economic impacts of Covid, this financial burden is unmanagable, especially as we are hiring more staff than in typical years to help meet increased camper mental health needs. Our camp staff and their communities have been disproportionately impacted by loss of income and illness throughout the pandemic, and these funds would allow us to support their essential work supporting vulnerable youth. We are also requesting funding for home Covid tests for youth and staff to help prevent transmission.</p>	\$ 15,000.00	



## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
36	John Lindamood Director of Residential Services Cambridge Housing Authority	<p>The Work Force Youth Program (TWF) has been serving youth and families since 1984. The goal of TWF is to disrupt the cycle of poverty by helping youth attain post-secondary credentials that position them for sustained economic mobility and the creation of generational wealth. TWF serves about 360 youth annually from the 6th grade through completion of their post-secondary degrees. Our sites operate at CHA's three largest family developments, CRLS, and the CSUS. Sites are staffed by a full-time Teacher-Counselor, a part-time Learning Center Coordinator and are supported by a full-time Director, Alumni Coach, and Career Development Specialist. Our success is measured by tracking multiple outcomes. Key metrics include annual matriculation into 2- or 4-year colleges (90% and above) and college graduation rates within 6-years of leaving high school (nearly 80%). The program's comprehensive approach and meaningful engagement with families produce outcomes that are well above the national averages for low-income youth. However, the pandemic has created significant challenges for our participants and their families. Many of our students, families, and seniors are struggling with trauma and need greater supports. Loss of income, food insecurity, and prolonged illness due to COVID, social isolation, and learning loss and atrophied social-emotional development during remote learning have severely impacted many of our residents. To meet these needs, we are seeking funding to support a three-pronged approach over three years. Funding would assist us in securing a second Alumni Coach, provide sequential training to staff on trauma informed practices, and support the expansion of a unique intergenerational pilot. Responsible for a caseload of well over 100 students, our Alumni Coach worked to meet the needs of our alumni as they struggled with isolation, remote learning, and persistence in college. The addition of a second Coach creates more manageable caseloads and enhances support services for each graduate. Additionally, targeted training in trauma informed practices will bolster our ability to support both current participants and alumni as they contend with post-pandemic challenges. Finally, to address the social isolation at many of our elderly developments, we are proposing the expansion of our Intergenerational Basic Computer Literacy and Cyber-Security pilot, an eight week program built on Tech Goes Home modules taught by two TWF high school seniors.</p>	\$ 742,700.00	3 yrs funding
37	John Lindamood Director of Residential Services Cambridge Housing Authority	<p>In April of 2021, the CHA's Resident Services department incorporated a team of eight Service Coordinators and a Director into the agency to provide comprehensive aging-in-place supports to residents of our elderly/disabled developments. All members of the team are credentialed Social Workers and/or Clinicians who have extensive experience working with under-resourced clients in a variety of social service settings. Growing concerns over the health and welfare of our senior residents during the pandemic served as the primary impetus to take this important step. Social isolation and reduced services contributed to an alarming increase in various mental health issues. Over the past year, the individual and concerted efforts of the Service Coordinator staff were instrumental in diminishing the impact of the pandemic on CHA elderly and disabled populations. The proposed project seeks funding to support a small portion of the Service Coordinators' and their Director's salaries over the next three years (25% annually), as well as a small amount to conduct training enhancements, in the form of Certificate programs in Gerontology and/or Aging-In-Place Case Management Services. As we navigate the aftermath of the pandemic, ongoing city support for the critical services this team provides to our most vulnerable residents is imperative, as is increased training opportunities to position them to provide the best possible services to the thousands of residents who make CHA's elderly developments their home.</p>	\$ 520,000.00	3 year funding

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
38	Darrin Korte Executive Director Cambridge Community Center	<p>The Cambridge Community Center (CCC) aims to increase access to mental/behavioral health services and treatment for youth and families enrolled in our programs who are experiencing mental/behavioral health challenges by providing community-based therapeutic services. We hope to utilize the currently unoccupied space located at 205 Western Avenue to provide:</p> <p>1. Support for Youth: Youth with high-level mental/behavioral health needs will be identified by our Social Worker to receive additional support and/or treatment. These services will take place at 205 Western Avenue during regular program hours. Therefore, services will be provided in a setting that's familiar to the child at a time and location that's convenient for their caregivers.</p> <p>2. Support for Families: Our Social Worker will work with caregivers to co-create plans to best support youth in their home environments, building on the positive impact of services provided during program hours. Additionally, caregivers who require additional support and/or treatment themselves will be able to receive those services at 205 Western Avenue while their children are being cared for in our program. Mental/behavioral health issues among Cambridge Public School students have increased during the COVID-19 pandemic according to data reported in the 2021 Cambridge Youth Health Survey. In 2021, 35% of high school students and 27% of middle school students reported feeling so sad or hopeless almost every day for 2 weeks or more that they stopped doing usual activities. This compares to 26% of high school students in 2018 and 24% of middle school students in 2019</p>	\$ 1,000,000.00	\$250,000 per year for 4 years plus cost to renovate 205 Western Ave
39	Sasha Purpura Chief Executive Officer Food for Free	<p>Food For Free's Weekend Eats Program (formerly Cambridge weekend backpack program) has shifted to what we call "Carrot Cards" which are debit cards similar to those used in Cambridge's UBI pilot. We have received overwhelming feedback from families that they prefer these to food as it allows them to get culturally appropriate foods. As a side note, we see in the data that a number of families use these cards at their local ethnic bodegas. We plan to move away from food entirely and go with the Carrot Card. Due to the drastic increase in food insecurity, our program grew from about 900 kids across Cambridge and Somerville to over 2000. We also now distribute an additional 6 million pounds of food across Eastern MA. We need to ensure we have funding to keep up this work, as we don't see a decline in demand anytime soon. Cambridge historically funds \$75k of Weekend Eat. An additional \$100k was approved through ARPA. I'm asking for an additional \$200k in ARPA (for a total of \$300k ARPA) to cover the entire cost of the cards. Food For Free would find other funding for the staffing/management/execution of the program. We are asking the same of Somerville for their students. Our budget went from \$1.4m pre-pandemic to over \$4m. We now distribute around 8 million pounds versus 2m in 2019. We need our cities and state and others in the community to help share the burden of this new crisis in hunger so that we can keep up with the demand.</p>	\$ 200,000.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
<b>ADDITIONAL PROJECT IDEAS SUBMITTED SINCE 4/20/22 FINANCE COMMITTEE MEETING</b>				
40	Cassie Hurd representing Unhoused Advocacy Group (UAG)	<p>Follow up re: ARPA funding to support unhoused community members. Would like funding to support recommendations from the "<i>Addressing Homelessness in Cambridge Report</i>" January 2022. Using ARPA funds, UAG wants to create 35 additional low-threshold housing subsidies with 4 staff members for two years. During that time, we want the city of identify a sustained funding source to maintain these subsidies through a City Rent Subsidy Program.</p>		
41	Steven Nutter, Executive Director, Green Cambridge	<p>The Little Pond Trail in the Alewife Reservation is the longest woodland trail in the city, and one of the few natural areas accessible by public transportation. Though part of the Alewife Master Plan, it has never been fully developed into an accessible trail that would provide opportunities for people of all ages and abilities to access a kind of nature rare in Cambridge. Working with DCR, Green Cambridge, which runs the Friends of Alewife program, would manage and coordinate a feasibility study for the trail, including being able to assess environmental, habitat, justice, wetland, and accessibility impacts. In addition, the study would look at inclusive signage and wayfinding to have the space be educational for a variety of ages and language speakers. The Alewife Reservation is 130 acres of green and open space, nearly as large as Fresh Pond Reservation, both part of the historic Great Swamp. The Alewife has a direct connection through Jerry's Pond to the Ridge Ave neighborhood, providing access to nature that is rare in the city. Access to nature is a key component of good mental health, and through the pandemic we have seen dramatic increased use of the Alewife Reservation.</p>	\$ 120,000.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
42	Tara McCabe, Senior Director, Boston Area Rape Crisis Center	<p>BARCC is the second oldest rape crisis center in the nation and is headquartered in Cambridge since its founding in 1973. BARCC provides 100% of Cambridge residents with free services, regardless of gender, race, income, ethnicity, class, age, religion, physical/developmental disabilities, and sexual orientation. On behalf sexual violence survivor community we serve in Cambridge, we request funding to serve Cambridge's most at risk residents who have suffered the disproportionate effects of the COVID-19 pandemic. We request that an investment of \$1,000,000 be allocated to support services for survivors, prevention programming for schools in Cambridge and our work with Cambridge city agencies. These funds will be used to mitigate the declining federal funding for BARCC's services, estimated to be between 18%-35% over the next 3 years. BARCC has a long-term partnership working with the City of Cambridge to mitigate the impact of sexual violence and to prevent sexual violence. Our work with Cambridge residents and the city of Cambridge is vitally important and at risk. Allocating funding to BARCC from State and Local ARPA funds will ensure our work together will continue and not be impacted. We serve all Cambridge residents and collaborate with the City of Cambridge through numerous inter-agency task forces and working groups; impacting thousands annually. We work with and respond to Cambridge Public Schools. BARCC direct services, clinical, Legal and Immigration Advocacy, Case Management, Medical Advocacy, and Hotline all serve Cambridge residents free of charge</p>	\$ 1,000,000.00	
43	Jesse Edsell-Vetter, HRI Director of Residential Services	<p>Low- and moderate-income residents throughout Cambridge continue to struggle with economic resiliency, accessing benefits, housing stability, education gaps, and food security issues caused by the ongoing COVID pandemic. We ask that the City of Cambridge provide \$250,000 in funding to non-profit housing providers in order to ensure that affordable housing providers can provide critical services such as benefit screening, emergency rental assistance, food security/pantries, and other COVID related services</p>	\$ 250,000.00	
44	Jennifer Jonassaint, HRI Program Manager	<p>We will address negative community impacts from the pandemic to ensure low income seniors fix their homes without additional financial distress. A large number of seniors with limited access to affordable housing resources due to safety issues. The proposed project would mitigate senior owners to gain Smart ways to make their home comfortable, repair, renovate, safely, and a grant handy man program to help them remain. By 2030, one in five people in the U.S. will be age 65 or over. And it's projected that by 2034, such older adults will outnumber children under 18 for the first time ever. AARP surveys consistently found that older adults want to remain in their current homes and communities for as long as possible. We at Homeownerowners Rehab Inc. Home Improvement Program 47 year program confirms the same. But America's housing stock doesn't fit its rapidly changing and rapidly aging population. We will work in the four core program and an important one that can address the following Health and safety, Code violations Weatherization, Lead/Asbestos removal over \$10k. In addition we hope to implement a new senior Handy Man repair project model</p>	\$ 200,000.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
45	Jennifer Gilbert, Executive Director, Housing Navigator, MA	<p>Formed in 2019 and based in Cambridge, Housing Navigator Massachusetts Inc. (HNMI) is changing the divide in housing and digital equity. Our housing search tool, live since August, 2021, is innovative, beautiful, and reliable—Zillow, fine-tuned to affordable rental listings. We address a significant pandemic impact: housing insecurity. With unique access to data via partnership with government and housing owners, we currently show 2300+ properties in 280 municipalities across the state including 100+ in Cambridge. These include the full range of income-restricted options: LIHTC, public housing, inclusionary, etc. We offer free 24/7 access to information. Since launch, 1100+ individuals from Cambridge have searched on the site. In monthly analytics, Cambridge is routinely the third or fourth top location in which our users are located. Our success indicators include: -Hosting over 34,000 users within our first six months -A steadily increasing monthly rate of visitors-11,000 in April -10% of users are ages 65+ -800+ social service providers have attended our online information sessions including Cambridge-based Transition House and CASLS. We have tremendous traction. We know there is much more to do. In the coming two years and with the requested support, we want to: -Add to our inventory, including all affordable properties in Cambridge, and increase the visible ADA units - Maintain our high quality of with regular “check-ins” and maintenance - Develop additional user-friendly features, based on our users’ feedback - Pilot a universal pre-application to simplify applying for housing -Deepen outreach with community based organizations, health care, municipal government, etc</p>	\$ 250,000.00	
46	Sarah Gyorog, Ex. Director Transition House	<p>This proposal aims to meet some of the pressing needs for the survivors of domestic violence in the Cambridge community. These key areas are in alignment with the ARPA priorities, and directly related to the negative economic impacts of the pandemic on survivors of domestic violence. We aim to offer household assistance to survivors, increase our housing support, improve our emergency shelter and offer additional pay for essential workers supporting survivors. During the height of the pandemic we witnessed the trend of increased food insecurity, higher utility costs, mobility and child care needs; and over the next few years we anticipate continuing to see these needs increase. ARPA funds will go directly to providing assistance to survivors in all our programs and increasing the amount we are able to provide to families in the emergency shelter. We know that with economic stability, overall health and wellbeing improves. Our emergency shelter has gone through increased wear and tear as families were largely inside for two years. Investment in the maintenance of our shelter over the next three years will keep our emergency shelter operational for many years to come. Since March 2020, Transition House has remained fully operational and despite staff turnover, has expanded services based to meet the increased demand. The pandemic did not change the reality of domestic violence. Rather, people’s access to related supports has become more challenged due to the disruptive impact resulting in increased poverty and curtailed resources. Transition House respectfully requests \$750,000 in ARPA funding.</p>	\$ 750,000.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
47	Delphene Mooney, Ex Director, On the Rise, Inc	<p>On The Rise provides safety, community, and advocacy to 450+ women and trans/non-binary individuals moving through and recovering from homelessness. Participants in our programs face food insecurity and have significant barriers to accessing tangible resources even prior to COVID-19. In our Safe Haven Program, a low-threshold drop in day shelter, participants are provided fresh, hot meals and other tangible essentials for daily survival. The pandemic has exacerbated barriers to access and increased both the demand and complexity of coordinating these goods, including clothing, hygiene items, gift cards, and wellness supplies. Building the capacity to coordinate these resources is a key component of meeting the increased demand. With ARPA funds, we will enhance food aid and resource coordination in the Safe Haven. These seed funds will be used over two and half years to invest in a resource coordinator position to increase the volume and effectiveness of resource delivery for those with the fewest options in our community. Partnering with local Cambridge restaurants, we will purchase prepared hot meals for distribution in our Safe Haven, in addition to working with our community of dedicated volunteer cooks. The position will also coordinate the over \$100,000 worth of purchased and donated goods that annually are distributed in our programs, acting as a multiplier to connect residents in need with community resources.</p>	\$ 250,000.00	
48	Mike Nakagawa	<p>The proposed IQHQ development in North Cambridge will transform the area around Russell Field, adding outdoor meeting and recreation spaces (much needed in a pandemic) and other amenities for abutting neighborhoods, including vulnerable residents in high density housing along Rindge Ave. However, the property is highly contaminated with asbestos, and the impending construction is raising pulmonary health concerns already heightened by Covid-19. The pandemic has impeded in-person meetings for neighbors to discuss the potential changes and hazards. Alewife Neighbors, Inc. (a 501(c)(3) organization) has worked for decades to hire consultants to independently ensure the neighbors remain protected, and to communicate risks and opportunities associated with the IQHQ site. With construction scheduled to start this summer, neighbors need to both be and feel safe in their homes and in abutting outdoor recreational areas. Alewife Neighbors requests \$19,500 to cover: environmental consultant costs to test, review and report on the contamination remediation during construction, translation services (six languages) to inform the Rindge Avenue tenants and other neighbors about the construction progress and risks, and to inform them of opportunities to discuss site plans, particularly for future outdoor amenities near Jerry's Pond. The translations will help overcome some of the language difficulties because interactive meetings have been reduced with the pandemic, outdoor meetings and other outreach, including hiring interpreters, to make the information gathering and sharing more accessible to vulnerable populations in the area, assistance to update the alewifeneighbors.org website with timely information</p>	\$ 19,500.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
49	Luis Cotto	<p>The Central Square BID, co-managers (with the Cambridge Arts Council) of the Central Square Cultural District, creators of Starlight Square, and stewards of the cultural heart of Cambridge, is applying for \$825,000] towards a Cultural District Resiliency Initiative, which would allow our organization to respond dynamically, on an as-needed basis, to COVID recovery efforts in our district. This fund will be invested in our Cultural District over the course of three years, starting in FY23. "Our once booming, innovative, and vibrant cultural sector is in economic crisis," stated Cambridge resident, and Executive Director of the Mass Cultural Council, Michael J. Bobbitt. This was after the state arts agency released their sixth survey in March 2022 showing that artists have lost \$31.9mil throughout the Commonwealth. In Cambridge, although there has been recent progress toward resumption of live performances and events, the pain of the last 18 months remains, and there continues to be tremendous uncertainty that is affecting audience size, gig possibilities, as well as the ability to plan future programs. Individual artists and producers of outdoor creative manifestations for people to come safely together continue to require infusions of capital to maintain viability and growth.</p>	\$ 825,000.00	
50	<p>Dan Y. Marshall, President &amp; Ex Artistic Director, Brookline/Cambridge Community Center for the Arts</p>	<p>Complete the development of a unique non-profit education web technology for organizations and individuals to collaborate, monetize, and distribute creative/artistic educational content. This groundbreaking non-profit software provides a customizable, inclusive, all-around system for marketing, scheduling, enrollment, employment, payment processing, and communications for creative-sector organizations. It supports a broad range of needs of organizations, fully representing their brand and structure, while presenting a unified front to students with a user friendly and intuitive interface. Cambridge is poised to be a leader in this field, supporting its creative sector with this highly innovative software option, the only non-profit one of its kind, that will promote cross collaboration between artists/educators and organizations across the City. The software is not only adaptable to individual organizations and individuals' needs, but will also produce a unifying operational platform for local arts and culture organizations, and highlight their community work, offerings, and services. As a result of COVID, the City's individual artists and creative organizations have suffered the challenge of loss of work, students and patrons, and arts facilities. They have had to compete with costly and ever-changing technology, and transition back and forth between online and onsite programming. This software promotes gainful employment and fosters student reach, and it provides a solid infrastructure for onsite, online/virtual, and hybrid programming. It is also a central repository for digital educational content allowing for residual income, and its payroll and reporting tools facilitate economical and efficient educational facility administration, and customized and equitable pay for artists/educators/producers</p>	\$ 150,000.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
51	Pooja Paode Assoc Director, Cambridge Local First	<p>Increase vaccine and Covid testing access in Cambridge with an emphasis on small businesses with a higher testing burden, essential workers, and populations that are less able or less likely to get vaccinated (especially with regards to booster shots) via: 1) incentives and tests allocated specifically for essential workers, low-wage workers, and other marginalized populations, and 2) widely circulating mobile vaccination / testing units. Units (it can even be a total of one unit, if that is more feasible) should circulate in business districts / areas with a high concentration of locally-owned small businesses, transit hubs, large employers, libraries, schools, public housing, and similar locations. These units can circulate for a specified amount of time (i.e., a month) to line up with Covid (and flu) vaccine booster timings. If needed, the program could provide an incentive to individuals - especially essential workers, low-wage workers, and low-income residents - by providing a half-day or day's pay in return for an individual taking the shot, so they are able to take the day off without financial ramifications. In addition to, this program specifically support small businesses that employ lower-wage workers (based on the area median income) by setting a set amount of tests set aside and accessible to them to help mitigate long-term economic harms as a result of Covid.</p>	\$ 300,000.00	
52	Pooja Paode Assoc Director, Cambridge Local First	<p>Support locally- and independently-owned businesses by increasing local procurement through strategies such as results-driven contracting targeting contracts for both local anchor institutions and the City of Cambridge. This will help make procurement more equitable and directly support small businesses (drivers of economic mobility and reflections of community identity) in the Cambridge area. This process should include: 1) Measuring levels of local procurement across departments. 2) Developing and implementing a business engagement survey to provide businesses with the opportunity to share their suggestions related to the City of Cambridge procurement process and vendor outreach, in order to identify gaps and barriers that prevent local businesses from becoming City of Cambridge Vendors. This will provide the city with clear steps to make it easier for more diverse, small, and local, businesses to participate in city contracting. 3) Facilitating focus groups with stakeholders such as the Economic Development and University Relations Committee and local anchor institution procurement representatives (including universities) to identify barriers to procurement with BIPOC-and women-owned businesses and help identify opportunities for these businesses (and other local businesses) to secure contracts. 4) Setting targets and taking actions to increase the relative amount of local procurement across local anchor institutions, City Departments and the City as a whole. This can be paired with activities such as creating a list of local businesses (highlight BIPOC- and women-owned businesses), holding procurement fairs, and facilitating procurement matching.</p>	\$ 45,000.00	



## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
53	Pooja Paode Assoc Director, Cambridge Local First	<p>Along with setting shared targets for contracting with local suppliers and BIPOC-ledsuppliers and vendors, we propose using ARPA funds and existing city assets to invest in an energizing accelerator space to build a pipeline of BIPOC-owned businesses. This program idea is based on the Fairmont Innovation Center, located in Boston: <a href="https://www.filboston.org/">https://www.filboston.org/</a>. We propose the support of a a creative co-working space and microbusiness accelerator focused on young BIPOC creativeees in Cambridge. This space, could operate as a business incubator, low-cost co-working space, and pop-up shop inspired by existing locations such as the Loop Lab (which offers student classes) and Community Arts Center Mural Program. This location could start as a part-time space (a few days a week) and grow over time. Youth that engage in this program can access start-up-related workshops, practice pitching their ideas, and more. Possible locations include part of the Foundry, an existing youth center, or another vacant storefront. The program will most likely include an initial period of location identification, identification of mentors and leaders (which the city is lucky enough to have) and interested individuals in high school or slightly older who have ideas they want to focus on developing (most likely in 6-month "residencies" at the incubator. This program could also link to other ideas submitted by CSBBN (with an emphasis on Cambridge residents).</p>	\$ 240,000.00	
54	Pooja Paode Assoc Director, Cambridge Local First	<p>To drive consumer spending in Cambridge towards in-person, local businesses, we propose a "Buy One, Get One" program similar to one established in Oswego, New York where Cambridge residents can pay \$10 to receive a \$20 dollar gift card or \$25 to receive a \$50 gift card to a local and independently-owned business. This program could target businesses and subsets of businesses that have been most negatively impacted by the pandemic and where residents might not be aware of local options, including (but not limited to) BIPOC-owned businesses, retail businesses, gyms, child care establishments, and restaurants. This is a fairly simple program that can be utilized outside of typical "buying seasons" and based on business feedback (such as the holidays) to boost business growth. This program could pair with Black History Month, Small Business Week, and Women-Owned Business Month (for example).</p>	\$ 25,000.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
55	Banti Gheneti , Project Right to Housing	<p>This project proposes that the City of Cambridge rehouse 400 individuals experiencing homelessness between April 1, 2022 and April 1, 2023, and functionally end homelessness by April 1, 2024. This could be accomplished through the proposed Cambridge Unhoused Stipend Program (CUSP), which would cover the full cost of living for participating unhoused individuals and families for three years, and a significant portion (at least rent less 30% of household income) for the following 7 years. CUSP embraces a Housing First approach to ending homelessness, and performs three key activities: - Identifies eligible households, - Finds and secures available units, and - Moves those eligible households into those units, and provides long-term supportive services as necessary. We have attached a more detailed description of CUSP to this email. This proposal was written by Project Right to Housing and incorporates input from homelessness services providers and unhoused community members. The unhoused community has been disproportionately affected by the ongoing pandemic. Limited shelter and housing options have left many people on the street or in crowded congregate shelters where life is difficult and the risk of contracting COVID-19 is high. There have been reductions and changes to resources, including health services, day centers and homeless services, that were available to people who are unhoused prior to the pandemic, making their lives significantly more challenging. Stringent requirements for identification and other impediments have also made it hard for many unhoused people to gain access to federal aid that many people have been able to obtain. Though the burden of the pandemic has eased somewhat, rehousing through CUSP will go a long way towards sustainably addressing these needs, which remain at crisis levelsmic</p>	\$ 10,000,000.00	
56	Nancy Mahan, Sr Vice President CASPAR/BayCove	<p>The COVID pandemic and shadow epidemics of Substance Use Disorders &amp; other Behavioral Health conditions have had deleterious impacts on all communities, and this is the case for unhoused and sheltered adults. We see more people living on the street and more people in need of basic safety net services. Sadly these impacts are worse for BIPOC and other marginalized adults who are burdened by colliding Social Determinants of Health We request resources to help mitigate these impacts with four one-time investments of ARPA resources. 1. Purchase and installation of a storage shed for First Step to safely secure needed resources behind the shelter at 240 Albany Street 2. One time purchase of Harm Reduction Supplies for CASPAR/Bay Cove services and other partnering homeless services providers 3. One time upgrade of multiservice room at 240 Albany Street Shelter 4. One time investment in training staff involved in providing needed care homeless persons in evidenced practices (engagement strategies; trauma informed care principles &amp; practices; harm reduction strategies; housing first; overdose prevention &amp; intervention; crisis prevention, intervention, and de-escalation practices; identifying &amp; addressing bias in services; peer recovery based services; suicide awareness and interventions for persons with SUD; an self- care &amp; resilience for all stakeholders.</p>	\$ 77,200.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
57	Michael Monestime	<p>Covid-19 has isolated many Cambridge community members, both mentally and physically. Art and special events bring joy to our residents, can reunite our City, and inspire a spirit of connectedness and neighborly love. Starting in Summer 2022 and continuing through '23, the partners who brought you the best of the Central SQ BID and Cultural District, will bring the Cambridge community outside safely for Joyful Destinations, a series of new cultural events. Joyful Destinations is a city-wide campaign aimed at creating more moments of cultural celebration through neighborhood special events, focusing on neighborhoods outside of Central, Harvard, Kendall and Inman, which all have association representation. There are many other neighborhoods that don't enjoy the same frequency of food events, public art, or community gatherings. Joyful Destinations will extend the City of Cambridge's Public Art, bringing color and life to empty walls in North Cambridge, the Coast, and Porter Square. The campaign will activate empty surface lots and turn them into block parties, where all can attend. The campaign will honor the much-needed City Wide Dance Party and have special guest DJ Quest Love unite the City through music and dance. Lastly, the team will pilot a Carnival-style events with amusement rides as children approach back to school. There will be no cost associated with attendance, through approval of ARPA funding to underwrite these public celebrations.</p>	\$ 435,300.00	
58	Steven Nutter, Green Cambridge	<p>The Canopy Crew is for teens and young adults to have career exploration opportunities in urban forestry while preserving and expanding our shared urban tree canopy in Cambridge. Participants are paid the Cambridge Living Wage. Ten youth are employed twice a year for a total of 20 weeks. 2022 is our inaugural year, building off the recommendations of the Urban Forest Master Plan, and developed in coordination with Cambridge DPW. Our first year has been funded from the Mass. Department of Conservation and Recreation Urban Forest grant and the National Fish and Wildlife Foundation. In future years, three hundred trees will be planted. This funding request supports the 2023 and 2024 years. By then, we will have our own tree nursery on the top of the new IQHQ development at Alewife. With Green Cambridge staff and urban forestry professionals facilitating, participants will be given the opportunity to plant trees and learn about the technicalities of tree planting throughout the process. With our current climate projections, it is essential to educate emerging adults on environmental issues and provide hands-on learning and employment activities that put hands in the soil. Since 2009, the city of Cambridge has lost 16.4 acres of canopy coverage every year; that's the equivalent of more than 9 soccer fields! As of 2019, our canopy coverage was 26%, and projected to decline to 10% by 2050 if we do not preserve our existing trees while also planting thousands more each year. To make matters worse, by 2050 Cambridge will be much hotter than it is now with more flooding -- two things a robust canopy cover can help mitigate. For more information, see <a href="http://greencambridge.org/canopycrew">greencambridge.org/canopycrew</a></p>	\$ 221,000.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
59	Amanda Becker, Esq. Director of Development, DeNovo Center for Justice and Healing	<p>The Homelessness Prevention Project will provide trauma-informed and culturally relevant free legal assistance to 80-100 low-income people living in Cambridge annually who are facing homelessness or displacement due to COVID-19. Specifically, funds will be used to retain two full-time housing attorneys and a full-time housing paralegal originally hired with state pandemic relief funds in late 2020 to help meet the exceptional unmet need for legal assistance among low-income tenants facing eviction due to COVID-19.</p>	\$ 630,000.00	
60	Maggie Moore Abdow, Coalition Representative Create Cambridge Coalition	<p>The Create Cambridge Coalition requests ARPA funding to invest \$5 million to the arts, culture, and creative economy sector. Current Coalition representation listed above in Contact. Coalition participation is open and rolling. Advocacy and Inclusion is a core foundation of the Coalition, with dedicated continued efforts to expand participation from all arts &amp; culture organizations/creative workers. The arts and culture sector is a major driver of the Cambridge economy. Annually, the sector generates roughly \$175M, supports more than 6,000 jobs, and contributes more than \$13M in local and state government revenue in Cambridge. The COVID-19 pandemic significantly impacted individual artists, many of whom are people of color from diverse backgrounds, cultural workers, and arts organizations. State-wide, the Massachusetts Cultural Council reports (March 2022) a pandemic era loss of \$791 million, with 90% loss from earned-income revenue. Cambridge arts and culture organizations have suffered a loss of \$30,668,576 in revenue due to COVID-19. Of all the metropolitan cities, Cambridge is second only to the City of Boston in total lost revenue (Source: Mass Cultural Council COVID impact survey by city.</p>	\$ 5,000,000.00	
61	Jane Carbone, Home Owners Rehab, Director of Development	<p>The funds requested in the eligible expenditures category are 2.10 Aid to non profit a, 3.10 Housing Support Affordable Housing . Public Health 1.4 Prevention on congregate settings (elderly housing) . Harvard Place is a 22 unit affordable development for low income elderly and individuals owned by CASCAP Inc a non profit agency that provides housing and services to elderly and individuals with mental health challenges . The goal of this project would be to improve the indoor air quality by replacing the existing HVAC system and install equipment that can introduce fresh air into each unit to improve the indoor air quality . In the last few decades, Indoor Air Quality (IAQ) has received increasing attention from the international scientific community, political institutions, and environmental governances for improving the comfort, health, and wellbeing of building occupants. Several studies on this topic have shown both qualitative and quantitative IAQ variations through the years, underlining an increase in pollutants and their levels. It has been estimated that people spend about 90% of their time in both private and public indoor environments. IAQ has a significant impact on health and quality of life in general. For many people, the health risks from exposure to indoor air pollution may be greater than those related to outdoor pollution. In particular, poor indoor air quality can be harmful to vulnerable groups such as children, young adults, the elderly, or those suffering chronic respiratory and/or cardiovascular diseases.</p>	\$ 502,700.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
62	Connie Chin, Global Arts Live, Chief Ex Officer	<p>A consortium of Cambridge’s largest independent performing arts organizations will collaborate to produce an outdoor festival in summer 2023. The series will bring together residents of Cambridge and surrounding communities to enjoy music, theater, dance, and more, in an inclusive and safe environment, celebrating diverse art and perspectives. A programming committee will create at least 12 weeks of events including: ● Cambridge Arts: River Festival (1 weekend of events) ● Global Arts Live: world music featuring global and local artists (15 events) ● The Dance Complex: world dance performance and classes featuring Cambridge, New England, and national artists; engaging youth to elders sharing their heritage (15 events) ● Central Square Theater: Our Town, a community-engaged tri-lingual play (English/Haitian Creole/Cuban Spanish) produced in partnership with Cambridge artists, community members, youth organizations and nonprofit arts partners (15 events) ● Cambridge Community Television: record and broadcast programming, offer outdoor education classes ● Other partnerships under discussion: East Cambridge Business Association, Cambridgeside Galleria. With the city and its residents battered by the health, social and economic impacts of COVID 19, an outdoor performing arts festival focused on diversity will help the community heal. Through offering free programming spanning a range of genres, the festival will foster joy and bring together community members while reducing barriers including financial constraints and health and safety concerns associated with traditional indoor venues. The proposed project site is Lechmere Canal Park. The festival will draw visitors and residents to the Cambridgeside Galleria and help jumpstart the economic recovery of local businesses</p>	\$ 1,300,000.00	
63	Alice Kidder, Co-Director, Paris Swindle, Co-Director Green St Shelter	<p>While the collection of data on the mental health impact of the Covid-19 pandemic remains ongoing, the Green Street Homeless Shelter has directly felt the impact that the pandemic has placed on our target population. Due to the unique stressors that the pandemic placed on mental health, populations that are traditionally undeserved by mental health services are particularly vulnerable in these times. Homeless individuals are frequently dealing with mental health issues as both a cause and consequence of their situation, and we have witnessed the acute need to provide mental health services to our residents if we are to restore them to self-supporting community members. The Green Street Shelter has experience dealing with various mental health issues including depression, suicide, domestic violence, and the ability to transition to self-sufficiency, but lack the capacity to treat them. Green Street seeks to expand its mental health service counseling and clinical support to augment its spectrum of services in job training, job placement and case management. Green Street also seeks to establish a Covid ward in the shelter to treat our residents who test positive for the virus by isolating them through the incubation period until which time they can be released back into the general population to help protect the residents who have not tested positive for the virus. We request funding to establish our mental health service capacity by hiring seven additional staff members as well as acquiring the equipment and technology to facilitate delivery of these services and program support.</p>	\$ 200,000.00	

## CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
64	Elena Sokolow-Kaufman, Managing Director, Cambridge Nonprofit Coalition	<p>The City's ARPA nonprofit grant program, referred to as the Cambridge Nonprofit Recovery Fund (Fund), is designed to support organizations, programs, and activities that benefit Cambridge residents in an effort to address the negative economic impact of the pandemic on the Cambridge nonprofit sector. The Cambridge Nonprofit Coalition (CNC) recommends funding the Cambridge Nonprofit Recovery Fund grant program at \$20 million in relief funding, specifically for community-based Cambridge serving nonprofits that have sustained negative economic and human resource operational impacts because of the ongoing COVID-19 pandemic. CNC recognizes the need for support for new projects that serve Cambridge residents, however, in order to continue implementing those projects, nonprofits must be able to operate and keep their doors open. The ARPA funds specifically support funding nonprofits directly for rent, utilities, salaries of employees, retention incentives, loss of revenues and related challenges. The Fund will provide critical financial support to a wide range of Cambridge serving nonprofits to strengthen the capacity of the sector, improving its ability to continue providing critical services to the residents of Cambridge. It is important to note that many of the services provided by Cambridge nonprofits also target residents who have been historically marginalized and disproportionately impacted by the COVID-19 pandemic, or endeavor to tell their stories. These include but are not limited to: financial security supports, early childhood education, elder services, food access, mental health and behavioral health, environmental justice, youth development and arts and culture programs.</p>	\$ 20,000,000.00	
65	Kenneth Reeves, President, Cambridge Branch NAACP	<p>Cambridge Branch NAACP Excellence Lab Proposal: Funding is requested for an experimental "excellence lab", which will target Cambridge students K-8 to assess the knowledge gaps, skill deficiencies, and enrichment deficits that have been exacerbated during the COVID-19 pandemic. The thrust of this innovative proposal is to create a minority-led initiative to serve children and families who, due to periods of online-only education social isolation, have regressed in their absolute knowledge and have not had access to the enrichment programs and tutorial contexts created by more affluent families. The foundation of this effort is to promote equity and inclusion for these families and their students. We will gather a minority-led team to assess students' current basic skills and then through an experimental process of exploration, instruction and coaching, help students to be more competitive in the overall landscape of public school academic achievement. We will also mentor parents about ways to support/inspire their children at home. The innovative aspect of this program is to use Cambridge and its major institutions as the teaching context for more informed learning. For example, students would participate in a series of activities to learn about what is/are: Harvard and MIT, Kendall Square and the Biotech Environment (e.g. Novartis, Google, Broad Institute)</p> <ul style="list-style-type: none"> <li>- Emerging industries in Cambridge (e.g. cannabis, online food ordering and delivery platforms)</li> <li>- Public health infrastructure in Cambridge (e.g. Cambridge Public Health Commission, hospitals)</li> <li>- Government of Cambridge</li> <li>- Housing Mix in Cambridge</li> <li>- Demographics of Cambridge</li> <li>- How can students prepare to be successful in Cambridge?</li> </ul> <p>This program seeks to invent the solution to differentiated class-based student achievement.</p>	\$ 600,000.00	

**CITY OF CAMBRIDGE - ARPA COMMUNITY PROJECT IDEAS as of 5/16/22**

Item #	Submitter Information	PROJECT IDEA	Funding Request	Notes
<b>TOTAL REQUESTS</b>			<b>\$ 188,432,665.00</b>	