FY22 Budget Key Initiatives

Affordable Housing
$32 Million in FY22*

Affordable housing remains one of the City's highest priorities. As part of the FY22 Budget, the City has committed 25% of building permit and other department revenue ($5.8 million) in capital funding to the Affordable Housing Trust. In addition, $12.5 million of property tax revenue will be used to provide funding to the Affordable Housing Trust. These funds will supplement anticipated FY22 Community Preservation Act (CPA) funds of $13.6 million* to provide a total of $32 million of direct funding for affordable housing. This is an increase of $4.7 million from FY21.

Through FY21, the City appropriated over $246 million to affordable housing initiatives, helping preserve or create more than 3,095 affordable units to date. The City will continue to support this effort through zoning tools that promote affordable housing, by providing access to affordable rental housing, and by providing homeownership education, counseling, and homebuyer financial assistance.

Building New Affordable Housing

The City continues to use funds appropriated to the Affordable Housing Trust to expand a pipeline of new affordable housing throughout Cambridge. The adoption of the Affordable Housing Overlay Zoning Ordinance in FY21 will assist several

City Manager’s Message

In April, I was pleased to submit to the City Council my proposed FY22 Operating Budget of $748,220,690 and Capital Budget of $83,910,865. Since COVID-19 emerged in our community, the City’s priority has been to mitigate the virus’s spread and provide critical services to our most vulnerable residents. The FY22 Budget reflects this ongoing commitment and provides continued and expanding support to other important City priorities and initiatives.

Over the past year, the City stepped up efforts to help those most vulnerable and impacted by the pandemic. Despite not being in the FY20 or FY21 budgets, the City has provided almost $25 million, related to COVID-19 relief efforts, in direct financial and community support for housing stabilization, the small business community, nonprofit partners, the arts sector, homeless support programs, and Cambridge Public Schools. In addition, the City has waived fees and extended payment deadlines to provide flexibility to residents, businesses, and taxpayers experiencing financial difficulties during the pandemic.

The City’s long-standing fiscal policies and practices have proven critical to our ability to present a balanced FY22 Budget that maintains a high level of service to the community and includes an expansion of key services and

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Affordable Housing $18.3 Million in FY21 continued from cover

developments in early stages to advance toward construction. Notable developments reflecting the City’s increased commitment include:

- **Finch Cambridge.** The largest new development of affordable housing in Cambridge in 40 years, was completed in FY21, and 98 low-, moderate-, and middle-income households are now living in a sustainable, resilient, and affordable building on Concord Avenue across from Fresh Pond Reservation.
- **Frost Terrace.** The creation of 40 new units of affordable rental housing in Porter Square will be completed in late FY21.
- **Squirrelwood.** 23 affordable rental units will be completed in FY21 as part of an effort to preserve affordability of 65 existing units at Linwood Court and Squirrel Brand Apartments.
- **Rindge Commons.** Plans were approved for development of 101 affordable rental units in the Alewife area.
- **2072 Massachusetts Avenue.** A proposal was advanced to build 48 units of affordable rental housing near Porter Square.
- **52 New Street.** A plan was proposed to build more than 100 units of affordable rental housing in a mixed-use development next to Danehy Park.
- **Walden Square II.** A plan was proposed to create 103 new units of affordable rental housing at the Walden Square apartment property.
- **Jefferson Park Federal Public Housing.** Cambridge Housing Authority (CHA) proposed plans for revitalization of 175 units in North Cambridge. CHA’s plans also include the opportunity to create 100 new affordable units.
- **Broadway Park.** A plan was proposed to build 15 affordable condominiums for first-time homebuyers in The Port.

*Assumes that 80% CPA allocation remains for affordable housing.

Healthy Forest, Healthy City

The City continues to implement the Urban Forest Master Plan (UFMP), which guides the development of Cambridge’s tree assets into the future. As articulated in the Healthy Forest, Healthy City report, the City’s efforts to reduce canopy loss and increase canopy growth will be guided by a focus on equity, shared responsibility, and resilience. A significant application of the UFMP can be seen at the 2/3-acre Triangle Park, where construction is anticipated to begin in summer 2021 and be completed by late 2022. The design of the park has been reimagined to emphasize tree plantings and canopy growth in an area of the city that has relatively less canopy coverage. Nearly 400 new trees will be planted, creating an urban grove to provide high quality natural shade over movable seating and furniture. In FY21, the City planted 700 trees, with a goal of planting 975 trees in FY22.

Fire Cadet Program

The Cambridge City Council recently passed a Home Rule Petition order to create a new Cambridge Firefighter Cadet Program modeled after the successful Cambridge Police Cadet Program. The program would provide opportunities for Cambridge residents ages 18-23 interested in a career in the Fire Department. The two-year paid program would include classroom and cooperative training education to prepare participants to become Cambridge firefighters. It is intended that at the completion of the program, fire cadets will be eligible for appointment as a firefighter.

Vision Zero, Transportation Safety, and Complete Streets

Vision Zero calls for the elimination of all traffic fatalities and severe injuries, while increasing safe, healthy, and equitable mobility for all. Following the City Council’s adoption of Vision Zero in FY16, the Traffic, Parking and Transportation, Public Works, and Community Development Departments began development of a detailed implementation plan to accelerate the beneficial impact of existing City practices such as the Complete Streets program. Through this work, City streets are designed and operated to enable safe access for all users, regardless of age, ability, or mode of transportation. The City has made significant financial commitments to support these initiatives across Cambridge.

- Per the Cycling Safety Ordinance, implementation of separated bike facilities on multiple street segments.
- In collaboration with the MBTA, development of additional bus priority measures on south Mass. Avenue.
- Creation of a new training module for MBTA bus drivers, specifically focusing on new cycling infrastructure, to ensure they operate safely around people biking.
- Design of improvements at Mt. Auburn and Brattle Streets to augment the safety of the Brattle Street two-way bike facility.
- Final design for Belmont Street reconstruction to include additional bus priority measures as well as pedestrian and bicycle safety improvements.
- Improvements to Mt. Auburn Street (between Elliot St. and Putnam Ave.) that include separated bicycle lanes, new signalization, and improvements for transit.
- Improvements to the Quincy/Bow/DeWolfe Street corridor, funded by Harvard, to create a separated contraflow bicycle lane that will enable people to travel more directly and safely by bicycle from Memorial Drive to Memorial Hall.
• Cambridge Bicycle Plan 2020 Update completion; public engagement was enabled through online forums and some limited in-person engagement using approved protocols.

• Addition of five Bluebikes stations (Graham & Parks School; Smith Place; two at MIT near Kendall Square; and Main Street/Galileo Way). Several major initiatives to enable health care workers and essential workers to have free or low-cost access to use Bluebikes.

• Regular public engagement, including with the Bicycle, Pedestrian, and Transit Committees.

• Traffic calming projects, including several projects with pedestrian safety and other features to emphasize lowered speed limits on City streets.

**Standardized Trash Barrels**

In FY22, the City will distribute standardized trash barrels to all residential buildings in the City’s trash program. In providing free standardized trash receptacles, the City will then have in place City-provided trash, recycling, and organics toter. Requiring the use of high-quality, appropriately-sized trash receptables is an important tool in the City’s continuing effort to improve rodent control. Their compatibility with semi-automated collection equipment will also help to reduce repetitive heavy lifting by solid waste workers. Sidewalk accessibility can potentially be improved by decreasing the number of barrels at the curb each week.

**Small Business Compost**

In the coming year, the City will start a Small Business Compost Pilot for up to 100 small businesses. Waste disposal for food-service retail establishments can be a significant cost for small businesses. By providing this free service, the City will help businesses recover economically from the pandemic and will provide a sustainable option to landfiling food waste. This program is expected to divert approximately 1,500 tons of food waste per year, and will also support the City’s efforts to reduce greenhouse gas emissions and trash generation.

Additionally, the program will help the Cambridge business community adapt to increasing regulations on food waste disposal in Massachusetts. Currently, large producers (businesses with more than 2,000 pounds of food waste per week) are required to compost.

**Open Space Network**

The City’s total land area is 6.26 square miles or 4,006 acres and, excluding the golf course, there are approximately 265 acres of City-owned public open space in Cambridge, including parks, athletic fields, and school playgrounds. Demand for open space in the city continues to be extremely high. This is especially true since Cambridge is one of the most densely populated cities in the country, and estimated population growth citywide over the past decade has generally outpaced the expansion of public open spaces.

Guided by the Healthy Parks and Playgrounds Task Force Report, renovations to the Clarendon Avenue Playground added new opportunities for creative play as well as an enhanced entry plaza and seating area. In FY21, the City acquired 4 acres of open space, currently used as a playing field by Buckingham Browne and Nichols School (BB&N), further enhancing the existing network. During FY22, construction of Timothy J. Toomey, Jr. Park (formerly Rogers Street Park) in East Cambridge will be completed, and construction of the new Triangle Park and Binney Street Park is expected to begin. Renovation of Glacken Field will continue, and improvements to Sennott Park are expected to be underway.

**Supporting Cambridge Businesses**

Throughout the pandemic, the City worked to keep Cambridge’s commercial districts vibrant and accessible through various programs and direct financial assistance, including $4.8 million in grants and loans to small businesses facing multiple challenges. This money was distributed via four programs involving local partners and federal funds, including: Mayor’s Disaster Relief Fund ($500,000); Cambridge Redevelopment Authority Zero-Interest Loan program ($1.5 Million); and a combined $2.2 million in Community Development Block Grant Funds and Federal CARES Act funds administered through the City of Cambridge Relief, Recovery, and Winter COVID-19 Grant Programs. Over 560 grants and loans were provided to Cambridge businesses, more than 70% of which were women- and minority-owned. Successful marketing campaigns including, “Hello Again” and “Pick It Up Local Cambridge” resulted from collaborative efforts with the City’s Small Business Advisory Committee. City staff also initiated bimonthly virtual hours for businesses to ask questions about reopening and safety protocols.
The COVID-19 Vaccine is the Best Way to Protect Yourself and Your Loved Ones


Everyone age 12 and older, regardless of immigration status, is eligible for the COVID-19 vaccine.

What did getting a COVID-19 vaccine mean to you?

Some Cambridge residents shared their thoughts.

“This brings us one step closer to seeing our friends at the Senior Center as well as our large and extended family.”

— Vinnie and Lisa Wong, Cambridge residents.

“For me, it was very important to get a COVID-19 vaccine, so I could best protect my family, loved ones, colleagues, and the Cambridge community I proudly serve.”

— Lt. Antonio Ayala, Cambridge Police Department
“I got the vaccine, not just for myself but for everyone — my family, friends, coworkers — because we all need to do our part.”

— Carlos Tobon, Server, Catalyst

“I got the vaccine because as a physician, I consider it my duty and responsibility to do everything in my power to help end this pandemic. Too many people are suffering. I have lost many patients who were very dear to me. This has to end.”

— Agnes Graves, MD, Cambridge Health Alliance

Get Your COVID-19 Vaccination

Walk-ins and Appointments Welcome at Many Sites:

- Use vaccines.gov to find locations and make appointments (English and Español).
- Use vaxfinder.mass.gov to find locations and make appointments (available in over 100 languages).
- Search pharmacy sites at CVS.com, Riteaid.com, Walgreens.com, Starmarket.com, or Stopandshop.com
- Somerville (CHA Vaccine Center), Medford (Tufts University), and Everett (Encore Boston Harbor) vaccine sites at camb.ma/metronorth (available in five different languages)
- Walk-ins welcome at many sites, including CHA Somerville, CVS, and mass vaccination sites.

By Phone (for those who do not have Internet access or need assistance):

Call 2-1-1, the Massachusetts Vaccine Scheduling Resource Line

- Monday – Thursday, 8:30 a.m. – 8:00 p.m.
- Friday – Sunday, 8:30 a.m. – 5:30 p.m.
- Live call center workers available in English and Spanish. Translators also available in 100 additional languages.

Need A Ride?

- Cambridge-Somerville Elder Services is offering free transportation for adults 60 and older.
- For more information, call 617-440-0995 or email info@eldercare.org
- MassHealth. Call (800) 841-2900 or TTY: (800) 497-4648

For more information, visit cambridgema.gov/vaccine

* This information was current as of May 11, 2021.
Mensagem do Administrador da Cidade

Em abril, tive o prazer de apresentar à Câmara Municipal minha proposta de Orçamento Operacional para o AF22 de US$ 748.220.690 e Orçamento de Capital de US$ 83.910.865. Desde que a COVID-19 surgiu em nossa comunidade, a prioridade da cidade tem sido mitigar a propagação do vírus e fornecer serviços essenciais para nossos residentes mais vulneráveis. O orçamento do AF22 reflete esse compromisso permanente e fornece apoio contínuo e em expansão a outras prioridades e iniciativas importantes da cidade.

No ano passado, a cidade intensificou os esforços para ajudar os mais vulneráveis e afetados pela pandemia. Apesar de não estar nos orçamentos do AF20 ou AF21, a cidade disparou US$ 25 milhões, relacionados aos esforços de socorro da COVID-19, em apoio financeiro e comunitário direto para atender os pequenos negócios, parceiros sem fins lucrativos, o setor das artes, apoio aos desabrigados programas e Cambridge Public Schools. Além disso, a cidade dispensou taxas e estendeu os prazos de pagamento para fornecer flexibilidade aos residentes, empresas e contribuintes que enfrentavam dificuldades financeiras durante a pandemia.

As políticas e práticas fiscais de longa data da cidade provaram ser essenciais para nossa capacidade de apresentar um orçamento equilibrado para o AF22 que mantenha um alto nível de serviço à comunidade e inclua uma expansão dos principais serviços e programas, especialmente habitação acessível, programas de serviços humanos e financiamento escolar. Saiba mais sobre o orçamento em Cambridgema.gov.

A Moratória da Cidade sobre a Execução do Despejo permanece em vigor devido à emergência de saúde pública em curso e proíbe o proprietário de impor um despejo por qualquer motivo a um inquilino em Cambridge. Programas de assistência financeira são oferecidos por meio da cidade e do estado que podem auxiliar os inquilinos na prevenção ou tratamento de atrasos de aluguéis. Essas programas podem ajudar Cambridge a permanecer uma comunidade estável, vibrante e diversa.

Por fim, com as vacinas contra a COVID-19 disponíveis para todos os residentes de 12 anos ou mais, recomendo fortemente que você e seus entes queridos toem a vacina. Não é necessário marcar consulta em muitos locais, incluindo CVS e locais de vacinação em massa do estado. Você não precisa de plano de saúde, identidade ou número de previdência social. Tomar a vacina não afetará a determinação de cobrança pública ou o status de imigração. Saiba mais em Cambridgema.gov/vaccine.

Mesaj Administratè Vil la

An Avril, mwen te kontan soumèt devan Konsèy Vil la pwopozisyon Bidjè Operasyon $748 220 690 pou Anè Fiskal 2022 a ak Bidjè Kapital $83 910 865 lan. Depi COVID-19 te parèt nan kominòtè nou yo, priyoritè vil la se te diminyè pwopagasyon viris la epi ofi sèvris esansyèl pou rezidan nou yo ki pi vilnerab. Bidjè Ane Fiskal 2022 a refletè angajman sa a ki ak kontinyè konpòtè ak ofi sòpè pwołònjè lòt priyoritè ak inisyativ enpòtan pou Vil la.

Pandan anè pasè a, Vil la te ogenmatè efò pou edè moun ki pi vilnerab epi ke pandemi an te afektè pi l'Èt. Malgrè li p at nan biyòl Anè Fiskal 2020 oswa 2021 an, Vil la te ofri prèskè $25 milyon, ki anrapò ak ofi sòpè pandemi ak estabilizasyon lojman, kominòtè ti biznis, patnè sa pwofi, sektè atizay, pwogram sòpè sanzabri, ak Cambridge Public Schools. Anplis de sa, Vil la te renonsè frè epi pwołònjè dat limit pèman pou ofri fleksibilitè pou rezidan, biznis, ak moun k'ap peyè taks a k travèsè difikiltè finansyè pandan pandemi an.

Politik ak prakòt solid Vil la te relevel l'Esansyèl nan kapasitè nou pou prezantè yon Bidjè Anè Fiskal 2022 ekiblè k’ap kebèn yon wo nivo sèvris pou kominòtè ak epi ki genyen ladann yon gantansòn sòpè ak lekòl, patnè ak pwoflè ak fòmèz esansyè ak kêdè ak êyòl, patnè ak pwoflè ak fòmèz esansyè ak kêdè ak êyòl. Ou gendwa aprann plis sou bidjè a sou Cambridgema.gov.

Moratoryoum sou Ranfòsman Ekspilsyon Vil la te retef efektif akòk pwołònjèn ians santè a k’ap kontinyè, epi li entèdi pwopriyet ay pou fé yon ekspilsyon pou kékèswa rezon an sou yon rezidan Cambridge. Yo ofi pliyè pwogram asistanse finansyè atrévè Vil la ak Eta a ki gwenda asistè lokatè nan anpechè oswa abòdè kesyon rena tèt liwèy. Pwogram sa yo ka edè Cambridge retè yon kominòtè estab, chaj enèji, epi divès.

**Chinese**

今年四月，我告诉市议会提交了我拟议的 2022 年财务 748,220,690 美元的运营预算以及 83,910,865 美元的资本预算。自从 COVID-19 在我们的社区出现以来，本市的首要任务就是减轻疾病的传播，并为最脆弱的居民提供医疗保障。2022 年财务预算反映了这一旨在帮助那些最易感染和受病毒影响的人。尽管在 2020 年财政年度或 2021 年财政年度中，但已提供了近 20 亿美元，用于与 COVID-19 救援工作相关的直接财政和社会支持，以稳定住房、小型企业社区、非营利合作伙伴、艺术部门、无家可归者支持项目和剑桥公立学校提供了支持。此外，本年度还免除了部分费用并延长了付款期限，以防止在病毒大流行期间遇到财务困难的居民、企业以及纳税人提供灵活性。

本市长期以来的财政政策和实践对我们提出平衡的 2022 年财政预算至关重要。该预算可以为社区提供高水平的服务，同时包括扩展主要服务计划，特别是保障性住房、人文服务计划和学校基金。您可以登录 Cambridgema.gov 了解更多有关预算的信息。

由于持续不断的公共卫生紧急情况，本市长的暂停执行法令（Moratorium on Eviction）仍然有效，并且禁止房东出于任何原因对剑桥市的租户强制执行驱逐。本市长和本区提供了财政援助计划，可以帮助租户防止或解决拖欠租金的问题。这些计划可以帮助剑桥市继续保持稳定、充满活力和多样化的社区。

**Bangla**

ঐক্যবিজ্ঞানী মন্ত্রণালয়ের বার্তা

এখানে উল্লেখ করা হয়েছে একটি যোগাযোগ ফোন নম্বর $748,220,690 এবং মূলধারার বাড়ী 83,910,865 জমি দিয়ে পেতে পারেন কিছু হয়েছে। মাস্টারিনিয়া ও কোরনারের রাষ্ট্রীয় শিরোনাম সম্পর্কে অধ্যায় অন্তর্ভুক্ত রয়েছে এবং এটি কিছু বীতিশীল এবং প্রথম অধ্যায় সম্পর্কে শিখিয়ে দেয়া হয়েছে। একটি কোরনারের বিশেষ জনসেবার প্রয়োজনীয়তা এবং কর্মকর্তা শিখনো যাত্রা শুরু হয়েছে।

সিটি কোরনারের বিশেষ জনসেবার প্রয়োজনীয়তা এবং কর্মকর্তা শিখনো যাত্রা শুরু হয়েছে।

Cambridgema.gov
Antiracism, Diversity, Equity, and Inclusion

At the heart of our work are our residents, and every decision we make ultimately impacts our racially, ethnically, and culturally diverse community. We know that our community’s diversity shapes Cambridge and makes it the special city that it is — a desirable and enriching place to live, work, and raise a family.

Over the past few years, the City’s administration has created new initiatives to intentionally focus our learning, development, and leadership programs on antiracism, diversity, equity, and inclusion. Building on the City’s solid diversity training foundation that began in the 1990s, our efforts have significantly expanded. Substantial financial and personnel resources are being invested into our efforts. In FY22, the City is committing over $4.9 million to our antiracism, equity, and inclusion work. As part of the FY22 budget submission, the City Manager is specifically highlighting initiatives in four departments that represent the types of ongoing and emerging work related to antiracism, diversity, equity, and inclusion. Learn more at Cambridgema.gov/fy22keyinitiatives.

Participatory Budgeting is Back!

Submit Project Ideas June 1-July 31

The City of Cambridge is launching the 8th Cycle of Participatory Budgeting (PB8) and wants to hear YOUR ideas about how to spend $1 million on one-time capital projects to improve the community.

Past winning projects include:
- Musical instruments for CRLS
- Universal swing sets in parks
- Laundry access in public schools
- Pedestrian-controlled crosswalks
- Bilingual books for kids
- Extending outdoor public Wifi

Submit your eligible ideas from June 1-July 31, 2021 by visiting pb.cambridgema.gov, emailing pb@cambridgema.gov, calling the City’s Budget Office at 617-349-4270, or mailing them to the City of Cambridge Budget Office, 795 Massachusetts Ave., Cambridge, MA 02139.