

City of Cambridge

Consolidated Annual Performance Evaluation Report for Fiscal Year 2011



CambridgeMA.gov

24 Affordable Homeownership Units
at the "Print Shop" on Harvard Avenue

City of Cambridge



Consolidated Annual Performance and Evaluation Report (CAPER) Fiscal Year 2011

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FY2011 Consolidated Annual Performance Evaluation Report

The CPMP F Consolidated Annual Performance and Evaluation Report includes Narrative Responses to CAPER questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

The grantee must submit an updated Financial Summary Report (PR26).

GENERAL

Executive Summary

This module is optional but encouraged. If you choose to complete it, provide a brief overview that includes major initiatives and highlights that were proposed and executed throughout the first year.

The City of Cambridge has successfully completed the first year of the City’s Five-Year Consolidated Plan. Activities undertaken during this period reflect the goals and objectives as stated in the City’s Five-Year Consolidated Plan for Fiscal Years 2011 to 2015 and the FY2011 One-Year Action Plan. What follows below is a broad overview of how each receiving Division within the City utilized CDBG funds in relation to the One-Year Action Plan, and how these activities contributed to the fulfillment of objectives as stated in the City’s Five-Year Consolidated Plan. Please refer to each Division’s separate Narrative for details not elucidated here.

The City is pleased to report solid performance across all Divisions and objectives in FY2011. The City utilized **\$4,679,808** in HUD funds via the CDBG (\$3,387,335), HOME (\$1,152,896) and ESG (\$139,577) entitlement block-grants in FY2011.

Overview of CDBG Funded Activities	Housing	Economic Devmnt	Public Services	ESG
Accomplishments - FY 2011 - 2015	Units	Clientele	People Served	People Served
Anticipated	268	146	3,065	3,265
Actual	209	195	5,605	3,768
% Complete Compared to Five-Year Plan	15%	34%	36%	46%
Expenditures - FY 2011 - 2015				
Actual for FY2011	\$1,098,615	\$231,761	\$530,023	\$139,577
Total for FY2011-2015	\$1,098,615	\$231,761	\$530,023	\$139,577

Housing

The Housing Division has continued to be successful in providing and expanding affordable housing opportunities for Cambridge residents while also facing a very challenging real estate market. High land and construction costs, condominium conversions, a great demand to live in Cambridge, and intense competition from private housing developers have all contributed to the difficulty of creating and maintaining affordable units. Despite these challenges, the Housing Division still created, preserved or assisted in the rehab of **209** affordable ownership or rental units. Funds from HUD were essential in the achievements of the Housing Division and leveraged **\$XX million** from other public and private sources for all closed and completed cases for FY2011, as well as many millions more in activities currently underway.

The Housing Division works chiefly with local non-profit housing organizations, including Homeowner's Rehab, Inc. (HRI), Just-A-Start Corporation (JAS), Cascap, Inc., Cambridge Neighborhood Apartment Housing Services (CNAHS) and the Cambridge Housing Authority (CHA), to advance the following affordable housing programs:

- **Affordable Housing Development:** Through the Affordable Housing Development Program, HRI, JAS, CASCAP and the CHA develop affordable rental and homeownership units through acquisition, rehab and/or new construction of property in Cambridge.
- **Home Improvement Program (HIP):** Both JAS and HRI administer home improvement programs for the Housing Division. This program provides technical and financial assistance to low-, moderate- and middle-income Cambridge homeowners, and help stabilize owner-occupants in their homes while assisting them with needed home repairs.
- **Privately-owned Multi-family Rehab:** CNAHS works to improve the condition of multi-family rental housing in Cambridge while preserving and creating affordable housing without displacing existing tenants. CNAHS offers low-interest financing to multi-family owners who agree to rent their units to low- and moderate-income tenants at affordable rents.
- **Rehab Assistance Program (RAP):** Through RAP, JAS coordinates a unique program offering underserved Cambridge youth employment and skills training while engaging them in the rehab and development of affordable housing. In FY2011 **130** youth residents of Cambridge Housing Authority units participated in the program, assisting in the rehabilitation and development of **32** affordable units. Fifty of the participating youths are from the NRS area.

In the HIP and Multi-family Rehab programs, JAS, HRI and CNAHS derive Program Income through the re-payment of principal and interest to their respective Revolving Loan Funds from owners or assisted property. Program income is reported as required by

HUD. Regarding other HUD requirements, Housing Division staff follow the Uniform Relocation and Real Property Acquisition Policies Act (URA), Section 104(d) of the Housing and Community Development Act and all HOME and CDBG requirements.

In addition to these programs, Housing Division staff oversee the Inclusionary Housing Program, which requires that private owners developing new or converted residential developments with ten or more units to provide 15 percent of the units as affordable housing. The units are affordable for the life of the building.

The City assisted **7** extremely low-income households, or households earning 30% less of the Area Median Income and **18** low-income households earning between 30% and 50% of area median income, through the affordable housing development programs, the HIP programs and CNAHS.

The Housing Division’s annual production numbers are impacted by a difference in how the City and HUD each account for completed projects. The City considers a project “complete” when the financing is finalized. HUD, however, does not consider a project “complete” until all obligations of the City are paid in full and drawn-down from the HUD system *and the individual unit that is being assisted (ownership or rental) is fully occupied with an eligible resident*. This difference in accounting often times creates a lag in anticipated and actual accomplishment. For example, FY2007 saw the completion of the Trolley Square affordable housing development, and while the City’s investment and the construction was completed in FY2007, the balance of the units were marketed, sold and rented by eligible residents in FY2008, therefore the project was complete by HUD standards in FY2008. The result is that the efforts behind the Trolley Square project spanned two reporting cycles even though the results for the entire project were only “recognized” in one period. The Housing Division’s narrative and accompanying Self-Evaluation provide the most complete assessment of Housing activities for FY2011.

Housing Accomplishments FY 2011	5 Year Goal (units)	Year 1 Anticipated (units)	Year 1 Actual (units)	Five-Year Goal Completion Percentage
New Affordable Homeownership	175	30	49	28%
New Affordable Rental	225	40	12	5%
Preserved Affordability Rental	790	158	125	16%
HIP Stabilized Units	250	40	23	9%
Division Total	1440	268	209	15%

Economic Development

FY2011 demonstrated the continuing effectiveness of several on-going programs in both job training and small business assistance, and also demonstrated positive results in the continued analysis of the Financial Literacy and Small Business Assistance and new Green Jobs Training programs.

The two primary objectives of the Economic Development Division are to “Cultivate a supportive environment for local business and entrepreneurship with particular emphasis on micro-enterprises” and to “Support efforts to sustain a diverse array of employment opportunities accessible to Cambridge workers including support for training of low and low-moderate income Cambridge residents for jobs in the bio-medical and emerging ‘green-jobs’ industries.”

The Division’s Bio-Med job training program continues to perform well in an ever-important task of providing upward mobility for unskilled workers. The framework for this program was employed in creating a Green Job training program to give Cambridge NRS residents the skills to participate in this emerging field. The Best Retail Practices program is experiencing continued success and high demand among Cambridge’s small retailers, with an average post-grant sales increase of 19% by responding participants. The program has also served as a model for other municipalities at HUD’s request.

Additionally, the Financial Literacy training program continued its efforts to adapt to the current and emerging trends facing Cambridge residents. The Program has continually sought to deliver specific and targeted programs that provide practical and immediately useful skills in an economic climate that has faced rapidly changing conditions. The scope and breadth of the programs and their popularity with Cambridge residents signifies the value these programs and the Economic Development Division staff provide to the City’s residents.

Economic Development Accomplishments FY 2011	5 Year Goal (businesses served)	Year 1 Anticipated	Year 1 Actual	Five-Year Goal Completion Percentage
Financial Literacy & Small Business Assistance	275	75	125	45%
Retail Best-Practices	200	50	45	23%
Job Training	93	21	25	27%
<i>Division Total</i>	<i>568</i>	<i>146</i>	<i>195</i>	<i>34%</i>

Neighborhood Revitalization Strategy

The City re-submitted its Neighborhood Revitalization Strategy (NRS) for its Five-Year Plan for FY 2011 to FY 2015 and was approved by HUD staff to continue programs that had a proven track record. Following HUD mandated guidelines the City identified the portion of Cambridge most in need of targeted funds and programs. These programs are aimed primarily at the stabilization of neighborhoods through assistance to middle-income homeowners and economic empowerment for low-mod-income residents through job and financial awareness training and small business assistance. The City has two (2) NRS areas, one in the eastern part of the City that runs from the Charles River across Central Square to the Somerville line and another that incorporates much of northern Massachusetts Avenue, as well as the Rindge housing towers.

Fiscal year 2011 saw the continued success of the Just-A-Start Bio-Med training program, the Green Jobs training program, the Financial Literacy Program and the Best Retail Practice assistance program (see the Economic Development chart above). Additionally, of the 23 HIP stabilized units (shown above in the Housing Division's production chart), 11 were in the NRS area, with 3 of the owners between 80%-to-120% of Area Median Income (AMI).

Community Planning

Cambridge's Community Planning Division plays an integral part in the City's development, and how that development is designed and enacted with public awareness and interaction. Community Planning provides high quality technical assistance to staff members, the City and residents for all department operations and provides information to the public on various planning and zoning initiatives. The Department also staffs and assists the Planning Board, working with various interested parties, both public and private, in developing, reviewing and implementing various urban design improvements.

While the Community Planning Division continues to perform its vital work at the highest level, CDBG funding has been shifted to other areas of need. What CDBG once funded is now primarily funded by local taxes in order to better utilize the ever constrained funds. The position which was primarily funded is the Neighborhood Coordinator for the Area 4 neighborhood, which is among the City's lowest-income neighborhoods and a central piece of the Neighborhood Revitalization Strategy Area. The Neighborhood Coordinator works as a dedicated liaison to the very active residents of Area 4 as it relates to current and future endeavors by the City and impacts to their neighborhood.

Public Services

The City of Cambridge provides a comprehensive array of Public Services and programs for its residents through the Department of Human Services. The Department's mission

is to improve the quality of life for Cambridge’s youths, seniors and all residents by creating and coordinating public services. The scope of the work the Department of Human Services undertakes is impressive and its effectiveness in executing its objectives is seen in the number of Cambridge residents assisted each year through its programs.

The Department delivered these services through programs aimed at: Training and counseling for gainful employment; Legal services for at-risk families and individuals; services for Battered and Abused spouses; Child Care services; counseling and support initiatives for at-risk Youths and their families; programs for the City’s Seniors and various General services which do not fit easily into a HUD specified category. The Department of Human Services also administers the City’s Continuum of Care and ESG programs, which provide comprehensive services to homeless and at-risk individuals and families throughout Cambridge.

Cambridge’s Public Service initiatives serve a Limited Clientele {24CFR 570.208(a)(2)(i)(A)(B)} of low and moderate-income individuals and families. The City’s Public Service non-profit subcontractors undertake Income Verification and maintain such records for all applicable programs and persons. The only portion of the Limited Clientele “assumed” to be low or moderate income is the homeless, who are served through the Emergency Shelter Grant.

FY2011 presented certain challenges to the Public Services Department to deliver its services as nearly all of its sub-recipients continued to digest reductions in funding due to the overall economic slowdown. As state and private funding resources reduced their contributions, services were necessarily scaled back in order to maintain safe and effective operations. Compounding this problem is the increase in unemployment, which leads to a higher homeless and at risk population. Heightened administrative requirements that were not accompanied by an increase in funds to offset the burden also presented a challenge to nearly all service providers.

Despite these challenges, the Department of Human Service Providers and their partners were able to serve many more clients than anticipated. This performance was exemplary of the work the Division has performed over the five-year period, an accomplishment most impressive given the increasingly difficult economic situation the providers face.

Public Services Accomplishments FY 2011	5 Year Goal	Year 1 Anticipated	Year 1 Actual	Five-Year Goal Completion Percentage
General	10,500	2,100	4,493	43%
Battered & Abused Spouses	450	75	88	20%
Employment Services	1,000	250	118	12%
Legal Services	350	70	59	17%
Senior Services	2,000	350	423	21%
Youth Services	1,250	220	424	34%
Program Total	15,550	3,065	5,605	36%

EnergyStar

The City of Cambridge requires that all new-construction of affordable rental and home-ownership units meet EnergyStar efficiency standards. As energy costs continue to increase the cost of heating and cooling a home becomes more of a burden on low and moderate-income families. In FY2011 the City produced **37** affordable EnergyStar compliant units.

Mortgage Foreclosure Crisis

The City of Cambridge has taken several steps to address foreclosure issues. Fortunately, due to consistently high property values, sub-prime lending and foreclosure have not been significant issues in the City. The Community Development Department, through the Housing Division, offers several classes to prepare first-time homebuyers and to work with owners post-purchase. These classes include information on how to avoid sub-prime and other risky mortgage products. The City has also published a list of foreclosure resources, available on the Community Development Department website.

Additionally, Housing Division staff members are always available to work with owners facing foreclosure issues. The City also sponsors the Home Improvement Program, administered by two local non-profits, providing both technical and financial assistance to homeowners who need to refinance to reduce their foreclosure risk as a part of the rehabilitation loan package..

The City also offers resources to small businesses in Cambridge that might feel the broader impacts of the current economic downturn; whether it is their own personal situation or a decrease in profitability due to slower sales. These resources include an array of Financial Literacy courses geared to help individuals and business owners better understand and manage their financial situation, whether it be growth or contraction.

Re-allocations

Typically, if a jurisdiction does not submit an Annual Action Plan on a timely basis and/or if HUD determines a jurisdiction's Plan to be inadequate the award amount is recaptured by HUD and reallocated in the next fiscal year's allocation. To expedite the utilization of Recovery Act funds, however, any sums that are to be reallocated based on a jurisdiction's inability to produce a satisfactory substantial amendment to their Annual Plan by the dates required will be re-allocated based on a set of performance criteria to be determined by HUD's Secretary.

Location

The locations of all activities undertaken in FY2011 are located in the IDIS report C04PR03, found in the FY2011 CAPER IDIS Reports. A description of who may apply for assistance, the process for selection of who will receive the assistance and how much and under what terms the assistance will be provided can be found under the section entitled Affordable Housing Objectives and Economic Development Objectives in the City's FY 2011 One-Year Action Plan and the Five-Year Consolidated Plan for FY 2010 to 2015.

Activities by Geographic Area

Cambridge attempted to concentrate resources that benefit existing residents in the CDBG-eligible areas where the highest concentration of low and moderate-income households live. For affordable rental and homeownership projects and public services programs, we will support projects in all parts of the City. Cambridge supports the even distribution of CDBG, HOME and ESG funded activities throughout the neighborhoods of the City that demonstrate need and where opportunities to increase the affordable housing stock exist.

Basis for Assigning Priority Needs

For a complete and thorough description of the process and criteria employed in determining the priority assigned to each Priority Need please see each division's individual narrative and the City's FY 2011 One-Year Action Plan and Five –Year Consolidated Plan for FY2011 to 2015.

Activities that are assigned as a “High” priority are those which are slated to receive HUD funds through the Community Development Department and Department of Human Service Providers as stated within the Plan, those that are assigned a “Medium” priority are those that the City intends to fund, but do not involve federal entitlement grant funds. Activities that are assigned a “Low” priority are activities that are not receiving community development funds as stated within this Plan, but may receive funding from other City departments or sources, and as such may be a higher prioritized need than this Plan's scope. Certain other priorities receiving a “Low” priority rating are not currently slated for funding by any City funding sources or programs.

Obstacles to Meeting Underserved Needs

The primary obstacle to meeting the underserved needs in the City of Cambridge is a lack of available funding to the City and to the various non-profit agencies the City partners with in serving the low and moderate-income residents of Cambridge. As entitlement grants shrink or remain level-funded the cost of delivering services and completing projects increases, creating, in the recent past and present, an ever-widening spread of

cost and available funds. Mirroring this trend is the increasing difficulty in leveraging funds through state and private resources, also decreasing or stagnant in recent times. Cambridge is fortunate in regards to its robust tax-base, but despite this local trend the overall availability of funds from both federal, state and other private resources continues to decline as inflation, and therefore costs, rise.

Financial Resources

Federal Resources

AmeriCorps

This dynamic program provides workforce development to unemployed youths, ages 17-24 who dropped out of high school. During the program year, participants attend classes and spend a portion of their time working on supervised housing rehabilitation crews. The crews provide carpentry, renovation and beautification services to Cambridge's non-profit housing development organizations as they renovate and develop affordable housing units for low and moderate-income households. In addition to attending courses to attain their high school diploma, participants are also involved in community service and attend leadership trainings. Upon graduation from the JAS YouthBuild Program, they are equipped to achieve gainful employment, pursue a college degree, or attend trade school to advance their technical skills. To help in the transition, supportive counseling services are provided for at least one year after graduation.

Cambridge Health Alliance

The CHA administers Cambridge Health Care for the Homeless, a program operating in-shelter health care clinics for homeless individuals drawing on Federal Health Care for the Homeless grants.

CHA also conducts employee training and advancement for residents of Cambridge's Neighborhood Revitalization Strategy area.

The Cambridge Health Alliance is a regional health care system comprised of three hospitals, more than 20 primary care sites, the Cambridge Public Health Department and Network Health, a statewide managed Medicaid health plan.

Cambridge-Somerville Healthy Homes

The existing program managed by the Cambridge Public Health Department, actively serves families of children with asthma or other respiratory difficulties. Receiving referrals primarily from pediatric medical providers, the referred clients are then provided with a thorough home inspection to look for asthma triggers, asthma education, medical case management, and items to reduce exposure to asthma triggers and follow-ups. The program will work closely with Lead Safe Cambridge and anticipates contracting with local non-profit housing rehabilitation specialists to remediate structural housing concerns. The Cambridge Public Health Department is submitting an application to HUD's Office of Healthy Homes and Lead Hazard Control.

Community Development Block Grant Program

The City of Cambridge is an entitlement City that annually receives a direct allocation of CDBG funds, which is used to support a variety of programs and activities, including economic development, design and construction oversight of parks, playground renovations, housing services, and housing development. A majority of the City's CDBG funds are used for housing development activities and services, such as acquisition, rehabilitation, and new construction of affordable housing units by non-profit housing development agencies in Cambridge. In addition to leveraging funds for housing development, CDBG funds supports a variety of housing services and activities, including case management, tenant and landlord mediation services, homelessness prevention and other services for the homeless. The City's appropriation of CDBG funds among its programs reflects its strong commitment to providing decent and affordable housing, good community services, and a healthy economic base.

Conventional Public Housing Operating Subsidy

Federal operating subsidies are used by the Cambridge Housing Authority ("CHA") to make up the difference between the federally-determined allowable cost of managing and maintaining the agency's family and elderly public housing stock, and the amount of rent received. Operating subsidies have been significantly less in recent years than what is actually needed to operate the Agency's federal public housing developments. The CHA will continue working with industry groups and the Cambridge Congressional delegation to seek adequate funding for operating its federally subsidized public housing developments.

Emergency Shelter Grant - HUD

The Massachusetts Executive Office of Health and Human Services has transferred responsibility to entitlement cities for Emergency Shelter Grant funds that the Commonwealth receives. The cities will now be able to allocate these funds along with the ESG monies they receive directly from HUD, provided the community has a Continuum of Care in place for homelessness programs.

HUD requires that each local government Grantee must match dollar-for-dollar the ESG funding provided by HUD with funds from other public and/or private sources. A grantee may comply with this requirement by:

- Providing matching funds itself, or
- Through matching funds or voluntary efforts provided by any recipient or project sponsor.

The City may use any of the following in calculating the amount of matching funds provided:

- Cash,

- The value or fair rental value of any donated material or building,
- The value of any lease on a building,
- Any salary paid to staff to carry out the program of the recipient; and
- The value of the time and services contributed by volunteers to carry out the program of the recipient at a current rate of \$5 per hour.

Fair Housing Initiatives

The local Human Rights Commission receives an annual allocation of Fair Housing Assistance Program (FHAP) funds from HUD in support of their fair housing investigation and enforcement activities. The FHAP grants are allocated to local Fair Housing Agencies, on an as-needed basis, for their education and outreach work through the formula grant proposal system used. The amount of FHAP grant awarded is based on the number of housing complaints resolved in that particular fiscal year.

Family/Youth Services Bureau

Federal funding for street outreach to youth and young adults. This grant pays for the street outreach and related services furnished by Boston-based Bridge Over Trouble Water, which maintains a daily health van and street outreach presence in Cambridge's Harvard Square and operates pre- transitional and transitional housing programs serving homeless young adults ready to leave the streets.

Federal Emergency Management Agency (FEMA) Funds

The Federal Emergency Management Administration makes grant funding available on an annual basis to food pantries and meal programs. FEMA also awards an annual grant to Catholic Charities, enabling the agency to issue payments to landlords to prevent eviction of low-income persons living in a larger region, which also includes Cambridge. Finally, FEMA also awards funding to the City of Cambridge Fuel Assistance Program, enabling the agency to issue payments to utility and oil companies to prevent or address shutoffs which would place a Cambridge or Somerville resident at risk of freezing.

Federal Mental Health and Substance Abuse Block Grant

These block grants are awarded to the State by the federal Department of Health and Human Services and fund a range of services including some of the treatment services utilized by homeless persons.

Federal PACE Grants

The Federal PACE grants provides funding for mental health outreach services for homeless persons. This grants, received by Tri-City Mental Health, a regional provider of mental health services, help fund shelter-based and street-based mental health services.

HOME Entitlement Grant

The City of Cambridge is a participating jurisdiction that receives HOME entitlement funds that assist in carrying out the City's housing strategies. These housing strategies include providing loans to support the acquisition, new construction, and rehabilitation of affordable rental and homeownership housing units for low- and moderate-income households. These funds have also leveraged other public and private funds to help make new projects feasible.

HOME Match Contribution

Section 220 of the HOME Statute requires each that as a Participating Jurisdiction, the City is required to make match contributions on a Federal fiscal year basis. The match contributions must total not less than 25 percent of the funds drawn from the PJ's HOME Investment Trust Fund Treasury account in that fiscal year, excluding certain expenditures that are not required to be matched. These include administrative/planning costs; CHDO operating expenses; CHDO capacity building; CHDO site control, technical assistance and seed money loans for projects that do not go forward; and amounts provided from sources other than State HOME funds to make up the shortfall between a local PJ's allocation and the threshold amount.

Each Field Office must use IDIS to determine the fiscal year match liability of each of its PJs. This data is contained in report number CO4PR33, which displays a PJ's total fiscal year disbursements, those disbursements requiring matching funds, and the match liability amount. In turn each PJ must submit a HOME match report (form HUD-40107-A) as part of its Consolidated Annual Performance and Evaluation Report (CAPER). Field Offices must determine compliance with the matching requirements as part of the CAPER review. The City of Cambridge produces a Match Report annually with the CAPERS Report.

HOPE Programs (HOPE I, HOPE IV, HOPE VI)

The HOPE VI program was developed as a result of recommendations by the National Commission on Severely Distressed Public Housing, which was charged with proposing a National Action Plan to eradicate severely distressed public housing. The Commission recommended revitalization in three general areas: physical improvements, management

improvements, and social and community services to address resident needs. The activities funded by HOPE VI Revitalization grants include the capital costs of major rehabilitation, new construction, and other physical improvements; demolition of severely distressed public housing; management improvements; planning and technical assistance; and community and supportive services programs for residents.

Low-income Housing Tax Credits

The Low-income Housing Tax Credit Program (LIHTC) provides financial support for the acquisition and rehabilitation or development of eligible rental projects for low and moderate-income households. As the types of projects funded with Low-income Housing Tax Credits are consistent with Cambridge housing goals, the City intends to support housing developers in their applications for credits in the coming year.

McKinney–Vento Supported Housing Program (SHP)

The SHP program is a federally funded competitive grant program annually re-authorized by Congress and administered by HUD which contributes upwards of \$1 million per year to fund a range of homeless programs, including permanent supported housing for persons with disabilities, transitional housing, and supportive services, including housing search, drop-in services, street outreach, etc.

McKinney–Vento Shelter Plus Care (S+C)

The S+C program, also funded out of the Mc-Kinney Vento Process, provides housing subsidies for disabled persons who have transitioned out of homelessness, and whose tenancies depend upon the ongoing receipt of supportive services. Services offered to S+C tenants are not funded through the S+C grants, which only pay for the housing subsidies.

Moderate Rehabilitation Single Room Occupancy Program

Through the McKinney and Shelter Plus Care programs, Mod Rehab SROs provide housing subsidies to support the moderate rehab of existing single room occupancy (SROs) buildings. In the past, the Cambridge Housing Authority has used this program to support a variety of projects.

Non-Public Housing Development

Through the flexibility provided under the Moving to Work Deregulation Demonstration

Program (MTW), the CHA and its non-profit affiliates, will continue developing new affordable housing units for low-income households whenever development and acquisition opportunities arise. Through acquisition and planned rehabilitation over the past decade, the CHA has added over three hundred units of affordable housing to the City's housing stock. CHA's non-profits develop high quality buildings and scattered site condominiums serving some of the community's most vulnerable elders, individuals with disabilities and low-income families.

Capital Funds Program (CFP)

Though this program, HUD provides funds annually via formula to the Cambridge Housing Authority. These grant funds are used for development, financing, modernization, and management improvements of public housing in Cambridge.

American Recovery and Reinvestment Act (ARRA)

CHA has used nearly \$29 million in these Federal funds (also called stimulus funds) to drive redevelopment and renovation efforts at public housing developments throughout the city, totaling over \$81 million in total construction

Annual Contribution Contract (ACC)

This program provides funding through an annual contract to the Cambridge Housing Authority for payments toward rent, financing debt service, and financing for modernization of public housing.

Public Housing Development

CHA will vigorously pursue any opportunities for funding for public housing development in the future, although none have been funded by Congress.

Safe Havens for Homeless Individuals

This program provides financial assistance to local governments to support the acquisition, rehabilitation, and operating costs of low-cost, semi-private lodging for homeless persons with severe mental illness. Counseling to encourage residents' participation in treatment programs is a component of this program. The organization, On the Rise, operates a "Safe Haven Day Drop-In" for homeless women, as well as street outreach, but there is no resident component at this time.

Section 108 Loan Grantee Program Funds

Section 108 loan guarantees are used for activities that meet national CDBG objectives, which include (1) benefit low- and moderate-income families; (2) prevent or eliminate slums or blight; or (3) meet other urgent community development needs. Eligible activities include property acquisition; rehabilitation of publicly owned property; housing rehabilitation; economic development activities; acquisition, construction, reconstruction, etc. to preserve and create affordable housing for special populations.

Housing Choice Voucher Program (Local Leased Housing Program)

The HCVP (“Section 8”) Program was developed to offer low-income households a chance to obtain units in privately owned buildings. Theoretically, the program’s mobility promotes poverty deconcentration in urban neighborhoods and provides a desirable alternative to public housing developments. The program, under the aegis of the CHA, provides participants subsidies to rent private units throughout the City. The success of the program in Cambridge is in large part due to the regulatory flexibility granted CHA through its participation in the MTW program. MTW allows CHA to quickly adjust subsidy levels in response to fluctuations in the City’s rental market in order to maximize the number of households accessing housing subsidies through the voucher program.

Currently, CHA’s MTW participation allows it to exceed HUD’s regulatory caps on a number of policies, including FMR levels, the percentage of any given building that can be project-based, and the total percentage of income a program participant can contribute towards housing. In very limited circumstances, the CHA has exceeded the FMR upset cap and/or allowed residents to contribute a higher percentage of their income than program rules would regularly allow. In aggressive pursuit of Project-Based units, the CHA has been very successful in ensuring longer-term affordability of units in the City, determining on a case-by-case basis the number of units in any given development that should or can be project-based. CHA has amended the Agreement with HUD, and will continue to participate in the MTW demonstration through FY 2020.

Shelter Plus Care Program

The Shelter Plus Care Program provides subsidies for housing that provides service programs for homeless people with disabilities, primarily those with serious mental illness, chronic problems with alcohol and/or drugs, AIDS, and other related diseases. The Cambridge Housing Authority (CHA) continues to subsidize 18 scattered site units in this program.

Supportive Housing for Persons with Disabilities (Section 811)

This program supports nonprofits in developing supportive housing with appropriate services for persons with disabilities. To the extent that appropriate sites are available, Cambridge will support applications under this program that are consistent with the Consolidated Plan.

Supportive Housing Program

This program provides grants to defray the cost of acquiring or rehabilitating buildings to house homeless persons. Operating subsidies and service funding are also eligible. The Department of Human Service Programs (DHSP) currently administers Supportive Housing Program subcontracts with 20 service providers, totaling approximately \$3.6 million annually. Annually, DHSP will pursue funding through the HUD SuperNOFA for renewal of the Housing Resource Team, Housing Search and Post Placement Stabilization Program administered by HomeStart. They will also apply for funding for new programs to support stabilization for homeless families that have been placed into permanent housing; the 'Youth on Fire' clinical and case management services for homeless youth; and a homeless management information system that will be administered by UMASS. DHSP is in the process of assembling its application for HUD's SuperNOFA.

Program Income

Program income, defined as loan repayments, or net cash reserves produced by any project funded in whole or part by Community Development Block Grant (CDBG), Housing for Persons With Aids (HOPWA), Emergency Shelter Grant (ESG), or the HOME Investment Partnership (HOME) will be expended on projects/programs before new funds are drawn down from the U.S. Treasury.

Workforce Investment Act

The Workforce Investment Act (WIA) is funded through the Department of Labor and is one of the major funding sources for Just A Start's (JAS) Summer Youth Program. Each year, the Summer Youth Program enrolls approximately 65 young teens, predominantly ages 14-16 in a Work Experience/Academic Enrichment Program for 6-7 weeks in July and August. They spend half their time on supervised crews, which provide repair, and beautification services on CDBG eligible properties and on Cambridge Housing Authority developments. The other half of their time is spent on academic enrichment activities to develop literacy and math skills, and on career development activities to help them develop work skills and career goals.

YouthBuild

YouthBuild is a HUD training program and funding source that enables youths who have dropped out of high school to pursue a GED, while gaining technical skills in the workforce. Administered by Just A Start Corporation (JAS), participants who ages range from 17-24, attend classes to earn a GED certificate, and also spend a portion of their time working on supervised housing rehabilitation crews. The crews provide carpentry, renovation and beautification services to Cambridge's non-profit housing development organizations as they renovate and develop affordable housing units for low and moderate-income households. Participants are also involved in community service and attend leadership trainings. Upon graduation from the JAS YouthBuild Program, participants are equipped to achieve gainful employment, pursue a college degree, or attend trade school to advance their technical skills. To help in the transition, supportive counseling service is provided for at least one year after graduation.

Interest Reduction Payment (IRP)

Projects originally assisted under Section 236 of the National Housing Act, received a monthly Interest Reduction Payment (IRP) subsidy to reduce the effective mortgage interest rate. When these projects receive new financing the IRP payments can be severed from the original Section 236 mortgage and applied to the new financing. This can be done when preserving expiring use projects.

State Resources

Cambridge Housing Assistance Program

The City of Cambridge and the State of Massachusetts fund the Cambridge Housing Assistance Program (HAP). This program prevents homelessness through tenant and landlord counseling and mediation. It also provides housing search and stabilization services. The Department of Human Service Programs receives funds as a subcontractor of CAPIC in Chelsea who receives and regionally distributes the HUD funds.

Capital Improvement and Preservation Fund (CIPF)

DHCD administers this state-funded program that provides funds for the preservation of expiring use properties or for properties with expiring project-based rental assistance contracts. CIPF is a potential source of funds to preserve the affordability of the expiring use properties in Cambridge.

Commercial Area Transit Node Housing Program (CATNHP)

CATNHP is a state-funded bond program available to municipalities, non-profit and for-profit sponsors to support acquisition, rehabilitation and/or new construction of affordable first-time homebuyer and rental housing occurring within neighborhood commercial areas and in proximity to public transit nodes. Given the numerous public transit stations and bus stops in Cambridge, this is a potential source of funds for the development of affordable housing in the City.

Community Based Housing (CBH)

DHCD administers this program which provides funding for the development of integrated housing for people with disabilities, including elders, with priority for individuals who are in institutions or nursing facilities or at risk of institutionalization. CBH is a potential source of funding for new affordable units serving these populations in Cambridge.

Housing Innovation Fund (HIF)

Administered by the Department of Housing and Community Development, the HIF is a state funded program for non-profit developers to create and preserve affordable rental housing for special needs populations. HIF is a potential source of funds for the

affordable units created in Cambridge for special needs populations.

Housing Stabilization Funds

The Housing Stabilization Fund (HSF) supports comprehensive neighborhood redevelopment efforts, and assists developers and municipalities acquire, preserve and rehabilitate affordable housing. With the HSF, the Massachusetts Legislature placed a special emphasis on using the HSF on redeveloping foreclosed and distressed properties and on creating affordable homeownership opportunities. HSF also includes a set aside for a SoftSecond Loan program, which creates homeownership opportunities for first-time homebuyers by subsidizing mortgages, or providing down payment or closing cost assistance. HSF is a potential source of funds for the City's affordable housing developments.

Massachusetts Affordable Housing Trust Fund (AHTF)

The Massachusetts Affordable Housing Trust Fund (AHTF) is designed to provide resources to create or preserve affordable housing throughout the state for households with incomes not more than 110% of the area median income, as determined by the U.S. Department of Housing and Urban Development (HUD). The AHTF is sited within the state's Department of Housing and Community Development and is managed by the Massachusetts Housing Finance Agency (MassHousing) with guidance and assistance from a 15-member Advisory Committee comprised of local officials, housing advocates, lenders and developers. The AHTF is a potential source of funds for the City's affordable housing developments.

Mass Housing Get the Lead Out Program

Through a partnership with the Departments of Public Health and Housing and Community Development, MassHousing provides an affordable way for income-eligible households to remove hazardous lead paint from their home.

Menotomy Weatherization Program

Funded through the State and a local utility company, this program provides energy efficiency services to income eligible households. Services include insulation of homes and updates or replacements of heating systems for low-income families.

Soft Second Loan Program

The Soft Second Loan Program, administered by Massachusetts Housing Partnership (MHP), offers a second mortgage to low- and moderate-income first-time homebuyers, to reduce their first mortgage amounts and to lower their initial monthly costs. The borrower pays the entire principal and interest on the first mortgage. The principal payments on the second mortgage are deferred for 10 years and a portion of the interest costs for eligible borrowers is paid by public funds.

State-Assisted Public Housing

In recent years, CHA has converted close to 100 units of state-assisted public housing to the more robustly-subsidized Federal portfolio. However, funding from the Commonwealth still supports the operation of more than 500 units of public housing in Cambridge.

State's Department of Public Health

The State's Department of Public Health provides Emergency Assistance payments for shelter services. As part of its role in administering the TANF (Temporary Assistance for Needy Families) program, the State's Department of Transitional Assistance (DTA) funds the cost of emergency shelter to income eligible and otherwise qualified homeless families. The DTA also contracts with shelters on a per-person per-day basis to provide reimbursement for shelter services furnished to individuals.

State Emergency Assistance

State Department of Transitional Assistance (DTA) funds the cost of emergency shelter to income eligible and otherwise qualified homeless families. DTA also provides reimbursement for shelter services furnished to individuals.

State HOME Allocations

The Massachusetts Department of Housing and Community Development (DHCD) allocates its HOME appropriation through competitive funding rounds. The City of Cambridge will support applications for State HOME funds submitted by Cambridge nonprofits in the coming year. State HOME funds will leverage federal, other state, city and private sources to make the projects feasible.

State Taxes

Tax revenues to fund substance abuse treatment services, including detoxification, halfway housing and outpatient services. The DPH also uses State resources to fund CASPAR Emergency Shelter Center.

TOD Infrastructure and Housing Support Program (TOD Bond Program)

This program is intended to help create more compact, mixed-use, walkable development close to transit stations. To help accomplish this, this program will provide financing for housing projects, bicycle facilities, pedestrian improvements and parking facilities within a quarter mile of a commuter rail station, subway station, bus station, or ferry terminal. The TOD Bond Program is a new fund and, given the numerous public transit stations in Cambridge, is a potential source of funds for housing in Cambridge.

Local Resources

Affordable Rental and Homeownership Services

The City's Community Development Department (CDD) maintains a database of low and moderate-income households interested in affordable housing opportunities, and provides referrals regarding available housing units. In addition to marketing affordable units created through the City's First-time Homebuyers Program, CDD also assists nonprofit and for-profit developers with locating low-income buyers and renters for their affordable units. Free homebuyer classes and counseling are also offered to Cambridge residents.

Cambridge Affordable Housing Trust

The City established the Cambridge Affordable Housing Trust in 1989 to promote, preserve and create affordable housing. Since 1995, Cambridge has made significant contributions to increasing affordable housing by providing City funds in combination with matching funds under the Community Preservation Act. In FY2011, the Trust received \$7.6 million through the Community Preservation Act. The Trust lends these funds to local nonprofit housing development organizations to develop affordable housing. The Trust funds the Financial Assistance Program, a comprehensive first-time homebuyer program that provides direct financial assistance to eligible homebuyers. The Trust also manages funds contributed by commercial developers through the Incentive Zoning Ordinance. Passed by the City Council in 1988, the ordinance requires large commercial developers seeking a Special Permit to make a contribution of to the Cambridge Affordable Housing Trust Fund in the amount of \$4.38 per square foot.

Cambridge Fund for Housing the Homeless

This fund, comprised of private donations, is administered through the Cambridge Department of Human Service. It is used to prevent homelessness by funding security deposits, first or last month's rent, realtor's fees, and other placement-related expenses.

Cambridge Historic Commission

The Cambridge Historical Commission is a municipal agency concerned with the history of Cambridge and the preservation of significant older structures in the city. To aid in the preservation and rehabilitation of these older buildings, the Commission administers various federal, state, and local programs. Grant funds may be used to restore exterior features that contribute to the original appearance of the building. Such work includes the repair or restoration of original ornamental trim, porches, columns, railings, windows, and chimneys. The grant may also be used to restore original siding such as clapboards or

shingles. It may also be applied toward structural repairs that are essential to the integrity of original features.

Cambridge Housing Assistance Program

The City of Cambridge partially funds the Cambridge Housing Assistance Program, a program that prevents homelessness through tenant and landlord counseling and mediation, and housing search services.

Cambridge Multi-Service Center

The Department of Human Service Programs operates the Multi-Service Center, which provides services to prevent homelessness and to serving residents who have become homeless. The state-funded Housing Assistance Program at the Multi-Service Center receives referrals from the Massachusetts Department of Transitional Assistance of families at high risk of losing their housing for a variety of reasons. Staff provide case management, negotiate with landlords, refer tenants to City-funded legal services as appropriate, provide emergency funds for rental arrearages and other tenancy-threatening emergencies and counsel clients about their rights, responsibilities and options.

Cambridge Neighborhood Apartment Housing Services (CNAHS)

CNAHS, an affiliate of Homeowner's Rehab, Inc., is a private non-profit corporation with a mission to improve the condition of multi-family rental housing in Cambridge, without causing the displacement of existing tenants. In order to meet this goal, CNAHS provides technical and financial assistance to owners who wish to renovate their multi-family property and keep their units affordable.

Expiring Use ~ Low-Income Housing Preservation Program

One of the Community Development Department's (CDD) housing strategies is to preserve affordable units with expiring use restrictions. To this end, CDD provides technical assistance to owners and non-profit organizations; and works with tenants and other concerned parties to address the long-term concerns of housing developments at risk of losing their affordability. It also provides funds to a local non-profit, the Cambridge Economic Opportunity Committee (CEOC), who hires a Tenant Organizer to work directly with households living in buildings whose affordability restrictions are coming to term. The City will continue to work with tenants and owners of expiring use properties continue to identify buildings at risk of being converted to market units, and work to preserve their long-term affordability.

Harvard Loan 20/20/2000 Initiative

In the fall of 1999, Harvard University announced the 20/20/2000 program. Through this initiative, Harvard provided \$10 million to the City for affordable housing development. Of these funds, \$6 million have been disbursed to the Affordable Housing Trust and \$4 million will be channeled through two non-profit groups to fund affordable housing projects in Cambridge. Currently, the Trust is using the funds to provide low-interest loans for construction and permanent financing for the development of affordable housing units.

Incentive Zoning Program

The Incentive Zoning Ordinance, passed by the City Council in 1988, requires commercial developers, who are seeking a Special Permit, to make a contribution to the Cambridge Affordable Housing Trust Fund. The housing contribution amount is currently \$4.38 per square-foot.

Inclusionary Zoning Program

The City of Cambridge has an Inclusionary Zoning ordinance that requires any new or converted residential development with ten or more units to set-aside 15% of the total number of units as affordable units. The Community Development Department implements the program and monitors compliance with this ordinance. Staff work with the private developers to design and implement the marketing and sale or leasing of units to low and moderate-income Cambridge residents. Since the Ordinance was passed in 1998, more than 460 affordable units have been permitted in all areas of the City. Long-term affordability of these units is ensured by a permanent deed restriction.

Property Tax Revenues

Local real estate taxes levied on residential and business help to cover the costs of all the programs in the Plan either through project delivery costs or actual "bricks and mortar" costs. It also provides matching funds for the City's Community Preservation Act (CPA) award from the State.

State Low Income Housing Tax Credits

The Massachusetts Legislature created the state Low Income Housing Tax Credit program in 1999 to supplement the federal program, since the demand for federal credits far exceeds the amount allocated to the state. State credits are limited to developments receiving federal low income housing tax credits and placed in service on or after January 1, 2001 and must remain affordable for at least 45 years. Developers apply for state credit

allocations when they apply for federal tax credits and state credits are allocated using the same criteria as for federal.

Massachusetts Rental Voucher Program (MRVP)

MRVP is a state-funded rental assistance program that provides funds to low income households to help them bridge the gap between market rents for non-luxury apartments and what they can afford at 30-40% of their income. Because MRVP makes existing private units affordable, there is broad consensus among housing advocates that it is the best tool available to help homeless families and individuals to move from shelters to stable housing.

Massachusetts Historic Rehabilitation Tax Credit

Under the Massachusetts Historic Rehabilitation Tax Credit a certified rehabilitation project on an income-producing property is eligible to receive up to 20% of the cost of certified rehabilitation expenditures in state tax credits. There is an annual cap, so there are selection criteria that ensure the funds are distributed to the projects that provide the most public benefit. The Massachusetts Historical Commission certifies the projects and allocates available credits.

Community Economic Development Assistance Corporation (CEDAC)

CEDAC is a public-private, community development finance institution created by the Commonwealth of Massachusetts. CEDAC provides technical assistance, pre-development lending, and consulting services to non-profit organizations involved in housing development, workforce development, neighborhood economic development, and capital improvements to child care facilities. These organizations may include community or neighborhood development corporations, non-profit developers, and tenants' associations.

Private Resources

Bank of America Foundation (B of A)

B of A is a private charitable foundation managed by the Bank of America. It accepts applications for funding from organizations to support activities consistent with its mission and interests.

Second Chance Program

Administered through Just-A-Start, this program offers low interest rates for refinancing of existing mortgages and rehab for income-eligible households that have credit history problems and own a one- to four-unit owner-occupied residential property in Cambridge.

Families to Families Funds (FFF)

The FFF is a charitable fund, awarded by a small foundation to the City's Multi-Service Center for the Homeless, which uses the Fund to help pay family arrearages to prevent eviction or to help cover up-front moving costs to prevent/end individual or family homelessness.

Federal Home Loan Bank Programs

The Federal Home Loan Bank (FHLB) manages a number of programs that support the acquisition and development of affordable housing projects. Cambridge nonprofits have been successful at receiving these funds in the past, and if suitable projects are under development, will apply for additional FHLB funds in annually.

Harvard Emergency Loan Program

The Harvard Emergency Loan Program is a revolving loan that provides funds to rehabilitate distressed multifamily properties, and has provided funds for the rehabilitation and acquisition of units developed by local non-profits. As part of the pilot negotiations with the City, Harvard is considering extending and recapitalizing this program.

Non-Profit & Owner Equity

The City's non-profit affordable housing developers include Just A Start, Homeowner's Rehab, Inc., Cambridge Housing Authority, CNAHS, and CASCAP Reality Inc.

Private Lenders

Cambridge local private lenders, provide acquisition, rehabilitation, and construction loans to Cambridge affordable housing projects.

General Questions

1. *Assessment of the one-year goals and objectives:*
 - a. *Describe the accomplishments in attaining the goals and objectives for the reporting period.*
 - b. *Provide a breakdown of the CPD formula grant funds spent on grant activities for each goal and objective.*
 - c. *If applicable, explain why progress was not made towards meeting the goals and objectives.*
 2. *Describe the manner in which the recipient would change its program as a result of its experiences.*
 3. *Affirmatively Furthering Fair Housing:*
 - a. *Provide a summary of impediments to fair housing choice.*
 - b. *Identify actions taken to overcome effects of impediments identified.*
 4. *Describe Other Actions in Strategic Plan or Action Plan taken to address obstacles to meeting underserved needs.*
 5. *Leveraging Resources*
 - a. *Identify progress in obtaining "other" public and private resources to address needs.*
 - b. *How Federal resources from HUD leveraged other public and private resources.*
 - c. *How matching requirements were satisfied.*
-

Affirmatively Furthering Fair Housing

Addressing Impediments to Fair Housing

The City of Cambridge completed a new Fair Housing Plan in FY 2010 that included the Analysis of Impediments (AI) to Fair Housing Choice. HUD does not require an AI to be submitted annually for review. However, the City is required, as part of the Consolidated Plan Performance Evaluation Report (CAPER), to provide HUD with a summary of the AI identified and the jurisdiction's accomplishments in addressing them for the current reporting year. Below are activities the City participated in this year to address impediments to fair housing.

The City strategically collaborates with private and non-profit developers and various funding sources to increase the supply of affordable rental and homeownership housing units for low- and moderate-income households. The City housing services are provided in a manner that reaches across cultures in the ethnically diverse City of Cambridge. This includes offering translation services for first time homebuyer classes and housing literature in various languages upon request. The City continues to implement programs it has created over the years to create new units and to utilize resources provided by the State of Massachusetts and the Federal government as it faces high development costs in a built-out City. Several strategies to address impediments to fair housing in Cambridge are listed below.

Subsidize High Cost of Land and Real Estate Development

The high cost of land continues to make Cambridge a very challenging real estate market to create and preserve affordable housing. Consequently, the City has implemented programs to facilitate the development and preservation of affordable housing. The programs include Non-profit Sponsored Rental and Homeownership Development, the Inclusionary Housing Program, the Expiring Use Program, the Cambridge Neighborhood Apartment Housing Service (CNAHS) Multifamily Rehabilitation Program and the Home Improvement Program (See Objectives 1-4 for additional details and accomplishments on these programs). In addition, recent citywide rezoning initiatives continue to foster the development of new housing opportunities throughout the City.

Promote Zoning Favorable to Affordable Housing Development

The Cambridge Community Development Department (CDD) has worked for many years to promote the development of affordable housing through amendments or additions to its zoning code. The most significant recent changes made to support the creation of new affordable housing are the Inclusionary Zoning Ordinance, the Incentive Zoning Ordinance, and the City-wide Rezoning Initiative.

- *Inclusionary Zoning Ordinance*

In 1998 the City adopted an Inclusionary Zoning Ordinance that requires developers of any new or converted residential development with 10 or more units to provide 15 percent of the total number of units as affordable housing. In return, the developer receives up to a 30 percent increase in density. CDD monitors compliance with this ordinance. CDD staff work with the private developers to design and implement the marketing and sale or leasing of units to low and moderate-income Cambridge residents. In FY 2011, 10 units were secured through deed restrictions ensuring their permanent affordability. To date, 469 units have been created through the Inclusionary Housing Program.

- *Incentive Zoning Ordinance*

The Cambridge Incentive Zoning Ordinance was adopted in 1988. It requires that non-residential developers with projects over 30,000 square feet that require a Special Permit to authorize an increase in the permissible density or intensity of a particular use, mitigate the impact of their development through a contribution to the Affordable Housing Trust. These funds are used to sponsor the development of affordable rental and homeownership units. The current contribution is \$4.38 per square foot. There are several developments underway which will be required to make Incentive Zoning contributions prior to completion in the coming years.

- *Citywide Rezoning Initiative*

The Cambridge City Council passed a citywide rezoning initiative in 2001 to increase the City's housing stock by allowing housing in all districts, by rezoning numerous districts for housing, by facilitating the conversion of industrial buildings by streamlining the permitting process, and by reducing the commercial floor area ratios (FARs), thereby increasing a developer's incentive to build housing.

Each of these have resulted in new opportunities for local affordable housing developers and produced more affordable units through the Inclusionary Zoning Ordinance.

Buffering the Effects of the Ongoing Shortage of Affordable Housing

In 1995, Massachusetts eliminated rent control through a statewide ballot initiative. While the direct effects of the end of rent control was displacement of many low- and moderate-income households, the lasting effects of the loss of rent control can still be seen. Dramatic increases in rent were followed in recent years by widespread condominium conversion as condo prices of the city soared. Condominium conversions continue to occur disrupting many lower income long-term tenants. Many of whom cannot afford to remain in the City. Currently, a household needs to earn \$180,019 per year to afford the median-priced single-family home or \$110,200 per year to afford the median-priced condo. To rent a market-rate two-bedroom unit, a household must have an annual income of \$92,000.

The City of Cambridge has made significant contributions to increasing affordable housing through the Cambridge Affordable Housing Trust. The Trust provides funding for housing development, preservation, and improvement. Cambridge is one of the few municipalities nationwide that spends significant local funds on affordable housing efforts. To date, the Trust has received over \$100 million in City funds to finance the development of new units, including \$7.6 million in FY 2011.

Leveraging Available Public & Private Funds

The Community Preservation Act (CPA) is a financing tool for communities to leverage funds to preserve open space, historic sites, and affordable housing which was adopted by the Cambridge City Council and Cambridge voters in 2001. The CPA places three percent surcharge on local property taxes to be used for the open space, historic preservation and affordable housing. The state, in turn, matches the generated tax revenue, providing an even greater incentive for municipalities to pass the CPA. Cambridge voters passed the CPA, which has provided a significant source of funds for affordable housing. These funds also have helped to leverage other funds for housing programs.

In FY 2011, \$7.6 million was appropriated to the Cambridge Affordable Housing Trust for housing preservation and creation in FY 2011. CPA funds allocated to the Affordable Housing Trust have leveraged more than \$268 million in commitments from other public and private sources to assist in the City's efforts to preserve and create affordable housing and offer a comprehensive array of housing programs for its residents.

Addressing Competing Concerns of Neighborhood Residents

There are competing demands among residents in Cambridge. Several of the primary conflicts exist between the desire for more housing in general, but limited tolerance for increased housing density and the corresponding impacts on parking, traffic, and open space associate with many proposed developments. The City has considered several strategies to address and remove existing barriers. The strategies include: public education; using prior successful affordable housing developments as examples of good development with minimal impact on the neighborhood; and intensive work with neighborhood residents to identify and address concerns to develop support for proposed projects. However, with Cambridge being a densely populated City, the difficult issue of competing uses and appropriate density for any remaining undeveloped sites will likely continue to be a challenge.

Strategies for Affirmatively Furthering Fair Housing

The following section addresses the City's efforts to further fair housing for all Cambridge residents.

City's Human Rights Commission: The Commission investigates allegations of discrimination and continues its commitment to ensure compliance with Title VIII of the Civil Rights Law of 1968 and the 1988 Amendments that expanded the existing legislation to prohibit housing discrimination against disabled individuals and families. The City's Human Rights Commission receives HUD funds and City funds, for mediation, public hearings, and awarding of damages for cases under fair housing laws.

Fair Housing Plan: In FY2010, the Community Development Department created a Fair Housing Plan, which includes an Analysis of Impediments to Fair Housing Choice. The plan was developed in conjunction with many other departments of the city, along with Cambridge Human Rights Commission and the Cambridge Housing Authority. In addition, input was gathered from many of the nonprofit organizations in the city, including CDBG subrecipients Just A Start Corporation and Homeowner's Rehab, Inc.. And other local housing and service providers

Public Education and Community Outreach: The Community Development Department hosted and attended community meetings and housing events throughout the City to inform residents of services, projects and programs active in the City. Many of the events are held annually. Some of the outreach events include National Night Out, Danehy Park Family Day, Hoops and Health, and the Cambridge River Fest. Housing staff use community events as outreach opportunities to disseminate information on City's housing services and speak with residents about available resources. The City also hosts public meetings to engage the community and identify current needs through the Consolidated Plan preparation process, and the annual Community Preservation Act appropriation process. The following are descriptions of several community outreach efforts by the City.

Referral Services ~ The Community Development Department provides referral services to Cambridge residents directing them to organizations in the City which can assist with various housing and social service issues, as well as individual counseling on housing and homebuyer issues. In FY2011, Housing staff responded to over 3,479 inquiries concerning housing services and entered 605 new households in the housing database. The housing staff also continued to distribute a housing brochure that describes the housing services and programs available in the City of Cambridge and includes contact information for accessing the housing services.

Loan Program Sessions ~ Housing Staff attend loan program sessions held by local banks to introduce new products available for assisting low and moderate income households. Program information is then shared with the City's First Time Homebuyer participants through the first time homebuyer classes and individual counseling.

Application Information Sessions ~ When affordable housing units are being made available by the City, Housing Staff conduct informational sessions to help potential applicants understand the eligibility guidelines, the application process, and the affordability requirements of each unit. These sessions are conducted for both rental or homeownership units marketed by the Housing Division. In addition where the City now accepts applications for several programs on a rolling basis, regular sessions are scheduled throughout the year to discuss available housing, eligibility requirements, and application processes.

Cambridge Fair Housing Month ~ April is Fair Housing Month in Cambridge. The Cambridge Human Rights Commission's fair housing award ceremony at the end of April marked the culmination of a month of fair housing activities, including the Commission's annual poster and essay contest for middle school students in Cambridge. After fair housing workshops and after-school programs at a variety of schools, the Commission received 64 entries to the contest, which represented students from across the city.

Creation of Proactive Zoning Policies: In 2001, the City Council passed a citywide rezoning initiative. The new zoning made housing an allowable use in all districts, rezoned numerous districts to housing, facilitated the conversion of industrial buildings by streamlining the permitting process, and reduced commercial floor area ratios (FARs), thereby increasing a developer's incentive to build housing. Each initiative fosters new opportunities for local affordable housing developers. Another change came with the adoption of the Inclusionary Zoning Ordinance, which requires developers of any new or converted residential development with ten or more units or more than 10,000 square feet to make 15 percent of the units affordable to households earning no more than 80 percent of the area median income.

Tenant and Landlord Support and Mediation Services: The Community Development Department supports programs and services administered by local agencies to further fair housing. With funding from the City, Just-A-Start Corporation administers a tenant and landlord Mediation Services Program, which provides a resource both for tenants and landlords which can help address issues of fair housing in a collaborative manner. In FY2010 provided outreach to over 275 Cambridge residents and completed 69 specific cases.

City of Cambridge Multi-Service Center: This center provides housing search services, referrals to shelters, and limited emergency funds.

Cambridge and Somerville Legal Services (CASLS): CASLS provides free legal services for low-income residents.

Tenant Organizing for Expiring Use Buildings: With support from the City, the Cambridge Economic Opportunity Corporation (CEOC) employs a full-time Tenant Organizer whose responsibility it is to organize and mobilize tenants at risk of being displaced from federally-assisted buildings when its affordability restriction expire.

CEOC Lead Neighborhood Work-groups: Funded and supported by the City, the Cambridge Economic Opportunity Council (CEOC) coordinates Civic Participant Workgroups that address housing issues. These workgroups include the Cambridge Expiring Use Tenant Committee, Alliance of Cambridge Tenants (ACT), Fresh Pond Tenant Association, and CEOC's Haitian Action Group. CEOC also provides support and advocacy to informal tenant groups. CEOC in this role provides a range of activities including tracking state and federal legislation which may affect the management, ownership, rents, and leases at properties; the production of informational flyers; translation services; assistance in agenda preparation; and meeting facilitation.

Other Actions

In the Five-Year Consolidated Plan written in 2010 as well as in preparing the FY2011 Action Plan, the City identified impediments to developing affordable housing for the City's low-income residents and continues to address those needs in various ways (see the discussion on Affirmatively Marketing Fair Housing). In addition, the City has identified other key strategies to the successful delivery of affordable housing programs and services. These strategies include continued collaboration among key federal, state and local agencies, which has helped to improve public housing policies, resident initiatives, and ensure the availability of de-lead units.

Managing the Process

1. *Describe actions taken during the last year to ensure compliance with program and comprehensive planning requirements.*
-

Lead Agency

The City's Community Development Department (CDD) has been designated the lead agency responsible for the development of the Consolidated Plan and oversight of all aspects of the process. CDD has the responsibility of ensuring that the goals of the City Manager and the City Council are met through the various program and projects in the Consolidated Plan. The CDD is also responsible for the administration of the Community Development Block Grant and the HOME funds. CDD works closely with the Department of Human Services, which manages 15% of the CDBG funds and 100% of the Emergency Shelter Grant. A major portion of the CDBG and HOME funds are awarded to two nonprofits, Just A Start and Homeowners' Rehab. Inc. The nonprofits partner with CDD in the development of Affordable Housing units and the stabilization of neighborhoods through housing rehabilitation.

Significant Aspects of Developing the Plan

Development of the Plan involved working closely throughout the year with the Department of Human Services. CDD developed the Plan within the guidelines established by the City Council's goals and the City's annual budget process. CDD, Human Services, City Manager and the City Council worked all year long establishing goals and priorities for the city by collaborating with residents, various neighborhood groups and business leaders.

Consultations

Working within the goals set by the City Council and the City Manager, CDD worked closely with neighborhood groups and residents developing goals, initiatives and strategies that are pertinent to each neighborhood. (See neighborhood studies). The Department of Human Services establishes their goals by consulting the public services providers who have direct contact with the clientele being served.

Cambridge City Council Goals and actions taken to achieve them:

Foster Community and support Neighborhood Vitality. Support opportunities for citizens to participate in setting city priorities and to know each other within their neighborhoods and across the city.

CDBG funds support the efforts of City staff to create neighborhood studies, where public meetings are a prominent aspect and resident input openly courted, which inform zoning policies and determine what opportunities for improvement need to be met and what activities yield the most positive results for the residents. These meetings also provide the residents with the opportunity to engage with their neighbors, City staff as they relate to activities within neighborhood, as well as their living experience and environment in general.

Evaluate City expenditures with a view of maintaining a Strong Fiscal Position and awareness of the Impact on Taxpayers.

City staff strive for optimal efficiency in the stewardship of HUD funds. From the recognition of need areas, to the establishment of priorities, to the contract award process and subsequent monitoring activities of our sub-recipients and contractors the City is very focused on being as cost-effective as possible while producing high-quality results. This effort is a top priority of the City Manager and is evident in all practices ranging from the smallest of grant awards to multi-million dollar acquisitions for affordable housing.

Additionally, in the course of its Five-Year Consolidated Plan for FY2006-2010 the City utilized a total of over \$160 million in leveraged resources in the execution of its projects from federal, state and private sources. In FY2011 the City leveraged more than \$36 million (see chart on page 55).

Strengthen and support Public Education and other Learning in Cambridge for the benefit of residents of all ages.

The City has dedicated a portion of its HUD funding over the years to provide opportunities for Cambridge residents to obtain training for jobs that exist within the City's key economic sectors as well as courses that are geared for small business owners and aspiring entrepreneurs, as well as training courses to help residents understand the various aspects of banking and finance that might not be familiar to them. From First Time Home Buyer courses to financial Literacy Training to courses work that gives residents the required knowledge to obtain positions within the bio-medical and emerging "green jobs" industries the City

has, and will continue to, place an emphasis on enabling and empowering its residents to improve their lives.

The City also uses its RAP program in conjunction with Just-A-Start corporation in the rehabilitation and construction of affordable housing units. The program gives troubled and under-privileged Cambridge youths direct experience as laborers working under skilled craftsmen. This program not only provides useful skills training, but also exists as an encouraging and positive experience which gives the youths both knowledge and a sense of positive accomplishment.

Value and support the racial, socioeconomic, cultural and religious Diversity of our city.

HUD mandates the targeting the historically disenfranchised members of our society and Cambridge's management of HUD funds directly reflects that standard. By statute HUD funds are to assist very low, low and moderate income individuals, businesses and neighborhoods and therefore all of the projects and programs undertaken by the City target and serve these individuals. Additionally, the City monitors the efforts of its contractors and sub-recipients to include minorities and women in owned business in the execution of HUD funded City contracts.

Promote a Healthy Environment by adopting healthy and environmentally sound and energy efficient practices throughout the community.

The City places great emphasis on energy conservation and environmentally sound practices. New construction affordable housing units incorporate all reasonable efforts to be as energy efficient as possible, solar paneling on roofs, recaptured run-off for irrigation, eco-friendly wood and other materials, EnergyStar rated windows and appliances, utilization of natural light for illumination; additionally the housing rehabilitation program provides energy efficient updates to existing units.

The City has also taken its very successful Bio-medical career training program to use as a model for Green Jobs training program that would train low-income residents in emerging fields dedicated to environmental and efficiency concerns, empowering individuals to obtain greater employment and providing skilled employees for companies dedicated to the cause of creating and maintain a healthy environment.

Preserve and create Affordable Housing for low, moderate and middle-income residents including families.

The City spends typically no less than 60% of its annual CDBG and 100% of its annual HOME entitlements on affordable housing. From FY2006 to FY2010 the City has expended \$10,584,303 on housing, creating or stabilizing 737 units. In our recently completed FY2011 the City created or preserved 209 affordable homeownership and rental units with CDBG and HOME funds. The Cambridge housing market is very challenging to operate in for the purposes of expanding and maintaining an affordable housing stock and the City will continue to leverage and effectively use all possible resources. .

Promote Doing Business in Cambridge and work to strengthen our mutually beneficial partnerships with businesses and universities.

The City's Economic Development Division utilizes CDBG funds in order to provide resources to existing micro-enterprise Cambridge businesses remain competitive via an historically successful Best Retail Practices program, a façade improvement program and courses geared at sharpening the business acumen of its at-need residents.

Additionally, the City runs a job training program with Bunker Hill Community College and a local non-profit in order to train Cambridge residents for entry level positions in Cambridge's Bio-tech and Bio-medical companies. Placement rates typically exceed 90%, proof that the program is also an asset for companies looking for employees with very specific skill sets.

Collaboration & Outreach

The Community Development Department has worked closely with the Department of Human Services in the development of the One-Year Action Plan and the Consolidated Plan. Collaboration also included consultation with the City Manager's Office, the Cambridge Housing Authority, the Cambridge Historical Commission, the Cambridge Commission for Persons with Disabilities, the Cambridge Human Rights Commission, the Human Service Commission, the Cambridge Public Health Commission, Cambridge and Somerville Cooperative Apartment Program, Just A Start Corporation, Homeowner's Rehab, Inc., AIDS Housing Corporation and homeless and special needs providers.

Citizen Participation

1. *Provide a summary of citizen comments.*
 2. *In addition, the performance report provided to citizens must identify the Federal funds made available for furthering the objectives of the Consolidated Plan. For each formula grant program, the grantee shall identify the total amount of funds*
-

Citizen Participation Plan

The City of Cambridge has a thorough and extensive community process that is employed for all projects. The City consistently seeks to include the input of Cambridge residents in all phases and aspects of its Community Development initiatives, from the initial planning, to project and program implementation to the reporting and assessment of accomplishments. The effectiveness of this process is key in delivering the proper services and programs to the City's residents, while ensuring that the overall direction of the Community Development Department's work is consistent with residents' expectations and is responsive to neighborhood concerns. A more detailed assessment of this processes elements is as follows:

Participation

The City encourages citizen participation in all stages of the planning process. From the drafting of the Consolidated Plan to the filing of the annual Performance Evaluation Report the City hosts Public Meetings, provides draft copies of the Plan before submission, accepts and incorporates citizen input and feedback, and holds special hearings whenever any substantial amendments are made.

The City also works with key non-profit organizations in encouraging the participation of the citizens they work directly with, including many of the low and moderate-income residents who are the primary targets of our HUD funded programs. Bi-lingual services are available for those who request them.

Additionally, the City works very closely with Cambridge's well-organized neighborhood groups in matters that have a particular interest and/or impact on a particular area or neighborhood. This relationship ensures maximum availability of City staff to the residents and ensures transparency of City policies and initiatives.

Public Meetings

The core of Cambridge's Citizen Participation Plan is the Public Meeting. The Community Development Department hosts a Public Meeting during each phase of the funding cycle, one in preparation for the Consolidated Plan and its annual update through

the One-Year Action Plan, and one in conjunction with the City's preparation of the Consolidated Annual Performance Evaluation Report. These meetings give the residents an opportunity to comment on all aspects of the CDBG program's administration, as well as all substantial activities undertaken by the City. A Public Meeting is also held when any substantial amendments are made to the Consolidated Plan.

Public Meetings also play a central role in the work that is performed by the Housing, Community Planning and Economic Development Divisions. From the rehabilitation of parks, playgrounds and open spaces to the acquisition and creation of affordable housing, the City involves the residents during each substantial phase of the project.

Meetings are well publicized and are held at centrally located facilities that are safe and fully accessible. The locations are also accessible by public transportation and are held on mutually convenient days and times.

Public Meetings for CDBG, HOME & ESG Funding

For all Public Meetings concerning CDBG, HOME & ESG federal funding, the City runs two advertisements in two local newspapers, the Cambridge Chronicle and the Cambridge edition of TAB. These advertisements run two weeks prior to the meeting. The City's website also gives advance notice of all Public Meetings two weeks prior to the meetings' occurrence. Additional attempts are also made to include core beneficiaries of City programs and services and those residents who might be more acutely affected by the Meeting's topic and purpose.

Access to Information

The City has all Consolidated Plan, Annual Action Plan and Consolidated Annual Reports available on its website in a manner convenient for on-line viewing, downloading and printing. Draft versions of all Plans are made available before they are submitted for citizens, public agencies and other interested parties to view and comment upon. Copies of final and draft Reports are available for no fee at the City's planning office. Additionally, information that applies to these reports and the City's work in general is available. Requests for access to specific information must be made in advance and coordinated with City personnel.

The City's staff also makes themselves available to persons or interested parties who require technical assistance in understanding the Plan, the preparation of comments and the preparation for requests of funding. This availability and responsiveness is also employed in handling and responding to whatever reasonable complaints are made concerning the Plan and its undertakings.

Anti-displacement

The City makes all efforts to avoid the displacement of any residents and has succeeded in that goal. If such an instance should occur in the future the City would utilize their existing housing capacity and infrastructure in conjunction with the key non-profit housing organizations to solve any extant issue immediately. The City successfully conducts temporary relocation in certain cases and therefore has a method in place and experience in similar activities.

Substantial Amendments

Should any substantial change to the stated Objectives of the Consolidated Plan become imminent, the City will involve the residents through its above described methods and practices. Such substantial changes would be understood as being new activities the City would undertake within a reporting cycle and does not include expected and actual changes to Goals as they relate to external factors and unexpected changes in available resources.

Citizen Comments on the FY2011 CAPER

The City made a draft version of the FY 2011 CAPER available for review by the public on August 31, 2011. Versions of the Plan were made available at the City's planning offices, the main branch of the Cambridge Public Library and on the City's website. The Plan's availability was advertised in the Cambridge Chronicle and the Cambridge TAB.

Additionally, the City advertised that all comments from the public on the draft version of the Plan would be accepted until September 16th and would be included in the final version of the Plan to be submitted to HUD.

Institutional Structure

1. *Describe actions taken during the last year to overcome gaps in institutional structures and enhance coordination.*
-

Institutional Structure & Enhanced Coordination

In FY 2011, the City continued to collaborate with and further develop its relationships with federal, state and local agencies, policy makers, funding sources, tenant groups, and service providers through formal and informal networks

Federal

Cambridge continues to work with the U.S. Department of Housing and Urban Development (HUD) on policy, program, monitoring, and funding.

Cambridge non-profits and CHDOs created affordable housing and provided services through contracts funded with CDBG and HOME. Federal funds also support the administration of the Rehab Assistance Program administered by Just-A-Start Corporation (JAS), the CNAHS program administered by Homeowners' Rehab (HRI), and the Home Improvement Program administered by both JAS and HRI. The City's nonprofits are invited to contribute to the development of the City's policies and programs to serve housing needs of low- and moderate-income households. Federal funding is a critical component to the ongoing health and stability of these agencies.

State

The City has a strong working relationship with the Massachusetts Department of Housing and Community Development (DHCD) and other state agencies that provide support to the City's affordable housing initiatives. While demand for state funds for the creation of new affordable units has been very strong in recent years, local non-profits successfully secured funds in very competitive funding competitions from DHCD and other state funding sources in FY 2011.

Local

Cambridge has a number of Non-Profit Housing Organizations that collaborate to provide an effective delivery system for affordable housing production and social services. The City provides over \$1 million in annual contracts with non-profit housing agencies for the operation of housing programs and the development of affordable rental and homeownership units.

The Cambridge Housing Authority (CHA) is one of the highest performing authorities in the country. The CHA works collaboratively with local non-profit housing developers to use project-based Section 8 vouchers to help finance new affordable rental developments, significantly increasing the financial feasibility of these projects. They assist in making Inclusionary Housing Program units available to very low-income households with Section 8 vouchers, and in supporting the City's housing initiatives by attending and participating in public outreach events. HUD Entitlement Funds and Cambridge Affordable Housing Trust Funds have enabled the City to support the CHA's efforts to preserve and expand the City's stock of affordable housing.

The Cambridge Multi-Service Center, a division of the City's Human Services Program Department, offers a wide range of services including homelessness prevention, emergency shelters, transitional housing, and emergency funds. Both the Community Development Department and Human Service Department communicate and collaborate to serve the housing needs of residents throughout the City.

The Cambridge Affordable Housing Working Group has met regularly since 1995, the year rental control was terminated in Massachusetts, to coordinate affordable housing development efforts and to share ideas, expertise and progress in the housing development process, strategies and opportunities. This group is made up of staff from the Community Development Department's Housing Division, the Cambridge Housing Authority, Just-A-Start Corporation, Homeowner's Rehab, Inc. and Cascap, Inc.

The Cambridge Affordable Housing Trust is a nine-member independent City board comprised of experts in the fields of affordable housing, real estate finance, development, and housing policy and planning. The Trust serves as both a policy advisory board and a loan committee for new development projects. In FY 2011, the City Council appropriated more than \$7.6 million in City funds from the Community Preservation Act to the Trust to support affordable housing development. The Trust meets monthly and considers funding requests from housing developers proposing projects which preserve or create affordable housing in the City.

The City maintains strong working relationships with neighborhood groups and housing advocates that support affordable housing development in the City. Local support for housing has been one of the central factors contributing to the success of the City's housing goals.

Actions to Further Develop Institutional Structure

The largest gap continues to be a need for additional funding to serve the low-income households in need of housing. Cambridge has continued search for additional funds from Federal, State, and private sources to give funds to non profits to develop additional housing. In addition the non-profit developers have searched for additional funds.

Cambridge has continued to market its affordable housing units to all eligible applicants. These include units from new affordable developments, inclusionary programs and re-sales of existing affordable units that have become available this year. Information on both these rental units and homeownership units has been made available through a variety of mailings and online formats. In addition the city has distributed information on the various housing programs that are available such as First Time Home Buyer classes and Home Improvement Program. CDD staff have attended public activities and community events, to distribute information on the available affordable housing units and housing programs.

Cambridge Housing Authority (CHA) has continued to be an excellent public housing authority that has a national reputation. Despite the discouraging funding trends, CHA has been able to use the flexibility provided by its participation in the Moving to Work program to acquire and redevelop over 300 affordable, scattered site units since entering the MTW program in 2000. This increase in affordable housing opportunities is a significant accomplishment given the funding challenges Housing Authorities face. However, with federal funding for housing programs being cut, the CHA waiting list continues to grow as demand for affordable housing greatly outpaces available units.

Monitoring

1. *Describe how and the frequency with which you monitored your activities.*
2. *Describe the results of your monitoring including any improvements.*
3. *Self Evaluation*
 - a. *Describe the effect programs have in solving neighborhood and community problems.*
 - b. *Describe progress in meeting priority needs and specific objectives and help make community's vision of the future a reality.*
 - c. *Describe how you provided decent housing and a suitable living environment and expanded economic opportunity principally for low and moderate-income persons.*
 - d. *Indicate any activities falling behind schedule.*
 - e. *Describe how activities and strategies made an impact on identified needs.*
 - f. *Identify indicators that would best describe the results.*
 - g. *Identify barriers that had a negative impact on fulfilling the strategies and overall vision.*
 - h. *Identify whether major goals are on target and discuss reasons for those that are not on target.*
 - i. *Identify any adjustments or improvements to strategies and activities that might meet your needs more effectively.*

See also: Each Division's Narrative

Housing

The City's Community Development Department (CDD) uses HUD funds to support the following goals:

- **Create New Affordable Rental Units;**
- **Create Affordable Homeownership Units;**
- **Preserve Affordable Existing Affordable Housing; and**
- **Stabilize and Renovate Owner-Occupied Units.**

To monitor the programs that support reaching these goals, CDD performs assessments throughout the life of all projects and programs. Every year, CDD reviews on an ongoing basis applications for specific project funding, reviewing all available funds against the needs of projects in the pipeline. Projects are considered using the following criteria: their financial feasibility, the creation of preservation of long-term affordability; emphasis on the creation of housing for families; creation of both rental and homeownership housing to serve a mix of incomes; design quality and use of energy-efficient materials; and the use of City funds to leverage other public and private financing. Projects are also reviewed for their ability to comply with the funding requirements for all funding sources.

In addition to the review of future projects, CDD staff also provides technical assistance and monitors the progress of projects under construction. This involves the monthly review of all project expenses by examining bills and supporting documentation for monthly program expenditures, including administrative and construction costs. CDD staff also monitors all sites under construction and regularly meets the construction managers of each project.

Quarterly, each program reports on their annual performance goals, which are required by the City as well as the CDBG and HOME programs. This reporting enables CDD to have a consistent understanding of the performance and product of each program.

Annually, the City conducts regular ongoing site visits as well as tenant file monitoring of all affordable housing developments to ensure compliance with program goals and federal regulations. Site visits include property inspections, which are part of our service delivery system and are conducted as prescribed by HUD (see chart below). Each year the Housing Division conducts property inspections on approximately 10% to 15% of the units in its affordable housing stock. This year, 1321 affordable units were monitored.

Property Inspection Schedule:

- Every 3 years for projects with 1-4 units
- Every 2 years for projects with 5-25 units
- Annually for projects with 26 or more units

The staff of the Housing Division of CDD also monitors compliance with requirements stemming from loans through the Lead Safe Cambridge (LSC). The LSC program ended in FY2009 when the grants ran out, so no new loans are being created. But for the loans that are outstanding, CDD monitor the owners and tenants of property that was deleaded under the LSC, to verify compliance with the Affordable Housing Covenant.

Economic Development

The policy of the Economic Development Division is to monitor all sub-recipient performances against performance measures and standards, including compliance with all HUD regulations, and in accordance with the fully executed Agreements between the two parties. The program assessments look at the sub-recipients' progress in meeting objectives, meeting set goals, its reporting compliance with regard to timeliness and accuracy and whether required documentation is on file and all requirements set forth in the sub-recipient agreement between the City and the sub-recipient are met.

In FY 2011, the Economic Development Division staff continued to hold face-to-face meetings on a regular basis with all sub-recipients. The Division retains a long-time relationship with the sub-recipients. Staff checked for compliance with the sub-recipient Agreement terms in the different programs and with HUD regulations. Monitoring of the activities of all the sub-recipients under contract with the city in FY2011 was held. All sub-recipients were found to be in compliance with their Agreement terms and HUD regulations. There were no findings.

In FY 2011, on a monthly basis, EDD staff reviewed all sub-recipients' personnel and non-personnel operating expenses by examining invoices and supporting documentation for monthly program expenditures, outreach and general and administrative expenditures, as well as program income, if any, and approved same.

In addition, all the sub-recipients received performance assessments in accordance with their individual Agreements and annual schedules:

Cambridge Bio-Medical Careers Program

The Program was evaluated by the sub-recipient quarterly and the results reported to the city in the Quarterly Report Form, as required in the Agreement. EDD staff reviewed all reports and found the sub-recipient met all required performance standards and measurements. The sub-recipient met the Program's objective to create economic opportunities through job accessibility for the residents who were students in the Program. As of June 2010, one year after graduation, 7 of the 10 students supported by the Program in the Class of 2008-2009 have obtained full-time positions in the biotech/biomedical field. Salaries ranged from \$10/per hour (Packing Specialist) to \$18/per hour (Pharmacy and Manufacturing Technicians).

Best Retail Practices Program

The City actively participates with the sub-recipient in the distribution of services provided to the clients of this Program. In FY 2011, EDD staff advertised and marketed the original three part Program to eligible Cambridge businesses, participated in the workshop presentation as an outreach activity, reviewed, accepted and keep on file the original applications (family income certification forms), set up and accompanied the consultant on the individual consultations and monitored the number of clients to whom the sub-recipient consultant provided services. In FY 2011, two advanced workshops were held targeting best practices areas of interest for participants who had completed the original three part Program. These were Restaurant Best Practices and Advanced Marketing Best Practices. A total of 47 businesses received assistance in FY2011.

EDD staff monitored the receipt of, reviewed and distributed requisite post-consultation written reports from the consultants to the clients, making sure that they are received and distributed in accordance with a pre-set schedule outlined in the contract. EDD staff also worked with the sub-recipient, reviewing and then implementing consultant recommendations for client improvements under the Grant Program. The sub-recipient met all performance standards and measurements required for FY 2011.

Center for Women & Enterprise

In addition to ongoing performance monitoring, EDD met with the City's service provider, Center for Women & Enterprise (CWE), several times during FY 2010 for overall program evaluations. The first meeting took place in September 2010 and subsequent meetings took place during January 2011 and May 2011.

The first overall program evaluation concluded that CWE performed well in delivering programs and serving clients and has improved greatly with budgeting and preparing program reports. CWE has also improved regarding long term tracking reports and using participant feedback in improving marketing and programming.

For FY 2011, the business development program plans include a combination of, group workshops, individual business consulting, and entrepreneurial training. EDD expects that this combination of services will provide more targeted help to clients and produce more long-term results concerning business starts and business growth.

Cambridge Green Jobs Program

The Cambridge Green Jobs Program began in April 2010. The Program will continue to be evaluated by the sub-recipient quarterly and the results will be reported to the city in the Quarterly Report Form, as required in the Agreement. The sub-recipient is meeting the Program's objective to create economic opportunities through job training for the residents who are students in the Program. As of June 2011, 9 eligible residents are in the training program and 5 have graduated.

Public Services

In addition to reviewing written quarterly performance reports submitted by each subrecipient, City staff made an annual site visit to each of the 15 subrecipient agencies, as well as the three programs operated by the Department of Human Service Programs (housed at the Multi-Service Center: Elderly/Disabled Homeless Prevention, Haitian Services, and at the Council on Aging "Grandet an Aksyon" program). Each program was furnished with a copy of the monitoring guide in advance of the visit, and received a written report of the site visit afterwards.

There were no findings on any of our monitoring visits to subrecipients in FY2011. The City remains in close contact with subrecipients throughout the year, and works with them on resolving any difficulties early on, which avoids findings at the time of monitoring.

Public Services programs, which provide services to individuals and families and are not oriented toward economic, neighborhood or community change *per se*, have much

different metrics of success than other CDBG funded activities. In most categories of service, category total goals were met, except for the Elderly/Disabled Homeless Prevention due to the sudden resignation of its long term staff.

Emergency Shelter Grant (ESG) Program

Over the past program year, all thirteen Cambridge-funded ESG programs were monitored on a regular basis using the three-pronged approach of:

1. Distance monitoring, using telephone, fax and email correspondence with each agency's program and fiscal personnel;
2. Reviewing program reports, bills and back up; and
3. Conducting site visits where deemed necessary-

In addition to ensuring that each funded program was in compliance with both HUD regulations and City ordinances, monitoring was used as a tool to help improve some of the weaker programs by offering technical assistance.

City personnel performed on-site monitoring visits to the following ESG programs during the FY 2011 program year:

- AIDS Action Committee's Youth on Fire;
- HomeStart's Homeless to Housing Services drop-in facility;
- CASPAR's Emergency Service Shelter; and
- The YWCA of Cambridge's family shelter;

All programs visited were found to be in compliance with HUD regulations and were deemed to be performing their services and achieving their goals as contractually agreed with the City.

Lead-based Paint

1. Describe actions taken during the last year to evaluate and reduce lead-based paint hazards.
-

FY2010 marked the end of Cambridge's LeadSafe Division at the Community Development Department. The Division was previously funded through HUD's Healthy Homes and Lead Hazard Control NOFA, and as their grant application was denied in 2009 the City determined that phasing out LeadSafe as a Community Department Division was necessary.

De-leading efforts continue, however, through the *MassHousing Get the Lead Out Program*. As part of the standard rehabilitation work done on low and moderate-income residential units the City's non-profit partners utilize this program in conjunction with their CDBG funds. *Get the Lead Out* is run as a partnership with the Massachusetts Departments of Public Health and Housing and Community Development.

FY2011 Housing Loan Information

The City, through its housing non-profit partners, provides housing loans for many purposes. Through the Home Improvement Program (HIP) these loans are used for rehabilitation; the terms of which being either monthly pay-back loans, or deferred loans to be paid back upon transfer of the property. The other loans are through Affordable Housing Development programs for the development of new units, and these loans are all deferred / forgiven contingent upon the unit remaining affordable for the affordability period. Deed restrictions are placed on the affordable home-ownership units to ensure long-term affordability.

FY 2011 Loan Portfolio:

<i>Deferred HIP loans:</i>	<i>98 loans totaling \$1,985,262</i>
<i>Scheduled Payback HIP loans:</i>	<i>83 loans totaling \$2,549,617</i>
<i>Affordable Housing Development loans:</i>	<i>27 loans totaling \$7,007,865</i>

Financial Information

IDIS Financial Reports:

- **HUD Grants and Program Income – C04PR01**
- **Summary of Consolidated Plan Projects for Program Year 2011 – C04PR06**
- **CDBG Financial Summary for Program Year 2011 – C04PR26**
- **Status of CHDO Funds by Fiscal Year – C04PR25**
- **Status of HOME Grants C04PR27**

Leveraged Resources for FY2011	
Source	Amount
Federal (Non-CDBG or HOME)	
AmeriCorps - Corporation for National Service (Fed)	\$275,404
Metro North Regional Emp. Board WIA (Fed)	\$144,000
Leadsafe Cambridge - Federal Funds	\$150
HUD Youthbuild	\$70,901
Commonwealth Corporation (ARRA)	\$102,906
OJJDP Mentoring	\$45,000
US Dept of Labor (ETA) YouthBuild	\$20,615
Cambridge Office of Workforce Development (CDBG)	\$13,500
<i>subtotal</i>	\$672,476
State	
DHCD - Housing Stabilization Funds III	\$664,144
DHCD - CATNHP	\$1,287,745
DHCD HOME	\$750,000
MASSACHUSETTS Housing Finance Agency (MHFA)	\$15,629,687
State Department of Education (State Youthbuild)	\$133,564
SNAP E&T Program	\$152,800
Commonwealth Corporation/DYS	\$4,320
Mass Affordable Housing Trust	\$559,437
<i>subtotal</i>	\$19,181,697
Local / City	
Cambridge Historic Commission	\$113,701
Cambridge Affordable Housing Trust	\$6,126,786
Leadsafe Cambridge	\$17,000
Cambridge Mayor's Program	\$21,500
<i>subtotal</i>	\$6,278,987
Private & Non-Profit Equity	
Owner Contribution	\$513,710
Associate Grant Makers (AGM)	\$19,800
Cambridge Housing Authority (CHA)	\$32,721
CNAHS	\$5,454,088
JAS	\$42,000
Program Participants Equity	\$235,000
East Cambridge Savings Bank	\$198,742
Cambridge Savings Bank	\$282,242
Project Reserves	\$249,275
YB USA/WalMart Foundation	\$41,591
YB USA/Open Societies Foundation	\$2,096
Hyams Foundation	\$70,995
Low Income Housing Tax Credits	\$2,824,837
Menotomy	\$6,500
Other Private - ABCD	\$32,844
Massachusetts Clean Energy	\$80,000
Other Private - Homeowner's Rehab	\$25,152
Other Private	\$106,398
<i>subtotal</i>	\$10,217,991
Total	\$36,351,151

Emergency Shelter Grant Matched Funds for FY2011

Agency	FY2011 Grant	Private Leverage	State Leverage	Federal Leverage	Total Leverage
Heading Home Inc.	\$ 14,000	\$ 73,366			\$ 73,366
Heading Home Inc.	\$ 20,000	\$ 34,500			\$ 34,500
CASPAR	\$ 18,000		\$ 759,996		\$ 759,996
Hildebrand	\$ 9,000		\$ 9,000		\$ 9,000
Eliot Community Human Services	\$ 10,000	\$ 20,000			\$ 20,000
Salvation Army	\$ 8,000	\$ 8,000			\$ 8,000
Transition House	\$ 9,262	\$ 4,000		\$ 34,304	\$ 38,304
Catholic Charities	\$ 6,500		\$ 6,500		\$ 6,500
Phillips Brooks/UNILU	\$ 3,500	\$ 20,000	\$ 31,000		\$ 51,000
Phillips Brooks House	\$ 2,500	\$ 5,559			\$ 5,559
HomeStart	\$ 9,037			\$ 10,000	\$ 10,000
YWCA	\$ 5,000	\$ 3,000	\$ 2,000		\$ 37,300
AIDS Action Committee	\$ 10,000		\$ 19,375		\$ 19,375
City of Cambridge Multi-Service Center	\$ 7,800			\$ 43,250	\$ 43,250
DHSP Admin. @ 5%	\$ 6,978				
Total	\$ 139,577	\$ 168,425	\$ 827,871	\$ 87,554	\$1,116,150

HOUSING

Housing Needs

**Please also refer to the Housing Needs Table in the Needs.xls workbook.*

1. *Describe Actions taken during the last year to foster and maintain affordable housing.*

Specific Housing Objectives

1. *Evaluate progress in meeting specific objective of providing affordable housing, including the number of extremely low-income, low-income, and moderate-income renter and owner households comparing actual accomplishments with proposed goals during the reporting period.*
2. *Evaluate progress in providing affordable housing that meets the Section 215 definition of affordable housing for rental and owner households comparing actual accomplishments with proposed goals during the reporting period.*
3. *Describe efforts to address "worst-case" housing needs and housing needs of persons with disabilities.*

Housing Division

Introduction

Through its commitment to create and preserve affordable housing for low- and moderate-income residents in Cambridge, the City's Community Development Department Housing Division identified four definitive objectives to meet its goal. The objectives are:

- Create New Affordable Rental Units;
- Create New Affordable Homeownership Units;
- Preserve Affordable Rental Units; and
- Stabilize and Renovate Owner-Occupied 1-4 Unit Buildings.

In the Five-Year Consolidated Plan, completed in May 2010, the City projected goals to be achieved over five years, and embarked on plans to strategically meet its objectives by partnering with non-profit housing developers, private developers, the Cambridge Affordable Housing Trust, and the Cambridge Housing Authority (CHA). With funds received from the U.S. Department of Housing and Urban Development (HUD), the City continues to successfully leverage financial support from other federal, state, local and private sources to meet development and housing service objectives. The following narrative is an overview of the City's housing activities completed in fiscal year 2011, and its progress in meeting housing goals stated in its Five-Year Consolidated Plan.

Objective #1: To create new affordable rental units targeted to extremely low, low- and moderate-income families and individuals.

Non-profit Affordable Housing Development Program - Rental

Affordable rental units are developed through the City's Non-profit Affordable Housing Development program. Local non-profit housing agencies include designated Community Housing Development Organizations (CHDOs) Homeowner's Rehab Inc. (HRI) and Just-A-Start Corporation (JAS) in addition to Cascap Inc., the Cambridge Housing Authority (CHA), and two subsidiaries of the CHA: Essex Street Management, Inc. (ESMI) and the Cambridge Affordable Housing Corporation (CAHC). Each received financial assistance, technical support, or both this year. These organizations acquire and rehabilitate existing buildings or build new housing, to add new rental units to the City's affordable housing stock. The housing is affordable under terms of the City's Affordable Housing Agreement, a long-term deed restriction which requires an affordability period of fifty years or more. Whenever possible the City considers the use of City-owned land for development of affordable housing to reduce development costs.

In addition to funds used to finance these developments, salaries of the City's Community Development Department Housing staff were funded in part with CDBG and HOME funds to deliver these projects. Staff worked with non-profit organizations to identify potential opportunities; assess the overall feasibility of the project; identify funding sources; advance the project through acquisition and development; and monitor units during rehab/construction and after completion to ensure compliance with program requirements.

Accomplishments: CDBG, HOME and Cambridge Affordable Housing Trust funds supported the development of affordable rental units and leveraged several million dollars from public and private sources. These units are currently in various stages of development and will be occupied by extremely low, low- and moderate-income residents when completed. In FY 2011, the City continued work on affordable rental units around the City. Projects with affordable rental units that secured and closed on their financing during this fiscal year include:

- Continued to assemble financing of an existing building on Porter Road which will be converted to affordable rental housing;

Work on other projects by the City and the non-profit agencies include:

- Completion of a **19** unit rental building at 1066 Cambridge Street. This project also includes street-level retail.
- The completion of rehab of an existing building at 95-97 Pine Street to create **12** affordable rental units.

- Commenced construction of **40** units of affordable rental housing in two new buildings at 625 Putnam Ave.

Challenges: Specific challenges to producing new affordable rental opportunities in Cambridge are high acquisition and construction costs. Being a largely built-out City, opportunities for development of new housing units are limited. Competition from developers of market-rate housing makes obtaining sites for development of new units difficult. Whenever possible the City considers the use of City-owned land for development of affordable housing to reduce development costs.

Additional challenges in creating new affordable rental housing stem from significant reductions in CDBG and HOME funding in FY12 and the prospect that these essential funds may be further cut in the coming years. Further, cuts at the federal level which impact other non-City housing programs, such as the Section 8 program, will have an immediate and significant impact on the City's ability to develop new rental units. Rental developments are much more difficult to finance with any uncertainty regarding the Section 8 program funding levels. The Cambridge Housing Authority (which administers the Section 8 program) is experiencing cuts similar to those the City is experiencing in CDBG and HOME programs. This reduced federal commitment to partnering with state and local partners to finance the preservation and creation of affordable housing and to offer housing programs for low and moderate-income households will make it very difficult to undertake development of new affordable rental housing.

Inclusionary Housing Program - Rental

Through the Inclusionary Housing Program, private owners developing new or converted residential developments with ten or more units are required to provide 15 percent of the units as affordable housing. The units are affordable for the life of the building.

Amidst rising land costs and housing prices, the Inclusionary Housing Program has been a very successful and cost effective vehicle for securing affordable units in mixed-income developments in the City. Since its inception, 469 affordable rental and ownership units have been created under the program. Inclusionary housing units are now a significant component of the City's affordable housing stock which, other than costs to administer the program, have been produced by the private market with no public funds.

Salaries of Community Development Department Housing staff who administer the Inclusionary Zoning Program are funded with CDBG funds. Project delivery activities for Inclusionary Housing projects include technical assistance to developers, reviewing plans and specifications to ensure that the appropriate number and type of units are designated as affordable, ensuring that the units are comparable in size and amenities to market-rate units, and assisting the developer in marketing the units to eligible renters or buyers.

Accomplishments: In FY 2011, **4** affordable rental units were approved through the Inclusionary Zoning Program, and **10** newly constructed inclusionary units and **39** units completed in previous years were marketed. In addition CDD Staff has provided technical assistance to five developers, who are working on potential new inclusionary zoning projects for 2012.

Objective #2: To increase affordable homeownership opportunities for first-time low- and moderate-income buyers.

Non-profit Affordable Housing Development Program - Homeownership

The City finances the acquisition and rehabilitation of affordable homeownership units through non-profit sponsored development of homeownership units. The City also supports the creation of homeownership opportunities for low- and moderate-income families through the Inclusionary Housing Program and the City's Financial Assistance Program, which provides deferred loans to first-time buyers. In addition, the City assists with the resale of deed-restricted affordable units to eligible households.

Affordable homeowner units are developed through the City's Non-profit Affordable Housing Development program. Local non-profit housing agencies include designated Community Housing Development Organizations (CHDOs) Homeowner's Rehab Inc. (HRI) and Just-A-Start Corporation (JAS), and Cascap. These organizations acquire and develop property to create new homeownership units which become part of the City's affordable housing stock. Units remain affordable through the City's Affordable Housing Agreement, a long-term deed restriction. Whenever possible the City considers the use of City-owned land for development of affordable housing to reduce development costs.

In addition to funds used to finance these developments, salaries of the City's Community Development Department Housing staff were funded in part with CDBG and HOME funds to deliver these projects. Staff worked with non-profit organizations to identify potential opportunities; assess the overall feasibility of the project; identify funding sources; advance the project through acquisition and development; and monitor units during rehab/construction and after completion to ensure compliance with program requirements.

Accomplishments: CDBG, HOME and Cambridge Affordable Housing Trust funds supported the development of affordable homeownership units which have leveraged several million dollars from public and private sources. These units are currently in various stages of development and will be occupied by income-eligible residents when completed. In FY 2011, the City continued work on affordable homeownership units around the City. Projects with affordable homeownership units underway this fiscal year include:

- Completed a complete renovation of a single family home at 203 Prospect Street and sold it to an eligible first time homebuyer.
- Completed occupancy of **24** new units at 125 Harvard Street.
- Completed occupancy of **10** new units at 823 Main Street.
- Completed the resale of **5** existing affordable homeownership units to new buyers, and acquired an additional **5** existing units for rehab and sale to new buyers.

Challenges: Being a largely built-out City, Cambridge faces several challenges in producing new affordable homeownership opportunities, such as high acquisition costs and escalating construction costs. Nevertheless, the City continues to be proactive in creating and implementing housing programs to aid low- and moderate-income buyers through initiatives such as non-profit housing development and Inclusionary Housing Programs. The City also utilizes state and federal programs and funds as they become available to assist low- and moderate-income families in becoming homeowners. Similar to challenges noted above, the City's ability to create new affordable homeownership units, and to administer the stock of affordable homeownership units will be significantly more difficult with reduced funding in FY12 through the CDBG and HOME programs. This situation will become more critical with further cuts from these essential programs.

City of Cambridge First-time Homebuyer Programs

The City offers funding to first-time homebuyers to assist buyers in purchasing market units. Funds are made available as a deferred loan which requires no repayment, and the unit remains affordable upon resale under the terms of the City's Affordable Housing Agreement, a long-term deed restriction.

As the affordable homeownership program has matured, resale of deed-restricted homeownership units have become an important resource for income-eligible homebuyers. The City administers the resale of these units by assisting both the existing homeowners who are selling the units and the first-time home buyers who are becoming new homeowners.

The City also provides services to support first time homebuyers as they begin the process of buying a home through homebuyer education workshops, individual counseling, and post-purchase classes. Class graduates are often eligible for downpayment and closing cost assistance supported with HOME funds, special mortgage products from Mass Housing, and/or Soft Second Loans. These funds are used in conjunction with reduced-rate first mortgage funds provided by area lenders and partners.

Accomplishments: in FY2011, with CDBG, HOME and Cambridge Affordable Housing Trust funds, the City supported the following:

- Helped **24** low and moderate income households become homeowners in Cambridge;
- Conducted **10** First Time Homebuyer (FTHB) classes;
- Provided individual counseling to **195** homebuyers;
- Provided a credit workshop;
- Provided **3** post-purchase workshops for new homeowners;
- Served more than **744** people through the City's FTHB program.

Inclusionary Housing Program – Homeownership

Through the Inclusionary Housing Program, private owners developing new or converted residential developments with ten or more units are required to provide 15 percent of the units as affordable housing. The units are permanently affordable.

Amidst rising land costs and housing prices, the Inclusionary Housing Program has been a very successful and cost effective vehicle for securing affordable units in mixed-income developments in the City. Since its inception, 469 affordable rental and ownership units have been created under the program. Inclusionary housing units are now a significant component of the City's affordable housing stock which, other than costs to administer the program, have been produced by the private market with no public funds.

Salaries of Community Development Department Housing staff who administer the Inclusionary Zoning Program are funded with CDBG funds. Project delivery activities for Inclusionary Housing projects include technical assistance to developers, reviewing plans and specifications to ensure that the appropriate number and type of units are designated as affordable, ensuring that the units are comparable in size and amenities to market-rate units, and assisting the developer in marketing the units to eligible renters or buyers.

Accomplishments: In FY 2011, **6** affordable homeownership units were approved through the Inclusionary Zoning Program, and **6** newly constructed inclusionary units were marketed by the City. In addition CDD Staff has provided technical assistance to **5** developers, who are working on potential new inclusionary zoning projects for 2012.

Objective #3: To preserve affordable rental housing and enhance access for extremely low, low- and moderate-income households.

This housing objective is accomplished through the City's Expiring Use Preservation Program. Through this program, the City provides technical and financial assistance to tenants, owners, non-profit organizations, and other concerned parties as they collaborate to address the long-term needs of housing developments at risk of losing their affordability due to expiring use restrictions and/or viability due to need for capital reinvestment.

Through the Cambridge Economic Opportunity Committee (CEOC), the City funds a Tenant Organizer who works directly with tenants living in expiring use buildings that may be at-risk of being converted to market-rate housing. The City's housing preservation strategy also includes enforcing local use restrictions resulting from zoning or tax agreements.

Accomplishments: In FY 2011 the City provided substantial funds to enable the acquisition, preservation and revitalization of **two** expiring use properties, CAST II and Inman Square Apartments, containing **125** affordable rental units. With assistance and funding from the City, these buildings were purchased by a non-profit housing provider and renovations are now underway. In addition, the City continued work with the owners of several privately-owned affordable housing developments that are at risk of expiring in the upcoming years. Plans to preserve Cambridge Court apartments, a **122**-unit elderly development, were developed in FY2011, while conversations regarding preservation options have begun at other properties. Also in FY 2011, the Cambridge Housing Authority continued construction on its Lincoln Way and Jackson Gardens developments, containing a combined total of **115** public housing units. JAS continued renovations at Linwood Court with City funding being used to complete renovations in return for a long-term affordability extension. Finally, the City continued working with the non-profit owners of several existing affordable rental developments which are in need of substantial capital investment, including the Cambridge YMCA and YWCA.

Challenges: The strong real estate market in Cambridge continues to be the primary challenge in preserving buildings with expiring affordability restrictions. While the City has had success in preserving or extending the affordability of many such properties, owners of federally funded developments and cooperatively owned buildings need significant financial incentives to decide not to convert units to market-rate rental or condominium housing, as financial gains can be made by doing so. In addition, preservation of these large rental buildings requires substantial financial resources which have become more scarce in recent years. Significantly, reductions in federal funding in the CDBG and HOME program in FY12 will make preservation more difficult.

Cambridge Neighborhood Apartment Housing Services

The Cambridge Neighborhood Apartment Housing Services, Inc. (CNAHS) provides low-interest rehabilitation financing to private owners of multifamily properties in return for a set-aside of units for low-and moderate-income tenants. Units assisted by CNAHS have historically been affordable resources in the community.

Accomplishments: In FY2011, CNAHS provided financing to **one** project, adding **two** affordable rental units to the City's affordable housing stock. CNAHS also continued outreach to private multifamily owners who may benefit from participating in the program. Through relationships developed with participating private property owners, CNAHS has also been successful in purchasing buildings from owners who have participated in the CNAHS rehab program, ensuring that these affordable rental units are preserved for the long term.

Challenges: The primary challenges to creating new affordable rental opportunities in Cambridge are high acquisition and construction costs. High market rents make it more challenging for owners to commit to long-term rent restrictions on units.

Objective #4: To stabilize and renovate owner-occupied one-to-four family buildings owned by the very low, low- and moderate-income households.

Home Improvement Program

The Home Improvement Program (HIP) is a low-interest rehabilitation loan program for low- and moderate-income owner/occupants of one to four unit buildings. HUD approved the City's Neighborhood Revitalization Strategy (NRS), which expands the program to serve households with incomes up to 120 percent of area median income living in certain census tract areas. Through the HIP program, owners use funds to renovate one-to-four family homes to meet HUD, State and City building code requirements. The HIP program is successful in helping owners rehab their homes, stabilize their housing costs, and helping to eliminate blighted properties. Homeowners Rehab, Inc. and Just-A-Start manage the program with oversight from the City's Housing Division. Between the rehabilitation efforts of both non-profits, HIP Program services are available in all 13 Cambridge neighborhoods.

Accomplishments: In FY 2011, Just-A-Start and Homeowner's Rehab worked with homeowners to complete **17** cases providing technical and financial assistance to rehabilitate and stabilize **26** units under the HIP program. The Community Development Department (CDD) funds a contract with each agency to support both staff time and provide revolving loan funds for this program. In addition, the program leverages outside funds from a variety of other public and private sources to undertake necessary renovations to revitalize the housing stock in low-income communities and stabilize the occupancy of low- and moderate-income homeowners in their homes.

Challenges: Escalating construction costs and the need for increased subsidies are a challenge to HIP program administrators in their work to seek new owners to participate in the program. In addition, Title X continues to pose a challenge to owners looking to rehab using federal funds because it requires owners to de-lead units receiving \$5,000 or more in CDBG funds. Many owners without young children do not want to have their unit delead and have elected not to participate in the program since this regulation was enacted, thus, reducing the number of units that might have been served by the program.

Also, the increase in condominium conversion of the older stock of two-, three- and four-family homes across the City has also impacted the program. With more two- and three-family buildings now converted to condominiums, Just-A-Start and HRI, have been increasingly serving individual condo owners as opposed to the owners of two-, three-, or four-unit properties.

Rehabilitation Assistance Program

Through the Rehabilitation Assistance Program (RAP) program, youth crews received hands-on rehabilitation experience by working on non-profit sponsored housing projects and the Cambridge Housing Authority's public housing sites. Just-A-Start administers the program with financial support from the City through the CDBG program. In FY 2011, **130** youths participated in the program receiving on-the-job technical training as they rehabilitated housing units around the City, including the complete renovation of a single-family home which was sold to a first-time homebuyer through the City's homebuyer program..

Affordable Housing

As described throughout this report, the City of Cambridge has adopted a multi-faceted approach in its commitment to creating and maintaining the City's affordable housing stock, and to assisting low- and moderate-income households. To this end, the City offers a wide range of programs and services.

RENTAL HOUSING PRODUCTION PROGRAMS: Non-Profit Acquisition and Development Program and Inclusionary Housing Program:

In FY 2011, **131** new rental units were created under these programs. Through the City's acquisition and development program, non-profit organizations in Cambridge and the Cambridge Housing Authority acquire and rehab existing buildings and/or develop new housing to provide affordable units. Under the City's Inclusionary Housing Program, private developers are required to include affordable units in all new housing developments of more than 10 units. Housing units created by the City under these programs remain affordable under the terms of a long-term deed restriction held by the City.

FIRST-TIME HOMEBUYER (FTHB) PROGRAMS: Non-Profit Acquisition and Development Program; City FTHB Financial Assistance Program & Inclusionary Housing Program

In FY2011, **8** affordable homeownership units were created and **24** households were assisted with purchasing affordable units through the FTHB program. Housing staff hosted **10** First Time Homebuyer classes, for persons interested in purchasing multi-family buildings, a Credit 101 class to assist individuals with improving their credit, and **three** post purchase classes for home owners that have recently purchased a new home. Approximately **522** people participated in these classes. Housing staff provided one-on-one counseling to **122** individuals or households. The City's housing staff also assisted households to access special mortgage products, financial assistance/down payment and closing cost assistance through the HOME program, the Soft Second Loan Program, and the Municipal Mortgage Program or with affordable unit re-sales.

EXPIRING USE PROPERTY PRESERVATION PROGRAM

In FY2011, the City provided a significant amount of City funds to enable the acquisition, revitalization and preservation of 125 affordable rental units at two privately-owned properties subject to expiring use restrictions. The City also moved forward with commitments to recapitalize and preserve affordability of 323 affordable rental units at the YWCA, YMCA and Cambridge Court Apartments. Finally, the City continued working with non-profit and private owners to pursue preservation of 207 privately-owned affordable rental units. In order to ensure the long-term affordability and quality of the City's existing affordable rental housing stock, this program provides technical and

financial assistance to tenants, owners, and non-profit developers working with these expiring use properties.

MULTIFAMILY RENTAL HOUSING REHAB LOAN PROGRAM

In FY2011, Cambridge Neighborhood Apartment Housing Service (CNAHS) assisted in financing the renovation of rental units through the Multifamily Rehabilitation Program adding 2 rental units to the City's affordable housing stock. CNAHS, with funding from the City, provides low-interest rehabilitation financing to private owners of multifamily properties in return for a set-aside of affordable units.

HOME IMPROVEMENT PROGRAM (HIP)

HIP is a low-interest rehabilitation loan program for low- and moderate-income owner/occupants of one to four-unit buildings. In FY2011 26 units were assisted through this program. The City, in collaboration with Homeowners Rehab Inc. and Just-A-Start Corporation, provides technical and financial assistance in the form of low-interest and deferred financing to owners of one-to-four family homes to renovate properties to meet HUD, State and City building code requirements.

INCLUSIONARY HOUSING PROGRAM

Through the Inclusionary Housing Program, private owners developing new or converted residential developments with ten or more units are required to provide 15 percent of the units as affordable housing. The units are affordable for the life of the building. In FY2011, a total of 10 affordable rental and homeownership units were created through this program. The City is also responsible for the marketing and filling of all affordable units created through this program. During FY2011, the City marketed 39 units.

INCENTIVE ZONING PROGRAM

The Incentive Zoning Ordinance requires non-residential developers needing a Special Permit to mitigate the impact of their development through a contribution to the Cambridge Affordable Housing Trust.

Through these innovative programs and policies, the City provides new affordable housing opportunities in mixed-income developments and leverages funds from non-residential developers in Cambridge to further housing production.

OTHER CITY-SPONSORED SERVICES

Tenant/Landlord Mediation Services: With funding from the City, Just-A-Start Corporation administers a tenant/landlord mediation program, Mediation For Results. The Agency receives funds from the City annually to administer, develop, and implement this program.

Tenant Organizing for Expiring Use Buildings: With support from the City, the Cambridge Economic Opportunity Corporation (CEOC) employs a full-time Tenant Organizer whose responsibility it is to organize and mobilize tenants at risk of being displaced from federally-assisted buildings when their affordability restrictions expire. CEOC receives funds annually from the City for this program.

City of Cambridge Multi-Service Center: This center provides housing search services, referrals to shelters, and limited emergency funds.

Cambridge and Somerville Legal Services (CASLS): CASLS provides free legal services for low-income residents.

Housing for Individuals with Disabilities

The City ensures that its non-profit sponsored developments comply with the American with Disabilities Act to provide handicap accessible units. In addition, the City seeks to ensure that it secures handicapped accessible units as part of the Inclusionary Housing Program. Housing staff work closely with the Commission on Persons with Disabilities to market units to appropriate households.

Worst Case Needs

The City of Cambridge requires that affordable housing developers submit a tenant marketing and selection plan. The City addresses households with worst-case needs through a "priority point system" established by the City that reflects HUD's guidelines. Priority is given first to households with children under six to ensure they are living in spaces that are properly dealed and priority is next given to households with children under eighteen. For rental units, first priority is given to households living in an emergency situation such as those living in an overcrowded or unsafe home; households paying more than fifty percent of their income in rent; households who are being involuntarily displaced, or those who are homeless.

HOME Narrative

Overview of HOME Program in Cambridge

The City of Cambridge receives entitlement funds under a grant agreement with the United States Department of Housing and Urban Development (HUD) for the HOME Program. Since the program's inception in 1993, the City has received \$18,471,971 in HOME funds, including \$1,152,896 received in FY 2011.

With the HOME funds received from HUD, the City provides loans to support the acquisition, new construction, and rehabilitation of eligible affordable rental and homeownership residential units. HOME funds are also used for first-time homebuyer closing cost and downpayment assistance. As required by HUD, a minimum of 15 percent of the City's HOME funds are used specifically to support local Community Housing Development Organizations (CHDOs), to create affordable rental and homeownership units.

City staff work with development project managers within the CHDOs and other community non-profits to apply federal regulations to HOME funded programs and development projects; ensure that approvals needed from HUD are acquired; ensure that required record keeping is maintained for projects; and monitor HOME funded projects throughout the construction process and the project's affordability period. The latter involves property inspections and tenant and program file reviews, which are conducted each year in compliance with HOME program requirements. Projects with 1-4 units are monitored every three years, projects with 5-25 units are monitored every two years, and projects with twenty-six or more units are monitored annually. In FY 2011, the City monitored 1,321 units, a total which includes affordable units supported with HOME funds.

HOME DEVELOPMENT PROJECTS FOR FY2011

823 Main Street: Sponsor, Just-A-Start, Corp.

Just-A-Start Corporation (JAS) completed sales of ten affordable homeownership units (2 one-bedroom, 2 two-bedroom, 6 three-bedroom) on Main St. These units are now occupied by households earning no more than 80 percent of the Area Median Income. The redevelopment of 823 Main Street has contributed to the ongoing revitalization of the neighborhood in addition to providing new residents access to the nearby services and amenities.

125-127 Harvard St: Sponsor, Cascap

Cascap completed marketing of 24 affordable homeownership units on the corner of Davis and Harvard Streets in Neighborhood Four. The existing Print Shop was

demolished and homeownership units, consisting of 10 one-bedroom, 8 two-bedroom, 6 three-bedroom, were built. These units are now occupied by households earning no more than 80 percent of Area Medium Income. The building uses renewable technology, including solar panels and a green roof.

95-97 Pine St: Sponsor, Homeowners Rehab, Inc.

Homeowners Rehab, Inc. completed major rehab of a 12 unit building at 95-97 Pine St. The building now consists of 12 affordable rental units (8 two-bedrooms and 4 three-bedrooms).

203 Prospect St: Sponsor, Just A Start

Just-A-Start Corporation (JAS) completed a total rehab of a single family house at 203 Prospect St. The unit had been marketed and occupied by an income eligible family.

HOME Match Report

Cambridge is a Participating Jurisdiction (PJ) and is therefore required to match 25 percent of the amount drawn down in HOME funds in each fiscal year. HOME funds that do not require a match include funds used for administrative costs, CHDO operating expenses, CHDO capacity building, and seed money or technical assistance loans where the project did not go forward. In FY2011, the City of Cambridge disbursed **\$789,497** in HOME funds, **\$695,767** of which required a HOME match. This resulted in a HOME match liability of **\$173,942**. HOME projects leveraged **\$371,889** in HOME match-eligible funds in FY2011 from other public and private sources, exceeding the required match for the current fiscal year. Match funds can be carried over from one fiscal year to the next. As of the end of FY2011, the City's total excess HOME match from all fiscal years is **\$90,537,889**. The completed HOME Match Report form HUD 40107-A is included in the FY2010 CAPER report.

MWBE Report: Minority and Women's Business Enterprise

As stipulated by the HOME program, the City includes in its contract agreements requirements that developers make a good faith effort to involve minority and women owned businesses as contractors and subcontractors when working on federally funded projects. The City also requires all developers to complete the MBE/WBE form for all HOME contracts that were signed during the fiscal year for which this CAPER is being written. This is according to the HUD instructions on form HUD-2516 that state: "Include only contracts executed during this reporting period". The information on all completed MBE/WBE forms is included on the HOME Annual Performance Report that is included in this CAPER.

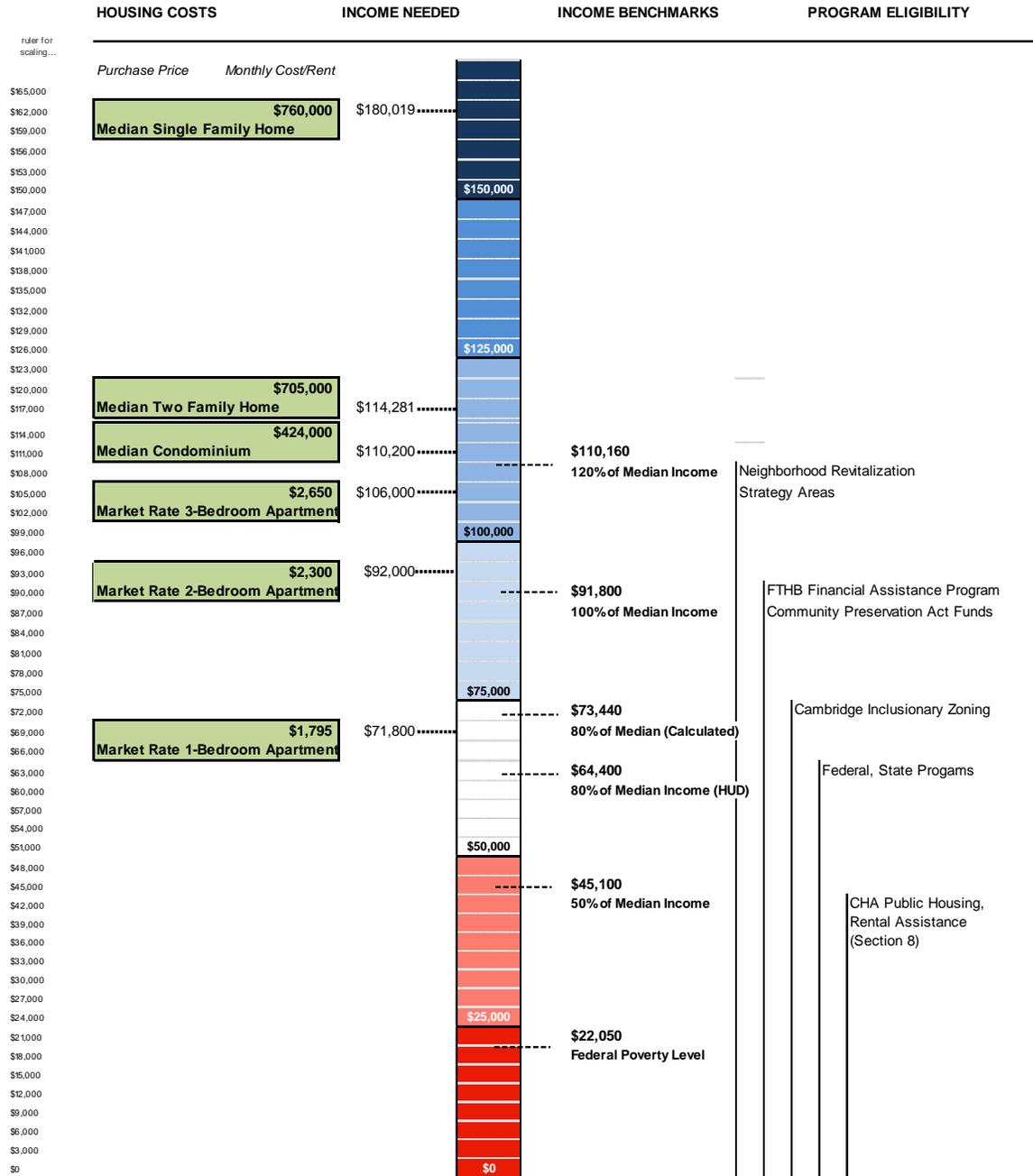
FY2011 Accomplishments - Self Evaluation

<u>Housing Objectives</u>	<u>FY 2011 Production</u>	<u>Comments for Current Year's #s</u>
Obj 1: Creation of new rental units: Implemented to increase supply of affordable rental units for low- and moderate-income households, stabilize communities, and remove blight	135 Units	<ul style="list-style-type: none"> ▪ 125 units created through the Non-Profit Affordable Housing Development Program ▪ 10 created through the Inclusionary Housing Program
Obj 2: Creation of New Homeownership Units: Implemented to increase supply of affordable units for low- and moderate-income households, stabilize communities, and remove blight	14 Units	<ul style="list-style-type: none"> ▪ 14 created through the City Financial Assistance Program
Obj 3: Preserve existing affordable units: Implemented to preserve existing affordable rental units	2 Units	<ul style="list-style-type: none"> ▪ 2 created through the CNAHS Program
Obj 4: Stabilize 1-4 unit owner occupied Buildings: Implemented to stabilize low- and moderate-income owner occupants, rehab, existing housing stock, reduce blight, increase affordable rental units, and increase property values and neighborhood tax base	26 Units	<ul style="list-style-type: none"> ▪ Provided financial or technical assistance for 26 units through the Home Improvement Program (HIP)
<u>Other Housing Services</u> Public Outreach & Resident Inquiries Fielded: Implemented to educate residents and inform them of available city housing programs, services and affordable units services to improve their quality of life	3,479 Persons 8 Events 605 Added to Database	<ul style="list-style-type: none"> ▪ 3479 Requests for information & referrals ▪ 8 Outreach and information events across Cambridge ▪ 605 Households added to housing database

<p>First-Time Home Buyer Classes & Counseling: Implemented to stabilize neighborhoods through education and increase the percentage of ownership units in neighborhoods</p>	<p>741 Households Assisted</p> <p>14 Housing Courses or Workshops held</p>	<ul style="list-style-type: none"> ▪ 449 participants in FTHB courses ▪ 73 participants in courses addressing specific housing topic (i.e. Credit 101) ▪ 195 Cambridge residents receiving individual counseling ▪ 24 households assisted with purchase of units in Cambridge ▪ 10 four-session FTHB classes ▪ 4 special workshops to assist FTHB
<p>Rehabilitation Assistance Program (RAP): Implemented to improve neighborhood stability by renovating both new and existing affordable units</p>	<p>130 Youths</p>	<ul style="list-style-type: none"> ▪ 130 Youths Participated and trained
<p>Tenant and Landlord Mediation: Implemented to stabilize communities by empowering tenants to reduce displacement and improve quality of life</p>	<p>275 Clients</p>	<ul style="list-style-type: none"> ▪ Number of clients assisted through landlord and tenant counseling and mediation service under Housing Services Program

Cambridge Housing Affordability Ladder

-Updated March 2011-



ASSUMPTIONS:
 Interest Rate: 5.50%
 Tax Rate: \$8.16 per \$1,000
 Condo Fee: \$300 per month
 Insurance: \$1,200 per yr for Single Fam
 Insurance: \$1,500 per yr for 2-Family
 75% Rental Inc: \$1,350 per mo for 2-Family
 Downpayment: 10%
 % inc. assumed: 30%

NOTES:
 1. Mortgage Financing with 30 year term, 10% downpayment
 2. Median sales prices from Banker & Tradesman 2010 data (3/11)
 3. Rental Rates based on Aug 2010 CDD survey
 4. AMI based on 4 person Boston HUD Metro FMR Area (HMFA) 2010 Income Limits

	SINGLE FAMILY	TWO FAMILY	CONDO
PRICE	\$760,000	\$705,000	\$424,000
MORTGAGE	\$684,000	\$634,500	\$381,600
P&I	\$3,884	\$3,603	\$2,167
Insur/Fee	\$100	\$125	\$300
Taxes	\$517	\$479	\$288
Rent	\$0	(\$1,350)	\$0
Mthly Cost	\$4,500	\$2,857	\$2,755
Inc needed	\$180,019	\$114,281	\$110,200.11

Public Housing Strategy

1. *Describe actions taken during the last year to improve public housing and resident initiatives.*
-

CAMBRIDGE HOUSING AUTHORITY

Fiscal Year 2011 marked the eleventh year of the Cambridge Housing Authority's (CHA) participation in the Moving to Work (MTW) deregulation demonstration. Following the execution of Restated and Amended Agreement with HUD in FY 2010, CHA will continue to participate in the MTW demonstration through FY 2020.

As a result of the regulatory flexibility MTW provides, CHA has been able to accomplish things that would otherwise seem impossible given the gradual federal disinvestment from subsidized housing programs we have experienced. These are some major milestones from the past decade:

- During a time of unmatched growth in real estate values (and expense) and in the face of declining federal support for capital efforts, CHA added over 300 units of affordable housing to the City's stock and completed tens of millions of dollars in modernization and renovation projects throughout the public housing portfolio.
- While the size of most housing authorities' voucher programs - constrained by federal caps - remained static, CHA's federal program grew by more than 400 households.
- In 2006 CHA used its MTW authority to reinvent the way incomes, rents and deductions are calculated for public housing residents. These changes, implemented through the Rent Simplification Policy (RSP), are resulting in increasing resident employment income, decreased rent burdens, and increased rental income for CHA.
- CHA crafted its own Project Based Voucher (PBV) program which has helped local non-profit developers secure long-term affordability for over 500 units throughout Cambridge, including 80 units acquired, developed and owned by CHA's affiliate nonprofits.
- In recent years CHA has concentrated on designing small, pilot subsidy programs that combine local service providers' case management and self-sufficiency training expertise with CHA's subsidized housing expertise. CHA believes that this linkage between economic development training, case management and stable housing may provide a model for future self-sufficiency program designs.

Over the course of the next decade, CHA will continue to leverage its participation in the MTW program to effectuate positive change in the lives of Cambridge residents.

Public and Affiliate Housing

In FY 2011, the Operations department focused on continuing to streamline procedures and improving customer service. Efforts to improve management and maintenance for over 2,500 public housing units scattered around the City continued throughout FY 2011. More importantly, the Operations department contributed toward the successful start of the agency-wide Capital Plan for modernization and redevelopment.

Rent Simplification

Since FY 2006 CHA's Rent Simplification program (RSP) restructures the way rents are calculated. Instead of being based on 30 percent of the tenant's income, tenants pay a certain amount depending on where their annual income falls within \$2,500 income bands. Other aspects of Rent Simplification include a 2-year recertification process, and hardship waivers. Rent Simplification seeks to encourage self-sufficiency among CHA residents by simplifying the rent calculation process.

As the Agency has done since RSP's implementation in FY 2006, CHA tracks the impact of RSP on household income and employment patterns. At the end of FY 2011, 956 households had participated in RSP since its inception. Despite the daunting economic climate of the past few years, these initial households provide evidence that the RSP program increases both tenant income and reduces administrative costs associated with the public housing management.

In 2010, there were a total of 57 households with no wage, social security or public assistance income in RSP. In FY 2011, 19 of those 57 households reported an average wage income of \$18,947. The median wage income for the 965 original participant households decreased slightly since last year by 1.95% from \$26,250 in 2010 to \$25,738 at the end of FY 2011. Viewed from a broader perspective, however, the median income of these households has increased by 25% since the RSP's implementation.

In FY 2011, CHA assisted 1,815 households through RSP. The median adjusted income of all RSP participants, although showing a slight decrease since FY 2010, has increased by 10.5% since the implementation of RSP.

The table below provides a more detailed account of the 1,815 households currently served under RSP.

ALL RSP HOUSEHOLDS				
	Pre-RSP 2005	RSP 2010	Current RSP 2011	Difference
	July 2005	April 2010	April 2011	
Number of Households	1,582	1,797	1,815	
Households with Income	1,567	1,768	1,785	
Average Gross Income	\$19,643	\$20,808	\$20,757	\$1,114
Average Adjusted Income	\$18,540	\$20,514	\$20,479	\$1,939
Average Employment Income	\$26,810	\$28,930	\$28,567	\$1,757
Average Social Security Income	\$9,799	\$11,382	\$11,646	\$1,847
Average Public Assistance Income	\$5,031	\$6,083	\$5,484	\$453
Average Total Tenant Payment (TTP)	\$394	\$408	\$411	\$17
Total Average % of TTP to Gross Income	24.4%	24.1%	24.7%	0.31%
Total Average % of TTP to Adjusted Income	25.9%	24.5%	25.0%	-0.88%
Total Monthly Rent Roll	\$623,591	\$732,874	\$745,785	\$122,194

RSP has improved financial outcomes for both tenants and CHA alike. The benefits of the program are threefold: incentivizing tenants to achieve economic stability, elimination of unnecessary work for CHA staff, and producing financial savings that allow CHA to support its other efforts to better the community. CHA has shared its RSP experiences with housing authorities across the county and local versions of RSP have been implemented by housing authorities in Charlotte, North Carolina, King County, Washington, San Mateo, California and Portland, Oregon. While adoption of local RSPs across the country has bettered the lives of numerous low-income residents, CHA is most excited about the potential of the program to better the lives tenants in Cambridge.

MTW Admissions and Continued Occupancy

In FY 2011, CHA conducted a detailed review of the MTW Admissions and Continued Occupancy Policy (ACOP) implemented in early FY 2010. Throughout FY 2011 the Operations department trained managers and tenant selection staff on specific issues related to the ACOP. These training sessions included a comprehensive review of all recent changes and provided an opportunity for staff to suggest changes to the document that would clarify policies and procedures and improve overall effectiveness. CHA also

conducted training session with members of ACT and the tenant council to familiarize them with ACOP policies and procedures.

As a result of these training sessions, CHA was able to clarify ACOP provisions ACOP easing their implementation in the field. More importantly, thanks to the feedback received from staff and residents, CHA has identified several portions of the ACOP that could be improved. CHA is currently implementing a public comment process for specific changes to the ACOP imported primarily focused on continued occupancy, including interim rents, transfers, and the addition/deletion of household members.

New Lease

This initiative was first noted in CHA's FY 2006 Annual Plan. However, CHA prioritized the implementation of an updated ACOP (implemented in FY 2010). CHA staff have resumed their efforts to streamline the current lease. At present, staff are reviewing a new draft federal lease and evaluating the consistency of the current lease in light of this draft document. Staff are also working to incorporating policies from the ACOP and the Massachusetts state public housing into a new lease document. CHA expects the public comment process on this new lease to begin during the second quarter of FY 2012.

Rent Formula for Families with Mixed Immigration Status

In FY 2009, CHA implemented an alternative rent formula for mixed immigrant households living in federal public housing units. In lieu of HUD's proration formula, CHA proposed that these families pay 40% of their income toward rent. This proposal made the rent determination process simpler to understand and administer.

However, advocates and residents felt that this surcharge was punitive. In FY 2011 CHA revised this policy. Now instead of charging 40% of a household's income, there is a 10% surcharge based on the regular rent schedules.

As CHA prepared for this adjustment in late FY 2010, there were sixteen households categorized as mixed families. Only four of those households were expected to have a rent increase of \$5. By the end of FY 2011, CHA had 27 households with mixed immigration statuses.

Lower eligible senior age and integrate "near-elderly" applicants into site-specific waiting lists

In FY 2008 CHA lowered the eligible age for seniors and in FY 2010, the near-elderly applicants (58 and 59 years old) were integrated into the elderly waiting lists. This change was driven mainly by the high vacancy rates at elderly/disabled developments (CHA marketed and filled the vacant units). This policy change remained in place throughout FY 2011.

In FY 2011, CHA vacancy rates at elderly/disabled developments were only affected by the modernization work at some of the sites. Units were put on hold for households being

relocated from site to site or within a specific development (as one stack of units is completed, families are moved to accommodate continued construction). CHA expects that the lower eligibility age will continue to assist CHA in maintaining a steady occupancy rate at its elderly/disabled developments.

Ceiling Rents

Since FY 2009, CHA has been using HUD's Operating Cost Adjustment Factor (OCAF) to determine the annual range of increases in ceiling rents under The Federal Public Housing program. CHA believes that the OCAF is an appropriate indicator of the increased cost of operating and managing low-income housing from year-to-year.

Moreover, CHA is confident that by using the OCAF within the structure of the Rent Simplification program rent schedules, the calculation of ceiling rents becomes much less cumbersome. Administrative savings are one of the benefits for the agency, as managers spend less time explaining the calculation methodology to tenants.

CHA believes that the outcome for this policy change is not quantifiable, except that it provides greater administrative transparency. The original methodology of determining ceiling rents under HUD rules is based on the number of household served and operating costs.

This methodology made ceiling rents vary year to year without a coherent gradual increase to reflect real increases in operating and management costs. Using OCAF allows CHA to increase ceiling rents based on an accurate estimate of costs.

Management Indicators

Vacancy rates

The table below shows the difference between the FY 2011 Plan and the Actual vacancy rates.

CHA Federal Public Housing: Occupancy Levels

		FY 2011 Plan		FY 2011 Actual	
		Gross %	Adjusted %**	Gross %	Adjusted %
FAMILY	Washington Elms	99.0%	99.5%	98.9%	99.2%
	Corcoran Park	98.9%	99.5%	98.4%	98.8%
	Putnam Gardens	98.9%	98.9%	98.1%	98.1%
	Newtowne Court	99.6%	99.6%	98.5%	98.6%
	UDIC**	92.0%	98.8%	49.4%	92.0%
	River Howard	99.2%	99.2%	99.7%	99.7%
	Jefferson Park	98.6%	98.6%	98.9%	98.9%
	Scattered Sites	100.0%	100.0%	98.9%	98.9%
	Garfield Street	100.0%	100.0%	100.0%	100.0%
	Roosevelt Towers	99.1%	99.1%	98.3%	98.3%
	Hingham Street	n/a	n/a	99.7%	100.0%
	Inman Street	n/a	n/a	97.6%	100.0%
	Willow Street	n/a	n/a	98.8%	97.0%
	Woodrow Wilson	n/a	n/a	99.6%	98.4%
SUBTOTAL		-	-	97.6%	98.6%
ELDERLY / DISABLED	H. S Truman Apts.**	98.2%	98.2%	97.0%	99.6%
	Daniel F. Burrs**	98.9%	98.9%	92.0%	97.9%
	Millers River**	94.7%	97.2%	96.0%	96.4%
	Lyndon B. Johnson**	94.3%	97.0%	86.5%	94.0%
	Robert S. Weaver	100.0%	100.0%	99.5%	99.5%
	SUBTOTAL		-	-	92.9%
FEDERAL PUBLIC HOUSING TOTAL		98.0%	-	95.8%	97.9%

*Excludes J.F. Kennedy Apts., CHA's HOPE VI program.
** Adjusted for modernization activities

NOTE:
The calculation of occupancy levels is made using a gross count of units that excludes non-dwelling units. These include office space and special use units, totaling 22 non-dwelling units.

CHA State Public Housing: Occupancy Levels

		FY 2011 Plan		FY 2011 Actual	
		Gross %	Adjusted %*	Gross %	Adjusted %
FAMILY	Jefferson Park - State	n/a	n/a	96.5%	96.7%
	Lincoln Way*	n/a	n/a	47.2%	97.2%
	Jackson Gardens*	n/a	n/a	3.8%	100.0%
	Scattered Condos	n/a	n/a	97.6%	97.6%
	Cambridgeport Condos	n/a	n/a	99.0%	99.0%
	Roosevelt Towers - State	n/a	n/a	n/a	n/a
	SUBTOTAL		n/a	n/a	66.0%
ELDERLY / DISABLED	Manning*	n/a	n/a	95.9%	96.7%
	116 Norfolk Street*	n/a	n/a	95.5%	97.2%
	Linnaean Street *	n/a	n/a	90.7%	98.6%
	Russell Apartments	n/a	n/a	97.7%	97.7%
	Elderly Condos	n/a	n/a	100.0%	100.0%
	St. Paul's Residence	n/a	n/a	84.3%	84.3%
	Putnam School	n/a	n/a	n/a	n/a
SUBTOTAL		n/a	n/a	95.2%	96.5%
STATE PUBLIC HOUSING TOTAL		n/a	n/a	83.1%	96.9%

*Adjusted for modernization activities

NOTE:

In the FY 2011 Annual Plan, CHA did not report on the occupancy levels of its state developments.

Work orders

CHA's work order turnaround time exceeded standards of FY 2010. Emergency work orders were abated within 24 hours. Non-Emergency work orders were completed on average within 3.4 days in CHA's Federal PH sites. The FY 2011 average completion time is a 20% decrease from FY 2010.

Inspections

100% of public housing units were inspected in FY 2011.

Rent Collection

In FY 2011 rent collection were 98.7% and 99.8% in Federal Family and Elderly/Disabled Public Housing sites, respectively. This number excludes repayment agreements, prepays, and other credits and is subject to change based on end of fiscal year closings.

Security

CHA continues to maintain a strong working relationship with the Cambridge Police Department. The Public Safety Administrator is in regular communications with the police to report particular problems, and works with the police to develop strategies to promote public safety at the housing developments. The Public Safety Administrator also coordinates monthly meetings with the police and the housing managers to discuss safety concerns at the sites. Crime and incident trends are routinely analyzed throughout the portfolio. Additionally, community meetings are held to disseminate relevant information to promote public safety and address resident concerns.

Households Served: Federal Public Housing by Bedroom Size, Race, Ethnicity and Income

In FY 2011, CHA housed **1,815** households in conventional federal public housing units.

	FEDERAL PUBLIC HOUSING			
	Family	Elderly	Total	%
NUMBER OF BEDROOMS				
Studio	0	419	419	23.1%
1 Bedroom	178	242	420	23.1%
2 Bedroom	477	3	480	26.4%
3 Bedroom	392	0	392	21.6%
4+ Bedroom	104	0	104	5.7%
TOTAL HOUSEHOLDS	1,151	664	1,815	100%
RACE				
Black	737	180	917	50.5%
Asian	45	18	63	3.5%
White	357	462	819	45.1%
American Indian	11	3	14	0.8%
Other	1	1	2	0.1%
TOTAL HOUSEHOLDS	1,151	664	1,815	100%
ETHNICITY				
Hispanic	146	39	185	10.2%
Non-Hispanic	1,005	625	1,630	89.8%
TOTAL HOUSEHOLDS	1,151	664	1,815	100%
INCOME				
< 30% AMI	709	560	1,269	69.9%
30%-50% AMI	277	83	360	19.8%
50%-80% AMI	118	20	138	7.6%
> 80% AMI	47	1	48	2.6%
TOTAL HOUSEHOLDS	1,151	664	1,815	100%

Note: Data displayed under FY11 Plan represents the number of households served at the time of the FY11 Plan publication. Numbers given under FY11 Actual reflect the current number of households served at the end of FY 2011.

Waiting List: Public Housing Bedroom size, Race, Ethnicity and Income

Compared with the previous fiscal year (FY 2011), there was a 41.5% increase in the total number of applicants for Federal Public Housing. Demand was greatest for one bedroom (21.3%) and two bedroom (30.8%) and three bedroom (25.8%) units. The vast majority of applicants to Federal public housing (93.7%) continue to be extremely low-income households (<30% Area median Income).

PROGRAM	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	
FEDERAL PUBLIC HOUSING						
FEDERAL FAMILY PUBLIC HOUSING	OBR	0	13	98	0	0
	1BR	1,564	2,224	3,083	1,141	732
	2BR	1,320	1,698	2,357	1,551	2,125
	3BR	332	663	970	793	1,056
	4 +BR	107	130	170	162	174
	SUBTOTAL	3,323	4,728	6,678	3,647	4,087
FEDERAL ELDERLY PUBLIC HOUSING	OBR	178	1,282	1,384	1,177	1,404
	1BR	931	113	220	179	791
	2BR	41	50	81	34	71
	3BR	0	2	3	0	786
	4 +BR	0	1	1	0	0
	SUBTOTAL	1,150	1,448	1,689	1,390	3,052
FEDERAL PUBLIC HOUSING TOTAL	4,473	6,176	8,367	5,037	7,139*	

		American Indian		Black		Asian		White		Other		TOTAL
FAMILY	Washington Elms	11	0.8%	672	50.4%	98	7.3%	545	40.9%	8	0.6%	1,334
	Corcoran Park	8	0.8%	539	51.5%	46	4.4%	448	42.8%	6	0.6%	1,047
	Putnam Gardens	9	1.0%	485	56.3%	45	5.2%	315	36.6%	7	0.8%	861
	Newtowne Court	7	0.5%	718	47.1%	126	8.3%	665	43.6%	10	0.7%	1,526
	River Howard	5	0.8%	363	56.9%	26	4.1%	243	38.1%	1	0.2%	638
	Jefferson Park	15	0.9%	750	44.2%	100	5.9%	820	48.3%	11	0.6%	1,696
	Roosevelt Towers	0	0.0%	283	45.0%	48	7.6%	294	46.7%	4	0.6%	629
	Woodrow Wilson	8	0.9%	406	47.0%	36	4.2%	410	47.5%	3	0.3%	863
SUBTOTAL	63	0.7%	4,216	49.1%	525	6.1%	3,740	43.5%	50	0.6%	8,594	
ELDERLY / DISABLED	H. S Truman Apts.	3	1.4%	71	32.1%	10	4.5%	137	62.0%	0	0.0%	221
	Daniel F. Burns	3	0.4%	251	35.6%	24	3.4%	427	60.5%	1	0.1%	706
	Millers River	9	1.0%	303	34.5%	31	3.5%	532	60.7%	2	0.2%	877
	Lyndon B. Johnson	3	0.7%	146	32.7%	31	7.0%	266	59.6%	0	0.0%	446
	Robert S. Weaver	1	1.3%	19	24.7%	10	13.0%	47	61.0%	0	0.0%	77
	SUBTOTAL	19	0.8%	790	33.9%	106	4.6%	1,409	60.6%	3	0.1%	2,327
FEDERAL PUBLIC HOUSING TOTAL	82	0.8%	5,006	45.8%	631	5.8%	5,149	47.1%	53	0.5%	10,921	

*Excludes J.F. Kennedy Apts., CHA's HOPE VI program.

		0-30% of AMI		30-50% of AMI		50-80% of AMI		> 80% of AMI**		TOTAL
FAMILY	Washington Elms	1,253	93.9%	61	4.6%	15	1.1%	5	0.4%	1,334
	Corcoran Park	955	91.2%	70	6.7%	18	1.7%	4	0.4%	1,047
	Putnam Gardens	804	93.4%	42	4.9%	13	1.5%	2	0.2%	861
	Newtowne Court	1,432	93.8%	71	4.7%	19	1.2%	4	0.3%	1,526
	River Howard	577	90.4%	51	8.0%	9	1.4%	1	0.2%	638
	Jefferson Park	1,628	96.0%	48	2.8%	15	0.9%	5	0.3%	1,696
	Roosevelt Towers	584	92.8%	37	5.9%	5	0.8%	3	0.5%	629
	Woodrow Wilson	823	95.4%	32	3.7%	7	0.8%	1	0.1%	863
	SUBTOTAL	8,056	93.7%	412	4.8%	101	1.2%	25	0.3%	8,594
ELDERLY / DISABLED	H. S Truman Apts.	207	93.7%	7	3.2%	6	2.7%	1	0.5%	221
	Daniel F. Burns	657	93.1%	37	5.2%	12	1.7%	0	0.0%	706
	Millers River	826	94.2%	39	4.4%	11	1.3%	1	0.1%	877
	Lyndon B. Johnson	415	93.0%	21	4.7%	9	2.0%	1	0.2%	446
	Robert S. Weaver	68	88.3%	7	9.1%	1	1.3%	1	1.3%	77
	SUBTOTAL	2,173	93.4%	111	4.8%	39	1.7%	4	0.2%	2,327
FEDERAL PUBLIC HOUSING TOTAL		10,229	93.7%	523	4.8%	140	1.3%	29	0.3%	10,921

*Excludes J.F. Kennedy Apts., CHA's HOPE VI program.

*The total number of applicant households does not include households in the regional waiting lists. The regional waiting lists East, Mid, and North Cambridge, are mostly made up of Federal Family properties, however there are some properties within each list that are part of the State program. This mix of properties from different programs makes it difficult to report on these lists under individual programs.

**The total number of applicant households for FY 2011 by Bedroom Size differs from the total number given under Race and Ethnicity due to households applying for more than one bedroom

LOCAL LEASED HOUSING

In FY 2011, despite the economic challenges, CHA was able to serve more households than in prior years while forging new partnerships with local service providers to enhance the housing services it currently offers to Cambridge residents. From FY 2010 to FY 2011, CHA's Federal, voucher program grew from 2,507 to 2,532.

In FY 2011, the Local Leased Housing department focused on several administrative and programmatic initiatives to continue improving service delivery while sustaining cost effectiveness in federal expenditures.

Family Opportunity Subsidy – Heading Home Voucher Program

FY 2011 marked the first year the Family Opportunity Subsidy Program was implemented. There are currently 47 households enrolled in the first stage of the program and 33 of these households are already using a sponsor-based voucher.

These households have successfully completed an intensive education program through the COMPASS Community College Collaborative and have begun an internship or found employment. CHA is currently certifying 8 households for their transition to the second stage of the program. In the second stage, participants will receive a direct subsidy from CHA.

Detailed information about the design and regulations of this program can be found in Appendix 5 of CHA's FY 2010 MTW Annual Report.

Expiring Use Preservation Program

In FY 2011, CHA used its MTW flexibility to create a new affordable housing preservation initiative to insure the long-term affordability of the City's expiring use properties. CHA takes the new enhanced vouchers and using MTW converts them to project-based assistance thereby creating a "bankable" subsidy that permits financing for the rehabilitation of the property plus its continued use for low-income families.

Working with various stakeholders including the owner, a prospective non-profit buyer, City staff, tenants and advocates, CHA converted 116 expiring use vouchers to Project Based at Inman Square Apartments located at 354 Prospect Street in Cambridge. CHA issued a commitment letter for 116 vouchers and the project will be under contract as of June 1, 2011. Under the methodology for conversion of the enhanced vouchers, residents actually voted on whether to keep their enhanced vouchers or move to a project-based status. CHA is currently negotiating the award of 92 vouchers to Cambridge Court Apartments at 411 Franklin Street in Cambridge. The award process is expected to be completed by the end of the 2011 calendar year. CHA is very pleased with how this initiative is working and looks forward to using this tool to preserve additional expiring use properties in the coming years.

Local Project-Based Assistance Program

In FY 2011, CHA continued efforts to further refine its Project Based Assistance Program (PBA). Specifically, CHA proposed expanding its PBA portfolio throughout the next five years by committing additional PBA units to preserve public housing and increase other affordable housing options in Cambridge.

For the first phase of this expansion, CHA planned to issue a total of 37 PBA vouchers in FY 2011. A total of 8 subsidies were committed through a letter of commitment in FY 2010 to Elm Place, developed by a local non-profit in Cambridge. These 8 units were awarded with the subsidies in FY 2011 as the project secured all necessary funding; however, the project is not expected to be completed until Fall of 2011.

As part of the five-year plan to expand the PBA portfolio, CHA envisioned using between 250 and 375 PBA subsidies to support its own at-risk public housing stock through the Public Housing Preservation Fund established in FY 2010.

CHA's FY 2011 schedule projected the use of 17 PBA subsidies in FY 2012, and we remain on schedule to use these subsidies as part of the ongoing Lincoln Way revitalization efforts. During FY 2011, CHA started planning for the Phase 2 Public Housing Preservation Program which, given current funding constraints, will likely be much more reliant on PBA resources to support the needed modernization activities. Therefore, the proposed schedule for issuance of PBA subsidies introduced in the FY 2011 MTW Annual Plan remains in place for the next four years.

Project-Based Voucher in Cooperation with the City's Housing Trust Fund

In FY 2008, CHA initiated collaboration with the City's Affordable Housing Trust to award vouchers to units that obtained funding for preservation from the City's Affordable Housing Trust. CHA allocated \$1.4 million over three years for these project-based vouchers.

The number of vouchers that CHA is able to offer depends on the responses to the Request for Proposal (RFP) process – the fewer subsidies required from CHA for each voucher will increase the number of vouchers that can be created. Therefore, the purpose of the RFP will be to distribute the available funds to as many units as possible while reducing CHA costs.

So far, CHA has set aside forty vouchers through this initiative. All projects, however, are still waiting to secure all necessary funding or are in the late stages of development.

CHA'S PROJECT BASED ASSISTANCE VOUCHERS COMMITTED IN FY 2011 BY INITIATIVE TYPE	
Local Project Based Program	566
City of Cambridge Housing Trust Fund	40
Expiring Use Preservation Program	116

Quality Control Reviews

CHA conducted two comprehensive quality control audits on rent determination and file documentation in the leased housing program. One-on-one staff training based on the audit results is ongoing. Quality control audits are scheduled quarterly throughout FY 2012, and beyond as necessary.

Owner Incentives

During FY 2011, CHA hosted two owner workshops presented by Mediations for Results. The workshops helped owners and landlords to familiarize themselves with program policies and rules. In addition, owners and landlords had the opportunity to interact with CHA staff and ask questions about specific landlord-tenant issues.

Business Systems

The new Elite management software was successfully rolled out in the Leased Housing department. As of this writing, the department is working to finish implementing the software and to complete staff training. CHA expects that all staff will be prepared to fully utilize this new management tool in early FY 2012.

Hiring Additional Staff

CHA had planned to hire additional staff as voucher utilization increased and was expected to remain around 100% for the next several years. The Leased Housing

department hired five new staff members, including three new Leasing Officers and two part-time Front Desk staff to keep the department's workload balanced and maintain the highest quality of customer service. In addition, one Leasing Officer was promoted to Senior Leasing Officer, allowing for the department to have three work groups, each headed by a Senior Leasing Officer with supervisory roles and case-loads.

Sponsor-Based Leased Housing Program

In FY 2008, CHA initiated a sponsor-based program offering a small number of vouchers to local service providers. These service providers are responsible for selecting a recipient that will use the benefits of the voucher without gaining permanent control over the subsidy.

In FY 2011, CHA maintained a total of 59 vouchers issued to 8 local providers. Over 88% of the households served through this program have a female head of household. All participants have children under the age of 18 and have an average household income of \$7,369.

Through this initiative, CHA addresses the challenges imposed on hard-to-house households by providing them with the opportunity to benefit from more intensive supportive services as they work toward establishing themselves as independent community members.

Project-Based Leased Housing Program

In FY 2011, there were a total of 537 units receiving project-based assistance. This accounts for 25.4% of the total MTW vouchers leased in FY2011.

In FY 2011, CHA issued two letters of commitment allocating 116 (formerly enhanced vouchers) project-based vouchers to Inman Square Apartments, through its Expiring Use Preservation initiative (more details on Chapter VI), and 32 project-based vouchers to Putnam Green Apartments. Approval of both properties was contingent upon their ability to leverage funds through the City of Cambridge Housing Trust Fund and other sources.

Leased Housing Households Served by Bedroom Size, Race, Ethnicity and Income

Over 2,000 households participated in the Federal MTW Leased Housing Program in FY 2011. The table below provides an overview of the households served by the Federal MTW Leased Housing program in FY 2011 actual.

	MTW LEASED HOUSING			
	Family	Elderly	Total	%
NUMBER OF BEDROOMS				
Studio	62	44	106	5.1%
1 Bedroom	536	349	885	42.7%
2 Bedroom	547	115	662	32.0%
3 Bedroom	345	16	361	17.4%
4+ Bedroom	52	5	57	2.8%
TOTAL HOUSEHOLDS	1,542	529	2,071	100%
RACE				
Black	792	136	928	44.8%
Asian	31	17	48	2.3%
White	710	374	1,084	52.3%
American Indian	7	2	9	0.4%
Other	2	0	2	0.1%
TOTAL HOUSEHOLDS	1,542	529	2,071	100%
ETHNICITY				
Hispanic	221	39	260	12.6%
Non-Hispanic	1,321	490	1,811	87.4%
TOTAL HOUSEHOLDS	1,542	529	2,071	100%
INCOME				
< 30% AMI	1,104	392	1,496	72.2%
30%-50% AMI	317	106	423	20.4%
50%-80% AMI	112	30	142	6.9%
> 80% AMI	9	1	10	0.5%
TOTAL HOUSEHOLDS	1,542	529	2,071	100%

CAPITAL IMPROVEMENTS

FY2011, was a very busy year for CHA as it began implementing long-term capital improvements that will result in the redevelopment of the Agency's entire housing portfolio. With looming ARRA deadlines and over \$80 million in construction, this year's focus was on completing the financial closings associated with the two \$10 million ARRA grants and ensuring quality, cost effective construction. The following accomplishments reflect the CHA's commitment to enhanced capital projects.

Federal Public Housing

- Burns Apartments: In partnership with Amaresco, Inc., CHA initiated its Phase 2 energy efficiency program at Burns Apartments during FY 2011. Upgrades include water savings retrofits, lighting efficiency improvements, roof replacement, and installation of a new, highly efficient heat and hot water plant. The project also features a 46 kW grid-connected photovoltaic (PV) system.
- Washington Elms: Construction is underway to modernize bathrooms in 175 units. At the end of FY2011, 130 bathrooms are complete.
- L.B. Johnson Apartments: The substantial rehabilitation of this property will result in a transformative change to the building's energy consumption and cost profile.
- Jackson Gardens: 45 units at Jackson Gardens will undergo a complete gut rehabilitation, including construction of additional spaces to expand square footage in units, and full building systems replacement. Accessibility improvements will be completed at both sites.
- Washington Elms, Newtowne Court, and Jefferson Park: Masonry refurbishment was completed at three sites during FY 2011.
- Truman Apartments: Heating and energy improvements at Truman Apartments include conversion from an electric baseboard to gas hydronic system and installation of a new central domestic hot water system. Construction will continue into FY 2012.
- Corcoran Park: All windows were replaced at Corcoran Park. This included 980 window openings at this 153-unit development. Final payment was made in FY 2011.
- UDIC Properties: Comprehensive modernization of 26 units at three scattered sites fully funded with ARRA Formula Grant funds. Construction will continue into FY 2012.

State Public Housing and ARRA Funded Federalization of State Public Housing

- 116 Norfolk Street: Handicapped accessibility upgrades were substantially complete in FY 2011.
- Hingham Street: Exterior refurbishment including repairs and painting was completed at this 4-unit site were completed in June 2010. After passing its REAC inspection in June 2010, the property transferred to federal public housing as of July 1, 2010.
- Russell Apartments: Replacement of 230 windows was substantially complete in September 2010 with project closeout following in October. The property passed REAC inspection and was transferred to federal public housing as of April 1, 2011.
- Woodrow Wilson Court: The construction contract for selective repairs, including hallway stair improvements was completed in FY 2011. The property passed REAC inspection and was transferred to federal public housing as of October 1, 2010.
- Manning Apartments: A construction contract for elevator modernization was awarded in March 2010, but the start of construction was delayed due to state certification issues with the contractor. All issues have been resolved and construction started in late 2011 and will proceed into FY 2012. In addition a contract for exterior waterproofing was awarded in August 2010. Construction will be completed in early FY 2012.
- Putnam School: A construction contract to complete masonry, window and roof refurbishment work at Putnam School was awarded in September 2009 with work proceeding in FY2011. Work will be completed in FY 2012.

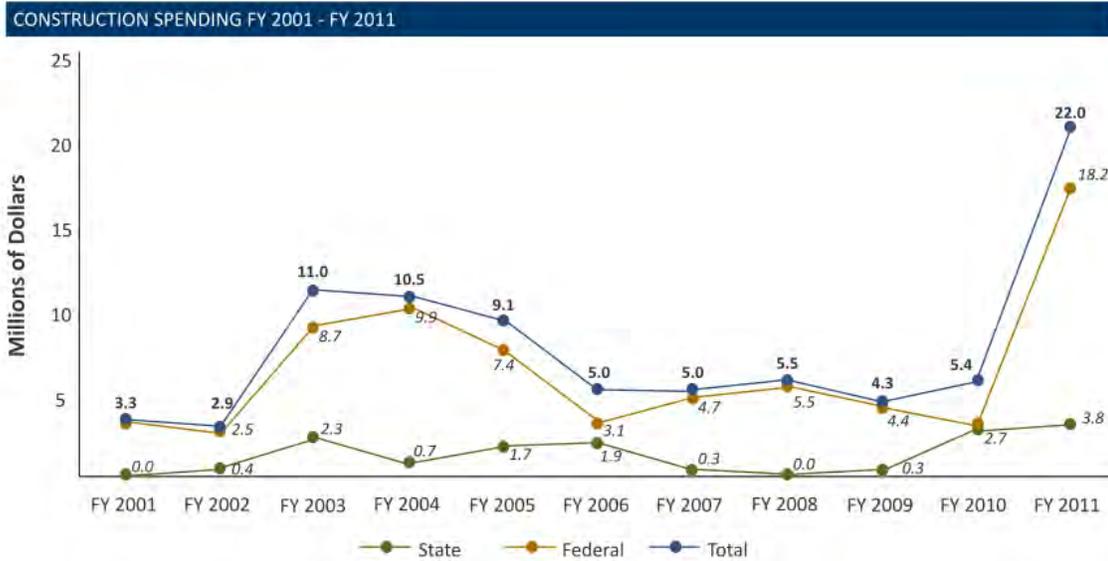
Cambridge Public Housing Preservation Program

In FY 2007, CHA initiated a substantial capital planning process that in FY 2010 was renamed the Cambridge Public Housing Preservation Program. CHA worked with resident groups and local and state housing agencies to identify a program that would leverage funds to address the estimated \$228 million in capital needs.

As noted in CHA's FY 2010 Annual Plan, CHA's efforts to finalize an agency-wide, site specific capital plan suffered a significant blow when weakened capital markets hurt the agency's ability to leverage private investment for its properties including use of bond financing, low-income housing tax credits, and other private investments. Fortunately, with the passage of the American Recovery and Reinvestment Act (ARRA) in February 2009, new financial opportunities emerged for CHA to obtain funds to complete needed capital work. CHA was awarded \$28.2 million in ARRA competitive funding for five projects, including two \$10 million grants, which will be used to revitalize 292 affordable housing units. Receiving the ARRA competitive grants has catalyzed CHA's efforts to raise an additional \$68 million in private, state, and local funds, and allowed it to move forward with Phase 1 of the Public Housing Preservation Program

Spending

The following chart details capital expenditures levels from FY 2001 to FY 2011. Thanks to MTW, CHA is able to expend more on capital improvement activities in both state and federal developments. Receipt of \$28 million in stimulus funds accelerated the spending in FY 2011. A total of \$832,000 in Federal ARRA funds were spent in State properties transitioning to the Federal Public Housing portfolio.



Energy

During FY 2011, CHA’s energy efforts were primarily focused on moving ahead with the construction projects described earlier in the Planning and Development section of this report. It has been quite a busy year for CHA’s energy program as staff work to support the three projects that are part of the ARRA competitive energy funding (L.B. Johnson Apartments, Truman Apartments, and Jefferson Park Apartments) in addition to the completion of construction at the Burns Apartments Phase 2 under an Energy Performance Contract. The energy program at CHA continues to focus on the basics of energy and water conservation measures, timely and accurate energy reporting, and when feasible, the implementation of on-site energy generation from renewable sources (solar) and combined heat and power plants (Co-Gen).

Energy Performance Contracting

In FY 2011, as described in the FY 2011 MTW Annual Plan, CHA along with its partner Ameresco, embarked on Phase 2 of the Energy Savings Program at Burns Apartments. Capital energy improvements at the site included roof replacement, replacement of the central heat and domestic hot water plants, lighting efficiency upgrades, replacement of the first floor common area heat and air conditioning units, water saving improvements, and installation of a 46 kW solar array.

As of this writing, all improvements are materially complete and commissioning of the systems is underway. The Phase 2 conservation measures are projected to reduce gas use by 2,932 therms, electricity use by 277,535 kWh and water consumption by 2,268 Ccf. These consumption reductions yield an estimated annual cost savings of \$71,000, and emissions reduction of 278,952 lbs of CO₂ annually, the equivalent of removing 24 cars from Cambridge streets.

Energy Conservation

In addition to the larger modernization projects, CHA continues to partner with our local weatherization assistance program (WAP) to access funding for energy improvements across the public housing portfolio. Notable projects for FY 2011 included lighting efficiency upgrades at Woodrow Wilson Court, Newtowne Court, and Truman Apartments. In total, these properties benefited from approximately \$153,000 of lighting improvements funded by the WAP program, with a projected annual consumption reduction of 153,000 kWh, yielding approximately \$27,000 in annual cost savings.

CHA's energy consumption will show dramatic reduction by the completion of the ARRA funded construction in late FY 2012. In FY 2011, however CHA continued to reduce energy and water consumption. The charts on the next two pages illustrate CHA's reduction in energy and water use and its cost savings since the frozen consumption base was established in 1999. CHA continues to shift reliance on grid delivered electricity, through conversion to natural gas, and the development of on-site generation via solar arrays and co-generation plants. As a result electricity use has decreased by 46%, while gas use has increased by 21%. This shift in reliance from electric to gas resulted in over \$810,000 of avoided utility expense for CHA in FY 2011 alone. Water consumption was also reduced by 13% during this period, for a total FY 2011 cost savings of \$1,086,823.

As of the end of FY 2011 CHA currently has 138 kW of solar generation capacity via the roof-top solar arrays at Washington Elms and Daniel F. Burns Apartments. By the end of FY 12, this will increase to 219 kW with the completion of an 81 kW array at the L. B. Johnson Apartments. During FY 2012 CHA will also complete the installation of three combined heat and power plans (co-gen). Simply put, gas fired co-gen systems act as low-efficiency gas boilers, which provide thermal energy to augment domestic hot water production while also generating a substantial amount of electricity on-site. Through the combined implementation of co-gen and solar CHA is on track to produce 15% of our energy on-site by FY 2013 (from projects under construction during FY 2011).

Energy Reporting

During FY 2011, CHA worked to refine the energy reporting system first developed under partnership with Boston University during FY 2009. In addition to monitoring energy use and reporting by standard energy metrics, reports have been customized to monitor energy use against both the MTW frozen consumption base as well as a three year "rolling base". Reports may be run by funding program or individual locations; providing sufficient flexibility for a range of users at various levels of the organization.

Managers receive monthly reports that provide a visual "snapshot" of the energy use for their development(s), enabling field staff to quickly assess the month's consumption

against the same month in the prior three years, as adjusted for weather. Additionally, managers (or any system user) can customize reports longitudinally or compare one site against other sites in the portfolio.

As illustrated in the charts below, comparison of the FY 2011 energy use for the federal public housing portfolio against the MTW frozen consumption base reveals that while gas use has increased 20% from the frozen base, electricity use has been reduced by over 45%. Water consumption is 12.9% below the frozen consumption base. The emphasis on conservation in general coupled with the shift from reliance on electricity to gas has resulted in cost savings to the authority, allowing CHA to maintain operational standards despite the pro-ration of operating subsidy.



Decrease in kWh: 2,586,885
 CCF: 33,869
 22% decrease in kWh
 Savings of \$388,032

Increase in Therms: 256,609
 19% increase in Therms
 Increases expense of \$369,517

Decrease in
 19% decrease in CCF
 Savings of \$331,916

Multi-Family Acquisition Program

Through the multi-family acquisition program, CHA acquires buildings, units within larger buildings, or buildable sites. In FY 2011, CHA continued the implementation phases of three ongoing development efforts through its affiliate organizations:

- 195 Prospect Street: CHA's affiliate Cambridge Affordable Housing Corporation (CAHC) resubmitted a OneStop funding application to the Massachusetts Department of Housing and Community Development (DHCD) in September 2010. Regrettably, this application was not approved. CHA will work with City officials to determine the feasibility of resubmitting another OneStop in the future or exploring other financing options to enable the rehabilitation of this twenty-unit building and secure permanent financing for this site.
- 78-80 Porter Road: Throughout FY 2011 CAHC kept current market-rate tenants in this property and as vacant units become available, leased them to income eligible mobile voucher holders. As of March 31, 2011, CAHC has leased twelve units to income eligible mobile voucher holders. CHA's September 2010 OneStop LIHTC application submitted to DHCD and January 2011 application for state tax credits were not approved. CHA will be resubmitting another OneStop application in April 2011.
- YMCA Pool Site: Throughout FY 2011 CHA continued to deal with the legal circumstances that arose as an abutter appealed the Comprehensive Permit approved by the Cambridge Board of Zoning Appeals in 2008. A settlement was reached with the abutter in March 2011 and CAHC is finally able to move forward with development plans. CAHC continues to have a 99-year ground lease for the YWCA Pool Site (located in Central Square) to redevelop the site into 42 units of affordable rental housing. Preliminary design and financial analysis has been completed. While the OneStop LIHTC application submitted to DHCD in September 2010 was not approved, CHA will be submitting another application in April 2011

Resident Services & Economic Development

Expansion of the Work Force

In FY 2011, the Resident Services department finalized negotiations with the Cambridge Public School Department (CPS) to open a fourth Work Force program site in the Cambridge Rindge and Latin High School in September 2011. The CPS has agreed to help fund the new site and it has included a line item for this initiative in its budget, which will be considered by the School Committee in April and by the City Council in May 2011.

The program will be phased in over several years and, at capacity, will expand Work Force services to CHA adolescents by another 45 slots. CHA expects that the presence of CHA staff within the high school will have a profound impact on the already ongoing collaboration with the City schools.

Work Force Program Alumni Support

Lessons learned during the piloting of the College Success program in FY 2010 have been incorporated into a more substantial effort in FY 2011. The Work Force curriculum is being revised to include more emphasis on the non-academic skills students need to succeed in college, e.g. time management and self-advocacy. Staff is maintaining contact with alumni and continues tracking their college experience in order to identify those colleges which seem to best meet their needs as minority, first-generation college students. Alumni are returning on school vacations to share experiences and provide mutual support.

In addition, alumni attending local colleges are returning to speak to current Work Force participants about their experiences at college and to advise them about how best to prepare for their insertion in higher education

Alliance of Cambridge Tenants

During FY 2011, CHA and ACT worked together to draft a Memorandum of Understanding (MOU) formalizing the relationship and guiding the future of the two organizations. This document was brought to CHA's Board of Commissioners in January 2011 but was not adopted.

CHA's board did authorize a Letter of Recognition to be issued in early FY 2012. The Letter of Recognition will include specifics on the funding to be provided to ACT to support operations as it begins its formal activities. In addition, CHA will provide technical assistance to ACT in its pursuit of funding through the offices of its Tenant Liaison and the Resident Services department.

Even without the MOU, CHA continues to work closely with ACT in several areas. Throughout FY 2011, for example, CHA collaborated with ACT to ensure the participation of residents in the planning process for all modernization efforts

Resident Services Line Item in the State Budget

In the current economic climate, the state legislature is focused on cutting spending and any efforts to include a line item in the state budget has had to be shelved until the economy improves and the timing is more favorable.

Childcare and Healthcare Services for Families

Baby U

Working in collaboration with fourteen other local agencies and programs, a new parenting program has been developed in FY 2011 targeting CHA families with children from pre-birth to three years old. The Baby U program is in part modeled on the Baby College TM program of the Harlem Children's Zone.

Baby U focuses on both the acquisition and application of knowledge, building long-term relationships, and developing a positive social network among participants. The program provides a series of ten weekly workshops which:

1. Present current research about child development, health and learning;
2. Provide opportunities to learn about successful childrearing practices; and
3. Offer the chance to explore personal values, belief systems, and experiences.

Six follow-up playgroups provide a forum to practice and integrate new learning. Interspersed throughout the sixteen weeks of workshops and playgroups, families receive seven to eight home visits from a trained home visitor. This individual reinforces messages taught at the workshops and playgroups, assists families with problem-solving, and provides referrals for services and case management for high-risk families.

So far, the lives of approximately eighty parents and nearly 100 children have been touched by Baby U since the first class began in January 2010. The families participating, nearly all CHA residents, include a diverse group of families, including immigrant families from Bangladesh, Brazil, Dominican Republic, Ethiopia, Haiti, and Pakistan.

Initial third-party evaluation of the program indicates that it is a tremendous success, increasing both parents' knowledge base regarding childhood development and positive parenting strategies and their ability to apply that information to their own families.

DREAM Mentoring Program

CHA has partnered with the DREAM Program (Directing through Recreation, Education, Adventure, and Mentoring) to provide mentorship services to middle school age children living in Putnam Gardens, a family development which has no other on-site services.

The program, which originated at Dartmouth College, matches college students with children in low-income communities. College students (in our case, from Harvard

University) are recruited as freshmen or sophomores and agree to maintain the relationship with their mentee until the students' graduation from college.

Beyond that, mentors agree from the outset that in their senior year they will recruit a new mentor from the ranks of underclassmen and bring that new mentor into the mentoring relationship to effect a smooth transition. This approach guarantees that a mentee who enrolls in the fifth grade, for example, will have a smoothly connected series of three- or four-year mentorship relationships which can last, if they so choose, all the way through their graduation from elementary school and even high school.

The program is based on a concept which they call "Village Mentoring." This represents a shift from traditional one-on-one mentoring to a more community-oriented approach that engages both the individual child and the entire community of children and families living in affordable housing. Evaluations of the program have demonstrated that this approach has several advantages not seen previously in mentoring.

Among these are the creation of positive peer groups for the children within their own community, the development of true social capital for the children and mentors, and a constructive use of out-of-school time that focuses on positive mentoring relationships and adventure programming for a population of children not typically exposed to either. Much as The Work Force does, this program consciously seeks to broaden children's world view, expanding their social horizons and social capital, and increasing their self-reliance.

The program began at Putnam Gardens in January, 2011 and, to date, nine pairings of mentors and mentees have been established. CHA expects that number to increase to between twelve and fifteen pairings over the course of the coming year.

Adult Employment and Education

Gateways Adult Literacy

CHA provides language-enhanced computer literacy classes through this program. In FY 2011 CHA expected to serve 100 adults; however, 170 students benefited from this program. This represents an increase of 50% in students served since the last fiscal year.

Bridge to College Program

CHA met its goal of serving ten adults in FY 2011 through this program in collaboration with the Cambridge Community Learning Center. Thanks to the generous funding provided by a private foundation, CHA was able to continue offering a \$1,000 scholarship to every BTC graduate who matriculates at and remains enrolled in two- or four-year colleges.

Elder Resident Services

Service Coordination Program

Through a contract with CASCAP, Inc., CHA offers service coordination services provided by licensed social workers at senior/disabled developments. CHA has also contracted with CASCAP for a part-time service coordinator to provide services to senior and disabled residents at Washington Elms/Newtowne Court, the two largest family developments. The purpose of the service coordination program is to provide residents with support service and referrals to other service providers in order to assist residents in managing the daily demands of living independently as they age in place. Currently CHA has four full-time and two part-time service coordinators.

Cambridge Health Alliance / Elder Service Plan PACE Program

As an aging in place initiative, the Cambridge Health Alliance's Elder Service Plan, in partnership with CHA, provides a special health care and supportive services program for senior and disabled persons who are at least 55 years old and who need ongoing assistance in two or more daily activities, i.e. bathing, dressing toileting, transferring. There are special floors designated in senior buildings where this program is operated. Any client of the PACE Program must receive his or her primary care from a PACE Program physician. On the specially designated floors, there is a 24-hour per day service provider presence. Visiting nurses, home health aides, homemakers and other service providers come and go as needed throughout the day. However, there is always someone assigned to work on the floor, who is able to respond to emergencies. These services are free of charge to clients below a certain income level, and those above prescribed income threshold are required to spend down.

SCES Supportive Living Program

Somerville Cambridge Elder Services (SCES) continued to provide a supportive living program at Manning Apartments. Through this program a team of service providers are assigned to the building to provide visiting nurse care, home health and personal care, homemaking services, for heavy chore as needed, laundry, and shopping services to the residents who are SCES clients.

A sliding scale fee for private payers may be applied according to income. At times one-time services may be provided to residents of the building who are not SCES clients.

Throughout FY 2011 CHA also continued to provide the following services:

- Hot meals at developments that feature kitchen-equipped community rooms. In other sites, the Meals on Wheels program delivers to individual households upon request.
- In partnership with the City's Department of Human Services through the north Cambridge Senior Center, CHA serves the recreational needs of its elderly residents in an on-site facility housed at the Russell elderly development.

- Translation services to Haitian Creole speaking residents at LBJ, JFK, and Burns Apartments. Bi-lingual, Haitian Creole speaking staff provide translation services to residents needing assistance with management, maintenance requests, and service coordination. CHA also provides English as a Second Language (ESL) classes at three senior developments: L.B. Johnson, Manning, Burns Apartments and Millers River.

Barriers to Affordable Housing

Describe actions taken during the last year to eliminate barriers to affordable housing.

Barrier 1: High Costs of Housing, Land and other Real Estate

The high cost of land continues to make Cambridge a very challenging real estate market to create and preserve affordable housing. Consequently, the City has implemented programs to facilitate the development and preservation of affordable housing. The programs include Non-profit Sponsored Rental and Homeownership Development, the Inclusionary Housing Program, the Expiring Use Program, the Cambridge Neighborhood Apartment Housing Service (CNAHS) Multifamily Rehabilitation Program and the Home Improvement Program. In addition, recent citywide rezoning initiatives continue to foster the development of new housing opportunities throughout the City.

Barrier 2: Availability of Funding

High acquisition and construction costs, low vacancy rates, and a relatively strong economic sector have had a tremendous impact on the cost of housing in the Cambridge market. Continued escalation of the cost of housing has resulted in fewer units created with federal, state, and local dollars.

A major financing tool is the Community Preservation Act (CPA) that allows communities to leverage funds to preserve open space, historic sites, and affordable housing which was adopted by the Cambridge City Council and Cambridge voters in 2001. The CPA places three percent surcharge on local property taxes to be used for the open space, historic preservation and affordable housing. The state, in turn, matches the generated tax revenue, providing an even greater incentive for municipalities to pass the CPA. Cambridge voters passed the CPA, which has provided a significant source of funds for affordable housing. These funds also have helped to leverage other funds for housing programs.

In FY 2011, the Cambridge CPA Committee, held its annual public hearings on needs and priorities of residents. Many residents attended the meeting and testified before the committee on their support of and need for additional affordable housing in Cambridge. The Committee voted to appropriate 80% of available CPA funds to affordable housing, 10% for open space, and 10% for historic preservation. A total of \$7.6 million was appropriated to the Cambridge Affordable Housing Trust for housing development in FY 2011.

Barrier 3: Zoning

The Cambridge Community Development Department (CDD) has worked for many years to promote the development of affordable housing through its zoning code. Some of the accomplishments

- CDD has continued to administer the Inclusionary Zoning Ordinance. This ordinance requires developers of any new or converted residential development with 10 or more units to provide 15 percent of the total number of units as affordable housing. CDD staff work with private developers to sell or lease affordable units to low and moderate-income Cambridge residents. In FY 2011, 10 units were secured through deed restrictions ensuring their permanent affordability. To date, 469 units have been created through the Inclusionary Housing Program. Discussions around new developments which will create additional inclusionary units over the next few years are now underway.
- The Cambridge Incentive Zoning Ordinance, adopted in 1988, requires that non-residential developers with projects of certain size and specifics mitigate the impact of their development through a contribution to the Affordable Housing Trust. These funds are used to sponsor the creation and preservation of affordable rental and homeownership units. There are several developments underway which will be required to make Incentive Zoning contributions prior to completion in the coming years.
- The Cambridge City Council passed a citywide rezoning initiative in 2001 to increase the City's housing stock by allowing housing in all districts, by rezoning numerous districts for housing, by facilitating the conversion of industrial buildings by streamlining the permitting process, and by reducing the commercial floor area ratios (FARs), thereby increasing a developer's incentive to build housing. These changes continue to bring new housing in areas of the City where residential development is revitalizing former industrial areas.

Barrier 4: Competing Concerns of Neighborhood Residents

The City has considered several strategies to address and remove the competing demands among residents in Cambridge, between the desire for more housing in general, but limited tolerance for increased housing density and the corresponding impacts on parking, traffic, and open space associate with many proposed developments. The strategies include: public education; using prior successful affordable housing developments as examples of good development with minimal impact on the neighborhood; and intensive work with neighborhood residents to identify and address concerns to develop support for proposed projects. However, with Cambridge being a densely populated City, the difficult issue of competing uses and appropriate density for any remaining undeveloped sites will likely continue to be a challenge.

Barrier 5: Impacts from Changes to the Mortgage Industry

The City has continued to monitor the impacts of the credit crisis and recession on the mortgage industry. Staff from the City's homebuyer programs and the Home Improvement Programs worked with eligible homeowners facing foreclosure to provide assistance in understanding and accessing available assistance. City staff also work with eligible buyers to obtain mortgage commitments, which can be difficult to obtain even for qualified ready buyers with good credit.

The City's homebuyer education programs educate homebuyers and homeowners about the dangers of predatory lending and risks of subprime and adjustable rate mortgage products. In addition to the monthly courses for First Time Home Buyers, the City staff offered a workshop on credit to help residents understand and improve their credit to become better candidates for housing. The City also continued to provide individual counseling to homebuyers assessing mortgage options to assist in their accessing financing with reasonable underwriting standards, rates, and terms.

HOMELESS

Homeless Needs & Specific Homeless Prevention Elements

**Please also refer to the Homeless Needs Table in the Needs.xls workbook.*

1. *Identify actions taken to address needs of homeless persons.*
 2. *Identify actions to help homeless persons make the transition to permanent housing and independent living.*
 3. *Identify new Federal resources obtained from Homeless SuperNOFA.*
 4. *Identify actions taken to prevent homelessness.*
-

Continuum of Care Narrative

Homelessness Objectives

- Provide a variety of housing options, with services, for homeless individuals and families. Support the development of housing at appropriate sites, at a scale that ensures neighborhood compatibility. Ensure the provision of adequate on site services.
- Prevent extremely low and low-income families and individuals from becoming homeless.
- Address emergency shelter and transitional housing needs of homeless individuals and families with children.
- Help homeless persons, including persons with special needs, make the transition to permanent housing and independent living.

Continuum of Care Objectives

- To sustain and expand efforts to prevent homelessness, so that as few as possible individuals and families become homeless.
- To maintain and expand access of homeless persons to programs and services which can meet their basic human needs, so that to the extent that they are willing to accept such assistance, every homeless individual and family has, at a minimum, a safe place to sleep, food, clothing and necessary health care.
- To maximize the number of homeless individuals/families who, with the help of resources available through the Cambridge Continuum of Care, are able to obtain housing and develop the necessary skills, resources and self-confidence to sustain that housing and maximize their self-determination.

The Cambridge Continuum of Care continued to be an active planning entity for homeless service planning and coordination. Service providers, consumers, and other interested parties attended monthly meetings to identify needs and gaps in available services. The City was the lead agency for the SuperNOFA application and used the monthly meetings to gather input and set priorities.

FY 2011 Funding Sources and Activities

McKinney Supportive Housing Program: \$2.76 million in annual grants fund 27 ongoing SHP projects (all administered by the City of Cambridge, and all but two sponsored by private non-profit providers). This represents a reduction of two programs because of grant mergers; however, the total number of clients served increased from the previous fiscal year. Another \$536,064 funds three Shelter Plus Care grants (two administered by the City and one by the Cambridge Housing Authority). As described in greater detail in the following section, McKinney grants fund a mix of critically needed housing and services:

- Transitional housing;
- Permanent supported housing;
- Supported employment;
- Housing placement assistance;
- Field-based case management;
- Legal assistance;
- Representative payee services;
- Drop-in services;
- Street outreach; and
- HMIS

Permanent Supportive Housing

- Three Shelter Plus Care (S+C) grants (\$536,064) fund subsidies for 39 individuals with disabilities and 7 families with HIV/AIDS, and leverage supportive services including intensive case management services for 15 clients of the Mass. Department of Mental Health, case management for 15 clients of AIDS Action Committee under contract with the Mass. Department of Public Health, case management by Heading Home under ESG contract with the City, and case management by AIDS Action Committee, with the help of federal Ryan White funding.
- Eleven ongoing McKinney-Vento SHP grants provide more than \$1.9 million in annual funding help to sustain at least another 131 units of PSH for formerly homeless persons with disabilities, most of whom were chronically homeless, and five units of PSH for families with disabilities who were rendered homeless through victimization by domestic violence. McKinney-funded project sponsors include HomeStart (75 units), Heading Home (38 units), Transition House (7 units for individuals and families rendered homeless by domestic violence), the Cambridge Housing Authority (8 units), and New Communities (8 units). At the time of the PIT count, these programs were operating at 114% of capacity, housing 149 individuals and 5 families, as compared to their targeted capacities of 131 individuals and 5 families. Due to two new PSH programs opening this fiscal year, 14 additional homeless individuals were served this fiscal year compared with FY 2010, which represents a 10% increase in capacity. Heading Home also operates 14 units of PSH

(Dudley House) that were developed with a mix of federal HOME funds, State HIF and other funds, and local resources. Services are paid for through the fundraising of the sponsor.

Transitional Housing

- Five transitional housing programs are funded, in part by McKinney-Vento SHP grants, as follows: a North Charles Inc. program for five men in recovery (\$42,600/year plus matching funds), a CASPAR program for seven women in recovery (\$57,000/year plus matching funds), a Cambridge Cares About AIDS (CCAA) program for five men with HIV/AIDS (\$27,000/year for leasing plus leveraged funding for staffing), a CCAA program for five women with HIV/AIDS (\$31,000/year for leasing plus leveraged funding for staffing), and Transition House's Transitional Living Program for five families and four women rendered homeless because of domestic violence (\$57,000/year plus matching funds).
- Another four (4) transitional housing programs operate with other funding. CASPAR uses State and Federal Substance Abuse Block Grant funds and other resources to operate a recovery-oriented transitional housing program for 10 newly sober homeless women. The Salvation Army draws upon private funding to operate an in-house transitional program for shelter residents who have demonstrated commitment to ending their homelessness. A State-originated grant administered by the Mass. Housing and Shelter Alliance (approx. \$42,000) pays a share of the rent and staffing costs for a nine unit women's transitional housing program operated by Heading Home (which covers the remainder of the costs) at the Cambridge YWCA. Another State-originated grant administered by the Mass. Housing and Shelter Alliance (approx. \$89,000 for staffing and \$132,000 to cover the annual rent) helps fund a 22-unit men's transitional housing program at the YMCA operated by the City's Multi-Service Center.

Outreach, Case Management and Other Supportive Services

- A \$131,000/year McKinney-Vento grant matched by agency-fundraised dollars supports CASPAR's street outreach program serving 200-plus unsheltered and marginally sheltered persons; a \$49,000/year McKinney-Vento grant matched by Eliot Community Human Services funds a Mental Health clinician who partners with the aforementioned street outreach team. Approximately \$90,000 in federal PATH grants fund shelter-based mental health outreach services operated by Eliot Community Human Services.
- \$222,000/year in SHP funds for two HomeStart housing search/case management programs serving approximately 100 persons; a combination of State and privately-fundraised pools of money (Cambridge Housing Assistance Fund, Cambridge Fund for Housing the Homeless, etc.) help homeless individuals pay the up-front cost of obtaining rental housing;
- \$32,000/year in SHP funds for CASCAP's fiduciary (money management / representative payee) program, intensively serving over 44 persons at any point in time;

- \$52,000/year in SHP funds for Heading Home’s specialized legal assistance program, serving an average caseload of 30 persons;
- \$17,000 in SHP funds for Transition House’s stabilization program providing support to four families and two individuals who are in the initial months of their transition from homelessness to housing.
- A \$14,000/year McKinney Vento grant matched by the Cambridge Health Alliance helps fund shelter-based health care case management services for homeless families and residents in the City's DV shelter and transitional housing.
- An \$18,600/year McKinney-Vento grant matched by cash contributions and State reimbursement for services to covered clients funds a North Charles relapse prevention program serving transitionally housed homeless men in substance abuse recovery.
- Upwards of \$50,000/year from federal sources helps the Cambridge Health Care for the Homeless program deliver medical services at shelter-based clinics. Private resources help fund a weekly visit by a doctor from the Sidney Borum Health Center to AIDS Action’s Youth on Fire drop-in program. A mix of government and private funding enables Bridge Over Troubled Waters to provide van-based health care services to homeless and street youth and young adults.
- A network of low threshold drop-in programs offer a site-specific mix of daytime drop-in programming for homeless and at-risk persons, drawing funding support from a mix of government and private sources.
 - A \$14,000 ESG grant matched by Heading Home funds a drop-in for homeless women.
 - A \$57,800/year McKinney Vento grant, a \$10,000 ESG grant, and matching funds raised by Eliot Community Human Services' fund the Bread & Jams’ drop-in program serving unsheltered and marginally sheltered homeless adults.
 - A mix of federal (SAMHSA), State, ESG (\$10,000), and private funding helps support Youth on Fire, AIDS Action’s drop-in program for homeless and runaway youth and young adults.
 - A mix of State and ESG funding has enabled CASPAR to open its wet shelter during the day to provide more intensive services to medically at-risk substance abusers.
 - State and privately fundraised monies support On the Rise’s service-intensive drop-in program serving unsheltered and marginally sheltered homeless women.
 - Private funding enables the Salvation Army to operate a lunchtime drop-in for homeless and at-risk persons.

Emergency Shelter

- A mix of federal (ESG), State, local and privately fundraised resources will support 178 year-round shelter beds for individuals, 24 seasonal shelter beds for individuals,

and emergency shelter for 27 families, including 7 families whose homelessness is directly related to domestic violence.

Homelessness Prevention

Homelessness Prevention and Rapid Re-Housing (HPRP): The City began implementing its \$1.3 million HPRP grant in August 2009. The grant funds one City-employed case management position and one contracted for case management position, part-time HMIS staff, small contracts with two legal assistance providers, and a projected \$860,000 in direct client assistance (e.g., rental assistance, including arrearage repayment; utility assistance, including arrearage repayment; and assistance with relocation costs). Over the first 24 months of the program, Multi-Service Center-based staff provided homelessness prevention services to well over 367 households, and rapid re-housing assistance to 25 households.

Homeless Family Shelter and Housing Placement/Stabilization Program: The City of Cambridge partners with the Cambridge YWCA to provide shelter and housing placement / stabilization services for families staying in that shelter. Over the course of the past twelve- month contract period, which ended in June 30, 2011, the Multi-Service Center received \$52,000 for staffing costs associated with placement and stabilization services, plus \$83,250 in so-called “Flex Funds” to assist with the up-front costs of family relocation and to provide shallow subsidy supports for families transitioning into housing. During that period, City and YWCA helped 15 families move from shelter to housing using these “Flex Funds”, and another 12 families were placed in permanent housing using a combination of Section 8 and Project Based Subsidies.

Other Multi-Service Center Resources: Overall, over the course of a year, Multi-Service Center (MSC) staff and staff from non-profit partners based at the MSC offer assistance to some 1,000 individuals and family households. In addition to the aforementioned HPRP-funded homelessness prevention and rapid re-housing services, MSC-based assistance includes housing search assistance to sheltered and transitionally housed individuals and families, case management assistance, money management assistance and Representative Payee services, income tax-filing assistance and help claiming the Earned Income Tax Credit, job search assistance, legal services, mental health services, and substance abuse relapse prevention services.

In addition to HPRP, and State Family Shelter resources, the City used \$62,000 in FY 2011 Community Development Block Grant funding for staff salaries for case management and housing search. Furthermore, the City contributed over \$740,000 in municipal tax dollars to support Multi-Service Center-based efforts to prevent and address homelessness (\$412,735 in personnel costs, \$95,500 for rental assistance to at-risk and homeless persons, \$55,000 for purchased legal services for clients, and \$82,860 for other expenses associated with operation of the Multi-Service Center, including for rent, utilities, and other operating costs).

Emergency Shelter Grants (ESG)

1. *Identify actions to address emergency shelter and transitional housing needs of homeless individuals and families (including significant subpopulations such as those living on the streets).*
 2. *Assessment of Relationship of ESG Funds to Goals and Objectives*
 - a. *Evaluate progress made in using ESG funds to address homeless and homeless prevention needs, goals, and specific objectives established in the Consolidated Plan.*
 - b. *Detail how ESG projects are related to implementation of comprehensive homeless planning strategy, including the number and types of individuals and persons in households served with ESG funds.*
 3. *Matching Resources*
 - a. *Provide specific sources and amounts of new funding used to meet match as required by 42 USC 11375(a)(1), including cash resources, grants, and staff salaries, as well as in-kind contributions such as the value of a building or lease, donated materials, or volunteer time.*
 4. *State Method of Distribution*
 - a. *States must describe their method of distribution and how it rated and selected its local government agencies and private nonprofit organizations acting as subrecipients.*
 5. *Activity and Beneficiary Data*
 - a. *Completion of attached Emergency Shelter Grant Program Performance Chart or other reports showing ESGP expenditures by type of activity. Also describe any problems in collecting, reporting, and evaluating the reliability of this information.*
 - b. *Homeless Discharge Coordination*
 - i. *As part of the government developing and implementing a homeless discharge coordination policy, ESG homeless prevention funds may be used to assist very-low income individuals and families at risk of becoming homeless after being released from publicly funded institutions such as health care facilities, foster care or other youth facilities, or corrections institutions or programs.*
 - c. *Explain how your government is instituting a homeless discharge coordination policy, and how ESG homeless prevention funds are being used in this effort.*
-

ESG Funds Awarded by the City of Cambridge in FY 2010 & 2011

Heading Home, Inc.

The women's day drop-in provides daytime support and services to homeless women. While in recent years, the number of homeless women served daily rose steadily to close to 30 a day, by FY 2009 that number dropped down to 20, and in FY 2010 the average daily dropped to 18. This was thought to be a reflection not of the declining demand, but of reduced hours at the shelter. With the continued bad economy, the number of clients seen daily is beginning to increase again to closer to 25 a day. The drop-in is primarily a safe-haven to help homeless women off the streets during the day. Services include:

- Crisis intervention
- One-on-one counseling
- Weekly visits from Health Care for the Homeless
- Lunch, Clothing & Showers
- Referrals for mental health, substance abuse, tertiary health care, job training, legal services, and housing search

The FY 2011 ESG funded operating costs including salaries for the program specialist. The grant size was reduced as the agency requested fewer funds. This year, the program

served **425** homeless women including **210** who were chronically homeless. The total number of women served rose 33% during the most recent fiscal year.

Heading Home’s Shelter + Care program provides stabilization services to between **8** and **12** homeless people with disabilities who live in scattered site apartments. Furthermore it helps these individuals transition into their own homes and to successfully live on their own. The FY 2009 & ‘10 grants paid for part of the salary of the caseworker. In the most recent year, the program served **12** homeless individuals, **7** women and **5** men, **8** of whom were chronically homeless.

ESG	FY 2010	FY 2011	FY 2010	FY 2011
Project	Women’s Day Drop-In	Women’s Day Drop-In	Shelter + Care	Shelter + Care
Amount	\$28,000	\$14,000	\$20,000	\$20,000

FY 2011 Matching Funds

- Women’s Day Drop-In: **\$73,366**
Sources: Private Fundraising & United Way
- Shelter + Care: **\$34,500**
Sources: Private Fundraising

CASPAR

CASPAR operates their shelter at 240 Albany St, which is a 24-hour shelter open to men and women in Cambridge who are ineligible for other shelter services because of their active substance abuse. The shelter has on-site primary health care four times a week, and provides a range of other services including mental health counseling, alcohol and drug programs, HIV/AIDS services and hot meals. Eight years ago, budget cuts caused CASPAR to lower the number of clients it can serve per night down to 75; however, from FY 07 onwards, they were able to secure funding to once more serve **107** adults per night. Like FY ‘09, demand has for their shelter beds has continued to be high this program year. During the last year, the program sheltered **1023** homeless individuals: **870** men and **152** women. **552** male clients and **71** female clients were chronically homeless. Both the FY 2010 and FY 2011 grants were for non-salary operating costs.

ESG	FY 2010	FY 2011
Project	Wet Shelter	Wet shelter
Amount	\$18,000	\$18,000

FY 2011 Matching Funds

- Wet Shelter: **\$759,995.52**
Sources: MA DPH

Hildebrand

The Hildebrand provides emergency shelter for **9** families in Cambridge. In the last project year, the shelter served an average of **9** homeless women and **15** children a night and **25** homeless families over the year. The 24-hour shelter on Bishop Allen Drive is in need of continual renovations, and the FY 2010 funds were used to provide repairs to the office and common areas in the shelter. The FY 2011 funds were used to replace carpeting and to provide other ongoing repairs to the shelter. In the most recent contract year, Hildebrand provided shelter to 91 persons in Cambridge, including 37 women, 4 men and 50 children. This represents a 38% increase over the previous reporting year.

ESG	FY 2010	FY 2011
Project	Family Shelter	Family Shelter
Amount	\$9,000	\$9,000

FY 2011 Matching Funds

- Family Shelter: **\$9,000**
Sources: State DHCD

Transition House

In 1975, Transition house became the first battered women’s shelter in the US, and since then it has sheltered well over **7,000** women and children. Its mission is to provide refuge, supportive services, education and empowerment skills to enable battered women to achieve financial independence for themselves and their families. The shelter has a **22** bed capacity each night, and in the last fiscal year served on average **8** adult women and **14** children per night, and 75 women and children over the year, and 8 of the adult women were chronically homeless. Both the FY 2010 & ‘11 grants were for basic operating costs and minor maintenance.

ESG	FY 2010	FY 2011
Project	Battered Women’s Shelter	Battered Women’s Shelter
Amount	\$9,000	\$9,262

FY 2011 Matching Funds

- Battered Women’s Shelter: **\$38,304**
- *Sources: Cambridge Housing Authority-Federal funds (\$34,304) and Private Donations (\$4,000)*

Eliot Community Human Services (ECHS)

Three years ago, Bread & Jams, a process oriented non-profit run by the formerly homeless for the homeless, merged with Eliot Community Human Services. So for the second year running ECHS is operating the Bread & Jams day drop-in shelter for the homeless, providing services including daily meals, case management and housing search. The merger has improved the financial stability and efficiency of the shelter. In FY 2011, Bread & Jams served on average **40** adults per day, and **199** homeless men and women over the course of the year. Of those clients **59** were chronically homeless. About 11% of clients were women during the last fiscal year. Funds have been used for the past few years to pay rent.

ESG	FY 2010	FY 2011
Project	Drop-In Shelter	Drop-In Shelter
Amount	\$10,000	\$10,000

FY 2011 Matching Funds

- Day Drop-in: **\$20,000**
Sources: private fundraising

Catholic Charities

The ESG funds help to operate St. Patrick’s Shelter, which in FY 2011 provided shelter to **228** individual homeless women, **108** of whom were chronically homeless. St Patrick’s is the only emergency shelter for sober women in the area outside of Boston and has a **39** bed capacity per night. Both the FY 2010 & ‘11 grants were used for utilities.

ESG	FY 2010	FY 2011
Project	St. Patrick’s Women’s Shelter	St. Patrick’s Women’s Shelter
Amount	\$6,500	\$6,500

FY 2011 Matching Funds

- St. Patrick’s Women’s Shelter: **\$6,500**
Sources: Mass DHCD

Phillips Brooks House

Harvard University volunteers run both St James’ Summer Shelter, which is located in St. James’ Episcopal Church in Porter Square, and Harvard Square Homeless Shelter in the University Lutheran Church. Both programs serve homeless men and women While St James’ operates at night only through the summer months, and provides dinner and breakfast to up to **12** clients a night, Harvard Square Homeless Shelter operates at night the from the Fall through the Spring serving **24** clients per night. The Harvard Square

Shelter can accommodate an extra **4** during emergency winter conditions. In FY 2010 funding went to St James' Shelter for maintenance and food, and to the Harvard Square Shelter for rent and utilities. The FY 2011 ESG awards were used for non-salary operating costs at both St James' Shelter, and Harvard Square Shelter. During FY 2011 Harvard Square Served **191** individuals, and St James', which operates more like a transitional housing program, served **13** homeless clients, none of whom were chronically homeless.

ESG	FY 2010	FY 2011	FY 2010	FY 2011
Project	Saint James' Summer Shelter	Saint James' Summer Shelter	Harvard Square Shelter	Harvard Square Shelter
Amount	\$2,500	\$2,500	\$3,500	\$3,500

FY 2011 Matching Funds

- Saint James' Summer Shelter: **\$5,559**
Sources: private fundraising
- Harvard Square Shelter: **\$56,296**
Sources: MHSA (\$31,296) & (\$25,000) private fundraising

AIDS Action Committee of Massachusetts (AAC)

In July 1, 2011 AIDS Action Committee merged with Cambridge Cares about AIDS taking over their Youth on Fire program. Youth on Fire is a drop-in shelter for “throw away,” run away, homeless youth. This program was developed in 2000 as a response to an increasing number of homeless youth in Cambridge with HIV who were practicing high-risk behaviors associated with living on the streets. It is the only shelter in Cambridge catering exclusively to youth. The FY 2010 & 10 grants paid for rent at the drop-in. This program has continued to grow substantially in recent years. While there was a 68% increase in homeless youth served during FY 2010, there was a further 45% increase in FY '11. All in all **279** youth were served in FY 2011, and **174** of those clients served were chronically homeless. This represents a 68% increase in homeless youths served over the previous year.

ESG	FY 2010	FY 2011
Project	Youth on Fire (rent)	Youth on Fire (rent)
Amount	\$10,000	\$10,000

FY 2011 Matching Funds

- Youth On Fire: **\$19,375**
Sources: MA DPH

Salvation Army

The Salvation Army operates a shelter open year round for up to 1,000 homeless men from the Cambridge area. This grant for utilities enables the shelter to be a more inviting place for clients as reading lights and, more importantly, the heat could be left on during the day in the winter. During the most recent grant period, **806** homeless men benefited from staying at the shelter, **601** of whom were chronically homeless.

ESG	FY 2010	FY 2011
Project	Shelter for men	Shelter for men
Amount	\$8,000	\$8,000

FY 2011 Matching Funds

- Shelter for Men: **\$8,000**
Sources: Volunteer labor

HomeStart

For the first five year's HomeStart received Cambridge ESG funding, it was used to support homelessness prevention and rapid re-housing, specifically their Cambridge Rental Assistance Program. With this program HomeStart provided rental assistance for up to 19 different homeless men and women each year. In the past, funds helped clients to move into permanent housing by providing additional money to these clients for moving, security deposits and rent.

In FY 2010 and '11, these funds were used to support their Homeless to Housing Services Facility. This day drop-in program provided information and referral (I & R) services to over **315** homeless individuals in Cambridge over the course of the year. While most of these clients came in for one time I & R services, 43 clients came back multiple times, and many of them went on to become housing search case management clients of HomeStart's. In FY 2011 **395** homeless clients were served by the program, which is a 25% increase over the previous year. Sixty of these clients returned for further services including housing search and case management. 35% of these clients were women. Both the FY 2010 & '11 ESG awards were used for rent of the premises.

ESG	FY 2010	FY 2011
Project	Homeless to Housing Services Facility	Homeless to Housing Services Facility
Amount	\$9,037	\$9,037

FY 2011 Matching Funds

- Housing Placement Service: **\$10,000**
Sources: Federal HUD SHP funds

YWCA of Cambridge

The Cambridge YWCA has been receiving ESG funds since FY 2004 largely for non-salary operations. The funds for the FY 2006 grant were used to renovate the top floor of their family shelter so 4 more families could move in at a time. From that point on, the Family Shelter could serve 12 adults and 13 children a night. In FY 2010 and '11, the funds were used again for non-salary operating costs. During the last fiscal year, the shelter served 21 adult women, and 23 children.

ESG	FY 2010	FY 2011
Project	Family Shelter	Family Shelter
Amount	\$5,000	\$5,000

FY 2011 Matching Funds

- Residence / Family Shelter: **\$5,000**
Sources: Citizen's Energy & MA DHCD

Discharge Policy from Cambridge Funded Shelters

The City of Cambridge recognizes the need to try to prevent the discharge of low income individuals and families from institutions into homelessness. That said, the City is aware that a client's discharge from a shelter, transitional housing, or permanent supported housing program can be necessary when their breaking -program rules jeopardizes the well-being of other participants, his or her safety, or the safety of program staff. Discharge can also be appropriate when failure to enforce behavioral guidelines undermines the integrity of the program. However, because a discharge to the street places the offending individual at increased risk, the Cambridge Continuum has adopted the following policy, which member shelters and transitional housing programs are strongly encouraged to follow:

When the discharging shelter, transitional housing, or permanent supported program is unable to assist the discharged individual in accessing an alternate placement, then if the discharge will occur during the hours that the First Step Street Outreach team is operating, the discharging shelter or transitional housing program is strongly encouraged to contact the First Step program for such assistance, provided that (a) the individual being discharged consents to such assistance, and (b) the delay inherent in waiting for the arrival of the First Step team will not place the staff or other guests at additional risk. By calling First Step, the shelter, transitional housing, or permanent supported program understands that it is not discharging the client to First Step, but is making every effort to ensure that the client, once discharged, does not end up unsheltered and without access to resources while on the street.

Additionally a planner from the City of Cambridge's Human Services Department is working with other representatives from the Cambridge Continuum of Care (CCOC) to take part in an ongoing series of meetings with officials from the Cambridge Health Alliance. The purpose of these meetings is to strengthen the collaboration between the City's hospitals and CCOC to prevent discharges from medical facilities directly onto the streets. While the dialogue is still nascent, the willingness of both sides to develop a coordinated homeless prevention discharge policy from Cambridge's hospitals is encouraging.

Lastly, the City's planner and members of the CCOC are taking part in a Massachusetts State interagency taskforce on homelessness. Specifically, the Cambridge contingent are focusing on homeless prevention interventions and are planning to liaise with the appropriate State and County corrections facilities to help reduce the rates of discharges into homelessness. As yet no direct ESG funds have been used for these activities, though it could be argued that part of the City's ESG administration funds are used for this work.

Community Development

**Please also refer to the Community Development Table in the Needs.xls workbook.*

1. *Assessment of Relationship of CDBG Funds to Goals and Objectives*
 - a. *Assess use of CDBG funds in relation to the priorities, needs, goals, and specific objectives in the Consolidated Plan, particularly the highest priority activities.*
 - b. *Evaluate progress made toward meeting goals for providing affordable housing using CDBG funds, including the number and types of households served.*
 - c. *Indicate the extent to which CDBG funds were used for activities that benefited extremely low-income, low-income, and moderate-income persons.*
2. *Changes in Program Objectives*
 - a. *Identify the nature of and the reasons for any changes in program objectives and how the jurisdiction would change its program as a result of its experiences.*
3. *Assessment of Efforts in Carrying Out Planned Actions*
 - a. *Indicate how grantee pursued all resources indicated in the Consolidated Plan.*
 - b. *Indicate how grantee provided certifications of consistency in a fair and impartial manner.*
 - c. *Indicate how grantee did not hinder Consolidated Plan implementation by action or willful inaction.*
4. *For Funds Not Used for National Objectives*
 - a. *Indicate how use of CDBG funds did not meet national objectives.*
 - b. *Indicate how did not comply with overall benefit certification.*
5. *Anti-displacement and Relocation – for activities that involve acquisition, rehabilitation or demolition of occupied real property*
 - a. *Describe steps actually taken to minimize the amount of displacement resulting from the CDBG-assisted activities.*
 - b. *Describe steps taken to identify households, businesses, farms or nonprofit organizations who occupied properties subject to the Uniform Relocation Act or Section 104(d) of the Housing and Community Development Act of 1974, as amended, and whether or not they were displaced, and the nature of their needs and preferences.*
 - c. *Describe steps taken to ensure the timely issuance of information notices to displaced households, businesses, farms, or nonprofit organizations.*
6. *Low/Mod Job Activities – for economic development activities undertaken where jobs were made available but not taken by low- or moderate-income persons*
 - a. *Describe actions taken by grantee and businesses to ensure first consideration was or will be given to low/mod persons.*
 - b. *List by job title of all the permanent jobs created/retained and those that were made available to low/mod persons.*
 - c. *If any of jobs claimed as being available to low/mod persons require special skill, work experience, or education, provide a description of steps being taken or that will be taken to provide such skills, experience, or education.*
7. *Low/Mod Limited Clientele Activities – for activities not falling within one of the categories of presumed limited clientele low and moderate income benefit*
 - a. *Describe how the nature, location, or other information demonstrates the activities benefit a limited clientele at least 51% of whom are low- and moderate-income.*
8. *Program income received*
 - a. *Detail the amount of program income reported that was returned to each individual revolving fund, e.g., housing rehabilitation, economic development, or other type of revolving fund.*
 - b. *Detail the amount repaid on each float-funded activity.*
 - c. *Detail all other loan repayments broken down by the categories of housing rehabilitation, economic development, or other.*
 - d. *Detail the amount of income received from the sale of property by parcel.*
9. *Prior period adjustments – where reimbursement was made this reporting period for expenditures (made in previous reporting periods) that have been disallowed, provide the following information:*
 - a. *The activity name and number as shown in IDIS;*
 - b. *The program year(s) in which the expenditure(s) for the disallowed activity(ies) was reported;*

- c. The amount returned to line-of-credit or program account; and*
 - d. Total amount to be reimbursed and the time period over which the reimbursement is to be made, if the reimbursement is made with multi-year payments.*

 - 10. *Loans and other receivables*
 - a. List the principal balance for each float-funded activity outstanding as of the end of the reporting period and the date(s) by which the funds are expected to be received.*
 - b. List the total number of other loans outstanding and the principal balance owed as of the end of the reporting period.*
 - c. List separately the total number of outstanding loans that are deferred or forgivable, the principal balance owed as of the end of the reporting period, and the terms of the deferral or forgiveness.*
 - d. Detail the total number and amount of loans made with CDBG funds that have gone into default and for which the balance was forgiven or written off during the reporting period.*
 - e. Provide a List of the parcels of property owned by the grantee or its subrecipients that have been acquired or improved using CDBG funds and that are available for sale as of the end of the reporting period.*

 - 11. *Lump sum agreements*
 - a. Provide the name of the financial institution.*
 - b. Provide the date the funds were deposited.*
 - c. Provide the date the use of funds commenced.*
 - d. Provide the percentage of funds disbursed within 180 days of deposit in the institution.*

 - 12. *Housing Rehabilitation – for each type of rehabilitation program for which projects/units were reported as completed during the program year*
 - a. Identify the type of program and number of projects/units completed for each program.*
 - b. Provide the total CDBG funds involved in the program.*
 - c. Detail other public and private funds involved in the project.*

 - 13. *Neighborhood Revitalization Strategies – for grantees that have HUD-approved neighborhood revitalization strategies*
 - a. Describe progress against benchmarks for the program year. For grantees with Federally-designated EZs or ECs that received HUD approval for a neighborhood revitalization strategy, reports that are required as part of the EZ/EC process shall suffice for purposes of reporting progress.*
-

Community Planning

Current and projected budgetary constraints led the City to shift a majority of the CDBG portion of funding for Community Planning to other divisions that worked more directly in projects that benefitted the populations CDBG funds are intended to assist.

The result is that one Community Planning staff member was primarily funded by CDBG in FY2011. The position is the Neighborhood Coordinator for the Area 4 neighborhood, which is among the City's lowest-income neighborhoods and a central piece of the Neighborhood Revitalization Strategy Area (NRSA). The Neighborhood Coordinator works as a dedicated liaison to the very active residents of Area 4 as it relates to current and future endeavors by the City and impacts to their neighborhood.

Economic Development

Introduction

The Cambridge community's overall quality of life is based, in part, on business growth and stability. The Economic Development Division's (EDD) efforts focus on activities designed to meet the City's need for a diversified and thriving economic base by providing a broad range of services to assist small businesses including supporting entrepreneurship, working to maintain a diversified employment base and revitalizing businesses in the City's commercial districts.

Toward this end, the Division has several programs that are operated internally and others that work with collaborative partnerships. These programs provide assistance to low-income small businesses and individuals to help increase job opportunities for Cambridge residents and to help provide the goods and services they need.

Objective #1: To cultivate a supportive environment for income-eligible micro-enterprises and businesses in the City's NRS areas, with particular emphasis on small, women and minority-owned businesses.

Non-profit Delivered Programs

The Department continued its support of Cambridge small business by contracting with The Center for Women & Enterprise (CWE), a nonprofit organization, to provide a number of educational workshops to residents and business in Cambridge NRS areas and low and low-moderate income micro-enterprises. Workshop and information session offerings included, *You and Your Money – a Financial Literacy Training Program*, *Steps to Starting Your Own Business*, *Record Keeping for Small Businesses*, *Enhancing Your Marketing Strategy*, *E-Commerce –Building a Web Presence*, *Introduction to QuickBooks*, *Advanced QuickBooks*, *Facebook and LinkedIn for Business*, *Increasing Traffic to Your Website* and *One-on-One Business Consulting*.

The workshop, "*You and Your Money – A Financial Literacy Training Program*" was offered in the fall and spring of FY2011. This workshop series consisted of 5, 2 hour sessions that covered topics such as understanding spending habits, credit standing and repair, banking, budgeting, and developing savings plans for business development, housing and or education. Local banks provided technical assistance at savings workshops.

The "*Steps to Starting Your Own Business*" workshop was held in the fall of FY 2011. This workshop series provided pre-business development training to low and low-moderate income aspiring entrepreneurs. The program introduced participants to

the fundamentals of launching a business through such topics as business plan development, financing strategies, business lending practices and marketing.

“Record Keeping for Small Businesses” was offered in the fall of FY2011 and covered topics such as what type of business records should be kept, how to set up a bookkeeping system, how to choose a CPA and tax planning and compliance. This workshop emphasized the importance of keeping sound financial records.

“Facebook and LinkedIn for Business” was offered for the first time in the winter of 2011. This workshop covered how Facebook and LinkedIn can be used to market a business. Participants gained a better understanding of best practices and the advantages and disadvantages in using both platforms.

“Introduction to QuickBooks” was offered in the fall of FY2011 with the goal of teaching small business owners how to set up and maintain a bookkeeping system using QuickBooks software, enter invoices, pay bills and reconcile banks statements.

“Advanced QuickBooks” was offered in the spring FY2011 with the goal of using QuickBooks beyond basic financial needs. Topics included how to use QuickBooks to track inventory and manage debt and loans.

“Enhancing Your Marketing Strategy” was offered for the first time in the fall of FY2011. This workshop allowed participants to assess their current marketing strategies. Topics included information how to calculate your return on investment, cross channel marketing and audience segmentation. Participants were also encouraged to bring in their current marketing strategies to class for feedback.

“E-Commerce – Building a Web Presence” was offered for the first time in the spring of FY2011. This workshop provided business owners with an introductory overview of the world of online selling. Topics included approaches to selling online, what to look for in a shopping cart and how to organize your online store.

“Increasing Traffic to Your Website” was offered for in the spring of FY2011. The goal of this workshop is to teach business owners the importance of search engine optimization. Topics included how to help improve the chances of your website being found pm a search engine and learning what keywords to use on a website to get a higher search position.

“Understanding Your Financial Statements” was offered for the first time in the spring of FY2011. This workshop allowed participants to learn how to analyze their business by understanding basic financial statements. Participants looked at profit and loss and cash flow statements to better understand the health of a business.

“Making Your Business More Profitable – Financial Decision Making” – This workshop was offered for the first time in the spring of FY2011. This workshop explained how entrepreneurs and business owners can use their financial statements

as a decision making tool in running their company. Participants reviewed financial statements from real companies to learn how to make decisions such as reducing inventory, cutting costs and hiring employees.

“One-on-One Consulting” was also provided to participants for those needing individual counseling sessions. These sessions were held with industry executives from the client’s specific business or industry and covered topics such as business planning, marketing and legal issues.

Program Marketing: With the assistance of the Economic Development Division, CWE’s outreach and marketing activities included meetings with other non-profit organizations that serve low-moderate income clientele for exchange of information on programs, advertising in various newsletters, direct postcard mailings, e-mails to other class participants, flyering to NRS areas, postings on community bulletin boards, notices to community calendars in local and area newspapers, public service announcements on local cable TV, and listings on websites including the City of Cambridge, CWE, and a local banks.

Leveraged Funds: CWE was compensated a total of \$49,000 in FY 2011 for the financial literacy and business development workshops. Leveraged funds totaled \$33,422 and were comprised of CWE staff and instructor compensation, program materials, curricula development, marketing and outreach, postage and general administrative costs.

Accomplishments: Overall, EDD assisted a total of **169** clients during the reporting period, FY2011. The goal was to target **75** NRS businesses and residents for business development services via workshops. Of these **169** clients, **119** were from an NRS area and **6** reported that they were income eligible. **22** clients were non-eligible Cambridge participants, and **22** were non-Cambridge participants.

You and Your Money- Financial Literacy: This workshop series was held once in the fall and once in the spring during FY11. The series entails budget management, savings and banking and credit management workshops. The workshops could be taken as a series or individually by subject matter. The workshops were held in collaboration with local non-profit community organizations and at a variety of locations in both NRS areas. EDD provided CWE with technical assistance and community contacts to enable a more intensive outreach which helped to increase the number of eligible participants for future financial literacy workshops. CWE also expanded its outreach through door-to-door marketing and EDD enhanced relationships with local banks for future workshops.

Feedback from the most recent workshop clients indicated that many individuals began to understand the importance of establishing budgets and how good credit impacts long-range goals. The individual workshops have still shown that budgeting

and credit were of the highest importance and interest to clients. After the workshops, feedback showed that 75% of clients felt that they had learned new ways to reduce debt and participants had implemented a tracking system for monitoring spending by the end of the budget workshop series. Participants of the Credit Management Workshop understand how to look at their credit report and what makes up their credit score. As result, many participants of both the Budget and Credit Management Workshops signed up for first time homebuyer classes and looked for new long-term investment and savings opportunities.

The Financial Literacy workshops targeted 30 participants. A total of 61 participants completed either the fall or spring workshops. Of the 61, 45 NRS eligible participants, 9 were Cambridge-Non Eligible and 7 were non-Cambridge.

Other Program outcomes included:

	Before	After
<i>Know where they spend their money</i>	<i>25%</i>	<i>100%</i>
<i>Learned how to decrease debt</i>	<i>25%</i>	<i>100%</i>
<i>Understand Credit Reports</i>	<i>minimal</i>	<i>100%</i>

Ethnic Composition: The ethnicity of the eligible clients is as follows: 7 Hispanic/Latino; 18 White; 20 African American; 1 Asian; 4 Other and 11 did not disclose.

Gender Composition: The gender of the eligible clients is as follows: 45 female, 16 male.

Steps to Starting Your Own Business: In FY2011, this workshop was offered in the fall of FY2011 and presented the basic steps to starting a business. The goal of this workshop was 15 total participants. A total of 19 participants attended this workshop. Of the total number of participants, 10 were from the NRS areas, 1 identified him/herself as being income eligible, 2 were Cambridge non-eligible and 6 were non-eligible.

Ethnic Composition: The ethnicity of the eligible clients is as follows: 8 White; 4 African American and 7 did not disclose;

Gender Composition: The gender of the eligible clients is as follows: 12 Female; 7 Male.

Record Keeping for Small Businesses: This workshop was offered in the fall of FY11. Participants received reference information on record keeping techniques and tax related matters along with resources for future questions. The goal for this workshop was a total of 10 participants. A total of 19 participants attended this workshop. Of these, 16 were from an NRS area, 1 was income eligible and 2 were Cambridge non-eligible.

Ethnic Composition: The ethnicity of the eligible clients is as follows: **8** White; **3** African-American; **4** Asian; **1** Hispanic/Latino and **3** did not disclose.

Gender Composition: **15** female, **4** male.

Introduction to QuickBooks: This workshop was offered in the fall of FY2011 with the goal of teaching small business owners how to set up and maintain a bookkeeping system using QuickBooks software. The goal of this workshop was 10 participants. This workshop had a total of **12** participants, **7** of which were from an NRS area; **1** income eligible and **4** were non-Cambridge.

Ethnic Composition: The ethnicity of the participants was as follows: **4** White; **4** African American; **1** Hispanic/Latino; **2** Multi-racial and **1** did not disclose.

Gender Composition: **8** female and **2** male.

Advanced QuickBooks: This workshop was offered in the spring of FY2011. The goal of this workshop was to teach resident how to use QuickBooks beyond basic financial needs. The goal for this workshop was 10 participants. This workshop had a total of **5** participants; all were from the NRS area.

Ethnic Composition: The ethnicity of the participants was as follows: **3** White; **2** did not disclose.

Gender Composition: **4** female, **2** were male.

Enhancing Your Marketing Strategy: Offered in fall of FY2011, this workshop provided participants with the ability to assess and revamp their current marketing strategies. The goal of this workshop was 12 participants. This workshop had a total **10** participants, **7** of which were from the NRS area, **2** were non-eligible Cambridge residents and **1** non-Cambridge.

Ethnic Composition: **6** White; **2** Asian; **1** African American; **1** did not disclose.

Gender Composition: **9** female; **1** male.

Facebook and LinkedIn for Business: This workshop was offered for the first time in the winter of FY2011. The workshop provided an overview of how Facebook and LinkedIn can be incorporated into a larger marketing strategy and how they can be used to gain new customers. The goal of this workshop was 10 participants. This workshop had a total **18** participants, **8** of which were from the NRS area, **2** were income eligible, **3** were non-eligible Cambridge residents and **5** were non-Cambridge.

Ethnic Composition: **8** White; **1** Asian; **1** African American; **1** Hispanic/Latino; **2** other and **1** did not disclose.

Gender Composition: 15 female; 3 male.

E-Commerce – Building Your Business Online: This workshop discussed the basic tools and knowledge to set up an internet-based business or how to expand a current business on the web. The goal of this workshop was 12 participants. This workshop had a total of 4 participants; all of which were from the NRS area.

Ethnic Composition: 1 White; 1 African American and 2 did not disclose.

Gender Composition: 2 females, 2 males.

Increasing Traffic to Your Website: was offered in the spring of FY2011. Topics included search engine optimization and what keywords to use to get more hits to a website. The goal of this workshop was 12 participants. This workshop had a total of 15 participants; 9 of which were from the NRS area, 1 indicated that they were income qualified; 3 were Cambridge non-eligible and 2 Non-Cambridge.

Ethnic Composition: 8 White; 1 Asian; 1 African American; 1 American Indian; and 5 did not disclose.

Gender Composition: 11 females, 4 males.

Making Your Business More Profitable – Decision Making: This workshop was offered for the first time in the spring of FY2011. The workshop explained how business owners can use their financial statements as a decision making tool in running their business. The goal of this workshop was 10 participants. This workshop had a total 4 participants, 2 of which were from the NRS area and 2 were Cambridge non-eligible.

Ethnic Composition: 2 White and 2 did not disclose.

Gender Composition: 2 females, 2 males.

Understanding Your Financial Statements: This workshop was offered for the first time in the spring of FY2011. The workshop reviewed in detail each of the different financial statements to give business owners a better understanding of how their business works. The goal of this workshop was 10 participants. This workshop had a total 6 participants, 4 of which were from the NRS area and 2 were Cambridge non-eligible.

Ethnic Composition: 2 White; 1 African American and 3 did not disclose.

Gender Composition: 2 females, 4 males.

One-on-One Consulting: This program was measured by the number of consulting sessions as individuals needed to move their businesses forward. Individual sessions ranged from legal issues to accounting, marketing, loan packaging and/or other individualized business issues. There were 8 participants in the consulting sessions, with

a total of **8** individual consulting sessions provided to our clients and given by industry experts via CWE. Out of the **8** consulting participants, **5** were from NRS areas and **3** identified themselves as income-eligible.

Ethnic Composition: The ethnicity of the participants is as follows: **3** White; **2** African American; **1** Hispanic/Latino; **1** Multi-racial and **1** did not disclose.

Gender Composition: **6** females and **2** male.

Objective #2: Promote thriving retail districts

Best Retail Practices Program

Best Retail Practices Program is designed to assist Cambridge retailers and restaurateurs improve the interior appearance and design of their establishments, their marketing and the operating efficiency of their businesses. The City hired a retail consulting team, comprised of an architect specializing in retail interiors, a retail marketing specialist and a restaurant management specialist (sub-recipient) to provide expert advice to participants about such topics as interior lighting, window display, interior layout, color and signage, as well as management issues, security and marketing through workshops and individual consultations.

The Program offered three workshops during the reporting period. The first was held in fall, 2010 as Part I of a three part program. The other two were held in Winter/Spring 2011. These focused on advanced topics and were offered to all past Program participants. The elements of the three part Program were:

Part I was a Workshop offered to all Cambridge retailers and used as an outreach activity to find income eligible micro-enterprises or businesses located in the NRS to participate in Part II, Individual In-Store Consultations. At the Workshop the City's consultants gave a Power-Point presentation of visual examples of best retail practices and marketing strategies and provided a handout of the presentation and "tips" on marketing and design for participants to take back to their establishments. HUD mandated eligibility requirements were explained by City staff and applications for Part II were taken from eligible applicants.

Part II provided individual in-store consultations to eligible applicants. The consultants and EDD staff visited participant businesses, made recommendations for improvements and sent a detailed written report to the store-owners of the suggested recommendations, including helpful sketches and photographs. After a 4-week period, the businesses received a follow-up visit to address any questions and see if the recommended changes had been implemented. The participant businesses signed *Improvement Commitment Forms* with the City stating the recommended improvements they agreed to make and showing which recommendations would be grant eligible.

Part III, the Grant Program, is a grant assistance program that offered matching grants to participants who had completed Part II of the program. The grants helped participants finance the costs of the recommended improvements to store interiors or marketing. Grants were given on a reimbursement basis to a maximum of \$2,000.

Advanced Workshops:

The two advanced Best Retail Practices workshops were held in Winter and Spring 2011 on the topics of restaurant management and advanced retail marketing. Participants were eligible established retailers who had participated in prior years in the original three part Best Retail Practices Program and were interested in expanding their depth of knowledge and application of best retail practices. During the workshops, the Consultant conducted interactive participation with the attendees, to address their individual needs. Participants were encouraged to discuss their actual management issues and problems and bring real marketing examples to these respective workshops for problem solving and constructive critiques.

Leveraged Funds: 20% of the cost of improvements funded through the Grant Program were paid by 3 grantees while 100% of the cost of improvements funded through the Grant Program were reimbursed to 4 grantees.

Accomplishments: In Fiscal Year 2011, **22** businesses participated in the Program's Part I Workshop, **14** businesses attended the Best Restaurant Management Practices Workshop, and **9** businesses attended the Advanced Retail Marketing Best Practices Workshop, for a total of **45** workshop attendees. **7** of the **15** participating Part I businesses continued on to Part II, Individual In-store Consultations. **10** businesses received grants through the Grant Program. Applications for grants were accepted on a rolling basis. In FY11 grants were given for such improvements as new web hardware and display units for a local bike shop, a new cash counter unit for a pet store, retail display tables for a bakery and website design for two local restaurants.

Racial Composition: The racial composition of the FY 2011 Best Retail Practices Program participants is as follows: **3** Asian; **27** White; **4** African American, **1** Hispanic/Latino and **2** did not disclose.

- **Façade and Signage & Lighting Improvement Program**

The City provides technical and financial assistance to property owners and tenants Citywide seeking to renovate or restore their commercial building facades. An architectural consultant retained by the City is available to provide assistance to applicants through the conceptual design stage at no cost to the applicants. Applicants hire licensed architects and contractors to refine the conceptual design and to implement the City approved plans.

The Program provides matching grants on a reimbursement basis for up to **50%** of the cost of the property improvements. The objective for the Program is to enhance the physical appearance of storefronts to help build a stronger customer base for individual stores and their retail districts.

Leveraged Funds: Leveraged funds for the Façade and Signage & Lighting Improvement Program are comprised of city taxes and private funds. City taxes were

100% of the total soft costs for design service provided participants in the Program, and 50% of the grant funds. The remaining 50% of the cost of improvements were paid with the private funds of the grantees.

Accomplishments: At FY 2011 end, matching grants were provided for 12 completed projects. A total of 10 applicants received design services during the reporting year. Since 2002, the program has provided design services to 156 business and property owners and helped finance 117 façade or signage and lighting improvement projects throughout the City.

Objective #3: Support efforts to sustain a diverse array of employment opportunities accessible to Cambridge workers

Cambridge Biomedical Careers Training Program: Just A Start

The City planned that the funding source for this program was CDBG funds as reported in the FY11 One year Action Plan. These funds were to support **12** residents

of the City's *Neighborhood Revitalization Strategy Area* (NRS). Upon receipt of ARRA funds, the City substituted the CDBG funds with ARRA funds for this program and doubled the enrollment.

The Cambridge Biomedical Careers Program (CBCP) was offered by a local non-profit, Just A Start Corporation (JAS), with whom the City's Economic Development Division (EDD) contracted in an effort to expand job-training opportunities to **12** residents of the City's *Neighborhood Revitalization Strategy Area* (NRS). Of the 12 participants funded, 11 graduated from the program. An overall total of **25** students were graduated in the Class of 2011. The CBCP provided graduates with the necessary skills for entry-level jobs in the biomedical field with local biotechnology companies. The program is designed especially for people who have not attended college or have been out of school for many years.

CBCP consisted of nine months of academic classes, laboratory training, job-readiness classes and counseling followed by job placement assistance. The program included college level classes, tutoring in biology, chemistry, biochemistry, medical terminology, computers and laboratory techniques. Classes were held at JAS and at Bunker Hill Community College (BHCC), locations close to public transportation and easily accessible to the NRS participants. Graduates received over **700** hours of instruction and laboratory work and completed **19** college credits at BHCC and upon completion of all requirements, received a certificate from JAS and BHCC. The program ran for one calendar year.

JAS tracked the outcome of participants in these trainings. Tracking consisted of maintaining case files on participants with academic and lab skills test scores, career planning activities, tutoring, job placement as well as follow-up phone calls to participants and employers regarding participants' assimilation and job performance after the participant is placed on the job.

Leveraged Funds: 45% of total Program expenses were leveraged funds from the following sources: Metro North REB/ITA's, Bunker Hill Community College, City Office of Workforce Development funds and varied private funding sources.

Accomplishments: The Class of 2011 just graduated in May 2011. A total of 25 of 26 enrollees graduated in May 2011. Of those 26 enrollees, 12 were NRS of which 11 graduated. Placement services are ongoing – 6 of the 25 graduates have been placed as of last week, including 1 NRS resident, out of 11 graduates, has been placed (at Shire). All unplaced graduates, including the 10 NRS graduates are active in job search efforts with staff and are participating in the interview process with area biomedical/biotechnology companies.

As of June 30, 2011 for the entire Class of 2010 there were 29 graduates of which 23 have been placed which equals a 79% placement rate. The class had 18 NRS graduates of which 15 have been placed and retained in full-time biomedical/biotechnology training related jobs, a placement rate of 83%.

Shire Pharmaceuticals was a primary hiring source for graduates. Among the 15 job placements for NRS residents were the following full-time positions: five manufacturing technicians and one cell culture technician at Shire Pharmaceuticals, one chemical technician at E-ink; one lab technician at Harvard, one manufacturing technician at Genzyme; two animal care technicians at Mass Biologic Lab; two self employed independent technicians; two lab technicians at Charles River Lab. The 3 remaining unplaced NRS residents are no longer actively engaged in job search activities with our staff.

Racial and Gender Composition: The racial composition of the **11** students from the NRS supported by EDD in the FY 2011 class was: **6** Black or African American, **3** Asian, and **2** classified themselves as Other Multi-Racial. There were **6** females and **5** males in the group.

Cambridge Green Jobs Program

Established in FY10, in collaboration with non-profit Asian American Civic Association (AACA), Cambridge Green Jobs Program is a job training program designed to enable Cambridge residents who seek training opportunities to gain entry-level jobs in the green technology field, especially in the green building maintenance and energy efficiency sectors. The Program primarily consists of the Build Energy Efficient Maintenance Skills (22 week training program which is anticipated to run six times beginning April 2010 and the last session ending September 2011). The Green Jobs Program was projected to train 16 Cambridge NRS residents during the 18-month Program period. It is projected that 80% of BEEMS graduates will be placed in entry-level jobs.

Leveraged Funds:

76% of total Program expenses were leveraged funds from the following sources: Commonwealth of Massachusetts, United Way, Individual Training Accounts, and private funds.

Accomplishments

In FY2011, the Green Jobs program had enrolled **14** NRS residents into BEEMS (2 began in the last quarter of FY10). **One** of the 5 graduates has a full time position at Maloney Properties and **9** residents are still in training until September 2011. AACA and EDD will continue assist with job placement. The program ends in FY2012.

Ethnic and Gender Composition: The racial composition for the 14 FY11 students from NRS areas supported by EDD is: **2** White, **11** African American and **1** Asian. The gender composition is **13** males, **1** female.

Department of Human Service Providers

The City of Cambridge Department of Human Services was notified that CDBG public services funding would be increased by \$20,000 for fiscal year 2011. The Department conducted an Application for Renewal Funding for the FY2011 CDBG grant cycle, whereby existing recipients were invited to re-apply. We had a mini RFP for this additional \$20,000. Food For Free, Community Legal Services and Counseling Center, and Greater Boston Legal Services applied. The City chose GBLS to be the recipient of the \$10,000 award it envisioned to work with Cambridge domestic violence providers and their clients.

- Food for Free received an additional \$10,000 for food delivery services; and
- GBLS received an extra \$10,000 for work with Cambridge DV programs.

The narrative below takes into account both this ongoing renewal process and the city's ongoing working relationship with various community providers that have been CDBG recipients over the years.

The overall goal of the Department is to improve the overall quality of life for Cambridge residents by creating and coordinating public services.

Objective #1:

To create or support a broad array of services and opportunities for families and youth.

With continuing funding from HUD in fiscal year 2011, the City of Cambridge provided services to **5,778** low and low-moderate income individuals through its 19 CDBG-funded public service grants. Based on the FY11 Renewal Applications submitted by community organizations, the following providers were funded to support programs targeting the low-moderate income population:

- The Margaret Fuller Neighborhood House and the East End House enhanced the quality of lives of residents in Area IV and East Cambridge by providing essential community services such as: emergency food, senior services, school-age programs, and various social and educational opportunities.
- CASPAR continued to work with homeless adults in recovery from substance abuse in securing alternative housing.
- Multi-linguistic Cambridge residents were able to access mainstream community resources with the support of community providers such as: Massachusetts

Alliance of Portuguese Speakers, Centro Latino, and the Ethiopian Community Mutual Assistance Association.

- Homebound elders and individuals with disabilities received food from the home-delivery programs of Food For Free and the East End House.

Expected Resources:

Community Development Block Grant and Local Property Taxes:

Services:

Through a combination of Community Development Block Grant and Property Taxes, the Department of Human Service Programs contracted with local non-profit community organizations to provide the following services to individuals, families, and multi-linguistic residents:

- Developed/enhanced new and existing social and educational programs, based on community needs;
- Provided information/referral, crisis intervention/prevention and counseling, and other support services to the Latino, Portuguese-speaking, and Ethiopian populations;
- Provided interpretation and translation services to the Latino, Ethiopian, and Portuguese-speaking population promoting access to community services;
- Assisted immigrants with the citizenship application and process.
- Operated emergency food pantries; delivered food to homebound individuals; and provided infant necessities to families with infants;
- Coordinated a farmer's market program on sites at senior housing developments facilitating access to food to isolated and frail elders;
- Delivered **1.5 million** pounds of fresh produce and canned goods to over 40 food assistance programs such as food pantries, meal programs, youth programs, and shelters;
- Developed and implemented individualized treatment plans for individuals with substance abuse;
- Provided ongoing case management and adjusted treatment plans as needed;
- Conducted individual and group counseling sessions;
- Identified and supported participants ready to transition into a more stable sober environment, such as independent living housing, halfway housing, and/or sober shelters; and
- Recruited, trained, and provided ongoing supervision and support to agency volunteers.

Objective #2:

To create or support services for senior citizens and persons with disabilities residing in Cambridge.

With continuing funding from HUD in fiscal year 2011, the City of Cambridge provided supportive services to approximately **423** elders and individuals with disabilities through a variety of public service grants. Based on the FY11 Renewal Applications submitted by community organizations, the following providers were funded to support programs targeting the low-moderate income population:

- SCM Community Transportation provided transportation services to elders and persons with disabilities.
- HouseWorks prevented senior citizens and persons with disabilities from being evicted or displaced by providing in-home heavy chore services.

Expected Resources:

Community Development Block Grant and Local Property Taxes.

Services:

Through a combination of Community Development Block Grant and Property Taxes, the Department of Human Service Programs contracted with local non-profit community providers who work with senior citizens and persons with disabilities to provide the following:

- Medical transportation and nutritional shopping trips to seniors and persons with disabilities promoting access to essential community services; and
- Eviction prevention and displacement of elders and persons with disabilities by providing extensive cleaning services and reorganization of their homes; while providing intervention support services to reduce resistance and interference from clients to the provision of these services.

Objective #3:

To offer legal support and services to public & private housing tenants in eviction cases.

With continuing funding from HUD, **59** low-moderate income individuals and families with children facing eviction were able to stay in their homes. Based on the FY11 Renewal Applications submitted by community organizations, the following provider:

- Community Legal Services & Counseling Center provided legal advice and representation services to prevent homelessness and involuntary dislocation of individuals and families with children.

Expected Resources:

Community Development Block Grant and Local Property Taxes.

Services:

Through a combination of a Community Development Block Grant and Property Taxes, the Department of Human Service Programs contracted with the Community Legal Services/Counseling Center to provide the following services to individuals, families, and multi-linguistic residents:

- Legal counsel and representation to public/private housing tenants facing eviction;
- Representation to public and subsidized housing tenants and applicants for housing in administrative appeals;
- Community outreach and consultation to community organizations and advocates on landlord/tenant housing law issues; and
- Recruitment, training, and ongoing supervision of volunteer attorneys on landlord/tenant law, trial/administrative practice, and public/subsidized housing issues.

Objective #4:

To offer age-appropriate services to disadvantaged and underserved youths.

With continuing funding from HUD in fiscal year 2011, the City of Cambridge provided supportive services to approximately **383** low and low-moderate income families and children through a variety of public service grants. Based on the FY11 Renewal Applications submitted by community organizations, the following providers:

- Cambridge Camping Association provided summer camp activities to children with emotional/behavioral difficulties; and
- The Guidance Center provided bilingual/bicultural early intervention services to immigrant families with infants.

Expected Resources:

Community Development Block Grant and Local Property Taxes:

Services:

Through a combination of Community Development Block Grant and Property Taxes, the Department of Human Service Programs contracted with local non-profit community organizations who work with families and children to provide:

- A summer camp program for children with emotional and behavioral special needs;
- Individual counseling, and information and referral to other supportive services;
- Outreach and support to assist linguistic minority families with infants in accessing early intervention services;
- Comprehensive developmental assessment and specialized therapeutic intervention services provided by staff who speak the native language of the family;
- Case management and individual family service planning and weekly home visits;
- Access to related community services such as parent-child groups at community sites and transportation services; and
- Ongoing hiring, training, and supervision of bilingual/bicultural Early Intervention Specialists.

Objective #5:

To create or support domestic violence and abuse prevention and treatment for adults and youth.

With continuing funding from HUD in fiscal year 2011, the City of Cambridge provided domestic violence-related services to approximately **88** low-moderate families. Based on the FY11 Renewal Applications received from community organizations, the following providers:

- Greater Boston Legal Services/Cambridge & Somerville Legal Services, and Community Legal Services & Counseling Center were funded to provide legal counsel/representation and counseling services to victims of domestic violence.

Expected Resources:

Community Development Block Grant and Local Property Taxes.

Services:

Through a combination of Community Development Block Grant and Property Taxes, the Department of Human Service Programs contracted with local non-profit community organizations to provide support to domestic violence victims, abuse prevention, and treatment for adults and children including:

- Legal counsel and representation in court cases involving divorce, restraining orders, child support, child custody, paternity, and visitation rights;
- Individual and group counseling to address psychological symptoms associated with domestic violence, such as depression/anxiety/stress;
- Ongoing recruitment, training, and supervision of volunteer attorneys and mental health practitioners working with victims of domestic violence; and
- Citywide collaborative strategies aimed at making Cambridge a Domestic Violence-Free Zone.

Objective #6:

To provide after-school and year-round employment programs including life skills and academic support to youths and young adults.

With continuing funding from HUD in fiscal year 2011, the City of Cambridge provided employment programs to approximately **289** low-moderate income Cambridge youth and young adults through a variety of public service grants. Based on the FY11 Renewal Applications received from community organizations, the following providers were funded:

- Cambridge Housing Authority provided an after-school literacy, life skills, college preparation, and employment program for youth residing in public housing developments;
- Just-A-Start Corporation offered job development and employment programs to disadvantaged high school students and out-of-school youth; and
- The Young People's Project provided training in math literacy and employment opportunities which enriched high school teens and encouraged them to be invested in their communities.

Expected Resources:

Community Development Block Grant and Local Property Taxes.

Services:

Through a combination of Community Development Block Grant and Property Taxes, the Department of Human Service Programs contracted with local non-profit community organizations that work with individuals, families, and multi-linguistic residents to provide the following:

- On-site skills training in construction, housing rehabilitation, and energy conservation;
- After-school classroom-based instruction in job readiness and life skills;
- Career awareness, job development, job search training, job placements in private/public sectors, job performance monitoring, and on-the-job-mentorship;
- Case management, counseling, and individual service plans;
- Academic support, high school equivalency/diploma and college preparation, MCAS prep classes, and summer literacy camp;
- Math literacy worker training provided to high school youths, and math literacy workshops presented to elementary students at various community centers;
- Professional development in adolescent literacy and reading comprehension provided to instructional staff; and

- Outreach to the community and to the local private industry to support employment services to youth in Cambridge.

Antipoverty Strategy

Describe actions taken during the last year to reduce the number of persons living below the poverty level.

The City of Cambridge continued its efforts to reduce the number of families and individuals living in poverty during FY2011. The City focused primarily on supporting programs that raise household incomes and stabilize housing situations. It also supports the McKinney grant for which the Department of Human Service Programs applies annually (see “Homeless Needs & Objectives” above), in hopes of receiving the maximum amount available to Cambridge to support the development of affordable housing that help homeless persons make the transition to permanent housing and independent living.

Toward this end, the Department of Human Service Programs (DHSP) uses City tax dollars (and new resources from state, federal and private sources) to provide a number of direct services aimed, directly or indirectly, at increasing household incomes. These include adult education and ESL classes, employment services for youth and adults, and childcare. DHSP provides benefits counseling, daily congregate meals and a food pantry for the elderly.

DHSP also funds a range of community-based programs aimed, directly or indirectly, at increasing household incomes. These include food pantry programs, programs designed to provide immigrant populations with access to social services as well as information and referral. DHSP funds programs to prevent and to alleviate the devastating impact of domestic violence, which often plunge women and their children into poverty. DHSP operates the Summer Nutrition program for children and youth in many locations citywide, and provides nutritious snacks and meals year-round for participants in its enrolled childcare and Youth Center programs.

In addition to the City's commitment to develop and preserve affordable housing and the efforts of the Cambridge Housing Authority, DHSP directs City tax dollars (and new resources from state, federal and private sources) to provide a number of direct services that help homeless families and individuals find and retain transitional and permanent housing and prevent eviction by stabilizing individuals and families in existing housing. An additional strategy employed by DHSP is a fuel assistance program.

DHSP also funds a range of community-based programs that help homeless families find transitional and permanent housing and prevent eviction by stabilizing individuals and families in existing housing. These include a program to provide legal services and support to low and moderate income families who face eviction or legal barriers to obtaining permanent housing.

The Department of Human Service Programs works closely with the Community Development Department and the Cambridge Housing Authority to maximize the impact

of these programs on poverty levels. Taking into consideration the factors over which our jurisdiction has control, we believe this strategy significantly improves the lives of low-income working families, elderly on fixed incomes, immigrants, victims of domestic violence, single mothers moving off public assistance and others who struggle with poverty in our City.

NON-HOMELESS SPECIAL NEEDS

Non-homeless Special Needs

**Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.*

Identify actions taken to address special needs of persons that are not homeless but require supportive housing, (including persons with HIV/AIDS and their families).

(see: Cambridge Housing Authority narrative)

OTHER NARRATIVE

Neighborhood Revitalization Strategy

NRS One– “NRS East”

This Neighborhood Revitalization Strategy (NRS) is the result of amending the area of Cambridge’s existing NRS, updating the boundaries based upon 2000 census data, allowing the City to incorporate previously excluded areas while maintaining the target population. The NRS area the City has selected is consistent with HUD guidelines, and has been approved by HUD staff. The area is centered on the Central Square district, and radiates out to include portions of the Riverside, Cambridgeport, Area Four, East Cambridge and Wellington / Harrington Neighborhoods. The NRS area extends from the Charles River (in the Riverside and Cambridgeport Neighborhoods) to the Somerville border (in the Wellington / Harrington Neighborhoods) and also includes a small portion of soon to be developed land in East Cambridge where Binney Street meets Galileo Way. This area represents predominately residential neighborhoods, and includes the highest populations of low/moderate income and minority residents. Though the area is large and extends beyond several City defined Neighborhoods, it represents a large contiguous area of residents who all face similar challenges. The demographic data used in determining the NRS area is based upon 2000 U.S. Census Block Group data.

The NRS East area was slightly modified to include the Scouting Way affordable housing development on Prospect Street (13 income eligible rental units) and Cambridge Housing Authority’s Jackson Gardens apartment complex at the intersection of Prospect and Harvard Streets (46 income eligible units). The addition of these two locations will increase the number of income-eligible residents in the NRS and will expose more eligible Cambridge residents to the programs offered to NRSA residents. The following chart shows all Block Groups included in the NRS area and the relevant demographic data:

City of Cambridge
 Census Data for Neighborhood Revitalization Strategy East

Census Tract	Block Group	TOTAL Area	RES Area	% RES	TOTAL Pop.	LOW/MOD Pop.	% LOW/MOD
3522	1	1,144,797	655,603	57.3%	1,974	1,236	62.6%
3524	1	895,450	314,297	35.1%	588	255	43.4%
	2	2,132,276	818,211	38.4%	1,432	1,344	93.9%
3525	1	833,375	735,797	88.3%	1,458	866	59.4%
	2	852,153	753,422	88.4%	1,808	884	48.9%
3526	1	1,157,494	608,913	52.6%	1,352	644	47.6%
	2	1,116,143	534,986		1,300	724	55.7%
3527	1	481,189	388,382	80.7%	732	451	61.6%
	2	531,449	402,523	75.7%	885	649	73.3%
	3	345,455	275,135	79.6%	687	416	60.6%
3528	1	643,088	567,880	88.3%	1,302	719	55.2%
	2	739,967	508,439	68.7%	1,179	538	45.6%
3530	3	957,680	473,973	49.5%	1,312	814	62.0%
3531	2	1,414,902	319,893	22.6%	997	752	75.4%
	3	1,424,962	301,369	21.1%	902	413	45.8%
3532	1	2,189,137	758,457	34.6%	1,200	521	43.4%
	2	1,311,598	490,506	37.4%	851	442	51.9%
	3	1,135,180	703,432	62.0%	945	290	30.7%
3533	1	805,084	715,053	88.8%	1,149	567	49.3%
	2	1,093,490	989,179	90.5%	1,390	547	39.4%
3534	1	1,201,183	552,130	46.0%	1,043	490	47.0%
	2	999,472	678,295	67.9%	1,397	821	58.8%
3535	1	1,069,282	947,888	88.6%	1,576	757	48.0%
3539	1	840,745	371,481	44.2%	889	454	51.1%
	2	588,845	181,179	30.8%	1,305	937	71.8%
<i>Jackson Gardens and Scouting Way</i>		68,150	68,150	100.0%	150	150	100.0%
TOTALS		25,972,546	14,114,573	54.3%	29,803	16,681	55.97%

Low/Moderate Income Residents Served: 55.97%

Residential Land Area Served: 54.3%

Overall Goals and Objectives For Cambridge's NRS East:

The City of Cambridge will seek to utilize the benefits afforded by the proposed NRS in Housing and Economic Development initiatives. The proposed activities for fiscal years 2011 are as follows:

- **Retail Best Practices Program**
- **Empowerment Through Financial Literacy**
- **Bio-Medical & Green Jobs Training Program**
(see: Economic Development Division narrative)

- **HIP rehabilitation and stabilization**
(see: Housing Division narrative)

- **Earned Income Tax Credit / SNAP awareness initiative through the Human Services Department**

NRS Two – “NRS West”

This NRS area the City has selected is consistent with HUD guidelines, and has been approved by HUD staff. The area focuses on the 402 Rindge Avenue and the Fresh Pond Apartments and extends along Massachusetts Avenue to the Arlington line, incorporating areas in North Cambridge and Neighborhood 9. This area represents predominately residential neighborhoods, and includes the highest populations of low/moderate income and minority residents. Though the area is large and extends beyond several City defined Neighborhoods, it represents a large contiguous area of residents who all face similar challenges. The demographic data used in determining the NRS West area is based upon 2000 U.S. Census Block Group data. The following chart shows all Block Groups included in the NRS West area and the relevant demographic data:

City of Cambridge

Census Data for Neighborhood Revitalization Strategy Area - West

Census Tract	Block Group	TOTAL Area	RES Area	% RES	TOTAL Pop.	LOW/MOD Pop.	% LOW/MOD
3546	1	2,019,966	1,413,478	70.0%	2,272	1,317	58.0%
	2	3,834,775	687,741	17.9%	816	378	46.3%
3548	1	1,102,054	823,260	74.7%	940	434	46.2%
3549	1	755,880	728,096	96.3%	729	208	28.5%
	2	2,166,410	1,535,572	70.9%	3,384	2,500	73.9%
3550	1	1,333,921	595,595	44.6%	683	298	43.6%
	2	1,340,612	878,584	65.5%	1,082	544	50.3%
	3	843,373	497,282	59.0%	812	306	37.7%
TOTALS		13,396,991	7,159,608	53.4%	10,718	5,985	55.84%

Low/Moderate Income Residents Served: 55.84%

Residential Land Area Served: 53.4%

Area Businesses

A walking survey was conducted by the City to physically count the number of micro-enterprises located along the main commercial corridor of the proposed NRS – West, Massachusetts Avenue. The survey counted businesses on both sides of the street between Russell Street to the south to the Arlington town line to the north. The total number of micro-enterprises is 56. The surveyors interviewed 10% of these businesses, 2 restaurant owners, a florist, a coffee and donut shop, a grocery and liquor market and a garden center, none of which had participated in the City’s Economic Development programs. The surveyors explained the existing programs offered to micro-enterprises, and all expressed a strong interest in participating in them the future, if the proposed NRS – West is approved.

Low Income Housing Residents

There are three low-income housing residences in the proposed NRS – West, Jefferson Park, 402 Rindge Avenue and the Fresh Pond Apartments and Bristol Arms, housing

approximately 994 households. The City contacted Tenant Council members and owners of these housing complexes to introduce them to the existing programs Economic Development offers to NRS residents. All expressed strong interest in the programs for their respective resident populations, especially in the Making Your Money Work, financial literacy program for which they said there is a strong need.

Assessment

The proposed NRS – West is an area of the City that has been somewhat under-served until recently. The businesses and residents, for the most part, have been non-participatory in the economic development programs offered by the City.

The City now has housing and infrastructure plans for the area that will provided leveraged benefits. These include the Mass./Cameron Ave./Trolley Square project for which permits have been granted for 40 units of new residential housing, all of which will be affordable and road improvements to the Mass. Ave. corridor.

Based on the community consultations held in the area with businesses and residents, there is a very strong interest on the part of the business and resident communities in bringing Economic Development programs to the area. All thought that having the area designated as an NRS area would bring benefits to their community that would help grow the businesses and bring job and career opportunities to the residents.

Overall Goals and Objectives For Cambridge's NRS West:

While the City has two NRS areas it runs the same exact programs in both areas and considers the goals and achievements on an aggregate basis, therefore all strategies, resources and expectations listed for the NRS East are the same for the NRS West.

APPENDIX A

On-line Resources

The following websites provide more information on the City of Cambridge, the City's Community Development Department, the CDBG, ESG and HOME programs, the Department of Housing and Urban Development and various organizations that the City partners with in establishing and executing its various programs:

The City of Cambridge

<http://www.cambridgema.gov/index.cfm>

Cambridge's Community Development Department (CDD)

<http://www.cambridgema.gov/~CDD/>

Cambridge's Department of Human Service Programs (DHSP)

<http://www.cambridgema.gov/DHSP2/>

U.S. Department of Housing and Urban Development (HUD)

<http://www.hud.gov/index.html>

Information on The American Recovery and Reinvestment Act of 2009

<http://www.recovery.gov/>

The Commonwealth of Massachusetts

<http://www.mass.gov/>

Cambridge Housing Authority (CHA)

<http://www.cambridge-housing.org/chaweb.nsf>

Just A Start Corporation (JAS)

<http://www.justastart.org/>

Homeowner's Rehab, Inc. (HRI)

<http://www.homeownersrehab.org/>

Cascap, Inc.

<http://www.cascap.org/>

Center for Women & Enterprise

<http://www.cweboston.org/>

PR01 - HUD Grants and Program Income

Program	Fund Type	Grant Number	Authorized Amount	Suballocated Amount	Amount Committed to Net	Drawn Amount	Available to Com	Available to Draw
CDBG	EN	B89MC250005	\$2,919,000.00	\$0.00	\$2,919,000.00	\$2,919,000.00	\$0.00	\$0.00
CDBG	EN	B90MC250005	\$2,794,000.00	\$0.00	\$2,794,000.00	\$2,794,000.00	\$0.00	\$0.00
CDBG	EN	B91MC250005	\$3,112,000.00	\$0.00	\$3,112,000.00	\$3,112,000.00	\$0.00	\$0.00
CDBG	EN	B92MC250005	\$3,139,000.00	\$0.00	\$3,139,000.00	\$3,139,000.00	\$0.00	\$0.00
CDBG	EN	B93MC250005	\$3,432,000.00	\$0.00	\$3,432,000.00	\$3,432,000.00	\$0.00	\$0.00
CDBG	EN	B94MC250005	\$3,775,000.00	\$0.00	\$3,775,000.00	\$3,775,000.00	\$0.00	\$0.00
CDBG	EN	B95MC250005	\$4,203,000.00	\$0.00	\$4,203,000.00	\$4,203,000.00	\$0.00	\$0.00
CDBG	EN	B96MC250005	\$3,939,000.00	\$0.00	\$3,939,000.00	\$3,939,000.00	\$0.00	\$0.00
CDBG	EN	B97MC250005	\$3,852,000.00	\$0.00	\$3,852,000.00	\$3,852,000.00	\$0.00	\$0.00
CDBG	EN	B98MC250005	\$3,868,000.00	\$0.00	\$3,868,000.00	\$3,868,000.00	\$0.00	\$0.00
CDBG	EN	B99MC250005	\$3,893,000.00	\$0.00	\$3,893,000.00	\$3,893,000.00	\$0.00	\$0.00
CDBG	EN	B00MC250005	\$3,888,000.00	\$0.00	\$3,888,000.00	\$3,888,000.00	\$0.00	\$0.00
CDBG	EN	B01MC250005	\$4,030,000.00	\$0.00	\$4,030,000.00	\$4,030,000.00	\$0.00	\$0.00
CDBG	EN	B02MC250005	\$3,856,000.00	\$0.00	\$3,856,000.00	\$3,856,000.00	\$0.00	\$0.00
CDBG	EN	B03MC250005	\$3,878,000.00	\$0.00	\$3,878,000.00	\$3,878,000.00	\$0.00	\$0.00
CDBG	EN	B04MC250005	\$3,817,000.00	\$0.00	\$3,817,000.00	\$3,817,000.00	\$0.00	\$0.00
CDBG	EN	B05MC250005	\$3,614,262.00	\$0.00	\$3,614,262.00	\$3,614,262.00	\$0.00	\$0.00
CDBG	EN	B06MC250005	\$3,266,143.00	\$0.00	\$3,266,143.00	\$3,266,143.00	\$0.00	\$0.00
CDBG	EN	B07MC250005	\$3,271,838.00	\$0.00	\$3,271,838.00	\$3,271,838.00	\$0.00	\$0.00
CDBG	EN	B08MC250005	\$3,135,274.00	\$0.00	\$3,135,274.00	\$3,135,274.00	\$0.00	\$0.00
CDBG	EN	B09MC250005	\$3,183,779.00	\$0.00	\$1,964,331.35	\$1,650,825.58	\$1,219,447.65	\$1,532,953.42
CDBG	EN	B10MC250005	\$3,387,835.00	\$0.00	\$0.00	\$0.00	\$3,387,835.00	\$3,387,835.00
CDBG	EN		\$78,254,131.00	\$0.00	\$73,646,848.35	\$73,333,342.58	\$4,607,282.65	\$4,920,788.42
CDBG	PI	B97MC250005	\$389,346.40	\$0.00	\$389,346.40	\$389,346.40	\$0.00	\$0.00
CDBG	PI	B98MC250005	\$226,720.72	\$0.00	\$226,720.72	\$226,720.72	\$0.00	\$0.00
CDBG	PI	B99MC250005	\$192,341.35	\$0.00	\$192,341.35	\$192,341.35	\$0.00	\$0.00
CDBG	PI	B00MC250005	\$44,466.08	\$0.00	\$44,466.08	\$44,466.08	\$0.00	\$0.00
CDBG	PI	B01MC250005	\$86,601.50	\$0.00	\$86,601.50	\$86,601.50	\$0.00	\$0.00
CDBG	PI	B02MC250005	\$64,720.00	\$0.00	\$64,720.00	\$64,720.00	\$0.00	\$0.00
CDBG	PI	B03MC250005	\$42,783.11	\$0.00	\$42,783.11	\$42,783.11	\$0.00	\$0.00
CDBG	PI	B04MC250005	\$30,341.00	\$0.00	\$30,341.00	\$30,341.00	\$0.00	\$0.00
CDBG	PI	B05MC250005	\$37,231.52	\$0.00	\$37,231.52	\$37,231.52	\$0.00	\$0.00
CDBG	PI	B07MC250005	\$12,624.08	\$0.00	\$12,624.08	\$12,624.08	\$0.00	\$0.00
CDBG	PI	B08MC250005	\$150.00	\$0.00	\$150.00	\$150.00	\$0.00	\$0.00
CDBG	PI	B09MC250005	\$6,026.81	\$0.00	\$6,026.81	\$6,026.81	\$0.00	\$0.00
CDBG	PI		\$1,133,352.57	\$0.00	\$1,133,352.57	\$1,133,352.57	\$0.00	\$0.00

CDBG	RL	B99MC250005	\$307,691.00	\$0.00	\$307,691.00	\$307,691.00	\$0.00	\$0.00
CDBG	RL	B00MC250005	\$440,617.00	\$0.00	\$440,617.00	\$440,617.00	\$0.00	\$0.00
CDBG	RL	B01MC250005	\$260,800.00	\$0.00	\$260,800.00	\$260,800.00	\$0.00	\$0.00
CDBG	RL	B02MC250005	\$530,248.00	\$0.00	\$530,248.00	\$530,248.00	\$0.00	\$0.00
CDBG	RL	B03MC250005	\$709,045.00	\$0.00	\$709,045.00	\$709,045.00	\$0.00	\$0.00
CDBG	RL	B04MC250005	\$206,548.69	\$0.00	\$206,548.69	\$206,548.69	\$0.00	\$0.00
CDBG	RL	B05MC250005	\$599,482.73	\$0.00	\$599,482.73	\$599,482.73	\$0.00	\$0.00
CDBG	RL	B06MC250005	\$420,109.65	\$0.00	\$420,109.65	\$420,109.65	\$0.00	\$0.00
CDBG	RL	B07MC250005	\$242,207.80	\$0.00	\$242,207.80	\$242,207.80	\$0.00	\$0.00
CDBG	RL	B08MC250005	\$394,472.57	\$0.00	\$394,472.57	\$283,317.40	\$0.00	\$111,155.17
CDBG	RL	B09MC250005	\$383,936.95	\$0.00	\$65,844.83	\$0.00	\$318,092.12	\$383,936.95
CDBG	RL		\$4,495,159.39	\$0.00	\$4,177,067.27	\$4,000,067.27	\$318,092.12	\$495,092.12
CDBG-R	EN	B09MY250005	\$851,070.00	\$0.00	\$851,070.00	\$435,399.07	\$0.00	\$415,670.93
CDBG-R	EN		\$851,070.00	\$0.00	\$851,070.00	\$435,399.07	\$0.00	\$415,670.93
ESG	EN	S89MC250003	\$46,000.00	\$0.00	\$46,000.00	\$46,000.00	\$0.00	\$0.00
ESG	EN	S90MC250003	\$73,000.00	\$0.00	\$73,000.00	\$73,000.00	\$0.00	\$0.00
ESG	EN	S91MC250003	\$72,000.00	\$0.00	\$72,000.00	\$72,000.00	\$0.00	\$0.00
ESG	EN	S92MC250003	\$72,000.00	\$0.00	\$72,000.00	\$72,000.00	\$0.00	\$0.00
ESG	EN	S93MC250003	\$46,000.00	\$0.00	\$46,000.00	\$46,000.00	\$0.00	\$0.00
ESG	EN	S94MC250003	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00
ESG	EN	S95MC250003	\$136,000.00	\$0.00	\$136,000.00	\$136,000.00	\$0.00	\$0.00
ESG	EN	S96MC250003	\$106,000.00	\$0.00	\$106,000.00	\$106,000.00	\$0.00	\$0.00
ESG	EN	S97MC250003	\$102,000.00	\$0.00	\$102,000.00	\$102,000.00	\$0.00	\$0.00
ESG	EN	S98MC250003	\$147,000.00	\$0.00	\$147,000.00	\$147,000.00	\$0.00	\$0.00
ESG	EN	S99MC250003	\$138,000.00	\$0.00	\$138,000.00	\$138,000.00	\$0.00	\$0.00
ESG	EN	S00MC250003	\$138,000.00	\$0.00	\$138,000.00	\$138,000.00	\$0.00	\$0.00
ESG	EN	S01MC250003	\$137,000.00	\$0.00	\$137,000.00	\$137,000.00	\$0.00	\$0.00
ESG	EN	S02MC250003	\$137,000.00	\$0.00	\$137,000.00	\$137,000.00	\$0.00	\$0.00
ESG	EN	S03MC250003	\$132,000.00	\$0.00	\$132,000.00	\$132,000.00	\$0.00	\$0.00
ESG	EN	S04MC250003	\$141,856.00	\$0.00	\$141,856.00	\$141,856.00	\$0.00	\$0.00
ESG	EN	S05MC250003	\$139,616.00	\$0.00	\$139,616.00	\$139,616.00	\$0.00	\$0.00
ESG	EN	S06MC250003	\$139,018.00	\$0.00	\$139,018.00	\$139,018.00	\$0.00	\$0.00
ESG	EN	S07MC250003	\$140,870.00	\$0.00	\$140,870.00	\$140,870.00	\$0.00	\$0.00
ESG	EN	S08MC250003	\$140,972.00	\$0.00	\$140,972.00	\$140,972.00	\$0.00	\$0.00
ESG	EN	S09MC250003	\$139,593.00	\$0.00	\$126,863.75	\$126,728.75	\$12,729.25	\$12,864.25
ESG	EN	S10MC250003	\$139,577.00	\$0.00	\$0.00	\$0.00	\$139,577.00	\$139,577.00
ESG	EN		\$2,563,502.00	\$0.00	\$2,411,195.75	\$2,411,060.75	\$152,306.25	\$152,441.25

HOME	EN	M92MC250202	\$1,137,000.00	\$792,607.00	\$344,393.00	\$344,393.00	\$0.00	\$0.00
HOME	EN	M93MC250202	\$754,000.00	\$721,500.00	\$32,500.00	\$32,500.00	\$0.00	\$0.00
HOME	EN	M94MC250202	\$716,000.00	\$716,000.00	\$0.00	\$0.00	\$0.00	\$0.00
HOME	EN	M95MC250202	\$771,000.00	\$687,357.67	\$83,642.33	\$83,642.33	\$0.00	\$0.00
HOME	EN	M96MC250202	\$703,000.00	\$207,576.67	\$495,423.33	\$495,423.33	\$0.00	\$0.00
HOME	EN	M97MC250202	\$684,000.00	\$171,000.00	\$513,000.00	\$513,000.00	\$0.00	\$0.00
HOME	EN	M98MC250202	\$739,000.00	\$184,750.00	\$554,250.00	\$554,250.00	\$0.00	\$0.00
HOME	EN	M99MC250202	\$792,000.00	\$147,749.24	\$644,250.76	\$644,250.76	\$0.00	\$0.00
HOME	EN	M00MC250202	\$796,000.00	\$199,000.00	\$597,000.00	\$597,000.00	\$0.00	\$0.00
HOME	EN	M01MC250202	\$885,000.00	\$221,250.00	\$663,750.00	\$663,750.00	\$0.00	\$0.00
HOME	EN	M02MC250202	\$879,000.00	\$202,557.18	\$676,442.82	\$676,442.82	\$0.00	\$0.00
HOME	EN	M03MC250202	\$1,180,327.00	\$182,836.76	\$997,490.24	\$997,490.24	\$0.00	\$0.00
HOME	EN	M04MC250202	\$1,291,778.00	\$867,827.30	\$423,950.70	\$423,950.70	\$0.00	\$0.00
HOME	EN	M05MC250202	\$1,639,647.00	\$1,030,491.19	\$609,155.81	\$609,155.81	\$0.00	\$0.00
HOME	EN	M06MC250202	\$1,079,452.00	\$607,945.20	\$471,506.80	\$49,914.19	\$0.00	\$421,592.61
HOME	EN	M07MC250202	\$1,073,940.00	\$984,119.00	\$75,673.39	\$0.00	\$14,147.61	\$89,821.00
HOME	EN	M08MC250202	\$1,037,338.00	\$1,037,338.00	\$0.00	\$0.00	\$0.00	\$0.00
HOME	EN	M09MC250202	\$1,160,593.00	\$301,695.50	\$0.00	\$0.00	\$858,897.50	\$858,897.50
HOME	EN	M10MC250202	\$1,152,896.00	\$288,224.00	\$0.00	\$0.00	\$864,672.00	\$864,672.00
HOME	EN		\$18,471,971.00	\$9,551,824.71	\$7,182,429.18	\$6,685,163.18	\$1,737,717.11	\$2,234,983.11
HOME	PI	M01MC250202	\$160,000.00	\$0.00	\$160,000.00	\$160,000.00	\$0.00	\$0.00
HOME	PI	M02MC250202	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
HOME	PI	M03MC250202	\$15,001.60	\$0.00	\$15,001.60	\$15,001.60	\$0.00	\$0.00
HOME	PI	M05MC250202	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
HOME	PI	M07MC250202	\$118,573.38	\$0.00	\$118,573.38	\$118,573.38	\$0.00	\$0.00
HOME	PI		\$293,574.98	\$0.00	\$293,574.98	\$293,574.98	\$0.00	\$0.00
HPRP	EN	S09MY250003	\$1,302,128.00	\$0.00	\$1,302,128.00	\$563,304.30	\$0.00	\$738,823.70
HPRP	EN		\$1,302,128.00	\$0.00	\$1,302,128.00	\$563,304.30	\$0.00	\$738,823.70
GRANTEE 1			\$107,364,888.94	\$9,551,824.71	\$90,997,666.10	\$88,855,264.70	\$6,815,398.13	\$8,957,799.53

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT
 PR06 - Summary of Consolidated Plan Projects for Report Year

Plan IDIS Year Project	Project Title and Description	Program	Project Estimate	Committed Amount	Amount Drawn Thru Report Year	Amount Available to Draw	Amount Drawn in Report Year	
2010 1	CDBG/HOME/ESG Administrative Costs	For administrative costs associated with the 3 HUD grants that fund oversight/management of grants and administrative duties associated with housing. \$292,093 CDBG Admin. staff; \$169,770 Hsg/CDBG staff; \$65,000 H.S. staff; \$17,000 oom/tt	CDBG	\$478,198.00	\$532,859.91	\$532,859.91	\$0.00	\$532,859.91
		HOME	\$93,954.00	\$93,729.32	\$91,516.63	\$2,212.69	\$91,516.63	
		ESG	\$6,978.00	\$6,978.00	\$6,978.00	\$0.00	\$6,978.00	
2	Comprehensive Planning	Funding of planning staff responsible for zoning, public facilities, transportation etc. that have a beneficial impact upon Cambridge's residents	CDBG	\$130,777.00	\$132,098.43	\$132,098.43	\$0.00	\$132,098.43
3	Public Facilities/New Projects	This activity is not currently funded but in previous years CD has been asked to update a park/playground during the year. If this happens, the funds would come from the Contingency	CDBG	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
4	Affordable Hsg. Dev. Proj. Delivery	Funds for CD housing staff responsible for direct involvement in the pre-development and development phases of affordable housing	CDBG	\$547,251.00	\$550,800.32	\$550,800.32	\$0.00	\$550,800.32
5	JAS/Home Improvement Program	Funding for the execution of this rehab program targeting owner occupied income eligible homeowners and funds for low interest loan to the homeowners for rehab	CDBG	\$475,000.00	\$350,818.95	\$235,926.95	\$114,892.00	\$235,926.95
6	HRI/Home Improvement Program	Funding for the execution of this rehab program targeting owner occupied income eligible homeowners and funds for low interest loan to the homeowners for rehab	CDBG	\$174,440.00	\$123,944.12	\$123,944.12	\$0.00	\$123,944.12
7	JAS/Affordable Housing Development	Funding for the execution of acquiring, rehabbing and/or developing affordable units for either rental or homeownership targeting income eligible residents	CDBG	\$75,000.00	\$222,351.99	\$221,368.22	\$983.77	\$221,368.22
8	HRI/Affordable Housing Development	Funding for the execution of acquiring, rehabbing and/or developing affordable units for either rental or homeownership targeting income eligible residents	CDBG	\$75,000.00	\$50,798.72	\$50,798.72	\$0.00	\$50,798.72
9	CNAHS/Multi-Family Rehab.	Funding for the execution of rehab for multi family structures securing affordable rentals for income eligible residents	CDBG	\$155,650.00	\$38,975.53	\$38,252.68	\$722.85	\$38,252.68
10	JAS/Rehabilitation Assistance Program	Funding of crews, equipment and oversight for income eligible youths to learn life skills and a trade. Crews assist at the affordable housing sites and the rehab sites	CDBG	\$350,000.00	\$194,764.56	\$194,764.56	\$0.00	\$194,764.56

IDIS

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT
 PR06 - Summary of Consolidated Plan Projects for Report Year

DATE: 12/1/2011
 TIME: 11:20:06 am
 PAGE: 2/3

Plan IDIS Year Project	Project Title and Description	Program	Project Estimate	Committed Amount	Amount Drawn Thru Report Year	Amount Available to Draw	Amount Drawn in Report Year	
2010 11	Historic Paint Program	Funding of grants for income eligible homeowners who wish to have historically correct colors and details when utilizing the home improvement program	CDBG	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00
12	Historic Paint Project Execution Staff		CDBG	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00
13	CD/Affordable Housing Dev. Depository	Funds from CDBG and HOME Entitlement to be used for affordable housing projects that come throughout the fiscal year.	CDBG	\$89,489.00	\$0.00	\$0.00	\$0.00	\$0.00
			HOME	\$886,008.00	\$0.00	\$0.00	\$0.00	\$0.00
14	CD/Micro Enterprise Projects	Funding for workshops to help potential and established micro enterprises improve on the management of their businesses. CWE Micros \$32,000; Best Retail Practice consultant \$24,450; Best Retail Practice Grants \$20,000 plus \$12,000 from prior year.	CDBG	\$92,450.00	\$231,761.37	\$231,761.37	\$0.00	\$231,761.37
15	Public Facilities/New Project Funds	CDBG funds setup to cover costs for new projects that come thru out the fiscal year	CDBG	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
16	HS/General	Funding of various public services program/projects that don't fit into any specific HUD P.S. categories	CDBG	\$302,709.37	\$302,619.28	\$302,619.28	\$0.00	\$302,619.28
17	HS/Seniors	Funding of senior related services for elderly residents	CDBG	\$33,100.00	\$33,100.00	\$33,100.00	\$0.00	\$33,100.00
18	HS/Legal	Funding of legal services targeting homeless residents	CDBG	\$45,000.00	\$45,000.00	\$45,000.00	\$0.00	\$45,000.00
19	HS/Youth	Funding of several programs targeting income eligible youths	CDBG	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00
20	HS/Battered & Abused	Funding of legal services for women and children suffering from abuse	CDBG	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
21	CDD/HS - Employment Training	Funding for several programs that offer employment training opportunities to income eligible residents. \$108,000 BioMed Training; Financial Literacy \$17,000; Teenwork \$25,000 and \$13,500 Job Counseling	CDBG	\$163,500.00	\$163,498.00	\$163,498.00	\$0.00	\$163,498.00
22	HS/Substance Abuse	Funding was not awarded at this time, maybe sometime later in FY11	CDBG	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
23	HS/Childcare	Funding was not awarded at this time, maybe sometime later in FY11	CDBG	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00

IDIS

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT
 PR06 - Summary of Consolidated Plan Projects for Report Year

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Plan IDIS Year Project	Project Title and Description	Program	Project Estimate	Committed Amount	Amount Drawn Thru Report Year	Amount Available to Draw	Amount Drawn in Report Year
2010 24	CD & HS/Department Contingency	CDBG	\$803,558.19	\$0.00	\$0.00	\$0.00	\$0.00
	Funds to be used during the fiscal year to cover costs for new projects or cost overruns for existing projects. \$51,883 for the Community Development Department; plus \$615,780 from prior year and \$135,895.19 for the Department of Human Services						
25	CD/1st Time Homebuyer Downpayment Assitance	CDBG	\$0.00	\$6,525.00	\$6,525.00	\$0.00	\$6,525.00
	Funding has not been determined at this time						
26	CD/CHDO Annual Predev./Development	HOME	\$1.00	\$45,318.63	\$23,531.13	\$21,787.50	\$23,531.13
27	CD/CHDO Annual Predev./Development	HOME	\$172,934.00	\$0.00	\$0.00	\$0.00	\$0.00
	15% of annual HOME award to fund the annual CHDO contracts. Expenditures will be moved to the actual projects						
27	CD & HS/Housing Mediation	CDBG	\$82,400.00	\$82,400.00	\$53,022.45	\$29,377.55	\$53,022.45
	Funding for mediation services between landlords and tenants at risk of homelessness. \$82,400 from prior year funds.						
28	Emergency Shelter Grant/Homeless Services	ESG	\$132,599.00	\$145,328.25	\$112,084.45	\$33,243.80	\$112,084.45
	Funding for various shelter services which are mostly overhead costs						

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							EST. AMT	% CDBG					OCCUPIED OWNER	UNITS RENTER
2010	3140	1986	CD/Housing Delivery Staff	COM	14H	LMH	287,998.87	0.0	287,998.87	0	0	0.0	0	0
2010	3140	1987	CD/Multi Family Delivery Staff	COM	14H	LMH	87,093.24	0.0	87,093.24	0	0	0.0	0	0
2010	3140	1996	Non-profit HIP Loans	COM	14H	LMH	70,410.26	0.0	70,410.26	0	0	0.0	0	0
2010	3140	2031	AHD/Professional Services	COM	14H	LMH	21,486.00	0.0	21,486.00	0	0	0.0	0	0
2010	3308	1989	JAS/HIP/Thorndike/36001	COM	14H	LMH	2,965.16	100.0	2,965.16	1	1	100.0	1	0
2010	3308	1990	JAS/HIP/Green/36002	COM	14A	LMH	20,842.36	27.1	5,642.36	1	1	100.0	1	0
2010	3308	1991	JAS/HIP/Windsor/36003	COM	14B	URG	38,256.95	0.0	11,256.95	0	0	0.0	0	0
2010	3308	1992	JAS/HIP/Norfolk/36004	OPEN	14B	LMH	2,984.21	0.0	2,984.21	0	0	0.0	0	0
2010	3308	1993	JAS/HIP/Allston Ct./36006	OPEN	14H	LMH	12,198.79	0.0	12,168.79	0	0	0.0	0	0
2010	3308	1994	JAS/HIP/Rehab Admin	COM	14H	LMH	66,636.22	77.5	51,636.22	4	4	100.0	2	2
2010	3308	1995	JAS/HIP/Rehab. Services	COM	14H	LMH	58,302.37	0.0	58,302.37	0	0	0.0	0	0
2010	3308	2026	JAS/HIP/36007/Franklin	COM	14H	LMH	18,092.51	39.2	7,092.51	1	1	100.0	1	0
2010	3308	2027	JAS/HIP/36008/Winter	OPEN	14B	LMH	19,078.88	47.6	9,076.88	2	2	100.0	1	1
2010	3308	2028	JAS/HIP/36009/Sixth	OPEN	14A	LMH	54,202.63	0.0	9,202.63	0	0	0.0	0	0
2010	3308	2029	JAS/HIP/36010/Montaque	COM	14H	LMH	9,202.63	0.0	9,202.63	0	0	0.0	0	0
2010	3308	2030	JAS/HIP/36011/Broadway	COM	14H	LMH	25,364.65	21.2	5,364.65	1	1	100.0	1	0
2010	3308	2076	JAS/HIP/36012/Hews	COM	14A	LMH	12,365.92	50.1	6,190.92	1	1	100.0	1	0
2010	3308	2077	JAS/HIP/36013/Speradakis Ter.	OPEN	14B	LMH	36,052.92	0.0	6,190.92	0	0	0.0	0	0
2010	3308	2078	JAS/HIP/36014/Pleasant	COM	14H	LMH	53,228.93	9.8	5,228.93	1	1	100.0	1	0
2010	3308	2079	JAS/HIP/36015/Columbia	OPEN	14H	LMH	5,228.93	0.0	5,228.93	0	0	0.0	0	0
2010	3308	2080	JAS/HIP/36016/Hampshire	COM	14B	SBR	12,320.84	0.0	2,320.84	0	0	0.0	0	0
2010	3308	2081	JAS/HIP/36017/Mass. Ave.	COM	14H	LMH	22,411.18	18.9	4,238.18	1	1	100.0	1	0
2010	3308	2082	JAS/HIP/36018/Harding	COM	14H	LMH	16,238.18	26.1	4,238.18	3	3	100.0	1	2
2010	3308	2083	JAS/HIP/36019/Norfolk	OPEN	14B	LMH	44,236.18	0.0	4,238.18	0	0	0.0	0	0
2010	3308	2084	JAS/HIP/36020/Windsor	OPEN	14B	LMH	2,908.09	0.0	2,908.09	0	0	0.0	0	0

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2010	3308	2095 JAS/HIP/36021/Brookline	OPEN	14A	LMH SP	1,708.72	0.0	1,708.72	0	0	0.0	0	0
2010	3308	2096 JAS/HIP/36022/Berkshire	COM	14A	LMH SP	9,347.82	57.2	5,347.82	1	1	100.0	1	0
2010	3308	2103 JAS/HIP/Winter/36024	COM	14H	LMH	2,797.97	28.5	797.97	2	2	100.0	1	1
2010	3308	2104 JAS/HIP/464 Windsor St/37001	OPEN	14A	LMH	797.97	0.0	797.97	0	0	0.0	0	0
2010	3308	2105 JAS/HIP/232 Prospect St/35025	OPEN	14H	LMH	797.97	0.0	797.97	0	0	0.0	0	0
2010	3308	2106 JAS/HIP/34 River St/37002	OPEN	14H	LMH	797.97	0.0	797.97	0	0	0.0	0	0
2010	3309	2002 HRI/HIP/Sauveur/3601	COM	14H	LMH	5,007.50	0.0	5,007.50	0	0	0.0	0	0
2010	3309	2003 HRI/HIP/Rindge/3602	COM	14H	LMH	38,910.86	15.2	5,910.86	2	2	100.0	1	1
2010	3309	2004 HRI/HIP/Rehab. Services	COM	14H	LMH	21,025.38	0.0	21,025.38	0	0	0.0	0	0
2010	3309	2005 HRI/HIP/Rehab. Admin.	COM	14H	LMH	82,327.31	0.0	82,327.31	0	0	0.0	0	0
2010	3309	2086 HRI/HIP/May St./3603	OPEN	14B	LMH	3,200.27	0.0	3,200.27	0	0	0.0	0	0
2010	3309	2087 HRI/HIP/Jackson St./3604	OPEN	14B	LMH	1,886.52	0.0	1,886.52	0	0	0.0	0	0
2010	3309	2088 HRI/HIP/Bolton St./3605	OPEN	14H	LMH	502.00	0.0	502.00	0	0	0.0	0	0
2010	3309	2089 HRI/HIP/Rindge Ave./3607	OPEN	14H	LMH	507.31	0.0	507.31	0	0	0.0	0	0
2010	3309	2090 HRI/HIP/Chestnut St./3608	OPEN	14H	LMH	1,079.40	0.0	1,079.40	0	0	0.0	0	0
2010	3309	2091 HRI/HIP/Prince St./3609	COM	14H	LMH	586.16	100.0	586.16	1	1	100.0	1	0
2010	3309	2092 HRI/HIP/Creighton St. St./3610	OPEN	14H	LMH	339.72	0.0	339.72	0	0	0.0	0	0
2010	3309	2093 HRI/HIP/Sherman St./3611	OPEN	14H	LMH	585.92	0.0	585.92	0	0	0.0	0	0
2010	3309	2102 HRI/HIP/Magnolia/3612	OPEN	14B	LMH	31,987.77	3.1	985.77	2	1	50.0	1	1
2010	3311	1997 JAS/AHD/FY11 Resales	OPEN	14H	LMH	229,885.92	95.6	219,687.15	1	1	100.0	1	0
2010	3311	1998 JAS/AHD/Rehab. Services Site Searches	COM	14H	LMH	1,681.07	0.0	1,681.07	0	0	0.0	0	0
2010	3312	2006 HRI/AHD/InmanCAST	OPEN	14H	LMH	29,647,449.63	0.0	47,449.63	0	0	0.0	0	0
2010	3312	2016 HRI/AHD/Rehab.Services Site Search	COM	14H	LMH	3,349.09	0.0	3,349.09	0	0	0.0	0	0
2010	3313	2019 CNAHS/21 Howard St./232	OPEN	14H	LMH	38,975.53	0.0	38,252.68	0	0	0.0	0	0
2010	3314	1999 JAS/RAP/Thorndike/36001	COM	14A	LMH	55,114.90	0.0	51,114.90	0	0	0.0	0	0
2010	3314	2000 JAS/RAP/Seventh/35003	COM	14A	LMH	3,340.15	0.0	1,840.15	0	0	0.0	0	0
2010	3314	2085 JAS/RAP/MLNY1/Webster	OPEN	14A	LMH	19,269.73	0.0	19,269.73	0	0	0.0	0	0
2010	3316	2032 Historic In house proj. ex.	COM	16A	LMH	5,000.00	0.0	5,000.00	0	0	0.0	0	0

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2010	TOTALS: BUDGETED/UNDERWAY	30,156,662.98	1.2	389,847.36	5	4	80.0	3	2
	COMPLETED	1,051,704.48	78.4	824,656.48	20	20	100.0	14	6
		31,208,367.46	3.8	1,214,503.84	25	24	96.0	17	8

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total EST. AMT	% CDBG	CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
													OCCUPIED OWNER	UNITS RENTER
2009	0602	1871	625 Putnam Avenue	OPEN	14H	LMH	7,790,219.94	0.0	76,894.94	0	0	0.0	0	0
2009	0602	1873	Rehab Services/Site Search	COM	14H	LMH	8,877.83	0.0	8,877.83	0	0	0.0	0	0
2009	0603	1891	CNAHS/Kinnaird/230	COM	14B	LMH	337,671.21	34.2	115,511.21	2	2	100.0	2	0
2009	0603	1892	CNAHS/Rehab. Admin./Closeouts	COM	14H	LMH	1,733.29	0.0	1,733.29	0	0	0.0	0	0
2009	0603	1944	CNAHS/231/Parkview	OPEN	14B	LMH	27,895.08	0.0	27,895.08	0	0	0.0	0	0
2009	0603	1945	CNAHS	COM	14H	LMH	2,458.05	0.0	2,458.05	0	0	0.0	0	0
2009	0604	1882	JAS?RAP/Andrews	COM	14B	LMH	529.46	100.0	529.46	1	1	100.0	1	0
2009	0612	1866	Windsor/35001	COM	14B	LMH	20,245.78	100.0	20,245.78	4	4	100.0	1	3
2009	0612	1867	Otis/35002	COM	14B	LMH	5,749.74	100.0	5,749.74	2	1	50.0	1	1
2009	0612	1868	Rehab. Admin.	COM	14H	LMH	66,678.64	0.0	66,678.64	0	0	0.0	0	0
2009	0612	1869	Rehab. Services	COM	14H	LMH	44,290.65	0.0	44,290.65	0	0	0.0	0	0
2009	0612	1880	JAS/HIP/35004/Oakland	COM	14B	LMH	47,825.96	99.0	47,325.96	3	2	66.7	1	2
2009	0612	1884	JAS/HIP/35003/Seventh	COM	14A	LMH	58,677.75	31.8	18,677.75	1	1	100.0	1	0
2009	0612	1899	JAS/HIP/35005/Murdock	COM	14H	LMH	7,104.41	71.8	5,104.41	3	3	100.0	3	0
2009	0612	1900	JAS/HIP/35006/Speridakis	COM	14A	LMH	22,038.62	100.0	22,038.62	1	1	100.0	1	0
2009	0612	1901	JAS/HIP/35007/Pleasant	COM	14H	LMH	5,499.63	20.0	1,099.63	3	3	100.0	1	2
2009	0612	1902	JAS/HIP/35008/Andrew	COM	14H	LMH	3,899.63	28.2	1,099.63	3	3	100.0	1	2
2009	0612	1943	JAS/HIP/35009/Franklin	COM	14H	LMH	3,076.04	100.0	3,076.04	2	2	100.0	1	1
2009	0612	1946	JAS/HIP/35010/Harding	COM	14H	LMH	45,475.99	12.0	5,475.99	1	1	100.0	1	0
2009	0612	1974	JAS/HIP/35011/Windsor	COM	14H	LMH	88,447.29	3.9	3,447.29	1	1	100.0	1	0
2009	0612	1975	JAS/HIP/35012/Webster	COM	14H	LMH	172,447.29	2.0	3,447.29	1	1	100.0	1	0

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2009	0612	1976	JAS/HIP/35013/Elm	COM	14H	LMH	124,447.29	2.8	3,447.29	1	1	100.0	1	0
2009	0620	1878	Rehab. Services	COM	14H	LMH	40,107.89	0.0	40,107.89	0	0	0.0	0	0
2009	0620	1879	Rehab. Administration	COM	14H	LMH	59,561.37	0.0	59,561.37	0	0	0.0	0	0
2009	0620	1883	HRI/HIP/3411/Dinsmore	COM	14A	LMH	31,735.94	100.0	31,735.94	1	1	100.0	1	0
2009	0620	1889	CNAHS/ Saginaw/3410	COM	14H	LMH	17,689.53	3.6	629.53	1	1	100.0	1	0
2009	0620	1890	HRI/HIP/Chilton/3412	COM	14A	LMH	49,969.91	9.9	4,969.91	1	1	100.0	1	0
2009	0624	1875	FY10 Resales	OPEN	14H	LMH	47,815.35	34.6	16,543.90	5	5	100.0	5	0
2009	0624	1876	Rehab. Services/Site Search	COM	14H	LMH	2,126.62	0.0	2,126.62	0	0	0.0	0	0
2009	0624	1970	JAS/CHDO/217 Harvard	OPEN	14A	LMH	190,839.18	0.0	2,533.95	0	0	0.0	0	0
2009	0626	1886	AHD/In-house professional services contracts	COM	14H	LMH	24,150.00	0.0	24,150.00	0	0	0.0	0	0
2009	0626	1964	Affordable Housing Delivery Staff	COM	14H	LMH	287,352.81	0.0	287,352.81	0	0	0.0	0	0
2009	0626	1966	Multi Family Staff Delivery	COM	14H	LMH	159,174.28	0.0	159,174.28	0	0	0.0	0	0
2009	0627	1979	Historic Paint Grants	COM	14B	LMH	27,000.00	0.0	13,000.00	0	0	0.0	0	0
2009	0631	1885	Historical Grants Project Delivery	COM	16A	LMH	95,000.00	0.0	5,000.00	0	0	0.0	0	0
2009 TOTALS: BUDGETED/UNDERWAY							8,056,769.55	1.5	123,867.87	5	5	100.0	5	0
COMPLETED							1,861,042.90	54.1	1,008,122.90	32	30	93.7	21	11
							9,917,812.45	11.4	1,131,990.77	37	35	94.5	26	11

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total EST. AMT	% CDBG	CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
													OCCUPIED OWNER	UNITS RENTER
2008	0004	1768	CDBG/HOUSING DELIVERY STAFF	COM	14H	LMH	294,483.81	0.0	294,483.81	0	0	0.0	0	0
2008	0004	1769	MULTI-FAMILY PROJ. DELIVERY	COM	14H	LMH	88,187.93	0.0	88,187.93	0	0	0.0	0	0
2008	0004	1770	CDBG/1ST TIME HOMEBUYER	COM	14H	LMH	64,829.28	0.0	64,829.28	0	0	0.0	0	0
2008	0004	1771	CDBG/JAS DELIVERY	COM	14H	LMH	107,512.54	0.0	107,512.54	0	0	0.0	0	0
2008	0004	1807	AHD/IN-HOUSE PROF. SERVICES CONTRACTS	COM	14H	LMH	23,397.60	0.0	23,397.60	0	0	0.0	0	0
2008	0005	1736	JAS/HIP/34001/HEWS	COM	14A	LMH	15,039.99	100.0	15,039.99	1	1	100.0	1	0
2008	0005	1737	JAS/HIP/34022/ANDREW	COM	14H	LMH	36,118.60	100.0	36,118.60	1	1	100.0	1	0

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2008	0005	1738	JAS/HIP/34003/SPRING	COM	14A	LMH	18,746.68	100.0	18,746.68	1	1	100.0	1	0
2008	0005	1739	JAS/HIP/34004/BROADWAY	COM	14A	LMH	25,324.89	100.0	25,324.89	1	1	100.0	1	0
2008	0005	1740	JAS/HIP/34005/PERRY	COM	14H	LMH	11,491.19	30.4	3,491.19	3	2	66.7	1	2
2008	0005	1741	JAS/HIP/34006/KELLY	COM	14H	LMH	31,701.99	55.8	17,701.99	2	2	100.0	1	1
2008	0005	1742	JAS/HIP/34007/HAMPSHIRE	COM	14H	LMH	16,304.47	47.9	7,804.47	3	3	100.0	1	2
2008	0005	1743	JAS/HIP/34008/SEVENTH	COM	14H	LMH	16,316.77	57.1	9,316.77	1	1	100.0	1	0
2008	0005	1744	JAS/HIP/34009/BROOKLINE	COM	14H	LMH	3,491.19	100.0	3,491.19	1	1	100.0	1	0
2008	0005	1745	JAS/HIP/REHAB. ADMIN.	COM	14H	LMH	52,103.87	0.0	52,103.87	0	0	0.0	0	0
2008	0005	1746	JAS/HIP/REHAB. SERVICES	COM	14H	LMH	39,831.79	0.0	39,831.79	0	0	0.0	0	0
2008	0005	1747	NONPROFIT LOAN MANAGMENT	COM	14H	LMH	55,848.26	0.0	55,848.26	0	0	0.0	0	0
2008	0005	1802	JAS/HIP/34010/SIXTH	COM	14H	LMH	95,464.43	62.7	59,824.43	2	2	100.0	2	0
2008	0005	1803	JAS/HIP/34011/TREMONT	COM	14H	LMH	16,741.45	49.2	8,241.45	2	1	50.0	1	1
2008	0005	1825	JAS/HIP/34013/KINNAIRD	COM	14A	LMH	9,496.30	100.0	9,496.30	1	1	100.0	1	0
2008	0005	1826	JAS/HIP/34014/TREMONT	COM	14H	LMH	4,073.51	100.0	4,073.51	2	2	100.0	1	1
2008	0005	1831	JAS/HIP/THORNDIKE/34016	COM	14H	LMH	17,325.58	33.6	5,825.58	1	1	100.0	1	0
2008	0005	1832	JAS/HIP/RIVER/34017	COM	14A	LMH	211,435.25	100.0	211,435.25	1	1	100.0	1	0
2008	0005	1833	JAS/HIP/FULKERSON/34018	COM	14H	LMH	8,963.39	100.0	8,963.39	4	3	75.0	1	3
2008	0005	1857	JAS/HIP/34020/LOPEZ	COM	14B	LMH	40,908.46	67.1	27,436.46	2	2	100.0	2	0
2008	0005	1858	JAS/HIP/ALLSTON/34021	COM	14B	LMH	166,314.66	92.5	153,814.66	3	3	100.0	1	2
2008	0005	1859	JAS/HIP/34022/ANDREW	COM	14H	LMH	5,422.79	0.0	5,422.79	0	0	0.0	0	0
2008	0005	1860	JAS/HIP/34023/NORFOLK	COM	14A	LMH	51,290.57	100.0	51,290.57	1	0	0.0	1	0
2008	0005	1861	JAS/HIP/34024/WINDSOR	OPEN	14A	LMH	84,954.16	30.6	25,954.16	1	1	100.0	1	0
2008	0005	1862	HRI/HIP/3409/HUBBARD	COM	14B	LMH	108,897.63	81.6	88,897.63	2	2	100.0	2	0
2008	0006	1753	HRI/HIP/3401/COLUMBIA	COM	14A	LMH	9,197.72	100.0	9,197.72	1	1	100.0	1	0
2008	0006	1754	HRI/HIP/3403/HAMPSHIRE	COM	14A	LMH	8,921.94	100.0	8,921.94	1	1	100.0	1	0
2008	0006	1755	HRI/HIP/3404/HAMPSHIRE	COM	14A	SBS	8,950.62	0.0	8,950.62	0	0	0.0	0	0
2008	0006	1756	HRI/HIP/3405/CLAY	COM	14B	LMH	115,417.40	13.4	15,417.40	2	2	100.0	1	1
2008	0006	1757	HRI/HIP/3402/NORRIS	COM	14H	LMH	34,373.85	3.0	1,043.85	2	2	100.0	1	1
2008	0006	1759	HRI/HIP/REHAB SER.	COM	14H	LMH	26,900.00	0.0	26,900.00	0	0	0.0	0	0

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2008	0006	1760	HRI/HIP/REHAB. ADMIN.	COM	14H	LMH	42,720.93	0.0	42,720.93	0	0	0.0	0	0
2008	0006	1804	HRI/HIP/3407/CHERRY	COM	14H	LMH	5,492.37	100.0	5,492.37	1	1	100.0	1	0
2008	0006	1834	HRI/HIP/WALDEN/3317	COM	14B	LMH	15,179.14	100.0	15,179.14	2	2	100.0	1	1
2008	0006	1835	HRI/HIP/COLUMBIA/3408	COM	14A	SBS	9,186.84	0.0	9,186.84	0	0	0.0	0	0
2008	0007	1748	JAS/AHD/09 RESALES	OPEN	14H	LMH	36,595.94	99.6	36,460.26	3	3	100.0	3	0
2008	0007	1749	JAS/AHD/REHAB. SER./SITE SEARCH	COM	14H	LMH	7,472.42	0.0	7,472.42	0	0	0.0	0	0
2008	0007	1836	JAS/AHD/PROSPECT/3691	COM	14A	LMH	468,924.43	100.0	468,924.43	1	1	100.0	1	0
2008	0007	1865	JAS/AHD/REHAB. ADMIN.	COM	14H	LMH	1,476.97	0.0	1,476.97	0	0	0.0	0	0
2008	0008	1761	HRI/AHD/REHAB. ADMIN-CLOSEOUT	COM	14H	LMH	8,968.63	0.0	8,968.63	0	0	0.0	0	0
2008	0008	1762	HRI/AHD/REHAB.SER./SITE SEARCH	COM	14H	LMH	35,804.99	0.0	35,804.99	0	0	0.0	0	0
2008	0009	1763	CNAHS/REHAB. ADMIN.-CLOSEOUT	COM	14H	LMH	8,534.35	0.0	8,534.35	0	0	0.0	0	0
2008	0010	1751	JAS/RAP/3472/NORFOLK	COM	14B	LMH	6,235.08	100.0	6,235.08	6	6	100.0	6	0
2008	0011	1773	CDBG/HISTORIC PAINT GRANTS	COM	16A	LMH	144,986.52	46.2	66,930.52	6	6	100.0	6	0
2008	0012	1772	CDBG/HISTORIC PAINT P.E.	COM	14H	LMH	5,000.00	0.0	5,000.00	0	0	0.0	0	0
2008 TOTALS: BUDGETED/UNDERWAY							121,550.10	51.3	62,414.42	4	4	100.0	4	0
COMPLETED							2,600,809.07	86.5	2,250,311.07	57	53	92.9	42	15
							2,722,359.17	84.9	2,312,725.49	61	57	93.4	46	15

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total		CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
							EST. AMT	% CDBG					OCCUPIED OWNER	UNITS RENTER
2007	0004	1587	HSG DEVELOPMENT/PROJECT DELIVERY	COM	14H	LMH	202,943.78	0.0	202,943.78	0	0	0.0	0	0
2007	0004	1588	MULTI-FAMILY/PROJECT DELIVERY	COM	14H	LMH	84,770.72	0.0	84,770.72	0	0	0.0	0	0
2007	0004	1589	1ST TIME HOMEBUYER/DOWNPAYMENT PROGRAM	COM	14H	LMH	70,022.61	0.0	70,022.61	0	0	0.0	0	0
2007	0004	1590	JAS/PROJECT DELIVERY	COM	14H	LMH	102,015.20	0.0	102,015.20	0	0	0.0	0	0
2007	0004	1661	AHD/IN-HOUSE PROF. SERVICES CONTRACTS	COM	14H	LMH	21,380.00	0.0	21,380.00	0	0	0.0	0	0
2007	0005	1568	JAS/HIP/32020/SIXTH	COM	14H	LMH	12,207.13	100.0	12,207.13	2	2	100.0	1	1
2007	0005	1569	JAS/HIP/33001/WEBSTER	COM	14H	LMH	83,450.98	58.0	48,426.98	1	1	100.0	1	0

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2007	0005	1570 JAS/HIP/33002/KINNARD	COM	14H	LMH	77,649.46	16.3	12,649.46	2	2	100.0	1	1
2007	0005	1571 JAS/HIP/33003/KELLY	COM	14H	LMH	21,514.25	34.9	7,514.25	2	2	100.0	1	1
2007	0005	1572 JAS/HIP/33004/KINNARD	COM	14H	LMH	21,449.40	44.1	9,449.40	2	2	100.0	1	1
2007	0005	1573 JAS/HIP/33004/COTTAGE	COM	14H	LMH	4,780.38	79.1	3,780.38	1	1	100.0	1	0
2007	0005	1574 JAS/HIP/33006/COLUMBIA	COM	14H	LMH	25,585.64	100.0	25,585.64	3	3	100.0	1	2
2007	0005	1575 JAS/HIP/33007/ELM	COM	14H	LMH	3,100.02	100.0	3,100.02	1	1	100.0	1	0
2007	0005	1576 JAS/HIP/REHAB ADMIN.	COM	14H	LMH	50,451.77	0.0	50,451.77	0	0	0.0	0	0
2007	0005	1577 JAS/HIP/REHAB. SERVICES	COM	14H	LMH	59,200.10	0.0	59,200.10	0	0	0.0	0	0
2007	0005	1581 NONPROFIT/HIP/LOAN MANAGEMENT	COM	14H	LMH	55,627.37	0.0	55,627.37	0	0	0.0	0	0
2007	0005	1609 JAS/HIP/33008/HAMPSHIRE	COM	14H	LMH	55,607.59	7.6	4,207.59	1	1	100.0	1	0
2007	0005	1610 JAS/HIP/33009/FAIRMOUNT	COM	14H	LMH	2,289.15	100.0	2,289.15	1	1	100.0	1	0
2007	0005	1611 JAS/HIP/33010/KINAIRD	COM	14H	LMH	2,289.15	100.0	2,289.15	1	1	100.0	1	0
2007	0005	1635 JAS/HIP/33011/NORFOLK	COM	14H	LMH	2,286.73	100.0	2,286.73	1	1	100.0	1	0
2007	0005	1638 JAS/HIP/33012/FRANKLIN	COM	14H	LMH	6,773.13	100.0	6,773.13	1	1	100.0	1	0
2007	0005	1639 JAS/HIP/33013/WINDSOR	COM	14H	LMH	7,291.68	100.0	7,291.68	1	1	100.0	1	0
2007	0005	1643 JAS/HIP/33016/ROCKINGHAM	COM	14H	LMH	28,852.19	65.3	18,852.19	1	1	100.0	1	0
2007	0005	1681 JAS/HIP/33018/KENWOOD	COM	14A	LMH	9,784.57	100.0	9,784.57	1	1	100.0	1	0
2007	0005	1682 JAS/HIP/33019/UPTON	COM	14H	LMH	66,322.23	54.8	36,322.23	1	1	100.0	1	0
2007	0005	1683 JAS/HIP/33020/KINNARD	COM	14B	LMH	33,084.57	79.4	26,284.57	2	2	100.0	1	1
2007	0005	1734 JAS/HIP/33024/BROOKLINE	COM	14A	LMH	41,019.16	100.0	41,019.16	1	1	100.0	1	0
2007	0006	1591 HRI/HIP/3203/INMAN	COM	14B	LMH	322,135.87	47.9	154,172.87	2	2	100.0	1	1
2007	0006	1592 HRI/HIP/3204/WASHINGTON	COM	14H	LMH	27,595.95	9.4	2,595.95	3	3	100.0	1	2
2007	0006	1593 HRI/HIP/3205/CLIFTON	COM	14H	LMH	50,206.18	12.4	6,206.18	1	1	100.0	1	0
2007	0006	1594 HRI/HIP/3301/TROWBRIDGE	COM	14H	SBS	20,576.65	0.0	4,824.65	0	0	0.0	0	0
2007	0006	1595 HRI/HIP/3302/HARVARD	COM	14H	LMH	1,425.20	100.0	1,425.20	1	1	100.0	1	0
2007	0006	1596 HRI/HIP/REHAB. SERVICES	COM	14H	LMH	20,945.81	0.0	20,945.81	0	0	0.0	0	0
2007	0006	1597 HRI/HIP/REHAB. ADMIN	COM	14H	LMH	48,107.00	0.0	48,107.00	0	0	0.0	0	0
2007	0006	1670 HRI/HIP/3305/COLUMBIA	COM	14A	SBS	8,238.97	0.0	8,238.97	0	0	0.0	0	0
2007	0006	1671 HRI/HIP/3306/HAMPSHIRE	COM	14A	SBS	8,391.96	0.0	8,391.96	0	0	0.0	0	0

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2007	0006	1672	HRI/HIP/3307/COLUMBIA	COM	14A	SBS	6,446.99	0.0	6,446.99	0	0	0.0	0	0
2007	0006	1673	HRI/HIP/3308/COLUMBIA	COM	14A	SBS	8,416.99	0.0	8,416.99	0	0	0.0	0	0
2007	0006	1674	HRI/HIP/3309/COLUMBIA	COM	14A	SBS	8,118.36	0.0	8,118.36	0	0	0.0	0	0
2007	0006	1675	HRI/HIP/3310/COLUMBIA	COM	14A	SBS	8,314.17	0.0	8,314.17	0	0	0.0	0	0
2007	0006	1676	HRI/HIP/3311/COLUMBIA	COM	14A	SBS	8,281.11	0.0	8,281.11	0	0	0.0	0	0
2007	0006	1677	HRI/HIP/3312/HAMPSHIRE	COM	14A	SBS	7,927.76	0.0	7,927.76	0	0	0.0	0	0
2007	0006	1678	HRI/HIP/3313/HAMPSHIRE	COM	14A	SBS	7,920.55	0.0	7,920.55	0	0	0.0	0	0
2007	0006	1679	HRI/HIP/3314/COGSWELL	COM	14H	LMH	74,313.94	100.0	74,313.94	1	1	100.0	1	0
2007	0006	1717	HRI/HIP/3316/COLUMBIA	COM	14A	SBS	9,863.82	0.0	9,863.82	0	0	0.0	0	0
2007	0006	1718	HRI/HIP.3318/COLUMBIA	COM	14A	SBS	7,225.78	0.0	7,225.78	0	0	0.0	0	0
2007	0006	1758	HRI/HIP/3406/RINDGE	COM	14H	LMH	2,413.45	100.0	2,413.45	2	2	100.0	1	1
2007	0007	1578	JAS/AHD/3580/ELM	OPEN	14H	LMH	7,624,020.75	0.0	214,907.32	0	0	0.0	0	0
2007	0007	1579	JAS/AHD/R.SERVICES/SITE SEARCH	COM	14H	LMH	5,008.98	0.0	5,008.98	0	0	0.0	0	0
2007	0007	1612	JAS/AHD/R.ADMIN/08RESALES	COM	14H	LMH	84,837.75	30.0	25,473.75	1	1	100.0	1	0
2007	0007	1637	JAS/FY08 CHDO/NEWPORT	COM	14A	LMH	131,281.89	0.0	0.00	1	1	100.0	1	0
2007	0008	1599	HRI/R.ADMIN/CLOSEOUT	COM	14H	LMH	787.03	0.0	787.03	0	0	0.0	0	0
2007	0008	1600	HRI/R.SERVICES/SITE SEARCH	COM	14H	LMH	25,899.81	0.0	25,899.81	0	0	0.0	0	0
2007	0008	1634	HRI/184-88 HARVARD	COM	14H	LMH	8,646.86	100.0	8,646.86	14	13	92.9	0	14
2007	0009	1601	CNAHS/R.ADMIN/CLOSEOUT	COM	14H	LMH	3,324.00	0.0	3,324.00	0	0	0.0	0	0
2007	0009	1644	CNAHS/PD1/SCIARAPPA	COM	14H	LMH	84,243.30	76.3	64,243.30	2	2	100.0	0	2
2007	0009	1645	CNAHS/PD2/SCIARAPPA	COM	14H	LMH	94,130.03	46.9	44,130.03	2	2	100.0	1	1
2007	0009	1646	CNAHS/PD3/MONTGOMERY	COM	14H	LMH	107,660.58	76.8	82,660.58	2	2	100.0	0	2
2007 TOTALS: BUDGETED/UNDERWAY							7,624,020.75	2.8	214,907.32	0	0	0.0	0	0
COMPLETED							2,354,435.70	67.5	1,590,850.81	58	57	98.2	28	30
							9,978,456.45	18.0	1,805,758.13	58	57	98.2	28	30

PGM	PROJ	IDIS					Total	CDBG	OCCUPIED	UNITS	CUMULATIVE			
YEAR	ID	ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	EST. AMT	% CDBG	DRAWN AMOUNT	TOTAL	L/M	% L/M	OCCUPIED OWNER	UNITS RENTER

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2006	0001	1431 HSG. NONPROFITS/LOAN MANAGEMENT	COM	14H	LMH	52,418.54	0.0	52,418.54	0	0	0.0	0	0
2006	0003	1433 CDD HSG STAFF PROJECT DELIVERY	COM	14H	LMH	189,736.04	0.0	189,736.04	0	0	0.0	0	0
2006	0003	1434 CDD MULTIFAMILY STAFF PROJECT DELIVERY	COM	14H	LMH	75,938.15	0.0	75,938.15	0	0	0.0	0	0
2006	0003	1435 JAS/PROJECT DELIVERY	COM	14H	LMH	99,047.65	0.0	99,047.65	0	0	0.0	0	0
2006	0003	1494 AHD/PROJ. COSTS/IN HOUSE CONTRACTS	COM	14H	LMH	19,978.96	0.0	19,978.96	0	0	0.0	0	0
2006	0005	1424 JAS/HIP/32001/UPTON	COM	14A	LMH	218,186.77	65.4	142,711.77	1	1	100.0	1	0
2006	0005	1425 JAS/HIP/32002/SPERADAKIS	COM	14H	LMH	99,303.59	9.4	9,303.59	3	3	100.0	1	2
2006	0005	1426 JAS/HIP/REHAB. SERVICES	COM	14H	LMH	57,670.39	0.0	57,670.39	0	0	0.0	0	0
2006	0005	1427 JAS/HIP/REHAB. ADMINISTRATION	COM	14H	LMH	38,121.66	0.0	38,121.66	0	0	0.0	0	0
2006	0005	1455 JAS/HIP/32003/HAMPSHIRE	COM	14H	LMH	21,547.73	30.4	6,547.73	3	3	100.0	1	2
2006	0005	1456 JAS/HIP/32005/ALLSTON	COM	14H	LMH	10,416.88	23.2	2,416.88	1	1	100.0	1	0
2006	0005	1457 JAS/HIP/32004/SALEM	COM	14H	LMH	16,646.67	13.5	2,246.67	2	2	100.0	1	1
2006	0005	1458 JAS/HIP/32006/SPERADAKIS	COM	14H	LMH	5,527.65	0.0	5,527.65	0	0	0.0	0	0
2006	0005	1502 JAS/HIP/32007/SEVENTH	COM	14H	LMH	5,959.50	100.0	5,959.50	1	1	100.0	1	0
2006	0005	1503 JAS/HIP/32008/PLEASANT	COM	14H	LMH	7,828.65	23.4	1,828.65	2	2	100.0	1	1
2006	0005	1504 JAS/HIP/32009/WESTERN	COM	14H	LMH	4,939.42	0.0	4,939.42	0	0	0.0	0	0
2006	0005	1525 JAS/HIP/32010/NORFOLK	COM	14B	LMH	19,408.00	100.0	19,408.00	4	3	75.0	1	3
2006	0005	1534 JAS/HIP/KINNAIRD/32012	COM	14H	LMH	7,337.93	31.9	2,337.93	2	2	100.0	1	1
2006	0005	1535 JAS/HIP/COLUMBIA/32013	COM	14H	LMH	93,096.98	3.3	3,096.98	1	1	100.0	1	0
2006	0005	1536 JAS/HIP/32014/ALLSTON	COM	14H	LMH	26,997.77	16.7	4,497.77	1	1	100.0	1	0
2006	0005	1537 JAS/HIP/32015/TREMONT	COM	14H	LMH	16,294.01	26.4	4,294.01	1	1	100.0	1	0
2006	0005	1538 JAS/HIP/32016/OTIS	COM	14H	LMH	48,997.85	100.0	48,997.85	2	2	100.0	1	1
2006	0005	1562 JAS/HIP/32018/HAMPSHIRE	COM	14H	LMH	8,569.46	41.7	3,569.46	2	2	100.0	1	1
2006	0005	1563 JAS/HIP/32019/RIVER	COM	14H	LMH	72,678.92	100.0	72,678.92	1	1	100.0	1	0
2006	0006	1443 HRI/HIP/3107/CEDAR	COM	14A	LMH	22,816.00	100.0	22,816.00	1	1	100.0	1	0
2006	0006	1444 HRI/HIP/3108/CEDAR	COM	14A	LMH	24,769.00	100.0	24,769.00	1	1	100.0	1	0
2006	0006	1445 HRI/HIP/3110/CEDAR	COM	14A	LMH	22,456.00	100.0	22,456.00	1	1	100.0	1	0
2006	0006	1446 HRI/HIP/3111/ELM	COM	14H	LMH	43,836.00	22.4	9,836.00	1	1	100.0	1	0
2006	0006	1447 HRI/HIP/3112/ASHBURTON	COM	14B	LMH	59,219.00	84.8	50,219.00	2	2	100.0	1	1

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2006	0006	1448 HRI/HIP/3113/EATON	COM	14H	LMH	8,250.00	5.5	450.00	2	2	100.0	1	1
2006	0006	1449 HRI/HIP/3114/FAYERWEATHER	COM	14B	LMH	54,768.45	42.3	23,168.45	2	2	100.0	1	1
2006	0006	1450 HRI/HIP/3201/MT. AUBURN	COM	14A	LMH	8,697.00	100.0	8,697.00	1	1	100.0	1	0
2006	0006	1451 HRI/HIP/REHAB. ADMIN.	COM	14H	LMH	35,215.00	0.0	35,215.00	0	0	0.0	0	0
2006	0006	1452 HRI/HIP/REHAB. SERVICES	COM	14H	LMH	30,953.00	0.0	30,953.00	0	0	0.0	0	0
2006	0006	1529 HRI/HIP/3202/WASHINGTON	COM	14B	LMH	13,951.00	100.0	13,951.00	3	3	100.0	3	0
2006	0007	1437 JAS/AHD/REHAB. SERVICES	COM	14H	LMH	25,341.38	0.0	20,341.38	0	0	0.0	0	0
2006	0007	1438 JAS/AHD/COLUMBIA AUTO/3260	COM	14H	LMH	81,127.58	0.0	81,127.58	0	0	0.0	0	0
2006	0007	1439 JAS/AHD/R.ADMIN/07RESALES	OPEN	14H	LMH	1,249,285.79	10.8	134,629.11	8	8	100.0	8	0
2006	0007	1459 JAS/AHD/NORFOLK	COM	14H	LMH	2,052.74	100.0	2,052.74	6	6	100.0	6	0
2006	0007	1533 JAS/AHD/3470/GRAVESTAR	COM	14H	LMH	939,649.38	20.3	190,438.76	10	10	100.0	10	0
2006	0007	1564 JAS/AHD/3475/NEWPORT	COM	14H	LMH	5,753.48	0.0	5,753.48	0	0	0.0	0	0
2006	0007	1565 JAS/AHD/3471/IMMACULATE	OPEN	14H	LMH	3,447,889.27	0.0	42,889.27	0	0	0.0	0	0
2006	0008	1453 HRI/AHD/REHAB. SERVICES	COM	14H	LMH	3,930.90	0.0	3,930.90	0	0	0.0	0	0
2006	0008	1454 HRI/AHD/REHAB. ADMIN.	COM	14H	LMH	17,323.00	0.0	17,323.00	0	0	0.0	0	0
2006	0008	1522 HRI/AHD/MARCELLA	COM	14B	LMH	4,248,994.00	0.4	16,369.00	16	15	93.8	0	16
2006	0009	1462 CNAHS/REHAB. SERVICES	COM	14H	LMH	5,896.00	0.0	5,896.00	0	0	0.0	0	0
2006	0009	1463 CNAHS/REHAB. ADMINISTRATION	COM	14H	LMH	23,737.00	0.0	23,737.00	0	0	0.0	0	0
2006	0009	1464 CNAHS/225/HAMPSHIRE	COM	14H	LMH	24,716.97	61.9	15,291.97	1	1	100.0	1	0
2006	0009	1465 CNAHS/224/TRANSITION HSE	COM	14H	LMH	136,307.00	63.3	86,307.00	24	24	100.0	0	24
2006	0009	1523 CNAHS/HURLEY	COM	14H	LMH	87,541.40	42.9	37,541.40	3	3	100.0	0	3
2006	0009	1524 CNAHS/GORE STREET	COM	14H	LMH	259,413.77	5.2	13,413.77	6	4	66.7	0	6
2006	0010	1440 JAS/RAP/PORTLAND/3366	COM	14A	LMH	21,923.92	0.0	21,923.92	0	0	0.0	0	0
2006	0010	1528 JAS/RAP/WEBSTER/3315	COM	14A	LMH	1,742.74	0.0	1,742.74	0	0	0.0	0	0
2006	0012	1493 HISTORIC PAINT GRANTS/PROJ. DEL.	COM	16A	LMH	5,000.00	0.0	5,000.00	0	0	0.0	0	0
2006	0013	1539 C.H.A./AHD/LINNAEAN	COM	14G	LMH	129,202.00	100.0	129,202.00	1	1	100.0	0	1
		2006 TOTALS: BUDGETED/UNDERWAY				4,697,175.06	3.7	177,518.38	8	8	100.0	8	0
					COMPLETED	7,561,232.88	23.7	1,793,197.26	108	104	96.2	43	65

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12,258,407.94 16.0 1,970,715.64 116 112 96.5 51 65

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total		CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
							EST. AMT	% CDBG					OCCUPIED OWNER	UNITS RENTER
2005	0003	1264	HSG. DEV./CDD PROJ. DEL./500203	COM	14H	LMH	163,677.56	0.0	163,677.56	0	0	0.0	0	0
2005	0003	1265	MULTI-FAMILY/CDD PROJ. DEL./500204	COM	14H	LMH	76,314.77	0.0	76,314.77	0	0	0.0	0	0
2005	0003	1266	JUST A START/CDD PROJ. DEL./500205	COM	14H	LMH	95,562.34	0.0	95,562.34	0	0	0.0	0	0
2005	0003	1297	AFF. HSG. DEV./PROJECT COSTS/CONTRACTS	COM	14H	LMH	25,513.19	0.0	25,513.19	0	0	0.0	0	0
2005	0005	1260	JAS/HIP/31001/MEDEIROS	COM	14A	LMH	6,510.42	100.0	6,510.42	1	1	100.0	0	1
2005	0005	1268	JAS/HIP/31002/PERRY	COM	14H	LMH	126,866.49	22.8	28,866.49	3	3	100.0	0	3
2005	0005	1269	JAS/HIP/31003/PLYMOUTH	COM	14H	LMH	14,065.12	28.9	4,065.12	2	2	100.0	0	2
2005	0005	1270	JAS/HIP/31004/WESTERN	COM	14H	LMH	8,018.61	62.6	5,018.61	1	1	100.0	0	1
2005	0005	1271	JAS/HIP/31005/RIVER	COM	14B	LMH	397,529.74	100.0	397,529.74	2	2	100.0	0	2
2005	0005	1272	JAS/HIP/31006/TREMONT	COM	14B	LMH	122,272.09	67.3	82,272.09	3	3	100.0	0	3
2005	0005	1273	JAS/HIP/31007/COLUMBIA	COM	14H	LMH	126,517.31	24.9	31,517.31	3	2	66.7	0	3
2005	0005	1274	JAS/HIP/31008/WINTER	COM	14H	LMH	4,249.96	60.0	2,549.96	2	2	100.0	0	2
2005	0005	1275	JAS/HIP/31009/ANDREW	COM	14A	LMH	34,050.80	58.9	20,050.80	1	1	100.0	0	1
2005	0005	1276	JAS/REHAB SERVICES	COM	14H	LMH	55,719.68	0.0	55,719.68	0	0	0.0	0	0
2005	0005	1277	JAS/REHAB ADMINISTRATION	COM	14H	LMH	42,370.55	0.0	42,370.55	0	0	0.0	0	0
2005	0005	1278	JAS/HIP/31011/AMORY	COM	14H	LMH	16,117.53	44.2	7,117.53	1	1	100.0	1	0
2005	0005	1281	JAS/HIP/31012/FRANKLIN	COM	14A	LMH	202,869.68	23.6	47,869.68	1	1	100.0	1	0
2005	0005	1348	JAS/HIP/30005/KINNARD	COM	14H	LMH	1,659.09	0.0	1,659.09	0	0	0.0	0	0
2005	0005	1361	JAS/HIP/31013/ALLSTON	COM	14H	LMH	4,777.02	0.0	4,777.02	0	0	0.0	0	0
2005	0005	1362	JAS/HIP/31014/ALLSTON	COM	14H	LMH	67,285.32	10.8	7,285.32	1	1	100.0	1	0
2005	0005	1363	JAS/HIP/31015/MONTGOMERY	COM	14A	LMH	9,683.26	94.8	9,183.26	1	1	100.0	1	0
2005	0005	1376	JAS/HIP/31016/JEFFERSON	COM	14H	LMH	61,462.89	2.4	1,462.89	2	2	100.0	1	1
2005	0005	1394	JAS/HIP/31017/TREMONT	COM	14B	LMH	465,472.97	3.3	15,472.97	2	1	50.0	1	1
2005	0005	1396	JAS/HIP/31018/BROADWAY	COM	14H	LMH	2,085.57	0.0	2,085.57	0	0	0.0	0	0
2005	0005	1416	JAS/HIP/31019/COTTAGE	COM	14A	LMH	24,770.66	29.4	7,270.66	1	1	100.0	1	0

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2005	0005	1420 JAS/HIP/31020/KINNARD	COM	14B	LMH	383,403.94	71.3	273,403.94	1	1	100.0	1	0
2005	0005	1421 JAS/HIP/31021/TREMONT	COM	14B	LMH	7,666.91	54.3	4,166.91	2	1	50.0	1	1
2005	0005	1422 JAS/HIP/31022/HEWS	COM	14H	LMH	1,285.72	22.2	285.72	1	1	100.0	1	0
2005	0005	1423 JAS/HIP/31023/COLUMBIA	COM	14H	LMH	26,183.07	38.9	10,183.07	1	1	100.0	1	0
2005	0006	1279 HRI/HIP/3010/FRANKLIN	COM	14A	LMH	89,459.08	100.0	89,459.08	1	1	100.0	1	0
2005	0006	1280 HRI/HIP/3011/RINDGE	COM	14A	LMH	88,006.00	84.9	74,756.00	1	1	100.0	1	0
2005	0006	1282 HRI/HIP/3012/SHERMAN	COM	14A	LMH	26,935.00	31.7	8,535.00	1	1	100.0	0	1
2005	0006	1283 HRI/HIP/3013/WALDEN	COM	14B	LMH	42,633.00	100.0	42,633.00	2	2	100.0	1	1
2005	0006	1284 HRI/HIP/3101/COLUMBIA	COM	14H	LMH	28,036.00	4.3	1,205.00	1	1	100.0	1	0
2005	0006	1285 HRI/HIP/3102/GARFIELD	COM	14A	LMH	136,314.00	13.0	17,703.00	1	1	100.0	1	0
2005	0006	1286 HRI/HIP/3103/BROADWAY	COM	14B	LMH	33,531.00	21.0	7,030.00	3	3	100.0	1	2
2005	0006	1287 HRI/HIP/REHAB. SERVICES	COM	14H	LMH	13,178.00	0.0	13,178.00	0	0	0.0	0	0
2005	0006	1288 HRI/HIP/REHAB. ADMIN.	COM	14H	LMH	61,766.00	0.0	61,766.00	0	0	0.0	0	0
2005	0006	1312 HRI/HIP/3104/CHILTON	COM	14A	LMH	24,354.00	67.4	16,404.00	1	1	100.0	1	0
2005	0006	1372 HRI/HIP/3105/CUSHING	COM	14A	LMH	36,921.00	100.0	36,921.00	1	1	100.0	1	0
2005	0006	1373 HRI/HIP/3106/SUFFOLK	COM	14A	LMH	89,440.39	54.7	48,892.39	1	1	100.0	1	0
2005	0006	1419 HRI/HIP/3109/HARVARD	COM	14A	LMH	21,500.00	100.0	21,500.00	1	1	100.0	1	0
2005	0007	1289 JAS/AHD/2330/COLUMBIA COURT	COM	14H	LMH	5,594,059.32	1.4	78,059.32	13	13	100.0	13	0
2005	0007	1290 JAS/AHD/REHAB. SERVICES	COM	14H	LMH	16,316.14	0.0	16,316.14	0	0	0.0	0	0
2005	0008	1291 HRI/AHD/PEARL	COM	14H	LMH	12,051.00	73.0	8,801.00	1	1	100.0	1	0
2005	0008	1292 HRI/AHD/REHAB SERVICES	COM	14H	LMH	8,438.00	0.0	8,438.00	0	0	0.0	0	0
2005	0008	1293 HRI/AHD/REHAB ADMIN	COM	14H	LMH	45,596.00	0.0	45,596.00	0	0	0.0	0	0
2005	0008	1294 HRI/AHD/FRANKLIN	COM	14H	LMH	52,382.00	26.3	13,782.00	1	1	100.0	1	0
2005	0008	1295 HRI/AHD/WILLIAMS	COM	14H	LMH	57,717.00	48.2	27,812.00	1	1	100.0	1	0
2005	0008	1296 HRI/AHD/ALLSTON	COM	14A	LMH	151,209.00	59.9	90,589.00	1	1	100.0	0	1
2005	0008	1313 HRI/AHD/HOWARD	COM	14G	LMH	1,629,208.40	21.5	350,765.40	6	6	100.0	0	6
2005	0008	1366 HRI/CCHI/ALLSTON	COM	14A	LMH	55,090.00	100.0	55,090.00	1	1	100.0	0	1
2005	0009	1306 CNAHS/220/PUTNAM	COM	14B	LMH	136,077.22	25.0	34,077.22	3	3	100.0	0	3
2005	0009	1307 CNAHS/REHAB. SERVICES	COM	14H	LMH	18,255.00	0.0	18,255.00	0	0	0.0	0	0

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2005	0009	1308	CNAHS/REHAB ADMIN	COM	14H	LMH	49,349.33	0.0	49,349.33	0	0	0.0	0	0
2005	0009	1309	CNAHS/217/MARION	COM	14H	LMH	163,096.74	0.0	10,921.74	0	0	0.0	0	0
2005	0009	1311	CNAHS/PD9/CAMBRIDGE	COM	14H	LMH	1,735.00	0.0	1,735.00	0	0	0.0	0	0
2005	0010	1299	JAS/RAP/3511/JEFFERSON PK	COM	14B	LMH	7,080.58	100.0	7,080.58	6	6	100.0	0	6
2005	0010	1300	JAS/RAP/3512/JEFFERSON PK	COM	14B	LMH	4,249.33	100.0	4,249.33	6	6	100.0	0	6
2005	0010	1301	JAS/RAP/3513/JEFFERSON PK	COM	14B	LMH	9,178.45	100.0	9,178.45	6	6	100.0	0	6
2005	0010	1302	JAS/RAP/3514/JEFFERSON PK	COM	14B	LMH	8,178.31	100.0	8,178.31	6	6	100.0	0	6
2005	0010	1303	JAS/RAP/3503/ROOSEVELT T.	COM	14B	LMH	9,092.64	100.0	9,092.64	199	199	100.0	0	199
2005	0010	1304	JAS/RAP/3504/JEFFERSON	COM	14C	LMH	19,547.07	100.0	19,547.07	175	175	100.0	0	175
2005	0010	1305	JAS/RAP/3506/WASHINGTON ELMS	COM	14C	LMH	13,042.95	100.0	13,042.95	175	175	100.0	0	175
2005	0010	1364	JAS/RAP/3515/JEFFERSON	COM	14C	LMH	17,686.82	100.0	17,686.82	6	6	100.0	0	6
2005	0010	1367	JAS/RAP/3517/JEFFERSON PK.	COM	14C	LMH	7,639.69	100.0	7,639.69	24	24	100.0	0	12
2005	0010	1374	JAS/RAP/2543/HOVEY	COM	14A	LMH	3,299.01	100.0	3,299.01	1	1	100.0	1	0
2005	0010	1398	JAS/RAP/30017/ALLSTON	COM	14A	LMH	20,723.98	100.0	20,723.98	1	1	100.0	1	0
2005	0011	1314	AHD/HISTORIC PAINT GRANTS	COM	16A	LMH	41,780.00	0.0	41,780.00	0	0	0.0	0	0
2005	0012	1365	HISTORIC GRANTS PROJ. DELIVERY	COM	16A	LMH	5,000.00	0.0	5,000.00	0	0	0.0	0	0
2005 TOTALS: BUDGETED/UNDERWAY							0.00	0.0	0.00	0	0	0.0	0	0
COMPLETED							11,423,114.71	24.9	2,845,830.71	678	675	99.5	39	627
							11,423,114.71	24.9	2,845,830.71	678	675	99.5	39	627

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total EST. AMT	% CDBG	CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
													OCCUPIED OWNER	UNITS RENTER
2004	0003	749	AFF. HSG. DEV./PROJECT COSTS/CONTRACTS	COM	14H	LMH	99,241.18	0.0	99,241.18	0	0	0.0	0	0
2004	0003	1136	HSG PLANNING/CDD PROJ. DEL/500203	COM	14H	LMH	111,387.99	0.0	111,387.99	0	0	0.0	0	0
2004	0003	1137	MULTIFAMILY/CDD PROGJ. DEL./500204	COM	14H	LMH	81,185.34	0.0	81,185.34	0	0	0.0	0	0
2004	0003	1138	JUST A START/CDD PROJ. DEL/500205	COM	14H	LMH	93,155.96	0.0	93,155.96	0	0	0.0	0	0
2004	0005	912	JAS/HIP/28007/HAMPSHIRE	COM	14A	LMH	34,235.39	100.0	34,235.39	1	1	100.0	0	1

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2004	0005	995 JAS/HIP/28021/PUTNAM	COM	14H	LMH	2,642.11	100.0	2,642.11	3	3	100.0	0	3
2004	0005	996 JAS/HIP/28022/HARDING	COM	14B	LMH	384,408.33	42.2	162,208.33	2	2	100.0	0	2
2004	0005	1001 JAS/HIP/29002/SIXTH	COM	14B	LMH	177,675.65	56.3	99,975.65	3	2	66.7	0	3
2004	0005	1002 JAS/HIP/29003/ERIE	COM	14B	LMH	30,523.17	100.0	30,523.17	3	3	100.0	0	3
2004	0005	1003 JAS/HIP/29004/FAIRMONT	COM	14A	LMH	164,650.84	24.0	39,450.84	1	1	100.0	0	1
2004	0005	1004 JAS/HIP/29005/THORNDIKE	COM	14B	LMH	177,707.52	60.6	107,707.52	3	2	66.7	0	3
2004	0005	1005 JAS/HIP/29006/CHARLES	COM	14A	LMH	53,754.56	100.0	53,754.56	1	1	100.0	0	1
2004	0005	1006 JAS/HIP/29007/PEARL	COM	14A	LMH	70,335.93	51.7	36,335.93	1	1	100.0	0	1
2004	0005	1095 JAS/HIP/29010/HOWARD	COM	14H	LMH	66,230.14	54.7	36,230.14	2	1	50.0	0	2
2004	0005	1098 JAS/HIP/29012/SEVENTH	COM	14B	LMH	73,192.57	59.0	43,192.57	2	1	50.0	0	2
2004	0005	1099 JAS/HIP/29014/COTTAGE	COM	14A	LMH	266,770.48	71.9	191,770.48	1	1	100.0	0	1
2004	0005	1105 JAS/HIP/29015/GORE	COM	14B	LMH	224,305.73	100.0	224,305.73	2	2	100.0	0	2
2004	0005	1116 JAS/HIP/29016/TREMONT	COM	14H	LMH	41,916.42	49.9	20,916.42	2	1	50.0	0	2
2004	0005	1117 JAS/HIP/29018/TREMONT	COM	14H	LMH	2,573.02	100.0	2,573.02	2	1	50.0	0	2
2004	0005	1118 JAS/HIP/29019/ROCKWELL	COM	14H	LMH	14,619.12	65.8	9,619.12	2	1	50.0	0	2
2004	0005	1119 JAS/HIP/29020/PROSPECT	COM	14H	LMH	39,795.90	62.3	24,795.90	1	1	100.0	0	1
2004	0005	1120 JAS/HIP/29021/HAMPSHIRE	COM	14H	LMH	9,619.12	100.0	9,619.12	1	1	100.0	0	1
2004	0005	1189 JAS/HIP/30001/KINNARD	COM	14H	LMH	6,372.94	100.0	6,372.94	3	2	66.7	0	3
2004	0005	1190 JAS/HIP/30002/FIFTH	COM	14H	LMH	5,867.68	100.0	5,867.68	1	1	100.0	0	1
2004	0005	1191 JAS/HIP/30003/ELM	COM	14H	LMH	5,867.68	100.0	5,867.68	3	2	66.7	0	3
2004	0005	1192 JAS/HIP/30004/TREMONT	COM	14B	LMH	47,794.45	100.0	47,794.45	2	2	100.0	0	2
2004	0005	1193 JAS/HIP/30005/KINNARD	COM	14A	LMH	57,867.68	62.0	35,867.68	1	1	100.0	0	1
2004	0005	1194 JAS/HIP/30007/FULKERSON	COM	14H	LMH	5,633.48	32.3	1,818.48	1	1	100.0	0	1
2004	0005	1195 JAS/HIP/30008/WESTERN	COM	14H	LMH	566.70	100.0	566.70	3	3	100.0	0	3
2004	0005	1196 JAS/HIP/30009/WATSON	COM	14H	LMH	566.70	100.0	566.70	1	1	100.0	0	1
2004	0005	1197 JAS/HIP/REHAB SERVICES	COM	14H	LMH	49,496.89	0.0	49,496.89	0	0	0.0	0	0
2004	0005	1198 JAS/HIP/REHAB ADMINISTRATION	COM	14H	LMH	30,656.81	0.0	30,656.81	0	0	0.0	0	0
2004	0005	1230 JAS/HIP/30010/HARDWICK	COM	14A	LMH	22,146.67	100.0	22,146.67	1	1	100.0	0	1
2004	0005	1231 JAS/HIP/30011/RIVER	COM	14H	LMH	4,146.67	100.0	4,146.67	1	1	100.0	0	1

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2004	0005	1232	JAS/HIP/30012/BROOKLINE	COM	14A	LMH	12,176.78	100.0	12,176.78	1	1	100.0	0	1
2004	0005	1233	JAS/HIP/30013/ANDREW	COM	14B	LMH	109,396.82	97.3	106,396.82	3	3	100.0	0	3
2004	0005	1234	JAS/HIP/30014/SCIARAPPA	COM	14H	LMH	5,121.01	100.0	5,121.01	2	2	100.0	0	2
2004	0005	1245	JAS/HIP/30015/WESTERN	COM	14B	LMH	393,217.84	55.2	217,217.84	2	2	100.0	0	2
2004	0005	1246	JAS/HIP/30016/MURDOCK	COM	14H	LMH	36,998.86	40.5	14,998.86	1	1	100.0	0	1
2004	0005	1247	JAS/HIP/30017/ALLSTON	COM	14A	LMH	107,264.55	81.4	87,264.55	1	1	100.0	0	1
2004	0005	1248	JAS/HIP/30018/BERSHIRE	COM	14H	LMH	1,278.52	100.0	1,278.52	1	1	100.0	0	1
2004	0005	1255	JAS/HIP/30019/SPRING	COM	14H	LMH	2,713.15	100.0	2,713.15	1	1	100.0	0	1
2004	0005	1256	JAS/HIP/30020/SIXTH	COM	14H	LMH	3,713.15	73.1	2,713.15	1	1	100.0	0	1
2004	0005	1257	JAS/HIP/30001/KINNARD	COM	14H	LMH	87,697.20	44.1	38,697.20	3	3	100.0	0	3
2004	0006	957	HRI/HIP/2807/FOCH	COM	14B	LMH	23,687.00	57.8	13,687.00	2	2	100.0	0	2
2004	0006	998	HRI/HIP/2811/CONCORD	COM	14H	LMH	2,233.00	100.0	2,233.00	2	2	100.0	0	2
2004	0006	1037	HRI/HIP/2813/CLARK	COM	14H	LMH	41,140.00	27.1	11,140.00	1	1	100.0	0	1
2004	0006	1106	HRI/HIP/2904/LINE	COM	14H	LMH	22,253.00	13.9	3,083.00	2	2	100.0	0	2
2004	0006	1110	HRI/HIP/2906/RINDGE	COM	14A	LMH	35,526.00	100.0	35,526.00	1	1	100.0	0	1
2004	0006	1124	HRI/HIP/2907/RICE	COM	14B	LMH	67,869.00	100.0	67,869.00	3	3	100.0	0	3
2004	0006	1125	HRI/HIP/2908/NOTRE DAME	COM	14A	LMH	9,629.00	100.0	9,629.00	1	1	100.0	0	1
2004	0006	1209	HRI/HIP/2909/EATON	COM	14B	LMH	430.00	100.0	430.00	2	2	100.0	0	2
2004	0006	1210	HRI/HIP/2910/CEDAR	COM	14H	LMH	961.00	0.0	961.00	0	0	0.0	0	0
2004	0006	1211	HRI/HIP/3001/CEDAR	COM	14H	LMH	657.00	0.0	657.00	0	0	0.0	0	0
2004	0006	1212	HRI/HIP/3002/CRAWFORD	COM	14A	LMH	7,757.00	100.0	7,757.00	1	1	100.0	0	1
2004	0006	1213	HRI/HIP/3003/CEDAR	COM	14H	LMH	1,013.00	0.0	1,013.00	0	0	0.0	0	0
2004	0006	1214	HRI/HIP/3004/TROWBRIDGE	COM	14H	LMH	22,959.00	21.6	4,956.00	2	2	100.0	0	2
2004	0006	1215	HRI/HIP/REHAB SERVICES	COM	14H	LMH	15,405.00	0.0	15,405.00	0	0	0.0	0	0
2004	0006	1216	HRI/HIP/REHAB ADMIN.	COM	14H	LMH	44,210.00	0.0	44,210.00	0	0	0.0	0	0
2004	0006	1228	HRI/HIP/3005/CLIFTON	COM	14H	LMH	233.00	100.0	233.00	1	1	100.0	0	1
2004	0006	1229	HRI/HIP/3006/SARGENT	COM	14H	LMH	319.00	0.0	319.00	0	0	0.0	0	0
2004	0006	1235	HRI/HIP/3007/CHERRY	COM	14H	LMH	6,793.00	64.7	4,393.00	1	1	100.0	0	1
2004	0006	1236	HRI/HIP/3008/RICHDALE	COM	14A	LMH	15,069.00	100.0	15,069.00	1	1	100.0	0	1

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2004	0006	1240 HRI/HIP/3009/REED	COM	14H	LMH	22,813.00	7.9	1,813.00	1	1	100.0	0	1
2004	0007	482 JAS/AHD/2440/SQ. NUT	COM	14B	LMH	6,891,913.80	10.4	716,747.60	20	20	100.0	0	20
2004	0007	588 JAS/AHD/2545/NORBREGAS	COM	14B	LMH	3,943,663.44	7.8	306,257.30	8	8	100.0	0	8
2004	0007	617 JAS/AHD/2646/LOCHOULAS	COM	14H	LMH	14,762.56	100.0	14,762.56	6	6	100.0	0	6
2004	0007	817 JAS/AHD/2542/BOLTON	COM	14H	LMH	2,320,147.07	5.7	132,672.07	6	6	100.0	0	6
2004	0007	973 JAS/AHD/2750/PROSPECT	COM	14H	LMH	4,487,051.95	4.6	207,051.95	13	13	100.0	0	13
2004	0007	1014 JAS/AHD/2952-2953/COLUMBIA	COM	14H	LMH	20,543.88	100.0	20,543.88	2	2	100.0	0	2
2004	0007	1094 JAS/AHD/2954/ALEWIFE	COM	14H	LMH	3,141,108.21	1.6	49,003.21	8	8	100.0	0	8
2004	0007	1199 JAS/AHD/3156/NORTH MASS. AVE.	COM	14B	LMH	5,328,613.38	14.0	744,613.38	14	14	100.0	14	0
2004	0007	1226 JAS/AHD/3157/BOLTON	COM	14H	LMH	17,724.43	100.0	17,724.43	1	1	100.0	0	1
2004	0007	1227 JA/AHD/REHAB SERVICES	COM	14H	LMH	1,877.88	0.0	1,877.88	0	0	0.0	0	0
2004	0008	787 HRI/AHD/HARVARD PROPERTIES Phase 1	COM	14H	LMH	405,802.06	61.7	250,288.06	71	71	100.0	0	71
2004	0008	788 HRI/AHD/BEDRIC PROPERTIES Phase 1	COM	14H	LMH	12,959,272.40	2.8	359,272.40	48	48	100.0	0	48
2004	0008	963 HRI/AHD/CAST	COM	14H	LMH	575,119.00	15.9	91,634.00	42	40	95.2	0	42
2004	0008	967 HRI/AHD/SULLIVAN PLUMBING	COM	14H	LMH	16,015,371.00	0.0	15,371.00	0	0	0.0	0	0
2004	0008	968 HRI/AHD/FOGARTY	COM	14H	LMH	10,052,854.00	0.5	52,854.00	17	17	100.0	0	17
2004	0008	971 HR/AHD/MASS. AVE.	COM	14H	LMH	123,148.00	18.8	23,148.00	8	8	100.0	0	8
2004	0008	976 HRI/AHD/WARE STREET	COM	14H	LMH	544,209.00	8.1	44,209.00	56	56	100.0	0	56
2004	0008	1042 HRI/AHD/MEMORIAL	COM	14H	LMH	90,329.00	0.0	18,329.00	0	0	0.0	0	0
2004	0008	1043 HRI/AHD/AUBURN COURT	COM	14H	LMH	803,626.00	0.0	3,626.00	0	0	0.0	0	0
2004	0008	1103 HRI/AHD/TROLLEY SQ.	COM	14B	LMH	15,829,325.02	4.1	643,148.76	1	1	100.0	1	0
2004	0008	1218 HRI/AHD/WILLIAMS	COM	14H	LMH	9,468.00	0.0	3,468.00	0	0	0.0	0	0
2004	0008	1219 HRI/AHD/ALLSTON	COM	14H	LMH	11,397.00	100.0	11,397.00	1	1	100.0	0	1
2004	0008	1220 HRI/AHD/REHAB SERVICES	COM	14H	LMH	23,565.00	0.0	23,565.00	0	0	0.0	0	0
2004	0008	1221 HRI/AHD/REHAB ADMIN.	COM	14H	LMH	17,091.00	0.0	17,091.00	0	0	0.0	0	0
2004	0008	1241 HRI/AHD/PLEASANT	COM	14H	LMH	1,145.00	100.0	1,145.00	1	1	100.0	0	1
2004	0008	1242 HRI/AHD/COLUMBIA	COM	14H	LMH	677.00	100.0	677.00	1	1	100.0	0	1
2004	0008	1243 HRI/AHD/FRANKLIN	COM	14H	LMH	6,894.00	100.0	6,894.00	1	1	100.0	0	1
2004	0008	1244 HRI/AHD/RIVER	COM	14H	LMH	393.00	0.0	393.00	0	0	0.0	0	0

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2004	0009	608 CNAHS/AHD/CAMB.LAMBERT	COM	14H	LMH	707,370.00	2.6	18,370.00	4	4	100.0	0	4
2004	0009	686 CNAHS/AHD/LINCOLN	COM	14H	LMH	1,289,180.00	4.6	59,180.00	5	5	100.0	0	5
2004	0009	794 CNAHS/AHD/AUBURN STREET	COM	14H	LMH	28,033.00	100.0	28,033.00	13	13	100.0	0	13
2004	0009	795 CNAHS/AHD/CAMBRIDGE ST	COM	14H	LMH	28,046.00	0.0	446.00	0	0	0.0	0	0
2004	0009	798 CNAHS/AHD/PUTNAM	COM	14H	LMH	668.00	100.0	668.00	11	11	100.0	0	11
2004	0009	942 CNAHS/AHD/GILMORE	COM	14H	LMH	1,280.00	0.0	1,280.00	0	0	0.0	0	0
2004	0009	943 CNAHS/AHD/PEARL	COM	14H	LMH	358.00	0.0	358.00	0	0	0.0	0	0
2004	0009	944 CNAHS/AHD/COLUMBIA	COM	14H	LMH	1,075.00	0.0	1,075.00	0	0	0.0	0	0
2004	0009	945 CNAHS/AHD/CAMBRIDGE	COM	14H	LMH	6,140.00	0.0	6,140.00	0	0	0.0	0	0
2004	0009	946 CNAHS/194/MARCELLA	COM	14H	LMH	242,962.00	5.3	12,962.00	12	8	66.7	0	12
2004	0009	947 CNAHS/AHD/HAMPSHIRE	COM	14H	LMH	1,398.00	100.0	1,398.00	3	3	100.0	0	3
2004	0009	948 CNAHS/AHD/LAUREL	COM	14H	LMH	402,666.33	6.6	26,776.33	6	6	100.0	0	6
2004	0009	949 CNAHS/AHD/SIXTH	COM	14H	LMH	12,455.67	100.0	12,455.67	2	2	100.0	0	2
2004	0009	950 CNAHS/AHD/SIXTH	COM	14H	LMH	1,646.00	0.0	1,646.00	0	0	0.0	0	0
2004	0009	951 CNAHS/AHD/CLIFTON	COM	14H	LMH	208,740.00	15.7	32,740.00	4	2	50.0	0	4
2004	0009	952 CNAHS/AHD/WESTERN	COM	14H	LMH	246.00	0.0	246.00	0	0	0.0	0	0
2004	0009	953 CNAHS/AHD/GORE	COM	14H	LMH	215,139.00	18.2	39,139.00	6	2	33.3	0	6
2004	0009	954 CNAHS/AHD/HURLEY	COM	14H	LMH	170,277.00	8.9	15,094.00	1	1	100.0	0	1
2004	0009	974 CNAHS/SCIARAPPA	COM	14H	LMH	3,105.00	100.0	3,105.00	8	2	25.0	0	8
2004	0009	991 CNAHS/AHD/MILTON	COM	14H	LMH	15,917.00	100.0	15,917.00	2	2	100.0	0	2
2004	0009	1046 CNAHS/AHD/LOCKE	COM	14H	LMH	25,700.00	41.6	10,680.00	2	0	0.0	0	2
2004	0009	1047 CNAHS/AHD/REHAB SERVICES	COM	14H	LMH	21,012.00	0.0	21,012.00	0	0	0.0	0	0
2004	0009	1048 CNAHS/AHD/REHAB ADMIN	COM	14H	LMH	54,393.00	0.0	54,393.00	0	0	0.0	0	0
2004	0009	1100 CNAHS/SECOND ST./PD9	COM	14H	LMH	327.00	100.0	327.00	6	5	83.3	0	6
2004	0009	1101 CNAHS/CHARLES ST.	COM	14H	LMH	8,168.00	100.0	8,168.00	2	2	100.0	0	2
2004	0009	1108 CNAHS/PD11/SPRING	COM	14H	LMH	28,039.00	100.0	28,039.00	6	2	33.3	0	6
2004	0009	1109 CNAHS/PD12/5TH	COM	14H	LMH	37,068.00	2.9	1,068.00	1	1	100.0	0	1
2004	0009	1217 CNAHS/215/FOURTH	COM	14H	LMH	116,801.33	14.4	16,801.33	4	4	100.0	0	4
2004	0010	1127 JAS/RAP/2328/OTIS	COM	14B	LMH	26,187.06	42.7	11,187.06	8	8	100.0	0	8

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2004	0010	1200	JAS/RAP/3401/ROOSEVELT TOWERS	COM	14B	LMH	23,885.92	100.0	23,885.92	80	80	100.0	0	80
2004	0010	1201	JAS/RAP/3408/ROOSEVELT TOWERS	COM	14C	LMH	5,856.69	100.0	5,856.69	15	15	100.0	0	15
2004	0010	1202	JAS/RAP/3411/ROOSEVELT TOWERS	COM	14C	LMH	8,663.20	100.0	8,663.20	3	3	100.0	0	3
2004	0010	1203	JAS/RAP/3414/ROOSEVELT TOWERS	COM	14C	LMH	8,051.15	100.0	8,051.15	4	4	100.0	0	4
2004	0010	1204	JAS/RAP/3410/WASHINGTON ELMS	COM	14C	LMH	1,540.87	100.0	1,540.87	9	9	100.0	0	9
2004	0010	1205	JAS/RAP/28018/FULKERSON	COM	14A	LMH	19,677.01	100.0	19,677.01	1	1	100.0	0	1
2004	0010	1206	JAS/RAP/28003/GREEN	COM	14B	LMH	302,352.07	7.4	22,352.07	4	4	100.0	0	4
2004	0010	1249	JAS/RAP/3501/JEFFERSON	COM	14C	LMH	20,658.69	100.0	20,658.69	6	6	100.0	0	6
2004	0010	1250	JAS/RAP/3502/JEFFERSON	COM	14C	LMH	9,218.51	100.0	9,218.51	6	6	100.0	0	6
2004	0011	1141	PAINT GRANTS	COM	16A	LMH	6,000.00	0.0	6,000.00	0	0	0.0	0	0
2004	0012	1140	HISTORIC GRANTS DELIVERY COSTS	COM	16A	LMH	4,945.00	0.0	4,945.00	0	0	0.0	0	0
2004	0013	992	CAHC/PROSPECT	COM	14B	LMH	335,556.00	100.0	335,556.00	21	11	52.4	0	21
2004	0013	993	SHELTER, INC./RINDGE	COM	14B	LMH	100,000.00	100.0	100,000.00	10	10	100.0	0	10
2004	0013	1076	CAHT/WESTERN	COM	14B	LMH	120,000.00	100.0	120,000.00	6	6	100.0	0	6
2004	0013	1077	CASCAP/CAMBRIDGE STREET	COM	14B	LMH	300,000.00	100.0	300,000.00	6	6	100.0	0	6
2004 TOTALS: BUDGETED/UNDERWAY							0.00	0.0	0.00	0	0	0.0	0	0
COMPLETED							92,115,339.28	8.3	7,647,830.68	689	645	93.6	15	674
							92,115,339.28	8.3	7,647,830.68	689	645	93.6	15	674

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total		CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
							EST. AMT	% CDBG					OCCUPIED OWNER	UNITS RENTER
2003	0003	1074	CDD HOUSING DELIVERY	COM	14H	LMH	332,140.66	0.0	332,140.66	0	0	0.0	0	0
2003	0005	860	JAS/HIP/27027/FULKERSON	COM	14B	LMH	90,751.48	100.0	90,751.48	2	2	100.0	0	2
2003	0005	908	JAS/HIP/28003/GREEN	COM	14B	LMH	427,199.54	77.8	332,199.54	4	2	50.0	0	4
2003	0005	909	JAS/HIP/28004/HARDING	COM	14B	LMH	218,252.76	81.7	178,252.76	2	1	50.0	0	2
2003	0005	910	JAS/HIP/28005/FRANKLIN	COM	14A	LMH	8,644.47	100.0	8,644.47	1	1	100.0	0	1
2003	0005	911	JAS/HIP/28006/KINNARD	COM	14B	LMH	6,995.68	100.0	6,995.68	2	2	100.0	0	2

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2003	0005	960 JAS/HIP/28010/PUTNAM	COM	14B	LMH	98,121.53	100.0	98,121.53	2	1	50.0	0	2
2003	0005	978 JAS/HIP/28013/BANKS	COM	14H	LMH	6,502.50	100.0	6,502.50	3	1	33.3	0	3
2003	0005	981 JAS/HIP/28016/ROOKWELL	COM	14B	LMH	109,066.52	26.7	29,066.52	2	1	50.0	0	2
2003	0005	985 JAS/HIP/28018/FULKERSON	COM	14A	LMH	13,492.93	100.0	13,492.93	1	1	100.0	0	1
2003	0005	986 JAS/HIP/28019/COLUMBIA	COM	14B	LMH	54,907.35	81.8	44,907.35	2	2	100.0	0	2
2003	0005	987 JAS/HIP/28020/GORE	COM	14H	LMH	7,471.37	100.0	7,471.37	2	2	100.0	0	2
2003	0005	1000 JAS/HIP/29001/SIXTH	COM	14H	LMH	1,743.46	100.0	1,743.46	1	1	100.0	0	1
2003	0005	1007 JAS/HIP/29008/HARDING	COM	14H	LMH	2,980.89	100.0	2,980.89	2	1	50.0	0	2
2003	0005	1008 JAS/HIP/29009/ALLSTON	COM	14H	LMH	741.18	100.0	741.18	3	3	100.0	0	3
2003	0005	1009 JAS/HIP/REHAB. SERVICES	COM	14H	LMH	45,395.74	0.0	45,395.74	0	0	0.0	0	0
2003	0005	1010 JAS/HIP/REHAB. ADMIN.	COM	14H	LMH	35,926.40	0.0	35,926.40	0	0	0.0	0	0
2003	0005	1096 JAS/HIP/FULKERSON/29011	COM	14B	LMH	64,672.39	45.9	29,672.39	1	1	100.0	0	1
2003	0005	1097 JAS/HIP/WATSON/29013	COM	14H	LMH	783.76	100.0	783.76	1	1	100.0	0	1
2003	0006	936 HRI/HIP/2803/WASHBURN	COM	14H	LMH	11,363.00	100.0	11,363.00	2	2	100.0	0	2
2003	0006	997 HRI/HIP/2810/DOVER	COM	14H	LMH	1,310.00	100.0	1,310.00	2	2	100.0	0	2
2003	0006	1036 HRI/HIP/2812/CUSHING	COM	14H	LMH	126.00	100.0	126.00	1	1	100.0	0	1
2003	0006	1038 HRI/HIP/2814/BISHOP ALLEN	COM	14H	LMH	384.00	100.0	384.00	1	1	100.0	0	1
2003	0006	1039 HRI/HIP/2901/FRANCIS	COM	14H	LMH	4,470.00	100.0	4,470.00	1	1	100.0	0	1
2003	0006	1040 HRI/HIP/REHAB. SERVICES	COM	14H	LMH	22,338.00	0.0	22,338.00	0	0	0.0	0	0
2003	0006	1041 HRI/HIP/REHAB ADMIN	COM	14H	LMH	52,398.00	0.0	52,398.00	0	0	0.0	0	0
2003	0006	1102 HRI/HIP/2902/COLUMBIA	COM	14H	LMH	658.00	0.0	658.00	0	0	0.0	0	0
2003	0006	1104 HRI/HIP/2903/REGENT	COM	14H	LMH	1,962.00	0.0	1,962.00	0	0	0.0	0	0
2003	0006	1107 HRI/HIP/2905/BEECH	COM	14H	LMH	3,058.00	0.0	3,058.00	0	0	0.0	0	0
2003	0007	983 JAS/AHD/2751/CAMERON	COM	14H	LMH	11,610.89	100.0	11,610.89	1	1	100.0	0	1
2003	0007	1015 JAS/AHD/REHAB. ADMIN.	COM	14H	LMH	4,845.44	0.0	4,845.44	0	0	0.0	0	0
2003	0008	1044 HRI/AHD/REHAB. SERVICES	COM	14H	LMH	6,330.00	0.0	6,330.00	0	0	0.0	0	0
2003	0008	1045 HRI/AHD/REHAB ADMIN	COM	14H	LMH	11,705.00	0.0	11,705.00	0	0	0.0	0	0
2003	0010	1016 JAS/RAP/27020/RIVER	COM	14A	LMH	2,283.22	100.0	2,283.22	1	1	100.0	0	1
2003	0010	1018 JAS/RAP/27021/HARDING	COM	14B	LMH	6,634.86	100.0	6,634.86	2	2	100.0	0	2

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2003	0010	1019	JAS/RAP/28014/HEWS	COM	14A	LMH	3,587.92	100.0	3,587.92	1	1	100.0	0	1
2003	0010	1020	JAS/RAP/28017/BERKSHIRE	COM	14A	LMH	1,304.70	100.0	1,304.70	1	1	100.0	0	1
2003	0010	1021	JAS/RAP/3306/ROOSEVELT TOWERS	COM	14C	LMH	7,971.38	100.0	7,971.38	30	30	100.0	0	30
2003	0010	1022	JAS/RAP/CF301/HILDERBRAND	COM	14B	LMH	79,271.74	74.8	59,271.74	6	6	100.0	0	6
2003	0010	1121	JAS.RAP/4472/ELM	COM	14B	LMH	41,250.45	100.0	41,250.45	6	6	100.0	0	6
2003	0010	1122	JAS/RAP/1530/YORK	COM	14B	LMH	9,700.06	100.0	9,700.06	16	16	100.0	0	16
2003	0010	1123	JAS/RAP/1550/YORK	COM	14B	LMH	5,971.04	100.0	5,971.04	6	6	100.0	0	6
2003	0010	1126	JAS/RAP/2434/NORFOLK	COM	14B	LMH	3,729.02	100.0	3,729.02	8	8	100.0	0	8
2003	0011	900	HISTORICAL PAINT GRANTS	COM	16A	LMH	12,000.00	0.0	12,000.00	0	0	0.0	0	0
2003	0011	1128	AHD/HISTORICAL PAINT GRANTS	COM	16A	LMH	8,220.00	100.0	8,220.00	12	12	100.0	0	12
2003	0012	1129	AHD/HISTORICAL/DELIVERY COSTS	COM	16A	LMH	5,000.00	0.0	5,000.00	0	0	0.0	0	0
2003 TOTALS: BUDGETED/UNDERWAY							0.00	0.0	0.00	0	0	0.0	0	0
COMPLETED							1,845,273.33	84.8	1,565,273.33	128	120	93.7	0	128
							1,845,273.33	84.8	1,565,273.33	128	120	93.7	0	128

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total		CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
							EST. AMT	% CDBG					OCCUPIED OWNER	UNITS RENTER
2002	0001	861	MONTHLY CDD HSG. DELIVERY COSTS	COM	14H	LMH	335,276.81	0.0	335,276.81	0	0	0.0	0	0
2002	0002	917	JAS/AHD/BROOKFORD/2748	COM	14H	LMH	855.30	0.0	855.30	0	0	0.0	0	0
2002	0002	962	JAS/AHD/02749/BELLIS	COM	14H	LMH	591.88	0.0	591.88	0	0	0.0	0	0
2002	0002	988	JAS/AHD/REHAB. SERVICES	COM	14H	LMH	194.83	0.0	194.83	0	0	0.0	0	0
2002	0003	845	HRI/AHD/BERKSHIRE	COM	14H	LMH	85.00	100.0	85.00	6	6	100.0	0	6
2002	0003	966	HRI/AHD/MEMORIAL DRIVE	COM	14H	LMH	22,836.00	100.0	22,836.00	300	300	100.0	0	300
2002	0003	969	HRI/AHD/REHAB. SERVICES	COM	14H	LMH	33,686.00	0.0	33,686.00	0	0	0.0	0	0
2002	0003	970	HRI/AHD/REHAB. ADMIN.	COM	14H	LMH	10,395.00	0.0	10,395.00	0	0	0.0	0	0
2002	0004	599	JAS/HIP/25022/SPRING	COM	14A	LMH	58,373.15	100.0	58,373.15	1	1	100.0	0	1
2002	0004	724	JAS/HIP/27002/HURLEY	COM	14H	LMH	8,896.71	100.0	8,896.71	1	1	100.0	0	1

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2002	0004	775 JAS/HIP/27014/WINDSOR	COM	14A	LMH	41,368.55	100.0	41,368.55	1	1	100.0	0	1
2002	0004	841 JAS/HIP/2715/GREEN	COM	14A	LMH	79,621.35	100.0	79,621.35	1	1	100.0	0	1
2002	0004	843 JAS/HIP/27017/BROOKLINE	COM	14H	LMH	4,621.35	0.0	4,621.35	0	0	0.0	0	0
2002	0004	848 JAS/HIP/27020/RIVER	COM	14H	LMH	17,016.47	100.0	17,016.47	1	1	100.0	0	1
2002	0004	849 JAS/HIP/27021/HARDING	COM	14B	LMH	135,932.51	100.0	135,932.51	2	2	100.0	0	2
2002	0004	850 JAS/HIP/27022/CARDINAL MEDEIROS	COM	14A	LMH	25,485.00	100.0	25,485.00	1	1	100.0	0	1
2002	0004	857 JAS/HIP/27023/PLEASANT	COM	14H	LMH	79,268.38	100.0	79,268.38	1	1	100.0	0	1
2002	0004	859 JAS/HIP/WARREN/27026	COM	14H	LMH	5,556.95	100.0	5,556.95	3	3	100.0	0	3
2002	0004	907 JAS/HIP/28002/AUBURN ST.	COM	14H	LMH	874.41	100.0	874.41	1	1	100.0	0	1
2002	0004	913 JAS/HIP/28008/HARDING	COM	14H	LMH	2,141.97	100.0	2,141.97	3	3	100.0	0	3
2002	0004	915 JAS/HIP/REHAB. SERVICES	COM	14H	LMH	57,986.89	0.0	57,986.89	0	0	0.0	0	0
2002	0004	916 JAS/HIP/REHAB ADMIN.	COM	14H	LMH	39,331.33	0.0	39,331.33	0	0	0.0	0	0
2002	0004	959 JAS/HIP/2809/GORE	COM	14A	LMH	4,962.23	100.0	4,962.23	1	1	100.0	0	1
2002	0004	961 JAS/HIP/28011/GORE	COM	14A	LMH	7,157.59	100.0	7,157.59	1	1	100.0	0	1
2002	0004	977 JAS/HIP/28012/GORE	COM	14H	LMH	539.56	100.0	539.56	1	1	100.0	0	1
2002	0004	979 JAS/HIP/28014/HEWS	COM	14A	LMH	16,156.51	100.0	16,156.51	1	1	100.0	0	1
2002	0004	980 JAS/HIP/28015/WINDSOR	COM	14A	LMH	5,110.25	100.0	5,110.25	1	1	100.0	0	1
2002	0004	984 JAS/HIP/28017/BERKSHIRE	COM	14H	LMH	1,719.55	100.0	1,719.55	1	1	100.0	0	1
2002	0005	780 HRI/HIP/2703/BREWER	COM	14A	LMH	15,057.00	100.0	15,057.00	1	1	100.0	0	1
2002	0005	781 HRI/HIP/2704/BREWER	COM	14A	LMH	14,217.00	100.0	14,217.00	1	1	100.0	0	1
2002	0005	839 HRI/HIP/2707/HUBBARD	COM	14H	LMH	8,949.00	100.0	8,949.00	2	2	100.0	0	2
2002	0005	855 HRI/HIP/2710/SYCAMORE	COM	14B	LMH	12,982.00	100.0	12,982.00	2	2	100.0	0	2
2002	0005	856 HRI/HIP/2711/CLIFORD	COM	14A	LMH	10,950.00	100.0	10,950.00	1	1	100.0	0	1
2002	0005	934 HRI/HIP/2801/JACKSON	COM	14B	LMH	14,981.00	100.0	14,981.00	4	4	100.0	0	4
2002	0005	935 HRI/HIP/2802/HARVEY	COM	14A	LMH	17,128.00	100.0	17,128.00	1	1	100.0	0	1
2002	0005	937 HRI/HIP/2804/HARVARD	COM	14B	LMH	27,350.00	100.0	27,350.00	2	0	0.0	0	2
2002	0005	938 HRI/HIP/2805/CHERRY	COM	14H	LMH	607.00	0.0	607.00	0	0	0.0	0	0
2002	0005	939 HRI/HIP/2806/HUDSON	COM	14A	LMH	7,975.00	100.0	7,975.00	1	1	100.0	0	1
2002	0005	940 HRI/HIP/REHAB. SERVICES	COM	14H	LMH	29,569.00	0.0	29,569.00	0	0	0.0	0	0

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2002	0005	941	HRI/HIP/HOUSING SERVICES	COM	14H	LMH	30,105.00	0.0	30,105.00	0	0	0.0	0	0
2002	0005	958	HRI/HIP/2802/CLIFTON	COM	14B	LMH	14,518.00	100.0	14,518.00	1	1	100.0	0	1
2002	0005	982	HRI/HIP/2809/GRANVILLE	COM	14H	LMH	252.00	0.0	252.00	0	0	0.0	0	0
2002	0006	955	CNAHS/REHAB SERVICES	COM	14H	LMH	9,824.00	0.0	9,824.00	0	0	0.0	0	0
2002	0006	956	CNAHS/HOUSING SERVICES	COM	14H	LMH	31,089.00	0.0	31,089.00	0	0	0.0	0	0
2002	0007	717	JAS/RAP/CEDAR	COM	14A	LMH	857.20	100.0	857.20	1	1	100.0	0	1
2002	0007	731	JAS/RAP/27009/PUTNAM	COM	14B	LMH	42,121.29	100.0	42,121.29	3	3	100.0	0	3
2002	0007	852	JAS/RAP/MURDOCK	COM	14B	LMH	23,726.64	100.0	23,726.64	2	2	100.0	0	2
2002	0007	918	JAS/RAP/ROOSEVELT/3204	COM	14C	LMH	29,437.39	100.0	29,437.39	75	75	100.0	0	75
2002	0007	989	JAS/RAP/3029/NEWTOWNE	COM	14C	LMH	8,743.93	100.0	8,743.93	216	216	100.0	0	216
2002	0007	990	JAS/RAP/02224/ELM	COM	14B	LMH	3,752.71	100.0	3,752.71	6	6	100.0	0	6
2002	0031	688	NEVILLE ASSISTED LIVING	COM	14G	LMH	3,675,000.00	4.8	175,000.00	57	57	100.0	0	57
2002	0031	854	CASCAP/AUBURN ST.	COM	14G	LMH	465,000.00	62.4	290,000.00	7	7	100.0	0	7
2002	0031	965	CAHC/CRAWFORD	COM	14A	LMH	43,494.00	100.0	43,494.00	1	1	100.0	0	1
2002 TOTALS: BUDGETED/UNDERWAY							0.00	0.0	0.00	0	0	0.0	0	0
COMPLETED							5,533,727.69	33.5	1,858,727.69	712	710	99.7	0	712
							5,533,727.69	33.5	1,858,727.69	712	710	99.7	0	712

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total EST. AMT	% CDBG	CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
													OCCUPIED OWNER	UNITS RENTER
2001	0075	748	AFF. HSG. DEV./STAFF SALARIES	COM	14H	LMH	369,592.56	0.0	369,592.56	0	0	0.0	0	0
2001	0076	505	HRI/HIP/2010/DOANE	COM	14A	LMH	30,888.00	100.0	30,888.00	1	1	100.0	0	1
2001	0076	571	HRI/HIP/2015/WINDSOR	COM	14B	LMH	10,902.00	100.0	10,902.00	2	2	100.0	0	2
2001	0076	613	HRI/HIP/2024/MAPLE	COM	14B	LMH	2,006.00	100.0	2,006.00	2	2	100.0	0	2
2001	0076	615	HRI/HIP/2026/REED	COM	14A	LMH	24,486.00	100.0	24,486.00	1	1	100.0	0	1
2001	0076	628	HRI/HIP/2029/BROOKFORD	COM	14A	LMH	19,322.00	100.0	19,322.00	1	1	100.0	0	1
2001	0076	632	HRI/HIP/2604/HUDSON	COM	14A	LMH	2,171.00	100.0	2,171.00	1	1	100.0	0	1

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2001	0076	777 HRI/HIP/2611/FRESH POND PKWY	COM	14H	LMH	4,773.00	100.0	4,773.00	3	0	0.0	0	3
2001	0076	778 HRI/HIP/2701/ELM	COM	14H	LMH	1,190.00	100.0	1,190.00	1	1	100.0	0	1
2001	0076	779 HRI/HIP/2702/COLUMBIA	COM	14H	LMH	9,595.00	100.0	9,595.00	1	1	100.0	0	1
2001	0076	782 HRI/HIP/OUTREACH	COM	14H	LMH	1,273.00	0.0	1,273.00	0	0	0.0	0	0
2001	0076	783 HRI/HIP/FUNDRAISING	COM	14H	LMH	1,883.00	0.0	1,883.00	0	0	0.0	0	0
2001	0076	784 HRI/HIP/TEL. TECH. ASSIST.	COM	14H	LMH	7,268.00	0.0	7,268.00	0	0	0.0	0	0
2001	0076	786 HRI/HIP/ADMINISTRATION	COM	14H	LMH	56,730.00	0.0	56,730.00	0	0	0.0	0	0
2001	0076	799 HRI/HIP/2705/FAINWOOD	COM	14H	LMH	1,637.00	100.0	1,637.00	1	1	100.0	0	1
2001	0077	590 JAS/HIP/ALLSTON/25016	COM	14B	LMH	49,221.19	100.0	49,221.19	3	3	100.0	0	3
2001	0077	591 JAS/HIP/CLARK/25017	COM	14B	LMH	61,874.50	100.0	61,874.50	2	2	100.0	0	2
2001	0077	592 JAS/HIP/PEARL/25018	COM	14A	LMH	59,083.72	100.0	59,083.72	1	1	100.0	0	1
2001	0077	598 JAS/HIP/25021/NORFOLK	COM	14B	LMH	60,973.84	100.0	60,973.84	4	4	100.0	0	4
2001	0077	626 JAS/HIP/26006/BRISTOL	COM	14A	LMH	16,890.34	100.0	16,890.34	1	1	100.0	0	1
2001	0077	667 JAS/HIP/26007/ROCKINGHAM	COM	14A	LMH	45,683.63	100.0	45,683.63	1	1	100.0	0	1
2001	0077	669 JAS/HIP/26009/MURDOCK	COM	14B	LMH	83,283.61	70.0	58,283.61	2	2	100.0	0	2
2001	0077	723 JAS/HIP/27001/GRANITE	COM	14B	LMH	3,696.40	100.0	3,696.40	3	3	100.0	0	3
2001	0077	725 JAS/HIP/27003/ERIE	COM	14H	LMH	1,793.81	100.0	1,793.81	3	3	100.0	0	3
2001	0077	726 JAS/HIP/27004/RIVER	COM	14H	LMH	1,793.81	100.0	1,793.81	3	3	100.0	0	3
2001	0077	727 JAS/HIP/27005/HAMPSHIRE	COM	14H	LMH	642.08	100.0	642.08	1	1	100.0	0	1
2001	0077	728 JAS/HIP/27006/ROCKINGHAM	COM	14H	LMH	642.08	100.0	642.08	1	1	100.0	0	1
2001	0077	729 JAS/HIP/27007/HARDING	COM	14H	LMH	2,600.69	100.0	2,600.69	2	2	100.0	0	2
2001	0077	730 JAS/HIP/27008/WESTERN	COM	14H	LMH	3,739.61	100.0	3,739.61	2	2	100.0	0	2
2001	0077	732 JAS/HIP/27010/ALLSTON	COM	14H	LMH	2,600.69	100.0	2,600.69	1	1	100.0	0	1
2001	0077	733 JAS/HIP/27011/ANDREW	COM	14H	LMH	642.08	100.0	642.08	2	2	100.0	0	2
2001	0077	734 JAS/HIP/27012/WESTERN	COM	14H	LMH	642.08	100.0	642.08	3	3	100.0	0	3
2001	0077	735 JAS/HIP/GEN. INFORMATION	COM	14H	LMH	17,428.16	0.0	17,428.16	0	0	0.0	0	0
2001	0077	737 JAS/HIP/NEW APPLICATIONS	COM	14H	LMH	5,381.34	0.0	5,381.34	0	0	0.0	0	0
2001	0077	738 JAS/HIP/TECHNICAL ASSISTANCE	COM	14H	LMH	5,381.34	0.0	5,381.34	0	0	0.0	0	0
2001	0077	739 JAS/HIP/CALL BACKS & FORMER CASES	COM	14H	LMH	7,750.95	0.0	7,750.95	0	0	0.0	0	0

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2001	0077	740 JAS/HIP/PROGRAM ADMINISTRATION	COM	14H	LMH	100,810.67	0.0	100,810.67	0	0	0.0	0	0
2001	0077	774 JAS/HIP/27013/KINNARD	COM	14B	LMH	8,953.55	100.0	8,953.55	2	2	100.0	0	2
2001	0077	842 JAS/HIP/27016/TREMONT	COM	14H	LMH	9,164.85	100.0	9,164.85	1	1	100.0	0	1
2001	0077	846 JAS/HIP/27018/JAY	COM	14H	LMH	1,784.42	100.0	1,784.42	2	2	100.0	0	2
2001	0077	847 JAS/HIP/27019/GRANITE	COM	14H	LMH	1,784.42	100.0	1,784.42	1	1	100.0	0	1
2001	0077	858 JAS/HIP/27025/ALLSTON	COM	14B	LMH	1,252.00	100.0	1,252.00	3	3	100.0	0	3
2001	0079	685 HRI/AHD/FOGARTY	COM	14H	LMH	154.00	100.0	154.00	17	17	100.0	0	17
2001	0079	789 HRI/AHD/PREDEVELOPMENT	COM	14H	LMH	20,853,407.00	0.2	32,407.00	87	87	100.0	0	87
2001	0079	790 HRI/AHD/OUTREACH & MARKETING	COM	14H	LMH	890.00	0.0	890.00	0	0	0.0	0	0
2001	0079	791 HRI/AHD/TECHNICAL ASSISTANCE	COM	14H	LMH	127,252.00	0.0	127,252.00	0	0	0.0	0	0
2001	0079	792 HRI/AHD/ADMINISTRATION	COM	14H	LMH	10,915.00	0.0	10,915.00	0	0	0.0	0	0
2001	0080	135 JAS/AHD/72 ELM STREET	COM	14B	LMH	195,400.49	11.2	21,843.90	6	6	100.0	0	6
2001	0080	519 JAS/AHD/168 HARVARD/2442	COM	14B	LMH	1,075,019.22	2.6	28,329.22	3	3	100.0	0	3
2001	0081	819 AFFORDABLE HSG./HISTORIC PRES.	COM	16A	LMH	48,000.00	0.0	48,000.00	0	0	0.0	0	0
2001	0082	793 CNAH/MULTI-FAMILY/95-97 PINE	COM	14H	LMH	2,989.00	0.0	2,989.00	0	0	0.0	0	0
2001	0082	796 CNAHS/MULTI-FAMILY/TEL/T.A.	COM	14H	LMH	9,554.00	0.0	9,554.00	0	0	0.0	0	0
2001	0082	797 CNAHS/MULTI-FAMILY/ADMINISTRATION	COM	14H	LMH	38,243.00	0.0	38,243.00	0	0	0.0	0	0
2001	0083	741 JAS/RAP/PUTNAM MAGEE/3104	COM	14C	LMH	9,970.64	0.0	9,970.64	0	0	0.0	0	0
2001	0083	742 JAS/RAP/ROOSEVELT TOWERS/3110	COM	14C	LMH	53,669.32	100.0	53,669.32	29	29	100.0	0	29
2001	0083	743 JAS/RAP/JEFFERSON PARK/3105	COM	14C	LMH	59,576.05	100.0	59,576.05	108	108	100.0	0	108
2001	0083	818 JAS/RAP/HOWARD/20105	COM	14B	LMH	5,360.34	100.0	5,360.34	2	2	100.0	0	2
2001	0083	840 JAS/RAP/2224/ELM	COM	14B	LMH	18,600.04	100.0	18,600.04	6	6	100.0	0	6
2001	0083	851 JAS/RAP/MARKET	COM	14B	LMH	28,160.39	100.0	28,160.39	6	6	100.0	0	6
2001	0084	698 TRANSITION HOUSE	COM	14B	LMH	172,189.84	3.0	5,189.84	3	3	100.0	0	3
		2001 TOTALS: BUDGETED/UNDERWAY				0.00	0.0	0.00	0	0	0.0	0	0
					COMPLETED	23,808,562.75	6.6	1,575,316.16	325	322	99.0	0	325
						23,808,562.75	6.6	1,575,316.16	325	322	99.0	0	325

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					CD	OBJ	EST. AMT	% CDBG					OCCUPIED OWNER	UNITS RENTER
2000	0003	213	HRI/HIP/9719/HARVARD	COM	14B	LMH	10,423.00	42.4	4,423.00	2	1	50.0	0	2
2000	0003	504	HRI/HIP/2009/AMORY	COM	14H	LMH	1,933.00	100.0	1,933.00	2	0	0.0	0	2
2000	0003	507	HRI/HIP/OUTREACH-FUND RAISING	COM	14H	LMH	9,045.00	0.0	9,045.00	0	0	0.0	0	0
2000	0003	508	HRI/HIP/TECH. ASSIST.	COM	14H	LMH	17,595.00	0.0	17,595.00	0	0	0.0	0	0
2000	0003	509	HRI/HIP/LOAN PROCESSING	COM	14H	LMH	11,706.00	0.0	11,706.00	0	0	0.0	0	0
2000	0003	510	HRI/HIP/ADMIN.-OVERHEAD	COM	14H	LMH	48,583.00	0.0	48,583.00	0	0	0.0	0	0
2000	0003	570	HRI/HIP/2014/WALKER	COM	14B	LMH	5,453.00	100.0	5,453.00	2	2	100.0	0	2
2000	0003	609	HRI/HIP/2020/REED	COM	14A	LMH	22,585.00	100.0	22,585.00	1	1	100.0	0	1
2000	0003	610	HRI/HIP/2021/HAMPSHIRE	COM	14A	LMH	33,564.00	100.0	33,564.00	1	1	100.0	0	1
2000	0003	612	HRI/HIP/2023/BROOKFORD	COM	14B	LMH	18,782.00	100.0	18,782.00	2	1	50.0	0	2
2000	0003	614	HRI/HIP/2025/WASHINGTON	COM	14B	LMH	12,396.86	100.0	12,396.86	3	2	66.7	0	3
2000	0003	627	HRI/HIP/2028/SAVILLE	COM	14B	LMH	6,482.00	84.6	5,482.00	2	1	50.0	0	2
2000	0003	629	HRI/HIP/2601/PROSPECT	COM	14H	LMH	663.00	0.0	663.00	0	0	0.0	0	0
2000	0003	630	HRI/HIP/2602/HUBBARD	COM	14B	LMH	29,051.00	100.0	29,051.00	3	3	100.0	0	3
2000	0003	631	HRI/HIP/2603/HANCOCK	COM	14B	LMH	39,466.00	100.0	39,466.00	2	2	100.0	0	2
2000	0003	684	HRI/HIP/2030/HUDSON	COM	14A	LMH	1,142.00	100.0	1,142.00	1	1	100.0	0	1
2000	0003	709	HRI/HIP/ALPINE/2605	COM	14H	LMH	186.00	100.0	186.00	1	1	100.0	0	1
2000	0003	710	HRI/HIP/FAINWOOD/2607	COM	14H	LMH	284.00	100.0	284.00	2	2	100.0	0	2
2000	0003	711	HRI/HIP/HOLWORTHY/2608	COM	14H	LMH	2,335.00	100.0	2,335.00	1	1	100.0	0	1
2000	0003	712	HRI/HIP/FRANKLIN	COM	14H	LMH	289.00	0.0	289.00	0	0	0.0	0	0
2000	0003	713	HRI/HIP/TRAINING	COM	14H	LMH	90.00	0.0	90.00	0	0	0.0	0	0
2000	0003	718	HRI/HIP/2609/RAYMOND	COM	14H	LMH	537.00	100.0	537.00	2	2	100.0	0	2
2000	0004	206	JAS/LOANS	COM	14H	LMH	118,814.63	0.0	118,814.63	0	0	0.0	0	0
2000	0004	456	JAS/HIP/24028/BROOKLINE	COM	14A	LMH	41,679.09	100.0	41,679.09	1	1	100.0	0	1
2000	0004	488	JAS/HIP/GEN.INFO/ADMIN	COM	14H	LMH	70,181.14	0.0	70,181.14	0	0	0.0	0	0
2000	0004	498	JAS/HIP/25006/HAMILTON	COM	14H	SBS	25,439.37	0.0	25,439.37	0	0	0.0	0	0

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2000	0004	499 JAS/HIP/25007/BROOKLINE	COM	14A	LMH	37,909.39	100.0	37,909.39	1	1	100.0	0	1
2000	0004	521 JAS/HIP/25008/WATSON	COM	14A	LMH	36,166.55	100.0	36,166.55	1	1	100.0	0	1
2000	0004	558 JAS/HIP/NEW APPLI.	COM	14H	LMH	13,431.59	0.0	13,431.59	0	0	0.0	0	0
2000	0004	559 JAS/HIP/TECH. ASSIST.	COM	14H	LMH	12,596.76	0.0	12,596.76	0	0	0.0	0	0
2000	0004	560 JAS/HIP/CALL BACKS	COM	14H	LMH	28,335.52	0.0	28,335.52	0	0	0.0	0	0
2000	0004	561 JAS/HIP/PROG. ADMIN.	COM	14H	LMH	16,498.29	0.0	16,498.29	0	0	0.0	0	0
2000	0004	575 JAS/HIP/25011/BERKSHIRE	COM	14A	LMH	16,686.80	100.0	16,686.80	1	1	100.0	0	1
2000	0004	576 JAS/HIP/25012/WILLOW	COM	14B	LMH	16,538.23	100.0	16,538.23	2	2	100.0	0	2
2000	0004	577 JAS/HIP/25013/BERKSHIRE	COM	14A	LMH	28,904.62	100.0	28,904.62	1	1	100.0	0	1
2000	0004	589 JAS/HIP/ANDREW/25015	COM	14A	LMH	3,228.53	100.0	3,228.53	1	1	100.0	0	1
2000	0004	594 JAS/HIP/MAGEE/25020	COM	14B	LMH	10,477.91	100.0	10,477.91	2	2	100.0	0	2
2000	0004	600 JAS/HIP/25023/JAY	COM	14A	LMH	37,221.42	100.0	37,221.42	1	1	100.0	0	1
2000	0004	601 JAS/HIP/25024/TREMONT	COM	14B	LMH	1,855.03	100.0	1,855.03	3	2	66.7	0	3
2000	0004	603 JAS/HIP/25026/OTIS	COM	14B	LMH	55,198.58	100.0	55,198.58	3	2	66.7	0	3
2000	0004	604 JAS/HIP/25027/ELM	COM	14B	LMH	1,907.65	100.0	1,907.65	3	3	100.0	0	3
2000	0004	605 JAS/HIP/25028/HOWARD	COM	14B	LMH	27,221.42	100.0	27,221.42	3	3	100.0	0	3
2000	0004	607 JAS/HIP/26001/WESTERN	COM	14A	LMH	26,848.18	100.0	26,848.18	1	1	100.0	0	1
2000	0004	623 JAS/HIP/26003/WESTERN	COM	14H	LMH	1,289.33	0.0	1,289.33	0	0	0.0	0	0
2000	0004	624 JAS/HIP/26004/HARDING	COM	14H	LMH	897.68	0.0	897.68	0	0	0.0	0	0
2000	0004	625 JAS/HIP/26005/UNION	COM	14A	LMH	20,738.61	100.0	20,738.61	1	1	100.0	0	1
2000	0004	665 JAS/HIP/26002/LOPEZ	COM	14H	LMH	1,289.33	100.0	1,289.33	2	2	100.0	0	2
2000	0004	666 JAS/HIP/RELOC.#1	COM	14A	LMH	2,720.98	100.0	2,720.98	1	1	100.0	0	1
2000	0004	668 JAS/HIP/26008/COTTAGE	COM	14H	LMH	15,094.45	100.0	15,094.45	1	1	100.0	0	1
2000	0004	670 JAS/HIP/26010/NORFOLK	COM	14B	LMH	5,366.90	100.0	5,366.90	2	1	50.0	0	2
2000	0004	671 JAS/HIP/26011/WESTERN	COM	14B	LMH	1,722.23	100.0	1,722.23	2	2	100.0	0	2
2000	0004	672 JAS/HIP/26012	COM	14H	LMH	525.46	100.0	525.46	2	2	100.0	0	2
2000	0004	673 JAS/HIP/26013/HUNTING	COM	14B	LMH	54,531.90	100.0	54,531.90	3	3	100.0	0	3
2000	0004	674 JAS/HIP/26014/	COM	14H	LMH	3,786.79	100.0	3,786.79	1	1	100.0	0	1
2000	0004	699 JAS/HIP/20017/KINNARD	COM	14H	LMH	219.51	100.0	219.51	1	1	100.0	0	1

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2000	0004	700 JAS/HIP/26018/SALEM	COM	14A	LMH	1,116.59	100.0	1,116.59	1	1	100.0	0	1
2000	0005	687 AFF.HSG.DEV./MONTHLY COSTS	COM	14H	LMH	378,640.66	0.0	378,640.66	0	0	0.0	0	0
2000	0006	696 CAHC/ASHTON PLACE	COM	14B	LMH	376,500.00	100.0	376,500.00	6	4	66.7	0	6
2000	0007	479 HRI/AHD/AUBURN CT II	COM	14B	LMH	14,111,429.00	7.3	1,036,154.00	60	30	50.0	0	60
2000	0007	511 HRI/AHD/HAR.PROPERTIES	COM	14B	LMH	107,445.00	100.0	107,445.00	51	51	100.0	0	51
2000	0007	512 HRI/AHD/MEM.DRIVE	COM	14B	LMH	50,630.00	100.0	50,630.00	300	293	97.7	0	300
2000	0007	515 HRI/AHD/TECH. ASST.	COM	14H	LMH	10,731.00	0.0	10,731.00	0	0	0.0	0	0
2000	0007	516 HRI/AHD/OUTREACH-MARKETING	COM	14H	LMH	10,585.00	0.0	10,585.00	0	0	0.0	0	0
2000	0007	517 HRI/AHD/ADMIN-T.A.	COM	14H	LMH	23,280.00	0.0	23,280.00	0	0	0.0	0	0
2000	0007	620 HRI/AHD/BEDRIC	COM	14B	LMH	83,852.00	100.0	83,852.00	20	19	95.0	0	20
2000	0007	621 HRI/AHD/FRANKLIN&PEARL	COM	14H	LMH	221.00	0.0	221.00	0	0	0.0	0	0
2000	0007	622 HRI/AHD/WALDEN SQUARE	COM	14H	LMH	7,316.00	0.0	7,316.00	0	0	0.0	0	0
2000	0008	242 JAS/AHD/140 SPRING/2328	COM	14B	LMH	530,063.84	3.7	19,400.82	6	6	100.0	0	6
2000	0008	243 JAS/OTIS STREET/2329	COM	14B	LMH	446,049.11	5.6	24,926.80	8	8	100.0	0	8
2000	0008	329 JAS/ALEWIFE CONDOS/02331	COM	14B	LMH	720,554.22	5.1	36,538.21	12	12	100.0	0	12
2000	0008	377 JAS/AHD/NORFOLK/2434	COM	14B	LMH	156,767.00	27.7	43,429.43	8	8	100.0	0	8
2000	0008	489 JAS/AHD/BOLTON/2112	COM	14B	LMH	92,740.74	100.0	92,740.74	1	1	100.0	0	1
2000	0008	490 JAS/AHD/RINDGE/2220	COM	14A	LMH	1,102.07	100.0	1,102.07	1	1	100.0	0	1
2000	0008	491 JAS/AHD/THORNDIKECONDO/2441	COM	14H	LMH	10,498.82	100.0	10,498.82	1	1	100.0	0	1
2000	0008	520 JAS/AHD/HOVEY/2543	COM	14B	LMH	287,423.00	10.1	29,172.80	17	17	100.0	0	17
2000	0008	587 JAS/AHD/WEBSTERBRISTOL/2215	COM	14H	LMH	94.19	100.0	94.19	1	1	100.0	0	1
2000	0009	493 HISTORICAL PRES. GRANTS	COM	16A	LMH	56,471.66	0.0	56,471.66	0	0	0.0	0	0
2000	0010	54 CNAHS/AHD/BERKSHIRE	COM	14H	LMH	22,778.94	0.0	22,778.94	0	0	0.0	0	0
2000	0010	55 CNAHS/ELM	COM	14H	LMH	18,311.94	0.0	18,311.94	0	0	0.0	0	0
2000	0010	56 CNAHS/AHD/COLUMBIA	COM	14H	LMH	15,370.94	0.0	15,370.94	0	0	0.0	0	0
2000	0010	473 CNAHS/AHD/PINE	COM	14H	LMH	17,086.00	100.0	17,086.00	12	11	91.7	0	12
2000	0010	518 CNAHS/AHD/ADMIN.-T.A.	COM	14H	LMH	90,330.00	0.0	90,330.00	0	0	0.0	0	0
2000	0011	256 JAS RAP (CHA-JACKSON CT)	COM	14C	LMH	187,048.34	0.0	187,048.34	0	0	0.0	0	0
2000	0011	257 JAS RAP (CHA-PUT. GARD.)	COM	14C	LMH	43,996.59	100.0	43,996.59	100	100	100.0	0	100

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2000	0011	258 JAS RAP (289 RINDGE)	COM	14A	LMH	36,444.01	100.0	36,444.01	1	1	100.0	0	1
2000	0011	351 JAS/RAP WILLOW	COM	14B	LMH	159,986.59	100.0	159,986.59	2	1	50.0	0	2
2000	0011	379 JAS/RAP/WILLOW	COM	14C	LMH	15,739.58	0.0	15,739.58	0	0	0.0	0	0
2000	0011	675 JAS/RAP/25010/ANDREW	COM	14B	LMH	2,015.56	100.0	2,015.56	2	2	100.0	0	2
2000	0011	676 JAS/RAP/JEFFERSON PARK	COM	14C	LMH	5,586.85	0.0	5,586.85	0	0	0.0	0	0
2000	0011	677 JAS/RAP/JEFFERSON PARK	COM	14C	LMH	22,975.96	0.0	22,975.96	0	0	0.0	0	0
2000	0011	678 JAS/RAP/JEFFERSON PARK	COM	14C	LMH	9,958.14	0.0	9,958.14	0	0	0.0	0	0
2000	0011	679 JAS/RAP/MILLERS/3007	COM	14C	LMH	1,117.37	0.0	1,117.37	0	0	0.0	0	0
2000	0011	680 JAS/RAP/NEWTOWNE/3006	COM	14C	LMH	8,646.53	0.0	8,646.53	0	0	0.0	0	0
2000	0011	681 JAS/RAP/NEWTOWNE COURT	COM	14C	LMH	1,862.28	0.0	1,862.28	0	0	0.0	0	0
2000	0011	682 JAS/RAP/NEWTOWNE COURT	COM	14C	LMH	8,646.53	0.0	8,646.53	0	0	0.0	0	0
2000	0011	683 JAS/RAP/WASHINGTON ELMS	COM	14C	LMH	3,724.57	0.0	3,724.57	0	0	0.0	0	0
2000	0011	701 JAS/RAP/ALLSTON	COM	14B	LMH	27,264.77	0.0	27,264.77	0	0	0.0	0	0
2000	0011	702 JAS/RAP/JEFFERSON 3015	COM	14B	LMH	4,664.21	100.0	4,664.21	20	20	100.0	0	20
2000	0011	703 JAS/RAP/JEFFERSON 3016	COM	14C	LMH	4,016.41	0.0	4,016.41	0	0	0.0	0	0
2000	0011	704 JAS/RAP/JEFFERSON 3017	COM	14C	LMH	6,271.79	0.0	6,271.79	0	0	0.0	0	0
2000	0011	705 JAS/RAP/NEWTOWNE 3019	COM	14C	LMH	6,903.99	0.0	6,903.99	0	0	0.0	0	0
2000	0011	706 JAS/RAP/NEWTOWNE 3020	COM	14C	LMH	2,960.41	0.0	2,960.41	0	0	0.0	0	0
2000	0011	708 JAS/RAP/PUTNAM	COM	14C	LMH	5,504.89	100.0	5,504.89	12	12	100.0	0	12
2000	0027	361 HSG DELIVERY COSTS	COM	14H	LMH	34,363.11	0.0	34,363.11	0	0	0.0	0	0
2000 TOTALS: BUDGETED/UNDERWAY						0.00	0.0	0.00	0	0	0.0	0	0
COMPLETED						19,235,001.93	21.6	4,165,337.82	709	658	92.8	0	709
						19,235,001.93	21.6	4,165,337.82	709	658	92.8	0	709

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total EST. AMT	% CDBG	CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
													OCCUPIED OWNER	UNITS RENTER
1999	0003	438	NEVILLE COMMUNITIES	COM	14G	LMH	500,000.00	0.0	500,000.00	0	0	0.0	0	0

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1999	0003	563 CASCAP/ACQUISITION	COM	14G	LMH	80,907.00	0.0	80,907.00	0	0	0.0	0	0
1999	0004	130 JAS/AHD/PLEASANT/2114	COM	14B	LMH	626.04	100.0	626.04	6	5	83.3	0	6
1999	0004	240 JAS/AHD/SITE SEARCH	COM	14H	LMH	1,255.39	0.0	1,255.39	0	0	0.0	0	0
1999	0004	244 JAS/MASS.AVENUE/2330	COM	14B	LMH	427,200.53	100.0	427,200.53	12	12	100.0	0	12
1999	0004	378 JAS/AHD/THORNDIKE/15024	COM	14H	LMH	90.52	100.0	90.52	1	1	100.0	0	1
1999	0004	556 JAS/AHD/PLEASANT/2114	COM	14B	LMH	725.30	100.0	725.30	1	1	100.0	0	1
1999	0004	597 JAS/AHD/267 WESTERN	COM	14H	LMH	102.65	0.0	102.65	0	0	0.0	0	0
1999	0005	43 HRI/AHD/ELM	COM	14G	LMH	183,974.18	0.0	183,974.18	0	0	0.0	0	0
1999	0005	251 HRI/AHD/CASE OVERHEAD	COM	14H	LMH	14,168.02	0.0	14,168.02	0	0	0.0	0	0
1999	0005	497 CCHI/HRI/37 UNION ST.	COM	14G	LMH	143,631.00	0.0	143,631.00	0	0	0.0	0	0
1999	0005	514 HRI/AHD/BEDRIC PROP.	COM	14G	LMH	52,404.00	100.0	52,404.00	20	19	95.0	0	20
1999	0005	564 HRI/AHD/PROSPECT	COM	14G	LMH	14,446.00	0.0	14,446.00	0	0	0.0	0	0
1999	0005	565 HRI/AHD/EXPIRING USE	COM	14H	LMH	21,947.50	100.0	21,947.50	60	60	100.0	0	60
1999	0006	492 HSG.PROJ.EX./CDD	COM	14H	LMH	344,668.55	0.0	344,668.55	0	0	0.0	0	0
1999	0008	200 JAS/HIP/23022/WILLOW	COM	14B	LMH	30,178.10	100.0	30,178.10	2	1	50.0	0	2
1999	0008	316 JAS/HIP/23033	COM	14B	SBS	1,713.83	0.0	1,713.83	0	0	0.0	0	0
1999	0008	326 JAS/HIP/23038/HAMPSHIRE	COM	14B	LMH	7,585.99	100.0	7,585.99	3	3	100.0	0	3
1999	0008	381 JAS/HIP/23041/SPRING	COM	14A	LMH	26,250.09	100.0	26,250.09	1	1	100.0	0	1
1999	0008	389 JAS/HIP/24007/WEBSTER	COM	14H	LMH	8,615.39	0.0	8,615.39	0	0	0.0	0	0
1999	0008	393 JAS/HIP/24013/ANDREW	COM	14B	LMH	32,343.54	100.0	32,343.54	2	2	100.0	0	2
1999	0008	415 JAS/HIP/24015/WESTERN	COM	14A	LMH	27,098.05	100.0	27,098.05	1	1	100.0	0	1
1999	0008	416 JAS/HIP/24016/WESTERN	COM	14A	LMH	18,229.24	100.0	18,229.24	1	1	100.0	0	1
1999	0008	417 JAS/HIP/24017/TREMONT	COM	14A	LMH	30,168.21	100.0	30,168.21	1	1	100.0	0	1
1999	0008	431 JAS/HIP/24022/TREMONT	COM	14A	LMH	23,162.86	100.0	23,162.86	1	1	100.0	0	1
1999	0008	451 JAS/HIP/24024/HOWARD	COM	14B	LMH	42,043.46	100.0	42,043.46	3	3	100.0	0	3
1999	0008	454 JAS/HIP/24026/JAY	COM	14B	LMH	14,393.44	100.0	14,393.44	2	2	100.0	0	2
1999	0008	457 JAS/HIP/24029/MAGAZINE	COM	14B	LMH	2,181.91	100.0	2,181.91	2	2	100.0	0	2
1999	0008	463 JAS/HIP/24030/GORE ST	COM	14B	LMH	48,302.25	100.0	48,302.25	2	1	50.0	0	2
1999	0008	464 JAS/HIP/24032/PUTNAM	COM	14B	LMH	41,048.56	100.0	41,048.56	3	3	100.0	0	3

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1999	0008	466 JAS/HIP/24035/HARDWICK ST	COM	14A	LMH	31,404.13	100.0	31,404.13	1	1	100.0	0	1
1999	0008	467 JAS/HIP/24036/HOWARD ST	COM	14H	LMH	4,618.10	100.0	4,618.10	2	2	100.0	0	2
1999	0008	474 JAS/HIP/24037/LOPEZ	COM	14B	LMH	11,650.13	100.0	11,650.13	2	2	100.0	0	2
1999	0008	483 JAS/HIP/25001/CHESTNUT	COM	14A	LMH	16,681.49	100.0	16,681.49	1	1	100.0	0	1
1999	0008	484 JAS/HIP/25002/ANDREW	COM	14B	LMH	7,598.17	100.0	7,598.17	2	2	100.0	0	2
1999	0008	485 JAS/HIP/25003/COTTAGE	COM	14B	LMH	1,710.01	100.0	1,710.01	1	1	100.0	0	1
1999	0008	486 JAS/HIP/25004/JAY	COM	14B	LMH	4,957.51	100.0	4,957.51	2	2	100.0	0	2
1999	0008	487 JAS/HIP/25005/FRANKLIN	COM	14A	LMH	14,243.59	100.0	14,243.59	1	1	100.0	0	1
1999	0008	557 JAS/HIP/25009/ELM	COM	14B	LMH	29,692.41	100.0	29,692.41	3	3	100.0	0	3
1999	0008	574 JAS/HIP/25010/ANDREW	COM	14B	LMH	25,797.40	100.0	25,797.40	2	2	100.0	0	2
1999	0008	578 JAS/HIP/25014/GREEN	COM	14A	SBS	1,630.58	0.0	1,630.58	0	0	0.0	0	0
1999	0008	593 JAS/HIP/25019/ALLSTON	COM	14H	LMH	1,273.17	100.0	1,273.17	1	1	100.0	0	1
1999	0008	602 JAS/HIP/25025/FRANKLIN	COM	14H	LMH	618.32	100.0	618.32	1	1	100.0	0	1
1999	0008	606 JAS/HIP/25029/PLEASANT	COM	14H	LMH	192.46	0.0	192.46	0	0	0.0	0	0
1999	0009	233 HRI/HIP/CASE OVERHEAD	COM	14H	LMH	74,739.75	0.0	74,739.75	0	0	0.0	0	0
1999	0009	401 HRI/HIP/9907/CHILTON	COM	14B	LMH	30,745.00	100.0	30,745.00	2	1	50.0	0	2
1999	0009	448 HRI/HIP/9915/ORCHARD	COM	14B	LMH	13,916.00	100.0	13,916.00	2	2	100.0	0	2
1999	0009	449 HRI/HIP/9916/PINE	COM	14A	LMH	10,277.14	100.0	10,277.14	1	1	100.0	0	1
1999	0009	460 HRI/HIP/9918/REED ST.	COM	14A	LMH	3,371.00	100.0	3,371.00	1	1	100.0	0	1
1999	0009	461 HRI/HIP/9919/EATON ST	COM	14B	LMH	3,731.00	100.0	3,731.00	2	2	100.0	0	2
1999	0009	462 HRI/HIP/9920/CAMBRIDGE TER.	COM	14B	LMH	6,944.00	100.0	6,944.00	3	3	100.0	0	3
1999	0009	469 HRI/HIP/2001/CUSHING	COM	14A	LMH	18,849.00	100.0	18,849.00	1	1	100.0	0	1
1999	0009	470 HRI/HIP/2002/BROOKFORD	COM	14B	LMH	22,041.00	100.0	22,041.00	2	2	100.0	0	2
1999	0009	471 HRI/HIP/2003/CAMERAN	COM	14B	LMH	39,280.00	100.0	39,280.00	2	2	100.0	0	2
1999	0009	472 HRI/HIP/2004/ASHBURTON	COM	14B	LMH	12,129.00	100.0	12,129.00	3	3	100.0	0	3
1999	0009	500 HRI/HIP/2005/ESSEX	COM	14B	LMH	34,837.00	100.0	34,837.00	3	3	100.0	0	3
1999	0009	501 HRI/HIP/2006/HARVEY	COM	14H	LMH	2,153.00	100.0	2,153.00	1	0	0.0	0	1
1999	0009	502 HRI/HIP/2007/RICHDALE	COM	14B	LMH	13,278.00	100.0	13,278.00	3	3	100.0	0	3
1999	0009	503 HRI/HIP/2008/DICKINSON	COM	14A	LMH	14,118.00	100.0	14,118.00	1	1	100.0	0	1

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1999	0009	506 HRI/HIP/2011/REED	COM	14B	LMH	1,177.00	100.0	1,177.00	2	2	100.0	0	2	
1999	0009	568 HRI/HIP/2012/FOCH	COM	14B	LMH	1,664.00	100.0	1,664.00	2	2	100.0	0	2	
1999	0009	569 HRI/HIP/2013/MONTGOMERY	COM	14A	LMH	37,121.00	100.0	37,121.00	1	1	100.0	0	1	
1999	0009	572 HRI/HIP/2016/MASS AVE	COM	14H	LMH	350.00	0.0	350.00	0	0	0.0	0	0	
1999	0009	573 HRI/HIP/2017/FRANCIS	COM	14A	LMH	4,629.00	100.0	4,629.00	1	1	100.0	0	1	
1999	0009	611 HRI/HIP/2022/CREIGHTON	COM	14H	LMH	10,103.00	100.0	10,103.00	3	3	100.0	0	3	
1999	0010	52 CNAHS/31 ROBERTS	COM	14B	LMH	41,121.94	100.0	41,121.94	6	5	83.3	0	6	
1999	0010	234 CNAHS CASE OVERHEAD	COM	14H	LMH	51,434.84	0.0	51,434.84	0	0	0.0	0	0	
1999	0010	405 CNAHS/AHD/WINDSOR	COM	14H	LMH	5,147.00	100.0	5,147.00	4	3	75.0	0	4	
1999	0010	513 CNAHS/AHD/77 ELM	COM	14B	LMH	18,652.00	100.0	18,652.00	6	6	100.0	0	6	
1999	0010	566 CNAHS/AHD/WINDSOR	COM	14H	LMH	241.00	0.0	241.00	0	0	0.0	0	0	
1999	0010	567 CNAHS/AHD/PD7	COM	14H	LMH	345.00	0.0	345.00	0	0	0.0	0	0	
1999	0011	495 JAS/RAP/2326	COM	14A	LMH	2,835.16	100.0	2,835.16	1	1	100.0	0	1	
1999	0011	496 JAS/RAP/PUB HSG 3912	COM	14C	LMH	5,315.84	100.0	5,315.84	50	50	100.0	0	50	
1999	0011	562 JAS/RAP/MELLO/0001	COM	14B	LMH	37,274.24	100.0	37,274.24	10	10	100.0	0	10	
1999	0011	595 JAS/RAP/FRANKLIN/0001	COM	14B	LMH	6,040.59	100.0	6,040.59	5	5	100.0	0	5	
1999	0012	411 HISTORICAL GRANTS	COM	16A	LMH	85,153.34	0.0	85,153.34	0	0	0.0	0	0	
1999 TOTALS: BUDGETED/UNDERWAY						0.00	0.0	0.00	0	0	0.0	0	0	
						COMPLETED	2,900,542.91	100.0	2,900,542.91	261	253	96.9	0	261
							2,900,542.91	100.0	2,900,542.91	261	253	96.9	0	261

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total EST. AMT	% CDBG	CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
													OCCUPIED OWNER	UNITS RENTER
1998	0003	458	JAS/ACQ./267 COLUMBIA	COM	14G	LMH	66,000.00	0.0	66,000.00	0	0	0.0	0	0
1998	0005	371	HGS.PROJ.EX./SALARIES	COM	14H	LMH	347,654.89	0.0	347,654.89	0	0	0.0	0	0
1998	0039	395	HRI/HIP/9901/HUBBARD	COM	14A	LMH	15,017.00	100.0	15,017.00	1	1	100.0	0	1
1998	0039	396	HRI/HIP/9902/LAKEVIEW	COM	14B	LMH	8,894.00	100.0	8,894.00	2	2	100.0	0	2

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1998	0039	397 HRI/HIP/9903/RICHARD	COM	14A	LMH	4,181.00	100.0	4,181.00	1	1	100.0	0	1
1998	0039	398 HRI/HIP/9904/RINDGE	COM	14A	LMH	12,521.00	100.0	12,521.00	1	1	100.0	0	1
1998	0039	399 HRI/HIP/9905/HARTFORD	COM	14B	LMH	12,324.86	100.0	12,324.86	2	2	100.0	0	2
1998	0039	400 HRI/HIP/9906/REED	COM	14B	LMH	1,006.00	100.0	1,006.00	2	2	100.0	0	2
1998	0039	402 HRI/HIP/9908/MURDOCK	COM	14B	LMH	764.00	100.0	764.00	2	2	100.0	0	2
1998	0039	403 HRI/HIP/9909/WALDEN	COM	14B	LMH	37,601.00	100.0	37,601.00	2	2	100.0	0	2
1998	0039	404 HRI/HIP/9910/PINE	COM	14B	LMH	17,261.00	100.0	17,261.00	2	2	100.0	0	2
1998	0039	444 HRI/HIP/9911/RC KELLY	COM	14A	LMH	195.00	100.0	195.00	1	0	0.0	0	1
1998	0039	445 HRI/HIP/9912/HARRINGTON	COM	14A	LMH	84.00	100.0	84.00	1	0	0.0	0	1
1998	0039	446 HRI/HIP/9913/DAY	COM	14B	LMH	219.00	100.0	219.00	2	2	100.0	0	2
1998	0039	447 HRI/HIP/9914/CHERRY	COM	14A	LMH	1,310.00	100.0	1,310.00	1	1	100.0	0	1
1998	0039	459 HRI/HIP/9917/HUBBARD	COM	14A	LMH	6,047.64	100.0	6,047.64	1	1	100.0	0	1
1998	0040	382 JAS/HIP/23043	COM	14A	LMH	624.28	100.0	624.28	1	1	100.0	0	1
1998	0040	383 JAS/HIP/24001	COM	14A	LMH	2,356.10	100.0	2,356.10	1	1	100.0	0	1
1998	0040	384 JAS/HIP/24002	COM	14B	LMH	13,824.11	100.0	13,824.11	3	3	100.0	0	3
1998	0040	385 JAS/HIP/24006	COM	14A	LMH	2,023.20	100.0	2,023.20	1	1	100.0	0	1
1998	0040	387 JAS/HIP/24003/WEBSTER	COM	14H	LMH	2,647.48	100.0	2,647.48	1	1	100.0	0	1
1998	0040	388 JAS/HIP/24005/WEBSTER	COM	14H	LMH	2,647.48	100.0	2,647.48	1	1	100.0	0	1
1998	0040	390 JAS/HIP/24008/SECKEL	COM	14B	LMH	3,129.40	100.0	3,129.40	4	3	75.0	0	4
1998	0040	391 JAS/HIP/24010/GREEN	COM	14H	LMH	4,172.55	100.0	4,172.55	2	2	100.0	0	2
1998	0040	392 JAS/HIP/24001/PUTNAM	COM	14A	LMH	2,647.48	100.0	2,647.48	1	1	100.0	0	1
1998	0040	394 JAS/HIP/24014/THORNDIKE	COM	14B	LMH	34,860.51	100.0	34,860.51	4	4	100.0	0	4
1998	0040	414 JAS/HIP/20021/MAGAZINE	COM	14H	LMH	2,697.60	100.0	2,697.60	3	2	66.7	0	3
1998	0040	418 JAS/HIP/24018/THORNDIKE	COM	14H	LMH	2,023.20	100.0	2,023.20	4	4	100.0	0	4
1998	0040	440 JAS/HIP/24023/THIRD	COM	14H	LMH	64,939.05	7.6	4,939.05	4	3	75.0	0	4
1998	0040	453 JAS/HIP/24025/THORNDIKE	COM	14H	LMH	3,976.05	100.0	3,976.05	2	2	100.0	0	2
1998	0040	455 JAS/HIP/24027/HURLEY	COM	14A	LMH	15,713.03	100.0	15,713.03	1	1	100.0	0	1
1998	0040	465 JAS/HIP/24034/CHARLES ST.	COM	14H	LMH	2,840.81	100.0	2,840.81	3	3	100.0	0	3
1998	0040	475 JAS/HIP/24038/WESTERN	COM	14A	LMH	2,762.43	100.0	2,762.43	1	1	100.0	0	1

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1998	0047	380	JAS/RAP/NORFOLK	COM	14C	LMH	639.36	0.0	639.36	0	0	0.0	0	0
1998	0047	476	RAP/TREMONT/2326	COM	14B	LMH	970.50	100.0	970.50	3	3	100.0	0	3
1998	0048	412	HISTORICAL PROJ.EX.	COM	16A	LMH	5,000.00	0.0	5,000.00	0	0	0.0	0	0
1998 TOTALS: BUDGETED/UNDERWAY							0.00	0.0	0.00	0	0	0.0	0	0
COMPLETED							701,575.01	91.4	641,575.01	61	56	91.8	0	61
							701,575.01	91.4	641,575.01	61	56	91.8	0	61

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total		CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE	
							EST. AMT	% CDBG					OCCUPIED OWNER	UNITS RENTER
1997	0037	183	JAS/HIP/22015	COM	14A	LMH	2,025.31	100.0	2,025.31	1	1	100.0	0	1
1997	0037	186	JAS/HIP/22020	COM	14B			0.0	0.00	0	0	0.0	0	0
1997	0037	187	JAS/HIP/22022	COM	14B	LMH	0.00		0.00	1	1	100.0	0	1
1997	0037	188	JAS/HIP/22023	COM	14H	LMH	348.65	100.0	348.65	1	1	100.0	0	1
1997	0037	189	JAS/HIP/22030	COM	14A	SBS	4,421.54	0.0	4,421.54	0	0	0.0	0	0
1997	0037	190	JAS/HIP/22033	COM	14B	LMH	2,917.92	100.0	2,917.92	2	2	100.0	0	2
1997	0037	191	JAS/HIP/23005	COM	14B	LMH	9,676.06	100.0	9,676.06	3	3	100.0	0	3
1997	0037	192	JAS/HIP/23006	COM	14B	LMH	8,643.62	100.0	8,643.62	4	4	100.0	0	4
1997	0037	193	JAS/HIP/SINGLES	COM	14A	LMH	77,195.39	100.0	77,195.39	11	11	100.0	0	11
1997	0037	194	JAS/HIP/23010	COM	14B	SBS	2,635.38	0.0	2,635.38	0	0	0.0	0	0
1997	0037	195	JAS/HIP/23011	COM	14A	SBS	2,635.38	0.0	2,635.38	0	0	0.0	0	0
1997	0037	196	JAS/HIP/23012	COM	14A	SBS	3,426.97	0.0	3,426.97	0	0	0.0	0	0
1997	0037	197	JAS/HIP/23016	COM	14B	LMH	1,180.42	100.0	1,180.42	1	1	100.0	0	1
1997	0037	198	JAS/HIP/23017	COM	14B	LMH	1,833.00	100.0	1,833.00	3	3	100.0	0	3
1997	0037	199	JAS/HIP/23021	COM	14B	LMH	1,233.96	100.0	1,233.96	2	2	100.0	0	2
1997	0037	207	HRI/HIP/9803	COM	14B	LMH	17,474.20	100.0	17,474.20	3	2	66.7	0	3
1997	0037	208	HRI/HIP/9801	COM	14A	LMH	2,079.00	100.0	2,079.00	1	1	100.0	0	1
1997	0037	209	HRI/HIP/9721	COM	14A	LMH	183.00	100.0	183.00	1	1	100.0	0	1

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1997	0037	210 HRI/HIP/9718	COM	14A	LMH	660.00	100.0	660.00	1	1	100.0	0	1
1997	0037	211 HRI/HIP/9716	COM	14A	LMH	760.00	100.0	760.00	1	1	100.0	0	1
1997	0037	212 HRI/HIP/9805	COM	14B	LMH	0.00		0.00	2	1	50.0	0	2
1997	0037	214 HRI/HIP/9701	COM	14B			0.0	0.00	0	0	0.0	0	0
1997	0037	215 HRI/HIP/9802	COM	14A			0.0	0.00	0	0	0.0	0	0
1997	0037	216 HRI/HIP/9804	COM	14B	LMH	4,512.75	100.0	4,512.75	2	2	100.0	0	2
1997	0037	217 HRI/HIP/#9720	COM	14B			0.0	0.00	0	0	0.0	0	0
1997	0037	218 HRI/HIP/SIMMONS	COM	14B			0.0	0.00	0	0	0.0	0	0
1997	0037	219 HRI/HIP/FICHTER	COM	14B			0.0	0.00	0	0	0.0	0	0
1997	0037	220 HRI/HIP/MAHONEY	COM	14B			0.0	0.00	0	0	0.0	0	0
1997	0037	221 HRI/HIP/9523	COM	14B	LMH	549.00	100.0	549.00	1	1	100.0	0	1
1997	0037	222 HRI/HIP/9806	COM	14B	LMH	12,361.75	100.0	12,361.75	2	2	100.0	0	2
1997	0037	223 HRI/HIP/9807	COM	14B	LMH	1,373.00	100.0	1,373.00	2	1	50.0	0	2
1997	0037	224 HRI/HIP/PREDEV	COM	14A	LMH	23.00	0.0	23.00	0	0	0.0	0	0
1997	0037	225 HRI/HIP/PREDEV	COM	14A	LMH	23.00	0.0	23.00	0	0	0.0	0	0
1997	0037	226 HRI/HIP/PREDEV	COM	14A	LMH	23.00	0.0	23.00	0	0	0.0	0	0
1997	0037	227 HRI/HIP/PREDEV	COM	14A	LMH	308.00	0.0	308.00	0	0	0.0	0	0
1997	0037	228 HRI/HIP/OVERHEAD	COM	14H	LMH	88.00	0.0	88.00	0	0	0.0	0	0
1997	0037	275 JAS/HIP/23018018	COM	14A	LMH	2,067.95	100.0	2,067.95	1	1	100.0	0	1
1997	0037	276 JAS/HIP/23026	COM	14A	LMH	3,268.00	100.0	3,268.00	1	1	100.0	0	1
1997	0037	277 HRI/HIP/9808	COM	14H	LMH	3,252.75	100.0	3,252.75	2	2	100.0	0	2
1997	0037	278 HRI/HIP/9809	COM	14B	LMH	1,117.00	100.0	1,117.00	2	2	100.0	0	2
1997	0037	279 HRI/HIP/9811	COM	14B	LMH	17,952.75	100.0	17,952.75	2	2	100.0	0	2
1997	0037	287 HRI/HIP/9810	COM	14B	LMH	219.00	100.0	219.00	3	3	100.0	0	3
1997	0037	288 JAS/HIP/23028	COM	14B	LMH	4,641.62	100.0	4,641.62	3	3	100.0	0	3
1997	0037	289 JAS/HIP/23029	COM	14B	LMH	5,451.10	100.0	5,451.10	2	2	100.0	0	2
1997	0037	314 JAS/HIP/23031/JAY	COM	14B	LMH	11,541.83	100.0	11,541.83	2	2	100.0	0	2
1997	0037	315 JAS/HIP/23032	COM	14B	LMH	1,158.20	100.0	1,158.20	3	3	100.0	0	3
1997	0037	317 JAS/HIP/23034	COM	14A	LMH	6,689.32	100.0	6,689.32	1	1	100.0	0	1

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1997	0037	321 HRI/HIP/9812	COM	14A	LMH	5,230.75	100.0	5,230.75	1	1	100.0	0	1
1997	0037	322 HRI/HIP/9813	COM	14B	LMH	26,458.75	100.0	26,458.75	2	2	100.0	0	2
1997	0037	323 JAS/HIP/23035	COM	14B	LMH	4,142.93	100.0	4,142.93	2	2	100.0	0	2
1997	0037	324 JAS/HIP/23036	COM	14H	LMH	2,987.33	100.0	2,987.33	3	3	100.0	0	3
1997	0037	325 JAS/HIP/23037/LOPEZ	COM	14B	LMH	7,686.20	100.0	7,686.20	2	2	100.0	0	2
1997	0037	327 JAS/HIP/23039/MAGEE	COM	14B	LMH	11,954.01	100.0	11,954.01	2	2	100.0	0	2
1997	0039	229 CNAHS 22-24 HEWS	COM	14H	LMH	2,144.94	100.0	2,144.94	6	6	100.0	0	6
1997	0039	230 CNAHS 25-27 HOWARD	COM	14H	LMH	1,867.94	100.0	1,867.94	6	6	100.0	0	6
1997	0039	231 CNAHS PREDEV(64OXFORD)	COM	14H	LMH	1,446.94	0.0	1,446.94	0	0	0.0	0	0
1997	0039	232 CNAHS PREDEV(164AUBURN)	COM	14H	LMH	1,446.94	0.0	1,446.94	0	0	0.0	0	0
1997	0039	235 CNAHS JAS CARD.MED.	COM	14H	LMH	3,806.94	0.0	3,806.94	0	0	0.0	0	0
1997	0039	280 CNAHS HRI HARVARD PROP.	COM	14H	LMH	1,446.94	0.0	1,446.94	0	0	0.0	0	0
1997	0039	281 CNAHS PREDEV #5	COM	14H	LMH	1,446.94	100.0	1,446.94	6	6	100.0	0	6
1997	0040	236 JAS/AHD/01801	COM	14B	LMH	1,056.34	100.0	1,056.34	6	6	100.0	0	6
1997	0040	237 JAS/AHD/02007	COM	14H	LMH	1,055.66	100.0	1,055.66	1	1	100.0	0	1
1997	0040	238 JAS/AHD/2325	COM	14B	LMH	194.71	100.0	194.71	2	2	100.0	0	2
1997	0040	239 JAS/AHD/BERKSHIRE/2326	COM	14B	LMH	49,413.37	100.0	49,413.37	6	6	100.0	0	6
1997	0040	241 JAS/AHD/(TREMONT)	COM	14B			0.0	0.00	0	0	0.0	0	0
1997	0040	245 HRI AHD (317 PROSPECT)	COM	14H	LMH	2,655.18	0.0	2,655.18	0	0	0.0	0	0
1997	0040	246 HRI AHD (AUBURN CT)	COM	14B	LMH	5,113.18	100.0	5,113.18	77	39	50.6	0	77
1997	0040	247 HRI AHD (LAUREL COOP)	COM	14H	LMH	2,655.18	0.0	2,655.18	0	0	0.0	0	0
1997	0040	248 HRI AHD (294 PROSPECT)	COM	14H	LMH	2,655.18	0.0	2,655.18	0	0	0.0	0	0
1997	0040	249 HRI/AHD (COL/HAMP PHASE II)	COM	14B	LMH	3,190.89	100.0	3,190.89	1	1	100.0	0	1
1997	0040	250 HRI AHD (32 KINNARD)	COM	14B	LMH	2,853.18	0.0	2,853.18	0	0	0.0	0	0
1997	0040	282 HRI/AHD/BROOKLINE II	COM	14H	LMH	52,380.18	0.0	52,380.18	0	0	0.0	0	0
1997	0040	283 HRI AHD NOV COLLECTIVE	COM	14H	LMH	2,844.18	100.0	2,844.18	1	1	100.0	0	1
1997	0041	253 JAS RAP (WASHINGTON ST.)	COM	14B	LMH	26,966.32	100.0	26,966.32	4	4	100.0	0	4
1997	0041	254 JAS RAP (NORFOLK)	COM	14B	LMH	14,617.80	100.0	14,617.80	4	4	100.0	0	4
1997	0041	255 JAS RAP (CHA-WASH. ELMS)	COM	14C	LMH	14,435.17	0.0	14,435.17	0	0	0.0	0	0

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1997	0041	259 JAS RAP (UPTON)	COM	14A	LMH	3,181.72	0.0	3,181.72	0	0	0.0	0	0
1997	0041	260 JAS RAP (HIP/UPTON)	COM	14A	LMH	16,169.69	0.0	16,169.69	0	0	0.0	0	0
1997	0041	261 JAS RAP (AHD/WEBSTER)	COM	14B	LMH	13,118.73	0.0	13,118.73	0	0	0.0	0	0
1997	0041	318 JAS RAP (56 BERKSHIRE)	COM	14H	LMH	30,020.39	0.0	30,020.39	0	0	0.0	0	0
1997	0041	328 JAS RAP #20119	COM	14H	LMH	2,032.86	0.0	2,032.86	0	0	0.0	0	0
1997	0041	352 JAS/RAP MAGEE	COM	14H	LMH	15.56	0.0	15.56	0	0	0.0	0	0
1997	0048	270 HSG. DEV. PROJ. EX. CONTRACTS	COM	14B	LMH	12,658.21	0.0	12,658.21	0	0	0.0	0	0
1997	0049	269 HSG PROJ. EX. NOV.	COM	14H	LMH	11,716.61	0.0	11,716.61	0	0	0.0	0	0
1997	0049	271 HSG PROJ. EX. DEC.	COM	14H	LMH	24,134.62	0.0	24,134.62	0	0	0.0	0	0
1997	0049	274 HSG. PROJ. EX. JAN.	COM	14H	LMH	20,024.43	0.0	20,024.43	0	0	0.0	0	0
1997	0049	290 HSG PROJ. EX. FEB.	COM	14H	LMH	20,677.66	0.0	20,677.66	0	0	0.0	0	0
1997	0049	319 HSG PROJ. EX. MARCH	COM	14H	LMH	21,132.67	0.0	21,132.67	0	0	0.0	0	0
1997	0049	330 HSG PROJ EX. APRIL/MAY	COM	14H	LMH	56,948.67	0.0	56,948.67	0	0	0.0	0	0
1997	0049	353 HOUSING PROJECT EXECUTION/JUNE	COM	14H	LMH	15,084.92	0.0	15,084.92	0	0	0.0	0	0
1997	0051	338 CAMBRIDGE HISTORICAL GRANTS	COM	16A	LMH	19,500.00	0.0	19,500.00	0	0	0.0	0	0
1997 TOTALS: BUDGETED/UNDERWAY						0.00	0.0	0.00	0	0	0.0	0	0
COMPLETED						736,521.63	100.0	736,521.63	199	158	79.3	0	199
						736,521.63	100.0	736,521.63	199	158	79.3	0	199

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	Total		CDBG DRAWN AMOUNT	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE		
							EST. AMT	% CDBG					OCCUPIED OWNER	UNITS RENTER	
1994	0001	1	HOME COMMITTED FUNDS ADJUSTMENT	OPEN	14H				0.0	0.00	0	0	0.0	0	0
1994	0002	31	Unknown	COM	14C	LMH	0.00	0.0	0.00	0	0	0.0	0	0	
1994	0002	32	Unknown	COM	14C	LMH	0.00	0.0	0.00	0	0	0.0	0	0	
1994	0002	33	Unknown	COM	14C	LMH	0.00	0.0	0.00	0	0	0.0	0	0	
1994	0002	35	Unknown	COM	14B	LMH	0.00		0.00	59	59	100.0	0	59	
1994	0002	36	HRI AHD (MEM DR)	COM	14B	LMH	115,323.18	100.0	115,323.18	211	211	100.0	0	211	

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1994	0002	37 Unknown	COM	14B	LMH	0.00		0.00	3	3	100.0	0	3
1994	0002	38 Unknown	COM	14B	LMH	0.00		0.00	6	6	100.0	0	6
1994	0002	39 HRI/AHD/HARV	COM	14B	LMH	147,265.18	100.0	147,265.18	100	53	53.0	0	100
1994	0002	41 Unknown	COM	14B	LMH	0.00		0.00	77	39	50.6	0	77
1994	0002	42 Unknown	COM	14B	LMH	0.00		0.00	16	16	100.0	0	16
1994	0002	45 Unknown	COM	14B	LMH	0.00		0.00	6	6	100.0	0	6
1994	0002	46 Unknown	COM	14B	LMH	0.00		0.00	6	6	100.0	0	6
1994	0002	47 CNAHS CAMBRIDGE	COM	14B	LMH	4,331.94	100.0	4,331.94	8	5	62.5	0	8
1994	0002	48 Unknown	COM	14B	LMH	0.00		0.00	6	6	100.0	0	6
1994	0002	49 CNAHS 300 PROSPECT	COM	14B	LMH	5,846.94	100.0	5,846.94	6	6	100.0	0	6
1994	0002	50 Unknown	COM	14B	LMH	0.00		0.00	6	6	100.0	0	6
1994	0002	57 CNAHS PREDEV(70 SPRING)	COM	14H	LMH	1,690.94	100.0	1,690.94	6	6	100.0	0	6
1994	0002	58 Unknown	COM	14A	LMH	0.00		0.00	32	5	15.6	0	32
1994	0002	59 Unknown	COM	16A	LMH	0.00		0.00	1	1	100.0	0	1
1994	0002	60 Unknown	COM	16A	LMH	0.00		0.00	3	3	100.0	0	3
1994	0002	61 Unknown	COM	16A	LMH	0.00		0.00	1	1	100.0	0	1
1994	0002	62 Unknown	COM	16A	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	63 Unknown	COM	16A	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	74 JAS/HIP/22003,028,029	COM	14A	LMH	3,913.85	100.0	3,913.85	3	3	100.0	0	3
1994	0002	75 Unknown	COM	14A	LMH	0.00	0.0	0.00	0	0	0.0	0	0
1994	0002	76 Unknown	COM	14A	LMH	0.00		0.00	5	5	100.0	0	5
1994	0002	77 JUST A START AFFORD. HSG. DEV. SINGLES	COM	14A	LMH	0.00		0.00	5	5	100.0	0	5
1994	0002	78 HOMEOWNERS' REHAB. SINGLE HIP	COM	14A	LMH	0.00		0.00	4	4	100.0	0	4
1994	0002	79 Unknown	COM	14B	LMH	0.00		0.00	3	3	100.0	0	3
1994	0002	80 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	81 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	82 Unknown	COM	14B	LMH	0.00		0.00	3	3	100.0	0	3
1994	0002	83 Unknown	COM	14B	LMH	0.00		0.00	1	1	100.0	0	1
1994	0002	84 JUST A START MULTI #21017	COM	14B	LMH	0.00		0.00	3	3	100.0	0	3

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1994	0002	85 JUST A START MULTI #21019	COM	14B	LMH	0.00		0.00	1	1	100.0	0	1
1994	0002	86 JUST A START MULTI #21021	COM	14B	LMH	0.00		0.00	1	1	100.0	0	1
1994	0002	87 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	88 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	89 JUST A START MULTI #21032	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	90 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	91 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	92 JUST A START MULTI #21043	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	93 JUST A START MULTI #21046	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	94 JAS/HIP/22002	COM	14B	LMH	1,233.96	100.0	1,233.96	2	2	100.0	0	2
1994	0002	95 JAS/HIP/22004	COM	14B	LMH	2,224.06	100.0	2,224.06	3	3	100.0	0	3
1994	0002	96 JAS/HIP/22005	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	97 JUST A START MULTI #22006	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	98 JAS/HIP/22007	COM	14B	LMH	4,645.08	100.0	4,645.08	2	2	100.0	0	2
1994	0002	99 JAS/HIP/22008	COM	14B	LMH	2,056.60	100.0	2,056.60	2	2	100.0	0	2
1994	0002	100 JUST A START MULTI #22009	COM	14B	LMH	0.00		0.00	3	3	100.0	0	3
1994	0002	101 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	102 JAS/HIP/22017	COM	14B	LMH	1,645.28	100.0	1,645.28	1	1	100.0	0	1
1994	0002	103 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	104 JUST A START MULTI #22019	COM	14B	LMH	0.00		0.00	3	3	100.0	0	3
1994	0002	105 Unknown	COM	14B	LMH	0.00		0.00	3	3	100.0	0	3
1994	0002	107 JAS/HIP/22024	COM	14B	LMH	2,056.60	100.0	2,056.60	3	2	66.7	0	3
1994	0002	108 Unknown	COM	14B	LMH	0.00		0.00	1	1	100.0	0	1
1994	0002	109 Unknown	COM	14B	LMH	0.00		0.00	1	1	100.0	0	1
1994	0002	110 Unknown	COM	14B	LMH	0.00		0.00	1	1	100.0	0	1
1994	0002	111 Unknown	COM	14B	LMH	0.00		0.00	1	1	100.0	0	1
1994	0002	112 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	113 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	114 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2

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1994	0002	115 Unknown	COM	14B	LMH	0.00		0.00	3	3	100.0	0	3
1994	0002	116 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	117 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	118 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	120 Unknown	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	121 HRI/HIP/9712	COM	14B	LMH	0.00		0.00	2	2	100.0	0	2
1994	0002	122 Unknown	COM	14B	LMH	0.00		0.00	1	1	100.0	0	1
1994	0002	123 HRI/HIP/9717	COM	14B	LMH	3,350.00	100.0	3,350.00	2	2	100.0	0	2
1994	0002	124 Unknown	COM	14B	LMH	0.00		0.00	6	6	100.0	0	6
1994	0002	125 Unknown	COM	14B	LMH	0.00		0.00	3	3	100.0	0	3
1994	0002	128 JAS/AHD/02112	COM	14B	LMH	1,264.18	100.0	1,264.18	7	7	100.0	0	7
1994	0002	129 JAS/AHD/02113	COM	14B	LMH	302.99	100.0	302.99	4	4	100.0	0	4
1994	0002	131 JAS/AHD/02115	COM	14B	LMH	292.07	100.0	292.07	9	9	100.0	0	9
1994	0002	132 JAS/AHD/RINDGE/2220	COM	14H	LMH	5,480.73	100.0	5,480.73	273	273	100.0	0	273
1994	0002	133 JAS/AHD/WEBSTER/02221	COM	14B	LMH	3,995.15	100.0	3,995.15	5	3	60.0	0	5
1994	0002	134 JAS/AHD/CARD.MED/2223	COM	14B	LMH	18,343.71	100.0	18,343.71	6	6	100.0	0	6
		1994 TOTALS: BUDGETED/UNDERWAY				0.00	0.0	0.00	0	0	0.0	0	0
		COMPLETED				325,262.44	100.0	325,262.44	973	855	87.8	0	973

						325,262.44	100.0	325,262.44	973	855	87.8	0	973

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 ESG Program Financial Summary
 For Fiscal Year : 2010
 CAMBRIDGE,MA

Grantee Name	Grant Amount	Committed Amount	Disbursed Amount
CAMBRIDGE, MA	\$139,577.00	\$139,577.00	\$118,912.75
Total for BOSTON :	\$139,577.00	\$139,577.00	\$118,912.75
Total for ESG Program :	\$139,577.00	\$139,577.00	\$118,912.75



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Pgm Year	Proj ID	IDIS Act ID	Activity Name	Status	Target Area Name	Area Type	Matrix Code	Ntl Obj	CDBG Funded Amount	CDBG Drawn Amount
2010	5	1990	JAS/HIP/Green/36002	Completed	NRS EAST	Strategy area	14A	LMH	\$5,642.36	\$5,642.36
		1991	JAS/HIP/Windsor/36003	Completed	NRS EAST	Strategy area	14B	URG	\$11,256.95	\$11,256.95
		1992	JAS/HIP/Norfolk/36004	Open	NRS EAST	Strategy area	14B	LMH	\$2,984.21	\$2,984.21
		1993	JAS/HIP/Allston Ct./36006	Open	NRS EAST	Strategy area	14H	LMH	\$12,198.79	\$12,168.79
		1994	JAS/HIP/Rehab Admin	Completed	NRS EAST	Strategy area	14H	LMH	\$51,636.22	\$51,636.22
		2026	JAS/HIP/36007/Franklin	Completed	NRS EAST	Strategy area	14H	LMH	\$7,092.51	\$7,092.51
		2028	JAS/HIP/36009/Sixth	Open	NRS EAST	Strategy area	14A	LMH	\$54,202.63	\$9,202.63
		2030	JAS/HIP/36011/Broadway	Completed	NRS EAST	Strategy area	14H	LMH	\$5,364.65	\$5,364.65
		2077	JAS/HIP/36013/Speradakis Ter.	Open	NRS EAST	Strategy area	14B	LMH	\$36,052.92	\$6,190.92
		2078	JAS/HIP/36014/Pleasant	Completed	NRS EAST	Strategy area	14H	LMH	\$5,228.93	\$5,228.93
		2079	JAS/HIP/36015/Columbia	Open	NRS EAST	Strategy area	14H	LMH	\$5,228.93	\$5,228.93
		2080	JAS/HIP/36016/Hampshire	Completed	NRS EAST	Strategy area	14B	SBR	\$2,320.84	\$2,320.84
		2081	JAS/HIP/36017/Mass. Ave.	Completed	NRS WEST	Strategy area	14H	LMH	\$4,238.18	\$4,238.18
		2082	JAS/HIP/36018/Harding	Completed	NRS EAST	Strategy area	14H	LMH	\$4,238.18	\$4,238.18
		2083	JAS/HIP/36019/Norfolk	Open	NRS EAST	Strategy area	14B	LMH	\$44,236.18	\$4,238.18
		2084	JAS/HIP/36020/Windsor	Open	NRS EAST	Strategy area	14B	LMH	\$2,908.09	\$2,908.09
		2095	JAS/HIP/36021/Brookline	Open	NRS EAST	Strategy area	14A	LMHSP	\$1,708.72	\$1,708.72
		2096	JAS/HIP/36022/Berkshire	Completed	NRS EAST	Strategy area	14A	LMHSP	\$5,347.82	\$5,347.82
	6	2088	HRI/HIP/Bolton St./3605	Open	NRS WEST	Strategy area	14H	LMH	\$502.00	\$502.00
		2089	HRI/HIP/Rindge Ave./3607	Open	NRS WEST	Strategy area	14H	LMH	\$507.31	\$507.31
		2090	HRI/HIP/Chestnut St./3608	Open	NRS EAST	Strategy area	14H	LMH	\$1,079.40	\$1,079.40
		2091	HRI/HIP/Prince St./3609	Completed	NRS EAST	Strategy area	14H	LMH	\$586.16	\$586.16



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Pgm Year	Proj ID	IDIS Act ID	Activity Name	Status	Target Area Name	Area Type	Matrix Code	Ntl Obj	CDBG Funded Amount	CDBG Drawn Amount
2010	6	2092	HRI/HIP/Creighton St. St./3610	Open	NRS EAST	Strategy area	14H	LMH	\$339.72	\$339.72
		2093	HRI/HIP/Sherman St./3611	Open	NRS WEST	Strategy area	14H	LMH	\$585.92	\$585.92
	7	1997	JAS/AHD/FY11 Resales	Open	NRS EAST	Strategy area	14H	LMH	\$220,670.92	\$219,687.15
	8	2006	HRI/AHD/InmanCAST	Open	NRS EAST	Strategy area	14H	LMH	\$47,449.63	\$47,449.63
	9	2019	CNAHS/21 Howard St./232	Open	NRS EAST	Strategy area	14H	LMH	\$38,975.53	\$38,252.68
	10	1999	JAS/RAP/Thorndike/36001	Completed	NRS EAST	Strategy area	14A	LMH	\$51,114.90	\$51,114.90
		2000	JAS/RAP/Seventh/35003	Completed	NRS EAST	Strategy area	14A	LMH	\$1,840.15	\$1,840.15
		2001	JAS/RAP/Public Housing	Completed	NRS EAST	Strategy area	05H	LMC	\$122,539.78	\$122,539.78
		2085	JAS/RAP/MLNY1/Webster	Open	NRS EAST	Strategy area	14A	LMH	\$19,269.73	\$19,269.73
	14	2035	Best Retail Practice - Consultant	Completed	NRS EAST	Strategy area	18C	LMCMC	\$22,339.86	\$22,339.86
		2036	Best Retail Practice - Grants	Completed	NRS EAST	Strategy area	18C	LMCMC	\$15,840.49	\$15,840.49
		2037	Micro Enterprise Workshops	Completed	NRS EAST	Strategy area	18C	LMCMC	\$32,000.00	\$32,000.00
		2069	Eco. Development Project Delivery Costs	Completed	NRS EAST	Strategy area	18C	LMCMC	\$161,581.02	\$161,581.02
	21	2025	JAS/BioMed Training	Completed	NRS EAST	Strategy area	05H	LMC	\$108,000.00	\$108,000.00
		2034	Financial Literacy	Completed	NRS EAST	Strategy area	05	LMC	\$16,998.00	\$16,998.00
	25	2100	Downpayment Assistance/Thomas	Completed	NRS WEST	Strategy area	13	LMH	\$6,525.00	\$6,525.00
	27	2039	JAS/Housing Services	Open	NRS EAST	Strategy area	05K	LMC	\$82,400.00	\$53,022.45
			Total by Area Type			Strategy area		Total by Area Type	\$1,213,032.63	\$1,067,058.46
			Total by Year						\$1,213,032.63	\$1,067,058.46
	2009	4	1968	Economic Dev. Staff Delivery	Completed	NRS EAST	Strategy area	18C	LMCMC	\$114,094.82
8		1871	625 Putnam Avenue	Open	NRS EAST	Strategy area	14H	LMH	\$76,894.94	\$76,894.94
9		1891	CNAHS/Kinnaid/230	Completed	NRS EAST	Strategy area	14B	LMH	\$115,511.21	\$115,511.21



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Pgm Year	Proj ID	IDIS Act ID	Activity Name	Status	Target Area Name	Area Type	Matrix Code	Ntl Obj	CDBG Funded Amount	CDBG Drawn Amount
2009	10	1877	Public Housing	Completed	NRS EAST	Strategy area	05H	LMC	\$46,400.05	\$46,400.05
		1882	JAS?RAP/Andrews	Completed	NRS EAST	Strategy area	14B	LMH	\$529.46	\$529.46
	11	1867	Otis/35002	Completed	NRS EAST	Strategy area	14B	LMH	\$5,749.74	\$5,749.74
		1880	JAS/HIP/35004/Oakland	Completed	NRS EAST	Strategy area	14B	LMH	\$47,325.96	\$47,325.96
		1899	JAS/HIP/35005/Murdock	Completed	NRS EAST	Strategy area	14H	LMH	\$5,104.41	\$5,104.41
		1900	JAS/HIP/35006/Speridakis	Completed	NRS EAST	Strategy area	14A	LMH	\$22,038.62	\$22,038.62
		1901	JAS/HIP/35007/Pleasant	Completed	NRS EAST	Strategy area	14H	LMH	\$1,099.63	\$1,099.63
		1902	JAS/HIP/35008/Andrew	Completed	NRS EAST	Strategy area	14H	LMH	\$1,099.63	\$1,099.63
		1946	JAS/HIP/35010/Harding	Completed	NRS EAST	Strategy area	14H	LMH	\$5,475.99	\$5,475.99
		1974	JAS/HIP/35011/Windsor	Completed	NRS EAST	Strategy area	14H	LMH	\$3,447.29	\$3,447.29
		1975	JAS/HIP/35012/Webster	Completed	NRS WEST	Strategy area	14H	LMH	\$3,447.29	\$3,447.29
		1976	JAS/HIP/35013/Elm	Completed	NRS EAST	Strategy area	14H	LMH	\$3,447.29	\$3,447.29
	13	1970	JAS/CHDO/217 Harvard	Open	NRS EAST	Strategy area	14A	LMH	\$2,533.95	\$2,533.95
	18	1887	Best Retail Practice - Consultant	Completed	NRS EAST	Strategy area	18C	LMCMC	\$23,325.00	\$23,325.00
		1888	Best Retail Practice - Grants	Completed	NRS EAST	Strategy area	18C	LMCMC	\$42,701.81	\$42,701.81
		1896	Financial Literacy	Completed	NRS EAST	Strategy area	05	LMC	\$17,000.00	\$17,000.00
		1897	Micro-enterprise Workshops	Completed	NRS EAST	Strategy area	18C	LMCMC	\$31,570.00	\$31,570.00
	19	1978	Asian American Civic Assoc./Green Jobs	Open	NRS EAST	Strategy area	05H	LMC	\$100,000.00	\$100,000.00
	20	1947	Hoyt Field	Completed	NRS WEST	Strategy area	03F	LMA	\$78,625.00	\$78,625.00
		1977	Sennott Park Renovations	Completed	NRS EAST	Strategy area	03F	LMA	\$71,070.00	\$71,070.00
	21	1893	Jas/Housing Services	Completed	NRS EAST	Strategy area	05K	LMC	\$82,400.00	\$82,400.00
	23	1904	Ethiopian Community Mutual Assistance Assoc.	Completed	NRS EAST	Strategy area	05	LMC	\$10,000.00	\$10,000.00



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Pgm Year	Proj ID	IDIS Act ID	Activity Name	Status	Target Area Name	Area Type	Matrix Code	Ntl Obj	CDBG Funded Amount	CDBG Drawn Amount
2009	23	1936	East End House, Inc.	Completed	NRS EAST	Strategy area	05	LMC	\$16,250.00	\$16,250.00
		1937	Margaret Fuller Neighborhood House, Inc.	Completed	NRS EAST	Strategy area	05	LMC	\$16,000.00	\$16,000.00
		1941	Riverside Community Mental Health & Retardatin Center, Inc.	Completed	NRS EAST	Strategy area	05	LMC	\$15,000.00	\$15,000.00
	26	1922	Cambridge Camping/Daybreak Day Camp	Completed	NRS EAST	Strategy area	05D	LMC	\$15,000.00	\$15,000.00
		1939	Young People's Project, Inc.	Completed	NRS EAST	Strategy area	05D	LMC	\$15,000.00	\$15,000.00
						Strategy area	Total by Area Type		\$988,142.09	\$988,142.09
							Total by Year		\$988,142.09	\$988,142.09
2008	3	1808	CLEMENT MORGAN PK	Completed	NRS EAST	Strategy area	03F	LMA	\$310,000.00	\$310,000.00
	5	1736	JAS/HIP/34001/HEWS	Completed	NRS EAST	Strategy area	14A	LMH	\$15,039.99	\$15,039.99
		1737	JAS/HIP/34022/ANDREW	Completed	NRS EAST	Strategy area	14H	LMH	\$36,118.60	\$36,118.60
		1739	JAS/HIP/34004/BROADWAY	Completed	NRS EAST	Strategy area	14A	LMH	\$25,324.89	\$25,324.89
		1741	JAS/HIP/34006/KELLY	Completed	NRS EAST	Strategy area	14H	LMH	\$17,701.99	\$17,701.99
		1742	JAS/HIP/34007/HAMPSHIRE	Completed	NRS EAST	Strategy area	14H	LMH	\$7,804.47	\$7,804.47
		1744	JAS/HIP/34009/BROOKLINE	Completed	NRS EAST	Strategy area	14H	LMH	\$3,491.19	\$3,491.19
		1802	JAS/HIP/34010/SIXTH	Completed	NRS EAST	Strategy area	14H	LMH	\$59,824.43	\$59,824.43
		1803	JAS/HIP/34011/TREMONT	Completed	NRS EAST	Strategy area	14H	LMH	\$8,241.45	\$8,241.45
		1826	JAS/HIP/34014/TREMONT	Completed	NRS EAST	Strategy area	14H	LMH	\$4,073.51	\$4,073.51
		1831	JAS/HIP/THORNDIKE/34016	Completed	NRS EAST	Strategy area	14H	LMH	\$5,825.58	\$5,825.58
		1832	JAS/HIP/RIVER/34017	Completed	NRS EAST	Strategy area	14A	LMH	\$211,435.25	\$211,435.25
		1833	JAS/HIP/FULKERSON/34018	Completed	NRS EAST	Strategy area	14H	LMH	\$8,963.39	\$8,963.39
		1858	JAS/HIP/ALLSTON/34021	Completed	NRS EAST	Strategy area	14B	LMH	\$153,814.66	\$153,814.66
		1859	JAS/HIP/34022/ANDREW	Completed	NRS EAST	Strategy area	14H	LMH	\$5,422.79	\$5,422.79



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2008	6	1753	HRI/HIP/3401/COLUMBIA	Completed	NRS EAST	Strategy area	14A	LMH	\$9,197.72	\$9,197.72
		1754	HRI/HIP/3403/HAMPSHIRE	Completed	NRS EAST	Strategy area	14A	LMH	\$8,921.94	\$8,921.94
		1755	HRI/HIP/3404/HAMPSHIRE	Completed	NRS EAST	Strategy area	14A	SBS	\$8,950.62	\$8,950.62
		1757	HRI/HIP/3402/NORRIS	Completed	NRS WEST	Strategy area	14H	LMH	\$1,043.85	\$1,043.85
		1804	HRI/HIP/3407/CHERRY	Completed	NRS EAST	Strategy area	14H	LMH	\$5,492.37	\$5,492.37
		1835	HRI/HIP/COLUMBIA/3408	Completed	NRS EAST	Strategy area	14A	SBS	\$9,186.84	\$9,186.84
	8	1761	HRI/AHD/REHAB. ADMIN-CLOSEOUT	Completed	NRS WEST	Strategy area	14H	LMH	\$8,968.63	\$8,968.63
	10	1751	JAS/RAP/3472/NORFOLK	Completed	NRS EAST	Strategy area	14B	LMH	\$6,235.08	\$6,235.08
		1752	JAS/RAP/TRAINING	Completed	NRS EAST	Strategy area	05H	LMC	\$171,528.47	\$171,528.47
	14	1774	CDBG/MICRO ENTERPRISE WORKSHOPS	Completed	NRS EAST	Strategy area	18C	LMCMC	\$28,560.80	\$28,560.80
		1775	CDBG/FINANCIAL LITERACY	Completed	NRS EAST	Strategy area	05	LMC	\$21,511.00	\$21,511.00
		1776	CDBG/BEST RETAIL PRACTICES CONSULTANT	Completed	NRS EAST	Strategy area	18C	LMCMC	\$14,682.50	\$14,682.50
		1777	CDBG/BEST RETAIL PRACTICES/GRANTS	Completed	NRS EAST	Strategy area	18C	LMCMC	\$56,723.16	\$56,723.16
		1778	CDBG/JAS BIOMED TRAINING	Completed	NRS EAST	Strategy area	05H	LMC	\$119,220.00	\$119,220.00
	16	1782	P.S./HAITIAN SERVICES	Completed	NRS EAST	Strategy area	05	LMC	\$50,052.59	\$50,052.59
		1790	P.S./EAST END HOUSE	Completed	NRS EAST	Strategy area	05	LMC	\$9,750.00	\$9,750.00
		1795	P.S./GUIDANCE CTR	Completed	NRS EAST	Strategy area	05	LMC	\$20,000.00	\$20,000.00
		1797	P.S./MARGARET FULLER	Completed	NRS EAST	Strategy area	05	LMC	\$24,000.00	\$24,000.00
	19	1785	P.S./CAMBRIDGE CAMPING ASSOC.	Completed	NRS EAST	Strategy area	05D	LMC	\$15,000.00	\$15,000.00
		1800	P.S./YOUNG PEOPLE'S PROJECT	Completed	NRS EAST	Strategy area	05D	LMC	\$15,000.00	\$15,000.00
25	1827	CDBG/DOWNPAYMENT/POOR	Completed	NRS EAST	Strategy area	13	LMH	\$5,882.28	\$5,882.28	
	1828	CDBG/DOWNPAYMENT/CARTER	Completed	NRS EAST	Strategy area	13	LMH	\$5,700.00	\$5,700.00	



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2008	25	1829	CDBG/DOWNPAYMENT/MORAES	Completed	NRS EAST	Strategy area	13	LMH	\$325.00	\$325.00
		1830	CDBG/DOWNPAYMENT/BRANKO	Completed	NRS EAST	Strategy area	13	LMH	\$5,374.00	\$5,374.00
		Total by Area Type				Strategy area	Total by Area Type		\$1,494,389.04	\$1,494,389.04
		Total by Year							\$1,494,389.04	\$1,494,389.04
2007	3	1585	PUBLIC FACILITIES PROJ. EXECUTION	Completed	NRS WEST	Strategy area	03F	SBS	\$84,091.14	\$84,091.14
	5	1568	JAS/HIP/32020/SIXTH	Completed	NRS EAST	Strategy area	14H	LMH	\$12,207.13	\$12,207.13
		1569	JAS/HIP/33001/WEBSTER	Completed	NRS EAST	Strategy area	14H	LMH	\$48,426.98	\$48,426.98
		1570	JAS/HIP/33002/KINNARD	Completed	NRS EAST	Strategy area	14H	LMH	\$12,649.46	\$12,649.46
		1571	JAS/HIP/33003/KELLY	Completed	NRS EAST	Strategy area	14H	LMH	\$7,514.25	\$7,514.25
		1572	JAS/HIP/33004/KINNARD	Completed	NRS EAST	Strategy area	14H	LMH	\$9,449.40	\$9,449.40
		1573	JAS/HIP/33004/COTTAGE	Completed	NRS EAST	Strategy area	14H	LMH	\$3,780.38	\$3,780.38
		1574	JAS/HIP/33006/COLUMBIA	Completed	NRS EAST	Strategy area	14H	LMH	\$25,585.64	\$25,585.64
		1575	JAS/HIP/33007/ELM	Completed	NRS EAST	Strategy area	14H	LMH	\$3,100.02	\$3,100.02
		1609	JAS/HIP/33008/HAMPSHIRE	Completed	NRS EAST	Strategy area	14H	LMH	\$4,207.59	\$4,207.59
		1610	JAS/HIP/33009/FAIRMOUNT	Completed	NRS EAST	Strategy area	14H	LMH	\$2,289.15	\$2,289.15
		1611	JAS/HIP/33010/KINAIRD	Completed	NRS EAST	Strategy area	14H	LMH	\$2,289.15	\$2,289.15
		1635	JAS/HIP/33011/NORFOLK	Completed	NRS EAST	Strategy area	14H	LMH	\$2,286.73	\$2,286.73
		1638	JAS/HIP/33012/FRANKLIN	Completed	NRS EAST	Strategy area	14H	LMH	\$6,773.13	\$6,773.13
		1639	JAS/HIP/33013/WINDSOR	Completed	NRS EAST	Strategy area	14H	LMH	\$7,291.68	\$7,291.68
		1643	JAS/HIP/33016/ROCKINGHAM	Completed	NRS EAST	Strategy area	14H	LMH	\$18,852.19	\$18,852.19
		1681	JAS/HIP/33018/KENWOOD	Completed	NRS EAST	Strategy area	14A	LMH	\$9,784.57	\$9,784.57
		1683	JAS/HIP/33020/KINNARD	Completed	NRS EAST	Strategy area	14B	LMH	\$26,284.57	\$26,284.57



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2007	5	1734	JAS/HIP/33024/BROOKLINE	Completed	NRS EAST	Strategy area	14A	LMH	\$41,019.16	\$41,019.16
	6	1592	HRI/HIP/3204/WASHINGTON	Completed	NRS EAST	Strategy area	14H	LMH	\$2,595.95	\$2,595.95
		1595	HRI/HIP/3302/HARVARD	Completed	NRS EAST	Strategy area	14H	LMH	\$1,425.20	\$1,425.20
		1670	HRI/HIP/3305/COLUMBIA	Completed	NRS EAST	Strategy area	14A	SBS	\$8,238.97	\$8,238.97
		1671	HRI/HIP/3306/HAMPSHIRE	Completed	NRS EAST	Strategy area	14A	SBS	\$8,391.96	\$8,391.96
		1672	HRI/HIP/3307/COLUMBIA	Completed	NRS EAST	Strategy area	14A	SBS	\$6,446.99	\$6,446.99
		1673	HRI/HIP/3308/COLUMBIA	Completed	NRS EAST	Strategy area	14A	SBS	\$8,416.99	\$8,416.99
		1674	HRI/HIP/3309/COLUMBIA	Completed	NRS EAST	Strategy area	14A	SBS	\$8,118.36	\$8,118.36
		1675	HRI/HIP/3310/COLUMBIA	Completed	NRS EAST	Strategy area	14A	SBS	\$8,314.17	\$8,314.17
		1676	HRI/HIP/3311/COLUMBIA	Completed	NRS EAST	Strategy area	14A	SBS	\$8,281.11	\$8,281.11
		1677	HRI/HIP/3312/HAMPSHIRE	Completed	NRS EAST	Strategy area	14A	SBS	\$7,927.76	\$7,927.76
		1678	HRI/HIP/3313/HAMPSHIRE	Completed	NRS EAST	Strategy area	14A	SBS	\$7,920.55	\$7,920.55
		1717	HRI/HIP/3316/COLUMBIA	Completed	NRS EAST	Strategy area	14A	SBS	\$9,863.82	\$9,863.82
		1718	HRI/HIP.3318/COLUMBIA	Completed	NRS EAST	Strategy area	14A	SBS	\$7,225.78	\$7,225.78
	7	1578	JAS/AHD/3580/ELM	Open	NRS EAST	Strategy area	14H	LMH	\$224,020.75	\$214,907.32
	8	1634	HRI/184-88 HARVARD	Completed	NRS EAST	Strategy area	14H	LMH	\$8,646.86	\$8,646.86
	10	1582	JAS/RAP/YOUTH TRAINING	Completed	NRS EAST	Strategy area	05H	LMC	\$31,107.71	\$31,107.71
	11	1663	NORA THEATER	Completed	NRS EAST	Strategy area	16B	SBS	\$200,000.00	\$200,000.00
	14	1604	CWE/FINANCIAL LITERACY	Completed	NRS EAST	Strategy area	05	LMC	\$21,095.00	\$21,095.00
		1605	ECO.DEV./BRP/GRANTS	Completed	NRS EAST	Strategy area	18C	LMCMC	\$22,687.79	\$22,687.79
		1606	CWE/MICRO WORKSHOPS	Completed	NRS EAST	Strategy area	18C	LMCMC	\$48,714.25	\$48,714.25
		1607	JAS/BIOMEDICAL TRAINING	Completed	NRS EAST	Strategy area	05H	LMC	\$63,645.48	\$63,645.48



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2007	14	1664	ECO/FY08 BRP/CONTRACTOR	Completed	NRS EAST	Strategy area	18C	LMCMC	\$17,575.00	\$17,575.00
		1665	FY08 C.H.A.R.T.	Completed	NRS EAST	Strategy area	05H	LMC	\$25,000.00	\$25,000.00
	16	1628	PS/GENERAL/MARGARET FULLER	Completed	NRS EAST	Strategy area	05	LMC	\$20,000.00	\$20,000.00
	25	1701	CDBG/DOWNPAYMENT ASSIST/CRASTA	Completed	NRS EAST	Strategy area	13	LMHSP	\$6,202.00	\$6,202.00
		1702	CDBG/DOWNPAYMENT ASSIST/SAVRANSKI	Completed	NRS EAST	Strategy area	13	LMHSP	\$5,835.00	\$5,835.00
		1703	CDBG/DOWNPAYMENT ASSIST/NAVARRO	Completed	NRS EAST	Strategy area	13	LMHSP	\$12,810.00	\$12,810.00
		1704	CDBG/DOWNPAYMENT ASSIST/MCCANTS JACQUES	Completed	NRS EAST	Strategy area	13	LMHSP	\$10,290.00	\$10,290.00
		1705	CDBG/DOWNPAYMENT ASSIST/GRAHAM	Completed	NRS EAST	Strategy area	13	LMHSP	\$6,042.00	\$6,042.00
		1706	CDBG/DOWNPAYMENT ASSIST/RAHMAN	Completed	NRS EAST	Strategy area	13	LMHSP	\$6,202.00	\$6,202.00
		1707	CDBG/DOWNPAYMENT ASSIST/SHY. CHAND.	Completed	NRS EAST	Strategy area	13	LMHSP	\$6,202.00	\$6,202.00
		1719	CDBG/DOWNPAYMENT ASSIST/NOLAN	Completed	NRS EAST	Strategy area	13	LMH	\$6,000.00	\$6,000.00
Total by Area Type						Strategy area	Total by Area Type		\$1,163,125.77	\$1,154,012.34
Total by Year									\$1,163,125.77	\$1,154,012.34
2006	5	1424	JAS/HIP/32001/UPTON	Completed	NRS EAST	Strategy area	14A	LMH	\$142,711.77	\$142,711.77
		1455	JAS/HIP/32003/HAMPSHIRE	Completed	NRS EAST	Strategy area	14H	LMH	\$6,547.73	\$6,547.73
		1456	JAS/HIP/32005/ALLSTON	Completed	NRS EAST	Strategy area	14H	LMH	\$2,416.88	\$2,416.88
		1503	JAS/HIP/32008/PLEASANT	Completed	NRS EAST	Strategy area	14H	LMH	\$1,828.65	\$1,828.65
		1504	JAS/HIP/32009/WESTERN	Completed	NRS EAST	Strategy area	14H	LMH	\$4,939.42	\$4,939.42
		1525	JAS/HIP/32010/NORFOLK	Completed	NRS EAST	Strategy area	14B	LMH	\$19,408.00	\$19,408.00
		1534	JAS/HIP/KINNAIRD/32012	Completed	NRS EAST	Strategy area	14H	LMH	\$2,337.93	\$2,337.93
		1535	JAS/HIP/COLUMBIA/32013	Completed	NRS EAST	Strategy area	14H	LMH	\$3,096.98	\$3,096.98
		1536	JAS/HIP/32014/ALLSTON	Completed	NRS EAST	Strategy area	14H	LMH	\$4,497.77	\$4,497.77



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2006	5	1537	JAS/HIP/32015/TREMONT	Completed	NRS EAST	Strategy area	14H	LMH	\$4,294.01	\$4,294.01			
		1538	JAS/HIP/32016/OTIS	Completed	NRS EAST	Strategy area	14H	LMH	\$48,997.85	\$48,997.85			
		1562	JAS/HIP/32018/HAMPSHIRE	Completed	NRS EAST	Strategy area	14H	LMH	\$3,569.46	\$3,569.46			
		1563	JAS/HIP/32019/RIVER	Completed	NRS EAST	Strategy area	14H	LMH	\$72,678.92	\$72,678.92			
	6		1443	HRI/HIP/3107/CEDAR	Completed	NRS WEST	Strategy area	14A	LMH	\$22,816.00	\$22,816.00		
			1444	HRI/HIP/3108/CEDAR	Completed	NRS WEST	Strategy area	14A	LMH	\$24,769.00	\$24,769.00		
			1445	HRI/HIP/3110/CEDAR	Completed	NRS WEST	Strategy area	14A	LMH	\$22,456.00	\$22,456.00		
			1447	HRI/HIP/3112/ASHBURTON	Completed	NRS EAST	Strategy area	14B	LMH	\$50,219.00	\$50,219.00		
			1448	HRI/HIP/3113/EATON	Completed	NRS EAST	Strategy area	14H	LMH	\$450.00	\$450.00		
			1529	HRI/HIP/3202/WASHINGTON	Completed	NRS EAST	Strategy area	14B	LMH	\$13,951.00	\$13,951.00		
			7		1459	JAS/AHD/NORFOLK	Completed	NRS EAST	Strategy area	14H	LMH	\$2,052.74	\$2,052.74
					1522	HRI/AHD/MARCELLA	Completed	NRS EAST	Strategy area	14B	LMH	\$16,369.00	\$16,369.00
	9		1464	CNAHS/225/HAMPSHIRE	Completed	NRS EAST	Strategy area	14H	LMH	\$15,291.97	\$15,291.97		
	10		1440	JAS/RAP/PORTLAND/3366	Completed	NRS EAST	Strategy area	14A	LMH	\$21,923.92	\$21,923.92		
			1442	JAS/RAP/PUBLIC HSG. PROPERTIES	Completed	NRS WEST	Strategy area	05H	LMCSV	\$150,793.39	\$150,793.39		
	14		1489	CWE/FY07 BUS. DEV. WORKSHOPS	Completed	NRS EAST	Strategy area	18C	LMCMC	\$49,460.64	\$49,460.64		
			1490	BEST RETAIL PRACT/FY07 CONSULT.	Completed	NRS EAST	Strategy area	18C	LMCMC	\$21,775.54	\$21,775.54		
			1491	BEST RETAIL PRAC./FY07 GRANTS	Completed	NRS EAST	Strategy area	18C	LMCMC	\$60,849.86	\$60,849.86		
			1492	CWE/FY07 FINANCIAL LIT.	Completed	NRS EAST	Strategy area	05	LMC	\$12,460.00	\$12,460.00		
			1530	JAS/FY07 BIOMEDICAL	Completed	NRS EAST	Strategy area	05H	LMC	\$62,354.52	\$62,354.52		
16		1467	PUB. SER./CON.HISP.TRANSLATION	Completed	NRS EAST	Strategy area	05	LMC	\$3,779.94	\$3,779.94			
		1474	PUB.SER./MARGARET FULLER HOUSE	Completed	NRS EAST	Strategy area	05	LMC	\$24,395.83	\$24,395.83			



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2006	Total by Area Type					Strategy area	Total by Area Type		\$893,493.72	\$893,493.72
	Total by Year								\$893,493.72	\$893,493.72
2005	4	1267	PUBLIC FAC./PROJECT DELIVERY	Completed	EXPIRED NRS 01	Strategy area	03F	LMA	\$38,962.84	\$38,962.84
	5	1260	JAS/HIP/31001/MEDEIROS	Completed	NRS EAST	Strategy area	14A	LMH	\$6,510.42	\$6,510.42
		1268	JAS/HIP/31002/PERRY	Completed	NRS EAST	Strategy area	14H	LMH	\$28,866.49	\$28,866.49
		1269	JAS/HIP/31003/PLYMOUTH	Completed	NRS EAST	Strategy area	14H	LMH	\$4,065.12	\$4,065.12
		1270	JAS/HIP/31004/WESTERN	Completed	NRS EAST	Strategy area	14H	LMH	\$5,018.61	\$5,018.61
		1271	JAS/HIP/31005/RIVER	Completed	NRS EAST	Strategy area	14B	LMH	\$397,529.74	\$397,529.74
		1272	JAS/HIP/31006/TREMONT	Completed	NRS EAST	Strategy area	14B	LMH	\$82,272.09	\$82,272.09
		1275	JAS/HIP/31009/ANDREW	Completed	NRS EAST	Strategy area	14A	LMH	\$20,050.80	\$20,050.80
		1281	JAS/HIP/31012/FRANKLIN	Completed	NRS WEST	Strategy area	14A	LMH	\$47,869.68	\$47,869.68
		1361	JAS/HIP/31013/ALLSTON	Completed	NRS EAST	Strategy area	14H	LMH	\$4,777.02	\$4,777.02
		1362	JAS/HIP/31014/ALLSTON	Completed	NRS EAST	Strategy area	14H	LMH	\$7,285.32	\$7,285.32
		1363	JAS/HIP/31015/MONTGOMERY	Completed	NRS WEST	Strategy area	14A	LMH	\$9,183.26	\$9,183.26
		1376	JAS/HIP/31016/JEFFERSON	Completed	NRS EAST	Strategy area	14H	LMH	\$1,462.89	\$1,462.89
		1394	JAS/HIP/31017/TREMONT	Completed	NRS EAST	Strategy area	14B	LMH	\$15,472.97	\$15,472.97
		1396	JAS/HIP/31018/BROADWAY	Completed	NRS EAST	Strategy area	14H	LMH	\$2,085.57	\$2,085.57
		1416	JAS/HIP/31019/COTTAGE	Completed	NRS WEST	Strategy area	14A	LMH	\$7,270.66	\$7,270.66
		1420	JAS/HIP/31020/KINNARD	Completed	NRS EAST	Strategy area	14B	LMH	\$273,403.94	\$273,403.94
		1421	JAS/HIP/31021/TREMONT	Completed	NRS EAST	Strategy area	14B	LMH	\$4,166.91	\$4,166.91
		1422	JAS/HIP/31022/HEWS	Completed	NRS EAST	Strategy area	14H	LMH	\$285.72	\$285.72
		1423	JAS/HIP/31023/COLUMBIA	Completed	NRS EAST	Strategy area	14H	LMH	\$10,183.07	\$10,183.07



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2005	6	1279	HRI/HIP/3010/FRANKLIN	Completed	NRS EAST	Strategy area	14A	LMH	\$89,459.08	\$89,459.08
		1280	HRI/HIP/3011/RINDGE	Completed	NRS WEST	Strategy area	14A	LMH	\$74,756.00	\$74,756.00
		1282	HRI/HIP/3012/SHERMAN	Completed	NRS EAST	Strategy area	14A	LMH	\$8,535.00	\$8,535.00
		1283	HRI/HIP/3013/WALDEN	Completed	NRS EAST	Strategy area	14B	LMH	\$42,633.00	\$42,633.00
		1284	HRI/HIP/3101/COLUMBIA	Completed	NRS WEST	Strategy area	14H	LMH	\$1,205.00	\$1,205.00
		1286	HRI/HIP/3103/BROADWAY	Completed	NRS WEST	Strategy area	14B	LMH	\$7,030.00	\$7,030.00
		1373	HRI/HIP/3106/SUFFOLK	Completed	NRS EAST	Strategy area	14A	LMH	\$48,892.39	\$48,892.39
		1419	HRI/HIP/3109/HARVARD	Completed	NRS EAST	Strategy area	14A	LMH	\$21,500.00	\$21,500.00
	7	1289	JAS/AHD/2330/COLUMBIA COURT	Completed	NRS WEST	Strategy area	14H	LMH	\$78,059.32	\$78,059.32
	8	1291	HRI/AHD/PEARL	Completed	NRS WEST	Strategy area	14H	LMH	\$8,801.00	\$8,801.00
		1294	HRI/AHD/FRANKLIN	Completed	NRS EAST	Strategy area	14H	LMH	\$13,782.00	\$13,782.00
		1295	HRI/AHD/WILLIAMS	Completed	NRS WEST	Strategy area	14H	LMH	\$27,812.00	\$27,812.00
		1296	HRI/AHD/ALLSTON	Completed	NRS EAST	Strategy area	14A	LMH	\$90,589.00	\$90,589.00
		1313	HRI/AHD/HOWARD	Completed	NRS EAST	Strategy area	14G	LMH	\$350,765.40	\$350,765.40
		1366	HRI/CCHI/ALLSTON	Completed	NRS EAST	Strategy area	14A	LMH	\$55,090.00	\$55,090.00
	9	1306	CNAHS/220/PUTNAM	Completed	NRS EAST	Strategy area	14B	LMH	\$34,077.22	\$34,077.22
		1309	CNAHS/217/MARION	Completed	NRS EAST	Strategy area	14H	LMH	\$10,921.74	\$10,921.74
	10	1298	JAS/RAP/PUB. HSG. PROPERTIES	Completed	NRS WEST	Strategy area	05H	LMC	\$17,501.80	\$17,501.80
		1299	JAS/RAP/3511/JEFFERSON PK	Completed	NRS WEST	Strategy area	14B	LMH	\$7,080.58	\$7,080.58
		1300	JAS/RAP/3512/JEFFERSON PK	Completed	NRS WEST	Strategy area	14B	LMH	\$4,249.33	\$4,249.33
1301		JAS/RAP/3513/JEFFERSON PK	Completed	NRS WEST	Strategy area	14B	LMH	\$9,178.45	\$9,178.45	
1302		JAS/RAP/3514/JEFFERSON PK	Completed	NRS WEST	Strategy area	14B	LMH	\$8,178.31	\$8,178.31	



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2005	10	1303	JAS/RAP/3503/ROOSEVELT T.	Completed	NRS EAST	Strategy area	14B	LMH	\$9,092.64	\$9,092.64
		1304	JAS/RAP/3504/JEFFERSON	Completed	NRS WEST	Strategy area	14C	LMH	\$19,547.07	\$19,547.07
		1305	JAS/RAP/3506/WASHINGTON ELMS	Completed	NRS EAST	Strategy area	14C	LMH	\$13,042.95	\$13,042.95
		1364	JAS/RAP/3515/JEFFERSON	Completed	NRS WEST	Strategy area	14C	LMH	\$17,686.82	\$17,686.82
		1367	JAS/RAP/3517/JEFFERSON PK.	Completed	NRS WEST	Strategy area	14C	LMH	\$7,639.69	\$7,639.69
		1368	JAS/RAP/3018/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$13,410.74	\$13,410.74
		1369	JAS/RAP/3519/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$4,365.53	\$4,365.53
		1370	JAS/RAP/3520/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$10,216.98	\$10,216.98
		1371	JAS/RAP/3521/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$8,897.38	\$8,897.38
		1375	JAS/RAP/3524/JEFFERSON	Completed	NRS WEST	Strategy area	05H	LMC	\$9,615.54	\$9,615.54
		1397	JAS/RAP/3159/LINWOOD CT	Completed	NRS EAST	Strategy area	05H	LMC	\$10,534.03	\$10,534.03
		1398	JAS/RAP/30017/ALLSTON	Completed	NRS EAST	Strategy area	14A	LMH	\$20,723.98	\$20,723.98
		1399	JAS/RAP/3701/JEFFERSON PK.	Completed	NRS EAST	Strategy area	05H	LMC	\$15,429.26	\$15,429.26
		1400	JAS/RAP/3702/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$1,242.66	\$1,242.66
		1401	JAS/RAP/3702/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$7,603.05	\$7,603.05
		1402	JAS/RAP/3700/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$8,248.46	\$8,248.46
		1403	JAS/RAP/3516/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$6,146.35	\$6,146.35
		1404	JAS/RAP/3523/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$8,195.13	\$8,195.13
		1405	JAS/RAP/3525/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$5,736.59	\$5,736.59
		1406	JAS/RAP/3526/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$9,424.40	\$9,424.40
		1407	JAS/RAP/3527/JEFFERSON PK.	Completed	NRS WEST	Strategy area	05H	LMC	\$6,159.74	\$6,159.74
		1417	JAS/RAP/3705/JEFFERSONPARK	Completed	NRS WEST	Strategy area	05H	LMC	\$8,483.09	\$8,483.09



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2005	14	1315	JAS FY06 BIOMEDICAL	Completed	NRS EAST	Strategy area	05H	LMC	\$66,697.50	\$66,697.50
		1316	CWE/BUSINESS DEVELOPMENT WORKSHOPS	Completed	NRS EAST	Strategy area	18C	LMCMC	\$57,350.00	\$57,350.00
		1318	BEST RETAIL PRACTICE/CONSULT & GRANTS	Completed	NRS EAST	Strategy area	18C	LMCMC	\$48,944.37	\$48,944.37
		1319	CHA FY06 BRIDGE TO COLLEGE	Completed	NRS EAST	Strategy area	05H	LMC	\$57,402.89	\$57,402.89
		1320	CWE/FINANCIAL LITERACY	Completed	NRS EAST	Strategy area	05	LMC	\$25,000.00	\$25,000.00
	15	1409	GORE ST. PARK/GOLD STAR MOTHERS POOL	Completed	NRS EAST	Strategy area	03F	LMA	\$571,225.00	\$571,225.00
	16	1321	PUB.SER./GENERAL/MAPS	Completed	NRS EAST	Strategy area	05	LMC	\$27,617.95	\$27,617.95
		1323	PUB. SER. GENERAL/CONCILLIO (I&R)	Completed	NRS EAST	Strategy area	05	LMC	\$16,292.00	\$16,292.00
		1325	PUB. SER. GENERAL/ETHIOPIAN ASSOC.	Completed	NRS EAST	Strategy area	05	LMC	\$8,575.00	\$8,575.00
		1329	PUB. SER. GENERAL/MARGARET FULLER HOUS	Completed	NRS EAST	Strategy area	05	LMC	\$14,529.17	\$14,529.17
		1344	PUB. SER./GENERAL/CONCILLIO (T)	Completed	NRS EAST	Strategy area	05	LMC	\$4,220.06	\$4,220.06
	19	1335	PUB. SER. YOUTH/CAMB. CAMPING	Completed	NRS EAST	Strategy area	05D	LMC	\$15,000.00	\$15,000.00
	21	1336	PUB. SER. TRAINING/CHA WORKFORCE PROG	Completed	NRS EAST	Strategy area	05H	LMC	\$15,000.00	\$15,000.00
	23	1322	PUB.SER./SUBST.ABUSE/CASPAR SHELTER	Completed	NRS EAST	Strategy area	05	LMC	\$17,376.55	\$17,376.55
	Total by Area Type						Strategy area	Total by Area Type		\$3,143,492.31
Total by Year									\$3,143,492.31	\$3,143,492.31
2004	4	1144	PUBLIC FAC./PROJECT DELIVERY	Completed	EXPIRED NRS 01	Strategy area	03F	LMA	\$33,591.36	\$33,591.36
	5	912	JAS/HIP/28007/HAMPSHIRE	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$34,235.39	\$34,235.39
		995	JAS/HIP/28021/PUTNAM	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$2,642.11	\$2,642.11
		996	JAS/HIP/28022/HARDING	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$162,208.33	\$162,208.33
		1001	JAS/HIP/29002/SIXTH	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$99,975.65	\$99,975.65
		1002	JAS/HIP/29003/ERIE	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$30,523.17	\$30,523.17



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2004	5	1003	JAS/HIP/29004/FAIRMONT	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$39,450.84	\$39,450.84
		1004	JAS/HIP/29005/THORNDIKE	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$107,707.52	\$107,707.52
		1006	JAS/HIP/29007/PEARL	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$36,335.93	\$36,335.93
		1095	JAS/HIP/29010/HOWARD	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$36,230.14	\$36,230.14
		1099	JAS/HIP/29014/COTTAGE	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$191,770.48	\$191,770.48
		1116	JAS/HIP/29016/TREMONT	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$20,916.42	\$20,916.42
		1117	JAS/HIP/29018/TREMONT	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$2,573.02	\$2,573.02
		1120	JAS/HIP/29021/HAMPSHIRE	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$9,619.12	\$9,619.12
		1192	JAS/HIP/30004/TREMONT	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$47,794.45	\$47,794.45
		1231	JAS/HIP/30011/RIVER	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$4,146.67	\$4,146.67
		1232	JAS/HIP/30012/BROOKLINE	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$12,176.78	\$12,176.78
		1233	JAS/HIP/30013/ANDREW	Completed	NRS EAST	Strategy area	14B	LMH	\$106,396.82	\$106,396.82
		1245	JAS/HIP/30015/WESTERN	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$217,217.84	\$217,217.84
		1246	JAS/HIP/30016/MURDOCK	Completed	NRS EAST	Strategy area	14H	LMH	\$14,998.86	\$14,998.86
		1247	JAS/HIP/30017/ALLSTON	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$87,264.55	\$87,264.55
		1257	JAS/HIP/30001/KINNARD	Completed	NRS EAST	Strategy area	14H	LMH	\$38,697.20	\$38,697.20
	6	1037	HRI/HIP/2813/CLARK	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$11,140.00	\$11,140.00
	7	482	JAS/AHD/2440/SQ. NUT	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$716,747.60	\$716,747.60
		588	JAS/AHD/2545/NORBREGAS	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$306,257.30	\$306,257.30
		617	JAS/AHD/2646/LOCHOULAS	Completed	NRS WEST	Strategy area	14H	LMH	\$14,762.56	\$14,762.56
		817	JAS/AHD/2542/BOLTON	Completed	NRS EAST	Strategy area	14H	LMH	\$132,672.07	\$132,672.07
		973	JAS/AHD/2750/PROSPECT	Completed	NRS WEST	Strategy area	14H	LMH	\$207,051.95	\$207,051.95



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2004	7	1014	JAS/AHD/2952-2953/COLUMBIA	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$20,543.88	\$20,543.88
		1094	JAS/AHD/2954/ALEWIFE	Completed	NRS EAST	Strategy area	14H	LMH	\$49,003.21	\$49,003.21
		1199	JAS/AHD/3156/NORTH MASS. AVE.	Completed	NRS WEST	Strategy area	14B	LMH	\$744,613.38	\$744,613.38
	8	963	HRI/AHD/CAST	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$575,119.00	\$575,119.00
		968	HRI/AHD/FOGARTY	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$52,854.00	\$52,854.00
		1042	HRI/AHD/MEMORIAL	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$18,329.00	\$18,329.00
		1043	HRI/AHD/AUBURN COURT	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$3,626.00	\$3,626.00
		1103	HRI/AHD/TROLLEY SQ.	Completed	NRS EAST	Strategy area	14B	LMH	\$643,148.76	\$643,148.76
		1243	HRI/AHD/FRANKLIN	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$6,894.00	\$6,894.00
		9	946	CNAHS/194/MARCELLA	Completed	NRS EAST	Strategy area	14H	LMH	\$12,962.00
	948		CNAHS/AHD/LAUREL	Completed	NRS EAST	Strategy area	14H	LMH	\$26,776.33	\$26,776.33
	953		CNAHS/AHD/GORE	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$39,139.00	\$39,139.00
	954		CNAHS/AHD/HURLEY	Completed	NRS EAST	Strategy area	14H	LMH	\$15,094.00	\$15,094.00
	1108		CNAHS/PD11/SPRING	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$28,039.00	\$28,039.00
	10	1200	JAS/RAP/3401/ROOSEVELT TOWERS	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$23,885.92	\$23,885.92
		1201	JAS/RAP/3408/ROOSEVELT TOWERS	Completed	EXPIRED NRS 01	Strategy area	14C	LMH	\$5,856.69	\$5,856.69
		1204	JAS/RAP/3410/WASHINGTON ELMS	Completed	EXPIRED NRS 01	Strategy area	14C	LMH	\$1,540.87	\$1,540.87
		1206	JAS/RAP/28003/GREEN	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$22,352.07	\$22,352.07
	13	992	CAHC/PROSPECT	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$335,556.00	\$335,556.00
		1076	CAHT/WESTERN	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$120,000.00	\$120,000.00
14	994	JAS/BIOMEDICAL TRAINING	Completed	EXPIRED NRS 01	Strategy area	05H	LMC	\$108,000.00	\$108,000.00	
	1069	ECO DEV/CAMB.BUS.DEV	Completed	EXPIRED NRS 01	Strategy area	18C	LMCMC	\$66,015.99	\$66,015.99	



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2004	14	1070	MONASTERO/BEST RETAIL PRACTICES	Completed	EXPIRED NRS 01	Strategy area	18C	LMCMC	\$141,892.88	\$141,892.88	
		1071	CHA/CAREER ADVANCEMENT	Completed	EXPIRED NRS 01	Strategy area	05H	LMC	\$89,274.53	\$89,274.53	
		1145	CTR. WOMEN&ENTERPRISE/FIN. LIT.	Completed	EXPIRED NRS 01	Strategy area	18C	LMC	\$20,000.00	\$20,000.00	
		1222	JAS/BIOLOGICAL TRAINING	Completed	EXPIRED NRS 01	Strategy area	05H	LMC	\$59,302.44	\$59,302.44	
		1237	CTR.WOMEN&ENTERPRISE/FINANCIAL LITERACY	Completed	EXPIRED NRS 01	Strategy area	05H	LMC	\$20,000.00	\$20,000.00	
		1238	CTR.WOMEN&ENTERPRISE/BUSINESS DEV.	Completed	EXPIRED NRS 01	Strategy area	18C	LMCMC	\$22,500.00	\$22,500.00	
		1239	FACADE IMPROVEMENT PROGRAM	Completed	EXPIRED NRS 01	Strategy area	18C	LMCMC	\$12,500.00	\$12,500.00	
	15	1143	DANA PARK PLAYGROUND RENOVATION	Completed	EXPIRED NRS 01	Strategy area	03F	LMA	\$779,195.00	\$779,195.00	
		Total by Area Type				Strategy area			\$6,789,118.08	\$6,789,118.08	
		Total by Year							\$6,789,118.08	\$6,789,118.08	
2003	4	1075	PUBLIC FAC./PROJECT DELIVERY	Completed	EXPIRED NRS 01	Strategy area	03F	LMA	\$28,354.37	\$28,354.37	
		5	908	JAS/HIP/28003/GREEN	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$332,199.54	\$332,199.54
			909	JAS/HIP/28004/HARDING	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$178,252.76	\$178,252.76
			910	JAS/HIP/28005/FRANKLIN	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$8,644.47	\$8,644.47
			911	JAS/HIP/28006/KINNARD	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$6,995.68	\$6,995.68
			960	JAS/HIP/28010/PUTNAM	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$98,121.53	\$98,121.53
			978	JAS/HIP/28013/BANKS	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$6,502.50	\$6,502.50
			981	JAS/HIP/28016/ROOKWELL	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$29,066.52	\$29,066.52
			986	JAS/HIP/28019/COLUMBIA	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$44,907.35	\$44,907.35
			1007	JAS/HIP/29008/HARDING	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$2,980.89	\$2,980.89
			1008	JAS/HIP/29009/ALLSTON	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$741.18	\$741.18
			6	1038	HRI/HIP/2814/BISHOP ALLEN	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$384.00



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2003	10	1016	JAS/RAP/27020/RIVER	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$2,283.22	\$2,283.22
		1018	JAS/RAP/27021/HARDING	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$6,634.86	\$6,634.86
		1020	JAS/RAP/28017/BERKSHIRE	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$1,304.70	\$1,304.70
		1021	JAS/RAP/3306/ROOSEVELT TOWERS	Completed	EXPIRED NRS 01	Strategy area	14C	LMH	\$7,971.38	\$7,971.38
		1022	JAS/RAP/CF301/HILDERBRAND	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$59,271.74	\$59,271.74
		1121	JAS.RAP/4472/ELM	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$41,250.45	\$41,250.45
		1123	JAS/RAP/1550/YORK	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$5,971.04	\$5,971.04
		Total by Area Type				Strategy area	Total by Area Type		\$861,838.18	\$861,838.18
		Total by Year							\$861,838.18	\$861,838.18
2002	3	966	HRI/AHD/MEMORIAL DRIVE	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$22,836.00	\$22,836.00
	4	848	JAS/HIP/27020/RIVER	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$17,016.47	\$17,016.47
		849	JAS/HIP/27021/HARDING	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$135,932.51	\$135,932.51
		850	JAS/HIP/27022/CARDINAL MEDEIROS	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$25,485.00	\$25,485.00
		857	JAS/HIP/27023/PLEASANT	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$79,268.38	\$79,268.38
		859	JAS/HIP/WARREN/27026	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$5,556.95	\$5,556.95
		907	JAS/HIP/28002/AUBURN ST.	Completed	EXPIRED NRS 01	Strategy area	14H	LMH	\$874.41	\$874.41
		979	JAS/HIP/28014/HEWS	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$16,156.51	\$16,156.51
		980	JAS/HIP/28015/WINDSOR	Completed	EXPIRED NRS 01	Strategy area	14A	LMH	\$5,110.25	\$5,110.25
	5	937	HRI/HIP/2804/HARVARD	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$27,350.00	\$27,350.00
	7	989	JAS/RAP/3029/NEWTOWNE	Completed	EXPIRED NRS 01	Strategy area	14C	LMH	\$8,743.93	\$8,743.93
		990	JAS/RAP/02224/ELM	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$3,752.71	\$3,752.71
12	745	PUBLIC FACILITY/KING SCHOOL	Completed	EXPIRED NRS 01	Strategy area	03F	LMA	\$702,482.10	\$702,482.10	



U.S. Department of Housing and Urban Development
 Office of Community Planning and Development
 Integrated Disbursement and Information System
 CDBG CDFI and NRSA Activities
 CAMBRIDGE

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IDIS - PR14

Pgm Year	Proj ID	IDIS Act ID	Activity Name	Status	Target Area Name	Area Type	Matrix Code	Ntl Obj	CDBG Funded Amount	CDBG Drawn Amount
2002	13	905	ECONOMIC DEVELOPMENT/CAMB.BUS.DEV	Completed	EXPIRED NRS 01	Strategy area	18C	LMCMC	\$79,047.41	\$79,047.41
	29	752	MONASTERO/BEST RETAIL PRACTICES	Completed	EXPIRED NRS 01	Strategy area	18C	LMCMC	\$88,282.70	\$88,282.70
	Total by Area Type					Strategy area	Total by Area Type		\$1,217,895.33	\$1,217,895.33
	Total by Year								\$1,217,895.33	\$1,217,895.33
2001	80	519	JAS/AHD/168 HARVARD/2442	Completed	EXPIRED NRS 01	Strategy area	14B	LMH	\$28,329.22	\$28,329.22
	86	751	CAMBRIDGE BUSINESS DEV. CENTER	Completed	EXPIRED NRS 01	Strategy area	18C	LMCMC	\$70,000.00	\$70,000.00
	Total by Area Type					Strategy area	Total by Area Type		\$98,329.22	\$98,329.22
	Total by Year								\$98,329.22	\$98,329.22
2000	8	329	JAS/ALEWIFE CONDOS/02331	Completed	NRS WEST	Strategy area	14B	LMH	\$372,813.21	\$372,813.21
	Total by Area Type					Strategy area	Total by Area Type		\$372,813.21	\$372,813.21
	Total by Year								\$372,813.21	\$372,813.21
Grand Total by Area Type						Strategy area	Grand Total by Area Type		\$18,235,669.58	\$18,080,581.98
Grand Total									\$18,235,669.58	\$18,080,581.98

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	

Summary of Associated Activities:

Activity type	Activity Number	Activity Name	Committed	Drawn	Balance	Initial Funding Date	Status	Completion Date
Homeless Assistance								
	1950	Heading Home / Women's Drop-In Shelter	25,500.00	25,500.00	0.00	04-23-2010	Completed	07-01-2010
	1951	Heading Home / Shelter Plus Care	20,000.00	20,000.00	0.00	04-23-2010	Completed	07-01-2010
	1952	CASPAR Wet Shelter	18,000.00	18,000.00	0.00	04-23-2010	Completed	07-01-2010
	1953	Hildebrand Family Shelter	9,000.00	9,000.00	0.00	04-23-2010	Completed	07-01-2010
	1954	Transition House	9,000.00	9,000.00	0.00	04-23-2010	Completed	07-01-2010
	1955	Bread and Jams Drop-In Shelter	10,000.00	10,000.00	0.00	05-27-2010	Completed	07-01-2010
	1956	St. Patrick Women's Shelter	6,500.00	6,500.00	0.00	04-23-2010	Completed	07-01-2010
	1957	Phillips Brooks Harvard Square Shelter	3,500.00	3,500.00	0.00	04-23-2010	Completed	07-01-2010
	1958	Phi.lips Brooks House St. James Summer Shelter	2,500.00	2,500.00	0.00	04-23-2010	Completed	07-01-2010
	1959	Salvation Army Emergency Shelter	8,000.00	8,000.00	0.00	04-23-2010	Completed	07-01-2010
	1960	HomeStart Shelter	9,037.00	9,037.00	0.00	05-27-2010	Completed	07-01-2010
	1961	YWCA Family Shelter	5,000.00	5,000.00	0.00	04-23-2010	Completed	07-01-2010
	1962	CCAA Youth on Fire	10,000.00	10,000.00	0.00	04-23-2010	Completed	07-01-2010
Total			136,037.00	136,037.00	0.00			

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
CDBG/HOME/ESG Administrative Costs	1	2010	0001

Summary of Associated Activities:

Activity type	Activity Number	Activity Name	Committed	Drawn	Balance	Initial Funding Date	Status	Completion Date
Administration	1980	CD Federal Grants Administrative Staff	0.00	0.00	0.00	07-23-2010	Completed	09-30-2011
	1985	HS/Homeless Administration	6,978.00	6,978.00	0.00	11-09-2010	Open	
Total			6,978.00	6,978.00	0.00			

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	

Summary of Associated Activities:

Activity type	Activity Number	Activity Name	Committed	Drawn	Balance	Initial Funding Date	Status	Completion Date
Homeless Assistance	2008	Headng Home Women's Drop-In Shelter	14,000.00	14,000.00	0.00	12-02-2010	Open	
	2009	Heading Home Shelter Plus Care	20,000.00	20,000.00	0.00	12-02-2010	Open	
	2010	CASPAR Wet-Shelter	18,000.00	18,000.00	0.00	12-02-2010	Open	
	2011	Hildebrand Family Self-Help Center	9,000.00	9,000.00	0.00	12-02-2010	Open	
	2012	Transition House Domestic Violence Shelter	9,262.00	9,262.00	0.00	12-02-2010	Open	
	2013	Eliot Community Health Services - Bread and Jams	10,000.00	10,000.00	0.00	12-02-2010	Open	
	2014	Catholic Charities St. Patrick Womens Shelter	6,500.00	6,500.00	0.00	12-02-2010	Open	
	2015	Philips Brooks House Harvard Square Shelter	3,500.00	3,500.00	0.00	12-02-2010	Open	
	2017	Phillips Brooks House St. James Summer Shelter	2,500.00	2,500.00	0.00	12-02-2010	Open	
	2018	Salvation Army Emergency Shelter	8,000.00	8,000.00	0.00	12-02-2010	Open	
	2020	HomeStart Drop-In Center	9,037.00	9,037.00	0.00	12-02-2010	Open	
	2022	YWCA Family Shelter	5,000.00	5,000.00	0.00	12-02-2010	Open	
	2023	Cambridge Cares About AIDS Youth On Fire Drop-In Center	10,000.00	10,000.00	0.00	12-02-2010	Open	
Total			124,799.00	124,799.00	0.00			

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1950			Activity Name: Heading Home / Women's Drop-In Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 25,500.00
 ESG Amount Drawn to date: 25,500.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: yes
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Drop-in Center

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1950 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 25,500
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 28,000
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1951			Activity Name: Heading Home / Shelter Plus Care
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 20,000.00
 ESG Amount Drawn to date: 20,000.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: yes
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Transitional Shelter

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1951 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 20,000
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 29,244
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1952			Activity Name: CASPAR Wet Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 18,000.00
 ESG Amount Drawn to date: 18,000.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: yes
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1952 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 18,000
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 759,996
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1953			Activity Name: Hildebrand Family Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 9,000.00
 ESG Amount Drawn to date: 9,000.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: yes
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1953 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 9,000
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 9,000
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1954			Activity Name: Transition House
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 9,000.00
 ESG Amount Drawn to date: 9,000.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Provide decent affordable housing
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1954 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 9,000
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 9,000
 Local Government: 0
 Private Funds: 2,000
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1955			Activity Name: Bread and Jams Drop-In Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 10,000.00
 ESG Amount Drawn to date: 10,000.00
 Initial Funding Date: 05-27-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Drop-in Center

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1955 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 10,000
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 15,000
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1956			Activity Name: St. Patrick Women's Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 6,500.00
 ESG Amount Drawn to date: 6,500.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: yes
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Transitional Shelter

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1956 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 6,500
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 10,000
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1957			Activity Name: Phillips Brooks Harvard Square Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 3,500.00
 ESG Amount Drawn to date: 3,500.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1957 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 3,500
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 31,000
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1958			Activity Name: Phi.lips Brooks House St. James Summer Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 2,500.00
 ESG Amount Drawn to date: 2,500.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:

Emergency Shelter Facilities Transitional Shelter
 Soup Kitchen/Meal Distribution
 EmploymentHomeless Prevention

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1958 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 2,500
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 3,000
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1959			Activity Name: Salvation Army Emergency Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 8,000.00
 ESG Amount Drawn to date: 8,000.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Transitional Shelter Outreach Drop-in Center
 Soup Kitchen/Meal Distribution Food Pantry Mental Health
 Alcohol/Drug Program Employment Child Care Homeless Prevention

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1959 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 8,000
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 8,000
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1960			Activity Name: HomeStart Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 9,037.00
 ESG Amount Drawn to date: 9,037.00
 Initial Funding Date: 05-27-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create economic opportunities
 Performance Outcome: Availability/accessibility

Services Provided:
 Drop-in Center

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1960 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 9,037
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 10,000
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1961			Activity Name: YWCA Family Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 5,000.00
 ESG Amount Drawn to date: 5,000.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Provide decent affordable housing
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities

Homeless Prevention

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1961 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 5,000
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 2,000
 Private Funds: 0
 Other: 3,000
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
ESG	36	2009	
Activity Number: 1962			Activity Name: CCAA Youth on Fire
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 10,000.00
 ESG Amount Drawn to date: 10,000.00
 Initial Funding Date: 04-23-2010
 Status: Completed
 Completion date: 07-01-2010
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Outreach Drop-in Center
 Soup Kitchen/Meal Distribution Food Pantry Mental Health HIV/AIDS Services
 EmploymentHomeless Prevention

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 1962 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 10,000
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 16,100
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
CDBG/HOME/ESG Administrative Costs	1	2010	0001
Activity Number: 1980			Activity Name: CD Federal Grants Administrative Staff
ESG Activity type: Administration			Grantee Activity ID:

Financial Information:
 ESG Amount Funded: 0.00
 ESG Amount Drawn to date: 0.00
 Initial Funding Date: 07-23-2010
 Status: Completed
 Completion date: 09-30-2011

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
CDBG/HOME/ESG Administrative Costs	1	2010	0001
Activity Number: 1985			Activity Name: HS/Homeless Administration
ESG Activity type: Administration			Grantee Activity ID:

Financial Information:
 ESG Amount Funded: 6,978.00
 ESG Amount Drawn to date: 6,978.00
 Initial Funding Date: 11-09-2010
 Status: Open
 Completion date:

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services Activity Number: 2008	28	2010	Activity Name: Headng Home Women's Drop-In Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 14,000.00
 ESG Amount Drawn to date: 14,000.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: yes
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Outreach Drop-in Center

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2008 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2009			Activity Name: Heading Home Shelter Plus Care
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 20,000.00
 ESG Amount Drawn to date: 20,000.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Transitional Shelter Drop-in Center

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2009 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2010			Activity Name: CASPAR Wet-Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 18,000.00
 ESG Amount Drawn to date: 18,000.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: yes
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Drop-in Center
 Soup Kitchen/Meal Distribution Health Care Mental Health HIV/AIDS Services
 Alcohol/Drug Program

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2010 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2011			Activity Name: Hildebrand Family Self-Help Center
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 9,000.00
 ESG Amount Drawn to date: 9,000.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: yes
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Drop-in Center
 Soup Kitchen/Meal Distribution

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2011 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2012			Activity Name: Transition House Domestic Violence Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 9,262.00
 ESG Amount Drawn to date: 9,262.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Provide decent affordable housing
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2012 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2013			Activity Name: Eliot Community Health Services - Bread and Jams
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 10,000.00
 ESG Amount Drawn to date: 10,000.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Drop-in Center
 Food Pantry

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2013 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2014			Activity Name: Catholic Charities St. Patrick Womens Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 6,500.00
 ESG Amount Drawn to date: 6,500.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Affordability

Services Provided:
 Emergency Shelter Facilities Drop-in Center

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2014 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2015			Activity Name: Philips Brooks House Harvard Square Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 3,500.00
 ESG Amount Drawn to date: 3,500.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Drop-in Center

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2015 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2017			Activity Name: Phillips Brooks House St. James Summer Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 2,500.00
 ESG Amount Drawn to date: 2,500.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Drop-in Center
 Soup Kitchen/Meal Distribution

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2017 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2018			Activity Name: Salvation Army Emergency Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 8,000.00
 ESG Amount Drawn to date: 8,000.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Drop-in Center
 Soup Kitchen/Meal Distribution

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2018 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2020			Activity Name: HomeStart Drop-In Center
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 9,037.00
 ESG Amount Drawn to date: 9,037.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Transitional Shelter Drop-in Center

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2020 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2022			Activity Name: YWCA Family Shelter
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 5,000.00
 ESG Amount Drawn to date: 5,000.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Drop-in Center

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2022 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

Project Title	Project Number	Plan Year	Grantee Project ID
Emergency Shelter Grant/Homeless Services	28	2010	
Activity Number: 2023			Activity Name: Cambridge Cares About AIDS Youth On Fire Drop-In Ce
ESG Activity type: Homeless Assistance			Grantee Activity ID:

Activity Overview: Accomplishment Narrative:

ESG Amount Funded: 10,000.00
 ESG Amount Drawn to date: 10,000.00
 Initial Funding Date: 12-02-2010
 Status: Open
 Completion date:
 Organization carrying out the activity: Heading Home, Inc.
 Is organization community based: no
 Performance Objective: Create suitable living environments
 Performance Outcome: Availability/accessibility

Services Provided:
 Emergency Shelter Facilities Outreach Drop-in Center
 HIV/AIDS Services

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Select all Activities with action during the year: 2010

IDIS Activity ID: 2023 Continued...

Persons Served with Financial Assistance:

Annual Number of Adults Served: 0
 Annual Number of Children Served: 0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served: 0

Number Served with Financial Assistance by Housing Type:

Barracks: 0
 Group/Large House: 0
 Scattered Site Apartment: 0
 Single Family Detached House: 0
 Single Room Occupancy: 0
 Mobile Home/Trailer: 0
 Hotel/Motel: 0
 Other: 0
 Total: 0

Subpopulation Served:

Chronically Homeless: 0
 Severely Mentally Ill: 0
 Chronic Substance Abuse: 0
 Other Disability: 0
 Veterans: 0
 Persons with HIV/AIDS: 0
 Victims of Domestic Violence: 0
 Elderly: 0

Financial Summary Data:

Conversion: 0
 Major Rehabilitation: 0
 Renovation: 0
 Operations: 0
 Essential Services: 0
 Total: 0

Other Funds:

Other HUD Funds: 0
 Other Federal Funds: 0
 State Government: 0
 Local Government: 0
 Private Funds: 0
 Other: 0
 Fee: 0
 Total: 0

Select all Activities with action during the year: 2010

ESG Activity type: Homeless Assistance Plan Year: 2009

Activity Overview:

ESG Amount Funded: 136,037.00

ESG Amount Drawn to date: 136,037.00

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Subpopulation Served:

Chronically Homeless:	0
Severely Mentally Ill:	0
Chronic Substance Abuse:	0
Other Disability:	0
Veterans:	0
Persons with HIV/AIDS:	0
Victims of Domestic Violence:	0
Elderly:	0

Persons Served with Financial Assistance:

Annual Number of Adults Served:	0
Annual Number of Children Served:	0

Financial Summary Data:

Conversion:	0
Major Rehabilitation:	0
Renovation:	9,000
Operations:	51,000
Essential Services:	76,037
Total:	0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served:	0
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Number Served with Financial Assistance by Housing Type:

Barracks:	0
Group/Large House:	0
Scattered Site Apartment:	0
Single Family Detached House:	0
Single Room Occupancy:	0
Mobile Home/Trailer:	0
Hotel/Motel:	0
Other:	0
Total:	0

Other Funds

Other HUD Funds:	0
Other Federal Funds:	0
State Government:	836,096
Local Government:	11,000
Private Funds:	77,244
Other:	11,000

Select all Activities with action during the year: 2010

ESG Activity type: Administration Plan Year: 2010

Financial Information:

ESG Amount Funded: 6,978.00

ESG Amount Drawn to date: 6,978.00

Select all Activities with action during the year: 2010

ESG Activity type: Homeless Assistance Plan Year: 2010

Activity Overview:

ESG Amount Funded: 124,799.00

ESG Amount Drawn to date: 124,799.00

Beneficiary Information:

White:	0	0
Black/African American:	0	0
Asian:	0	0
American Indian/Alaskan Native:	0	0
Native Hawaiian/Other Pacific Islander:	0	0
American Indian/Alaskan Native & White:	0	0
Asian & White:	0	0
Black/African American & White:	0	0
Amer. Indian/Alaskan Native & Black/African Amer.	0	0
Other multi-racial:	0	0
Asian/Pacific Islander:	0	0
Hispanic:	0	0
Total:	0	0

Subpopulation Served:

Chronically Homeless:	0
Severely Mentally Ill:	0
Chronic Substance Abuse:	0
Other Disability:	0
Veterans:	0
Persons with HIV/AIDS:	0
Victims of Domestic Violence:	0
Elderly:	0

Persons Served with Financial Assistance:

Annual Number of Adults Served:	0
Annual Number of Children Served:	0

Financial Summary Data:

Conversion:	0
Major Rehabilitation:	0
Renovation:	0
Operations:	0
Essential Services:	0
Total:	0

Persons Served with Non-Financial Assistance:

Annual Number of Adults and Children Served:	0
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Number Served with Financial Assistance by Housing Type:

Barracks:	0
Group/Large House:	0
Scattered Site Apartment:	0
Single Family Detached House:	0
Single Room Occupancy:	0
Mobile Home/Trailer:	0
Hotel/Motel:	0
Other:	0
Total:	0

Other Funds

Other HUD Funds:	0
Other Federal Funds:	0
State Government:	0
Local Government:	0
Private Funds:	0
Other:	0



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Homebuyer	NEW CONSTRUCTION	18	HAMPSHIRE AND COLUMBIA STREET , CAMBRIDGE MA, 02139	Final Draw	11/20/97	5	5	10/28/97	\$250,000.00	\$250,000.00	100.00%
		29	96 Hampshire St , Cambridge MA, 02139	Completed	03/10/98	4	5	10/28/97	\$146,625.00	\$146,625.00	100.00%
		1251	3549/200 , CAMBRIDGE MA, 02139	Completed	06/30/08	8	8	07/11/05	\$862,465.50	\$862,465.50	100.00%
		1685	208 Columbia St , Cambridge MA, 02139	Completed	07/15/08	1	1	05/23/08	\$3,383.00	\$3,383.00	100.00%
		1690	217 Putnam Ave Unit 7 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/23/08	\$5,220.00	\$5,220.00	100.00%
		1816	20 McTernan St Apt 204 , Cambridge MA, 02139	Completed	08/07/09	1	1	01/27/09	\$5,320.26	\$5,320.26	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Homebuyer	ACQUISITION ONLY	8	35 Walden St Apt 1B , Cambridge MA, 02140	Completed	02/18/94	20	1	11/02/93	\$26,189.00	\$26,189.00	100.00%
		17	317 Prospect St , Cambridge MA, 02139	Completed	03/11/98	6	6	10/31/95	\$300,000.00	\$300,000.00	100.00%
		22	21 7th St , Cambridge MA, 02141	Completed	03/11/98	3	3	10/24/95	\$75,000.00	\$75,000.00	100.00%
		25	71 Bolton St , Cambridge MA, 02140	Completed	06/24/02	3	3	11/22/96	\$154,846.16	\$154,846.16	100.00%
		27	354 Norfolk St , Cambridge MA, 02139	Completed	03/11/98	1	1	10/28/97	\$24,976.00	\$24,976.00	100.00%
		1252	112 Spring St , Cambridge MA, 02141	Completed	05/10/06	1	1	07/12/05	\$4,585.00	\$4,585.00	100.00%
		1253	358 Rindge Ave , Cambridge MA, 02140	Completed	05/10/06	1	1	07/12/05	\$3,924.00	\$3,924.00	100.00%
		1254	241 Hurley St Apt 1 , Cambridge MA, 02141	Canceled	01/30/06	1	1	07/12/05	\$0.00	\$0.00	0.00%
		1358	12 Decatur St , Cambridge MA, 02139	Completed	05/10/06	1	1	01/30/06	\$5,824.00	\$5,824.00	100.00%
		1377	3542/400; 1 ABERDEEN WAY #215 , CAMBRIDGE MA, 02139	Completed	05/11/06	1	1	03/27/06	\$5,285.00	\$5,285.00	100.00%
		1378	1 Aberdeen Way Ste 208 , Cambridge MA, 02138	Completed	05/11/06	1	1	03/27/06	\$4,910.00	\$4,910.00	100.00%
		1379	1 Aberdeen Way Ste 111 , Cambridge MA, 02138	Completed	05/11/06	1	1	03/27/06	\$5,310.00	\$5,310.00	100.00%
		1380	1 Aberdeen Way Ste 224 , Cambridge MA, 02138	Completed	05/11/06	1	1	03/27/06	\$4,632.00	\$4,632.00	100.00%
		1381	1 Aberdeen Way Ste 120 , Cambridge MA, 02138	Completed	05/11/06	1	1	03/27/06	\$4,835.00	\$4,835.00	100.00%
		1391	318 Rindge Ave , Cambridge MA, 02140	Completed	05/11/06	1	1	04/18/06	\$5,175.00	\$5,175.00	100.00%
		1392	318 Rindge Ave Unit 105 , Cambridge MA, 02140	Completed	05/11/06	1	1	04/18/06	\$2,447.00	\$2,447.00	100.00%
		1393	320 Rindge Ave Unit 102 , Cambridge MA, 02140	Completed	05/11/06	1	1	04/18/06	\$5,725.00	\$5,725.00	100.00%
		1395	318 Rindge Ave Unit 409 , Cambridge MA, 02140	Completed	05/11/06	1	1	05/04/06	\$2,842.00	\$2,842.00	100.00%
		1410	318 Rindge Ave , Cambridge MA, 02140	Canceled	12/13/06	1	1	06/19/06	\$0.00	\$0.00	0.00%
		1411	143 Pleasant St , Cambridge MA, 02139	Completed	08/02/07	1	1	06/19/06	\$4,037.00	\$4,037.00	100.00%
		1412	354 Rindge Ave Unit 3 , Cambridge MA, 02140	Completed	08/02/07	1	1	06/19/06	\$4,241.00	\$4,241.00	100.00%
		1413	392 Rindge Ave , Cambridge MA, 02140	Completed	08/02/07	1	1	06/19/06	\$5,475.00	\$5,475.00	100.00%
		1414	396 Rindge Ave , Cambridge MA, 02140	Completed	08/02/07	1	1	06/19/06	\$5,475.00	\$5,475.00	100.00%
		1415	400 Rindge Ave , Cambridge MA, 02140	Completed	08/02/07	1	1	06/19/06	\$5,475.00	\$5,475.00	100.00%
		1505	2497 Massachusetts Ave Unit 8 , Cambridge MA, 02140	Completed	08/02/07	1	1	12/12/06	\$5,875.00	\$5,875.00	100.00%
		1506	2497 Massachusetts Ave Unit 9 , Cambridge MA, 02140	Completed	08/02/07	1	1	12/12/06	\$5,875.00	\$5,875.00	100.00%
		1507	2495 Massachusetts Ave Unit 1 , Cambridge MA, 02140	Completed	08/02/07	1	1	12/12/06	\$5,785.00	\$5,785.00	100.00%
		1508	2495 Massachusetts Ave Unit 2 , Cambridge MA, 02140	Completed	08/02/07	1	1	12/12/06	\$5,785.00	\$5,785.00	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Homebuyer	ACQUISITION ONLY	1509	2495 Massachusetts Ave Unit 4 , Cambridge MA, 02140	Completed	08/02/07	1	1	12/12/06	\$5,785.00	\$5,785.00	100.00%
		1510	2496 Massachusetts Ave , Cambridge MA, 02140	Completed	08/02/07	1	1	12/12/06	\$4,710.00	\$4,710.00	100.00%
		1511	2497 Massachusetts Ave Unit 5 , Cambridge MA, 02140	Canceled	01/22/07	1	1	12/12/06	\$0.00	\$0.00	0.00%
		1512	2497 Massachusetts Ave Unit 6 , Cambridge MA, 02140	Completed	08/02/07	1	1	12/12/06	\$5,875.00	\$5,875.00	100.00%
		1513	2497 Massachusetts Ave Unit 7 , Cambridge MA, 02140	Completed	08/02/07	1	1	12/12/06	\$5,875.00	\$5,875.00	100.00%
		1514	2387 Massachusetts Ave , Cambridge MA, 02140	Completed	08/02/07	1	1	12/14/06	\$6,505.00	\$6,505.00	100.00%
		1515	2379 Massachusetts Ave , Cambridge MA, 02140	Completed	08/02/07	1	1	12/14/06	\$5,650.00	\$5,650.00	100.00%
		1516	2391 Massachusetts Ave , Cambridge MA, 02140	Completed	08/02/07	1	1	12/14/06	\$3,560.00	\$3,560.00	100.00%
		1517	2381 Massachusetts Ave , Cambridge MA, 02140	Completed	08/02/07	1	1	12/14/06	\$5,750.00	\$5,750.00	100.00%
		1518	2389 Massachusetts Ave , Cambridge MA, 02140	Completed	08/02/07	1	1	12/14/06	\$6,305.00	\$6,305.00	100.00%
		1519	2377 Massachusetts Ave , Cambridge MA, 02140	Completed	08/02/07	1	1	12/14/06	\$3,537.00	\$3,537.00	100.00%
		1520	773 Concord Ave Unit 303 , Cambridge MA, 02138	Completed	08/02/07	1	1	12/14/06	\$5,230.00	\$5,230.00	100.00%
		1531	162 Otis St , Cambridge MA, 02141	Completed	08/02/07	1	1	02/28/07	\$7,500.00	\$7,500.00	100.00%
		1532	2495 Massachusetts Ave Unit 5 , Cambridge MA, 02140	Completed	08/02/07	1	1	02/28/07	\$5,785.00	\$5,785.00	100.00%
		1549	35XX/XXX , CAMBRIDGE MA, 02139	Completed	08/06/07	1	1	06/14/07	\$2,095.00	\$2,095.00	100.00%
		1550	35XX/XXX , CAMBRIDGE MA, 02139	Completed	08/03/07	1	1	06/14/07	\$5,400.00	\$5,400.00	100.00%
		1551	35XX/XXX , CAMBRIDGE MA, 02139	Completed	08/03/07	1	1	06/14/07	\$5,400.00	\$5,400.00	100.00%
		1552	150 Cambridge St , Cambridge MA, 02141	Completed	08/03/07	1	1	06/14/07	\$5,400.00	\$5,400.00	100.00%
		1553	17 Otis St Unit 311 , Cambridge MA, 02141	Completed	08/06/07	1	1	06/14/07	\$5,400.00	\$5,400.00	100.00%
		1554	1 Russell St Unit 202 , Cambridge MA, 02140	Completed	08/06/07	1	1	06/14/07	\$2,400.00	\$2,400.00	100.00%
		1555	150 Cambridge St Unit 414 , Cambridge MA, 02141	Completed	08/03/07	1	1	06/15/07	\$5,130.00	\$5,130.00	100.00%
		1556	150 Cambridge St Unit 305 , Cambridge MA, 02141	Canceled	03/27/08	1	1	06/15/07	\$0.00	\$0.00	0.00%
		1557	17 Otis St Unit 408 , Cambridge MA, 02141	Completed	08/03/07	1	1	06/15/07	\$7,760.00	\$7,760.00	100.00%
		1558	29 Otis St Unit 109 , Cambridge MA, 02141	Canceled	03/27/08	1	1	06/15/07	\$0.00	\$0.00	0.00%



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Homebuyer	ACQUISITION ONLY	1559	17 Otis St Unit 704 , Cambridge MA, 02141	Completed	08/03/07	1	1	06/15/07	\$4,561.00	\$4,561.00	100.00%
		1560	162 Otis St , Cambridge MA, 02141	Canceled	03/06/08	1	1	06/15/07	\$0.00	\$0.00	0.00%
		1566	24 Bay State Rd Unit 6 , Cambridge MA, 02138	Completed	08/03/07	1	1	07/26/07	\$2,358.00	\$2,358.00	100.00%
		1680	2103 Massachusetts Ave Unit 3 , Cambridge MA, 02140	Completed	07/15/08	1	1	05/08/08	\$5,040.00	\$5,040.00	100.00%
		1686	207 Columbia St , Cambridge MA, 02139	Completed	07/24/08	1	1	06/17/08	\$5,625.00	\$5,625.00	100.00%
		1687	203 Columbia St , Cambridge MA, 02139	Completed	07/15/08	1	1	05/23/08	\$2,013.00	\$2,013.00	100.00%
		1688	223 Putnam Ave Unit 3 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/23/08	\$5,172.00	\$5,172.00	100.00%
		1689	223 Putnam Ave Unit 1 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/23/08	\$5,220.00	\$5,220.00	100.00%
		1691	217 Putnam Ave Unit 12 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/23/08	\$5,220.00	\$5,220.00	100.00%
		1692	217 Putnam Ave Unit 18 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/23/08	\$5,520.00	\$5,520.00	100.00%
		1693	223 Putnam Ave Unit 4 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/23/08	\$3,201.00	\$3,201.00	100.00%
		1694	113 Richdale Ave Unit 15 , Cambridge MA, 02140	Completed	07/15/08	1	1	05/23/08	\$2,732.00	\$2,732.00	100.00%
		1695	217 Putnam Ave Unit 19 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/28/08	\$5,520.00	\$5,520.00	100.00%
		1696	217 Putnam Ave Unit 21 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/28/08	\$5,520.00	\$5,520.00	100.00%
		1697	217 Putnam Ave Unit 5 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/28/08	\$2,562.00	\$2,562.00	100.00%
		1698	217 Putnam Ave Unit 15 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/28/08	\$5,520.00	\$5,520.00	100.00%
		1699	18-24 BAYSTATE ROAD #16 , CAMBRIDGE MA, 02140	Completed	07/15/08	1	1	05/28/08	\$1,296.00	\$1,296.00	100.00%
		1700	23 Bay State Rd , Cambridge MA, 02138	Completed	07/15/08	1	1	05/28/08	\$5,130.00	\$5,130.00	100.00%
		1708	354 Rindge Ave Unit 2 , Cambridge MA, 02140	Completed	07/15/08	1	1	05/29/08	\$5,010.00	\$5,010.00	100.00%
		1709	150 Cambridge St , Cambridge MA, 02141	Completed	07/15/08	1	1	05/29/08	\$4,601.00	\$4,601.00	100.00%
		1710	2440 Massachusetts Ave Unit 26 , Cambridge MA, 02140	Completed	07/15/08	1	1	05/29/08	\$5,130.00	\$5,130.00	100.00%
		1711	199 Columbia St Unit 4 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/29/08	\$5,850.00	\$5,850.00	100.00%
		1712	223 Putnam Ave Unit 6 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/29/08	\$5,220.00	\$5,220.00	100.00%
		1713	2440 Massachusetts Ave Unit 39 , Cambridge MA, 02140	Completed	07/15/08	1	1	05/29/08	\$5,400.00	\$5,400.00	100.00%



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Homebuyer	ACQUISITION ONLY	1714	217 Putnam Ave Unit 8 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/29/08	\$5,220.00	\$5,220.00	100.00%
		1715	280 River St Unit 4 , Cambridge MA, 02139	Completed	07/15/08	1	1	05/29/08	\$4,859.00	\$4,859.00	100.00%
		1716	199 Columbia St Unit 2 , Cambridge MA, 02139	Completed	07/24/08	1	1	06/23/08	\$5,850.00	\$5,850.00	100.00%
		1720	22 Tremont St , Cambridge MA, 02139	Completed	07/24/08	1	1	07/15/08	\$5,190.00	\$5,190.00	100.00%
		1721	150 Cambridge St Unit 210 , Cambridge MA, 02141	Completed	07/24/08	1	1	07/15/08	\$5,400.00	\$5,400.00	100.00%
		1722	80 Auburn Park , Cambridge MA, 02139	Completed	07/24/08	1	1	07/15/08	\$5,010.00	\$5,010.00	100.00%
		1723	12 Boardman St , Cambridge MA, 02139	Completed	07/24/08	1	1	07/15/08	\$5,625.00	\$5,625.00	100.00%
		1724	137 Hampshire St , Cambridge MA, 02139	Completed	07/24/08	1	1	07/15/08	\$5,083.00	\$5,083.00	100.00%
		1725	50 Webster Ave , Cambridge MA, 02141	Completed	07/24/08	1	1	07/16/08	\$5,340.00	\$5,340.00	100.00%
		1726	205 Columbia St , Cambridge MA, 02139	Completed	07/24/08	1	1	07/16/08	\$5,505.00	\$5,505.00	100.00%
		1727	37 Wheeler St , Cambridge MA, 02138	Canceled	07/18/08	1	1	07/16/08	\$0.00	\$0.00	0.00%
		1728	3 Newport Rd Apt 3 , Cambridge MA, 02140	Completed	07/24/08	1	1	07/16/08	\$4,800.00	\$4,800.00	100.00%
		1729	199 Columbia St Unit 3 , Cambridge MA, 02139	Completed	07/24/08	1	1	07/18/08	\$5,850.00	\$5,850.00	100.00%
		1730	207 Columbia St , Cambridge MA, 02139	Completed	07/24/08	1	1	07/18/08	\$3,089.00	\$3,089.00	100.00%
		1731	1 Aberdeen Way Ste 128 , Cambridge MA, 02138	Completed	07/24/08	1	1	07/18/08	\$5,502.00	\$5,502.00	100.00%
		1732	225 Putnam Ave , Cambridge MA, 02139	Completed	07/24/08	1	1	07/18/08	\$4,875.00	\$4,875.00	100.00%
		1733	261 Columbia St , Cambridge MA, 02139	Completed	08/08/09	1	1	07/21/08	\$4,800.00	\$4,800.00	100.00%
		1809	2 Earhart St Unit 724 , Cambridge MA, 02141	Completed	08/07/09	1	1	01/26/09	\$5,460.00	\$5,460.00	100.00%
		1810	195 Harvey St Apt 8 , Cambridge MA, 02140	Completed	08/07/09	1	1	01/26/09	\$5,400.00	\$5,400.00	100.00%
		1811	25 Wheeler St Unit 315 , Cambridge MA, 02138	Completed	08/07/09	1	1	01/27/09	\$2,077.00	\$2,077.00	100.00%
		1812	227 Putnam Ave , Cambridge MA, 02139	Completed	08/07/09	1	1	01/27/09	\$3,791.00	\$3,791.00	100.00%
		1813	20 McTernan St Apt 103 , Cambridge MA, 02139	Completed	08/07/09	1	1	01/27/09	\$5,455.00	\$5,455.00	100.00%
		1814	27 Wheeler St , Cambridge MA, 02138	Completed	08/07/09	1	1	01/27/09	\$5,136.00	\$5,136.00	100.00%
		1815	150 Cambridge St , Cambridge MA, 02141	Completed	08/07/09	1	1	01/27/09	\$5,183.00	\$5,183.00	100.00%
		1817	2 Earhart St Unit 922 , Cambridge MA, 02141	Completed	08/07/09	1	1	01/27/09	\$5,200.00	\$5,200.00	100.00%
		1818	150 Cambridge St , Cambridge MA, 02141	Completed	08/07/09	1	1	01/27/09	\$5,455.00	\$5,455.00	100.00%
		1819	2103 Massachusetts Ave Unit 9 , Cambridge MA, 02140	Completed	08/07/09	1	1	01/27/09	\$5,159.00	\$5,159.00	100.00%



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Homebuyer	ACQUISITION ONLY	1820	1 Earhart St Unit 718 , Cambridge MA, 02141	Completed	08/07/09	1	1	01/27/09	\$4,920.00	\$4,920.00	100.00%
		1821	2 Earhart St Unit 816 , Cambridge MA, 02141	Canceled	08/07/09	1	1	01/27/09	\$0.00	\$0.00	0.00%
		1822	2 Earhart St Unit 415 , Cambridge MA, 02141	Completed	08/07/09	1	1	01/27/09	\$4,920.00	\$4,920.00	100.00%
		1851	22 7th St , Cambridge MA, 02141	Completed	08/07/09	1	1	06/22/09	\$5,100.00	\$5,100.00	100.00%
		1852	2 Earhart St Unit 713 , Cambridge MA, 02141	Completed	08/07/09	1	1	06/23/09	\$4,920.00	\$4,920.00	100.00%
		1853	2 Earhart St Unit 323 , Cambridge MA, 02141	Completed	08/07/09	1	1	06/23/09	\$4,920.00	\$4,920.00	100.00%
		1854	2 Earhart St Unit 132 , Cambridge MA, 02141	Completed	08/07/09	1	1	06/23/09	\$4,920.00	\$4,920.00	100.00%
		1855	1 Earhart St Unit 305 , Cambridge MA, 02141	Completed	08/07/09	1	1	06/23/09	\$4,920.00	\$4,920.00	100.00%
		1856	1 Earhart St Unit 713 , Cambridge MA, 02141	Canceled	08/07/09	1	1	06/23/09	\$0.00	\$0.00	0.00%
		1863	2 Earhart St Unit 511 , Cambridge MA, 02141	Completed	08/07/09	1	1	07/09/09	\$4,920.00	\$4,920.00	100.00%
		1864	2 Earhart St Unit 702 , Cambridge MA, 02141	Completed	08/07/09	1	1	07/09/09	\$4,920.00	\$4,920.00	100.00%
		1926	2 Earhart St , Cambridge MA, 02141	Completed	02/07/11	1	1	03/09/10	\$4,810.00	\$4,810.00	100.00%
		1927	1 Earhart St Unit #117 , Cambridge MA, 02141	Completed	02/07/11	1	1	03/19/10	\$4,244.82	\$4,244.82	100.00%
		1928	825 Main St Apt. #10 , Cambridge MA, 02139	Completed	02/07/11	1	1	03/15/10	\$2,705.00	\$2,705.00	100.00%
		1929	825 Main St Apt. #4 , Cambridge MA, 02139	Completed	02/07/11	1	1	03/15/10	\$6,000.00	\$6,000.00	100.00%
		1930	125 Harvard St Apt. 206 , Cambridge MA, 02139	Completed	02/07/11	1	1	03/15/10	\$5,280.00	\$5,280.00	100.00%
		1931	125 Harvard St Apt. #203 , Cambridge MA, 02139	Completed	02/07/11	1	1	03/30/10	\$5,280.00	\$5,280.00	100.00%
		1932	125 Harvard St Unit #304 , Cambridge MA, 02139	Completed	02/07/11	1	1	03/15/10	\$2,819.00	\$2,819.00	100.00%
		1934	1 Earhart St Unit #524 , Cambridge MA, 02141	Completed	02/07/11	1	1	03/15/10	\$4,920.00	\$4,920.00	100.00%
		1935	125 Harvard St Unit #307 , Cambridge MA, 02139	Completed	02/07/11	1	1	03/15/10	\$6,000.00	\$6,000.00	100.00%
		1971	1 Earhart St Unit #504 , Cambridge MA, 02141	Completed	02/07/11	1	1	06/23/10	\$4,920.00	\$4,920.00	100.00%
		1972	25 Wheeler St Unit #113 , Cambridge MA, 02138	Completed	02/07/11	1	1	06/23/10	\$5,182.50	\$5,182.50	100.00%
		1973	2 Earhart St Unite #401 , Cambridge MA, 02141	Completed	02/07/11	1	1	06/23/10	\$3,852.20	\$3,852.20	100.00%



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Homebuyer	ACQUISITION ONLY	2071	125 Harvard St #406 , Cambridge MA, 02139	Completed	10/05/11	1	1	03/14/11	\$5,130.00	\$5,130.00	100.00%
		2072	1 Aberdeen Way Ste 128 , Cambridge MA, 02138	Completed	10/05/11	1	1	03/14/11	\$3,581.42	\$3,581.42	100.00%
		2073	823 Main St #9 , Cambridge MA, 02139	Completed	10/05/11	1	1	03/14/11	\$5,175.00	\$5,175.00	100.00%
		2074	369 Western Ave #1 , Cambridge MA, 02139	Completed	10/05/11	1	1	04/06/11	\$4,514.71	\$4,514.71	100.00%
		2075	125 Harvard St #405 , Cambridge MA, 02139	Completed	10/05/11	1	1	04/07/11	\$5,130.00	\$5,130.00	100.00%
		2094	42 Linnaean St Apt 8 #8 , Cambridge MA, 02138	Completed	10/05/11	1	1	06/17/11	\$5,055.00	\$5,055.00	100.00%
		2097	125 Harvard St #205 , Cambridge MA, 02139	Completed	10/05/11	1	1	06/20/11	\$5,130.00	\$5,130.00	100.00%
		2098	125 Harvard St #306 , Cambridge MA, 02139	Completed	10/05/11	1	1	06/20/11	\$5,280.00	\$5,280.00	100.00%
		2099	10 Corporal McTernan St #205 , Cambridge MA, 02139	Completed	10/05/11	1	1	06/20/11	\$6,322.50	\$6,322.50	100.00%



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Homebuyer	ACQUISITION AND REHABILITATION	21	22,24,26, SEVENTH STREET , CAMBRIDGE MA, 02141	Completed	06/24/02	3	3	06/21/94	\$174,615.67	\$174,615.67	100.00%
		23	243 Hurley St , Cambridge MA, 02141	Completed	06/21/02	1	1	05/07/96	\$33,957.55	\$33,957.55	100.00%
		24	57 Jefferson St , Cambridge MA, 02141	Completed	01/09/98	4	4	05/07/96	\$96,000.00	\$96,000.00	100.00%
		26	73 Bolton St , Cambridge MA, 02140	Completed	06/15/01	6	6	11/22/96	\$277,465.00	\$277,465.00	100.00%
		28	17 Fulkerson St , Cambridge MA, 02141	Completed	03/10/98	2	2	10/28/97	\$47,000.00	\$47,000.00	100.00%
		30	98 Hampshire St , Cambridge MA, 02139	Completed	09/05/01	1	1	10/28/97	\$47,125.00	\$47,125.00	100.00%
		242	3523/214 , CAMBRIDGE MA, 02141	Completed	09/30/03	6	6	07/01/97	\$510,663.02	\$510,663.02	100.00%
		358	CDD 57 INMAN STREET , CAMBRIDGE MA, 02139	Canceled	01/23/06	0	10	07/01/97	\$0.00	\$0.00	0.00%
		1637	3 Newport Rd Apt 5 , Cambridge MA, 02140	Completed	08/08/09	1	1	12/05/07	\$131,281.89	\$131,281.89	100.00%
		1850	290 Washington St , Cambridge MA, 02139	Open	08/24/11	0	0	04/24/09	\$200,855.77	\$199,049.27	99.10%
		1898	203 Prospect St , Cambridge MA, 02139	Completed	10/04/11	1	1	01/28/10	\$137,201.33	\$137,201.33	100.00%
		1970	217 Harvard St Unit BR , Cambridge MA, 02139	Open	04/08/11	1	1	06/03/10	\$188,305.23	\$178,305.23	94.69%



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Homebuyer	ACQUISITION AND NEW CONSTRUCTION	329	RINDGE AVENUE , CAMBRIDGE MA, 02139	Completed	06/30/06	11	11	03/01/98	\$342,008.01	\$342,008.01	100.00%
		519	3530/302 , CAMBRIDGE MA, 02140	Completed	06/30/06	3	3	11/19/99	\$75,000.00	\$75,000.00	100.00%
		853	68 Bolton St , Cambridge MA, 02140	Completed	06/30/06	6	6	04/25/02	\$345,713.00	\$345,713.00	100.00%
		1383	2495 Massachusetts Ave , Cambridge MA, 02140	Completed	06/30/08	14	14	03/29/06	\$577,827.00	\$577,827.00	100.00%
		1533	821 Main St , Cambridge MA, 02139	Completed	09/28/11	10	10	04/24/07	\$867,784.00	\$867,784.00	100.00%
		1666	125 Harvard St 125 Harvard Street , Cambridge MA, 02139	Completed	10/05/11	24	6	03/24/08	\$834,058.00	\$834,058.00	100.00%
		2101	424 Windsor St , Cambridge MA, 02141	Open	08/24/11	0	0	07/12/11	\$1,200,000.00	\$21,920.00	1.83%



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Homeowner Rehab	REHABILITATION	9	40 Creighton St , Cambridge MA, 02140	Completed	03/06/95	3	1	07/18/94	\$5,000.00	\$5,000.00	100.00%
		10	187 Fayerweather St , Cambridge MA, 02138	Completed	03/06/95	3	1	09/29/94	\$10,000.00	\$10,000.00	100.00%
		11	23 Hubbard Ave , Cambridge MA, 02140	Completed	05/12/95	1	1	11/07/94	\$10,000.00	\$10,000.00	100.00%
		12	22 Chatham St , Cambridge MA, 02139	Completed	06/05/96	4	1	07/18/95	\$12,500.00	\$12,500.00	100.00%
		13	153 Charles St , Cambridge MA, 02141	Completed	10/28/97	2	1	03/19/96	\$30,000.00	\$30,000.00	100.00%
		14	24 Upton St , Cambridge MA, 02139	Completed	08/29/01	1	1	07/30/96	\$40,000.00	\$40,000.00	100.00%
		15	179 Western Ave , Cambridge MA, 02139	Completed	11/05/97	2	1	04/22/97	\$10,000.00	\$10,000.00	100.00%
		213	CT3524/BG309(167 HARVARD) , CAMBRIDGE MA, 02139	Completed	06/30/00	2	1	05/07/97	\$6,000.00	\$6,000.00	100.00%



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Rental	NEW CONSTRUCTION	1224	JUST A START CORPORATION , CAMBRIDGE MA, 02141	Completed	06/30/05	2	2	11/30/04	\$68,749.50	\$68,749.50	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Rental	REHABILITATION	6	820 Massachusetts Ave , Cambridge MA, 02139	Completed	06/30/94	127	9	05/04/93	\$313,204.00	\$313,204.00	100.00%
		19	MAGAZINE/WILLIAMS;FRANKLIN;PLEASANT;RIVER;AUB , CAMBRIDGE MA, 02139	Completed	09/30/03	59	11	10/28/97	\$417,977.00	\$417,977.00	100.00%
		20	54 Sciarappa St , Cambridge MA, 02141	Completed	06/16/94	6	5	02/22/93	\$257,421.00	\$257,421.00	100.00%
		479	ONE BROOKLINE - AURBURN PARK , CAMBRIDGE MA, 02139	Completed	09/30/03	6	6	07/01/90	\$75,275.00	\$75,275.00	100.00%
		698	N.A. , CAMBRIDGE MA, 02139	Completed	06/20/02	3	3	06/22/01	\$167,000.00	\$167,000.00	100.00%
		721	PHASE II- VARIOUS SITES , CAMBRIDGE MA, 02139	Completed	08/03/07	1	1	07/26/01	\$6,287.00	\$6,287.00	100.00%
		768	JAS/ CHDO PROJECT & PROGRAM DELIVERY , CAMBRIDGE MA, 02139	Completed	02/09/09	3	3	11/14/01	\$62,325.51	\$62,325.51	100.00%
		771	SCATTERED , CAMBRIDGE MA, 02139	Completed	08/03/07	1	1	11/14/01	\$4,050.00	\$4,050.00	100.00%
		898	HOMEOWNERS REHAB INC. , CAMBRIDGE MA, 02139	Completed	06/30/06	1	1	12/17/02	\$6,593.00	\$6,593.00	100.00%
		899	HOMEOWNERS REHAB INC , CAMBRIDGE MA, 02139	Completed	01/26/09	1	1	12/18/02	\$59,332.00	\$59,332.00	100.00%
		963	55 Columbia Ter , Cambridge MA, 02139	Completed	06/30/05	3	3	12/17/02	\$483,485.00	\$483,485.00	100.00%
		964	SCATTERED SITE , CAMBRIDGE MA, 02141	Completed	08/01/06	1	1	12/17/02	\$59,332.00	\$59,332.00	100.00%
		1823	95 Pine St , Cambridge MA, 02139	Completed	10/04/11	12	4	02/09/09	\$607,536.57	\$607,536.57	100.00%
		2056	625 Putnam Ave , Cambridge MA, 02139	Open	06/08/11	0	0	02/07/11	\$1,056,600.00	\$19,731.63	1.87%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Home Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Rental	ACQUISITION ONLY	596	8 Lancaster St , Cambridge MA, 02140	Completed	09/05/01	65	3	06/30/00	\$245,550.00	\$245,550.00	100.00%
		1526	3523/100 , CAMBRIDGE MA, 02139	Completed	06/30/08	4	4	01/10/07	\$500,000.00	\$500,000.00	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Rental	ACQUISITION AND REHABILITATION	135	3525 104 (ELM) , CAMBRIDGE MA, 02139	Completed	06/20/02	6	6	07/01/96	\$173,556.59	\$173,556.59	100.00%
		243	210 Otis St , Cambridge MA, 02141	Completed	06/21/02	6	6	07/01/97	\$421,122.31	\$421,122.31	100.00%
		377	59 Norfolk St , Cambridge MA, 02139	Completed	06/24/02	8	8	07/01/98	\$113,337.57	\$113,337.57	100.00%
		482	12 Boardman St , Cambridge MA, 02139	Completed	06/07/07	20	11	07/01/99	\$7,577.20	\$7,577.20	100.00%
		520	3537/102 , CAMBRIDGE MA, 02140	Completed	03/29/02	17	17	11/19/99	\$258,250.20	\$258,250.20	100.00%
		697	N.A. , CAMBRIDGE MA, 02139	Completed	05/30/03	14	14	06/22/01	\$720,000.00	\$720,000.00	100.00%
		770	SCATTERED SITE , CAMBRIDGE MA, 02139	Completed	08/03/07	1	1	11/14/01	\$59,738.00	\$59,738.00	100.00%
		1092	CITYWIDE , CAMBRIDGE MA, 02139	Completed	08/03/07	10	10	11/18/03	\$604,409.50	\$604,409.50	100.00%
		1093	280 Franklin St , Cambridge MA, 02139	Completed	01/26/09	2	2	11/18/03	\$88,524.50	\$88,524.50	100.00%
		1225	HOMEOWNER'S REHAB INCORPORATED , CAMBRIDGE MA, 02139	Completed	08/03/07	2	2	11/30/04	\$88,520.50	\$88,520.50	100.00%
		1527	3526/100 , CAMBRIDGE MA, 02139	Completed	08/07/09	16	4	01/10/07	\$589,910.54	\$589,910.54	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Rental	ACQUISITION AND NEW CONSTRUCTION	588	1167 CAMBRIDGE & 106 TREMONT STREET , CAMBRIDGE MA, 02140	Completed	06/30/06	0	8	06/16/00	\$275,151.14	\$275,151.14	100.00%
		772	290 River St , Cambridge MA, 02139	Completed	08/03/07	5	2	11/14/01	\$6,638.00	\$6,638.00	100.00%
		1103	3550/100 MASSACHUSETTS AVE. , CAMBRIDGE MA, 02140	Completed	06/30/08	32	32	01/12/04	\$186,176.26	\$186,176.26	100.00%
		1115	146 Prospect St , Cambridge MA, 02139	Completed	06/30/06	13	13	06/28/04	\$650,000.00	\$650,000.00	100.00%
		1360	CITYWIDE , CAMBRIDGE MA, 02139	Canceled	12/06/06	25	25	03/21/06	\$0.00	\$0.00	0.00%
		1384	VARIOUS , CAMBRIDGE MA, 02139	Canceled	01/09/07	0	0	03/29/06	\$0.00	\$0.00	0.00%
		1390	68 Bolton St , Cambridge MA, 02140	Completed	06/30/07	6	6	04/05/06	\$60,503.00	\$60,503.00	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Homebuyer	NEW CONSTRUCTION	216	HAMPSHIRE AND COLUMBIA STREET , CAMBRIDGE MA, 02139	Completed	01/01/01	0	0	0.00	\$322,800.00	\$322,800.00	100.00%
		304	98 Hampshire St , Cambridge MA, 02139	Completed	01/01/01	0	0	0.00	\$10,875.00	\$10,875.00	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Homebuyer	ACQUISITION ONLY	5445	63 Cedar St , Cambridge MA, 02140	Completed	08/20/02	0	0	0.00	\$3,627.50	\$3,627.50	100.00%
		5515	36 Highland Ave Apt 59 , Cambridge MA, 02139	Completed	12/09/02	0	0	0.00	\$8,750.00	\$8,750.00	100.00%
		5649	65 Columbia St , Cambridge MA, 02139	Completed	06/12/03	0	0	0.00	\$6,220.00	\$6,220.00	100.00%
		6201	369 Franklin St Apt 203 , Cambridge MA, 02139	Completed	06/28/04	0	0	0.00	\$4,751.00	\$4,751.00	100.00%
		6202	157 Pleasant St Apt 308 , Cambridge MA, 02139	Completed	06/28/04	0	0	0.00	\$9,000.00	\$9,000.00	100.00%
		6203	157 Pleasant St , Cambridge MA, 02139	Completed	06/28/04	0	0	0.00	\$3,312.00	\$3,312.00	100.00%
		6204	165 Pleasant St Apt 206 , Cambridge MA, 02139	Completed	06/28/04	0	0	0.00	\$5,672.00	\$5,672.00	100.00%
		6205	165 Pleasant St Apt 311 , Cambridge MA, 02139	Completed	06/28/04	0	0	0.00	\$5,324.00	\$5,324.00	100.00%
		6206	165 Pleasant St Apt 404 , Cambridge MA, 02139	Completed	06/28/04	0	0	0.00	\$4,829.00	\$4,829.00	100.00%
		6207	173 Pleasant St Apt 101 , Cambridge MA, 02139	Completed	06/28/04	0	0	0.00	\$2,906.00	\$2,906.00	100.00%
		6208	173 Pleasant St Apt 302 , Cambridge MA, 02139	Completed	06/29/04	0	0	0.00	\$7,375.00	\$7,375.00	100.00%
		6209	173 Pleasant St Apt 103 , Cambridge MA, 02139	Completed	06/29/04	0	0	0.00	\$5,041.00	\$5,041.00	100.00%
		6233	261 Columbia St , Cambridge MA, 02139	Completed	07/29/04	0	0	0.00	\$3,277.00	\$3,277.00	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Homebuyer	ACQUISITION AND REHABILITATION	301	354 Norfolk St , Cambridge MA, 02139	Completed	01/01/01	0	0	0.00	\$22,500.00	\$22,500.00	100.00%
		302	17 Fulkerson St , Cambridge MA, 02141	Completed	01/01/01	0	0	0.00	\$47,000.00	\$47,000.00	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Homebuyer	ACQUISITION AND NEW CONSTRUCTION	303	96 Hampshire St , Cambridge MA, 02139	Completed	01/01/01	0	0	0.00	\$61,625.00	\$61,625.00	100.00%
		308	390 Rindge Ave , Cambridge MA, 02140	Completed	01/01/01	0	0	0.00	\$330,000.00	\$330,000.00	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Rental	REHABILITATION	217	33 MAGAZINE/28 WILLIAMS ST; 220-222 , CAMBRIDGE MA, 02139	Completed	01/01/01	0	0	0.00	\$330,000.00	\$330,000.00	100.00%



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Tenure Type	Activity Type	IDIS Activity	Activity Address	Activity Status	Status Date	Total Units	Home Units	Commit Date	Committed Amount	Drawn Amount	PCT
Rental	ACQUISITION AND REHABILITATION	306	72 Elm St , Cambridge MA, 02139	Completed	01/01/01	0	0	0.00	\$150,000.00	\$150,000.00	100.00%
		307	210 Otis St , Cambridge MA, 02141	Completed	01/01/01	0	0	0.00	\$180,000.00	\$180,000.00	100.00%
		309	59 Norfolk St , Cambridge MA, 02139	Completed	01/01/01	0	0	0.00	\$240,000.00	\$240,000.00	100.00%



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Count of CDBG Activities with Disbursements by Activity Group & Matrix Code

Activity Group	Activity Category	Underway Count	Underway Activities Disbursed	Completed Count	Completed Activities Disbursed	Program Year Count	Total Activities Disbursed
Economic Development	Micro-Enterprise Assistance (18C)	0	\$0.00	7	\$231,761.37	7	\$231,761.37
	Total Economic Development	0	\$0.00	7	\$231,761.37	7	\$231,761.37
Housing	Direct Homeownership Assistance (13)	0	\$0.00	4	\$90,336.95	4	\$90,336.95
	Rehab; Single-Unit Residential (14A)	6	\$46,822.85	20	\$394,668.34	26	\$441,491.19
	Rehab; Multi-Unit Residential (14B)	9	\$49,496.43	13	\$208,468.10	22	\$257,964.53
	Rehabilitation Administration (14H)	18	\$445,021.15	60	\$782,690.16	78	\$1,227,711.31
	Residential Historic Preservation (16A)	0	\$0.00	3	\$5,000.00	3	\$5,000.00
	Total Housing	33	\$541,340.43	100	\$1,481,163.55	133	\$2,022,503.98
Public Facilities and Improvements	Parks, Recreational Facilities (03F)	0	\$0.00	3	\$0.00	3	\$0.00
	Total Public Facilities and Improvements	0	\$0.00	3	\$0.00	3	\$0.00
Public Services	Public Services (General) (05)	1	\$0.00	29	\$330,465.72	30	\$330,465.72
	Senior Services (05A)	0	\$0.00	4	\$13,100.00	4	\$13,100.00
	Legal Services (05C)	0	\$0.00	5	\$49,984.69	5	\$49,984.69
	Youth Services (05D)	0	\$0.00	6	\$50,000.00	6	\$50,000.00
	Transportation Services (05E)	0	\$0.00	1	\$20,000.00	1	\$20,000.00
	Substance Abuse Services (05F)	0	\$0.00	1	\$0.00	1	\$0.00
	Battered and Abused Spouses (05G)	1	\$20,000.00	1	\$4,970.31	2	\$24,970.31
	Employment Training (05H)	2	\$106,250.00	7	\$254,039.78	9	\$360,289.78
	Tenant/Landlord Counseling (05K)	1	\$53,022.45	1	\$0.00	2	\$53,022.45
	Total Public Services	5	\$179,272.45	55	\$722,560.50	60	\$901,832.95
General Administration and Planning	Planning (20)	1	\$0.00	1	\$132,098.43	2	\$132,098.43
	General Program Administration (21A)	0	\$0.00	8	\$532,859.91	8	\$532,859.91
	Indirect Costs (21B)	0	\$0.00	2	\$5,705.33	2	\$5,705.33
	Total General Administration and Planning	1	\$0.00	11	\$670,663.67	12	\$670,663.67
Grand Total		39	\$720,612.88	176	\$3,106,149.09	215	\$3,826,761.97



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CDBG Sum of Actual Accomplishments by Activity Group and Accomplishment Type

Activity Group	Matrix Code	Accomplishment Type	Open Count	Completed Count	Program Year Totals
Economic Development	Micro-Enterprise Assistance (18C)	Business	0	319	319
	Total Economic Development		0	319	319
Housing	Direct Homeownership Assistance (13)	Households	0	4	4
	Rehab; Single-Unit Residential (14A)	Housing Units	1	14	15
	Rehab; Multi-Unit Residential (14B)	Housing Units	4	28	32
	Rehabilitation Administration (14H)	Housing Units	17	210	227
	Residential Historic Preservation (16A)	Housing Units	0	0	0
	Total Housing		22	256	278
Public Facilities and Improvements	Parks, Recreational Facilities (03F)	Public Facilities	0	17,150	17,150
	Total Public Facilities and Improvements		0	17,150	17,150
Public Services	Public Services (General) (05)	Persons	757	13,855	14,612
	Senior Services (05A)	Persons	0	160	160
	Legal Services (05C)	Persons	0	194	194
	Youth Services (05D)	Persons	0	407	407
	Transportation Services (05E)	Persons	0	353	353
	Substance Abuse Services (05F)	Persons	0	180	180
	Battered and Abused Spouses (05G)	Persons	47	47	94
	Employment Training (05H)	Persons	135	550	685
	Tenant/Landlord Counseling (05K)	Persons	0	67	67
	Total Public Services		939	15,813	16,752
Grand Total			961	33,538	34,499



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CDBG Beneficiaries by Racial / Ethnic Category

Housing-Non Housing	Race	Total Persons	Total Hispanic		Total Hispanic Households
			Persons	Total Households	
Housing	White	0	0	148	25
	Black/African American	0	0	73	0
	Asian	0	0	15	0
	American Indian/Alaskan Native & White	0	0	1	0
	Amer. Indian/Alaskan Native & Black/African Amer.	0	0	1	1
	Other multi-racial	0	0	32	4
	Total Housing	0	0	270	30
	Non Housing	White	4,197	270	0
Black/African American		6,620	807	0	0
Asian		485	0	0	0
American Indian/Alaskan Native		46	0	0	0
Native Hawaiian/Other Pacific Islander		13	0	0	0
American Indian/Alaskan Native & White		105	0	0	0
Asian & White		49	0	0	0
Black/African American & White		601	0	0	0
Amer. Indian/Alaskan Native & Black/African Amer.		29	0	0	0
Other multi-racial		4,926	1,791	0	0
Total Non Housing		17,071	2,868	0	0
Grand Total	White	4,197	270	148	25
	Black/African American	6,620	807	73	0
	Asian	485	0	15	0
	American Indian/Alaskan Native	46	0	0	0
	Native Hawaiian/Other Pacific Islander	13	0	0	0
	American Indian/Alaskan Native & White	105	0	1	0
	Asian & White	49	0	0	0
	Black/African American & White	601	0	0	0
	Amer. Indian/Alaskan Native & Black/African Amer.	29	0	1	1
	Other multi-racial	4,926	1,791	32	4
	Total Grand Total	17,071	2,868	270	30



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CDBG Beneficiaries by Income Category

	Income Levels	Owner Occupied	Renter Occupied	Persons
Housing	Extremely Low (<=30%)	1	0	0
	Low (>30% and <=50%)	16	2	0
	Mod (>50% and <=80%)	20	7	0
	Total Low-Mod	37	9	0
	Non Low-Mod (>80%)	0	1	0
	Total Beneficiaries		37	10
Non Housing	Extremely Low (<=30%)	0	0	0
	Low (>30% and <=50%)	0	0	5,864
	Mod (>50% and <=80%)	0	0	287
	Total Low-Mod	0	0	6,151
	Non Low-Mod (>80%)	0	0	0
	Total Beneficiaries		0	0



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Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to	Committed	Disbursed	Disbursed
1992	CCHI PORTLAND/MARCELLA	CR	\$257,421.00	\$257,421.00	\$0.00	100.0%	\$257,421.00	100.0%
	HOMEOWNER'S REHAB, INC	CR	\$23,002.00	\$23,002.00	\$0.00	100.0%	\$23,002.00	100.0%
	JUST A START CORP	CR	\$341,634.00	\$341,634.00	\$0.00	100.0%	\$341,634.00	100.0%
	Fund Type Total for 1992	CR	\$622,057.00	\$622,057.00	\$0.00	100.0%	\$622,057.00	100.0%
Total For 1992 All Funds (CO+CR+CC+CL)			\$622,057.00					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to	Committed	Disbursed	Disbursed
1993	HOMEOWNER'S REHAB, INC	CR	\$408,400.00	\$408,400.00	\$0.00	100.0%	\$408,400.00	100.0%
	JUST A START CORP	CR	\$200,000.00	\$200,000.00	\$0.00	100.0%	\$200,000.00	100.0%
	Fund Type Total for 1993	CR	\$608,400.00	\$608,400.00	\$0.00	100.0%	\$608,400.00	100.0%
Total For 1993 All Funds (CO+CR+CC+CL)			\$608,400.00					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to	Committed	Disbursed	Disbursed
1994	HOMEOWNER'S REHAB, INC	CR	\$583,600.00	\$583,600.00	\$0.00	100.0%	\$583,600.00	100.0%
	JUST A START CORP	CR	\$25,000.00	\$25,000.00	\$0.00	100.0%	\$25,000.00	100.0%
	Fund Type Total for 1994	CR	\$608,600.00	\$608,600.00	\$0.00	100.0%	\$608,600.00	100.0%
Total For 1994 All Funds (CO+CR+CC+CL)			\$608,600.00					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to	Committed	Disbursed	Disbursed
1995	HOMEOWNER'S REHAB, INC	CR	\$65,000.00	\$65,000.00	\$0.00	100.0%	\$65,000.00	100.0%
	JUST A START CORP	CR	\$506,707.67	\$506,707.67	\$0.00	100.0%	\$506,707.67	100.0%
	Fund Type Total for 1995	CR	\$571,707.67	\$571,707.67	\$0.00	100.0%	\$571,707.67	100.0%
Total For 1995 All Funds (CO+CR+CC+CL)			\$571,707.67					



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Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
1996	JUST A START CORP	CR	\$105,450.00	\$105,450.00	\$0.00	100.0%	\$105,450.00	100.0%
Fund Type Total for 1996		CR	\$105,450.00	\$105,450.00	\$0.00	100.0%	\$105,450.00	100.0%
Total For 1996 All Funds (CO+CR+CC+CL)			\$105,450.00					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
1997	JUST A START CORP	CR	\$102,600.00	\$102,600.00	\$0.00	100.0%	\$102,600.00	100.0%
Fund Type Total for 1997		CR	\$102,600.00	\$102,600.00	\$0.00	100.0%	\$102,600.00	100.0%
Total For 1997 All Funds (CO+CR+CC+CL)			\$102,600.00					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
1998	JUST A START CORP	CR	\$110,850.00	\$110,850.00	\$0.00	100.0%	\$110,850.00	100.0%
Fund Type Total for 1998		CR	\$110,850.00	\$110,850.00	\$0.00	100.0%	\$110,850.00	100.0%
Total For 1998 All Funds (CO+CR+CC+CL)			\$110,850.00					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
1999	JUST A START CORP	CR	\$118,800.00	\$118,800.00	\$0.00	100.0%	\$118,800.00	100.0%
Fund Type Total for 1999		CR	\$118,800.00	\$118,800.00	\$0.00	100.0%	\$118,800.00	100.0%
Total For 1999 All Funds (CO+CR+CC+CL)			\$118,800.00					



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Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to	Committed	Disbursed	Disbursed
2000	HOMEOWNER'S REHAB, INC	CR	\$59,700.00	\$59,700.00	\$0.00	100.0%	\$59,700.00	100.0%
	JUST A START CORP	CR	\$59,700.00	\$59,700.00	\$0.00	100.0%	\$59,700.00	100.0%
	Fund Type Total for 2000	CR	\$119,400.00	\$119,400.00	\$0.00	100.0%	\$119,400.00	100.0%
Total For 2000 All Funds (CO+CR+CC+CL)			\$119,400.00					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to	Committed	Disbursed	Disbursed
2001	HOMEOWNER'S REHAB, INC	CR	\$66,375.00	\$66,375.00	\$0.00	100.0%	\$66,375.00	100.0%
	JUST A START CORP	CR	\$66,375.00	\$66,375.00	\$0.00	100.0%	\$66,375.00	100.0%
	Fund Type Total for 2001	CR	\$132,750.00	\$132,750.00	\$0.00	100.0%	\$132,750.00	100.0%
Total For 2001 All Funds (CO+CR+CC+CL)			\$132,750.00					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to	Committed	Disbursed	Disbursed
2002	HOMEOWNER'S REHAB, INC	CR	\$65,925.00	\$65,925.00	\$0.00	100.0%	\$65,925.00	100.0%
	JUST A START CORP	CR	\$65,925.00	\$65,925.00	\$0.00	100.0%	\$65,925.00	100.0%
	Fund Type Total for 2002	CR	\$131,850.00	\$131,850.00	\$0.00	100.0%	\$131,850.00	100.0%
Total For 2002 All Funds (CO+CR+CC+CL)			\$131,850.00					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to	Committed	Disbursed	Disbursed
2003	HOMEOWNER'S REHAB, INC	CR	\$88,525.05	\$88,525.05	\$0.00	100.0%	\$88,525.05	100.0%
	JUST A START CORP	CR	\$88,524.00	\$88,524.00	\$0.00	100.0%	\$88,524.00	100.0%
	Fund Type Total for 2003	CR	\$177,049.05	\$177,049.05	\$0.00	100.0%	\$177,049.05	100.0%
Total For 2003 All Funds (CO+CR+CC+CL)			\$177,049.05					



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Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
2004	HOMEOWNER'S REHAB, INC	CR	\$558,592.60	\$558,592.60	\$0.00	100.0%	\$558,592.60	100.0%
	JUST A START CORP	CR	\$186,092.50	\$186,092.50	\$0.00	100.0%	\$186,092.50	100.0%
	Fund Type Total for 2004	CR	\$744,685.10	\$744,685.10	\$0.00	100.0%	\$744,685.10	100.0%
Total For 2004 All Funds (CO+CR+CC+CL)			\$744,685.10					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
2005	HOMEOWNER'S REHAB, INC	CR	\$142,199.59	\$142,199.59	\$0.00	100.0%	\$142,199.59	100.0%
	JUST A START CORP	CR	\$774,326.90	\$774,326.90	\$0.00	100.0%	\$774,326.90	100.0%
	Fund Type Total for 2005	CR	\$916,526.49	\$916,526.49	\$0.00	100.0%	\$916,526.49	100.0%
Total For 2005 All Funds (CO+CR+CC+CL)			\$916,526.49					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
2006	ESSEX STREET MANAGEMENT INC.	CR	\$500,000.00	\$500,000.00	\$0.00	100.0%	\$500,000.00	100.0%
	Fund Type Total for 2006	CR	\$500,000.00	\$500,000.00	\$0.00	100.0%	\$500,000.00	100.0%
Total For 2006 All Funds (CO+CR+CC+CL)			\$500,000.00					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
2007	HOMEOWNER'S REHAB, INC	CR	\$50,206.37	\$50,206.37	\$0.00	100.0%	\$50,206.37	100.0%
	JUST A START CORP	CR	\$669,394.85	\$669,394.85	\$0.00	100.0%	\$669,394.85	100.0%
	Just A Start Corporation	CR	\$184,711.39	\$184,711.39	\$0.00	100.0%	\$39,181.90	21.2%
	Fund Type Total for 2007	CR	\$904,312.61	\$904,312.61	\$0.00	100.0%	\$758,783.12	83.9%
Total For 2007 All Funds (CO+CR+CC+CL)			\$904,312.61					



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Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
2008	HOMEOWNER'S REHAB, INC	CR	\$516,976.80	\$516,976.80	\$0.00	100.0%	\$502,829.19	97.3%
	JUST A START CORP	CR	\$465,518.00	\$465,518.00	\$0.00	100.0%	\$465,518.00	100.0%
	Fund Type Total for 2008	CR	\$982,494.80	\$982,494.80	\$0.00	100.0%	\$968,347.19	98.6%
Total For 2008 All Funds (CO+CR+CC+CL)			\$982,494.80					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
2009	Homeowner's Rehab., Inc.	CR	\$912,058.70	\$912,058.70	\$0.00	100.0%	\$72,892.83	8.0%
	JUST A START CORP	CR	\$132,475.00	\$132,475.00	\$0.00	100.0%	\$123,575.00	93.3%
	Fund Type Total for 2009	CR	\$1,044,533.70	\$1,044,533.70	\$0.00	100.0%	\$196,467.83	18.8%
Total For 2009 All Funds (CO+CR+CC+CL)			\$1,044,533.70					

Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
2010	Homeowners Rehab., Inc.	CR	\$251,110.26	\$251,110.26	\$0.00	100.0%	\$67,555.37	26.9%
	Just A Start Corporation	CR	\$845,998.79	\$845,998.79	\$0.00	100.0%	\$39,142.95	4.6%
	Fund Type Total for 2010	CR	\$1,097,109.05	\$1,097,109.05	\$0.00	100.0%	\$106,698.32	9.7%
Total For 2010 All Funds (CO+CR+CC+CL)			\$1,097,109.05					



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Funds Subgranted To CHDOS

Fiscal Year	CHDO Name	Fund Type	Amount	Amount	Balance	%	Amount	%
			Reserved	Committed	to Commit	Committed Reserved	Disbursed	Disbursed Committed
2011	Homeowner's Rehab., Inc.	CR	\$76,005.04	\$0.00	\$76,005.04	0.0%	\$0.00	
	Just A Start Corporation	CR	\$304,489.31	\$228,601.17	\$75,888.14	75.1%	\$0.00	0.0%
	Fund Type Total for 2011	CR	\$380,494.35	\$228,601.17	\$151,893.18	60.1%	\$0.00	0.0%

Funds Not Subgranted To CHDOS

Fiscal Year	Fund Type	Balance to Reserve
2011	CHDO RESERVE	\$537,554.25
	Grand Total Not Subgranted for 2011	\$537,554.25
Total For 2011 All Funds (CO+CR+CC+CL)		\$918,048.60

Metrics

Grantee	CAMBRIDGE , MA
Program Year	2010
PART I: SUMMARY OF CDBG RESOURCES	
01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	2,042,772.00
02 ENTITLEMENT GRANT	3,387,835.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	462,109.00
06 RETURNS	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	5,892,716.00
PART II: SUMMARY OF CDBG EXPENDITURES	
09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLNNG/ADMIN.	3,073,463.00
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	3,073,463.00
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	664,958.00
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	3,738,421.00
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	2,154,295.00
PART III: LOWMOD BENEFIT THIS REPORTING PERIOD	
17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	373,724.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	2,050,470.00
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	2,424,194.00
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	78.88%
LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS	
23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY:10/11 PY:11/12 PY12/:13
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	3,073,463.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	2,424,194.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	78.88%
PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS	
27 DISBURSED IN IDIS FOR PUBLIC SERVICES	573,045.00
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	48,857.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	524,188.00
32 ENTITLEMENT GRANT	3,387,835.00
33 PRIOR YEAR PROGRAM INCOME	389,964.00
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	3,777,799.00
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	13.88%
PART V: PLANNING AND ADMINISTRATION (PA) CAP	
37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	664,958.00
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	664,958.00
42 ENTITLEMENT GRANT	3,387,835.00
43 CURRENT YEAR PROGRAM INCOME	462,109.00
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	3,849,944.00
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	17.27%



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Commitments from Authorized Funds

(A) Fiscal Year	(B) Total Authorization	(C) Admin/OP Reservation	(E) CR/CC Funds-Amount Reserved to CHDOS	(F) % CHDO Rsvd	(G) SU Funds-Reservations to Other Entities	(H) EN Funds-PJ Committed to Activities	(I) Total Authorized Commitments	(K) % of Auth Cmtd
1992	\$1,137,000.00	\$170,550.00	\$622,057.00	54.7%	\$0.00	\$344,393.00	\$1,137,000.00	100.0%
1993	\$754,000.00	\$113,100.00	\$608,400.00	80.6%	\$0.00	\$32,500.00	\$754,000.00	100.0%
1994	\$716,000.00	\$107,400.00	\$608,600.00	85.0%	\$0.00	\$0.00	\$716,000.00	100.0%
1995	\$771,000.00	\$115,650.00	\$571,707.67	74.1%	\$0.00	\$83,642.33	\$771,000.00	100.0%
1996	\$703,000.00	\$102,126.67	\$105,450.00	15.0%	\$0.00	\$495,423.33	\$703,000.00	100.0%
1997	\$684,000.00	\$68,400.00	\$102,600.00	15.0%	\$0.00	\$513,000.00	\$684,000.00	100.0%
1998	\$739,000.00	\$73,900.00	\$110,850.00	15.0%	\$0.00	\$554,250.00	\$739,000.00	100.0%
1999	\$792,000.00	\$28,949.24	\$118,800.00	15.0%	\$0.00	\$644,250.76	\$792,000.00	100.0%
2000	\$796,000.00	\$79,600.00	\$119,400.00	15.0%	\$0.00	\$597,000.00	\$796,000.00	100.0%
2001	\$885,000.00	\$88,500.00	\$132,750.00	15.0%	\$0.00	\$663,750.00	\$885,000.00	100.0%
2002	\$879,000.00	\$70,707.18	\$131,850.00	15.0%	\$0.00	\$676,442.82	\$879,000.00	100.0%
2003	\$1,180,327.00	\$5,787.71	\$177,049.05	15.0%	\$0.00	\$997,490.24	\$1,180,327.00	100.0%
2004	\$1,291,778.00	\$123,142.20	\$744,685.10	57.6%	\$0.00	\$423,950.70	\$1,291,778.00	100.0%
2005	\$1,639,647.00	\$113,964.70	\$916,526.49	55.8%	\$0.00	\$609,155.81	\$1,639,647.00	100.0%
2006	\$1,079,452.00	\$107,945.20	\$500,000.00	46.3%	\$0.00	\$471,506.80	\$1,079,452.00	100.0%
2007	\$1,073,940.00	\$93,954.00	\$904,312.61	84.2%	\$0.00	\$75,673.39	\$1,073,940.00	100.0%
2008	\$1,037,338.00	\$54,843.20	\$982,494.80	94.7%	\$0.00	\$0.00	\$1,037,338.00	100.0%
2009	\$1,160,593.00	\$116,059.30	\$1,044,533.70	89.9%	\$0.00	\$0.00	\$1,160,593.00	100.0%
2010	\$1,152,896.00	\$17,673.32	\$1,097,109.05	95.1%	\$0.00	\$38,111.63	\$1,152,894.00	99.9%
2011	\$1,020,054.00	\$102,005.40	\$380,494.35	37.3%	\$0.00	\$0.00	\$482,499.75	47.3%
Total	\$19,492,025.00	\$1,754,258.12	\$9,979,669.82	51.1%	\$0.00	\$7,220,540.81	\$18,954,468.75	97.2%



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Program Income (PI)

Fiscal Year	Program Income Receipts	Amount Committed to Activities	% Committed	Net Disbursed	Disbursed Pending Approval	Total Disbursed	% Disbursed
1992	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
1993	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
1994	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
1995	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
1996	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
1997	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
1998	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
1999	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
2000	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
2001	\$160,000.00	\$160,000.00	100.0%	\$160,000.00	\$0.00	\$160,000.00	100.0%
2002	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
2003	\$15,001.60	\$15,001.60	100.0%	\$15,001.60	\$0.00	\$15,001.60	100.0%
2004	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
2005	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
2006	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
2007	\$118,573.38	\$118,573.38	100.0%	\$118,573.38	\$0.00	\$118,573.38	100.0%
2008	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
2009	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
2010	\$30,382.56	\$2,150.00	7.0%	\$2,150.00	\$0.00	\$2,150.00	7.0%
2011	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
Total	\$323,957.54	\$295,724.98	91.2%	\$295,724.98	\$0.00	\$295,724.98	91.2%



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Disbursements

(A) Fiscal Year	(B) Total Authorization	(C) Disbursed	(D) Returned	(E) Net Disbursed	(F) Disbursed Pending Approval	(G) Total Disbursed	(H) % Disb	(I) Grant Balance
1992	\$1,137,000.00	\$1,137,000.00	\$0.00	\$1,137,000.00	\$0.00	1,137,000.00	100.0%	\$0.00
1993	\$754,000.00	\$754,000.00	\$0.00	\$754,000.00	\$0.00	754,000.00	100.0%	\$0.00
1994	\$716,000.00	\$716,000.00	\$0.00	\$716,000.00	\$0.00	716,000.00	100.0%	\$0.00
1995	\$771,000.00	\$771,000.00	\$0.00	\$771,000.00	\$0.00	771,000.00	100.0%	\$0.00
1996	\$703,000.00	\$703,000.00	\$0.00	\$703,000.00	\$0.00	703,000.00	100.0%	\$0.00
1997	\$684,000.00	\$684,000.00	\$0.00	\$684,000.00	\$0.00	684,000.00	100.0%	\$0.00
1998	\$739,000.00	\$739,000.00	\$0.00	\$739,000.00	\$0.00	739,000.00	100.0%	\$0.00
1999	\$792,000.00	\$792,000.00	\$0.00	\$792,000.00	\$0.00	792,000.00	100.0%	\$0.00
2000	\$796,000.00	\$796,000.00	\$0.00	\$796,000.00	\$0.00	796,000.00	100.0%	\$0.00
2001	\$885,000.00	\$885,000.00	\$0.00	\$885,000.00	\$0.00	885,000.00	100.0%	\$0.00
2002	\$879,000.00	\$1,311,396.42	(\$432,396.42)	\$879,000.00	\$0.00	879,000.00	100.0%	\$0.00
2003	\$1,180,327.00	\$1,245,194.58	(\$64,867.58)	\$1,180,327.00	\$0.00	1,180,327.00	100.0%	\$0.00
2004	\$1,291,778.00	\$1,291,778.00	\$0.00	\$1,291,778.00	\$0.00	1,291,778.00	100.0%	\$0.00
2005	\$1,639,647.00	\$1,639,647.00	\$0.00	\$1,639,647.00	\$0.00	1,639,647.00	100.0%	\$0.00
2006	\$1,079,452.00	\$695,973.02	\$0.00	\$695,973.02	\$0.00	695,973.02	64.4%	\$383,478.98
2007	\$1,073,940.00	\$852,737.12	\$0.00	\$852,737.12	\$0.00	852,737.12	79.4%	\$221,202.88
2008	\$1,037,338.00	\$1,023,190.39	\$0.00	\$1,023,190.39	\$0.00	1,023,190.39	98.6%	\$14,147.61
2009	\$1,160,593.00	\$305,069.75	\$0.00	\$305,069.75	\$0.00	305,069.75	26.2%	\$855,523.25
2010	\$1,152,896.00	\$106,698.32	\$0.00	\$106,698.32	\$0.00	106,698.32	9.2%	\$1,046,197.68
2011	\$1,020,054.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00	0.0%	\$1,020,054.00
Total	\$19,492,025.00	\$16,448,684.60	(\$497,264.00)	\$15,951,420.60	\$0.00	15,951,420.60	81.8%	\$3,540,604.40



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Home Activities Commitments/Disbursements

(A) Fiscal Year	(B) Authorized for Activities	(C) Amount Committed to Activities	(D) % Cmtd	(E) Disbursed	(F) Returned	(G) Net Disbursed	(H) % Net Disb	(I) Disbursed Pending Approval	(J) Total Disbursed	(K) % Disb
1992	\$966,450.00	\$966,450.00	100.0%	\$966,450.00	\$0.00	\$966,450.00	100.0%	\$0.00	\$966,450.00	100.0%
1993	\$640,900.00	\$640,900.00	100.0%	\$640,900.00	\$0.00	\$640,900.00	100.0%	\$0.00	\$640,900.00	100.0%
1994	\$608,600.00	\$608,600.00	100.0%	\$608,600.00	\$0.00	\$608,600.00	100.0%	\$0.00	\$608,600.00	100.0%
1995	\$655,350.00	\$655,350.00	100.0%	\$655,350.00	\$0.00	\$655,350.00	100.0%	\$0.00	\$655,350.00	100.0%
1996	\$600,873.33	\$600,873.33	100.0%	\$600,873.33	\$0.00	\$600,873.33	100.0%	\$0.00	\$600,873.33	100.0%
1997	\$615,600.00	\$615,600.00	100.0%	\$615,600.00	\$0.00	\$615,600.00	100.0%	\$0.00	\$615,600.00	100.0%
1998	\$665,100.00	\$665,100.00	100.0%	\$665,100.00	\$0.00	\$665,100.00	100.0%	\$0.00	\$665,100.00	100.0%
1999	\$763,050.76	\$763,050.76	100.0%	\$763,050.76	\$0.00	\$763,050.76	100.0%	\$0.00	\$763,050.76	100.0%
2000	\$716,400.00	\$716,400.00	100.0%	\$716,400.00	\$0.00	\$716,400.00	100.0%	\$0.00	\$716,400.00	100.0%
2001	\$796,500.00	\$796,500.00	100.0%	\$796,500.00	\$0.00	\$796,500.00	100.0%	\$0.00	\$796,500.00	100.0%
2002	\$808,292.82	\$808,292.82	100.0%	\$1,240,689.24	(\$432,396.42)	\$808,292.82	100.0%	\$0.00	\$808,292.82	100.0%
2003	\$1,174,539.29	\$1,174,539.29	100.0%	\$1,239,406.87	(\$64,867.58)	\$1,174,539.29	100.0%	\$0.00	\$1,174,539.29	100.0%
2004	\$1,168,635.80	\$1,168,635.80	100.0%	\$1,168,635.80	\$0.00	\$1,168,635.80	100.0%	\$0.00	\$1,168,635.80	100.0%
2005	\$1,525,682.30	\$1,525,682.30	100.0%	\$1,525,682.30	\$0.00	\$1,525,682.30	100.0%	\$0.00	\$1,525,682.30	100.0%
2006	\$971,506.80	\$971,506.80	100.0%	\$588,027.82	\$0.00	\$588,027.82	60.5%	\$0.00	\$588,027.82	60.5%
2007	\$979,986.00	\$979,986.00	100.0%	\$758,783.12	\$0.00	\$758,783.12	77.4%	\$0.00	\$758,783.12	77.4%
2008	\$982,494.80	\$982,494.80	100.0%	\$968,347.19	\$0.00	\$968,347.19	98.5%	\$0.00	\$968,347.19	98.5%
2009	\$1,044,533.70	\$1,044,533.70	100.0%	\$196,467.83	\$0.00	\$196,467.83	18.8%	\$0.00	\$196,467.83	18.8%
2010	\$1,135,222.68	\$1,135,220.68	99.9%	\$106,698.32	\$0.00	\$106,698.32	9.3%	\$0.00	\$106,698.32	9.3%
2011	\$918,048.60	\$228,601.17	24.9%	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%
Total	\$17,737,766.88	\$17,048,317.45	96.1%	\$14,821,562.58	(\$497,264.00)	\$14,324,298.58	80.7%	\$0.00	\$14,324,298.58	80.7%



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Administrative Funds (AD)

Fiscal Year	Authorized Amount	Amount Authorized from PI	Amount Reserved	% Auth Rsvd	Balance to Reserve	Total Disbursed	% Rsvd Disb	Available to Disburse
1992	\$113,700.00	\$0.00	\$113,700.00	100.0%	\$0.00	\$113,700.00	100.0%	\$0.00
1993	\$75,400.00	\$0.00	\$75,400.00	100.0%	\$0.00	\$75,400.00	100.0%	\$0.00
1994	\$71,600.00	\$0.00	\$71,600.00	100.0%	\$0.00	\$71,600.00	100.0%	\$0.00
1995	\$77,100.00	\$0.00	\$77,100.00	100.0%	\$0.00	\$77,100.00	100.0%	\$0.00
1996	\$70,300.00	\$0.00	\$70,300.00	100.0%	\$0.00	\$70,300.00	100.0%	\$0.00
1997	\$68,400.00	\$0.00	\$68,400.00	100.0%	\$0.00	\$68,400.00	100.0%	\$0.00
1998	\$73,900.00	\$0.00	\$73,900.00	100.0%	\$0.00	\$73,900.00	100.0%	\$0.00
1999	\$79,200.00	\$0.00	\$28,949.24	36.5%	\$50,250.76	\$28,949.24	100.0%	\$0.00
2000	\$79,600.00	\$0.00	\$79,600.00	100.0%	\$0.00	\$79,600.00	100.0%	\$0.00
2001	\$88,500.00	\$16,000.00	\$88,500.00	84.6%	\$16,000.00	\$88,500.00	100.0%	\$0.00
2002	\$87,900.00	(\$0.01)	\$70,707.18	80.4%	\$17,192.81	\$70,707.18	100.0%	\$0.00
2003	\$118,032.70	\$1,500.16	\$5,787.71	4.8%	\$113,745.15	\$5,787.71	100.0%	\$0.00
2004	\$123,142.20	\$0.00	\$123,142.20	100.0%	\$0.00	\$123,142.20	100.0%	\$0.00
2005	\$113,964.70	(\$0.01)	\$113,964.70	100.0%	(\$0.01)	\$113,964.70	100.0%	\$0.00
2006	\$107,945.20	\$0.00	\$107,945.20	100.0%	\$0.00	\$107,945.20	100.0%	\$0.00
2007	\$119,251.34	\$11,857.33	\$93,954.00	71.6%	\$37,154.67	\$93,954.00	100.0%	\$0.00
2008	\$54,843.20	\$0.00	\$54,843.20	100.0%	\$0.00	\$54,843.20	100.0%	\$0.00
2009	\$116,059.30	\$0.00	\$116,059.30	100.0%	\$0.00	\$108,601.92	93.5%	\$7,457.38
2010	\$115,289.60	\$3,038.25	\$17,673.32	14.9%	\$100,654.53	\$0.00	0.0%	\$17,673.32
2011	\$102,005.40	\$0.00	\$102,005.40	100.0%	\$0.00	\$0.00	0.0%	\$102,005.40
Total	\$1,856,133.64	\$32,395.72	\$1,553,531.45	82.2%	\$334,997.91	\$1,426,395.35	91.8%	\$127,136.10



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CHDO Operating Funds (CO)

Fiscal Year	Authorized Amount	Amount Reserved	% Auth Rsvd	Balance to Reserve	Total Disbursed	% Rsvd Disb	Available to Disburse
1992	\$56,850.00	\$56,850.00	100.0%	\$0.00	\$56,850.00	100.0%	\$0.00
1993	\$37,700.00	\$37,700.00	100.0%	\$0.00	\$37,700.00	100.0%	\$0.00
1994	\$35,800.00	\$35,800.00	100.0%	\$0.00	\$35,800.00	100.0%	\$0.00
1995	\$38,550.00	\$38,550.00	100.0%	\$0.00	\$38,550.00	100.0%	\$0.00
1996	\$35,150.00	\$31,826.67	90.5%	\$3,323.33	\$31,826.67	100.0%	\$0.00
1997	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1998	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1999	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2000	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2001	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2002	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2003	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2004	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2005	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2006	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2007	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2008	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2009	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2010	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2011	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
Total	\$204,050.00	\$200,726.67	98.3%	\$3,323.33	\$200,726.67	100.0%	\$0.00



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CHDO Funds (CR)

Fiscal Year	CHDO Requirement	Authorized Amount	Amount Reserved to CHDOS	% Req Rsvd	Unreserved CHDO Amount	Funds Committed to Activities	% Rsvd Cmtd	Balance to Commit	Total Disbursed	% Disb	Available to Disburse
1992	\$170,550.00	\$622,057.00	\$622,057.00	364.7%	\$0.00	\$622,057.00	100.0%	\$0.00	\$622,057.00	100.0%	\$0.00
1993	\$113,100.00	\$608,400.00	\$608,400.00	537.9%	\$0.00	\$608,400.00	100.0%	\$0.00	\$608,400.00	100.0%	\$0.00
1994	\$107,400.00	\$608,600.00	\$608,600.00	566.6%	\$0.00	\$608,600.00	100.0%	\$0.00	\$608,600.00	100.0%	\$0.00
1995	\$115,650.00	\$571,707.67	\$571,707.67	494.3%	\$0.00	\$571,707.67	100.0%	\$0.00	\$571,707.67	100.0%	\$0.00
1996	\$105,450.00	\$105,450.00	\$105,450.00	100.0%	\$0.00	\$105,450.00	100.0%	\$0.00	\$105,450.00	100.0%	\$0.00
1997	\$102,600.00	\$102,600.00	\$102,600.00	100.0%	\$0.00	\$102,600.00	100.0%	\$0.00	\$102,600.00	100.0%	\$0.00
1998	\$110,850.00	\$110,850.00	\$110,850.00	100.0%	\$0.00	\$110,850.00	100.0%	\$0.00	\$110,850.00	100.0%	\$0.00
1999	\$118,800.00	\$118,800.00	\$118,800.00	100.0%	\$0.00	\$118,800.00	100.0%	\$0.00	\$118,800.00	100.0%	\$0.00
2000	\$119,400.00	\$119,400.00	\$119,400.00	100.0%	\$0.00	\$119,400.00	100.0%	\$0.00	\$119,400.00	100.0%	\$0.00
2001	\$132,750.00	\$132,750.00	\$132,750.00	100.0%	\$0.00	\$132,750.00	100.0%	\$0.00	\$132,750.00	100.0%	\$0.00
2002	\$131,850.00	\$131,850.00	\$131,850.00	100.0%	\$0.00	\$131,850.00	100.0%	\$0.00	\$131,850.00	100.0%	\$0.00
2003	\$177,049.05	\$177,049.05	\$177,049.05	100.0%	\$0.00	\$177,049.05	100.0%	\$0.00	\$177,049.05	100.0%	\$0.00
2004	\$177,041.10	\$744,685.10	\$744,685.10	420.6%	\$0.00	\$744,685.10	100.0%	\$0.00	\$744,685.10	100.0%	\$0.00
2005	\$670,947.05	\$916,526.49	\$916,526.49	136.6%	\$0.00	\$916,526.49	100.0%	\$0.00	\$916,526.49	100.0%	\$0.00
2006	\$161,917.80	\$500,000.00	\$500,000.00	308.7%	\$0.00	\$500,000.00	100.0%	\$0.00	\$500,000.00	100.0%	\$0.00
2007	\$705,453.61	\$904,312.61	\$904,312.61	128.1%	\$0.00	\$904,312.61	100.0%	\$0.00	\$758,783.12	83.9%	\$145,529.49
2008	\$982,494.80	\$982,494.80	\$982,494.80	100.0%	\$0.00	\$982,494.80	100.0%	\$0.00	\$968,347.19	98.5%	\$14,147.61
2009	\$185,636.20	\$1,044,533.70	\$1,044,533.70	562.6%	\$0.00	\$1,044,533.70	100.0%	\$0.00	\$196,467.83	18.8%	\$848,065.87
2010	\$172,934.40	\$1,097,109.05	\$1,097,109.05	634.4%	\$0.00	\$1,097,109.05	100.0%	\$0.00	\$106,698.32	9.7%	\$990,410.73
2011	\$153,008.10	\$918,048.60	\$380,494.35	248.6%	\$537,554.25	\$228,601.17	60.0%	\$151,893.18	\$0.00	0.0%	\$380,494.35
Total	\$4,714,882.11	\$10,517,224.07	\$9,979,669.82	211.6%	\$537,554.25	\$9,827,776.64	98.4%	\$151,893.18	\$7,601,021.77	76.1%	\$2,378,648.05



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CHDO Loans (CL)

Fiscal Year	Amount Authorized	Amount Reserved	Amount Committed	% Auth Cmtd	Balance to Commit	Total Disbursed	% Disb	Balance to Disburse
1992	\$62,205.70	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1993	\$60,840.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1994	\$60,860.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1995	\$57,170.77	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1996	\$10,545.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1997	\$10,260.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1998	\$11,085.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1999	\$11,880.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2000	\$11,940.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2001	\$13,275.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2002	\$13,185.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2003	\$17,704.91	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2004	\$74,468.51	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2005	\$91,652.65	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2006	\$50,000.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2007	\$90,431.26	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2008	\$98,249.48	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2009	\$104,453.37	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2010	\$109,710.91	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2011	\$91,804.86	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
Total	\$1,051,722.41	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00



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CHDO Capacity (CC)

Fiscal Year	Authorized Amount	Amount Reserved	Amount Committed	% Auth Cmtd	Balance to Commit	Total Disbursed	% Disb	Balance to Disburse
1992	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1993	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1994	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1995	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1996	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1997	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1998	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1999	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2001	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2002	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2003	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2004	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2005	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2006	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2007	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2008	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2009	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2010	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2011	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
Total	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00



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Reservations to State Recipients and Sub-recipients (SU)

Fiscal Year	Amount Reserved to Other Entities	Amount Committed	% Rsvd Cmtd	Balance to Commit	Total Disbursed	% Disb	Available to Disburse
1992	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1993	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1994	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1995	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1996	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1997	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1998	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
1999	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2000	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2001	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2002	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2003	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2004	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2005	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2006	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2007	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2008	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2009	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2010	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
2011	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00
Total	\$0.00	\$0.00	0.0%	\$0.00	\$0.00	0.0%	\$0.00



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Total Program Funds

(A) Fiscal Year	(B) Total Authorization	(C) Program Income Amount	(D) Committed Amount	(E) Net Disbursed for Activities	(F) Net Disbursed for Admin/OP	(G) Net Disbursed	(H) Disbursed Pending Approval	(I) Total Disbursed	(J) Available to Disburse
1992	\$1,137,000.00	\$0.00	\$966,450.00	\$966,450.00	\$170,550.00	\$1,137,000.00	\$0.00	\$1,137,000.00	\$0.00
1993	\$754,000.00	\$0.00	\$640,900.00	\$640,900.00	\$113,100.00	\$754,000.00	\$0.00	\$754,000.00	\$0.00
1994	\$716,000.00	\$0.00	\$608,600.00	\$608,600.00	\$107,400.00	\$716,000.00	\$0.00	\$716,000.00	\$0.00
1995	\$771,000.00	\$0.00	\$655,350.00	\$655,350.00	\$115,650.00	\$771,000.00	\$0.00	\$771,000.00	\$0.00
1996	\$703,000.00	\$0.00	\$600,873.33	\$600,873.33	\$102,126.67	\$703,000.00	\$0.00	\$703,000.00	\$0.00
1997	\$684,000.00	\$0.00	\$615,600.00	\$615,600.00	\$68,400.00	\$684,000.00	\$0.00	\$684,000.00	\$0.00
1998	\$739,000.00	\$0.00	\$665,100.00	\$665,100.00	\$73,900.00	\$739,000.00	\$0.00	\$739,000.00	\$0.00
1999	\$792,000.00	\$0.00	\$763,050.76	\$763,050.76	\$28,949.24	\$792,000.00	\$0.00	\$792,000.00	\$0.00
2000	\$796,000.00	\$0.00	\$716,400.00	\$716,400.00	\$79,600.00	\$796,000.00	\$0.00	\$796,000.00	\$0.00
2001	\$885,000.00	\$160,000.00	\$956,500.00	\$956,500.00	\$88,500.00	\$1,045,000.00	\$0.00	\$1,045,000.00	\$0.00
2002	\$879,000.00	\$0.00	\$808,292.82	\$808,292.82	\$70,707.18	\$879,000.00	\$0.00	\$879,000.00	\$0.00
2003	\$1,180,327.00	\$15,001.60	\$1,189,540.89	\$1,189,540.89	\$5,787.71	\$1,195,328.60	\$0.00	\$1,195,328.60	\$0.00
2004	\$1,291,778.00	\$0.00	\$1,168,635.80	\$1,168,635.80	\$123,142.20	\$1,291,778.00	\$0.00	\$1,291,778.00	\$0.00
2005	\$1,639,647.00	\$0.00	\$1,525,682.30	\$1,525,682.30	\$113,964.70	\$1,639,647.00	\$0.00	\$1,639,647.00	\$0.00
2006	\$1,079,452.00	\$0.00	\$971,506.80	\$588,027.82	\$107,945.20	\$695,973.02	\$0.00	\$695,973.02	\$383,478.98
2007	\$1,073,940.00	\$118,573.38	\$1,098,559.38	\$877,356.50	\$93,954.00	\$971,310.50	\$0.00	\$971,310.50	\$221,202.88
2008	\$1,037,338.00	\$0.00	\$982,494.80	\$968,347.19	\$54,843.20	\$1,023,190.39	\$0.00	\$1,023,190.39	\$14,147.61
2009	\$1,160,593.00	\$0.00	\$1,044,533.70	\$196,467.83	\$108,601.92	\$305,069.75	\$0.00	\$305,069.75	\$855,523.25
2010	\$1,152,896.00	\$30,382.56	\$1,137,370.68	\$108,848.32	\$0.00	\$108,848.32	\$0.00	\$108,848.32	\$1,074,430.24
2011	\$1,020,054.00	\$0.00	\$228,601.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,020,054.00
Total	\$19,492,025.00	\$323,957.54	\$17,344,042.43	\$14,620,023.56	\$1,627,122.02	\$16,247,145.58	\$0.00	\$16,247,145.58	\$3,568,836.96



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Total Program Percent

(A) Fiscal Year	(B) Total Authorization	(C) Program Income Amount	(D) % Committed for Activities	(E) % Disb for Activities	(F) % Disb for Admin/OP	(G) % Net Disbursed	(H) % Disbursed Pending Approval	(I) % Total Disbursed	(J) % Available to Disburse
1992	\$1,137,000.00	\$0.00	85.0%	85.0%	15.0%	100.0%	0.0%	100.0%	0.0%
1993	\$754,000.00	\$0.00	85.0%	85.0%	15.0%	100.0%	0.0%	100.0%	0.0%
1994	\$716,000.00	\$0.00	85.0%	85.0%	15.0%	100.0%	0.0%	100.0%	0.0%
1995	\$771,000.00	\$0.00	85.0%	85.0%	15.0%	100.0%	0.0%	100.0%	0.0%
1996	\$703,000.00	\$0.00	85.4%	85.4%	14.5%	100.0%	0.0%	100.0%	0.0%
1997	\$684,000.00	\$0.00	90.0%	90.0%	10.0%	100.0%	0.0%	100.0%	0.0%
1998	\$739,000.00	\$0.00	90.0%	90.0%	10.0%	100.0%	0.0%	100.0%	0.0%
1999	\$792,000.00	\$0.00	96.3%	96.3%	3.6%	100.0%	0.0%	100.0%	0.0%
2000	\$796,000.00	\$0.00	90.0%	90.0%	10.0%	100.0%	0.0%	100.0%	0.0%
2001	\$885,000.00	\$160,000.00	108.0%	91.5%	8.4%	100.0%	0.0%	100.0%	0.0%
2002	\$879,000.00	\$0.00	91.9%	91.9%	8.0%	100.0%	0.0%	100.0%	0.0%
2003	\$1,180,327.00	\$15,001.60	100.7%	99.5%	0.4%	99.9%	0.0%	99.9%	0.0%
2004	\$1,291,778.00	\$0.00	90.4%	90.4%	9.5%	100.0%	0.0%	100.0%	0.0%
2005	\$1,639,647.00	\$0.00	93.0%	93.0%	6.9%	100.0%	0.0%	100.0%	0.0%
2006	\$1,079,452.00	\$0.00	90.0%	54.4%	9.9%	64.4%	0.0%	64.4%	35.5%
2007	\$1,073,940.00	\$118,573.38	102.2%	73.5%	7.8%	81.4%	0.0%	81.4%	18.5%
2008	\$1,037,338.00	\$0.00	94.7%	93.3%	5.2%	98.6%	0.0%	98.6%	1.3%
2009	\$1,160,593.00	\$0.00	89.9%	16.9%	9.3%	26.2%	0.0%	26.2%	73.7%
2010	\$1,152,896.00	\$30,382.56	98.6%	9.1%	0.0%	9.1%	0.0%	9.1%	90.8%
2011	\$1,020,054.00	\$0.00	22.4%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Total	\$19,492,025.00	\$323,957.54	88.9%	73.7%	8.2%	81.9%	0.0%	81.9%	18.0%

TABLE 3B ANNUAL HOUSING COMPLETION GOALS

ANNUAL AFFORDABLE RENTAL HOUSING GOALS (SEC. 215)	Annual Expected Number Completed	Resources used during the period			
		CDBG	HOME	ESG	HOPWA
Acquisition of existing units		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Production of new units	4	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rehabilitation of existing units	32	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Total Sec. 215 Rental Goals	36	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
ANNUAL AFFORDABLE OWNER HOUSING GOALS (SEC. 215)					
Acquisition of existing units		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Production of new units	16	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rehabilitation of existing units	13	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Homebuyer Assistance	10	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Total Sec. 215 Owner Goals	39	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)					
Homeless		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Non-Homeless		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Special Needs		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Total Sec. 215 Affordable Housing		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
ANNUAL HOUSING GOALS					
Annual Rental Housing Goal	36	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Annual Owner Housing Goal	39	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Total Annual Housing Goal	75	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

For the purpose of identification of annual goals, an assisted household is one that will receive benefits through the investment of Federal funds, either alone or in conjunction with the investment of other public or private funds.

Continuum of Care Homeless Population and Subpopulations Chart

Part 1: Homeless Population		Sheltered		Un-sheltered	Total	Jurisdiction														
		Emergency	Transitional			Data Quality														
1. Homeless Individuals		193	77	70	340	(S) statistically reliable sample ▼														
2. Homeless Families with Children		65	18	0	83															
2a. Persons in Homeless with Children Families		167			167															
Total (lines 1 + 2a)		258	95	70	423															
Part 2: Homeless Subpopulations		Sheltered		Un-sheltered	Total	Data Quality														
						Data Quality														
1. Chronically Homeless		124			124	(E) estimates ▼														
2. Severely Mentally Ill		73			73															
3. Chronic Substance Abuse		124			124															
4. Veterans		20			20															
5. Persons with HIV/AIDS		unknown			0															
6. Victims of Domestic Violence		21			21															
7. Youth (Under 18 years of age)		0			0															
Part 3: Homeless Needs Table: Individuals		Needs	Currently Available	Gap	5-Year Quantities										Total			Priority H, M, L	Plan to Fund? Y, N	Fund Source: CDBG, HOME, HOPWA, ESG or Other
					Year 1		Year 2		Year 3		Year 4		Year 5		Goal	Actual	% of Goal			
					Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete						
Beds	Emergency Shelters		160	202													###			
	Transitional Housing		82	85													###			
	Permanent Supportive Housing		87	13	74	6		6		6		6		6	30		0%			
	Total		329	300	29	6	0	6	0	6	6	6	0	30	0	0%				
Chronically Homeless																				

Part 4: Homeless Needs Table: Families		Needs	Currently Available	Gap	5-Year Quantities										Total			Priority H, M, L	Plan to Fund? Y, N	Fund Source: CDBG, HOME, HOPWA, ESG or Other
					Year 1		Year 2		Year 3		Year 4		Year 5		Goal	Actual	% of Goal			
					Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete						
Beds	Emergency Shelters	38	7+	-	-		-		-		-		-				###	L	N	
	Transitional Housing	30	21	9													###	L	N	
	Permanent Supportive Housing	14	0	14	1		1		1		1		1		5		0%	M	Y	SHP
	Total	82	21	23	1	0	1	0	1	0	1	0	1	0	5	0	0%			

Completing Part 1: Homeless Population. This must be completed using statistically reliable, unduplicated counts or estimates of homeless persons in sheltered and unsheltered locations at a one-day point in time. The counts must be from: (A) administrative records, (N) enumerations, (S) statistically reliable samples, or (E) estimates. The quality of the data presented in each box must be identified as: (A), (N), (S) or (E).

Completing Part 2: Homeless Subpopulations. This must be completed using statistically reliable, unduplicated counts or estimates of homeless persons in sheltered and unsheltered locations at a one-day point in time. The numbers must be from: (A) administrative records, (N) enumerations, (S) statistically reliable samples, or (E) estimates. The quality of the data presented in each box must be identified as: (A), (N), (S) or (E).

Sheltered Homeless. Count adults, children and youth residing in shelters for the homeless. "Shelters" include all emergency shelters and transitional shelters for the homeless, including domestic violence shelters, residential programs for runaway/homeless youth, and any hotel/motel/apartment voucher arrangements paid by a public/private agency because the person or family is homeless. Do not count: (1) persons who are living doubled up in conventional housing; (2) formerly homeless persons who are residing in Section 8 SRO, Shelter Plus Care, SHP permanent housing or other permanent housing units; (3) children or youth, who because of their own or a parent's homelessness or abandonment, now reside temporarily and for a short anticipated duration in hospitals, residential treatment facilities, emergency foster care, detention facilities and the like; and (4) adults living in mental health facilities, chemical dependency facilities, or criminal justice facilities.

Unsheltered Homeless. Count adults, children and youth sleeping in places not meant for human habitation. Places not meant for human habitation include streets, parks, alleys, parking ramps, parts of the highway system, transportation depots and other parts of transportation systems (e.g. subway tunnels, railroad car), all-night commercial establishments (e.g. movie theaters, laundromats, restaurants), abandoned buildings, building roofs or stairwells, chicken coops and other farm outbuildings, caves, campgrounds, vehicles, and other similar places.

City of Cambridge				Only complete blue sections.																			
Housing and Community Development Activities				Needs	Current	Gap	5-Year Quantities										% of Goal	Priority Need: H, M, L	Dollars to Address	Plan to Fund? Y/N	Fund Source		
							Year 1		Year 2		Year 3		Year 4		Year 5							Cumulative	
							Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual						Goal	Actual
03F Parks, Recreational Facilities 570.201(c)				35	0	35			0									L	0	N			
05 Public Services (General) 570.201(e)				###	###	0	2100	4493	1900										H	2.5M	Y	CO	
05A Senior Services 570.201(e)				1500	1500	0	330	423	280									H	1.2M	Y	CO		
05B Handicapped Services 570.201(e)																							
05C Legal Services 570.201(E)				365	365	0	70	59	54									H	2.2M	Y	CO		
05D Youth Services 570.201(e)				1100	1100	0	220	424	200									H	2.3M	Y	CO		
05E Transportation Services 570.201(e)																							
05F Substance Abuse Services 570.201(e)																							
05G Battered and Abused Spouses 570.201(e)				425	425	0	85	88	55									H	2.2M	Y	CO		
05H Employment Training 570.201(e)				1000	1000	0	220	370	250									H	2.5M	Y	CO		
05L Child Care Services 570.201(e)																							
13 Direct Homeownership Assistance 570.201(n)				50	50	0	10	10	4									H	100K	Y	CHO		
14A Rehab: Single-Unit Residential 570.202				200	200	0	40	13	20									H	8M	Y	CHO		
14B Rehab: Multi-Unit Residential 570.202				1100	1100	0	228	44	20									H	41M	Y	CHO		
14G Acquisition - for Rehabilitation 570.202																							
14H Rehabilitation Administration 570.202				90	90	0	10	4	25									H	1M	Y	CHO		
16A Residential Historic Preservation 570.202(d)				12	12	0	4	4	0									H	100K	Y	CO		
16B Non-Residential Historic Preservation 570.202(d)									0														
18C Micro-Enterprise Assistance				425	425	0	85	108	80									H	200K	Y	CO		
19A HOME Admin/Planning Costs of PJ (not part of 5% Ad				25	25	0	5	0	5									H	100K	Y	H		
19B HOME CHDO Operating Costs (not part of 5% Admin ca																							
20 Planning %70.205				3500	3500	0	700	600	800									H	4M	Y	CO		
21A General Program Administration 570.206				100	100	0	25	10	100									H	2M	Y	CO		
22 Unprogrammed Funds																							

Non-Homeless Special Needs Including HOPWA		Needs	Currently Available	GAP	3-5 Year Quantities										Total		
					Year 1		Year 2		Year 3		Year 4*		Year 5*		Goal	Actual	% of Goal
					Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete			
Housing Needed	52. Elderly																####
	53. Frail Elderly																####
	54. Persons w/ Severe Mental Illness																####
	55. Developmentally Disabled																####
	56. Physically Disabled																####
	57. Alcohol/Other Drug Addicted																####
	58. Persons w/ HIV/AIDS & their families																####
	59. Public Housing Residents	13500	0		10	10		10		10		10		10		50	0%
	Total																####
Supportive Services Needed	60. Elderly	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####
	61. Frail Elderly	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####
	62. Persons w/ Severe Mental Illness	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####
	63. Developmentally Disabled	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####
	64. Physically Disabled	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####
	65. Alcohol/Other Drug Addicted	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####
	66. Persons w/ HIV/AIDS & their families	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####
	67. Public Housing Residents	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####	

City of Cambridge						
Housing Market Analysis						
<i>Complete cells in blue.</i>						
Housing Stock Inventory	Vacancy Rate	0 & 1 Bedroom	2 Bedrooms	3+ Bedroom	Total	Substandard Units
Affordability Mismatch						
Occupied Units: Renter		14,147	9,907	4,562	28,616	
Occupied Units: Owner		1,855	4,891	6,558	13,304	
Vacant Units: For Rent	3%	293	401	127	821	
Vacant Units: For Sale	1%	38	45	71	154	
Total Units Occupied & Vacant		16,333	15,244	11,318	42,895	0
Rents: Applicable FMRs (in \$s)		1,025-1,077	1,266	1513-2179		
Rent Affordable at 30% of 50% of MFI (in \$s)		\$903	\$1,015	\$1,128		
Public Housing Units						
Occupied Units		735	458	474	1,667	
Vacant Units		172	5	5	182	
Total Units Occupied & Vacant		907	463	479	1,849	0
Rehabilitation Needs (in \$s)		2,054,693	1,048,867	1,096,440	4,200,000	



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
DH-1 Availability/Accessibility of Decent Housing								
DH-1 (1)	Specific Objective: #1 To create 225 new affordable rental units targeted for very low, low and moderate-income households.	Source of Funds #1: CDBG	Performance Indicator #1: Number of units affordable	2011	40	12	30%	
				2012	50		0%	
		Source of Funds #2: HOME		2013			#DIV/0!	
				2014			#DIV/0!	
		Source of Funds #3: State		2015			#DIV/0!	
		MULTI-YEAR GOAL					12	#DIV/0!
		Source of Funds #4: Local	Performance Indicator #2: Number of units to be Energy Star certified	2011	10	12	120%	
				2012	0		#DIV/0!	
		Source of Funds #5: NonProfit/Owner		2013			#DIV/0!	
				2014			#DIV/0!	
	Source of Funds #6: Other	2015				#DIV/0!		
	MULTI-YEAR GOAL					12	#DIV/0!	
	Specific Annual Objective: 50 new affordable rental units. Programs to meet this goal: Nonprofit Affordable Housing Development Programs (5), Inclusionary Zoning (25) and Inclusionary Rental Assistance Program (20)	Source of Funds #1	Performance Indicator #3: Number of units with affordability of 50+ years	2011	40	12	30%	
				2012	45		0%	
		Source of Funds #2		2013			#DIV/0!	
		2014				#DIV/0!		
Source of Funds #3		2015				#DIV/0!		
MULTI-YEAR GOAL					12	#DIV/0!		



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
DH-1 Availability/Accessibility of Decent Housing								
DH-1 (2)	Specific Objective: #2 Increase by 175, affordable homeownership units opportunities for first-time low and moderate income households	Source of Funds #1: CDBG	Performance Indicator #1: Number of homeownership units affordable	2011	30	49	163%	
				2012	15		0%	
		Source of Funds #2: HOME		2013			#DIV/0!	
				2014			#DIV/0!	
		Source of Funds #3: ADDI		2015			#DIV/0!	
		MULTI-YEAR GOAL					49	#DIV/0!
		Source of Funds #4: State	Performance Indicator #2: Number of units Energy Star qualified	2011	10	35	350%	
				2012	0		#DIV/0!	
		Source of Funds #6: Local		2013			#DIV/0!	
				2014			#DIV/0!	
	Source of Funds #7: NonProfit/Owner	2015				#DIV/0!		
	MULTI-YEAR GOAL					35	#DIV/0!	
	Specific Annual Objective: Create 15 affordable homeownership units Programs to meet this goal: Financial Assistance Program (4); FTHB Resales (11).	Source of Funds #8: Other	Performance Indicator #3: Number of first-time homeowners to receive down-payment assistance/closing costs	2011	10	10	100%	
				2012	4		0%	
		Source of Funds #2		2013			#DIV/0!	
		2014				#DIV/0!		
Source of Funds #3		2015				#DIV/0!		
MULTI-YEAR GOAL					10	#DIV/0!		



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
DH-1 Availability/Accessibility of Decent Housing								
DH-1 (3)	Specific Objective: #3 Preserve and improve quality of 790 affordable rental housing and enhance access for very low, low and moderate-income households	Source of Funds #1: CDBG	Performance Indicator #1: Number of units affordable	2011	158	125	79%	
				2012	300		0%	
		Source of Funds #2: Local		2013			#DIV/0!	
				2014			#DIV/0!	
		Source of Funds #3		2015			#DIV/0!	
		MULTI-YEAR GOAL					125	#DIV/0!
		Source of Funds #1	Performance Indicator #2: Number of units with affordability of 50+ years	2011	100	125	125%	
				2012	0		#DIV/0!	
		Source of Funds #2		2013			#DIV/0!	
				2014			#DIV/0!	
	Source of Funds #3	2015				#DIV/0!		
	MULTI-YEAR GOAL					125	#DIV/0!	
	Specific Annual Objective: Preserve and improve quality of 300 affordable rental units Programs to meet this goal: Nonprofit Affordable Hsg. Development (210); Expiring Use Preservation (90)	Source of Funds #1	Performance Indicator #3: Number of units rehabbed and rented to Sec. 8 Voucher holders	2011	58		0%	
				2012	25		0%	
		Source of Funds #2		2013			#DIV/0!	
		2014				#DIV/0!		
Source of Funds #3		2015				#DIV/0!		
MULTI-YEAR GOAL					250	#DIV/0!		



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
DH-1 Availability/Accessibility of Decent Housing									
DH-1 (4)	Specific Objective 8,124 homeless individuals receiving overnight and/or drop-in services	Source of Funds #1 ESG	Performance Indicator #1 Number of persons receiving a variety of homeless services	2011	3,265	4,092	125%		
				2012	3,265		0%		
		Source of Funds #2 CDBG		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3 Other Federal		2015			#DIV/0!		
		MULTI-YEAR GOAL					4,092	#DIV/0!	
		Source of Funds #1 State		Performance Indicator #2 Number of homeless men given overnight shelter	2011	2,120	2,159	102%	
					2012	2,120		0%	
		Source of Funds #2 Local Funds			2013			#DIV/0!	
		2014				#DIV/0!			
	Source of Funds #3 Private	2015				#DIV/0!			
	MULTI-YEAR GOAL					2,159	#DIV/0!		
	Specific Annual Objective #1,#2 and #3 3,265 individuals to have improved access to homeless services	Source of Funds #1	Performance Indicator #3 Number of youths receiving services at a drop-in shelter	2011	150	279	186%		
				2012	150		0%		
		Source of Funds #2		2013			#DIV/0!		
		2014				#DIV/0!			
Source of Funds #3		2015				#DIV/0!			
MULTI-YEAR GOAL						279	#DIV/0!		



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
DH-2 Affordability of Decent Housing									
DH-2 (1)	Specific Objective: #4 Rehab and Stabilize 250 units located in income eligible owner occupied 1-4 unit buildings	Source of Funds #1: CDBG	Performance Indicator #1 Number of units to be affordable	2011	40	35	88%		
				2012	20		0%		
		Source of Funds #2: Other Federal		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3: Revolving Loans		2015			#DIV/0!		
		MULTI-YEAR GOAL					35	#DIV/0!	
		Source of Funds #4: State		Performance Indicator #2: Number of units brought into compliance with housing standards	2011	40	35	88%	
					2012	20		0%	
		Source of Funds #5: Local			2013			#DIV/0!	
		2014				#DIV/0!			
	Source of Funds #6: NonProfit/Owner	2015				#DIV/0!			
	MULTI-YEAR GOAL					35	#DIV/0!		
	Specific Annual Objective: Preserve and stabilize 20 units thru rehabilitation loans and rehab.adminstration Programs used to meet this goal: Home Improvement Program; Rehab. Assistance Program and Historic Grants Program	Source of Funds #7: Private	Performance Indicator #3: Number of units occupied by elderly	2011	12	10	83%		
				2012	8		0%		
		Source of Funds #8: Other		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3		2015			#DIV/0!		
		MULTI-YEAR GOAL					10	#DIV/0!	



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
SL-1 Availability/Accessibility of Suitable Living Environment									
SL-1 (1)	Specific Objective #1 Create or support a broad array of services and opportunities for 10,500 people	Source of Funds #1 CDBG	Performance Indicator #1 Number of people assisted with improved access to a vital service	2011	2,100	4,493	214%		
				2012	1,900		0%		
		Source of Funds #2 Other		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3		2015			#DIV/0!		
		MULTI-YEAR GOAL					4493	#DIV/0!	
		Source of Funds #1		Performance Indicator #2	2011			#DIV/0!	
					2012			#DIV/0!	
		Source of Funds #2			2013			#DIV/0!	
		2014				#DIV/0!			
	Source of Funds #3	2015				#DIV/0!			
	MULTI-YEAR GOAL					0	#DIV/0!		
	Specific Annual Objective Create and support a various array of services and opportunities for 1,900 families and youths	Source of Funds #1	Performance Indicator #3	2011			#DIV/0!		
				2012			#DIV/0!		
		Source of Funds #2		2013			#DIV/0!		
		2014				#DIV/0!			
Source of Funds #3		2015				#DIV/0!			
MULTI-YEAR GOAL					0	#DIV/0!			



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
SL-2 AvailabAffordability of Suitable Living Environment									
SL-2 (1)	Specific Objective #2 Create or support services for 1,500 seniors or persons with disabilities	Source of Funds #1 CDBG	Performance Indicator #1 Number of persons with improved access to the services	2011	350	423	121%		
				2012	280		0%		
		Source of Funds #2 Other		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3		2015			#DIV/0!		
		MULTI-YEAR GOAL					423	#DIV/0!	
		Source of Funds #1		Performance Indicator #2	2011			#DIV/0!	
					2012			#DIV/0!	
		Source of Funds #2			2013			#DIV/0!	
		2014				#DIV/0!			
	Source of Funds #3	2015				#DIV/0!			
	MULTI-YEAR GOAL					0	#DIV/0!		
	Specific Annual Objective Create or support services for 280 seniors or persons with disabilities	Source of Funds #1	Performance Indicator #3	2011			#DIV/0!		
				2012			#DIV/0!		
		Source of Funds #2		2013			#DIV/0!		
		2014				#DIV/0!			
Source of Funds #3		2015				#DIV/0!			
MULTI-YEAR GOAL						0	#DIV/0!		



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
SL-3 Sustainability of Suitable Living Environment									
SL-3 (1)	Specific Objective #3 Offer legal support and services to 350 housing tenants in eviction cases	Source of Funds #1 CDBG	Performance Indicator #1 Number of tenants receiving improved access to services	2011	70	59	84%		
				2012	54		0%		
		Source of Funds #2 Other		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3		2015			#DIV/0!		
		MULTI-YEAR GOAL					59	#DIV/0!	
		Source of Funds #1		Performance Indicator #2	2011			#DIV/0!	
					2012			#DIV/0!	
		Source of Funds #2			2013			#DIV/0!	
		2014				#DIV/0!			
	Source of Funds #3	2015				#DIV/0!			
	MULTI-YEAR GOAL					0	#DIV/0!		
	Specific Annual Objective 54 housing tenant to receive legal services	Source of Funds #1	Performance Indicator #3	2011			#DIV/0!		
				2012			#DIV/0!		
		Source of Funds #2		2013			#DIV/0!		
		2014				#DIV/0!			
Source of Funds #3		2015				#DIV/0!			
MULTI-YEAR GOAL					0	#DIV/0!			



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
SL-3 Sustainability of Suitable Living Environment									
SL-3 (2)	Specific Objective #4 Offer youth oriented services to 1,250 disadvantaged and underserved youths	Source of Funds #1 CDBG	Performance Indicator #1 Number of youths provided with improved access to services	2011	220	424	193%		
				2012	200		0%		
		Source of Funds #2 Other		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3		2015			#DIV/0!		
		MULTI-YEAR GOAL					424	#DIV/0!	
		Source of Funds #1		Performance Indicator #2	2011			#DIV/0!	
					2012			#DIV/0!	
		Source of Funds #2			2013			#DIV/0!	
		2014				#DIV/0!			
	Source of Funds #3	2015				#DIV/0!			
	MULTI-YEAR GOAL					0	#DIV/0!		
	Specific Annual Objective 200 income eligible youths to receive services	Source of Funds #1	Performance Indicator #3	2011			#DIV/0!		
				2012			#DIV/0!		
		Source of Funds #2		2013			#DIV/0!		
		2014				#DIV/0!			
Source of Funds #3		2015				#DIV/0!			
MULTI-YEAR GOAL					0	#DIV/0!			



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
SL-3 Sustainability of Suitable Living Environment									
SL-3 (3)	Specific Objective #5 Create or support domestic violence and abuse prevention and treatment for 450 adults and youths	Source of Funds #1 CDBG	Performance Indicator #1 Number of people receiving improved access to services	2011	75	88	117%		
				2012	55		0%		
		Source of Funds #2 Other		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3		2015			#DIV/0!		
		MULTI-YEAR GOAL					88	#DIV/0!	
		Source of Funds #1		Performance Indicator #2	2011			#DIV/0!	
					2012			#DIV/0!	
		Source of Funds #2			2013			#DIV/0!	
		2014				#DIV/0!			
	Source of Funds #3	2015				#DIV/0!			
	MULTI-YEAR GOAL					0	#DIV/0!		
	Specific Annual Objective 55 income eligible adult and youths to receive vital services	Source of Funds #1	Performance Indicator #3	2011			#DIV/0!		
				2012			#DIV/0!		
		Source of Funds #2		2013			#DIV/0!		
		2014				#DIV/0!			
Source of Funds #3		2015				#DIV/0!			
MULTI-YEAR GOAL					0	#DIV/0!			



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
SL-3 Sustainability of Suitable Living Environment									
SL-3 (4)	Specific Objective #6 Provide after school and year round employment program including life skills and academic support to 1000 youths and young adults	Source of Funds #1 CDBG	Performance Indicator #1 Number of people with improved access to services	2011	250	118	47%		
				2012	250		0%		
		Source of Funds #2 Other		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3		2015			#DIV/0!		
		MULTI-YEAR GOAL					118	#DIV/0!	
		Source of Funds #1		Performance Indicator #2	2011			#DIV/0!	
					2012			#DIV/0!	
		Source of Funds #2			2013			#DIV/0!	
		2014				#DIV/0!			
	Source of Funds #3	2015				#DIV/0!			
	MULTI-YEAR GOAL					0	#DIV/0!		
	Specific Annual Objective 250 youths to receive services through the Public Services training programs	Source of Funds #1	Performance Indicator #3	2011			#DIV/0!		
				2012			#DIV/0!		
		Source of Funds #2		2013			#DIV/0!		
		2014				#DIV/0!			
Source of Funds #3		2015				#DIV/0!			
MULTI-YEAR GOAL					0	#DIV/0!			



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
SL-3 Sustainability of Suitable Living Environment								
SL-3 (5)	Specific Objective #2 Enhance the quality of the 35 City's parks, playgrounds and recreational environments	Source of Funds #1	Performance Indicator #1	2011	0	0	#DIV/0!	
				2012	0		#DIV/0!	
		Source of Funds #2		2013			#DIV/0!	
				2014			0%	
		Source of Funds #3		2015				
		MULTI-YEAR GOAL					0	#DIV/0!
		Source of Funds #1	Performance Indicator #2	2011			#DIV/0!	
				2012			#DIV/0!	
		Source of Funds #2		2013			#DIV/0!	
		2014				#DIV/0!		
	Source of Funds #3	2015				#DIV/0!		
	MULTI-YEAR GOAL					0	#DIV/0!	
	Specific Annual Objective This activity has not been funded for FFY10/FY11; FFY11/FY12;	Source of Funds #1	Performance Indicator #3	2011			#DIV/0!	
				2012			#DIV/0!	
		Source of Funds #2		2013			#DIV/0!	
				2014			#DIV/0!	
		Source of Funds #3		2015			#DIV/0!	
		MULTI-YEAR GOAL					0	#DIV/0!



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
NR-1 Neighborhood Revitalization									
NR-1 (1)	Specific Objective #1 Cultivating a supportive environment for 250 eligible NRS micro-enterprises and potential micro-enterprises	Source of Funds #1 CDBG	Performance Indicator #1 Number of micro-enterprises receiving services	2011	75	153	204%		
				2012	70		0%		
		Source of Funds #2 Other		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3		2015			#DIV/0!		
		MULTI-YEAR GOAL						153	#DIV/0!
		Source of Funds #1	Performance Indicator #2 Number of potential micro-enterprises receiving services	2011	15	19	127%		
				2012	15		0%		
		Source of Funds #2		2013			#DIV/0!		
		2014				#DIV/0!			
	Source of Funds #3	2015				#DIV/0!			
	MULTI-YEAR GOAL						19	#DIV/0!	
	Specific Annual Objective 70 eligible micro-enterprises and 10 potential micro-enterprises to attend business development training.	Source of Funds #1	Performance Indicator #3 Number of micros that showed a sales increase	2011	3	0	0%		
				2012	1		0%		
		Source of Funds #2		2013			#DIV/0!		
		2014				#DIV/0!			
Source of Funds #3			2015			#DIV/0!			
MULTI-YEAR GOAL						0	#DIV/0!		

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Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
NR-1 Neighborhood Revitalization									
NR-1 (2)	Specific Objective #2 Sustain a diverse array of bio-medical training; green jobs training and financial literacy opportunities for 165 Cambridge residents who reside in the NRS East and NRS West. 625 youths will be trained and taught life skills thru the RAP program.	Source of Funds #1 CDBG	Performance Indicator #1 Number of low-mod people/youths completing the training	2011	125	207	166%		
		Source of Funds #2 Other		2012	157		0%		
		Source of Funds #3		2013			#DIV/0!		
				2014			#DIV/0!		
				2015			#DIV/0!		
		MULTI-YEAR GOAL					207	#DIV/0!	
		Source of Funds #1		Performance Indicator #2 Biomed trainees placed in jobs	2011	12	1	8%	
		Source of Funds #2			2012			#DIV/0!	
		Source of Funds #3			2013			#DIV/0!	
		2014				#DIV/0!			
		2015				#DIV/0!			
	MULTI-YEAR GOAL					1	#DIV/0!		
	Specific Annual Objective Support of 12 NRS residents graduate from the bio-medical training and 8 NRS residents to be enrolled in the Green Jobs training program. 20 NRS residents will attend financial literacy workshop and 125 youths will be trained through the Just A Start run Rehabilitation Program (RAP).	Source of Funds #1	Performance Indicator #3 Green Jobs graduate placed in green related employment	2011	9	1	11%		
		Source of Funds #2		2012			#DIV/0!		
		Source of Funds #3		2013			#DIV/0!		
		2014				#DIV/0!			
		2015				#DIV/0!			
MULTI-YEAR GOAL					1	#DIV/0!			



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
NR-1 Neighborhood Revitalization									
NR-1 (3)	Specific Objective #3 Promote thriving commerical districts in the NRS East and NRS West thru interior design and marketing assistance to 150 eligible micro-enterprises	Source of Funds #1 CDBG	Performance Indicator #1 Number of new businesses assisted	2011	50	45	90%		
				2012	40		0%		
		Source of Funds #2 Other		2013			#DIV/0!		
				2014			#DIV/0!		
		Source of Funds #3		2015			#DIV/0!		
		MULTI-YEAR GOAL					45	#DIV/0!	
		Source of Funds #1		Performance Indicator #2 Number of micro-enterprises receiving grants	2011	10	10	100%	
					2012	10		0%	
		Source of Funds #2			2013			#DIV/0!	
		2014				#DIV/0!			
	Source of Funds #3	2015				#DIV/0!			
	MULTI-YEAR GOAL					10	#DIV/0!		
	Specific Annual Objective 10 eligible micro-enterprises will receive grants thru the Best Retail Practice grants program and 40 micros will participate in workshops covering a wide range of topics.	Source of Funds #1	Performance Indicator #3 Number of micro-enterprises experiencing sales growth	2011	3	0	0%		
				2012	1		0%		
		Source of Funds #2		2013			#DIV/0!		
		2014				#DIV/0!			
Source of Funds #3		2015				#DIV/0!			
MULTI-YEAR GOAL						0	#DIV/0!		

Project Name: Administration						
Description:	IDIS Project #: 2010-2015/1 UOG Code: MA250396 CAMBRIDGE					
Administrative staff costs to administer and manage the HUD/Federal funded grants. The grants fund a variety of programs and activities such as affordable housing, neighborhood stabilization, economic development, public facilities, public services, homeless services. Administrative staff located within the Community Deveopment Department and the Human Service Department						
Location: 344 Broadway	Priority Need Category Select one: Planning/Administration ▼ Explanation:					
Expected Completion Date: 6/30/2012	Funding of staff to administration and manage HUD grants and other Federal grants awarded to the City.					
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability	1 Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼					
Project-level Accomplishments	01 People ▼	Proposed n.a.		01 People ▼	Proposed n.a.	
	10-11 Activity	Underway		13-14 Activity	Underway	
		Complete			Complete n.a.	
	01 People ▼	Proposed n.a.		01 People ▼	Proposed n.a.	
	11-12 Activity	Underway		14-15 Activity	Underway	
		Complete			Complete	
	01 People ▼	Proposed n.a.		Accompl. Type: ▼	Proposed	
	12-13 Activity	Underway			Underway	
		Complete			Complete	
Proposed Outcome	Performance Measure	Actual Outcome				
N.A.	N.A.	N.A.				
21A General Program Administration 570.206 ▼			Matrix Codes ▼			
19A HOME Admin/Planning Costs of PJ (not part of 5% Ad ▼			Matrix Codes ▼			
Matrix Codes ▼			Matrix Codes ▼			
Program Year 1	CDBG ▼	Proposed Amt.	\$461,862	ESG ▼	Proposed Amt.	\$6,978
		Actual Amount	\$532,860		Actual Amount	\$6,978
	HOME ▼	Proposed Amt.	\$93,954	Other ▼	Proposed Amt.	\$172,975
		Actual Amount	\$94,435		Actual Amount	\$172,900
	01 People ▼	Proposed Units	n.a.	Accompl. Type: ▼	Proposed Units	
		Actual Units			Actual Units	
	Accompl. Type: ▼	Proposed Units		Accompl. Type: ▼	Proposed Units	
		Actual Units			Actual Units	

Project Name: Community Planning						
Description:	IDIS Project #: 2010-2015/2 UOG Code: MA250396 CAMBRIDGE					
Planning staff costs for providing information to the public on planning and zoning. Work with neighborhood groups, residents, property owners, developers and other City departments and State agencies on urban design, and proposed development. Planning addresses issues on land use, zoning, urban design, open space, transportation, housing and economic development						
Location: 344 Broadway	Priority Need Category Select one: Planning/Administration ▼ Explanation:					
Expected Completion Date: 6/30/20121	Partial funding for the services of one staff person to be lead contact for funding and neighborhood studies for the Area 4 neighborhood which is also a NRSA					
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability	1 Improve the services for low/mod income persons ▼ 2 ▼ 3 ▼					
Project-level Accomplishments	01 People ▼ 10-11 Activity	Proposed n.a. Underway Complete	01 People ▼ 13-14 Activity	Proposed n.a. Underway Complete		
	01 People ▼ 11-12 Activity	Proposed n.a. Underway Complete	01 People ▼ 14-15 Activity	Proposed n.a. Underway Complete		
	01 People ▼ 12-13 Activity	Proposed n.a. Underway Complete	Accompl. Type: ▼	Proposed Underway Complete		
	Proposed Outcome		Performance Measure		Actual Outcome	
	N.A.		N.A.		N.A.	
	20 Planning 570.205 ▼		Matrix Codes ▼		Matrix Codes ▼	
	Matrix Codes ▼		Matrix Codes ▼		Matrix Codes ▼	
	Matrix Codes ▼		Matrix Codes ▼		Matrix Codes ▼	
	Program Year 1	CDBG ▼	Proposed Amt. \$130,777 Actual Amount \$132,098	Fund Source: ▼	Proposed Amt. Actual Amount	
Other ▼		Proposed Amt. \$221,912 Actual Amount \$221,912	Fund Source: ▼	Proposed Amt. Actual Amount		
Accompl. Type: ▼		Proposed Units n.a. Actual Units	Accompl. Type: ▼	Proposed Units Actual Units		
Accompl. Type: ▼		Proposed Units Actual Units	Accompl. Type: ▼	Proposed Units Actual Units		

Project Name: Economic Development/Project Delivery							
Description:	IDIS Project #: 2010-2015/4 UOG Code: MA250396 CAMBRIDGE						
Delivery costs directly associated with the development and oversight of workshops targeting eligible micro-enterprises, small micro enterprise grant program, financial literacy workshops and job training geared towards bio-med careers and green jobs careers.							
Location:	Priority Need Category						
NRS East, West	Select one: Economic Development ▼ Explanation:						
Expected Completion Date:	Funding of staff who are economic development project based. Responsible for the development of and oversight pertaining to CDBG funded economic development projects and activities						
6/30/2012							
Objective Category	Specific Objectives						
<input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity							
Outcome Categories	1 Improve economic opportunities for low-income persons ▼						
<input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	2, ▼						
	3, ▼						
Project-level Accomplishments	Accompl. Type: ▼	Proposed	n.a		Accompl. Type: ▼	Proposed	n.a.
		Underway				Underway	
	10-11 Activity	Complete			13-14 Activity	Complete	
	Accompl. Type: ▼	Proposed	n.a		08 Businesses	Proposed	n.a.
		Underway				Underway	
	11-12 Activity	Complete			14-15 Activity	Complete	
	Accompl. Type: ▼	Proposed	n.a		Accompl. Type: ▼	Proposed	n.a.
		Underway				Underway	
	12-13 Activity	Complete				Complete	
Proposed Outcome	Performance Measure		Actual Outcome				
N.A.	N.A.		N.A.				
18C Micro-Enterprise Assistance ▼	Matrix Codes ▼						
05H Employment Training 570.201(e) ▼	Matrix Codes ▼						
Matrix Codes ▼	Matrix Codes ▼						
CDBG ▼	Proposed Amt.	\$181,806		Fund Source: ▼	Proposed Amt.		
	Actual Amount	\$161,681			Actual Amount		
Other ▼	Proposed Amt.	\$72,069		Fund Source: ▼	Proposed Amt.		
	Actual Amount	\$72,069			Actual Amount		
Accompl. Type: ▼	Proposed Units			Accompl. Type: ▼	Proposed Units		
	Actual Units				Actual Units		
Accompl. Type: ▼	Proposed Units			Accompl. Type: ▼	Proposed Units		
	Actual Units				Actual Units		

Project Name: Affordable Housing Delivery						
Description:	IDIS Project #: 2006-2010/3 UOG Code: MA250396 CAMBRIDGE					
Delivery costs associated with the oversight of preserving, rehabbing and creating affordable rental and homeownership housing units						
Location: 344 Broadway	Priority Need Category Select one: Other ▼ Explanation:					
Expected Completion Date: 6/30/2012	Soft delivery costs are targeted to produce decent housing thru the Home Improvement Program, Affordable Housing Development Program, Inclusionary Housing, Expiring Use Buildings and the new Rental Applicant Pool program.					
Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Improve access to affordable owner housing ▼ 2 Improve the quality of affordable rental housing ▼ 3 Improve the quality of affordable rental housing ▼					
Project-level Accomplishments	10 Housing Units ▼ 10-11 Activity	Proposed n.a. Underway Complete		10 Housing Units ▼ 13-14 Activity	Proposed n.a. Underway Complete	
	10 Housing Units ▼ 11-12 Activity	Proposed 139 Underway Complete		10 Housing Units ▼ 14-15 Activity	Proposed n.a. Underway Complete	
	10 Housing Units ▼ 12-13 Activity	Proposed n.a. Underway Complete		Accompl. Type: ▼	Proposed Underway Complete	
	Proposed Outcome		Performance Measure		Actual Outcome	
	N.A.		N.A.		N.A.	
	14H Rehabilitation Administration 570.202 ▼		Matrix Codes ▼		Matrix Codes ▼	
	Matrix Codes ▼		Matrix Codes ▼		Matrix Codes ▼	
	Matrix Codes ▼		Matrix Codes ▼		Matrix Codes ▼	
	Program Year 1	CDBG ▼	Proposed Amt. \$457,251 Actual Amount \$550,800		Fund Source: ▼	Proposed Amt. Actual Amount
		Other ▼	Proposed Amt. \$131,023 Actual Amount \$131,023		Fund Source: ▼	Proposed Amt. Actual Amount
		Accompl. Type: ▼	Proposed Units Actual Units		Accompl. Type: ▼	Proposed Units Actual Units
		Accompl. Type: ▼	Proposed Units Actual Units		Accompl. Type: ▼	Proposed Units Actual Units

Project Name: Affordable Housing/JAS Home Improvement Program (HIP)						
Description:	IDIS Project #: 2010-2015/5 UOG Code: MA250396 CAMBRIDGE					
Nonprofit delivery costs and low interest rehab loans for income eligible owners of structures containing 1-4 housing units.						
Location: Citywide	Priority Need Category Select one: Rental Housing					
Expected Completion Date: 6/30/2012	Explanation: Thru this program affordable units are preserved, quality of units are improved and neighborhoods are stabilized					
Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Objective #4					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	Specific Objectives 1, Improve the quality of affordable rental housing 2, 3,					
Project-level Accomplishments	10 Housing Units 10-11 Activity	Proposed 30 Underway 22 Complete 32	10 Housing Units 13-14 Activity	Proposed Underway Complete		
	10 Housing Units 11-12 Activity	Proposed 15 Underway Complete	10 Housing Units 14-15 Activity	Proposed Underway Complete		
	10 Housing Units 12-13 Activity	Proposed Underway Complete	Accompl. Type:	Proposed Underway Complete		
	Proposed Outcome		Performance Measure		Actual Outcome	
	Affordability/stability of decent housing		Number of affordable units; Number occupied by seniors		Affordable units rehabbed 32 Units occupied by seniors 10	
	14A Rehab; Single-Unit Residential 570.202		Matrix Codes			
	14B Rehab; Multi-Unit Residential 570.202		Matrix Codes			
	14H Rehabilitation Administration 570.202		Matrix Codes			
	Program Year 1	CDBG	Proposed Amt. \$475,000 Actual Amount \$409,387	Fund Source:	Proposed Amt. Actual Amount	
		Other	Proposed Amt. \$850,000 Actual Amount \$775,115	Fund Source:	Proposed Amt. Actual Amount	
		10 Housing Units	Proposed Units 30 Actual Units 54	10 Housing Units	Proposed Units Actual Units	
		Accompl. Type:	Proposed Units Actual Units	10 Housing Units	Proposed Units Actual Units	

Project Name: Affordable Housing/HRI Home Improvement Program (HIP)						
Description:	IDIS Project #: 2010-2015/6 UOG Code: MA250396 CAMBRIDGE					
Nonprofit delivery costs and low interest rehab loans to income eligible owners of structures with 1-4 housing units						
Location: Citywide	Priority Need Category Select one: Rental Housing					
Expected Completion Date: 6/30/2012	Thru this program affordable units are preserved, quality of units are improved and neighborhoods are stabilized Objective #4					
Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability	1 Improve the quality of affordable rental housing 2 3					
Project-level Accomplishments	10 Housing Units 05-06 Activity	Proposed 10 Underway 11 Complete 3	10 Housing Units 08-09 Activity	Proposed Underway Complete		
	10 Housing Units 06-07 Activity	Proposed 5 Underway Complete	10 Housing Units 09-10 Activity	Proposed Underway Complete		
	10 Housing Units 07-08 Activity	Proposed Underway Complete	Accompl. Type:	Proposed Underway Complete		
	Proposed Outcome		Performance Measure		Actual Outcome	
	Affordability of decent housing		Number of affordable units; Number occupied by seniors		Affordable units rehabbed 3 Units occupied by seniors 2	
	14A Rehab; Single-Unit Residential 570.202		Matrix Codes			
	14B Rehab; Multi-Unit Residential 570.202		Matrix Codes			
	14H Rehabilitation Administration 570.202		Matrix Codes			
	Program Year 1	CDBG	Proposed Amt. \$174,440 Actual Amount \$123,944	Fund Source:	Proposed Amt. Actual Amount	
Other		Proposed Amt. \$325,000 Actual Amount \$300,000	Fund Source:	Proposed Amt. Actual Amount		
10 Housing Units		Proposed Units 10 Actual Units 14	Accompl. Type:	Proposed Units Actual Units		
Accompl. Type:		Proposed Units Actual Units	Accompl. Type:	Proposed Units Actual Units		

Project Name: Affordable Housing Development/JAS						
Description:	IDIS Project #: 2010-2015/7 UOG Code: MA250396 CAMBRIDGE					
Funding of nonprofit delivery costs to acquire, rehab, preserve and create affordable housing units for income eligible households. CDBG will fund subrecipients, HOME will fund, at a minimum, 15% to CHDOs						
Location:	Priority Need Category					
Citywide	Select one: <input type="text" value="Other"/>					
Explanation:						
Expected Completion Date:	Program designed to preserve rental housing, enhance access for income eligible renters, create new affordable rental and homeownership units for income eligible households					
6/30/2012	Objective #1 and #2					
Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Increase the supply of affordable rental housing 2 Increase the availability of affordable owner housing 3 Improve access to affordable owner housing					
Project-level Accomplishments	10 Housing Units	Proposed	27	10 Housing Units	Proposed	
	10-11 Activity	Underway	44	13-14 Activity	Underway	
		Complete	13		Complete	
		10 Housing Units	Proposed		11	10 Housing Units
	11-12 Activity	Underway		14-15 Activity	Underway	
		Complete			Complete	
		10 Housing Units	Proposed			Accompl. Type:
	12-13 Activity	Underway			Underway	
		Complete			Complete	

Proposed Outcome	Performance Measure	Actual Outcome
Availability and accessibility for decent housing	Number of affordable units; Number of Energy Star qualified	Affordable units 13 Energy star qualified units 10

14B Rehab; Multi-Unit Residential 570.202	14G Acquisition - for Rehabilitation 570.202
14A Rehab; Single-Unit Residential 570.202	13 Direct Homeownership Assistance 570.201(n)
14H Rehabilitation Administration 570.202	Matrix Codes

Program Year 1	CDBG	Proposed Amt.	\$75,000	Other	Proposed Amt.	\$9,602,368
		Actual Amount	\$629,981		Actual Amount	\$9,000,000
	HOME	Proposed Amt.	\$86,467	Fund Source:	Proposed Amt.	
		Actual Amount	\$180,700		Actual Amount	
	04 Households	Proposed Units	27	Accompl. Type:	Proposed Units	
		Actual Units			Actual Units	
	Accompl. Type:	Proposed Units		Accompl. Type:	Proposed Units	
		Actual Units			Actual Units	

Project Name: Affordable Housing Development/HRI						
Description:	IDIS Project #: 2010-2015/8 UOG Code: MA250396 CAMBRIDGE					
Funding of nonprofit delivery costs to acquire, rehab, preserve and create affordable housing units for income eligible households. CDBG will fund subrecipients, HOME funds represent 15% to be awarded to a CHDO						
Location: Citywide	Priority Need Category Select one: Other					
Expected Completion Date: 6/30/2012	Explanation: Program designed to preserve rental housing, enhance access for income eligible renters, create new affordable rental and homeownership units for income eligible households Objectives #1 and #2					
Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Increase the supply of affordable rental housing 2 Increase the availability of affordable owner housing 3 Improve the quality of owner housing					
Project-level Accomplishments	10 Housing Units 10-11 Activity	Proposed 112 Underway 165 Complete 7	10 Housing Units 13-14 Activity	Proposed Underway Complete		
	10 Housing Units 11-12 Activity	Proposed 5 Underway Complete	10 Housing Units 14-15 Activity	Proposed Underway Complete		
	10 Housing Units 12-13 Activity	Proposed Underway Complete	Accompl. Type:	Proposed Underway Complete		
	Proposed Outcome		Performance Measure		Actual Outcome	
	Availability and accessibility for decent housing		Number of affordable units; Number of Energy Star qualified		Affordable units 7 Energy star qualified units 7	
	14A Rehab; Single-Unit Residential 570.202		14G Acquisition - for Rehabilitation 570.202			
	14B Rehab; Multi-Unit Residential 570.202		13 Direct Homeownership Assistance 570.201(n)			
	14H Rehabilitation Administration 570.202		Matrix Codes			
	Program Year 1	CDBG	Proposed Amt. \$75,000 Actual Amount \$124,345	Other	Proposed Amt. \$36,981,988 Actual Amount \$2,550,000	
		HOME	Proposed Amt. \$86,467 Actual Amount \$86,467	Fund Source:	Proposed Amt. Actual Amount	
		10 Housing Units	Proposed Units 112 Actual Units	Accompl. Type:	Proposed Units Actual Units	
		Accompl. Type:	Proposed Units Actual Units	Accompl. Type:	Proposed Units Actual Units	

Project Name: Affordable Housing Development/Camb. Neigh. Apart. Hsg. Services							
Description:	IDIS Project #: 2010-2015/9 UOG Code: MA250396 CAMBRIDGE						
Funding of nonprofit delivery costs and low interest loans to owner investors of structures with four or more units for the purpose of preserving and maintaining rental housing for income eligible families and individuals for a 20-year affordability period							
Location:	Priority Need Category						
Citywide	Select one: <input type="text" value="Other"/>						
Explanation:							
Expected Completion Date:	Thru the CNAHS program and the Expiring Use program, the City has invested in the commitment to providing decent housing for income eligible households						
6/30/2011	Objective #3						
Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives						
Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Increase the supply of affordable rental housing 2 Improve the quality of affordable rental housing 3						
Project-level Accomplishments	10 Housing Units	Proposed	8		10 Housing Units	Proposed	
	10-11 Activity	Underway	15		13-14 Activity	Underway	
		Complete	2			Complete	
		Proposed	0			Proposed	
	10 Housing Units	Underway			10 Housing Units	Underway	
	11-12 Activity	Complete			14-15 Activity	Complete	
		Proposed				Proposed	
		Underway				Underway	
	10 Housing Units	Complete			Accompl. Type:	Complete	
	12-13 Activity	Proposed				Proposed	
		Underway				Underway	
		Complete				Complete	
Proposed Outcome		Performance Measure		Actual Outcome			
Availability and accessibility to decent housing		Number of affordable units Tenants at 60% AMI or below		Affordable units 2 Units for tenants at 60% AMI or below 2			
14B Rehab; Multi-Unit Residential 570.202				Matrix Codes			
14H Rehabilitation Administration 570.202				Matrix Codes			
Matrix Codes				Matrix Codes			
Program Year 1	CDBG	Proposed Amt.	\$155,650	Fund Source:	Proposed Amt.		
		Actual Amount	\$105,650		Actual Amount		
	Other	Proposed Amt.	\$90,541	Fund Source:	Proposed Amt.		
		Actual Amount	\$50,000		Actual Amount		
	10 Housing Units	Proposed Units	8	Accompl. Type:	Proposed Units		
		Actual Units			Actual Units		
	Accompl. Type:	Proposed Units		Accompl. Type:	Proposed Units		
		Actual Units			Actual Units		

Project Name: Affordable Housing Development/JAS/Rehab. Assistance Program (RAP)						
Description:	IDIS Project #: 2010-2015/10 UOG Code: MA250396 CAMBRIDGE					
Funding of nonprofit for delivery costs of a youth program targeting unemployed, unskilled and school dropouts. Youths learn leadership, community service and skills in carpentry, renovation and beautification. Youth crews work on affordable units through the City's other housing programs						
Location:	Priority Need Category					
Citywide and the NRS	Select one: <input type="text" value="Other"/>					
Explanation:						
Expected Completion Date:	Rehabilitation assistance by youth crews for the purpose of providing low cost selected exterior/interior housing rehab, deleading and conservation/weatherization services in conjunction with other housing programs Youths are counted in all CHA projects and are from the NRS or work in the NRS					
6/30/2012						
Objective Category						
<input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity						
Specific Objectives						
Outcome Categories						
<input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Improve the quality of affordable rental housing 2 Improve the quality of owner housing 3					
Project-level Accomplishments	10 Housing Units	Proposed	15	01 People	Proposed	125
		Underway	0		Underway	0
	10-11 Activity	Complete	7	10-11 Activity	Complete	130
	10 Housing Units	Proposed	15	01 People	Proposed	125
		Underway			Underway	
	11-12 Activity	Complete		11-12 Activity	Complete	
	10 Housing Units	Proposed		01 People	Proposed	
		Underway			Underway	
	12-15 Activities	Complete		12-15 Activities	Complete	
Proposed Outcome	Performance Measure		Actual Outcome			
Affordability of providing decent housing	Number of affordable units Tenants with Sec. 8 Vouchers		Affordable units Section 8 tenants served			
14A Rehab; Single-Unit Residential 570.202			Matrix Codes			
14B Rehab; Multi-Unit Residential 570.202			Matrix Codes			
Matrix Codes			Matrix Codes			
Program Year 1	CDBG	Proposed Amt.	\$350,000	Fund Source:	Proposed Amt.	
		Actual Amount	\$350,000		Actual Amount	
	Other	Proposed Amt.	\$810,589	Fund Source:	Proposed Amt.	
		Actual Amount	\$800,000		Actual Amount	
	10 Housing Units	Proposed Units	15	Accompl. Type:	Proposed Units	
		Actual Units	7		Actual Units	
	01 People	Proposed Units	125	Accompl. Type:	Proposed Units	
		Actual Units	130		Actual Units	

Project Name: Affordable Housing Development/Historic Paint Grants						
Description:	IDIS Project #: 2010-2015/11 UOG Code: MA250396 CAMBRIDGE					
Funding of preservation grants awarded to income eligible households (usually in conjunction with another housing rehab and development activity) for historically accurate paint and repair of units and/or structures.						
Location: Citywide	Priority Need Category Select one: Other ▼					
Expected Completion Date: 6/30/2012	Explanation: CDBD funding was not allocated for this project					
Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Improve the quality of affordable rental housing ▼ 2 Improve the quality of owner housing ▼ 3					
Project-level Accomplishments	10 Housing Units ▼	Proposed 4		10 Housing Units ▼	Proposed	
	10-11 Activity	Underway 0		13-14 Activity	Underway	
		Complete			Complete	
	10 Housing Units ▼	Proposed 0		10 Housing Units ▼	Proposed	
	11-12 Activity	Underway		14-15 Activity	Underway	
		Complete			Complete	
	10 Housing Units ▼	Proposed		Accompl. Type: ▼	Proposed	
	12-13 Activity	Underway			Underway	
		Complete			Complete	
Proposed Outcome	Performance Measure	Actual Outcome				
Accessibility for decent housing	Number of affordable units	affordable units all units worked on inconjunction with the HIP and/or Aff. Hsg. Dev. Programs. These units will be counted				
16A Residential Historic Preservation 570.202(d) ▼	Matrix Codes ▼	Matrix Codes ▼				
Matrix Codes ▼	Matrix Codes ▼	Matrix Codes ▼				
Matrix Codes ▼	Matrix Codes ▼	Matrix Codes ▼				
Program Year 1	CDBG ▼	Proposed Amt. \$8,000		Fund Source: ▼	Proposed Amt.	
		Actual Amount \$0			Actual Amount	
	Other ▼	Proposed Amt. \$130,000		Fund Source: ▼	Proposed Amt.	
		Actual Amount \$130,000			Actual Amount	
	10 Housing Units ▼	Proposed Units 4		Accompl. Type: ▼	Proposed Units	
		Actual Units 4			Actual Units	
	10 Housing Units ▼	Proposed Units		Accompl. Type: ▼	Proposed Units	
		Actual Units			Actual Units	

Project Name: Affordable Housing Development/Historic Paint Project Delivery						
Description:	IDIS Project #: 2010-2015/12 UOG Code: MA250396 CAMBRIDGE					
Funding of preservation delivery costs associated with the grants to income eligible households (usually in conjunction with another housing rehab activity) for historically accurate paint and repair of units and/or structures.						
Location: Citywide	Priority Need Category Select one: Other					
Expected Completion Date: 6/30/2012	Program designed to help nonprofits and income eligible households have accessibility to historically accurate designs and paint					
Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Improve the quality of affordable rental housing 2 Improve the quality of owner housing 3					
Project-level Accomplishments	Accompl. Type: <input type="checkbox"/> Proposed <input type="checkbox"/> Underway <input type="checkbox"/> Complete	10-11 Activity	n.a.	Accompl. Type: <input type="checkbox"/> Proposed <input type="checkbox"/> Underway <input type="checkbox"/> Complete	13-14 Activity	n.a.
	Accompl. Type: <input type="checkbox"/> Proposed <input type="checkbox"/> Underway <input type="checkbox"/> Complete	11-12 Activity	n.a.	Accompl. Type: <input type="checkbox"/> Proposed <input type="checkbox"/> Underway <input type="checkbox"/> Complete	14-15 Activity	n.a.
	Accompl. Type: <input type="checkbox"/> Proposed <input type="checkbox"/> Underway <input type="checkbox"/> Complete	12-13 Activity	n.a.	Accompl. Type: <input type="checkbox"/> Proposed <input type="checkbox"/> Underway <input type="checkbox"/> Complete		
	Proposed Outcome		Performance Measure		Actual Outcome	
	N.A.		N.A.		N.A.	
	16A Residential Historic Preservation 570.202(d)		Matrix Codes		Matrix Codes	
	Matrix Codes		Matrix Codes		Matrix Codes	
	Matrix Codes		Matrix Codes		Matrix Codes	
	Program Year 1	CDBG	Proposed Amt.	\$5,000	Fund Source:	Proposed Amt.
		Actual Amount	\$50,000		Actual Amount	
Other		Proposed Amt.	\$86,000	Fund Source:	Proposed Amt.	
		Actual Amount	\$86,000		Actual Amount	
Accompl. Type:		Proposed Units	n.a.	Accompl. Type:	Proposed Units	
		Actual Units			Actual Units	
Accompl. Type:	Proposed Units		Accompl. Type:	Proposed Units		
	Actual Units			Actual Units		

Project Name: Affordable Housing Development/New Project Development							
Description:	IDIS Project #: 2010-2015/13 UOG Code: MA250396 CAMBRIDGE						
Funds to be used for unidentified activities that come along during the new fiscal year. These new activities will be for acquisition, rehab. and creation of affordable housing units.							
Location: Citywide	Priority Need Category Select one: Other ▼ Explanation:						
Expected Completion Date: 6/30/2012	Anticipating properties becoming available for the City to acquire and/or rehab for the purpose of increasing the number of affordable rental and/or homeownership housing units. Funding was not available for this activity						
Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives						
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Increase the supply of affordable rental housing ▼ 2 Increase the availability of affordable owner housing ▼ 3						
Project-level Accomplishments	Accompl. Type: ▼	Proposed	n.a.		Accompl. Type: ▼	Proposed	
		Underway				Underway	
	10-11 Activity	Complete			13-14 Activity	Complete	
	Accompl. Type: ▼	Proposed	n.a.		Accompl. Type: ▼	Proposed	
		Underway				Underway	
	11-12 Activity	Complete			14-15 Activity	Complete	
	Accompl. Type: ▼	Proposed			Accompl. Type: ▼	Proposed	
		Underway				Underway	
	12-13 Activity	Complete				Complete	
Proposed Outcome	Performance Measure	Actual Outcome					
N.A.	N.A.						
14A Rehab; Single-Unit Residential 570.202 ▼				14H Rehabilitation Administration 570.202 ▼			
14B Rehab; Multi-Unit Residential 570.202 ▼				Matrix Codes ▼			
14G Acquisition - for Rehabilitation 570.202 ▼				Matrix Codes ▼			
Program Year 1	CDBG ▼	Proposed Amt.	\$89,489	Other ▼	Proposed Amt.	\$25,000,000	
		Actual Amount	\$0		Actual Amount		
	HOME ▼	Proposed Amt.	\$886,008		Fund Source: ▼	Proposed Amt.	
		Actual Amount	\$0		Actual Amount		
	10 Housing Units ▼	Proposed Units			Accompl. Type: ▼	Proposed Units	
		Actual Units			Actual Units		
	Accompl. Type: ▼	Proposed Units			Accompl. Type: ▼	Proposed Units	
		Actual Units			Actual Units		

Project Name: Economic Development/Entrepreneurial Services						
Description:	IDIS Project #: 2010-2015/14 UOG Code: MA250396 CAMBRIDGE					
Funding of activities aimed at cultivating Cambridge's income eligible microenterprises with workshops, consultations and grant assistance to help increase sales and revenue. Financial Literacy will be offered to potential micro enterprises and people who want to make sound financial change. Micros and people will be located within the NRSAs						
Location: Citywide/NRS	Priority Need Category Select one: Economic Development					
Expected Completion Date: 6/30/2012	Explanation: Microenterprise program: Various Business Development Training/Workshops and Best Retail Practices Project. Objectives #1 & #2					
Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability	1, Improve economic opportunities for low-income persons 2, 3,					
Project-level Accomplishments	08 Businesses 10-11 Activity	Proposed 85 Underway 0 Complete 153	01 People 10-11 Activity	Proposed 15 Underway Complete		
	08 Businesses 11-12 Activity	Proposed 80 Underway Complete	01 People 11-12 Activity	Proposed Underway Complete		
	08 Businesses 12-15 Activity	Proposed Underway Complete	01 People 12-15 Activity	Proposed Underway Complete		
	Proposed Outcome		Performance Measure		Actual Outcome	
	Accessibility and affordability for creating economic opportunities		Increase in business sales New ventures or operations growth		Business experience increase sales 0 New micros startups 0	
	18C Micro-Enterprise Assistance		Matrix Codes			
	05H Employment Training 570.201(e)		Matrix Codes			
	Matrix Codes		Matrix Codes			
	Program Year 1	CDBG	Proposed Amt. \$42,000 Actual Amount \$42,000	Fund Source:	Proposed Amt. Actual Amount	
Other		Proposed Amt. \$25,000 Actual Amount \$23,000	Fund Source:	Proposed Amt. Actual Amount		
08 Businesses		Proposed Units 85 Actual Units 153	Accompl. Type:	Proposed Units Actual Units		
Accompl. Type:		Proposed Units Actual Units	Accompl. Type:	Proposed Units Actual Units		

Project Name: Economic Development/Training						
Description:	IDIS Project #: 2010-2015/15 UOG Code: MA250396 CAMBRIDGE					
Funding of training programs aimed at low-mod income individuals living in the NRS areas to Funding will be targeted towards economic empowerment in the bio-medical field and in the new green jobs sector.						
Location: Neighborhood Revitalization Strategy Areas	Priority Need Category Select one: Public Services ▼					
Explanation:						
Expected Completion Date: 6/30/2012	Training programs: Just A Start's BioMedical training, AACAs Green Jobs training and CWE's Financial Literacy. Objective #3					
Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1, Improve economic opportunities for low-income persons ▼ 2, ▼ 3, ▼					
Project-level Accomplishments	01 People ▼ 10-11 Activity	Proposed 51 Underway 0 Complete 77	01 People ▼ 13-14 Activity	Proposed Underway Complete		
	01 People ▼ 11-12 Activity	Proposed 40 Underway Complete	01 People ▼ 14-15 Activity	Proposed Underway Complete		
	01 People ▼ 12-13 Activity	Proposed Underway Complete	Accompl. Type: ▼	Proposed Underway Complete		
	Proposed Outcome		Performance Measure		Actual Outcome	
	Sustaining a suitable living environment		# of LM people receiving training; # of people placed in jobs		LM people received training 77 People placed in jobs 0	
	05H Employment Training 570.201(e) ▼		Matrix Codes ▼		Matrix Codes ▼	
	Matrix Codes ▼		Matrix Codes ▼		Matrix Codes ▼	
	Matrix Codes ▼		Matrix Codes ▼		Matrix Codes ▼	
	Program Year 1	CDBG ▼	Proposed Amt. \$98,000 Actual Amount \$98,000	Fund Source: ▼	Proposed Amt. Actual Amount	
Other ▼		Proposed Amt. \$49,779 Actual Amount \$50,000	Fund Source: ▼	Proposed Amt. Actual Amount		
01 People ▼		Proposed Units 51 Actual Units 77	Accompl. Type: ▼	Proposed Units Actual Units		
Accompl. Type: ▼		Proposed Units Actual Units	Accompl. Type: ▼	Proposed Units Actual Units		

Project Name: Public Facilities/New Project Funds						
Description:	IDIS Project #: 2006-2010/16 UOG Code: MA250396 CAMBRIDGE					
Funds to be used for hard construction costs associated with an eligible park and/or playground rehab. At this time, no funds have been committed to any project						
Location: 344 Broadway	Priority Need Category Select one: Public Facilities					
Explanation:						
Expected Completion Date: 6/30/2012	No New Funds were Allocated During the year if an eligible park renovation is proposed, the City will allocated CDBG funds from unobligated prior year funds to this park/playground renovation					
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Improve quality / increase quantity of neighborhood facilities for low-income persons 2 3					
Project-level Accomplishments	11 Public Facilities 10-11 Activity	Proposed Underway Complete		11 Public Facilities 13-14 Activity	Proposed Underway Complete	
	11 Public Facilities 11-12 Activity	Proposed Underway Complete		11 Public Facilities 14-15 Activity	Proposed Underway Complete	
	11 Public Facilities 12-13 Activity	Proposed Underway Complete		Accompl. Type:	Proposed Underway Complete	
	Proposed Outcome		Performance Measure		Actual Outcome	
	Accessibiity to a facility		Number of low-mod persons with access to park		Income eligible people having access to	
	03F Parks, Recreational Facilities 570.201(c)		Matrix Codes		Matrix Codes	
	Matrix Codes		Matrix Codes		Matrix Codes	
	Matrix Codes		Matrix Codes		Matrix Codes	
	Program Year 1	CDBG	Proposed Amt.	\$0	Fund Source:	Proposed Amt.
		Actual Amount	\$0		Actual Amount	
Other		Proposed Amt.	\$0	Fund Source:	Proposed Amt.	
		Actual Amount	\$0		Actual Amount	
11 Public Facilitie:		Proposed Units	0	Accompl. Type:	Proposed Units	
		Actual Units	0		Actual Units	
Accompl. Type:		Proposed Units		Accompl. Type:	Proposed Units	
		Actual Units			Actual Units	

Project Name: Public Services/General						
Description:	IDIS Project #: 2010-2015/17 UOG Code: MA250396 CAMBRIDGE					
Funding of a broad range of services and opportunities for families and individuals						
Location: Citywide	Priority Need Category Select one: Public Services ▼					
Explanation:						
Expected Completion Date: 6/30/2012	Various programs to promote healthy and viable living environments for income eligible households. Objective #1					
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼					
Project-level Accomplishments	01 People ▼	Proposed	2,100	01 People ▼	Proposed	
	10-11 Activity	Underway	0	13-14 Activity	Underway	
		Complete	4,493		Complete	
		01 People ▼	Proposed		1,900	01 People ▼
	11-12 Activity	Underway		14-15 Activity	Underway	
		Complete			Complete	
		01 People ▼	Proposed			Accompl. Type: ▼
	12-13 Activity	Underway			Underway	
		Complete			Complete	
Proposed Outcome	Performance Measure		Actual Outcome			
Sustain a suitable living environment	People with new or improved access to the services		People with new or improved access to services 4493			
05 Public Services (General) 570.201(e) ▼				Matrix Codes ▼		
Matrix Codes ▼				Matrix Codes ▼		
Matrix Codes ▼				Matrix Codes ▼		
Program Year 1	CDBG ▼	Proposed Amt.	\$306,865	Fund Source: ▼	Proposed Amt.	
		Actual Amount	\$315,485		Actual Amount	
	Other ▼	Proposed Amt.	\$2,300,000	Fund Source: ▼	Proposed Amt.	
		Actual Amount	\$2,300,000		Actual Amount	
	01 People ▼	Proposed Units	2100	Accompl. Type: ▼	Proposed Units	
		Actual Units	4493		Actual Units	
	Accompl. Type: ▼	Proposed Units		Accompl. Type: ▼	Proposed Units	
		Actual Units			Actual Units	

Project Name: Public Services/Seniors						
Description:	IDIS Project #: 2010-2015/18 UOG Code: MA250396 CAMBRIDGE					
Programs designed to help seniors and disabled to live healthy and positive lives						
Location: Citywide	Priority Need Category Select one: Public Services ▼ Explanation:					
Expected Completion Date: 6/30/2012	Various programs designed to help seniors and persons with disabilities to maintain a healthy and positive living environment. Objective #2					
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼					
Project-level Accomplishments	01 People ▼ 10-11 Activity	Proposed 330 Underway 0 Complete 423	01 People ▼ 13-14 Activity	Proposed Underway Complete		
	01 People ▼ 11-12 Activity	Proposed 280 Underway Complete	01 People ▼ 14-15 Activity	Proposed Underway Complete		
	01 People ▼ 12-13 Activity	Proposed Underway Complete	Accompl. Type: ▼	Proposed Underway Complete		
	Proposed Outcome		Performance Measure		Actual Outcome	
	Sustain a suitable living environment		Seniors with access to the services		Seniors with access to service 423	
	05A Senior Services 570.201(e) ▼		Matrix Codes ▼			
	05B Handicapped Services 570.201(e) ▼		Matrix Codes ▼			
	Matrix Codes ▼		Matrix Codes ▼			
	Program Year 1	CDBG ▼	Proposed Amt. \$73,900 Actual Amount \$33,100	Fund Source: ▼	Proposed Amt. Actual Amount	
Other ▼		Proposed Amt. \$1,100,000 Actual Amount \$950,000	Fund Source: ▼	Proposed Amt. Actual Amount		
01 People ▼		Proposed Units 330 Actual Units 423	Accompl. Type: ▼	Proposed Units Actual Units		
Accompl. Type: ▼		Proposed Units Actual Units	Accompl. Type: ▼	Proposed Units Actual Units		

Project Name: Public Services/Legal							
Description:	IDIS Project #: 2010-2015/19 UOG Code: MA250396 CAMBRIDGE						
Funding for community providers to provide legal counsel and representation to public/private housing tenants in eviction cases, representation of public and subsidized tenants for housing in administrative appeals, community outreach and consultation to community organizations and advocates on landlord/tenant housing law issues and recruitment, training and ongoing supervision of volunteer attorneys							
Location: Citywide	Priority Need Category Select one: Public Services ▼						
Explanation:							
Expected Completion Date: 6/30/2012	Various legal and counseling providers to ensure that low-mod households maintain a healthy and positive living environment.						
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives						
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼						
Project-level Accomplishments	01 People ▼	Proposed	70		01 People ▼	Proposed	
		Underway	0			Underway	
	10-11 Activity	Complete	59		13-14 Activity	Complete	
	01 People ▼	Proposed	54		01 People ▼	Proposed	
		Underway				Underway	
	11-12 Activity	Complete			14-15 Activity	Complete	
	01 People ▼	Proposed			Accompl. Type: ▼	Proposed	
		Underway				Underway	
	12-13 Activity	Complete				Complete	
Proposed Outcome	Performance Measure	Actual Outcome					
Sustain a suitable living environment	Tenants with access to the services	Tenants with access to service 59					
05C Legal Services 570.201(E) ▼				Matrix Codes ▼			
Matrix Codes ▼				Matrix Codes ▼			
Matrix Codes ▼				Matrix Codes ▼			
Program Year 1	CDBG ▼	Proposed Amt.	\$35,000		Fund Source: ▼	Proposed Amt.	
		Actual Amount	\$20,000			Actual Amount	
	Other ▼	Proposed Amt.	\$2,100,000		Fund Source: ▼	Proposed Amt.	
		Actual Amount	\$2,000,000			Actual Amount	
	01 People ▼	Proposed Units	70		Accompl. Type: ▼	Proposed Units	
		Actual Units				Actual Units	
	Accompl. Type: ▼	Proposed Units			Accompl. Type: ▼	Proposed Units	
		Actual Units				Actual Units	

Project Name: Public Services/Youth								
Description:	IDIS Project #: 2010-2015/20 UOG Code: MA250396 CAMBRIDGE							
Funding of nonprofits to provide programs targeting disadvantaged and underserved youths. Programs consist of a summer camp; individual counseling, information, referrals to supportive services; case management and individual family service planning; access to community services and hiring, training and supervision of bilingual/bicultural early intervention specialists.								
Location: Citywide	Priority Need Category Select one: Public Services ▼ Explanation:							
Expected Completion Date: 6/30/2012	Various services for youths to ensure that these clients can sustain a suitable living environment							
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives							
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼							
Project-level Accomplishments	01 People ▼	Proposed	220		01 People ▼	Proposed		
	10-11 Activity	Underway	0		13-14 Activity	Underway		
		Complete	424			Complete		
		01 People ▼	Proposed	200			01 People ▼	Proposed
	11-12 Activity	Underway			14-15 Activity	Underway		
		Complete				Complete		
		01 People ▼	Proposed				Accompl. Type: ▼	Proposed
	12-13 Activity	Underway			Accompl. Type: ▼	Underway		
		Complete				Complete		
Proposed Outcome	Performance Measure	Actual Outcome						
Youths sustain a suitable living environment	Youths with access to the services	Youth with access to service 424						
05D Youth Services 570.201(e) ▼				Matrix Codes ▼				
Matrix Codes ▼				Matrix Codes ▼				
Matrix Codes ▼				Matrix Codes ▼				
Program Year 1	CDBG ▼	Proposed Amt.	\$30,000	Fund Source: ▼	Proposed Amt.			
		Actual Amount	\$50,000		Actual Amount			
	Other ▼	Proposed Amt.	\$2,100,000	Fund Source: ▼	Proposed Amt.			
		Actual Amount	\$1,500,000		Actual Amount			
	01 People ▼	Proposed Units	220	Accompl. Type: ▼	Proposed Units			
		Actual Units	424		Actual Units			
	Accompl. Type: ▼	Proposed Units		Accompl. Type: ▼	Proposed Units			
		Actual Units			Actual Units			

Project Name: Public Services/Battered and Abused Spouse						
Description:	IDIS Project #: 2010-2015/21 UOG Code: MA250396 CAMBRIDGE					
Funding of nonprofits to provide programs targeting income eligible battered and abused individuals. Programs consist of legal counseling and representaiton in court; individual and group counseling address psychological symptoms; ongoing recruitment, training and supervision of volunteer attorneys and metal health practitioners; support groups for women suffering from post-traumatic disorders and safe daytime drop-in space and support to homeless women.						
Location: Citywide	Priority Need Category Select one: Public Services ▼ Explanation:					
Expected Completion Date: 6/30/2012	Various services provided to battered and abused individuals to ensure a healthy, safe and suitable living environment					
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼					
Project-level Accomplishments	01 People ▼ 10-11 Activity	Proposed 85 Underway 0 Complete 88	01 People ▼ 13-14 Activity	Proposed Underway Complete		
	01 People ▼ 11-12 Activity	Proposed 55 Underway Complete	01 People ▼ 14-15 Activity	Proposed Underway Complete		
	01 People ▼ 12-13 Activity	Proposed Underway Complete	Accompl. Type: ▼	Proposed Underway Complete		
	Proposed Outcome		Performance Measure		Actual Outcome	
	People sustain a suitable living environment		People with access to services		People with access to service 88	
	05G Battered and Abused Spouses 570.201(e) ▼		Matrix Codes ▼		Matrix Codes ▼	
	Matrix Codes ▼		Matrix Codes ▼		Matrix Codes ▼	
	Matrix Codes ▼		Matrix Codes ▼		Matrix Codes ▼	
	Program Year 1	CDBG ▼	Proposed Amt. \$20,000 Actual Amount \$25,000	Fund Source: ▼	Proposed Amt. Actual Amount	
Other ▼		Proposed Amt. \$2,300,000 Actual Amount \$2,100,000	Fund Source: ▼	Proposed Amt. Actual Amount		
01 People ▼		Proposed Units 85 Actual Units	Accompl. Type: ▼	Proposed Units Actual Units		
Accompl. Type: ▼		Proposed Units Actual Units	Accompl. Type: ▼	Proposed Units Actual Units		

Project Name: Public Service/Employment Training						
Description:	IDIS Project #: 2010-2015/22 UOG Code: MA250396 CAMBRIDGE					
Funding for employment programs and academic support for income eligible youth and young adults. Programs to support after-school classroom based instruction for job readiness and life skills; career awareness, job readiness/development/ job search/ job placement; on-site skills training; academic support; summer literacy camp and outreach to the community and local private industry for employment services to Cambridge youths.						
Location: Citywide	Priority Need Category Select one: Public Services ▼ Explanation:					
Expected Completion Date: 6/30/2012	Various employment services targeting youth and young adults in order to sustain a healthy and suitable living environment.					
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼					
Project-level Accomplishments	01 People ▼ 10-11 Activity	Proposed 220 Underway 0 Complete 118	01 People ▼ 13-14 Activity	Proposed Underway Complete		
	01 People ▼ 11-12 Activity	Proposed 250 Underway Complete	01 People ▼ 14-15 Activity	Proposed Underway Complete		
	01 People ▼ 12-13 Activity	Proposed Underway Complete	Accompl. Type: ▼	Proposed Underway Complete		
	Proposed Outcome		Performance Measure		Actual Outcome	
	Sustain a suitable living environment		Youth and young adults with access to services		People with access to service 118	
	05H Employment Training 570.201(e) ▼		Matrix Codes ▼			
	05D Youth Services 570.201(e) ▼		Matrix Codes ▼			
	Matrix Codes ▼		Matrix Codes ▼			
	Program Year 1	CDBG ▼	Proposed Amt. \$217,654 Actual Amount \$28,500	Fund Source: ▼	Proposed Amt. Actual Amount	
Other ▼		Proposed Amt. \$2,200,000 Actual Amount \$1,500,000	Fund Source: ▼	Proposed Amt. Actual Amount		
01 People ▼		Proposed Units 220 Actual Units	Accompl. Type: ▼	Proposed Units Actual Units		
Accompl. Type: ▼		Proposed Units Actual Units	Accompl. Type: ▼	Proposed Units Actual Units		

Project Name: Contingency Funds		
Description:	IDIS Project #: 2010-2015/24 UOG Code: MA250396 CAMBRIDGE	
Funds to be used for unanticipated expenses relating to the development of eligible projects and/or cost overruns occurring during the fiscal year. Up to 10% of the CDBG funds can be set aside for contingency purposes.		
Location: Citywide	Priority Need Category Select one: Other	
Expected Completion Date: 6/30/2012	Explanation: Set aside funds to cover costs of any cost overruns for active CDBG funded projects	
Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives	
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1, 2, 3	
Project-level Accomplishments	Accompl. Type: <input type="button" value="Proposed"/> n.a.	Accompl. Type: <input type="button" value="Proposed"/> n.a.
	<input type="button" value="Underway"/>	<input type="button" value="Underway"/>
	10-11 Activity <input type="button" value="Complete"/>	13-14 Activity <input type="button" value="Complete"/> n.a.
	Accompl. Type: <input type="button" value="Proposed"/> n.a.	Accompl. Type: <input type="button" value="Proposed"/> n.a.
	<input type="button" value="Underway"/>	<input type="button" value="Underway"/>
	11-12 Activity <input type="button" value="Complete"/>	14-15 Activity <input type="button" value="Complete"/>
	Accompl. Type: <input type="button" value="Proposed"/> n.a.	Accompl. Type: <input type="button" value="Proposed"/>
	<input type="button" value="Underway"/>	<input type="button" value="Underway"/>
	12-13 Activity <input type="button" value="Complete"/>	<input type="button" value="Complete"/>
Proposed Outcome N.A.	Performance Measure N.A.	Actual Outcome N.A.
Matrix Codes	Matrix Codes	Matrix Codes
Matrix Codes	Matrix Codes	Matrix Codes
Matrix Codes	Matrix Codes	Matrix Codes
Program Year 1	CDBG <input type="button" value="Proposed Amt."/> \$51,883	Fund Source: <input type="button" value="Proposed Amt."/>
	<input type="button" value="Actual Amount"/> \$0	<input type="button" value="Actual Amount"/>
	Fund Source: <input type="button" value="Proposed Amt."/>	Fund Source: <input type="button" value="Proposed Amt."/>
	<input type="button" value="Actual Amount"/>	<input type="button" value="Actual Amount"/>
	Accompl. Type: <input type="button" value="Proposed Units"/> n.a.	Accompl. Type: <input type="button" value="Proposed Units"/>
	<input type="button" value="Actual Units"/>	<input type="button" value="Actual Units"/>
	Accompl. Type: <input type="button" value="Proposed Units"/>	Accompl. Type: <input type="button" value="Proposed Units"/>
	<input type="button" value="Actual Units"/>	<input type="button" value="Actual Units"/>

Project Name: Emergency Shelter Projects						
Description:	IDIS Project #: 2010-2015/25 UOG Code: MA250396 CAMBRIDGE					
Funding for homeless shelters to provide various services needed by homeless men, women and families						
Location: Citywide; 51 Inman Street	Priority Need Category Select one: Homeless/HIV/AIDS ▼					
Explanation:						
Expected Completion Date: 6/30/2012	With these funds it is hoped that the City can ease the burdens that face Cambridge's homeless population					
Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼					
Project-level Accomplishments	01 People ▼	Proposed 3,265		01 People ▼	Proposed	
	10-11 Activity	Underway 4,092		13-14 Activity	Underway	
		Complete			Complete	
	01 People ▼	Proposed 3,265		01 People ▼	Proposed	
	11-12 Activity	Underway		14-15 Activity	Underway	
		Complete			Complete	
	01 People ▼	Proposed		Accompl. Type: ▼	Proposed	
	12-13 Activity	Underway			Underway	
		Complete			Complete	
Proposed Outcome	Performance Measure	Actual Outcome				
Improve accessibility to shelters	Number of person served Number of youths	People served 4092 Youths served				
31K Facility based housing - operations ▼	Matrix Codes ▼	Matrix Codes ▼				
Matrix Codes ▼	Matrix Codes ▼	Matrix Codes ▼				
Matrix Codes ▼	Matrix Codes ▼	Matrix Codes ▼				
Program Year 1	ESG ▼	Proposed Amt. \$139,593		Fund Source: ▼	Proposed Amt.	
		Actual Amount \$131,777			Actual Amount	
	Other ▼	Proposed Amt. \$510,955		Fund Source: ▼	Proposed Amt.	
		Actual Amount \$600,000			Actual Amount	
	01 People ▼	Proposed Units 3,265		Accompl. Type: ▼	Proposed Units	
		Actual Units			Actual Units	
	Accompl. Type: ▼	Proposed Units		Accompl. Type: ▼	Proposed Units	
		Actual Units			Actual Units	

Project Name: Public Facilities Improvements Streets/Sidewalks					
Description:	IDIS Project #: UOG Code: MA250396 CAMBRIDGE				
CDBG-R Recovery Funds					
Location: Elm Street NRSA Notre Dame Ave. NRSA Gardner Street NRSA Market Street NRSA	Priority Need Category Select one: Infrastructure				
Expected Completion Date: (mm/dd/yyyy)	Improvements to provide better accessibility to LM residents				
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives				
Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Improve quality / increase quantity of public improvements for lower income persons 2 3				
Project-level Accomplishments	11 Public Facilities	Proposed	4	Accompl. Type:	Proposed
		Underway			Underway
		Complete			Complete
	Accompl. Type:	Proposed		Accompl. Type:	Proposed
		Underway			Underway
		Complete			Complete
	Accompl. Type:	Proposed		Accompl. Type:	Proposed
		Underway			Underway
		Complete			Complete
Proposed Outcome		Performance Measure		Actual Outcome	
Improve accessibility for LM people		# of LM persons benefitting			
03K Street Improvements 570.201(c)		Matrix Codes			
03L Sidewalks 570.201(c)		Matrix Codes			
Matrix Codes		Matrix Codes			
Program Year 1	CDBG	Proposed Amt.	\$624,000	Fund Source:	Proposed Amt.
		Actual Amount			Actual Amount
	Fund Source:	Proposed Amt.		Fund Source:	Proposed Amt.
		Actual Amount			Actual Amount
	11 Public Facilities:	Proposed Units	4	Accompl. Type:	Proposed Units
		Actual Units			Actual Units
	Accompl. Type:	Proposed Units		Accompl. Type:	Proposed Units
		Actual Units			Actual Units

Project Name: Public Facilities - Sennott Pocket Park					
Description:	IDIS Project #: UOG Code: MA250396 CAMBRIDGE				
CDBG-R Recovery Funds Upgrade to this park located in the NRSA will include park furniture, interior path improvements, reduction in the amount of permeable paving, establishment of stone sitting walls, climbing rose arbors, relocation of existing art work and establishment of new plant beds with edible plantings and fruit trees					
Location: 3530/100.	Priority Need Category Select one: Public Facilities				
Expected Completion Date: (mm/dd/yyyy)	Upgrade to improve accessibility for the LM residents				
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives				
Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Improve quality / increase quantity of public improvements for lower income persons 2 3				
Project-level Accomplishments	11 Public Facilities	Proposed	1	Accompl. Type:	Proposed
		Underway			Underway
		Complete			Complete
	Accompl. Type:	Proposed		Accompl. Type:	Proposed
		Underway			Underway
		Complete			Complete
	Accompl. Type:	Proposed		Accompl. Type:	Proposed
		Underway			Underway
		Complete			Complete
Proposed Outcome		Performance Measure		Actual Outcome	
Improve accessibility for LM people		# of LM persons benefitting			
03F Parks, Recreational Facilities 570.201(c)		Matrix Codes		Matrix Codes	
Matrix Codes		Matrix Codes		Matrix Codes	
Matrix Codes		Matrix Codes		Matrix Codes	
Program Year 1	CDBG	Proposed Amt.	\$71,070	Fund Source:	Proposed Amt.
		Actual Amount			Actual Amount
	Fund Source:	Proposed Amt.		Fund Source:	Proposed Amt.
		Actual Amount			Actual Amount
	11 Public Facilities:	Proposed Units	1	Accompl. Type:	Proposed Units
		Actual Units			Actual Units
	Accompl. Type:	Proposed Units		Accompl. Type:	Proposed Units
		Actual Units			Actual Units

Project Name: Public Facilities - Hoyt Basketball Court Renovation					
Description:	IDIS Project #: UOG Code: MA250396 CAMBRIDGE				
CDBG-R Recovery Funds Complete renovation of two basketball courts including new overlays, seal coating and replacement of backboards, poles and rims.					
Location: 3534/100	Priority Need Category Select one: Public Facilities				
Expected Completion Date: (mm/dd/yyyy)	Upgrade will provide much improved accessibility				
Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity	Specific Objectives				
Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1 Improve quality / increase quantity of public improvements for lower income persons				
	2				
	3				
Project-level Accomplishments	11 Public Facilities	Proposed	1	Accompl. Type:	Proposed
		Underway			Underway
		Complete			Complete
	Accompl. Type:	Proposed		Accompl. Type:	Proposed
		Underway			Underway
		Complete			Complete
	Accompl. Type:	Proposed		Accompl. Type:	Proposed
		Underway			Underway
		Complete			Complete
Proposed Outcome	Performance Measure	Actual Outcome			
Improve accessibility for LM people	# of LM persons benefitting				
03F Parks, Recreational Facilities 570.201(c)		Matrix Codes			
Matrix Codes		Matrix Codes			
Matrix Codes		Matrix Codes			
Program Year 1	CDBG	Proposed Amt.	\$60,000	Fund Source:	Proposed Amt.
		Actual Amount			Actual Amount
	Fund Source:	Proposed Amt.		Fund Source:	Proposed Amt.
		Actual Amount			Actual Amount
	11 Public Facilities:	Proposed Units	1	Accompl. Type:	Proposed Units
		Actual Units			Actual Units
	Accompl. Type:	Proposed Units		Accompl. Type:	Proposed Units
		Actual Units			Actual Units

Project Name: Microenterprise Grants - Best Retail Practices				
Description:	IDIS Project #: UOG Code: MA250396 CAMBRIDGE			
CDBG-R Recovery Funding Small matching grants to income eligible microenterprises that complete the workshop/marketing phase and the consultation phase of the Best Retail Practice Program				
Location: NRSAs	Priority Need Category Select one: Economic Development ▼			
Expected Completion Date: (mm/dd/yyyy)	Explanation: To provide economic opportunity in order to increase sales and revenues			
Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity	Specific Objectives			
Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability	1. Improve economic opportunities for low-income persons ▼ 2. ▼ 3. ▼			
Project-level Accomplishments	08 Businesses ▼	Proposed 4	Accompl. Type: ▼	Proposed
		Underway		Underway
		Complete		Complete
	Accompl. Type: ▼	Proposed	Accompl. Type: ▼	Proposed
		Underway		Underway
		Complete		Complete
	Accompl. Type: ▼	Proposed	Accompl. Type: ▼	Proposed
		Underway		Underway
		Complete		Complete
Proposed Outcome	Performance Measure	Actual Outcome		
To sustain their economic viability	Revenue increase			
18C Micro-Enterprise Assistance ▼	Matrix Codes ▼			
Matrix Codes ▼	Matrix Codes ▼			
Matrix Codes ▼	Matrix Codes ▼			
Program Year 1	CDBG ▼	Proposed Amt. \$15,000	Fund Source: ▼	Proposed Amt.
		Actual Amount		Actual Amount
	Fund Source: ▼	Proposed Amt.	Fund Source: ▼	Proposed Amt.
		Actual Amount		Actual Amount
	08 Businesses ▼	Proposed Units 4	Accompl. Type: ▼	Proposed Units
		Actual Units		Actual Units
	Accompl. Type: ▼	Proposed Units	Accompl. Type: ▼	Proposed Units
		Actual Units		Actual Units

Project Name: Job Training - BioMed Program						
Description:	IDIS Project #: UOG Code: MA250396 CAMBRIDGE					
CDBG-R Recovery Funding Training program for income eligible residents living in the NRSAs. 9 month program with job placement services upon completion of courses						
Location: NRSAs	Priority Need Category Select one: Economic Development ▼					
Explanation:						
Expected Completion Date: (mm/dd/yyyy)	To provide economic empowerment to low-mod residents of the NRSAs					
Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity	Specific Objectives					
Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability	1, Improve economic opportunities for low-income persons ▼ 2, ▼ 3, ▼					
Project-level Accomplishments	01 People ▼	Proposed	9	Accompl. Type: ▼	Proposed	
		Underway			Underway	
		Complete			Complete	
	Accompl. Type: ▼	Proposed		Accompl. Type: ▼	Proposed	
		Underway			Underway	
		Complete			Complete	
	Accompl. Type: ▼	Proposed		Accompl. Type: ▼	Proposed	
		Underway			Underway	
		Complete			Complete	
Proposed Outcome	Performance Measure	Actual Outcome				
To provide economic viability to LM people	# of people receiving training # of job placements					
05H Employment Training 570.201(e) ▼	Matrix Codes ▼	Matrix Codes ▼				
Matrix Codes ▼	Matrix Codes ▼	Matrix Codes ▼				
Matrix Codes ▼	Matrix Codes ▼	Matrix Codes ▼				
Program Year 1	CDBG ▼	Proposed Amt.	\$81,000	Fund Source: ▼	Proposed Amt.	
		Actual Amount			Actual Amount	
	Fund Source: ▼	Proposed Amt.		Fund Source: ▼	Proposed Amt.	
		Actual Amount			Actual Amount	
	01 People ▼	Proposed Units	9	Accompl. Type: ▼	Proposed Units	
		Actual Units			Actual Units	
	Accompl. Type: ▼	Proposed Units		Accompl. Type: ▼	Proposed Units	
		Actual Units			Actual Units	