

An aerial photograph of Boston, Massachusetts, showing the city skyline and the harbor. The harbor is filled with water and several sailboats. The city is densely packed with buildings, including many skyscrapers. The text "KENDALL SQUARE MOBILITY TASK FORCE" is overlaid on the image in a large, bold, black font.

KENDALL SQUARE MOBILITY TASK FORCE

Meeting #2
June 23, 2015



AGENDA

- Introduction & Task Force Business
- Existing Conditions – Built Environment
- Existing Conditions – Travel Patterns
- Existing Conditions – Current Trends
- Further Analysis & Summary
- Public Comment

An aerial photograph of a city skyline, likely Boston, featuring numerous skyscrapers and buildings along a waterfront. The water in the foreground is filled with many sailboats. A semi-transparent white box is overlaid on the lower portion of the image, containing the title text.

INTRODUCTION & TASK FORCE BUSINESS



TASK FORCE MEMBERSHIP

Biogen	East Cambridge Business Association	MBTA
Boston Properties	East Cambridge Planning Team	MIT
Cambridge Redevelopment Authority	Friends of the Grand Junction	MIT Investment Management Company
City of Cambridge	Kendall Square Association	Newtowne Court/Washington Elms Tenant Council
Charles River TMA	MassDOT	Volpe National Systems Center



MEETING SCHEDULE

Task Force

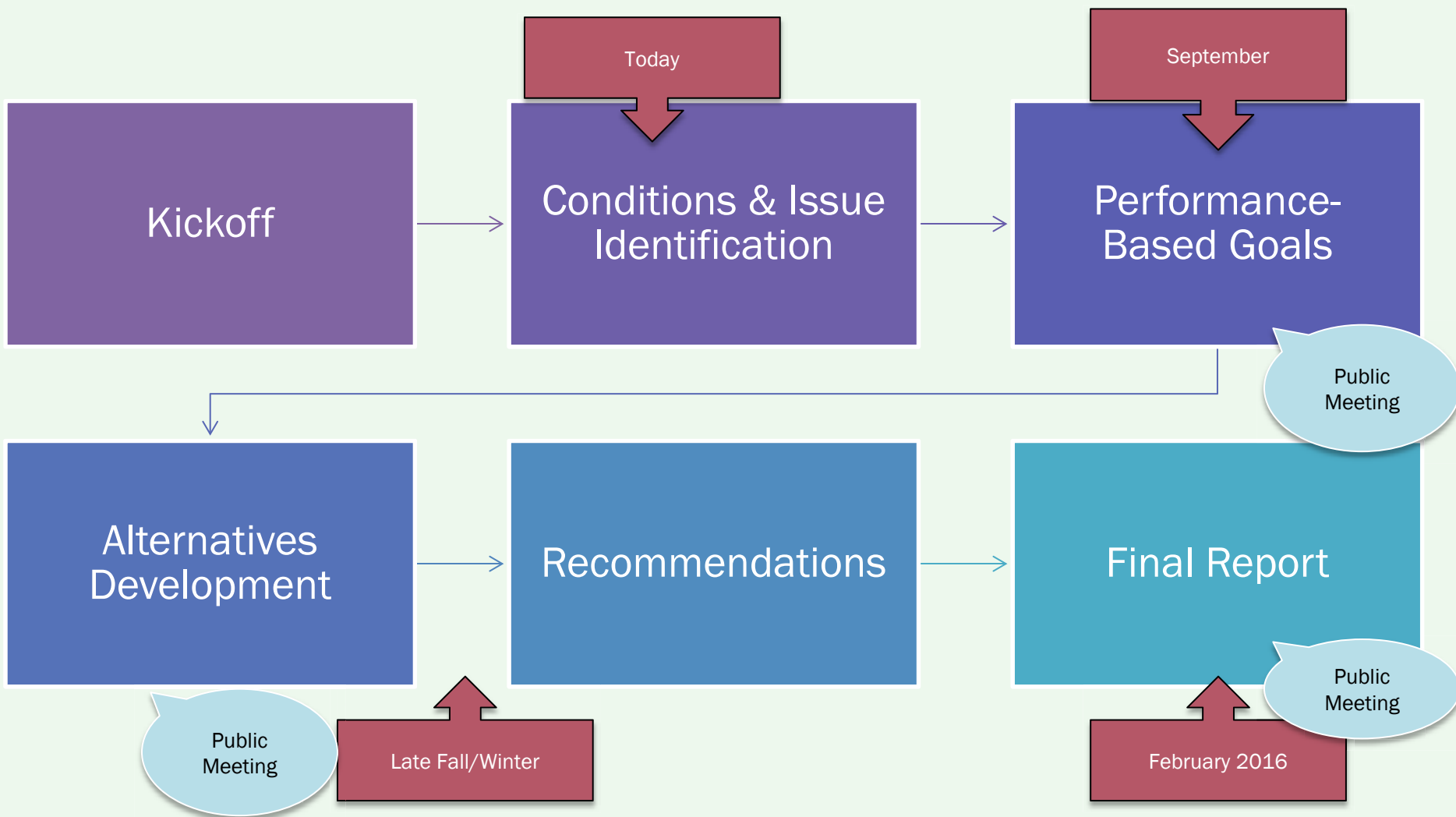
June 23, 2015
September 8, 2015
October 27, 2015
January 5, 2016
February 23, 2016

Public

September 2015
November/December 2015
February 2016



STUDY SCHEDULE





STUDY GOALS & OUTCOMES

- Examine the current conditions of Kendall Square transportation
 - Establish a baseline for comparison
 - Identify issues and opportunities that emerge
 - Develop goals and objectives to reach desired future
- Estimate future needs
- Set performance-based goals for transportation initiatives
- Recommend policies and projects to meet goals
 - Multiple timeframes
 - Financially prudent

An aerial photograph of a city skyline, likely Boston, featuring numerous skyscrapers and buildings along a waterfront. A semi-transparent grey rectangular box is overlaid on the lower portion of the image, containing the text "EXISTING CONDITIONS: BUILT ENVIRONMENT" in bold, black, sans-serif capital letters. The background shows a dense urban landscape with a river in the foreground and a hazy horizon.

EXISTING CONDITIONS: BUILT ENVIRONMENT

HISTORY OF BUILT SPACE



- Established as an industrial district
- Grand Junction Railway
- MIT in 1916

- 1955 Cambridge Redevelopment Authority
- 1960's Urban Renewal
- Plans for NASA became Volpe Center
- Cambridge Center Office/R&D

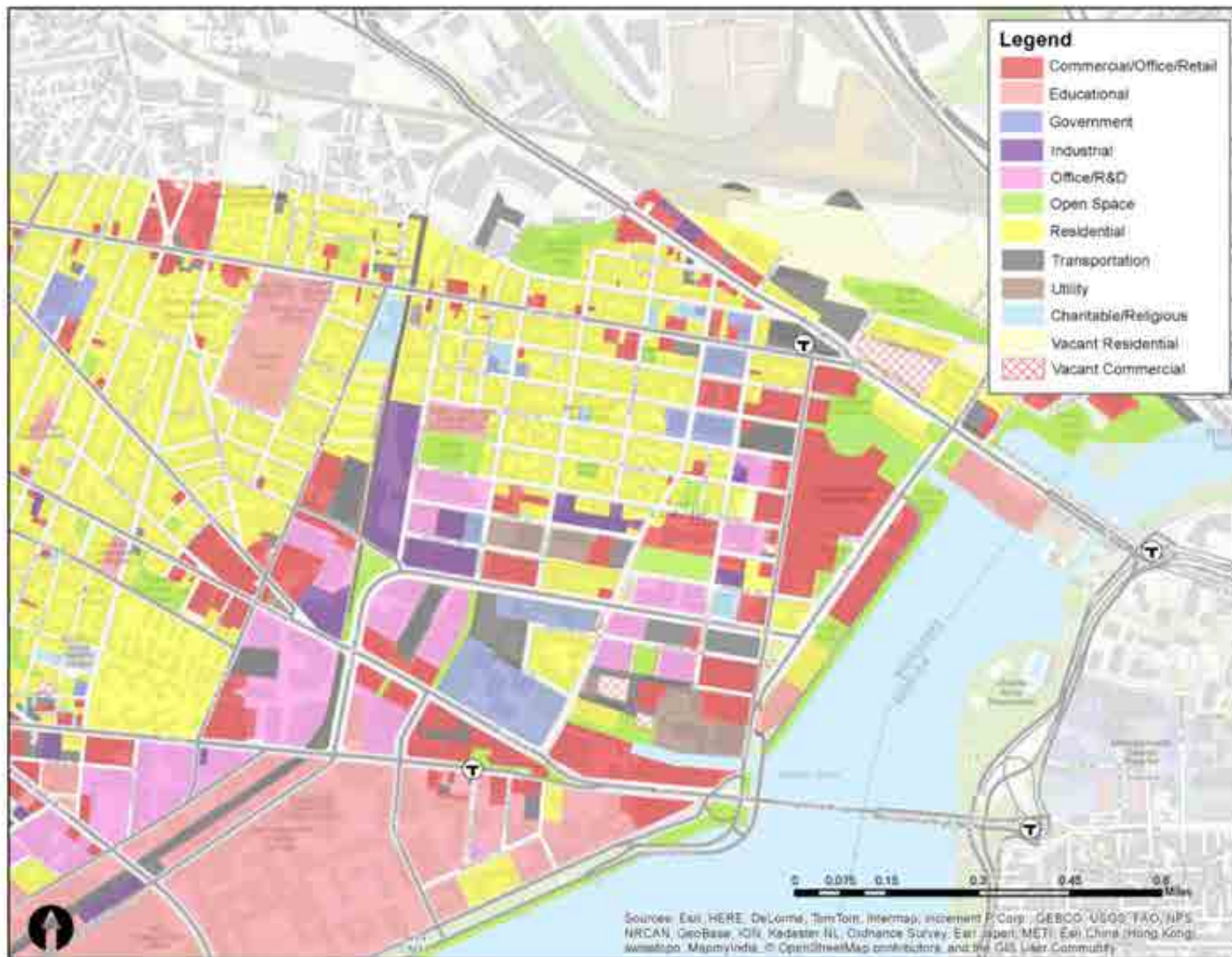
- East Cambridge Riverfront Plan
- 2001 Citywide Rezoning
- Urban Renewal → Mixed use, pedestrian focus

- Thriving innovation community
- Multimodal transportation
- Transformation to a vibrant community



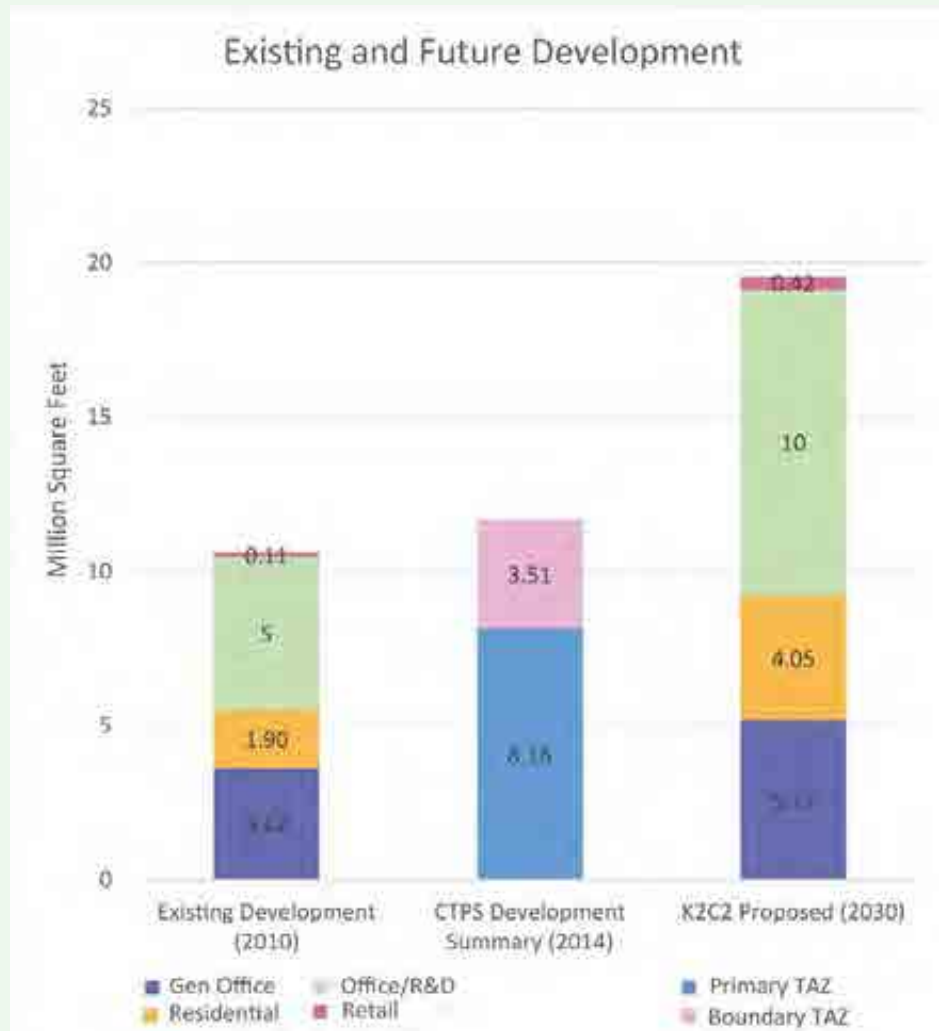
LAND USE TODAY

- 24-hour, mixed use district
- K2C2 rezoning

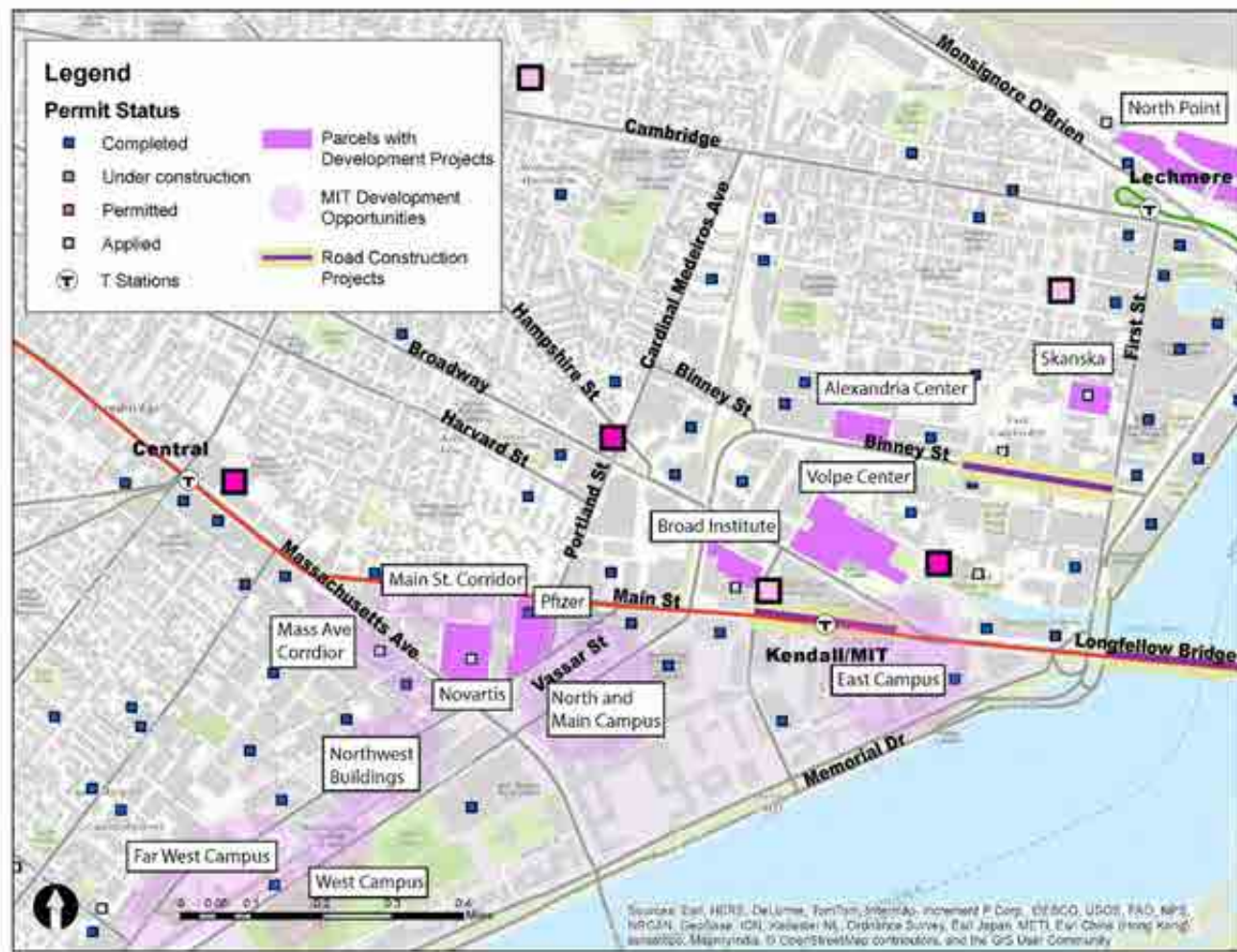




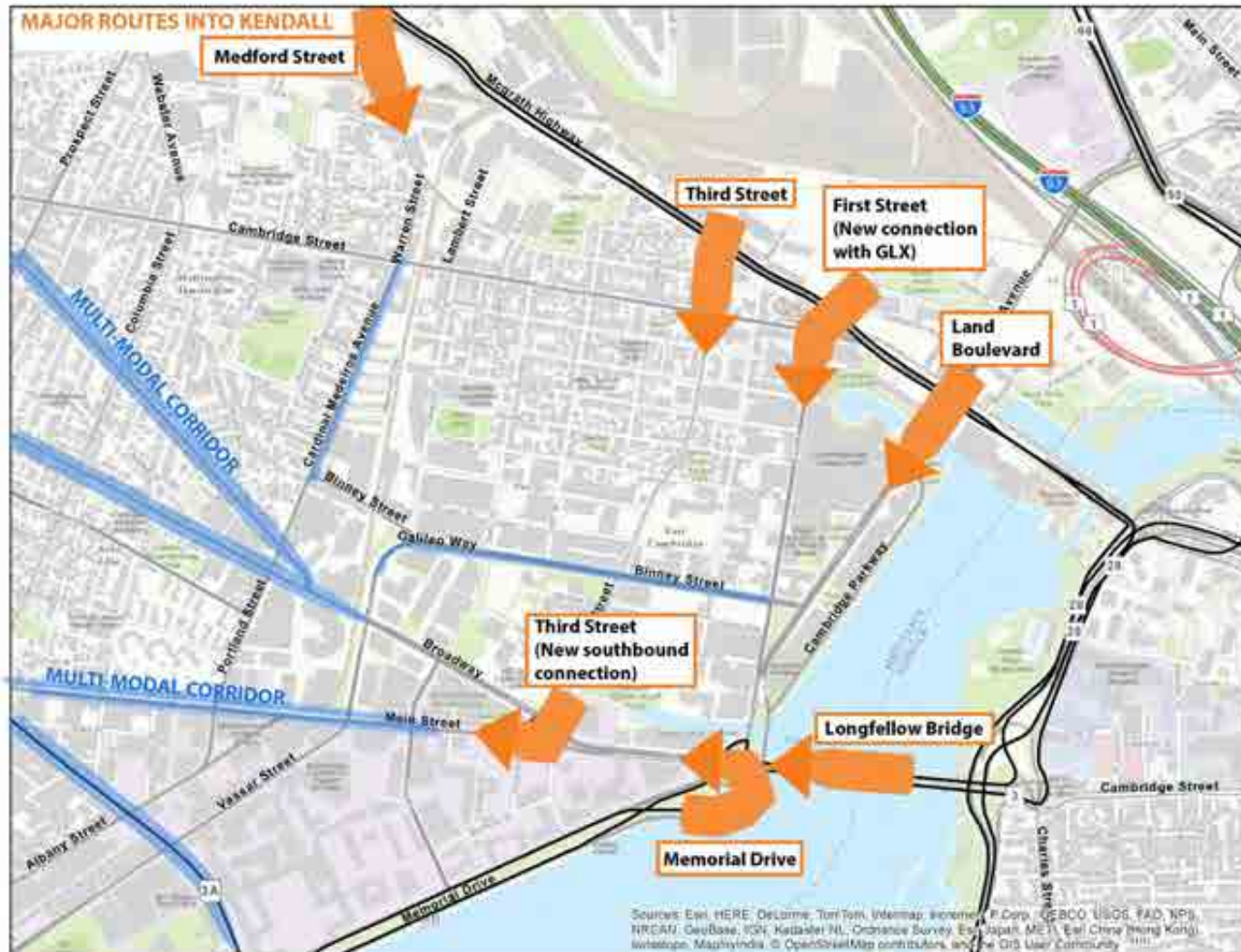
DEVELOPMENT PROJECTIONS



RECENT AND PLANNED DEVELOPMENT



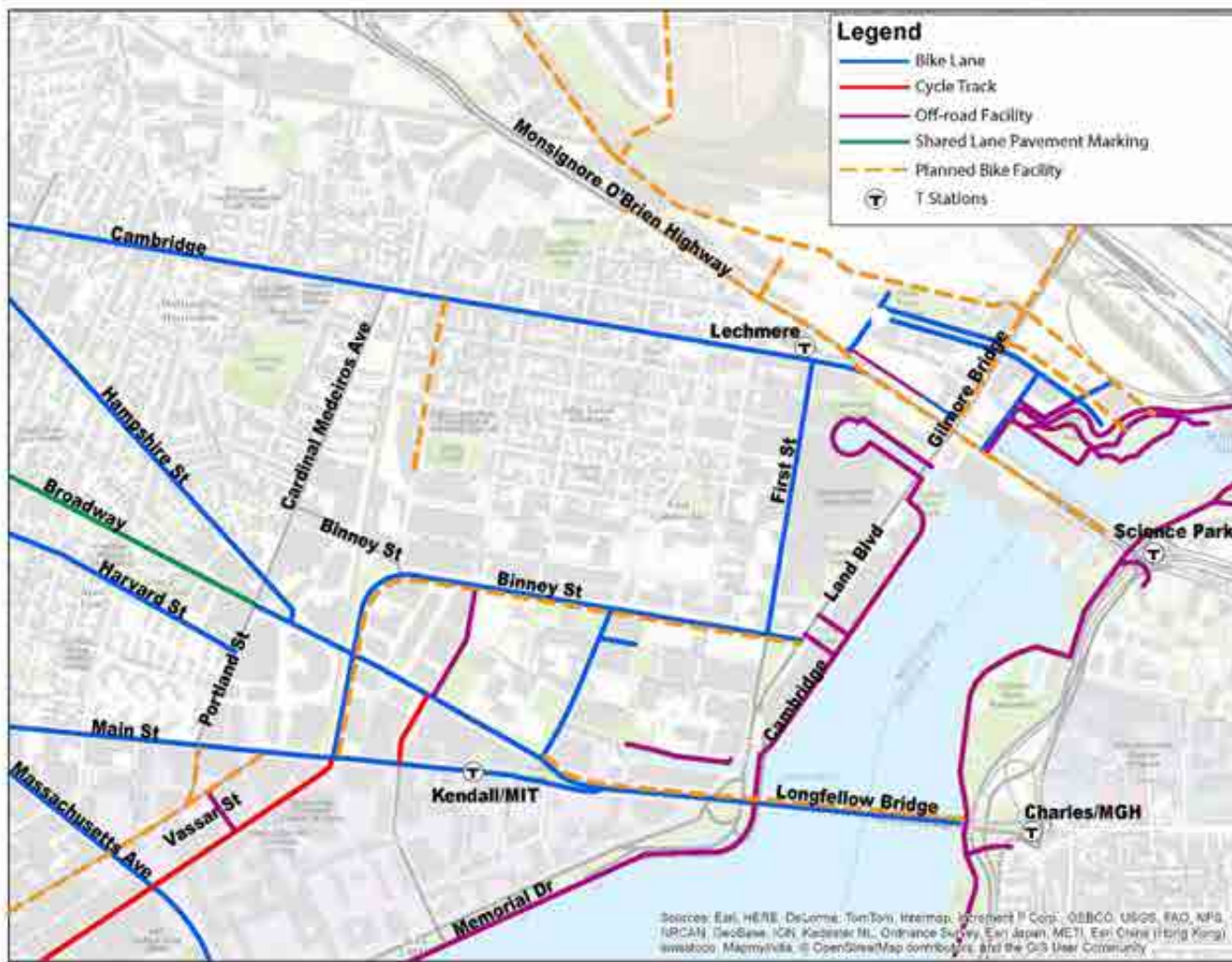
ROADWAY NETWORK



- Arterials provide regional connections
- Local roads provide parcel level access
- Multimodal corridors combine bus, bikes, automobiles



BICYCLE CONNECTIONS



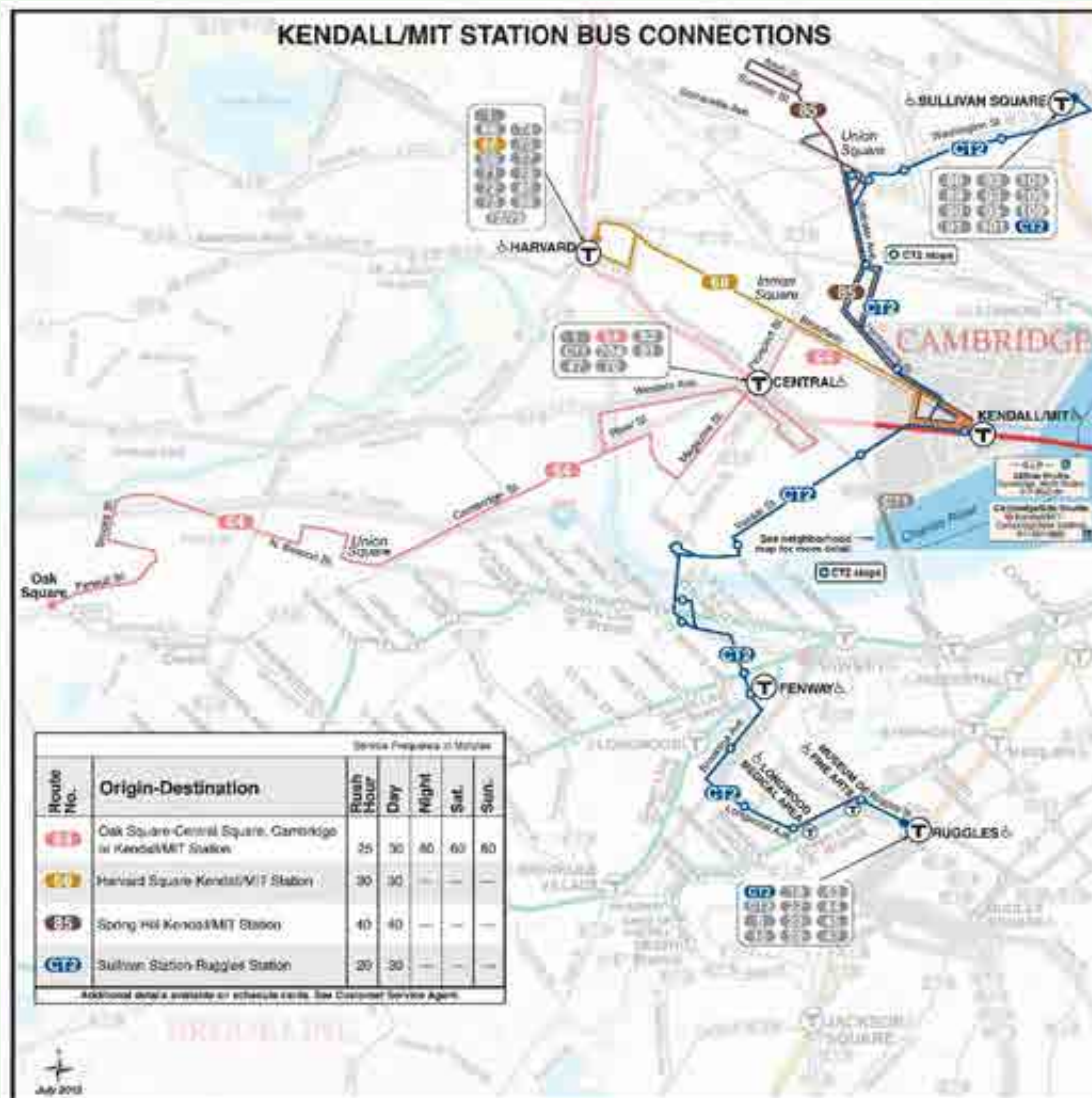
PUBLIC TRANSIT NETWORK



- Red Line rapid transit services Kendall Square
- Green Line light rail service to the north, extending to the west in the future
- Kendall Square serves as a hub for connecting bus service
- Bus service is limited nights and weekends



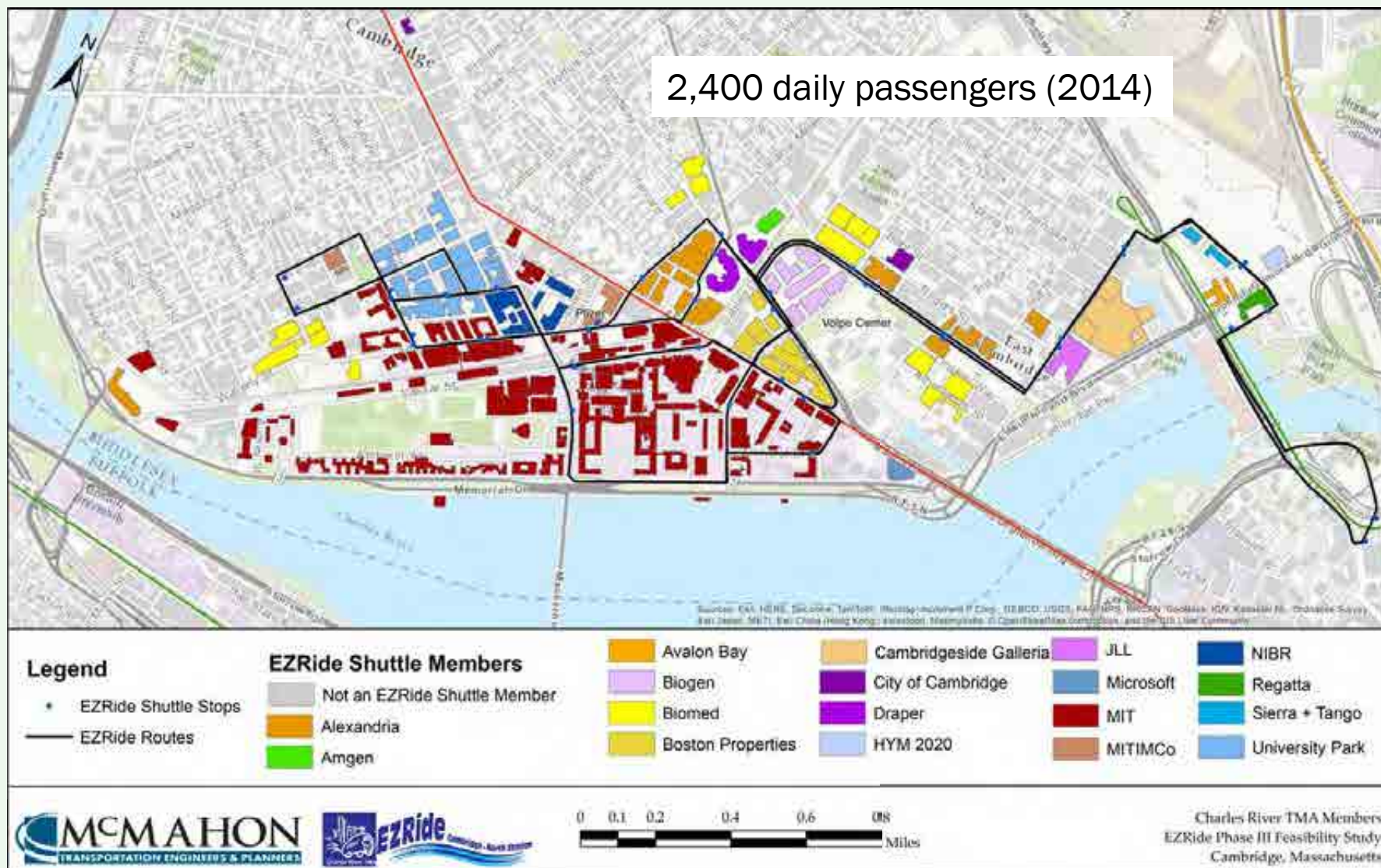
MBTA BUS SERVICES



- About 18,900 transit trips to the study area each weekday
- Majority via Red Line
- 30% of transit trips involve 1 or more transfer



EZRIDE SERVICE



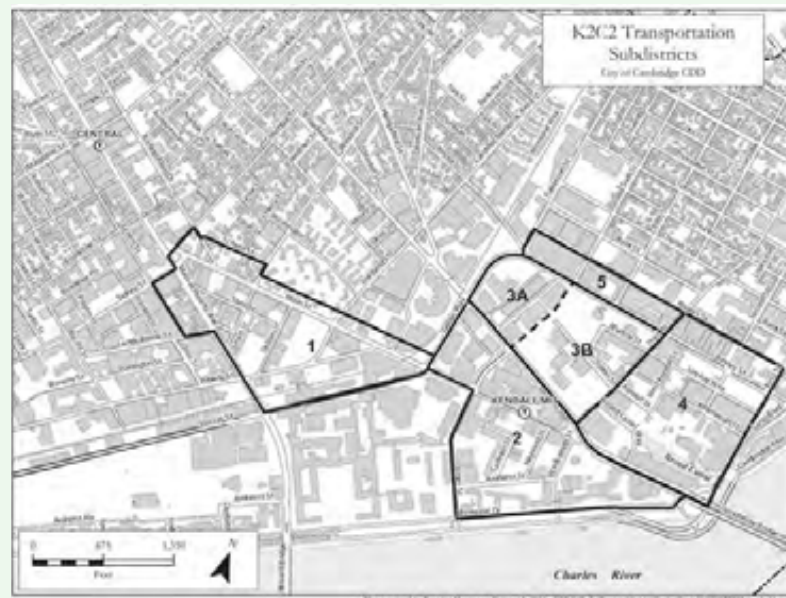
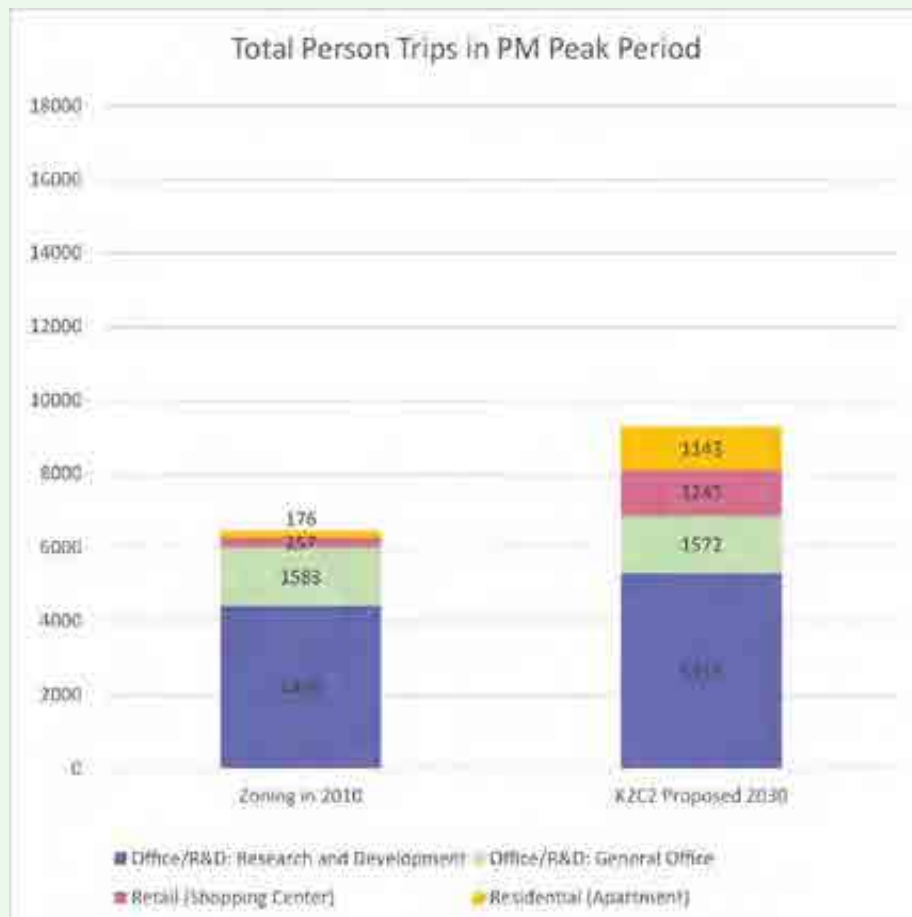
An aerial photograph of a city skyline, likely Boston, featuring numerous skyscrapers and buildings along a waterfront. A semi-transparent white rectangular box is overlaid on the lower portion of the image, containing the text "EXISTING CONDITIONS : TRAVEL PATTERNS".

EXISTING CONDITIONS : TRAVEL PATTERNS



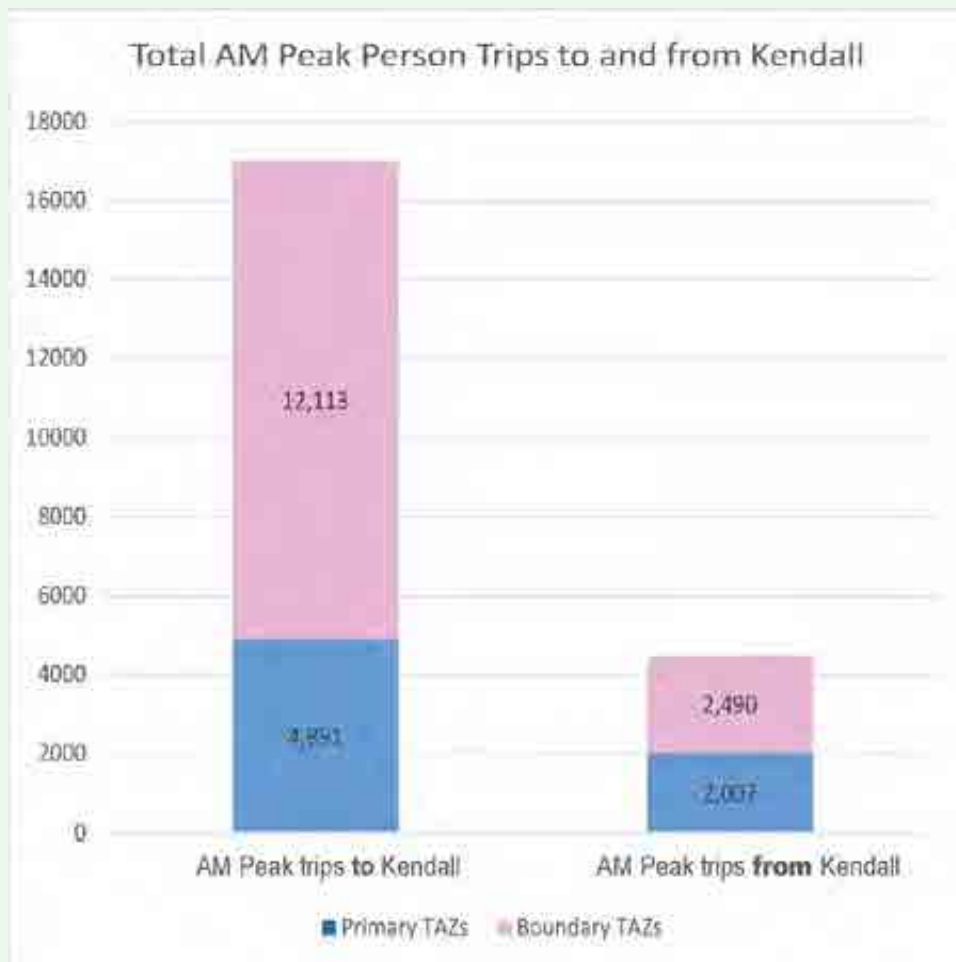
FORECASTED TRIPS

- K2C2 projects a 44% increase in PM peak period person trips in the K2 area by 2030





FORECASTED TRIPS



KENDALL SQUARE EMPLOYEE ORIGINS (PTDM DATA)

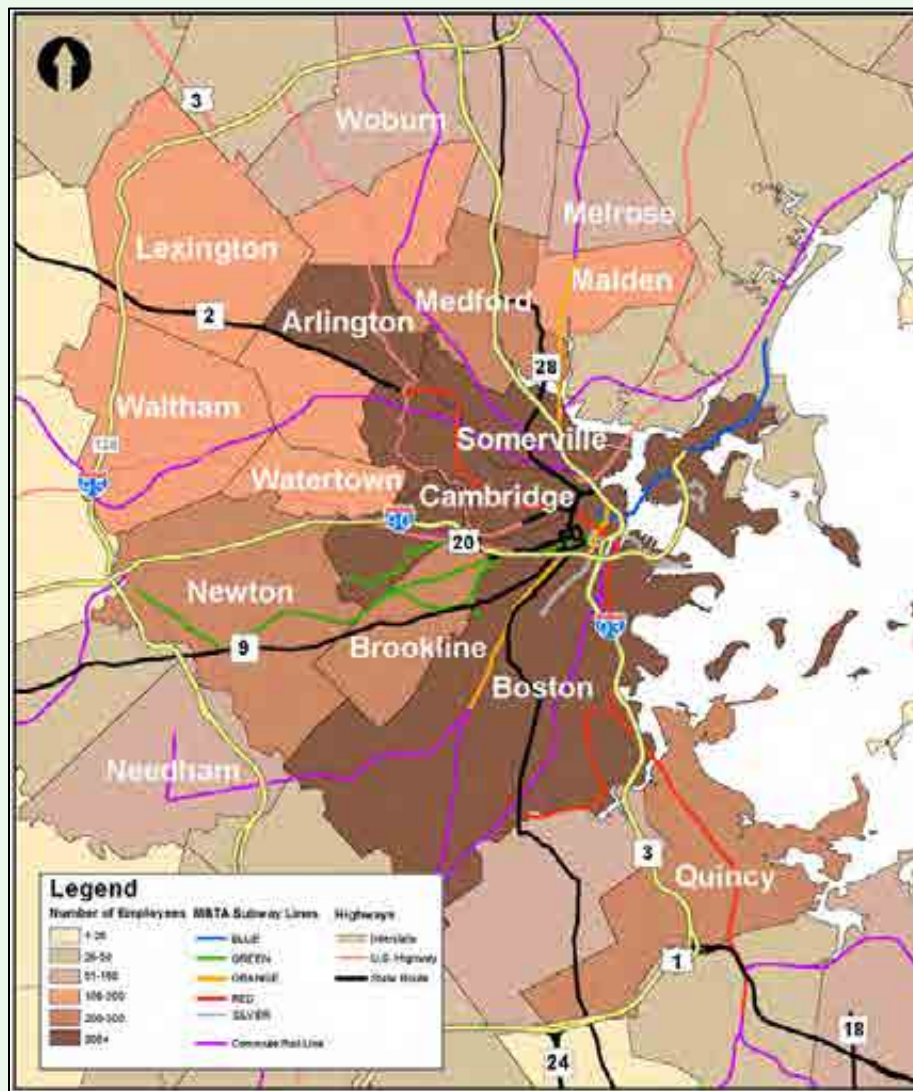


- Greatest number of Kendall Employees from Boston, Cambridge, Northwest region
- 50% of employees come from top 10 communities



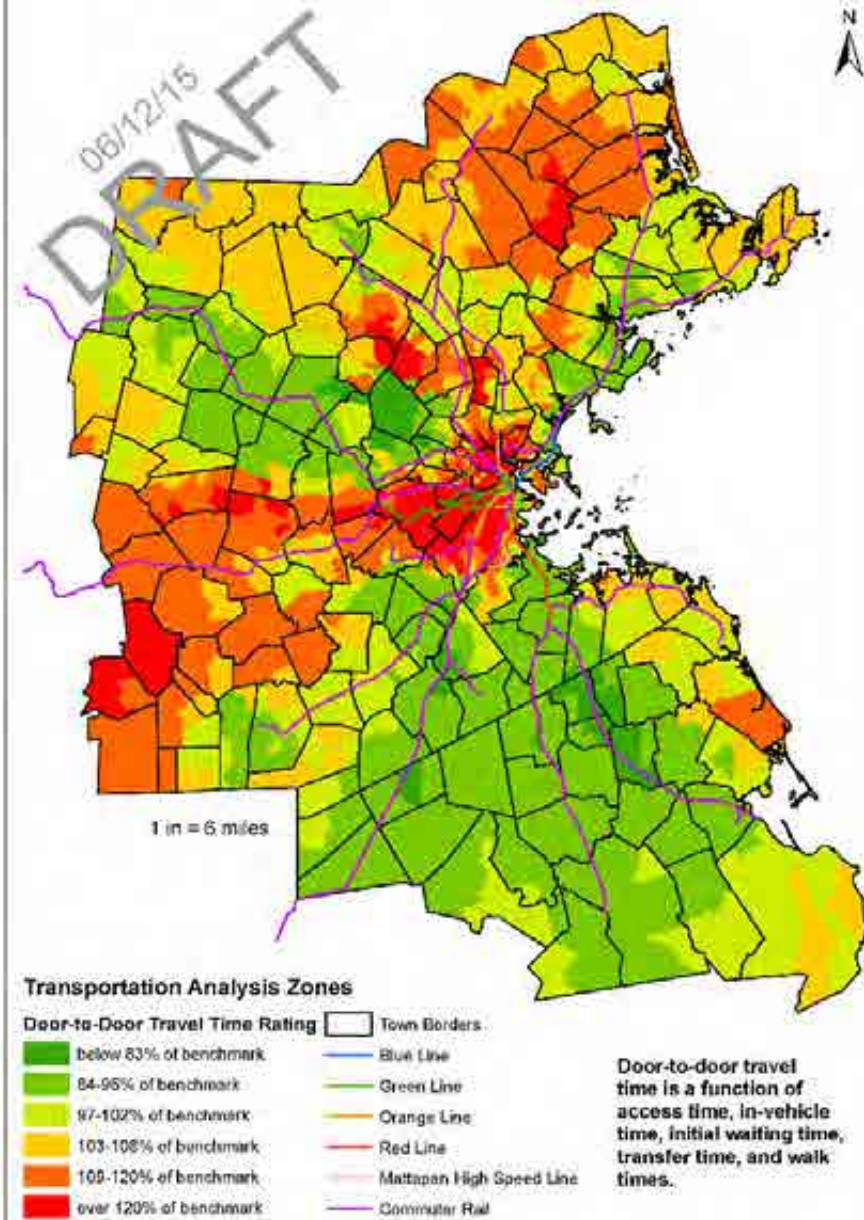
KENDALL SQUARE EMPLOYEE ORIGINS (PTDM DATA)

- Greatest concentration of employees from Cambridge, Boston, Somerville, Arlington





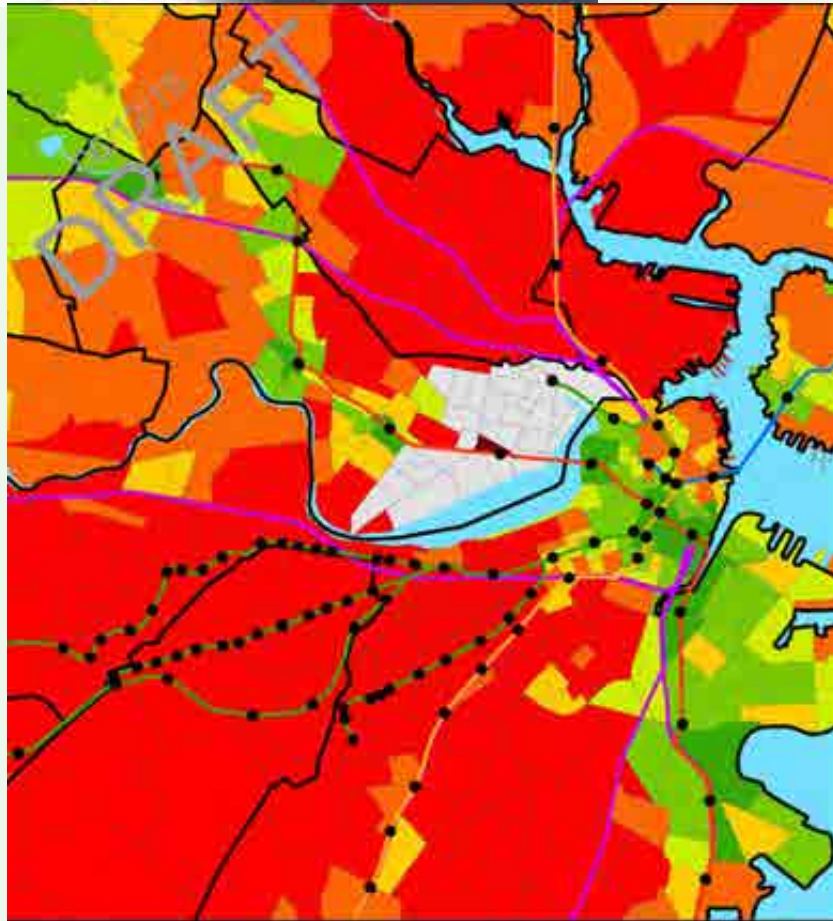
TRAVEL TIME



- Commuter rail services with direct Red Line connections (South Station or Porter) offer better door-to-door times
- Average speed matters (Needham is slowest commuter rail)
- Worcester Line passengers have to 'backtrack' vs Fitchburg Line transfer at Porter
- Good bus connections from Lexington to Alewife
- Good express bus service coverage of North Shore



TRAVEL TIME



Transportation Analysis Zones



1 inch = 3,500 feet



Door-to-door travel time is a function of access time, in-vehicle time, initial waiting time, transfer time, and walk times.

- Locally, zones adjacent to Red Line stations have a distinct advantage
- Local bus connections to South Boston and Lexington do well
- 'Backtracking' into Green Line territory increases time relative to distance
- Local bus connections in Cambridge, Somerville, and much of Boston are slow and/or indirect.

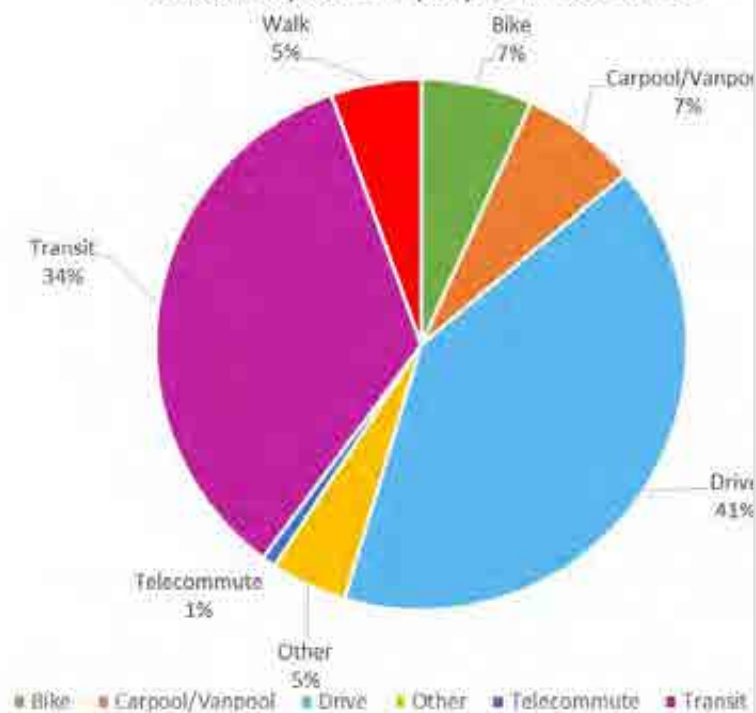
An aerial photograph of a city skyline, likely Boston, featuring numerous skyscrapers and buildings along a waterfront. Several sailboats are visible on the water in the foreground. A semi-transparent grey box is overlaid on the lower portion of the image, containing the title text.

EXISTING CONDITIONS : TRAVEL TRENDS

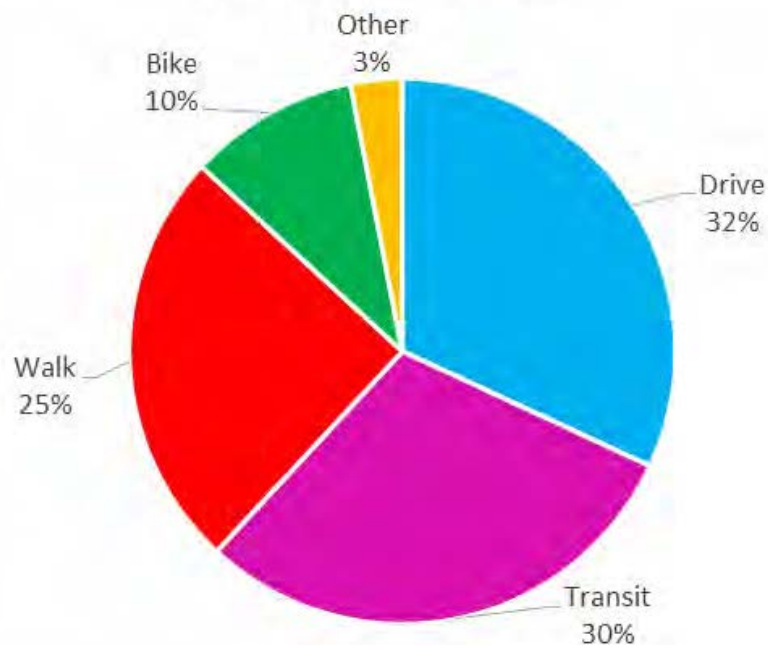


MODE SHARES

Kendall Square Employee Mode Share



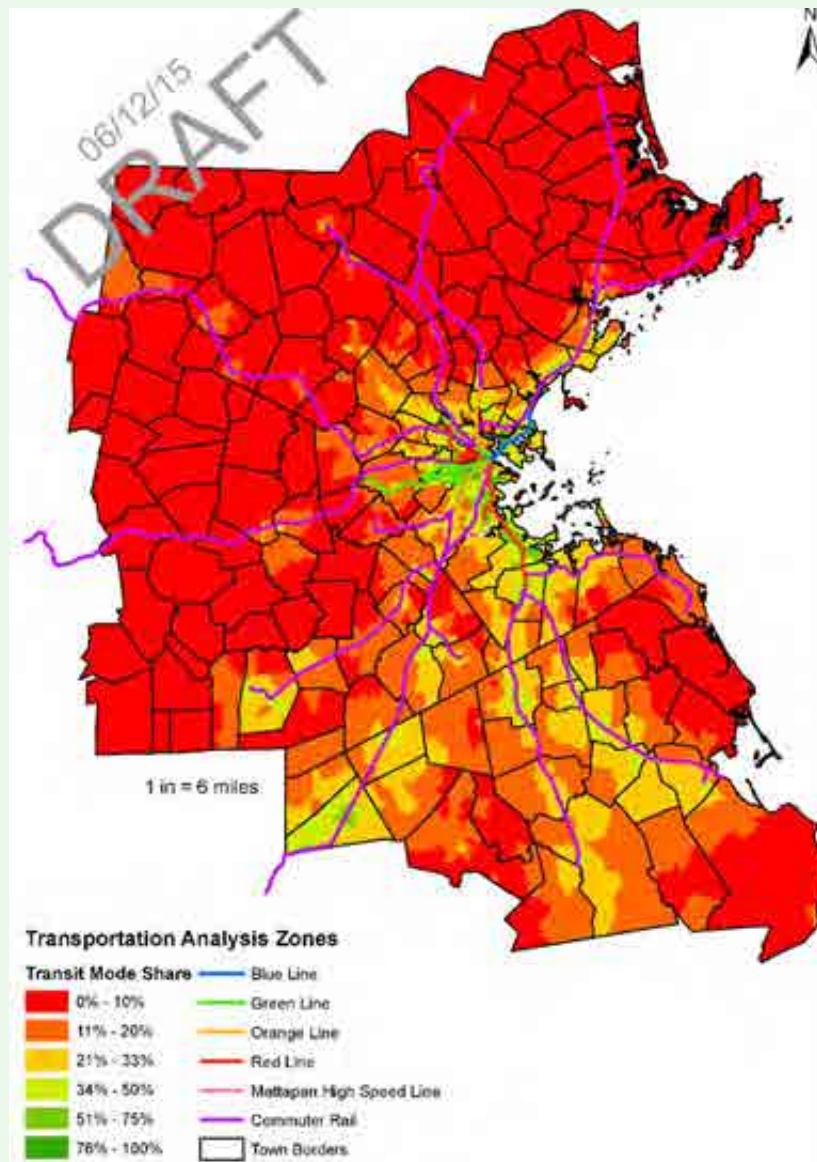
K2 Mode Share Goal





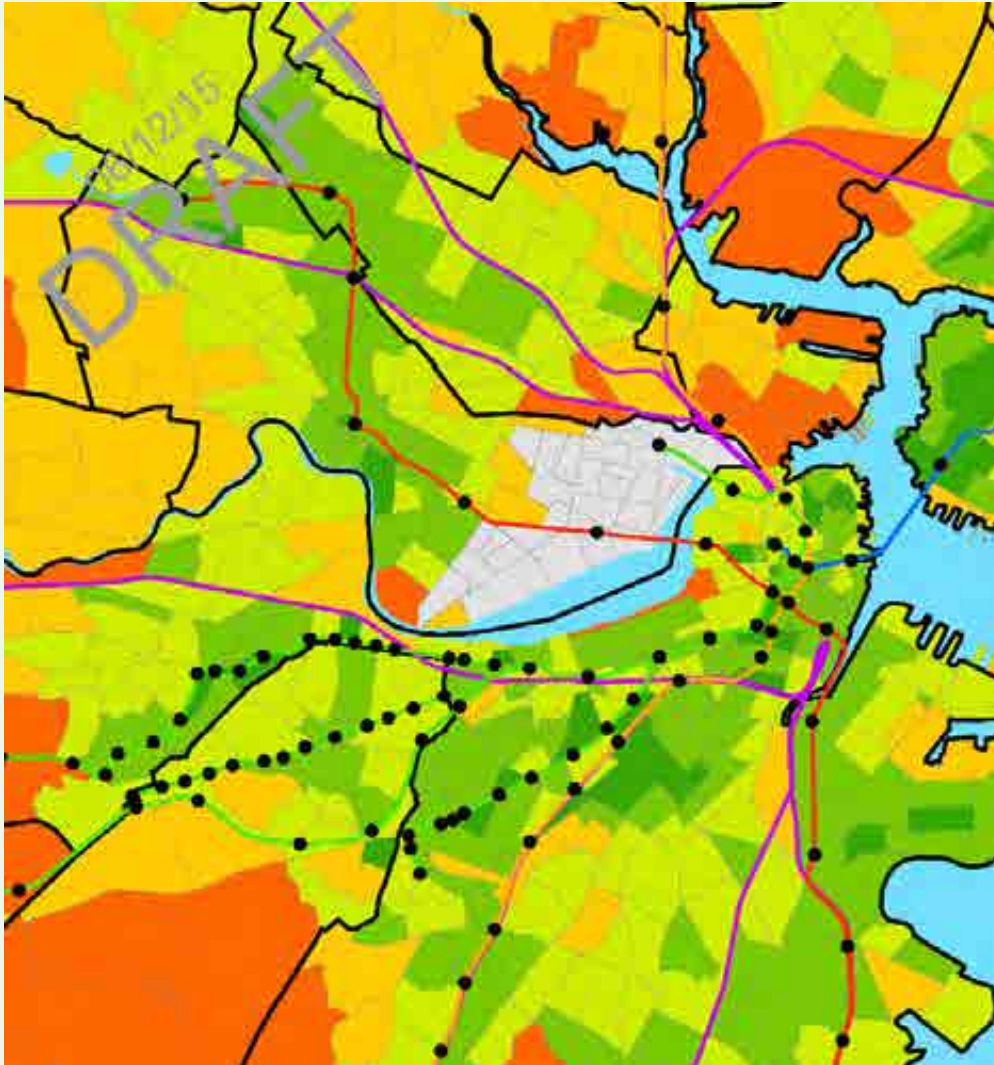
TRANSIT MODE SHARE

- Although the regional-scale *market* for travel to Kendall is stronger to the north and west, a higher *share* of this market from the south uses transit
- Connectivity to the Red Line at South Station and Alewife is very important





TRANSIT MODE SHARE

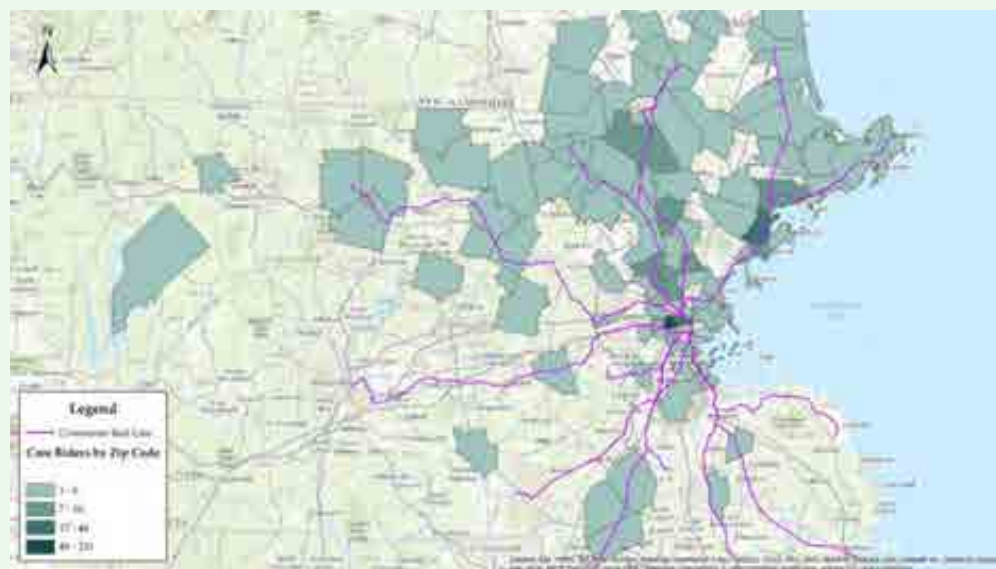


- Locally, proximity to rapid transit is very important
- Green Line service area has high transit share, despite being less well connected than Red Line station vicinities
- Some nearby areas (Charlestown, Everett, Medford) have a low mode share to Kendall



EZRIDE SURVEY 2014

HOME ZIP CODE



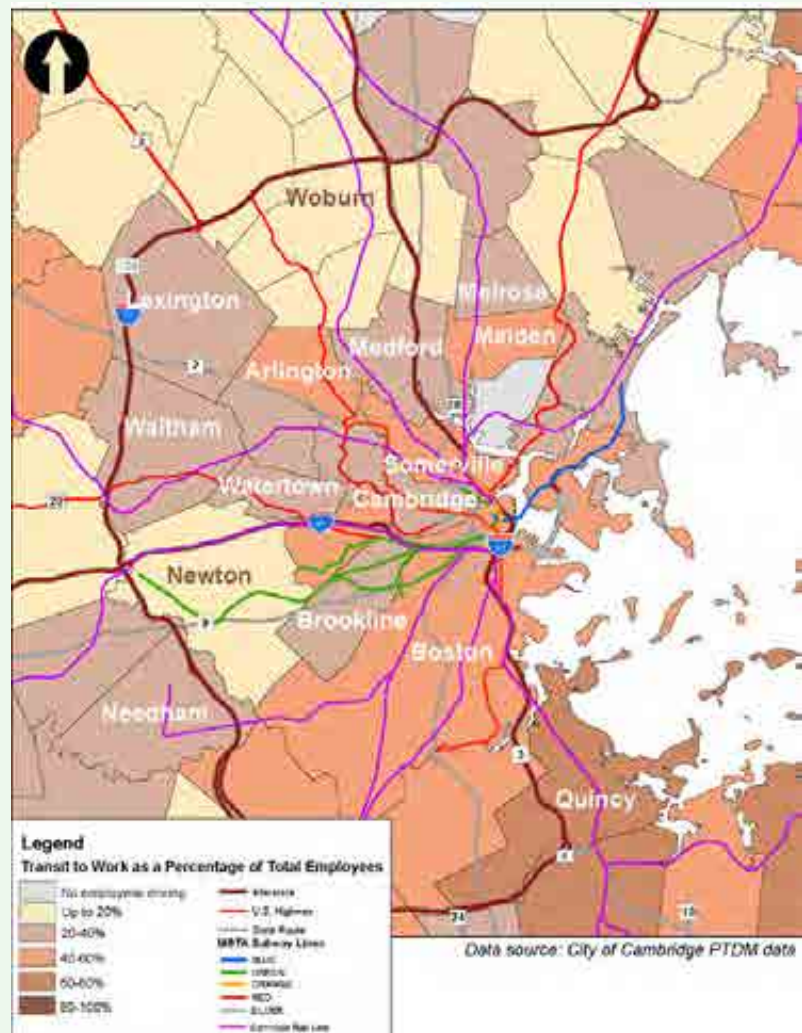
- Frequent Riders: Influenced by north side commuter rail, and connections at North Station



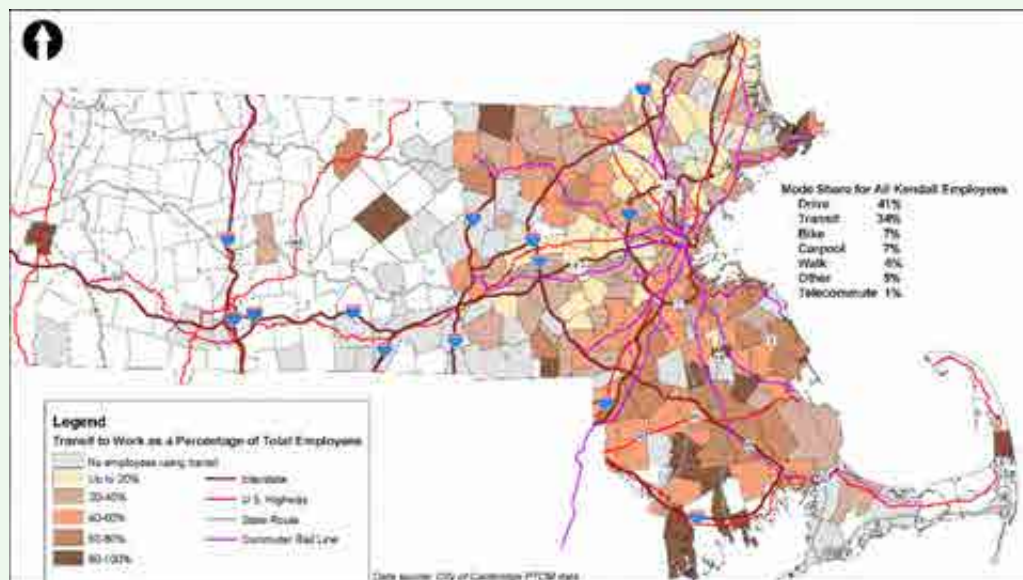
- Non-riders: Distributed throughout the region



KENDALL SQUARE EMPLOYEE TRANSIT



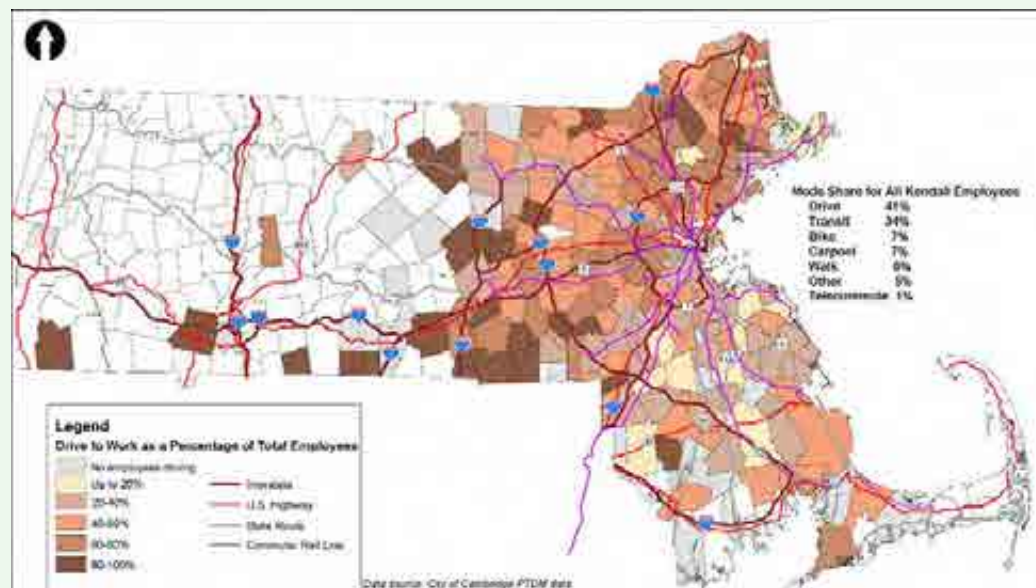
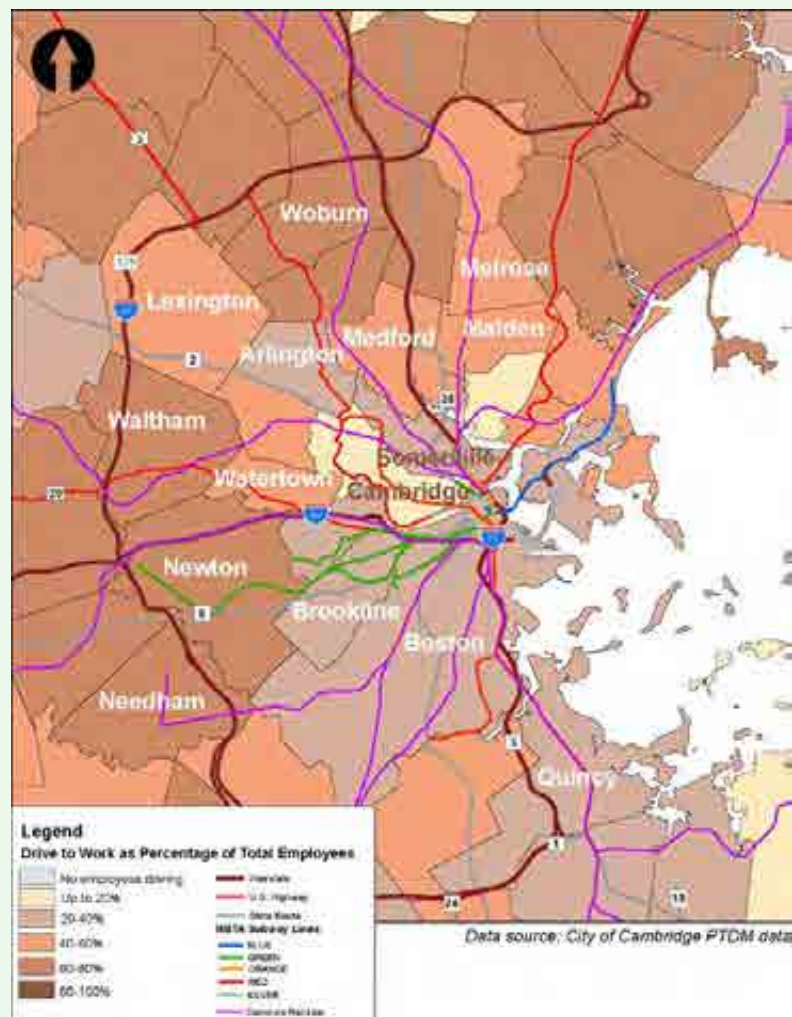
- 34% of employees take transit to work in Kendall Square





KENDALL SQUARE EMPLOYEE DRIVE ALONE

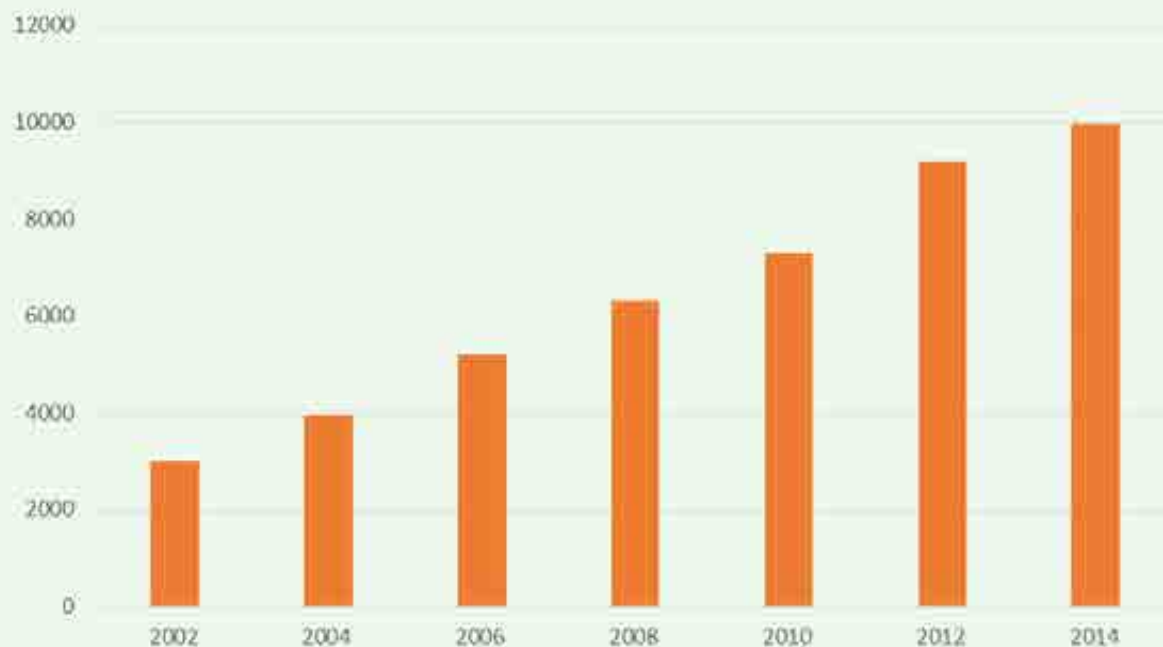
- 41% of Kendall Square employees drive alone to work





BICYCLE GROWTH

Cambridge Bicycle Counts 2012-2014



Combined AM and PM peak hour cyclist counts at 17 locations in Cambridge.

- 2002-2012 numbers are from the Cambridge Community Development Department Bicycle Counts report.
- 2014 data is from the bike count data spreadsheets for the 17 locations.





BICYCLE SAFETY

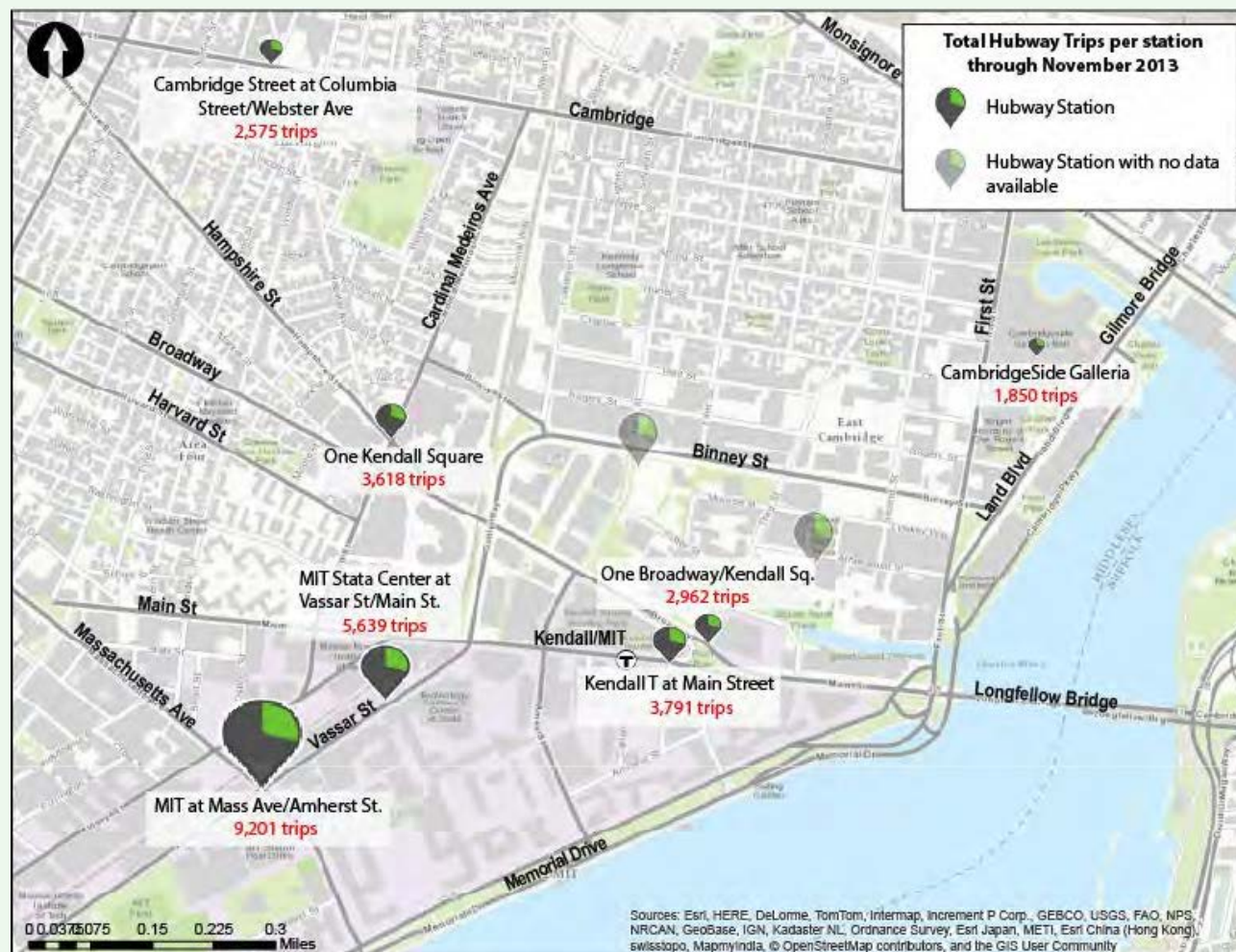
Top Bicycle Crash Cluster 2002-2012



Bicycle Crash Cluster

#2 in statewide MassDOT
data

HUBWAY TRIP PATTERNS



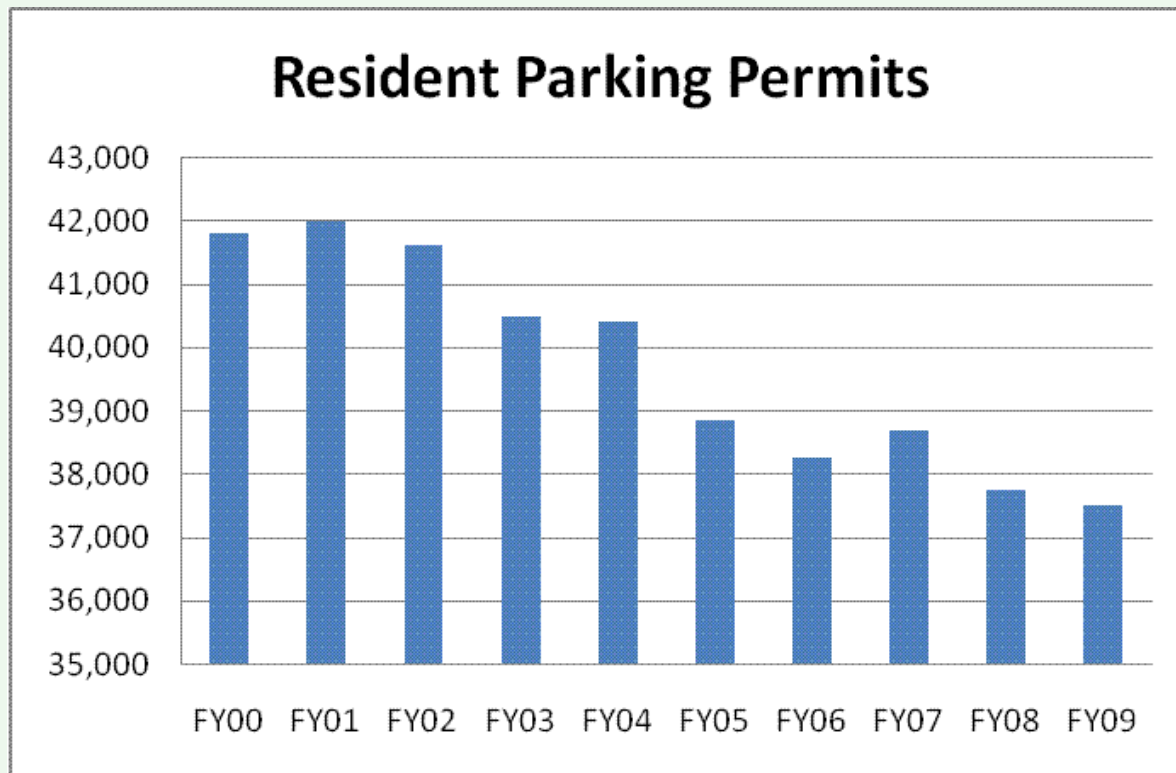
- 64% of Cambridge trips via Kendall
- 52-60% of Kendall trips stay in Kendall
- MIT stations far more used than others in Kendall area



AUTO OWNERSHIP IS DECLINING

Cambridge households without a vehicle increased from 28% to 32% from 2000 -2008

Source, American Community Survey



50% of Cambridge households within ¼ mile of an MBTA station have no car

Source, City of Cambridge CDD and TPT Departments,

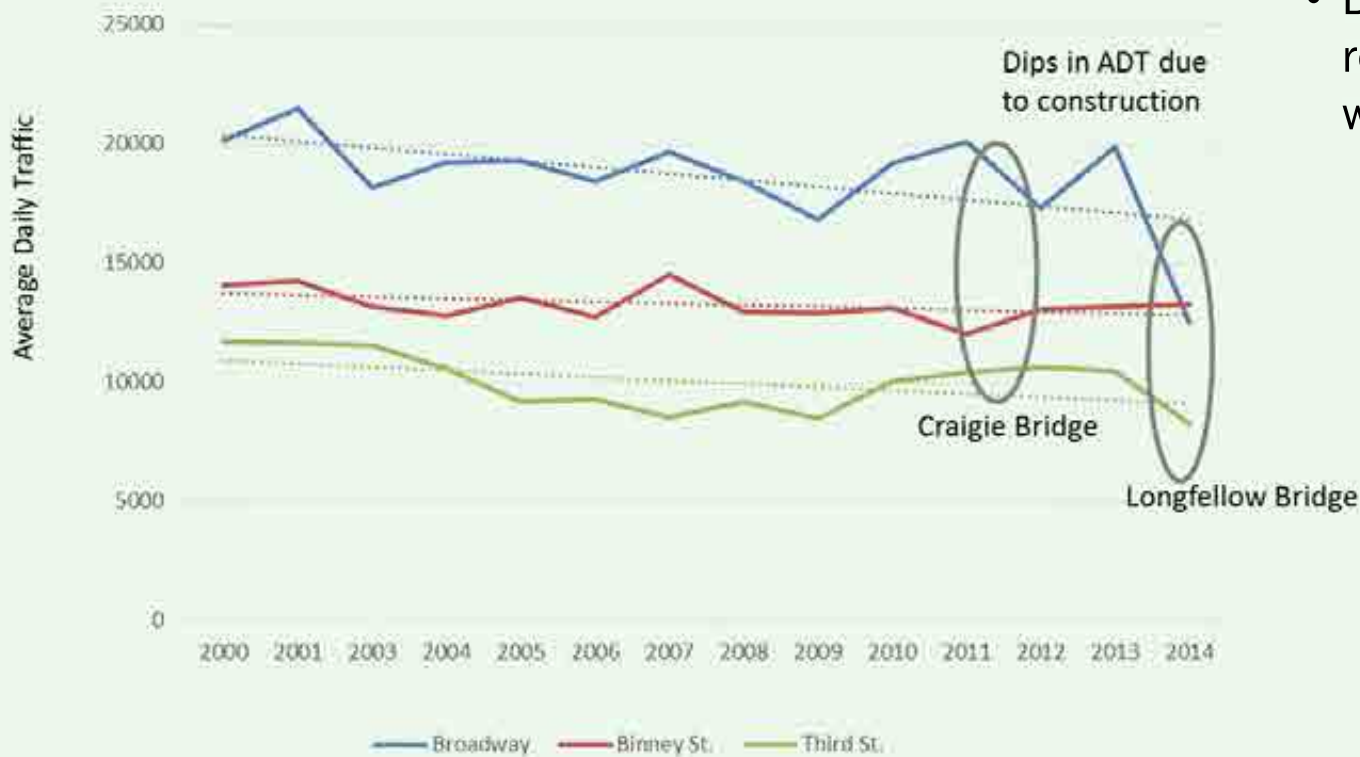
10% decrease in permits issued between 2000 and 2009.



DEVELOPMENT VS. TRAFFIC GROWTH

- Added almost 4 million square feet in Greater Kendall from 2000-2010
- Daily Traffic Volumes remained consistent or were reduced

Kendall Square Average Daily Traffic
with Trend Lines



The Boston Globe



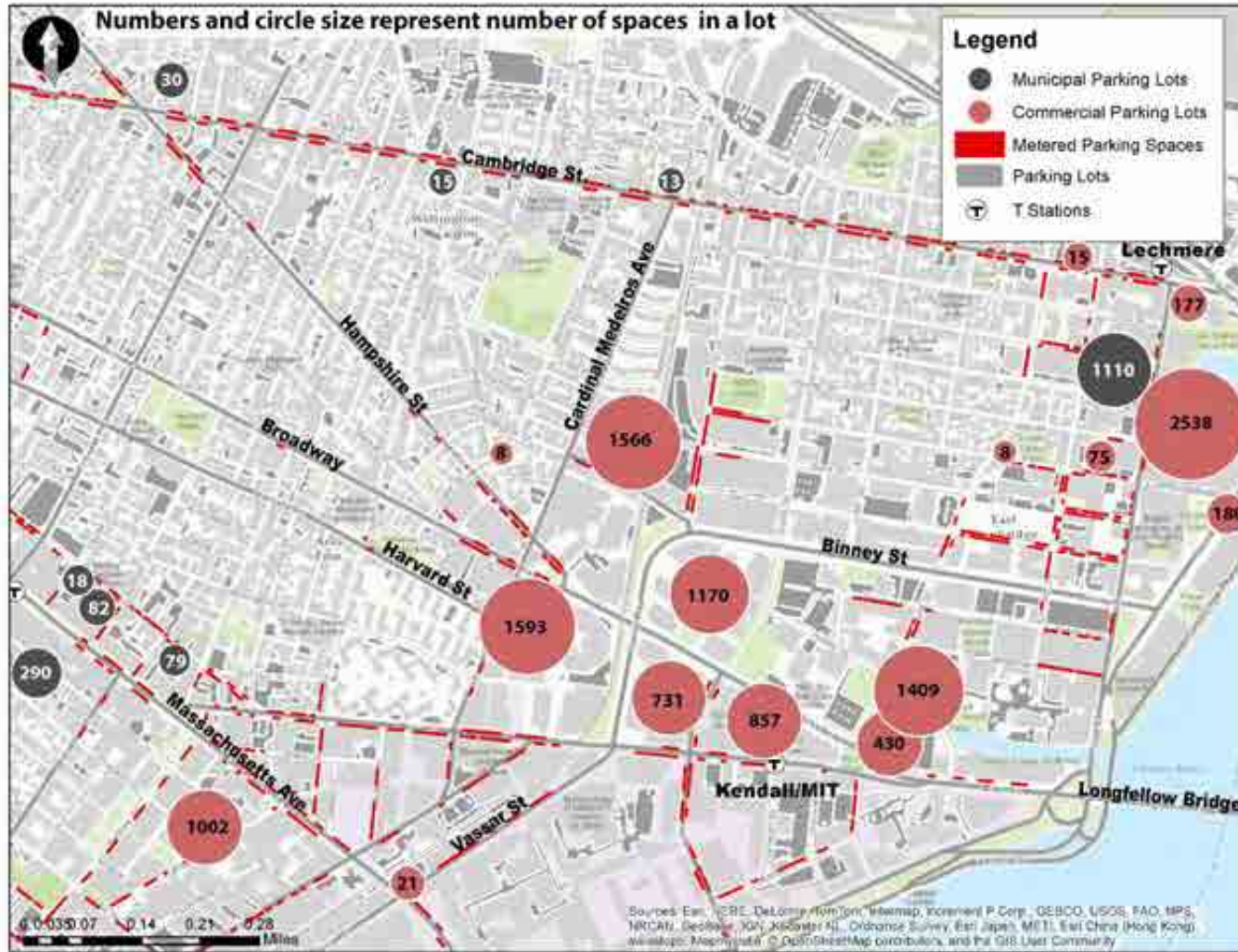
Car-free commuting push pays off in Kendall Square

By [Name] [Date]

Kendall Square, a hub of innovation and technology, is becoming a hub for car-free commuting. A new study from the Massachusetts Department of Transportation (MassDOT) shows that the number of cars parked in Kendall Square has decreased significantly since the implementation of a car-free zone. The study also found that the number of bicycles parked in the area has increased, indicating a shift towards more sustainable transportation options.

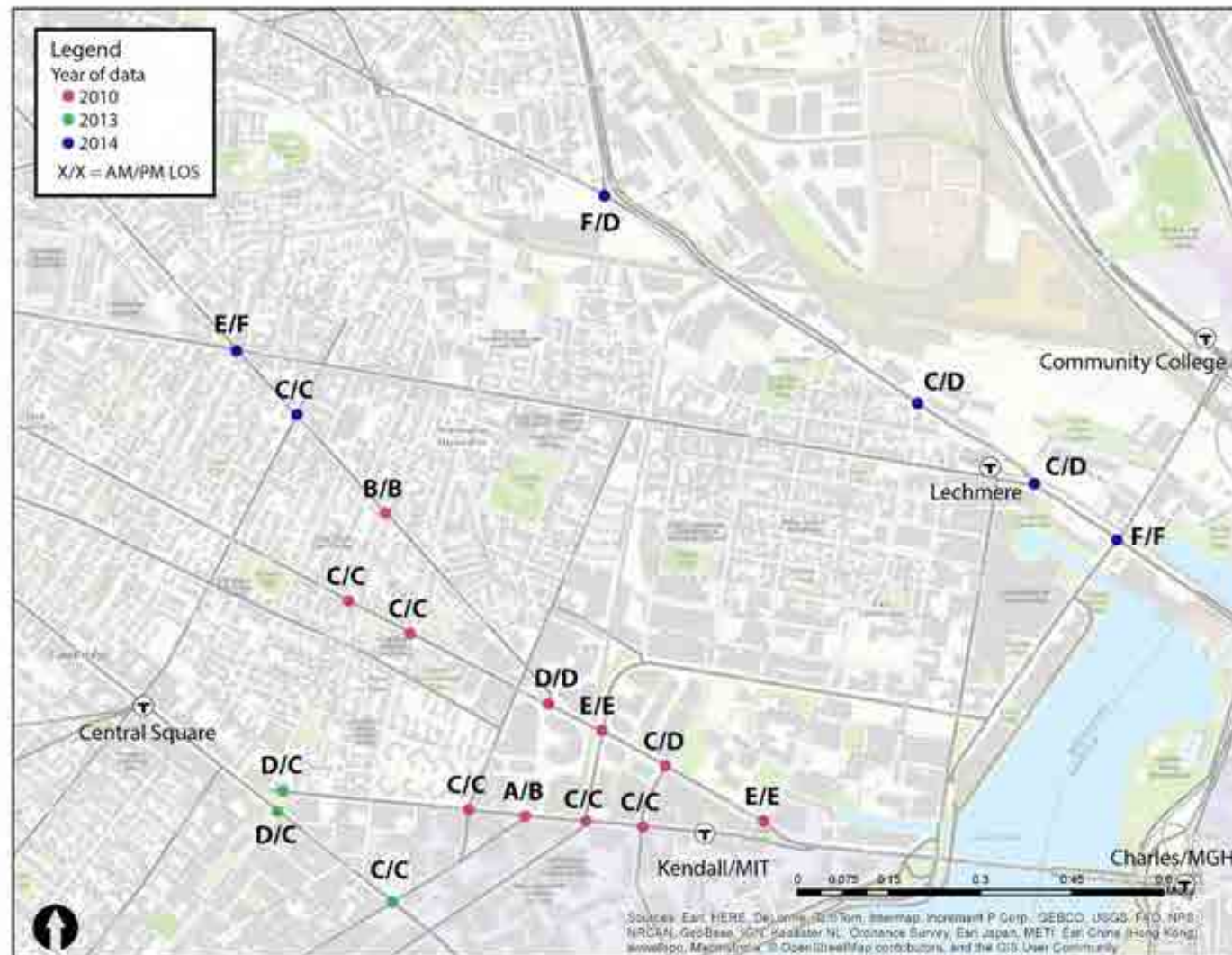
- AM peak-hour trips entering and exiting Cambridge Center parking garages were 8% higher in 2014 than in 2013.
- Average weekday peak number of spaces was up 7% in the same time-frame.

*Fay, Spofford & Thorndike,
2014 Annual Traffic Update*





LOS FOR KEY INTERSECTIONS

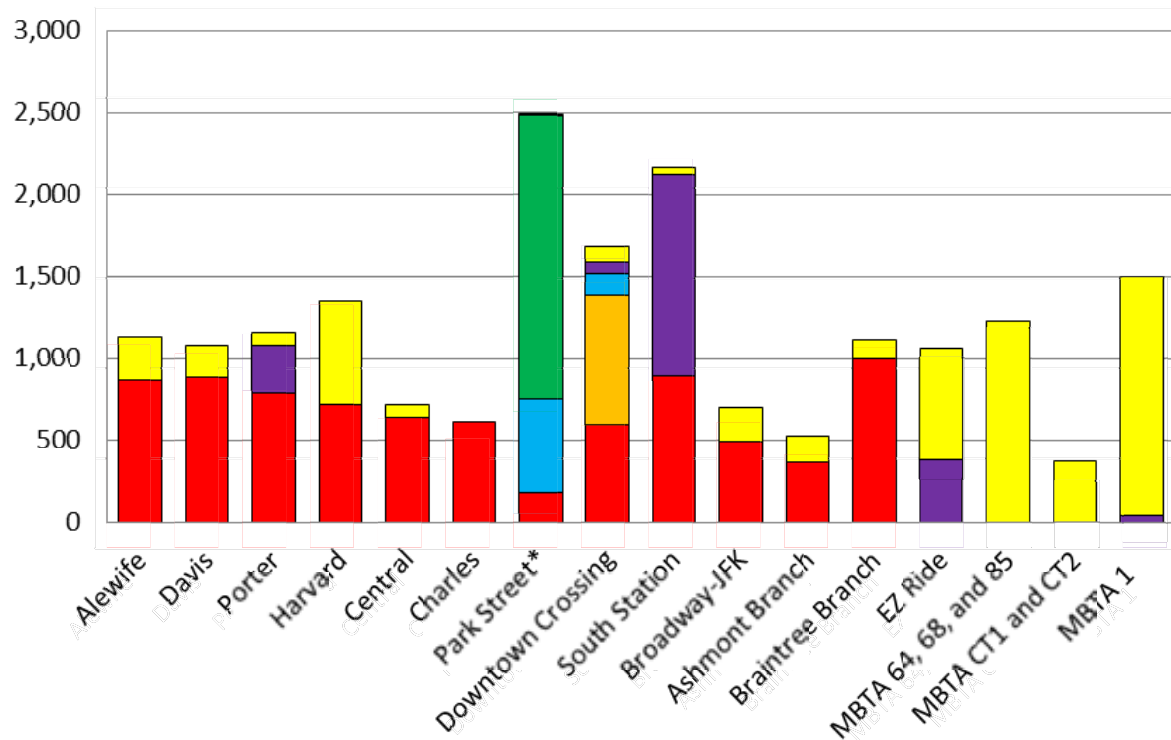


- Gateway intersections
 - Bus travel
 - Vehicular travel
 - Pedestrian and bicycle safety



TRANSIT TRIPS

Estimated Kendall Weekday Arrivals via Public Transit



* with Government Center station open

- About 18,900 transit trips to the study area each weekday
- 78% arrive at Kendall on the Red Line (10% by bus, 17% via other rapid transit, 8% from CR)
- 19% directly to Kendall via MBTA bus



TRANSIT TO KENDALL

Route	Total Route Weekday Boardings	Percentage to Kendall
Red Line – North of Kendall	78,546	8%
Red Line – Ashmont Branch	91,248	5%
Red Line – Braintree Branch	102,829	5%
1 – North of Kendall*	1,525	16%
1 – South of Kendall*	11,575	11%
CT 1*	2,500	5%
CT 2 – North of Kendall	1,550	11%
CT 2 – South of Kendall	1,500	17%
64	2,000	39%
68	500	95%
85	650	96%
EZ Ride	1,976	62%

*This route does not serve Kendall/MIT station directly, but does serve trips to/from study area



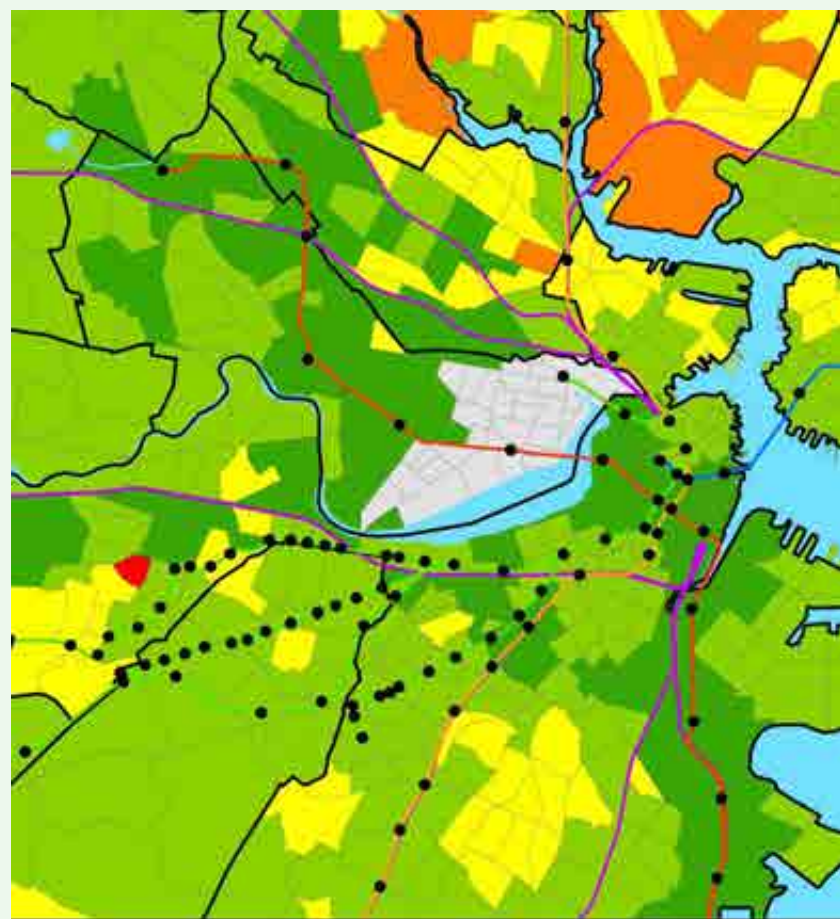
TRANSIT FROM KENDALL

Route	Weekday Boardings from Kendall	Percent of Kendall Boardings
Red Line – North of Kendall	4,308	21%
Red Line – Ashmont Branch	5,894	29%
Red Line – Braintree Branch	5,230	25%
1 – North of Kendall*	250	1%
1 – South of Kendall*	1,250	6%
CT 1*	125	1%
CT 2 – North of Kendall	175	1%
CT 2 – South of Kendall	250	1%
64	775	4%
68	475	2%
85	625	3%
EZ Ride	1,227	6%
TOTAL	20,584	100%

*This route does not serve Kendall/MIT station directly, but does serve trips to/from study area



TRANSFERS - CONNECTIVITY



Transportation Analysis Zones

MBTA Route

- Blue Line
- Green Line
- Orange Line
- Red Line
- 42 Mattapan High Speed Line
- Commuter Rail

Average Transfers

- 0
- 1
- 2
- 3
- 4+

- Walking TAZs
- Town Borders



0 0.5 1
Miles

Average number of transfers
from each TAZ to Kendall
Square area based on
walk-access transit trips.

‘Pockets’ of indirectness:

- Longwood Medical and Academic Area (LMA)
- Roxbury
- Charlestown
- Everett
- East Boston
- Winter Hill (Somerville)
- West Medford



RED LINE TRAIN LOAD CAPACITY

CAPACITY

“The maximum number of people that can be carried past a given location during a given time period under specified operating conditions, without unacceptable delay, hazard, or restriction, and with reasonable certainty”

- *Transit Capacity and Quality of Service Manual*

Physical



57 seats plus standees

Comfortable Car capacity = 225

‘Crush’ car load = 277



6 cars per train

Theoretical capacity
per train = 1,350

Loading and Operational Considerations

- Demand within the peak
- ‘Surges’ from transfers
- Station and platform configuration
- Regularity of arrivals

Loading diversity factor (PM
southbound) → 0.563

Effective capacity per train = 760



DELAYS AND CAPACITY

“A Subway Delay Story”

Published by MTA Info

www.youtube.com/watch?v=eShtZSx4kWc



RED LINE SYSTEM CAPACITY

Factors	MBTA Red Line (PM southbound)
Safe train separation time (seconds)	70
Ruling Dwell Time (seconds)	90
Operating Margin (seconds)	105
Trains per hour at capacity	13.8
Trainload at capacity	760
Person Capacity	10,520
Person Throughput at Maximum Load Point	9,080*

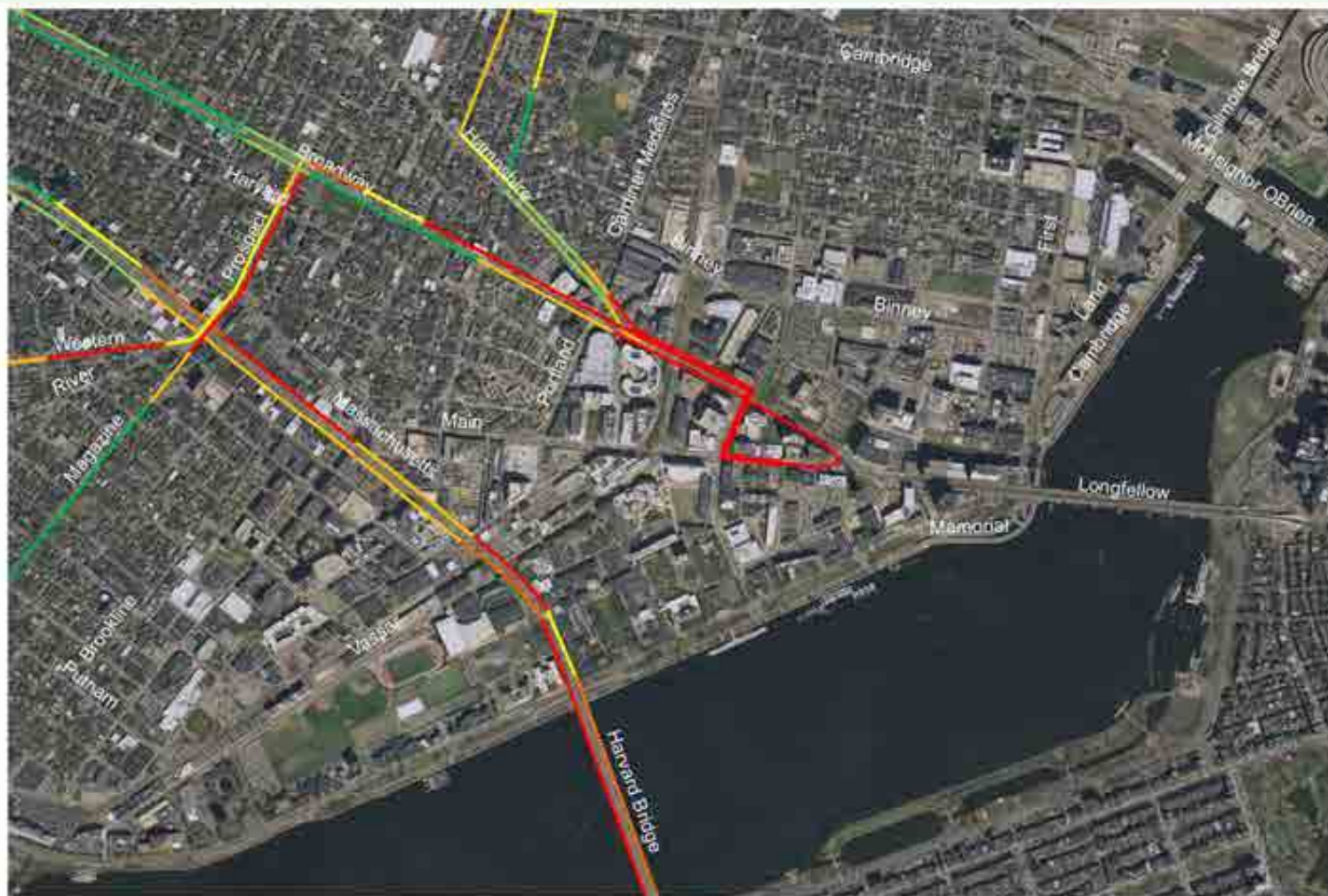
Minimum Headway includes:

- Longest ('ruling') dwell time on the entire line (*e.g.* Park or Downtown Crossing);
- Safe train separation time enforced by the signal system; and
- An operating margin to provide a 'cushion' to keep random events from causing instabilities in the flow



*Indirect estimate from APC data

BUS ROUTE LOS

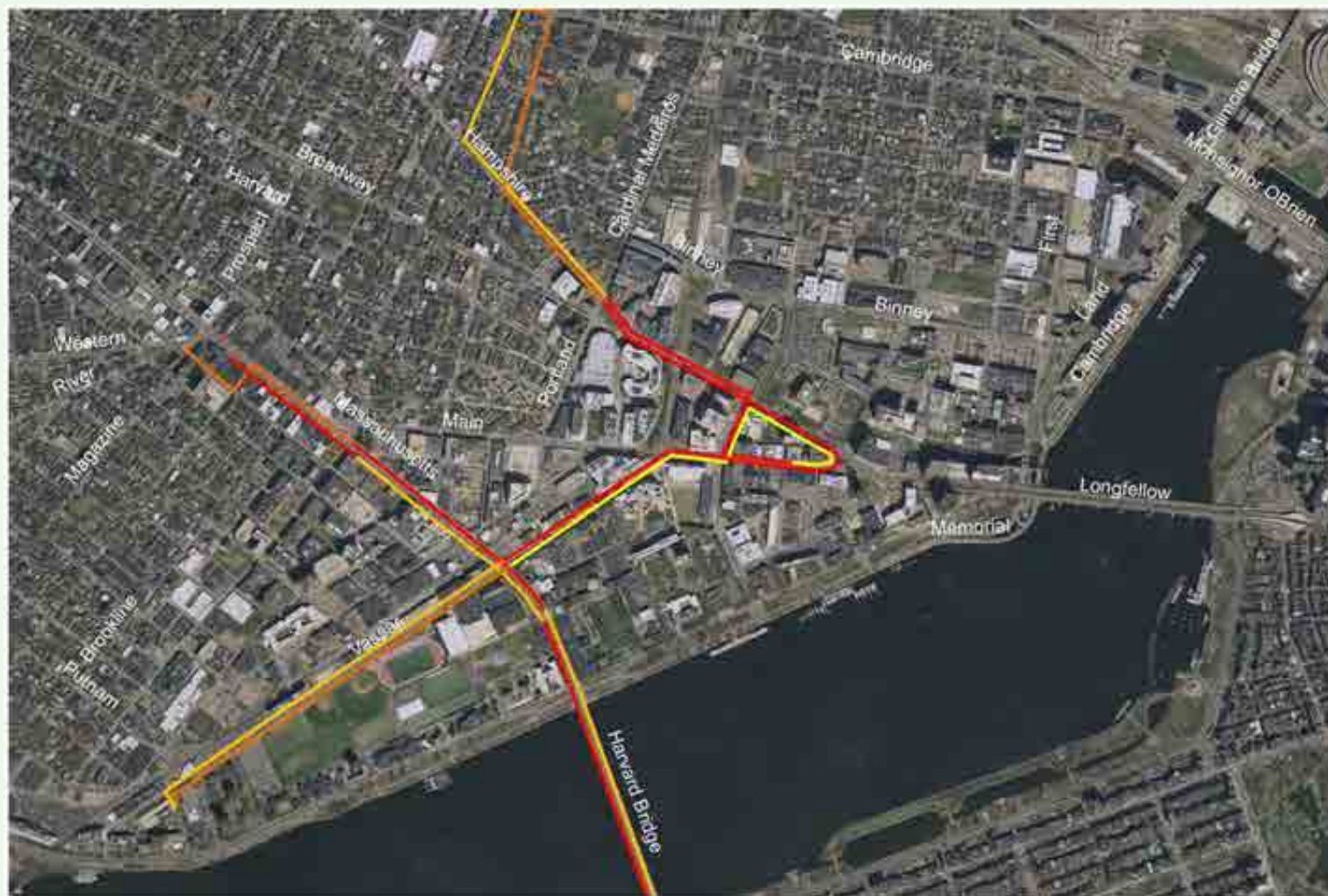


0 0.1 0.2 0.4 Miles

Local Bus Routes PM Peak



BUS ROUTE LOS



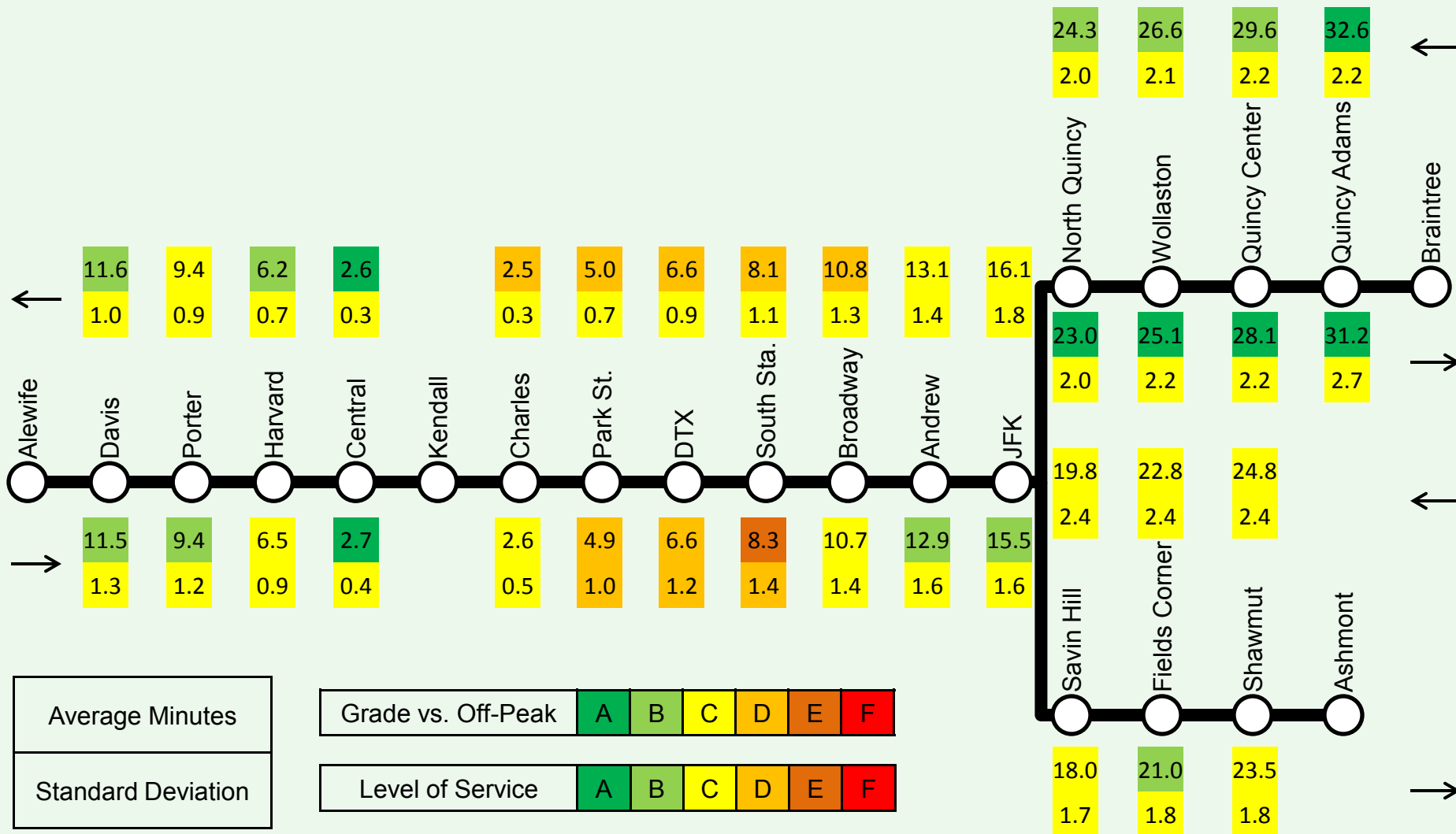
0 0.1 0.2 0.4 Miles

Routes CT1 & CT2 PM Peak

A B C D E F

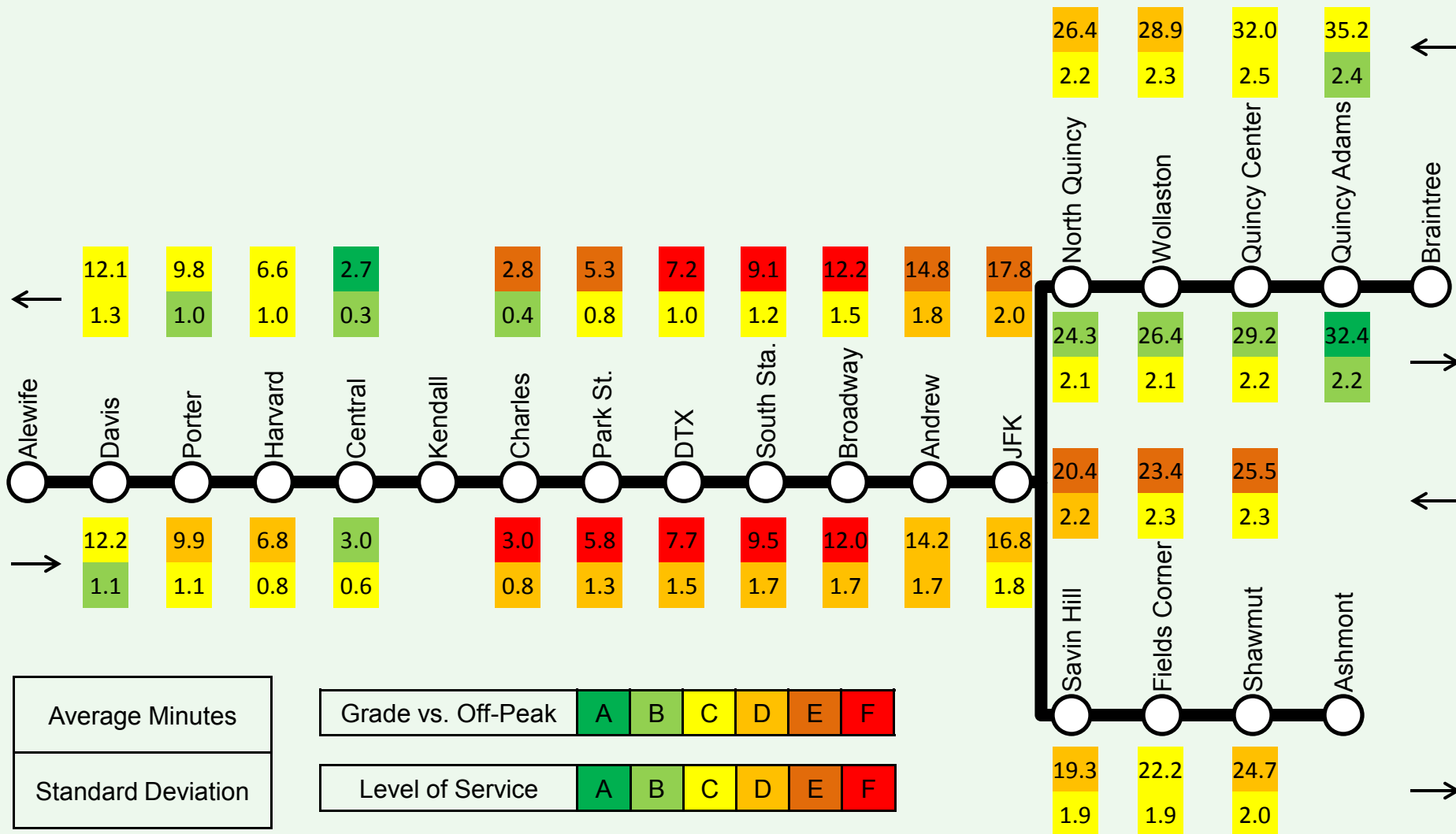


RED LINE TRAVEL TIME – OFF PEAK (TIMES TO/FROM KENDALL)



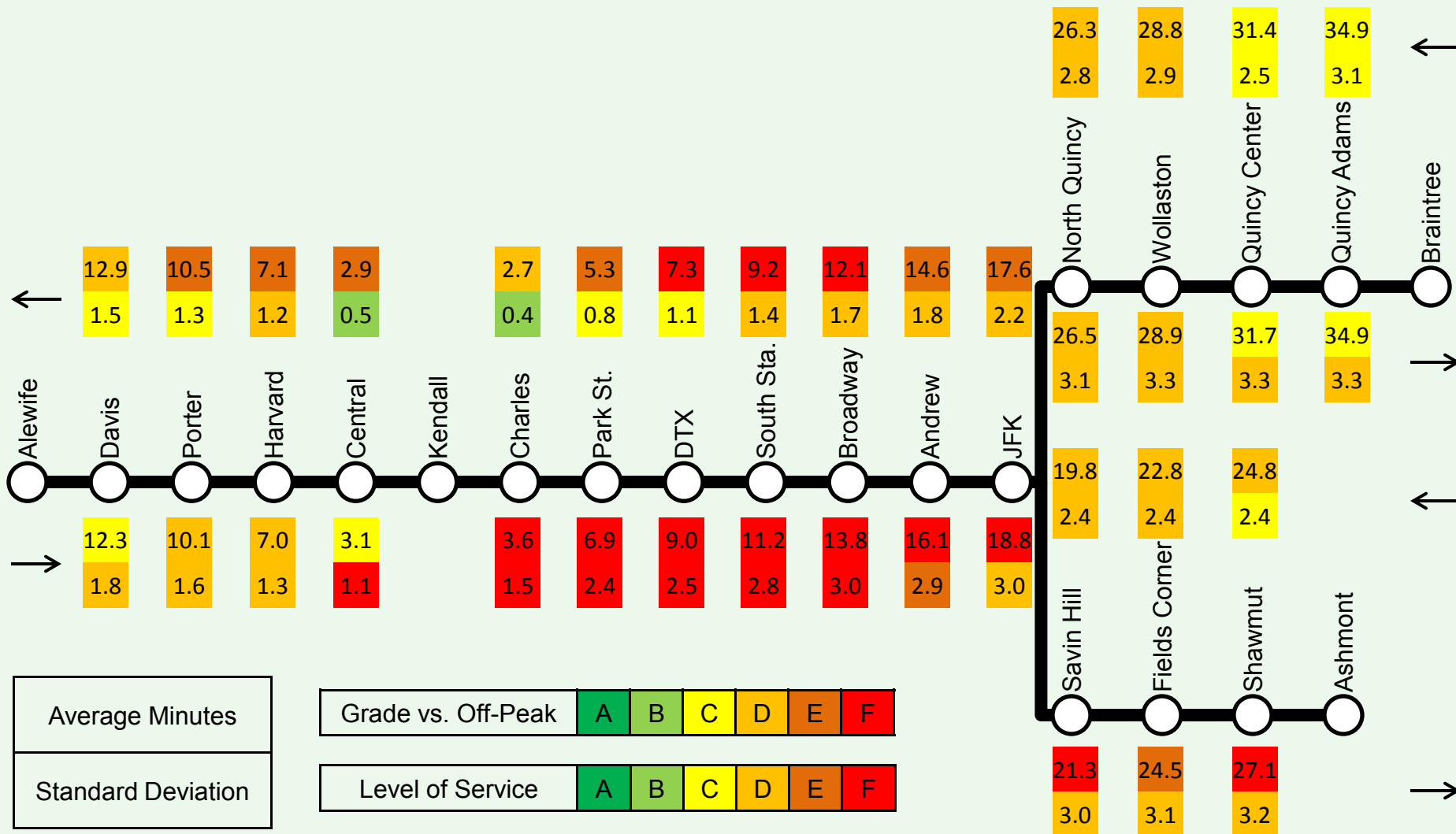


RED LINE TRAVEL TIME - AM PEAK (TIMES TO/FROM KENDALL)





RED LINE TRAVEL TIME - PM PEAK (TIMES TO/FROM KENDALL)





OVERALL TRANSIT LOS

- Quality of service impacts ridership
 - Connecting bus services are generally slow (8 mph during peaks) and unreliable (MBTA routes LOS E and F)
 - Red Line is both slow (9.4-11.6 mph) and unreliable with excessive wait times
- Red Line capacity can be improved
- Improving existing services could pay dividends
 - Increased capacity and/or more even passenger loads
 - Increased productivity (passenger miles per transit hour)
- Some areas are poorly connected to transit requiring more transfers than trips to central Boston

An aerial photograph of a city skyline, likely Boston, featuring numerous skyscrapers and buildings along a waterfront. A semi-transparent white rectangular box is overlaid on the lower portion of the image, containing the title text. The background shows a mix of urban architecture and a body of water with some boats.

CONTINUING EXISTING CONDITIONS EVALUATIONS



CONTINUING EVALUATION

- CTPS No Build 2040
- Transit pass usage and subsidies
- New transportation options
 - Uber/Bridj
- Other suggestions

An aerial photograph of a city skyline, likely Boston, featuring numerous skyscrapers and buildings along a waterfront. The water in the foreground is filled with many sailboats. A semi-transparent grey rectangle is overlaid on the lower portion of the image, containing the text 'SUMMARY/DISCUSSION'.

SUMMARY/DISCUSSION

An aerial photograph of a city skyline, likely Boston, featuring numerous skyscrapers and buildings along a waterfront. A river or harbor is visible in the foreground with several sailboats. A semi-transparent grey box is overlaid on the lower portion of the image, containing the text "PUBLIC COMMENT".

PUBLIC COMMENT