| | | Fisc | cal 2025 original | Fis | cal 2026 requested | | |
|-----|---|--------|--|--------|--------------------------|------|-----------|
| SW | Permanent Salaries/Wages | \$ | 5,347,880 | \$ | 5,659,710 | \$ | 311,830 |
| SW | Temporary Salaries/Wages | \$ | 411,200 | \$ | 251,200 | \$ | (160,000) |
| SW | Overtime Salaries/Wages | \$ | 300,135 | \$ | 300,135 | \$ | _ |
| SW | Longevity/Salaries & Wages | \$ | 3,700 | \$ | 3,700 | \$ | - |
| SW | Non-Productive Salaries/Wages | \$ | - | \$ | · • | \$ | - |
| SW | Misc. Additional Comp | \$ | 73,800 | \$ | 67,500 | \$ | (6,300) |
| SW | Medicare | \$ | 85,175 | \$ | 87,065 | \$ | 1,890 |
| • | | \$ | 6,221,890 | \$ | 6,369,310 | \$ | 147,420 |
| | SW has increased because of COLAs. | | and the second s | | | | |
| ООМ | Energy | \$ | 1,730,375 | \$ | 1,760,110 | \$ | 29,735 |
| | Repairs and Maint (Services) | \$ | 990,900 | \$ | 1,240,900 | \$ | 250,000 |
| | Rentals and Leases | \$ | 46,265 | \$ | 76,000 | \$ | 29,735 |
| | Other Property Related Services | \$ | 202,000 | \$ | 202,000 | \$ | • |
| | Professional and Technical Services | \$ | 504,470 | \$ | 504,470 | \$ | - |
| | Tuition | \$ | - | \$ | - | \$ | _ |
| | Pupil Transportation | \$ | _ | \$ | _ | \$ | - |
| | Communication | \$ | 60,000 | \$ | 60,000 | \$ | - |
| | Other Purchased Services | \$ | 145,000 | \$ | 145,000 | \$ | - |
| | Administration & Gen Supplies | \$ | 225,805 | \$ | 225,805 | \$ | |
| | Repairs and Maint (Supplies) | \$ | 375,410 | \$ | 375,410 | \$ | - |
| | Vehicle Supplies | \$ | 75,000 | \$ | 75,000 | \$ | - |
| | Food and Food Service Supplies | \$ | 1,800 | \$ | 1,800 | \$ | - |
| | Educational Supplies | \$ | - | \$ | - | \$ | - |
| | Medical Supplies | \$ | _ | \$ | - | \$ | - |
| | Non Energy Chemical Supplies | \$ | 1,864,000 | \$ | 1,550,000 | \$ | (314,000) |
| | Other Supplies | \$ | 50,750 | \$ | 50,750 | \$ | - |
| | | \$ | 6,271,775 | \$ | 6,267,245 | \$ | (4,530) |
| | Energy increased by \$29,735 | | | | | | |
| | Repairs and Maint (Services) has increa | ead h | v \$250K due to mov | ing th | e costs of the gaging st | atio | ns to |
| | operations from Capital | 13EU D | y 4250K dde to mov | nng ui | e costs of the gaging st | alio | 115 to |
| | Rentals and Leases has increased \$29, | 735 d | ue to electric vehicl | e rent | als | | |
| | Chemical costs have decreased by \$33 | 14,000 |) | | | | |
| TT | Travel/Training (in State) Sum. | \$ | 14,205 | \$ | 14,205 | | |
| TT | Travel/Train. (out of State) Sum | \$ | 6,000 | \$ | 6,000 | | |
| П | Dues & Subscriptions | \$ | 6,375 | \$ | 6,375 | | |
| TT | Insurance | \$ | - | \$ | - | | |
| П | Judgments | \$ | 60,000 | \$ | 60,000 | | |
| | | \$ | 86,580 | \$ | 86,580 | | |
| EE | Additional Equipment | \$ | 300,000 | \$ | 300,000 | | |
| EE | Debt Service Principal Payments | \$ | - | \$ | 415,000 | | |
| EE | Debt Service Interest | \$ | - | \$ | 164,815 | | |
| | | \$ | 300,000 | \$ | 879,815 | • | |

| Position Number | Description | FY25 | FY26 | FY26 to FY25 Variance |
|--------------------|--|------|------|--------------------------|
| M121 | Admin & Fiscal Operations Mgr. | 1 | 1 | |
| M153 | Assistant Distribution Mgr | 2 | 2 | |
| M249 | Asst.Mgr.Engineering & DIstrib | 1 | 1 | |
| W657 | Construction Inspector | 2 | 2 | |
| W262 | Cross Connection Supervisor | 1 | 1 | |
| M415 | Customer Service Specialist | 1 | 1 | |
| M187 | Dir for Administration | 1 | 1 | |
| M241 | Dir for Distribution & Eng Op. | 1 | 1 | |
| M232 | Dir for Water Operations | 1 | 1 | |
| M873 | Facilities Manager | 1 | 1 | |
| M467 | Fiscal Coordinator/Water | 1 | 1 | |
| W696 | Inventory Cont.Spe./Dispatch | 1 | 1 | |
| M001 | Laboratory and admin. assistant | 0 | 0 | |
| M695 | Laboratory and Admin. Asst. | 1 | 1 | |
| M236 | Laboratory Manager | 1 | 1 | |
| 0086 | Managng Dir/Supt/Water | 1 | 1 | |
| W726 | MEO IIA/Water | 3 | 3 | |
| W727 | MEO IIA/Operations Specialist | 1 | 1 | |
| W223 | Meter Technician | 1 | 1 | |
| W224 | Meter Technician Supervisor | 1 | 1 | |
| M237 | Mngr/Engineering/Prog Dev | 1 | 1 | |
| W677 | Motor Equip Repair/MEO IIA | 1 | 1 | |
| W725 | Motor Equip. Repair Worker/MEO | 1 | 1 | |
| C597 | Operation Team Ldr/DAF Plant | 4 | 4 | |
| C598 | Operator/DAF Plant | 4 | 4 | |
| M874 | Production Manager/Water | 1 | 0 | |
| M504 | Project Administrator/Water | 1 | 1 | |
| M193 | Ranger/Water | 2 | 2 | |
| M035 | Reservior System Manager | 1 | 1 | |
| W632 | Reservoir Caretaker | 2 | 2 | |
| M200 | Senior Project Mgr/SCADA Eng | 1 | 1 | |
| W771 | Water Operations Manager | 0 | 1 | |
| W672 | Water System Maint Crafts/Disp | 1 | 1 | |
| W671 | Water System Maint Crafts/Dist | 7 | 7 | |
| M238 | Watershed Management Assistant | 1 | | |
| vi236 Vi234 | | 1 | 1 | |
| M233 | Watershed Supervisor | | 1 | |
| M025 | Watershed Supervisor Watershed Technical Assistant | 1 | 1 | |
| M716 | | 0 | 0 | |
| | Watershed Technical Supervisor | 1 | 1 | |
| N647 | Wrkg Super/Water Sys Maint/Dtb | 4 | 4 | |
| V655 И296 | Wrkg Superv/Park Maint Craf | 1 | 1 | |
| | Wtr Qulity Supervisor/TreaPlan | 2 | 2 | |
| Γotal | 0 | 61 | 61 | |

DEPARTMENT OVERVIEW

The Cambridge Water Department (CWD) is a municipally owned and operated water utility servicing approximately 119,000 residents and operating under the general direction of the City Manager. The Cambridge

Water Divisions

- Administration
- Source of Supply
- Transmission & Distribution

Water Board is comprised of five city resident members appointed by the City Manager who serve in an advisory capacity to the City Manager and the Managing Director of the Water Department.

The Cambridge water system is comprised of three reservoirs, the Hobbs Brook, Stony Brook, and Fresh Pond Reservoirs; their surrounding watersheds and related infrastructure such as gatehouses, dams, and spillways; the Stony Brook conduit; the Walter J. Sullivan treatment plant; the Payson Park finished water storage facility, the associated force and transmission mains; the distribution system; and Massachusetts Water Resources Authority (MWRA) interconnects.

CWD's mission is to provide a safe, uninterrupted water supply of the highest quality to the residents of Cambridge. Cambridge drinking water continues to meet or surpass all Federal and State Regulatory water quality standards.

CWD's three main divisions support this high level of water quality. The Watershed Division manages the reservoirs and abutting green space to ensure source water quality. The Treatment Plant utilizes an in-house state-certified laboratory to collect data on treatment processes and optimize the reduction of both contaminant levels in the water and energy consumption. The Transmission and Distribution Division is responsible for the maintenance of underground water mains.

Top priorities in FY26 include:

- Continue to study historical data and future weather predictions to better understand and
 improve the drought management plan for the City's water system as well as inform customers
 on the upcoming drought level water use restrictions, and water conservation techniques via
 social media, webpage updates, bill inserts and local media platforms;
- Monitor and enforce as needed, the new state drought management regulations and corresponding City water ban ordinance;
- Continue to monitor Per- and Polyfluoroalkyl compound (PFAS) levels to ensure that the GAC filter media consistently provides levels surpassing state and federal standards;
- Continue the upgrade of the treatment plant's Supervisory Control and Data Acquisition (SCADA) computer system which enables water operations staff to monitor, control, and document treatment plant operations;
- Complete the Hobbs Brook dam and Stony Brook gatehouse repairs;
- Continue implementation of the Department's water main rehabilitation program and the recent DEP Lead and Copper Rule Revisions, five year Lead Service Line Removal plan.

In FY26, CWD will also continue its commitment to the development and implementation of the long-term strategic capital plan, keeping with the goal of maintaining increased water and energy conservation initiatives while improving the overall resiliency, reliability and functionality of the City's water system from supply through distribution.

WATER DEPARTMENT FINANCIAL OVERVIEW

| Entered Branch Council | FY24 | FY25 | FY26 |
|---|----------------------------|-------------------------------|----------------|
| FINANCING PLAN BY SOURCE | ACTUAL | PROJECTED | BUDGET |
| CHARGES FOR SERVICES | \$18,265,980 | \$20,579,550 | \$13,602,950 |
| TOTAL BUDGETED REVENUE | \$18,265,980 | \$20,579,550 | \$13,602,950 |
| EXPENDITURES BY STATUTORY CATEGORY | | | |
| SALARIES & WAGES | \$8,748,030 | \$9,446,015 | \$6,369,310 |
| OTHER ORDINARY MAINTENANCE | \$5,347,725 | \$5,442,065 | \$6,267,24 |
| Travel & Training | \$43,925 | \$86,580 | \$86,58 |
| EXTRAORDINARY EXPENDITURES | \$225,000 | \$300,000 | \$879,81 |
| TOTAL BUDGETED EXPENDITURES | \$14,364,680 | \$15,274,660 | \$13,602,95 |
| FULL-TIME BUDGETED EMPLOYEES | 61 | 61 | 6 |
| Adjusted Expenditures by Statutory Category | ADJUSTED FY24 ACTUAL | Adjusted FY25 Projected | FY26 Budget |
| SALARIES & WAGES | \$5,484,820 | \$6,078,785 | \$6,369,31 |
| Other Ordinary Maintenance | \$5,347,725 | \$5,442,065 | \$6,267,24 |
| Travel & Training | \$43,925 | \$86,580 | \$86,58 |
| EXTRAORDINARY EXPENDITURES | \$225,000 | \$300,000 | \$879,81 |
| TOTAL BUDGETED EXPENDITURES | \$11,101,470 | \$11,907,430 | \$13,602,95 |

WATER - ADMINISTRATION

MISSION & SERVICES

The Administration Division is responsible for personnel, financial, metering, cross connection, social media, customer relations, and other administrative functions of the Water Department. The Division assists in the quarterly processing of water bills for approximately 15,000 metered accounts in the city, as well as all other billings. The Division is also responsible for the automated meter reading system, which leads to more accurate billing, allows customers to monitor water usage, and enables early notification of potential leaks through the "high read" notification program. The Division also inspects and resolves leaks, faulty registrations, damaged meters, non-compliant water connections, and other customer service issues. The Engineering team within the Division provides technical services to the Department, plans and provides oversight of capital improvements, maintains maps and records, and coordinates water projects with other City departments.

FY26 OBJECTIVES & PERFORMANCE MEASURES

- 1. Continue implementing an online meter reading system to allow customers to monitor their usage activity and consumption.
- 2. Improve metering and meter reading efficiency by replacing older meters and meter transmitter units. Improve customer service by providing notifications to account owners via email, phone, and/or mail for unusually high meter reads.
- 3. Improve customer relations through public education programs, including webpage updates, social media posts, tours, open houses, and school and community activities.

- 4. Maintain the cross connection program in order to protect public health by performing 100% of DEP requirements.
- 5. Maintain safe drinking water during construction, fire safety, and industrial process activities by reviewing all water-related plans and issuing water construction permits in a timely manner.

| Овј. | PERFORMANCE MEASURES | FY24 ACTUAL | FY25 Projected | FY26 TARGET |
|------|------------------------------------|----------------|-------------------|----------------|
| 4 | Number of back flow devices tested | 6,539 | 6,300 | 6,300 |

ADMINISTRATION DIVISION FINANCIAL OVERVIEW

| EXPENDITURES BY STATUTORY CATEGORY | FY24 ACTUAL | FY25 Projected | FY26 Budget |
|------------------------------------|----------------|-------------------|----------------|
| SALARIES & WAGES | \$2,048,280 | \$2,284,765 | \$1,536,985 |
| OTHER ORDINARY MAINTENANCE | \$672,720 | \$689,620 | \$703,355 |
| Travel & Training | \$43,925 | \$86,580 | \$86,580 |
| EXTRAORDINARY EXPENDITURES | \$0 | \$0 | \$579,815 |
| TOTAL BUDGETED EXPENDITURES | \$2,764,925 | \$3,060,965 | \$2,906,735 |
| FULL-TIME BUDGETED EMPLOYEES | 13 | 13 | 13 |

WATER - SOURCE OF SUPPLY

MISSION & SERVICES

The Source of Supply Division includes the Watershed and Water Treatment Operations (WTO) teams. Together, the teams ensure the delivery of reliable, sustainable, and high-quality water to the City of Cambridge in a cost-effective and efficient manner, and work to protect public health and the environment for the community.

The Watershed Team is responsible for the management and operation of the City's three reservoirs. The Team works to develop and implement watershed protection and emergency response plans, conducts environmental and raw water quality monitoring, and works with all watershed stakeholders to ensure long-term protection of the City's drinking water supply. The Watershed Team also manages the grounds at Fresh Pond Reservation (Cambridge's largest open space) and implements Fresh Pond Master Plan recommendations.

The WTO Team consists of licensed drinking water treatment operators responsible for providing sophisticated and precise treatment to produce high-quality drinking water and is primarily responsible for the operation of the Walter J. Sullivan Water Purification Facility. This includes maintaining a certified water quality laboratory, plant process control, regulatory compliance, distribution system monitoring, and performing a variety of customer support services.

With the water operations team performing annual Granular activated carbon (GAC) filter changeouts, PFAS concentrations are consistently well below MassDEP's PFAS public drinking water standard of 20 parts per trillion(ppt). In April 2024, EPA came out with their Final National Primary Drinking Water Regulation for PFOA and PFOS and Health Index for four other PFAS compounds (PFBS, PFNA, HFPODA and PFHxS) which has the operations team focusing heavily on consistently testing under 4ppt in preparation to meet this new standard which goes into effect in 2029.

The ability to perform enhanced PFAS testing in-house has allowed Cambridge the opportunity to focus on filtering media life expectancy and planning carbon changeouts in a more efficient manner. More training and advancement with CWD's testing equipment are underway this year with CWD Laboratory Staff.

The Water Purification Facility is now 25 years old and in need of very important system upgrades vital to daily operations. This year, CWD started its Supervisory Control and Data Acquisition (SCADA) System Upgrade Improvement Project. SCADA is a control system that gives operators instant access to operational data and production information. Digital monitoring of accurate and up-to-date data allows system operators to make informed decisions regarding operations in real time. Computers along with digital networks monitor the entire treatment process.

FY26 OBJECTIVES & PERFORMANCE MEASURES

- 1. Continue to implement and update watershed protection, site monitoring, and emergency response plans to protect the City's source water supply.
- 2. Streamline Site Monitoring Program permit review, reporting, and stakeholder communications.
- 3. Manage watershed and reservoir infrastructure to ensure safe and continuous delivery of water to the treatment facility.
- 4. Maintain the Source Water Quality Monitoring Program and create an interactive annual report platform.
- 5. Perform 100% of the required DEP analytical testing.
- 6. Continue to implement strategies to reduce energy consumption.
- 7. Update the Drought Management Plan from 2016 to help with risk-based drought management planning.

SOURCE OF SUPPLY DIVISION FINANCIAL OVERVIEW

| EXPENDITURES BY STATUTORY CATEGORY | FY24 Actual | FY25 Projected | FY26 Budget |
|------------------------------------|----------------|-------------------|----------------|
| SALARIES & WAGES | \$3,790,705 | \$3,953,815 | \$2,538,540 |
| OTHER ORDINARY MAINTENANCE | \$4,346,750 | \$4,222,930 | \$5,015,635 |
| Travel & Training | \$0 | \$0 | \$0 |
| EXTRAORDINARY EXPENDITURES | \$0 | \$0 | \$0 |
| TOTAL BUDGETED EXPENDITURES | \$8,137,455 | \$8,176,745 | \$7,554,175 |
| FULL-TIME BUDGETED EMPLOYEES | 24 | 24 | 24 |

WATER - TRANSMISSION & DISTRIBUTION

MISSION & SERVICES

The Transmission and Distribution Division is primarily responsible for maintaining the City's underground piping systems. The transmission system, which connects the up-country reservoirs, treatment plant, and Payson Park storage tanks to the distribution system, consists of 12.8 miles of pipe ranging from 30 to 63 inches in diameter.

The distribution system, which connects purified water to all City users, consists of approximately 185 miles of pipe ranging in size from 4 - 42 inches, 15,260 service connections, 9,494 water main valves, 1,800 fire hydrants, and 26,554 valve/curb boxes.

The Distribution Division has a robust Capital Improvement Program (CIP), working closely with the DPW and other City departments on citywide street and utility upgrade projects making improvements to the water distribution infrastructure. CIP projects include replacement of water mains, valves, hydrants, and service connections. This Division regularly installs new water mains, oversees leak detection and preventative maintenance, effectively responds to leaks and low-pressure situations, and assists and supports customers and other City departments. These upgrades improve water delivery, system control, fire protection and water quality to help assure non-stop water service to every tap in the city. The Division partners with the Fire Department to ensure the reliability of fire hydrants and maintain a high level of fire protection throughout Cambridge.

CWD's distribution projects completed in FY25 include River St, Kelly Rd, Fairmont St, Fairmont Ave, Blackstone St, Franklin St, Magazine St, Green St, Alewife Brook Parkway, Bates St, Chestnut St, and Elm St.

FY26 OBJECTIVES & PERFORMANCE MEASURES

- 1. Ensure the highest degree of fire protection reliability and functionality through hydrant maintenance, including conducting 100% required fire hydrant tests throughout the city.
- 2. Continued execution of the department's water distribution system Capital Improvement Plan to expand and enhance system reliability and control. Upgrades to the distribution system reduce the number and duration of water main breaks and/or planned shutdowns, minimizing water loss and the size of the areas affected by water outages.
- 3. Continue implementation of the five-year Lead Service Line Removal plan in accordance with the recent Mass DEP Lead and Copper Rule Revisions.
- 4. Initiate, monitor, and enforce the new Mass DEP-mandated regional drought level, nonessential outdoor water use restrictions per the revised state Water Management Act regulations.

TRANSMISSION & DISTRIBUTION DIVISION FINANCIAL OVERVIEW

| EXPENDITURES BY STATUTORY CATEGORY | FY24 Actual | FY25 Projected | FY26 Budget |
|------------------------------------|----------------|-------------------|----------------|
| SALARIES & WAGES | \$2,909,045 | \$3,207,435 | \$2,293,785 |
| OTHER ORDINARY MAINTENANCE | \$328,255 | \$529,515 | \$548,255 |
| Travel & Training | \$0 | \$0 | \$0 |
| EXTRAORDINARY EXPENDITURES | \$225,000 | \$300,000 | \$300,000 |
| TOTAL BUDGETED EXPENDITURES | \$3,462,300 | \$4,036,950 | \$3,142,040 |
| FULL-TIME BUDGETED EMPLOYEES | 24 | 24 | 24 |

| Description | Fis | cal Year 2026 |
|-----------------------------------|-----|---------------|
| water works construction | \$ | 6,862,383 |
| lead service line removal | \$ | 9,500,000 |
| treatment plant equiptment | \$ | 945,000 |
| fresh pond master plan | \$ | 250,000 |
| reservoir improvements, upcountry | \$ | 395,000 |
| ozone | \$ | 1,750,000 |
| | \$ | 19,702,383 |

WATER: FRESH POND MASTER PLAN IMPLEMENTATION

FY26 PROJECT DESCRIPTION

CITY COUNCIL GOALS

In FY26, an allocation of \$250,000 will be used for various Fresh Pond Reservation Master Plan priorities including assessing Little Fresh Pond and developing an in-pond management plan.

IMPACT ON OPERATING BUDGET

As projects are completed, there is the potential for increased maintenance costs.

| 5-Year Appropriation Plan | | | | | | | | |
|---------------------------|-----------|-----------|-----------|-----------|-----------|-------------|--|--|
| FUNDING SOURCE | FY26 | FY27 | FY28 | FY29 | FY30 | TOTAL | | |
| Water Service Charges | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$1,250,000 | | |
| GRAND TOTAL | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$1,250,000 | | |

FY27-FY30 FUNDING

Future funds will be used to remove and replace Stony middle sluice gate including design, bid, RE oversite, and construction costs. There are also plans to start Stony H&H (Hydraulics and Hydrology) study and review Phase 1 deficiencies. May seek CPA funds for Stony barn repairs.

PROJECT VISUAL

STATUS OF PRIOR YEAR PROJECTS



FY25 funds were used for various Reservation Master Plan priorities including Little Fresh Pond shoreline reconstruction and project oversite.

WATER: GRANULAR ACTIVATED CARBON (GAC) FILTER MEDIA REPLACEMENT

| FY26 Project Description | CITY COUNCIL GOALS |
|---|-----------------------|
| ARPA funds will be used in FY26 to cover the costs of GAC filter media. | |

IMPACT ON OPERATING BUDGET

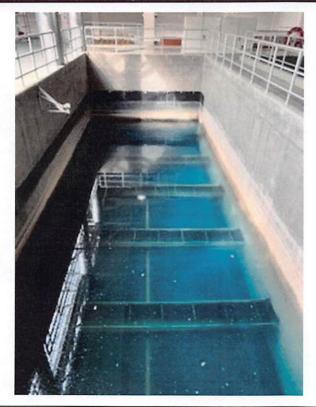
This project will not have an impact on the Operating Budget.

| 5-Year Appropriation Plan | | | | | | | | |
|---------------------------|------|-------------|-------------|-------------|-------------|-------------|--|--|
| FUNDING SOURCE | FY26 | FY27 | FY28 | FY29 | FY30 | TOTAL | | |
| Water Service Charges | \$0 | \$1,100,000 | \$1,100,000 | \$1,350,000 | \$1,350,000 | \$4,900,000 | | |
| GRAND TOTAL | \$0 | \$1,100,000 | \$1,100,000 | \$1,350,000 | \$1,350,000 | \$4,900,000 | | |

FY27-FY30 FUNDING

Filter media replacement will continue to be appropriated for the future.

PROJECT VISUAL



STATUS OF PRIOR YEAR PROJECTS

ARPA funds were used in FY25 to cover the costs of GAC filter media.

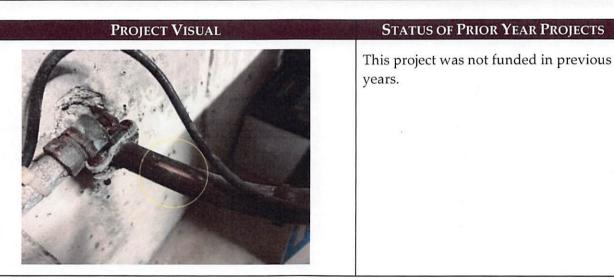
WATER: LEAD SERVICE LINE REMOVALS

This appropriation will be used for the Lead Service Line (LSL) Replacement Program. The Cambridge Water Department (CWD) has developed the LSL to remove the remaining ~2000 LSLs, over the next five (5) years at a rate of ~400/year. The program will replace the service line from the water main to the meter (on public and private property) for no charge to the customer. The CWD will utilize two (2) methods to eliminate LSLs in the distribution system. The first is: CWD Water Works Construction Contract (~1250 total or ~250/year); and second: CWD Crews for the street-side along with the CWD Contractor for the property-side (~750 total or ~150/year). The replacement of all LSLs will be supervised by the Cambridge Water Department personnel.

IMPACT ON OPERATING BUDGET

| 5-Year Appropriation Plan | | | | | | | | |
|---------------------------|-------------|------|------|------|------|-------------|--|--|
| FUNDING SOURCE | FY26 | FY27 | FY28 | FY29 | FY30 | TOTAL | | |
| Water Bond Proceeds | \$9,500,000 | \$0 | \$0 | \$0 | \$0 | \$9,500,000 | | |
| GRAND TOTAL | \$9,500,000 | \$0 | \$0 | \$0 | \$0 | \$9,500,000 | | |

FY27-FY30 FUNDING



WATER: OZONE GENERATOR REPLACEMENT

FY26 PROJECT DESCRIPTION CITY COUNCIL GOALS In FY26, an appropriation of \$1,750,000 will be used to start the replacement of the Ozone Generator. Ozone is used during the water treatment process.

IMPACT ON OPERATING BUDGET

The new Ozone Generator uses significantly less energy which will lead to a reduction in energy costs.

| 5-Year Appropriation Plan | | | | | | | |
|---------------------------|-------------|-------------|------|------|------|-------------|--|
| FUNDING SOURCE | FY26 | FY27 | FY28 | FY29 | FY30 | TOTAL | |
| Water Bond Proceeds | \$1,750,000 | \$1,750,000 | \$0 | \$0 | \$0 | \$3,500,000 | |
| GRAND TOTAL | \$1,750,000 | \$1,750,000 | \$0 | \$0 | \$0 | \$3,500,000 | |

FY27-FY30 FUNDING

An additional appropriation of \$1,750,000 will be used to complete the replacement of the Ozone Generator.

PROJECT VISUAL

STATUS OF PRIOR YEAR PROJECTS

FY25 funds were used for design work related to the replacement of the department's Ozone Generator.

WATER: RESERVOIR IMPROVEMENTS

| FY26 Project Description | | |
|---|--|--|
| In FY26 an allocation of \$395,000 will be used to repair Stony Brook Dam deficiencies noted in Phase 1 Dive Inspections; regrout/repair spillway, removing vegetation from City-owned easements, continue Watershed Protection Plan implementation and specialized site plan review. | | |

IMPACT ON OPERATING BUDGET

There is no impact on the operating budget.

| 5-Year Appropriation Plan | | | | | | | |
|---------------------------|-----------|-----------|-------------|-----------|-------------|-------------|--|
| FUNDING SOURCE | FY26 | FY27 | FY28 | FY29 | FY30 | TOTAL | |
| Water Bond Proceeds | \$0 | \$0 | \$2,000,000 | \$0 | \$0 | \$2,000,000 | |
| Water Service Charges | \$395,000 | \$490,000 | \$95,000 | \$490,000 | \$2,095,000 | \$3,565,000 | |
| GRAND TOTAL | \$395,000 | \$490,000 | \$2,095,000 | \$490,000 | \$2,095,000 | \$5,565,000 | |

FY27-FY30 FUNDING

Future funds will be used to remove & replace Stony middle sluice gate including design, bid, RE oversite, and construction costs. Start Stony H&H study, Phase 1 deficiencies. May seek CPA funds for Stony barn repairs.

PROJECT VISUAL



STATUS OF PRIOR YEAR PROJECTS

The FY25 allocation of \$335,000 was used for Stony Brook Gatehouse Restoration, develop Stony Spillway upsizing alternatives, phase 1 dam inspections and removing vegetation from City-owned easements, continue Watershed Protection Plan implementation and specialized site plan review.

WATER: TREATMENT PLANT EQUIPMENT & SYSTEMS UPGRADES

In FY26, an allocation of \$945,000 will be used to replace the Total Organic Carbon (TOC) Analyzer, Ion chromatograph instrument, Deionized water system and the backwash compressor; residual and high-lift pumps maintenance; clean the Fresh Pond aeration lines; remote site security, Lincoln Barn and Stony Brook Gatehouse improvements and maintenance as well as unanticipated facility repairs.

IMPACT ON OPERATING BUDGET

Planned maintenance and replacement of water plant equipment reduces the need for costly emergency repairs and decreases water treatment plant equipment down time.

| 5-Year Appropriation Plan | | | | | | | |
|---------------------------|-----------|-----------|-------------|-----------|-----------|-------------|--|
| FUNDING SOURCE | FY26 | FY27 | FY28 | FY29 | FY30 | TOTAL | |
| Water Service Charges | \$945,000 | \$610,000 | \$1,064,000 | \$604,000 | \$480,000 | \$3,703,000 | |
| GRAND TOTAL | \$945,000 | \$610,000 | \$1,064,000 | \$604,000 | \$480,000 | \$3,703,000 | |

FY27-FY30 FUNDING

Future funds will be used for plant instrumentation replacement, facility electrical system preventive maintenance, Energy audit, replace backwash compressor, high-lift pump rebuild and replace chemical feed systems, additional remote site security, continued roof replacement, upcountry barn repairs, carpet replacement, and interior painting of the treatment plant.

PROJECT VISUAL



STATUS OF PRIOR YEAR PROJECTS

FY25 funds were used for instrumentation replacement, Payson storage tank cleaning and inspection, electrical system preventive maintenance; backwash compressor, high-lift, backwash and plant booster pump replacement; filter walls and residual plate settler repair.

WATER: WATER WORKS CONSTRUCTION

| FY26 Project Description | CITY COUNCIL GOALS |
|--|-----------------------|
| In FY26, an allocation of \$6,862,385 will be used for Cambridge Water Department (CWD) water works construction projects, city wide lead water service removal and coordination with DPW street restoration projects, which include repair/replacement of water infrastructure at Dana St., Sciarappa St, Mass Ave 4 Phase 1, Haskell St. and Hillside Ave. | |
| Additionally, funds will be used for assistance during emergency repairs and unanticipated needs within the City. This also includes fire hydrant and large valve replacement and police details. | |

IMPACT ON OPERATING BUDGET

Replacement of old water mains reduces the potential of leaks in the system, which in turn reduces potential overtime costs for the Water Department.

| 5-Year Appropriation Plan | | | | | | | |
|---------------------------|-------------|-------------|-------------|-------------|-------------|--------------|--|
| Funding Source | FY26 | FY27 | FY28 | FY29 | FY30 | TOTAL | |
| Water Bond Proceeds | \$4,000,000 | \$4,100,000 | \$2,205,000 | \$2,315,250 | \$2,431,015 | \$15,051,265 | |
| Water Service Charges | \$2,862,385 | \$3,005,505 | \$3,155,775 | \$3,313,565 | \$3,479,245 | \$15,816,475 | |
| GRAND TOTAL | \$6,862,385 | \$7,105,505 | \$5,360,775 | \$5,628,815 | \$5,910,260 | \$30,867,740 | |

FY27-FY30 FUNDING

Future funds will be used for water works construction projects, lead water service removal, and anticipated rehabilitation of the force main traversing the Huron Avenue Bridge (FY27 to FY30).



STATUS OF PRIOR YEAR PROJECTS

Prior year funds of \$8,250,000 were used for Cambridge Water Department (CWD) water works construction projects and coordination with DPW street restoration projects, which include repair/replacement of water infrastructure including Huron Ave Phase 2, Elm, and Chestnut Streets.