COMMONWEALTH OF MASSACHUSETTS

CITY OF CAMBRIDGE

IN RE: LICENSE COMMISSION DECISION HEARING

LICENSE COMMISSION BOARD MEMBERS:

Michael P. Gardner, Chairman
Robert Haas, Police Commissioner
Gerald Reardon, Fire Chief

STAFF: ELIZABETH LINT, EXECUTIVE DIRECTOR

AT: Michael J. Lombardi Building
Basement Conference Room
831 Massachusetts Avenue
Cambridge, Massachusetts 02139

DATE: August 6, 2013

TIME: 10:00 a.m. to 11:21 a.m. REPORTERS, INC.

CAPTURING THE OFFICIAL RECORD
617.786.7783 - www.reportersinc.com

$$
\begin{array}{lllllllllll}
P & R & O & C & E & E & D & I & N & G & S
\end{array}
$$

## EXECUTIVE DIRECTOR ELIZABETH LINT: Good

morning. This is the License Commission Decision hearing August 6, 2013. We're in the Michael J.

Lombardi Building, 831 Mass Ave, Basement

Conference Room.
Before you are Commissioners Michael J.

Gardner, Commissioner Robert Haas and Fire Chief Gerald Reardon.

$$
\text { First matter left from June } 25 \text { th was the }
$$

change of manager for the Polish American Club. One of the issues was that we didn't have the background check back, but we do and it's satisfactory.

POLICE COMMISSIONER ROBERT HAAS: There
was also an outstanding investigation going on at the time?

EXECUTIVE DIRECTOR ELIZABETH LINT: We

```
have not found any other problems that we had
received calls about.
    POLICE COMMISSIONER ROBERT HAAS: Okay.
        CHAIRMAN MICHAEL GARDNER: So, in this
matter I had originally decided to recuse myself
because of a prior work-related contact with
applicant to be the manager. Is that the
position?
```

EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.
CHAIRMAN MICHAEL GARDNER: On reflection,
however, I am satisfied that whatever that
contact was, which was relatively brief and a
number of years ago, will not influence my
judgment with respect to dealing with this
matter.
So although I'm not completely satisfied
about the process for this, I believe I have the
authority to simply rescind my recusement on the
matter, and $I$ feel prepared to vote on it with a

```
conscious that I'm doing so without being
influenced by any prior contact I've had with the
applicant.
```

    So, do we have a quorum to deal with that
    issue in terms of the people who were present --
Commissioners who were present for that hearing?
EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.
POLICE COMMISSIONER ROBERT HAAS: SO I
make a motion to approve the application for
change of manager.
The only thing I'd ask is that when we do
send notice to the Polish American Club that we
identify the pending complaints that we have been
receiving and make that manager aware of the fact
that it's his responsibility to ensure that steps
are being taken to offset or prevent those things
from happening again in the future.
CHAIRMAN MICHAEL GARDNER: I'll second
the motion as made.

Motion having been made and seconded, all
those in favor, signify by saying "aye."

FIRE CHIEF GERALD REARDON: Aye.

POLICE COMMISSIONER ROBERT HAAS: Aye.

CHAIRMAN MICHAEL GARDNER: Aye.

None opposed.

So the change of manager is approved.

EXECUTIVE DIRECTOR ELIZABETH LINT: The second matter was Alliance Livery.

Since that time we have started reviewing all of our livery rules and regulations. We have not come up with any drafts as of yet, but we're working on that. But there still is a moratorium. There are approximately 15 livery vehicles currently licensed in the city, and complaints keep coming in on the livery vehicles. CHAIRMAN MICHAEL GARDNER: Although it's fair to say, isn't it, Miss Lint, as best we can identify, many of those complaints relate to

```
liveries not registered in Cambridge?
    EXECUTIVE DIRECTOR ELIZABETH LINT:
```

Correct.

CHAIRMAN MICHAEL GARDNER: I'll make the motion that we defer any action on this application pending the continued review of the status of the livery industry in Cambridge.

POLICE COMMISSIONER ROBERT HAAS: Second.

CHAIRMAN MICHAEL GARDNER: And in terms
of that application, are all three of us eligible to vote on that one?

EXECUTIVE DIRECTOR ELIZABETH LINT: No, just two.

CHAIRMAN MICHAEL GARDNER: So the motion having been made and seconded, all those in favor, signify by saying "aye."

POLICE COMMISSIONER ROBERT HAAS: Aye. CHAIRMAN MICHAEL GARDNER: Aye.

None opposed. So the matter is deferred

```
and the applicant will be notified.
    EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.
    Moving to July 9th, we had change of
d/b/a from Annapurna to Third Eye that was
approved, but then there was also an alteration
of premises to include wine and malt beverages on
a seasonal outdoor patio on the sidewalk. And I
don't think we got a resolution in terms of a DPW
permit.
```

CHAIRMAN MICHAEL GARDNER: My memory is
that that was part of the application and the
plan of the owner, but the required steps for
additional -- DPW approval had not been applied
with?
EXECUTIVE DIRECTOR ELIZABETH LINT: No.
And there was also a concern from the Commission
With Persons With Disabilities as well.
So I don't think anything has changed. I
don't have any updated information.

CHAIRMAN MICHAEL GARDNER: Do you have a record of who of us was present for that meeting? POLICE COMMISSIONER ROBERT HAAS: I was. EXECUTIVE DIRECTOR ELIZABETH LINT: Yes, I do. Just the two of you were.

CHAIRMAN MICHAEL GARDNER: Okay.

Well, I'll make the motion to, I guess,
defer the matter until the first scheduled hearing for the Commission in September to give the applicant until then the opportunity to complete the paperwork.

And failing that to -- should it not be completed by then, to deny the application. POLICE COMMISSIONER ROBERT HAAS: Second. CHAIRMAN MICHAEL GARDNER: Motion having been made and seconded, all those in favor, signify by saying "aye." POLICE COMMISSIONER ROBERT HAAS: Aye. CHAIRMAN MICHAEL GARDNER: Aye.

None opposed. You will notify the applicant of this?

EXECUTIVE DIRECTOR ELIZABETH LINT: Yes. CHAIRMAN MICHAEL GARDNER: Okay. EXECUTIVE DIRECTOR ELIZABETH LINT: Mass Ave Restaurant.

CHAIRMAN MICHAEL GARDNER: Who was available? Just the Commissioner and I? EXECUTIVE DIRECTOR ELIZABETH LINT: Yes. CHAIRMAN MICHAEL GARDNER: So a vote to you and any of the other persons who were here last Wednesday when we did not have a quorum of Commissioners present to deal with this matter, based on my negligent absence, because I was under the impression the hearing had been cancelled, but it had not, in fact, I had taken the appropriate steps to confirm that, I was not present.

I apologize and deeply regret the

```
inconvenience caused to both the applicants and
other Commissioners and the Commission staff.
    I've been in public service a long time.
I haven't done this too many times. But once is
too many and I deeply regret it.
    Although we typically don't necessarily
take any additional testimony or evidence at
decision hearings, I see that the applicant is
here with counsel. And I would appreciate
hearing from counsel on a restatement of the
application summary of steps taken by the
applicant to comply with the standards for a
no-value license.
    If could you please state and spell your
last names for the record.
    ATTY. VINCENT PANICO: We already have
for the stenographer. Vincent Panico, I'm the
attorney for petitioner, P-A-N-I-C-O.
    DAVID BARLAM: David Barlam. I'm the
```

owner of the restaurant. $B-A-R-L-A-M$.

ATTY. VINCENT PANICO: So members of the

Commission there were three issues you asked us
to address the last time we were here, and one was the issue of support, and we submitted an additional 200 signatures and gave them to

Ms. Lint at the last hearing.

And the second issue was: Are there any
licenses out for sale out there, have you checked on them, and $I$ investigated that and $I$ found that there were three. But two of them were all
alcohol licenses, and the third was a license in Harvard Square. Mr. Cappora was the owner, and when $I$ contacted him, it had just gone under agreement.

Last week I came in and talked to Chris,
and I asked him "Are there any other beer and
wine licenses for sale?" And he said, no, not
that he was aware of.

The second issue was a Plough and Stars.

You might recall the owner of the unit who leases it came in and expressed some concern because he presently had it under agreement and didn't want anyone to interfere.

He has submitted a letter. Padrig

O'Malley is his name. He said, "Since the previous hearing, I have been in contact with the owner of Mass Ave Restaurant, LLC. After
consideration $I$ have decided to endorse their pursuit of a nontransferable beer and wine license.
In that same vein, we have a letter from
the owner of the other properties, Georgia

Mamakos in which she says she has contacted all
of the other owners, and there's no opposition. She said, "All parties were contacted in

August of 2012. Feel free to contact me with any questions of concern and I'll turn those in."

And may I also at this time mention other letters of support. One from a former policeman,

Reuben Dottin, $R-U-B-I-N$ (sic), $D-O-T-T-I-N$.

He says "I patron the restaurant at least
four times a week and have been very impressed
with David since he took over." He makes other comments which $I$ won't go into.

And also from Mr. Sheldon Cohen who is
very active in the city. He said, "I would like
advocate support his request to obtain a wine and malt beverage license."

And finally for -- there's one from
another client, he's an architect, he designed
the tunnel in Harvard Square, and he said, "I am
writing in support of Mr. David Barlam's application.

So I think addresses the three issues
raised at the first hearing.

CHAIRMAN MICHAEL GARDNER: I guess
because I've known Reuben Dottin since he was a police officer for a long time, $I$ would like to correct the record. It's R-E-U-B-E-N, not I-N. ATTY. VINCENT PANICO: Sorry. CHAIRMAN MICHAEL GARDNER: Quite all
right.

POLICE COMMISSIONER ROBERT HAAS: SO

Mr. Chair, at the last hearing, you indicated that one of the reasons why you were not able to look for a license was the concern of the cost of the license and then not fitting into the business model.

You know the License Commission is in the process of contemplating the changing the fees relative to no-value, nontransferable licenses, so before you head down this road, I just want to make sure that the anticipated action -- and, again, I'm not sure where the License Commission is going to go with this -- but that will not

```
infer with your plans for a no-value,
nontransferable license.
```

    ATTY. VINCENT PANICO: I have discussed
    that with my client. We're still going forward.
POLICE COMMISSIONER ROBERT HAAS: Okay.
CHAIRMAN MICHAEL GARDNER: Well, I would
say at the last hearing, I had some concerns
about the fullness of local support. I'm not
sure that $I$ thought that Plough and Stars'
business complications or difficulties were
particularly relevant to $u$ in terms of like $I$
don't see us as acting to protect existing
establishments necessarily from the competition,
which is what $I$ understood part of the argument
to be, but $I$ take note of the additional
indications of support.
But I will ask the Commissioner if he has
any further thoughts on the matter before we move
to dispose of it.

POLICE COMMISSIONER ROBERT HAAS: NO. I
think you have been able to at least identify the three issues that we raised in the last hearing.

Now that the one remaining beer and wine
license is under agreement, there apparently is
no other license for you to take advantage of,
and $I$ think that's the thing we're concerned
about that you have available licenses and
they're not being -- so we don't under value
those licenses. I think with -- while it's taken
off the market, I think I'm prepared to move
forward with this matter.

CHAIRMAN MICHAEL GARDNER: And for my
point of view in terms of prior actions of the Commission that I'm aware of, I think you've met the criteria with this, at least the same level of evidence, which has resulted in our positive actions in the past.

Something I was not necessarily persuaded

```
of on July the 9th.
```

    So, I'll make the motion to approve
    no-value, nontransferable wine and malt license
with the recommendation that the matter be
reviewed within six months in terms of both any
difficulties in the operation or any complaints
or concerns from the neighborhood. And subject
to the administrative requirements of the
Commission, which includes the 21 Proof training
and the ABCC's own state approved training which
you also have to do.
POLICE COMMISSIONER ROBERT HAAS: Second
the motion.
CHAIRMAN MICHAEL GARDNER: Motion having
been made and seconded, all those in favor,
signify by saying "aye."
POLICE COMMISSIONER ROBERT HAAS: Aye.
CHAIRMAN MICHAEL GARDNER: Aye. None
opposed. Good luck with the plans.

Again, my apologies.

EXECUTIVE DIRECTOR ELIZABETH LINT:

July $23 r d$, we had the Hackney appeal, Victor Mireku.

CHAIRMAN MICHAEL GARDNER: Do you have --
the reason $I$ don't ask that all the time is because we did not have the record.

EXECUTIVE DIRECTOR ELIZABETH LINT: It's upstairs.

CHAIRMAN MICHAEL GARDNER: Why don't we just -- let's defer. We'll hold on that one and see if you can get somebody to bring it down.

EXECUTIVE DIRECTOR ELIZABETH LINT: Okay.

Prospect Liquors.

CHAIRMAN MICHAEL GARDNER: So, I see the applicant or the requestor is in the building. I'm happy to have you come forward, sir, if you want.

STEVEN HALPERN: We represent people in
the neighborhood who didn't have an opportunity at the last meeting to voice our concerns and we would like an opportunity to voice the concerns. CHAIRMAN MICHAEL GARDNER: Okay. Thank
you. I'll just take under advisement for the moment the fact that both the applicant is present today, and there are some members of the community who are here who claim not to have had the opportunity to speak at the last hearing and would like the opportunity to speak a little. Before we do that, I would like to just sort've lay the jurisdictional groundwork here. We met on July the 23rd, when this matter
was concerned. At that time because of some important administrative activity taking place at the Police Department, no member of the police administration was available to serve as the departmental representative on the Commission. The applicant was represented by counsel
at that hearing. My memory is that $I$ made the
inquiry of the applicant, through counsel, as to whether or not they were willing to allow the Police Commissioner to participate in the decision-making on this hearing given that the Commissioner has had substantial exposure to the issues and participated in the hearings, which resulted in the revocation of the license in the first place, and my understanding and memory is
that counsel for the applicant agreed that in the
interest of having a full commission
participation in this important decision, he
would be willing to waive any objections to the
commissioners not being present on July $23 r d$.
Is does that fit with your memory of the
record, Ms. Lint?
EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.
CHAIRMAN MICHAEL GARDNER: And fire
chief?

FIRE CHIEF GERALD REARDON: Yes.

CHAIRMAN MICHAEL GARDNER: So I think
that it remains up to you as to whether or not you feel you're in a position where you want to exercise your authority here. I believe we've cleared any legal hurdles for your doing that, and, in general, my preference is that we have a full participation of the Commission in this matter.

I am also inclined to make an exception to the general understanding that we do not take testimony at a decision hearing, but, again, given the importance of the matter and the sort've unusual nature and with the indication that we do have some members of the public who would like to express themselves.

I would just ask if either of you object
to taking that time indicating $I$ would reserve no
more than ten minutes for such testimony.

POLICE COMMISSIONER ROBERT HAAS: I think
it will be helpful for me to have testimony
particularly with the folks here to give
testimony since $I$ wasn't here on the $23 r d$.

Also, I would like to get a review of the
context on the $23 r d$ hearing prior to any
testimony, so $I$ can get kinda up to speed on
that. And $I$ wouldn't be able to take any action without any kind of testimony.

CHAIRMAN MICHAEL GARDNER: Okay. So the minutes of the 23 rd have just been released. You probably have not had the opportunity to review that.

POLICE COMMISSIONER ROBERT HAAS: No. CHAIRMAN MICHAEL GARDNER: So my
suggestion is that we -- since you now -- well,
that we hear both again from the applicant, if
there's anything the applicant wishes to say
briefly, and also hear from members of the public
for up to ten minutes, then take a recess to give all of us the opportunity to review the minutes of July the 23 rd and then come back for a further deliberation on the matter, is that acceptable? FIRE CHIEF GERALD REARDON: It might be helpful for the audience to understand what today's hearing is and the potential in terms of --

## CHAIRMAN MICHAEL GARDNER: Thank you,

Chief.

To set the stage for this and please
correct me if $I$ have oversimplified, Miss Lint, after numerous hearings, and what, $I$ think the Commission would regard as stern warnings and clear deadlines, the Commission voted to revoke the license to sell alcohol by Prospect Liquors in the late winter of 2013 .

That revocation is, as $I$ understand it, still at the appeal at the Alcohol Beverage

```
Control Commission.
    In the meantime, the store has been
```

closed, and not doing any business. The prior
holder of the license, Mr. Patel, came with
counsel on July 23 rd to ask for a reconsideration
of the Commission's decision to revoke the
license and the request that Mr. Patel be -- the
license be reinstated to Mr. Patel for the
limited purpose of sale of the license as opposed
to reopening the store for business.
We heard from counsel for Mr. Patel, who,
in my memory, indicated that he understood
completely the reasons for the Commission's
action, but essentially made a hardship plea on
the basis of Mr. Patel to return the license to
him so that he could achieve some economic value
out of its sale given the extreme economic
hardship on both from the business and personal
point of view that Mr. Patel was facing as a

```
result of the closing of the business and the
loss of the license.
    Does that sound like a fair summary,
Miss Lint.
    EXECUTIVE DIRECTOR ELIZABETH LINT:
```

Absolutely.
CHAIRMAN MICHAEL GARDNER: Mr. Patel, do
you have anything briefly you would like to add
at this point?
DHIRU PATEL: Not really. I just want to
sell this business as quick as possible and get
out from this. My attorney explained everything
on $23 r d$, what situation $I^{\prime} m$ in. I just want to
sell it and get out. I will take every step to
help sell it. That's all $I$ want to say.
CHAIRMAN MICHAEL GARDNER: My memory was
that there were -- that counsel for Mr. Patel
represented that there were four or five
potential buyers for the license, one or more of

```
whom were interested in taking over the same
location, one or more of whom had indicated that
they were desirous of moving the license to a
different location.
EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.
I do have several offers to purchase and some of
them are quite difficult to read from coming
through the fax, but they're definitely here.
    They're being marketed by a broker.
    CHAIRMAN MICHAEL GARDNER: Okay.
    Making an exception to our general rule
of not taking public testimony at a decision
hearing, I will now ask if there are any members
of the public that would like to be heard on this
matter and ask -- Mr. Patel, why don't you step
back now or take a seat and I'll just ask any
members who would like to speak to please just
come up, and you can all come up at once,
assuming there's room, and bring up another
```

```
chair. Let's have two people at a time.
    FIRE CHIEF GERALD REARDON: Does
```

everybody understand the premise today?
THE AUDIENCE: Yes. Reinstatement for
purpose of sale only.
FIRE CHIEF GERALD REARDON: We kind've
know what the neighborhood has gone through and
we have gone through this. This is the
purpose -- we'll not have anything to do with the
business in the future whatsoever. And if it's
reinstated, it has to have a public hearing
before anyone else can take it over.
CHAIRMAN MICHAEL GARDNER: I'm gonna
limit everybody to ten minutes, so please state
and spell your names for the record and keep your
remarks brief and to the point.
Go ahead.
DIANE GARNER: Diane, Garner, D-I-A-N-E,
$G-A-R-N-E-R$.

I live at 73 Tremont Street just around
the corner from Prospect Liquors and $I$ just wanted to say what a difference it has made in
the neighborhood since it's been closed. I'm not afraid to walk down the street. I'm not wakened at 6:30 in the morning by drunken disorderly people on there way to the liquor store to get their first fix.

The litter in the neighborhood it's
really changed enormously, and $I$ would hate to see it go back to what it was before. It was frightening.

CHAIRMAN MICHAEL GARDNER: Okay.

MARK FRANKLIN: Mark Franklin. I also
live at 73 Tremont Street.

CHAIRMAN MICHAEL GARDNER: I'd ask you to
spell your last name for the record for
consistency, please.

MARK FRANKLIN: $\mathrm{F}-\mathrm{R}-\mathrm{A}-\mathrm{N}-\mathrm{K}-\mathrm{L}-\mathrm{I}-\mathrm{N}$.

```
    CHAIRMAN MICHAEL GARDNER: Thank you.
    MARK FRANKLIN: The property is in the
same block as Prospect Liquors. In fact, our
backward comes within two buildings of the
parking at the Prospect Liquors building. We
have close interest in the matter.
Inman Square, as you certainly know is
(inaudible). There are three package stores
counting Prospect Liquors within five blocks. In
addition to enumerable bars and restaurants with
liquor licenses.
    The concentration is such that it
provides an object lesson in what happens when
there's too much outlet for liquor in a given
place.
    In order to make money at least one of
these stores has to move towards underhanded
dealings, otherwise, there simply isn't enough
income to survive when there's that much
```

competition.
I believe the state has guidelines or
rules about the number of package stores there
should be for the population, and Cambridge as a whole, $I$ believe because of loss of population,
has far more, at any rate more package stores than would comply with the guidelines. And the
reason we're allowed to have those is because many of them are grandfathered from a time when Cambridge had more -- had a higher population.
So, to my mind, this is a Godsend
opportunity to bring ourselves closer to being in compliance with state guidelines, and at the same time to remove this incentive to underhanded or illegal dealings on the part of one or more of these institutions.

CHAIRMAN MICHAEL GARDNER: Thank you very
much.

STEVE HALPERN: My name is Steve Halpern.

```
    CHAIRMAN MICHAEL GARDNER: I would just
ask you to spell your last name.
    STEVEN HALPERN: H-A-L-P-E-R-N. I have
lived and owned the building on Tremont Street
since 1980. I would make two points: One, it
seems to me unfair that somebody should profit
from their misbehavior and their breaking of the
law, which is clearly what has happened here.
    I am not convinced that Mr. Patel's
representations of hardship are based on fact.
    My second point would amplify Mark's,
which is this is a very bad location for a liquor
store.
```

There's no parking. It's relatively
small. There are lots of other outlets. It also
produces a traffic problem, both a vehicle
traffic problem where we have a lot of doubling
parking when the store was open right in front of
the store which is a right-hand turn off Prospect

```
Street. And I, myself, come around that corner
and I'm startled by somebody getting out of a
double-parked car into the only lane you can
pass.
```

    And now that the store has been closed
    for awhile, traffic flow around that corner has
been substantially improved.
The second thing $I$ would say about that
is that pedestrian flow up and down Tremont
Street, which had been the case where every
morning, half an hour before it opened, we would
be -- there would be a line of people who are out
to buy nips, some of whom were already inebriated
on their way to the Prospect Liquors. Behavior
was not always what you would desire in a
residential neighborhood. And then
three-quarters of an hour later, after they had
purchased the nips or a pint of vodka, on their
way back to sitting on the front stoops,

```
et cetera, et cetera. I need not to go into
detail. That's what I have to say.
CHAIRMAN MICHAEL GARDNER: Thank you.
Are there any other members of the public
```

that would like to be heard?
I ask you to please state and spell your
last name for the record.
MING TAI HUH: Ming Tai Huh. M-I-N-G,
T-A-I, last name is $H-U-H$.
I'm a resident of Central Square Area 4
and also the owner of a restaurant right around
the corner from Prospect Liquors called Puritan \&
Company.
POLICE COMMISSIONER ROBERT HAAS: SaY
that name again.
MING TAI HUH: Puritan \& Company. I walk
to work everyday from Central Square, which is a place where there are other lots of liquor stores as well, and on the way there, $I$ can see the
damage of (inaudible), the type of behavior that occurred at Prospect Liquors has created on the neighborhood. It gives liquor stores a bad name. But $I$ think after reading the hours of testimony based on this case from January to October, I think it's safe to say that the Commission agrees there are multiple violations, multiple disciplinary incidents at this location. You have been very compassionate for this man's business, you've given him multiple times to do the right thing, yet, in the last time $I$ read the documents, it says that he wrote a letter
claiming that he had financial hardship and took
it upon himself to take the rules in his own
hands and made changes to his business without
any approval from the Commission here, sitting here.

So I think there's countless times or
many -- seven times where this person has

```
violated really the trust of the neighborhood,
the Commission, the City of Cambridge. And it
says in the rules and regulations that faulty
liquor sales or liquor licenses -- and I'm sure
you're very familiar, but for the public
really -- passed on March 23, 1993, if a liquor
license is revoked by the city, for the
Commission for vice-related issues, they're on
record for selling to minors, selling to
intoxicated individuals, the Commission will not
approve a sale of that license being revoked or
suspended.
```

    The reasoning behind this policy is
    licenses would have committed over some kind of
involvement. The offense should not profit from
the sale of the license with the (inaudible).
It's my opinion that the Commission
should not allow this.
CHAIRMAN MICHAEL GARDNER: Thank you very
much.

Any other members of the public who would
like to be heard?

I ask you to state and spell your name for the record.

WALTER SOUSA: My name is Walter Sousa, $S-O-U-S-A$.

I'm the ex-owner of Prospect Liquors and
own the condo now and I lease it to Patel. I
would like to say that prior -- in prior months
that we had an opportunity to come out and speak
and we have and all this, and now all of a sudden
people coming up on the day that there should have been a decision. This should have been done prior.

The other thing is how do you say it's
quite now. Well, there's still Martin Brothers,

660 down the street and Albert's Market. The
thing is the way you follow the route is they

```
drop off their cans on Columbia Street. That's a
```

big problem right there. If they got rid of the
Redemption Center, they would find another
location to go.

So, when I had it, I had an incident that people go there. They walk by my store and they drop nips and buy them somewhere else and I was getting the blame for them.

One time I videotaped and it wasn't me.

So I just think that on behalf of Patel, I would like to see him have another chance to sell, get out of the business and hoping somebody comes in and turns that into a nice respectable liquor-run store like -- probably even better than he had it or I had it. I wish the Board would consider giving Patel another chance because that's my livelihood, too, that's how I make a living. I would like to be even one of the guys to buy it back, but apparently, my name is not on the list.

So thank you.

CHAIRMAN MICHAEL GARDNER: Thank you very
much.

Any other members of the public that would like to be heard in this matter?

Seeing none, do we have the application? EXECUTIVE DIRECTOR ELIZABETH LINT: He's not here. No. You do have one. We have one of the liveries.

CHAIRMAN MICHAEL GARDNER: Is there one other livery issue? I thought we dealt with the livery issue.

EXECUTIVE DIRECTOR ELIZABETH LINT: That was on June 11th.

CHAIRMAN MICHAEL GARDNER: We didn't deal with this issue on July $23 r d ?$

EXECUTIVE DIRECTOR ELIZABETH LINT: No.

POLICE COMMISSIONER ROBERT HAAS:

June 25 th or June 11th?

## EXECUTIVE DIRECTOR ELIZABETH LINT:

June 11th, and I'll tell you why.

Oh, because he didn't have a vehicle. He didn't have a business plan.

CHAIRMAN MICHAEL GARDNER: So the

Commission has been approached by a number of individual entrepreneurs in recent months to establish livery services in the city, and my understanding, please confirm, Ms. Lint, that -is it Mr. Milk do you know.

ALGA MEKONEN: My first name is A-L-G-A.

Last name $\mathrm{M}-\mathrm{E}-\mathrm{K}-\mathrm{O}-\mathrm{N}-\mathrm{E}-\mathrm{N}$.

CHAIRMAN MICHAEL GARDNER: And my memory,

Mr. Mekonen, is that you came in and wanted to establish a livery business. We deferred any action on it at that time. You didn't -- you hadn't made a lot of steps to demonstrate your sort've readiness to begin the business from the -- at least from the perspective of some of

```
the Commissioners, so we deferred action.
    Since then, the Commission has been
```

dealing with a couple other applications, decided
to defer any action on any additional livery
applications pending a further review of the
livery business in the city, and consistent with
a moratorium which had been in place although not
universally enforced for a number of years.
I will hear you briefly on any additional
steps you've taken since the last time you were
before the Commission with respect to your plans.
ALGA MEKONEN: (No response.)
CHAIRMAN MICHAEL GARDNER: Is there
anything else you would like to tell us?
ALGA MEKONEN: Just what is the decision
for that. I have to know.
CHAIRMAN MICHAEL GARDNER: So you're
asking the Commission to make a decision?
ALGA MEKONEN: Yes.

CHAIRMAN MICHAEL GARDNER: All right. I
think consistent with the rest of the applications, $I$ would make the motion to defer any action on this application pending further review of the livery business within the city. And I say that understanding that you would like to know, I think you can take a deferral as there's no immediate plan to approve this.

ALGA MEKONEN: Okay.

CHAIRMAN MICHAEL GARDNER: That may be a
little better than an outright denial, but it's definitely a signal that you don't -- you should not go forward with making the personal or business investments to set up the business. So that's the motion.

POLICE COMMISSIONER ROBERT HAAS: I
second the motion.

CHAIRMAN MICHAEL GARDNER: Anything else

```
you want to add?
```

POLICE COMMISSIONER ROBERT HAAS: No. CHAIRMAN MICHAEL GARDNER: Motion having
been made and seconded, all those in favor,
signify by saying "aye."
POLICE COMMISSIONER ROBERT HAAS: Aye.
FIRE CHIEF GERALD REARDON: Aye.
CHAIRMAN MICHAEL GARDNER: Aye. None
opposed. We're not going to approve. We haven't
outright denied, but we put it into a review,
which, in fact, will take some months. Okay.
ALGA MEKONEN: Thank you.
CHAIRMAN MICHAEL GARDNER: Thank you for
your interest and desire to establish a business
in the city.
I think now would entertain a motion that
we go into a brief recess to allow Commissioners
to review the record without consultation among
each other before returning to open session to

```
make a decision on both the Prospect Liquors
matters and the Hackney license revocation that's
still before us.
```

    POLICE COMMISSIONER ROBERT HAAS: When
    was the Hackney --
CHAIRMAN MICHAEL GARDNER: That was
probably the $23 r d$ as well.
EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.
CHAIRMAN MICHAEL GARDNER: So the two of
us can do that.
Chief Reardon and $I$ were here on the
23rd. I am positive of that as I was that last
Wednesday's hearing was cancelled.
EXECUTIVE DIRECTOR ELIZABETH LINT:
Lester was here on the 9th. Tom was here on the
26 th.
CHAIRMAN MICHAEL GARDNER: I'll entertain
a motion to take a recess.
POLICE COMMISSIONER ROBERT HAAS: Second
that.

CHAIRMAN MICHAEL GARDNER: Motion having made been made and seconded, all those in favor, signify by saying "aye."

POLICE COMMISSIONER ROBERT HAAS: Aye.

FIRE CHIEF GERALD REARDON: Aye.

CHAIRMAN MICHAEL GARDNER: Aye.

We'll be back as quickly as we can be back.
(Recess began at 10:50 a.m.)
(Recess ended at 11:05 a.m.)

CHAIRMAN MICHAEL GARDNER: We're back on
the record at approximately 11:05. During our brief recess of approximately ten minutes, the Commissioners took the opportunity to review the minutes from the July $23 r d$ meeting. There was no conversation or substantive discussion about the matter before us and no votes were taken.

Commissioners, were you satisfied that

```
you reviewed the record fully and sufficiently to
be able to make an informed decision in this
matter?
POLICE COMMISSIONER ROBERT HAAS: I am.
CHAIRMAN MICHAEL GARDNER: I think I will
give each Commissioner the opportunity to speak
in turn.
```

For myself, $I$ guess very briefly what $I$
will say is that the Commission took its action
earlier this year. For the record, Ms. Lint,
March? February? Either in the late winter or
early spring.
EXECUTIVE DIRECTOR ELIZABETH LINT:
March 19.
CHAIRMAN MICHAEL GARDNER: That's as
close to late winter and early spring as you can
get.
The Commission took its action on
March $19 t h$ understanding that that action had the

```
potential to create substantial financial
hardship for the license holder.
```

It took that action in my mind only after
giving Mr. Patel months of notice that he should
move expeditiously to sell the license while it
was still in his possession to give him the
opportunity to have a soft landing
notwithstanding the really horrific record he
had, at least in my view, of abusing the license
through sort've regular flaunting of the rules
and subsequently direct violations of the
Commission's decisions which $I$ have every
confidence he understood.
I think there's no reason in my mind to
change the decision we made on March 19, which
his own counseled described in the July $23 r d$
hearing as well reasoned and considered. I think the regulations as cited by one of the members of the public are quite germane to this and describe
the longstanding Commission policy with respect to dealing with flagrant violations. In this
instance, both flagrant and continuing, and
believe, particularly in light of the
opportunities the Commission tried to give to the
license holder to get out of the business
gracefully, that he did not take advantage, but
instead continued to defy Commission orders makes
this for me a particularly clear case that the
action we took was right and we should stand by
that action. And $I$ believe there's some
deterrent value to this for the future.

Our principal interests are in protecting
the public, the public safety and welfare in the
city. And that includes doing what we can to
make sure that license holders -- that we vet
license holders as well and license holders
when they are applicants and when license holders
get a license that we hold them to the standards

```
that we set forth with the understanding that if
they fail to comply with those standards, they
stand to lose the license and whatever financial
value it may have.
    I think that our interest in protecting
the public and making it clear that license
holders who consistently violate the rules, stand
to lose the license and that when we say it, we
mean it, overrides in my mind any particularized
financially difficulties of this former license
holder, who has -- his own counsel made clear are
financial difficulties which result from his own
mismanagement, a violation of the terms of the
license.
```

So I'm not inclined to support a
reconsideration of the March 19th decision. I
leave it to either of the other two Commissioners to speak as they will.

POLICE COMMISSIONER ROBERT HAAS: I have
been on the Commission for six years. This is
the first time I've seen the Commission, in my
tenure, take action of this nature, but it wasn't
without cause. I think we went down this road
several times. Gave the holder plenty of
opportunity to correct a number of the issues
that were going on in the neighborhood, and also gave the applicant or the holder an opportunity to sell the license and get out of the business some time ago, which he decided not to do. There's a pending appeal before the ABCC.

As I read in the minutes, it's scheduled for

August 28. My attitude at this point in time is this body took the action it deemed appropriate and necessary.
I'm not prepared to change my position on
this issue as you, Mr. Patel, had an opportunity before the ABCC to make a compelling argument as to whether or not it's going to uphold the
decision of this Commission and not overturn it.

FIRE CHIEF GERALD REARDON: On the 23rd I
was probably the harshest critic of Mr. Patel.

He probably never should have had this license in the first place. He has done contrary to everything we asked him to do. He repeated opportunities to change his ways which he hasn't done.

> In spite of that, I would consider him
selling the license for the purposes of getting out of the business because there's a lot of collateral people who got damaged by him because this was used as leverage.

A lot of people are probably going to
suffer severe financial hardship. I don't think he will see any windfall from this. He would be able to get out from some of the other debts he has had.

If this license is to go back up, there's

```
no guarantee it's going to be at that location.
If it was to go at that location, believe me,
it's not going go the way it did in the past the
because the neighborhood should not suffer the
shortcomings or the management by Mr. Patel or
anyone else in there that adversely effects the
```

neighborhood.
And I have been one that has seen that.
I tried sitting across the street at 1221
Cambridge Street, I understand what they're going
through.
But for the purposes of simply
substantially making whole his debtors, $I$ would
consider it for that purpose only. Understand as
I said to his counsel that he has nothing to do
with the business here whatsoever.
CHAIRMAN MICHAEL GARDNER: Thank you.

Thank you.
So this is an application by a former

```
license holder for us to reconsider our decision
to rescind the license is that a correct way of
stating it, Ms. Lint?
    EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.
    CHAIRMAN MICHAEL GARDNER: So I will make
```

the motion that the Commission reject -- reject
reconsideration of its decision or in any way
change its decision from March 19 to rescind the
license based on the reasoning as outlined in the
history up to and including March 19th as
conceded by counsel for Mr. Patel on July $23 r d$
and as articulated at the Commission this
morning.
POLICE COMMISSIONER ROBERT HAAS: I
second the motion.
CHAIRMAN MICHAEL GARDNER: Motion having
been made and seconded, all those in favor,
signify by saying "aye."
POLICE COMMISSIONER ROBERT HAAS: Aye.

CHAIRMAN MICHAEL GARDNER: Aye.

FIRE CHIEF GERALD REARDON: Aye.

CHAIRMAN MICHAEL GARDNER: Those opposed?

FIRE CHIEF GERALD REARDON: Opposed.

CHAIRMAN MICHAEL GARDNER: So the motion
carries, two to one, and there will be no action changing the Commission's decision of March 19th.

Do we have any -- we have one other
matter before us.

EXECUTIVE DIRECTOR ELIZABETH LINT: The Hackney appeal.

CHAIRMAN MICHAEL GARDNER: So the Hackney appeal, the fire chief and I were present that evening, we deferred any decision on it pending actual review of the driver's license record. We had a chance to review that record, and $I$ would make the motion that we approve the decision of Ms. Lint to deny an extension or to cancel the license, revoke the license.
to renew.

CHAIRMAN MICHAEL GARDNER: Not to renew the license.

FIRE CHIEF GERALD REARDON: It's also
clear from testimony that the officer had this individual on a year-by-year basis. He has been given the opportunity several times.

EXECUTIVE DIRECTOR ELIZABETH LINT: Three
times.

FIRE CHIEF GERALD REARDON: And it's
unfortunate that he cannot keep from getting citations or motor vehicle fines. I understand it's his livelihood, but $I$ would trust to say if I was on probation for three years and continued to do this, that $I$ am jeopardizing myself and there's no one to blame but him and him alone unfortunately. So I would support Ms. Lint's -CHAIRMAN MICHAEL GARDNER: The motion's

```
been made and seconded. All those in favor who
were present on the 23rd, signify by saying
"aye."
    FIRE CHIEF GERALD REARDON: Aye.
    CHAIRMAN MICHAEL GARDNER: Aye.
    None opposed.
    So the decision to approve -- to deny the
```

appeal and approve Ms. Lint's decision revoking
the license stands.
CHAIRMAN MICHAEL GARDNER: Any other
business before us?
EXECUTIVE DIRECTOR ELIZABETH LINT: No.
CHAIRMAN MICHAEL GARDNER: I'll make a
motion to adjourn.
POLICE COMMISSIONER ROBERT HAAS:
Seconded.
CHAIRMAN MICHAEL GARDNER: The motion
having been made and seconded, all those in
favor, signify by saying "aye."

POLICE COMMISSIONER ROBERT HAAS: Aye.

FIRE CHIEF GERALD REARDON: Aye.

CHAIRMAN MICHAEL GARDNER: Aye.

None opposed.

We're adjourned at approximately 11:18.

Any members of the public who would like to speak
to any Commissioners in a nonofficial capacity
after the hearing, they're free to make the attempt.
(Whereupon the meeting was concluded at

11:21 a.m.)

## ERRATA SHEET

INSTRUCTIONS: After reading the transcript of this hearing, note any change or correction to and the reason therefor on this sheet. DO NOT make any marks or notations on the transcript volume itself. Sign and date this errata sheet (before a Notary Public, if required).

PAGE LINE
$\qquad$ CHANGE:
REASON:
CHANGE:
REASON:
CHANGE:
REASON: $\qquad$
CHANGE: $\qquad$
REASON:
CHANGE: $\qquad$
REASON: $\qquad$
$\qquad$ CHANGE: $\qquad$
REASON: $\qquad$

I have read the foregoing transcript of the hearing, and except for any corrections or changes noted above, I hereby subscribe the transcript as an accurate record by me.

## CERTIFICATE

Commonwealth of Massachusetts

Norfolk, ss.

I, Jill Kourafas, a Notary Public in and for the Commonwealth of Massachusetts, do hereby certify:

That the hearing herein before set forth
is a true and accurate record of the proceedings.

IN WITNESS WHEREOF, I have hereunto set
my hand this 18 th of August 2013 .

Jill Kourafas
Certified Shorthand Reporter
License No. 14903
Notary Public
My Commission expires:
February 2, 2017

THE FOREGOING CERTIFICATION OF THIS TRANSCRIPT DOES NOT APPLY TO ANY REPRODUCTION OF THE SAME IN ANY RESPECT UNLESS UNDER THE DIRECT CONTROL AND/OR DIRECTION OF THE CERTIFYING REPORTER.

| 02139 [1] - | 1:23:17; | 1:43:15 | 1:47:10; | 1:13:10 |
| :---: | :---: | :---: | :---: | :---: |
| 1:1:12 | 1:58:10 | A-L-G-A [1] - | 1:49:3, 14; | afraid [1] - |
| 10:00 [1] - | 2017 [1] - | 1:39:11 | 1:53:6 | 1:28:5 |
| 1:1:14 | 1:58:15 | a.m [5] - | actions [2]- | ago [2]- |
| 10:50 [1] - | $\underline{21}[1]-1: 17: 9$ | 1:1:14; | 1:16:14, 18 | 1:3:13; |
| 1:44:10 | $\underline{\mathbf{2 3}}$ [1] - 1:35:6 | 1:44:10; | active [1] - | 1:49:10 |
| 11:05 [2]- | 23rd [17] - | 1:56:11 | 1:13:9 | agreed [1] - |
| 1:44:11, 13 | 1:18:3; | ABCC [2] - | activity [1] - | 1:20:10 |
| 11:18 [1] - | 1:19:13; | 1:49:11, 18 | 1:19:15 | agreement [3] - |
| 1:56:5 | 1:20:14; | ABCC's [1] - | actual [1] - | 1:11:15; |
| 11:21 [2] - | 1:22:4, 6, 11; | 1:17:10 | 1:53:15 | 1:12:4; |
| 1:1:14; | 1:23:3; | able [5] - | add [2] - | 1:16:5 |
| 1:56:11 | 1:24:5; | 1:14:9; | 1:25:8; | agrees [1] - |
| 11th [3]- | 1:25:13; | 1:16:2; | 1:42:1 | 1:34:6 |
| 1:38:14, 19; | 1:38:16; | 1:22:8; | addition [1] - | ahead [1] - |
| 1:39:2 | 1:43:7, 12; | 1:45:2; | 1:29:10 | 1:27:17 |
| 1221 [1] - | 1:44:16; | 1:50:17 | additional [6] - | Albert's [1] - |
| 1:51:9 | 1:46:16; | absence [1] - | 1:7:13; | 1:36:18 |
| 14903 [1] - | 1:50:2; | 1:9:14 | 1:10:7; | alcohol [2]- |
| 1:58:13 | 1:52:11; | absolutely [1] - | 1:11:6; | 1:11:12; |
| 15 [1] - 1:5:14 | 1:55:2 | 1:25:6 | 1:15:15; | 1:23:16 |
| 18th [1] - | 25th [2] - | abusing [1] - | 1:40:4, 9 | Alcohol [1] - |
| 1:58:10 | 1:2:11; | 1:46:9 | address [1] - | 1:23:19 |
| 19 [3] - | 1:38:19 | acceptable [1] | 1:11:4 | ALGA [6] - |
| 1:45:14; | 26th [1] - | - 1:23:4 | addresses [1] - | 1:39:11; |
| 1:46:15; | 1:43:16 | accurate [2] - | 1:13:17 | 1:40:12, 15, |
| 1:52:8 | $\underline{28}$ [1] - | 1:57:15; | adjourn [1] - | 19; 1:41:10; |
| 1980 [1] - | 1:49:13 | 1:58:8 | 1:55:14 | 1:42:12 |
| 1:31:5 | 4 [1] - 1:33:10 | achieve [1] - | adjourned [1] - | Alliance [1] - |
| 1993 [1] - | $\underline{\mathbf{6}}[2]-1: 1: 13 ;$ | 1:24:16 | 1:56:5 | 1:5:9 |
| 1:35:6 | 1:2:5 | acting [1] - | administration | allow [3] - |
| 19th [4] - | $\underline{617.786 .7783}$ | 1:15:12 | [1]-1:19:17 | 1:20:3; |
| 1:45:19; | [1] - 1:1:18 | action [17] - | administrative | 1:35:18; |
| 1:48:16; | 660 [1] - | 1:6:5; | [2]-1:17:8; | 1:42:17 |
| 1:52:10; | 1:36:18 | 1:14:17; | 1:19:15 | allowed [1] - |
| 1:53:7 | 6:30 [1] - | 1:22:8; | advantage [2] - | 1:30:8 |
| $\underline{\mathbf{2}}$ [1] - 1:58:15 | 1:28:6 | 1:24:14; | 1:16:6; | alone [1] - |
| $\underline{200}$ [1]- | 73 [2]-1:28:1, | 1:39:16; | 1:47:7 | 1:54:17 |
| 1:11:6 | 15 | 1:40:1, 4; | adversely [1] - | alteration [1] - |
| $\underline{2012}$ [1] - | 831 [2]- | 1:41:4; | 1:51:6 | 1:7:5 |
| 1:12:18 | 1:1:11; 1:2:6 | 1:45:9, | advisement [1] | American [2] - |
| $\underline{2013}$ [4] - | 9th [3]-1:7:3; | 18-19; | - 1:19:5 | 1:2:12; |
| 1:1:13; 1:2:5; | 1:17:1; | 1:46:3; | advocate [1] - | 1:4:12 |


| amplify [1] - | [3] - 1:40:3, | 1:10:18; | B-A-R-L-A-M | 1:5:18 |
| :---: | :---: | :---: | :---: | :---: |
| 1:31:11 | 5; 1:41:3 | 1:25:12 | [1]-1:11:1 | better [2]- |
| AND/OR [1] - | applied [1] - | ATTY [4] - | background [1] | 1:37:14; |
| 1:58:17 | 1:7:13 | 1:10:16; | - 1:2:14 | 1:41:12 |
| Annapurna [1] | APPLY [1] - | 1:11:2; | backward [1] - | beverage [1] - |
| - 1:7:4 | 1:58:16 | 1:14:4; | 1:29:4 | 1:13:11 |
| anticipated [1] | appreciate [1] - | 1:15:3 | bad [2] - | Beverage [1] - |
| - 1:14:17 | 1:10:9 | audience [1] - | 1:31:12; | 1:23:19 |
| ANY [2] - | approached [1] | 1:23:6 | 1:34:3 | beverages [1] - |
| 1:58:16 | - 1:39:6 | AUDIENCE [1] | BARLAM [1] - | 1:7:6 |
| apologies [1] - | appropriate [2] | -1:27:4 | 1:10:19 | big [1] - 1:37:2 |
| 1:18:1 | - 1:9:17; | August [5] - | Barlam [1] - | blame [2] - |
| apologize [1] - | 1:49:14 | 1:1:13; 1:2:5; | 1:10:19 | 1:37:8; |
| 1:9:19 | approval [2] - | 1:12:18; | Barlam's [1] - | 1:54:17 |
| appeal [6] - | 1:7:13; | 1:49:13; | 1:13:15 | block [1] - |
| 1:18:3; | 1:34:16 | 1:58:10 | bars [1] - | 1:29:3 |
| 1:23:19; | approve [8] - | authority [2] - | 1:29:10 | blocks [1] - |
| 1:49:11; | 1:4:9; 1:17:2; | 1:3:18; | based [4] - | 1:29:9 |
| 1:53:11, 13; | 1:35:11; | 1:21:5 | 1:9:14; | BOARD [1] - |
| 1:55:8 | 1:41:8; | available [3] - | 1:31:10; | 1:1:4 |
| applicant [15] - | 1:42:9; | 1:9:8; 1:16:8; | 1:34:5; | Board [1] - |
| 1:3:7; 1:4:3; | 1:53:17; | 1:19:17 | 1:52:9 | 1:37:15 |
| 1:7:1; 1:8:10; | 1:55:7 | Ave [3]-1:2:6; | Basement [2] - | body [1] - |
| 1:9:2; 1:10:8, | approved [3] - | 1:9:6; 1:12:9 | 1:1:11; 1:2:6 | 1:49:14 |
| 12; 1:18:16; | 1:5:7; 1:7:5; | Avenue [1] - | basis [2]- | breaking [1] - |
| 1:19:6, 19; | 1:17:10 | 1:1:11 | 1:24:15; | 1:31:7 |
| 1:20:2, 10; | architect [1] - | aware [3] - | 1:54:7 | brief [4]- |
| 1:22:17; | 1:13:13 | 1:4:14 | beer [3] - | 1:3:12; |
| 1:49:8 | Area [1] - | 1:11:19; | :11:17; | :27:16; |
| applicants [2] - | 1:33:10 | 1:16:15 | 1:12:11; | 1:42:17; |
| 1:10:1; | argument [2] - | awhile [1] - | 1:16:4 | 1:44:14 |
| 1:47:18 | 1:15:14; | 1:32:6 | began [1] - | briefly [4] - |
| application [10] | 1:49:18 | aye [32] - | 1:44:10 | 1:22:19; |
| - 1:4:9; | articulated [1] - | 1:5:2-5; | begin [1] - | 1:25:8; |
| 1:6:6, 10; | 1:52:12 | 1:6:16-18; | 1:39:18 | 1:40:9; |
| 1:7:11; | assuming [1] - | 1:8:17-19; | behalf [1] - | 1:45:8 |
| 1:8:13; | 1:26:19 | 1:17:16-18; | 1:37:10 | bring [3] - |
| 1:10:11; | AT [1] - 1:1:10 | 1:42:5-8; | behavior [2] - | 1:18:12; |
| 1:13:16; | attempt [1] - | 1:44:4-7; | 1:32:14; | 1:26:19; |
| 1:38:6; | 1:56:9 | 1:52:18; | 1:34:1 | 1:30:12 |
| 1:41:4; | attitude [1] - | 1:53:1; | behind [1] - | broker [1] - |
| 1:51:19 | 1:49:13 | 1:55:3-5, 19; | 1:35:13 | 1:26:9 |
| applications | attorney [2] - | 1:56:1 | best [1] - | Brothers [1] - |


| $\begin{gathered} 1: 36: 17 \\ \text { building [3] } \end{gathered}$ | $\begin{gathered} 1: 43: 13 \\ \text { cannot [1] } \end{gathered}$ | 1:1:5 <br> CHAIRMAN | $\begin{aligned} & 10,13,17 ; \\ & 1: 56: 3 \end{aligned}$ | $\begin{gathered} 1: 43: 11 \\ \text { chief [2] } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| 1:18:16; | 1:54:12 | [78]-1:3:4, | chance [3]- | 1:20:19; |
| 1:29:5; | cans [1] - | 10; 1:4:18; | 1:37:11, 16; | 1:53:13 |
| 1:31:4 | 1:37:1 | 1:5:5, 17; | 1:53:16 | Chris [1] - |
| Building [2] - | capacity [1] - | 1:6:4, 9, 14, | change [9]- | 1:11:16 |
| 1:1:10; 1:2:6 | 1:56:7 | 18; 1:7:10; | 1:2:12; | citations [1] - |
| buildings [1] - | Cappora [1] - | 1:8:1, 6, 15, | 1:4:10; 1:5:7; | 1:54:13 |
| 1:29:4 | 1:11:13 | 19, 1:9:4, 7, | 1:7:3; | cited [1] - |
| business [24]- | CAPTURING | 10; 1:13:19; | 1:46:15; | 1:46:18 |
| 1:14:12; | [1]-1:1:17 | 1:14:5; | 1:49:16; | City [1] - |
| 1:15:10; | car [1]-1:32:3 | 1:15:6; | 1:50:7; | 1:35:2 |
| 1:24:3, 10, | carries [1] - | 1:16:13; | 1:52:8; | city [8] - |
| 18; 1:25:1, | 1:53:6 | 1:17:14, 18; | 1:57:3 | 1:5:15; |
| 11; 1:27:10; | case [3]- | 1:18:5, 10, | CHANGE [6] - | 1:13:9; |
| 1:34:10, 15; | 1:32:10; | 15; 1:19:4; | 1:57:7 | 1:35:7; |
| 1:37:12; | 1:34:5; | 1:20:18; | changed [2] - | 1:39:8; |
| 1:39:4, 15, | 1:47:9 | 1:21:2; | 1:7:18; | 1:40:6; |
| 18; 1:40:6; | caused [1] | 1:22:10, 15; | 1:28:10 | 1:41:5; |
| 1:41:5, 15; | 1:10:1 | 1:23:9; | changes [2] - | 1:42:15; |
| 1:42:14; | Center [1] | 1:25:7, 16; | 1:34:15; | 1:47:15 |
| 1:47:6; | 1:37:3 | 1:26:10; | 1:57:14 | CITY [1] - |
| 1:49:9; | Central [2] | 1:27:13; | changing [2] - | 1:1:2 |
| 1:50:11; | 1:33:10, 17 | 1:28:13, 16; | 1:14:14; | claim [1] - |
| 1:51:16; | certainly [1] - | 1:29:1; | 1:53:7 | 1:19:8 |
| 1:55:11 | 1:29:7 | 1:30:17; | check [1] - | claiming [1] - |
| buy [3] - | CERTIFICATE | 1:31:1; | 1:2:14 | 1:34:13 |
| 1:32:13; | [1]-1:58:1 | 1:33:3; | checked [1] - | clear [5] - |
| 1:37:7, 18 | CERTIFICATIO | 1:35:19; | 1:11:9 | 1:23:15; |
| buyers [1] - | $\underline{\mathrm{N}}$ [1] - | 1:38:2, 10, | CHIEF [14] - | 1:47:9; |
| 1:25:19 | 1:58:16 | 15; 1:39:5, | 1:5:3; 1:21:1; | 1:48:6, 11; |
| CAMBRIDGE | Certified [1] - | 13; 1:40:13, | 1:23:5; | 1:54:6 |
| [1]-1:1:2 | 1:58:13 | 17; 1:41:1, | 1:27:2, 6; | cleared [1] - |
| Cambridge [7] | certify [1] - | 11, 19; | 1:42:7; | 1:21:6 |
| - 1:1:12; | 1:58:6 | 1:42:3, 8, 13; | 1:44:6; | clearly [1] - |
| 1:6:1, 7; | CERTIFYING | 1:43:6, 9, 17; | 1:50:2; | 1:31:8 |
| 1:30:4, 10; | [1]-1:58:17 | 1:44:2, 7, 12; | 1:53:2, 4; | client [2] - |
| 1:35:2; | cetera [2] - | 1:45:5, 15; | 1:54:5, 11; | 1:13:13; |
| 1:51:10 | 1:33:1 | 1:51:17; | 1:55:4; | 1:15:4 |
| cancel [1] - | chair [2] | 1:52:5, 16; | 1:56:2 | close [2] - |
| 1:53:18 | 1:14:8; | 1:53:1, 3, 5, | Chief [4] - | 1:29:6; |
| $\frac{\text { cancelled [2] }}{1: 9: 16 ;}$ | $1: 27: 1$ <br> Chairma | $12 ; 1: 54: 3$ $19 \cdot 1 \cdot 55 \cdot 5$ | $\begin{aligned} & 1: 1: 6 ; 1: 2: 9 ; \\ & 1.02 .10 . \end{aligned}$ | $1: 45: 16$ |


| 1:24:3; | 18; 1:47:1, 5, | 1:4:6; 1:9:13; | 1:30:7; | 1:41:2 |
| :---: | :---: | :---: | :---: | :---: |
| 1:28:4; | 8; 1:49:1; | 1:10:2; | 1:48:2 | consistently [1] |
| 1:32:5 | 1:50:1; | 1:40:1 | conceded [1] - | -1:48:7 |
| closer [1] - | 1:52:6, 12; | 1:42:17 | 1:52:11 | consultation |
| :30:12 | 1:58:14 | 1:44:15 | concentration | [1]-1:42:18 |
| closing [1] - | Commission's | 1:48:17 | [1]-1:29:12 | contact [5] - |
| 1:25:1 | [4]-1:24:6, | 1:56:7 | concern [4] - | 1:3:6, 12; |
| Club [2] - | 13; 1:46:12; | committed [1] - | 1:7:16; | 1:4:2; 1:12:8, |
| 2:12 | 1:53:7 | 1:35:14 | 1:12:3, 19; | 18 |
| 1:4:12 | Commissioner | Commonwealt | 1:14:10 | contacted [3] - |
| Cohen [1] - | [7] - 1:1:5; | $\underline{\mathrm{h}}$ [2]-1:58:2, | concerned [2] - | 1:11:14; |
| 13:8 | 1:2:9; 1:9:8; | 5 | 1:16:7; | 1:12:15, 17 |
| collateral [1] - | 1:15:17; | COMMONWEA | 1:19:14 | contemplating |
| 1:50:12 | 1:20:4, 6; | LTH [1] | concerns [4] - | [1]-1:14:14 |
| Columbia [1] - | 1:45:6 | 1:1:1 | 1:15:7; | context [1] - |
| 1:37: | COMMISSION | community [1] | 1:17:7; | 1:22:6 |
| coming [3] | ER [30]- | - 1:19:8 | 1:19:2 | continued [3]- |
| 1:5:16; | 1:2:16; 1:3:3; | Company [2] - | concluded [1] - | 1:6:6; 1:47:8; |
| 1:26:7; | 1:4:8; 1:5:4; | 1:33:13, 16 | 1:56:10 | 1:54:15 |
| 1:36:13 | 1:6:8, 17; | compassionat | condo [1] - | continuing [1] |
| comments [1] - | 1:8:3, 14, 18; | e [1]-1:34:9 | 1:36:9 | - 1:47:3 |
| 1:13:7 | 1:14:7; | compelling [1] | Conference [2] | contrary [1] - |
| COMMISSION | 1:15:5; | - 1:49:18 | - 1:1:11; | 1:50:5 |
| [2]-1:1:3 | 1:16:1; | competition [2] | 1:2:7 | Control [1] - |
| commission | 1:17:12, 17; | - 1:15:13; | confidence [1] | 1:24:1 |
| [1]-1:20:11 | 1:22:1, 14; | 1:30:1 | - 1:46:13 | CONTROL [1] - |
| Commission | 1:33:14; | complaints [4] | confirm [2] - | 1:58:17 |
| [35]-1:2:4; | 1:38:18; | 1:4:13 | 1:9:17; | conversation |
| 1:7:16; 1:8:9; | 1:41:17; | 1:5:16, 19; | 1:39:9 | [1]-1:44:17 |
| 1:10:2 | 1:42:2, 6; | 1:17:6 | conscious [1] - | convinced [1] - |
| 1:11:3 | 1:43:4, 19; | complete [1] - | 1:4:1 | 1:31:9 |
| 1:14:13, 18; | 1:44:5 | 1:8:1 | consider [3] - | corner [4] - |
| 1:16:15; | 1:45:4; | completed [1] - | 1:37:15; | :28:2; |
| 1:17:9; | 1:48:19 | 1:8:13 | :50:9; | :32:1, 6 ; |
| 1:19:18; | 1:52:14, 19; | completely [2] | 1:51:14 | 1:33:12 |
| 1:21:8; | 1:55:15; | - 1:3:16 | consideration | correct [5] - |
| 1:23:14; | 1:56:1 | 1:24:13 | [1]-1:12:10 | 1:6:3; 1:14:3; |
| 1:24:1; | commissioner | compliance [1] | considered [1] | 1:23:12; |
| 1:34:6, 16; | s [2] - | - 1:30:13 | - 1:46:17 | 1:49:6 |
| 1:35:2, 8, 10, | 1:20:14 | complications | consistency [1] | 1:52:2 |
| 17; 1:39:6; | 1:44:19 | [1]-1:15:10 | -1:28:18 | correction [1] - |
| 1:40:2, 11, | Commissioner | comply [3] - | consistent [2] - | 1:57:3 |
| 18; 1:45:9, | s [9]-1:2:8; | 1:10:12; | 1:40:6; | corrections [1] |


| - 1:57:14 | 1:10:19 | 1:53:7, 14, | Department [1] | 1:2:3, 19; |
| :---: | :---: | :---: | :---: | :---: |
| cost [1] - | David [2] - | 17; 1:55:7 | 1:19:16 | 1:3:9; 1:4:7; |
| 1:14:10 | 1:10:19; | Decision [1] - | departmental | 1:5:8; 1:6:2, |
| counsel [11] - | 1:13:6 | 1:2:4 | [1]-1:19:18 | 12; 1:7:2, 15; |
| 1:10:9; | deadlines [1] - | decision | describe [1] - | 1:8:4; 1:9:3, |
| 1:19:19; | 1:23:15 | aking [1] - | 1:46:19 | 5, 9; 1:18:2, |
| 1:20:2, 10; | deal [3] | 1:20:5 | described [1] - | 8, 13; |
| 1:24:5, 11; | 1:4:4; 1:9:13; | decisions [1] - | 1:46:16 | 1:20:17; |
| 1:25:17; | 1:38:15 | 1:46:12 | designed [1] - | 1:25:5; |
| 1:48:11; | dealing [3] - | deemed [1] - | 1:13:13 | 1:26:5; |
| 1:51:15; | 1:3:14; | 1:49:14 | desire [2] - | 1:38:7, 13, |
| 1:52:11 | 1:40:3; | deeply [2] - | 1:32:15; | 17; 1:39:1; |
| counseled [1] - | 1:47:2 | 1:9:19; | 1:42:14 | 1:43:8, 14; |
| 1:46:16 | dealings [2] - | 1:10:5 | desirous [1] - | 1:45:13; |
| counting [1] - | 1:29:18; | defer [5] - | 1:26:3 | 1:52:4; |
| 1:29:9 | 1:30:15 | 1:6:5; 1:8:8; | detail [1] - | 1:53:10; |
| countless [1] - | dealt [1] - | 1:18:11; | 1:33:2 | 1:54:1, 9; |
| 1:34:18 | 1:38:11 | 1:40:4; | deterrent [1] - | 1:55:12 |
| couple [1] - | debtors [1] - | 1:41:3 | 1:47:12 | Disabilities [1] |
| 1:40:3 | 1:51:13 | deferral [1] - | DHIRU [1] - | - 1:7:17 |
| create [1] - | debts [1] - | 1:41:8 | 1:25:10 | disciplinary [1] |
| $1: 46: 1$ | $1: 50: 17$ | deferred [4] | DIANE [2] | $-1: 34: 8$ |
| $\frac{\text { created [1] }}{1: 34: 2}$ | $\frac{\text { decided [4] }}{1 \cdot 3 \cdot 5}$ | $\begin{aligned} & 1: 6: 19 \\ & 1: 39: 15 \end{aligned}$ | 1:27:18 | $\frac{\text { discussed }}{1 \cdot 1 \cdot 5 \cdot 3} \text { [1] - }$ |
| $\begin{array}{\|c} 1: 34: 2 \\ \text { criteria [1] - } \end{array}$ | $\begin{aligned} & 1: 3: 5 ; \\ & 1: 12: 10 ; \end{aligned}$ | $\begin{aligned} & 1: 39: 15 ; \\ & 1: 40: 1 ; \end{aligned}$ | $\frac{\text { Diane [1] }}{} \text { 1:27:18 }$ | 1:15:3 discussio |
| 1:16:16 | 1:40:3 | 1:53:14 | difference [1] - | - 1:44:17 |
| critic [1] | 1:49:10 | definitely [2] - | 1:28:3 | disorderly [1] - |
| 1:50:3 | DECISION [1] - | 1:26:8; | different [1] - | 1:28:6 |
| D-O-T-T-I-N [1] | 1:1:3 | 1:41:13 | 1:26:4 | dispose [1] - |
| - 1:13:3 | decision [22] - | defy [1] | difficult [1] - | 1:15:19 |
| d/b/a [1] - | 1:10:8; | 1:47:8 | 1:26:7 | DO [1] - 1:57:3 |
| 1:7:4 | 1:20:5, 12; | deliberation [1] | difficulties [4] - | documents [1] |
| damage [1] - | 1:21:12; | - 1:23:4 | 1:15:10 | - 1:34:12 |
| 1:34:1 | 1:24:6; | demonstrate | 1:17:6; | DOES [1] - |
| damaged [1] - | 1:26:12; | [1]-1:39:17 | 1:48:10, 12 | 1:58:16 |
| 1:50:12 | 1:36:14; | denial [1] - | direct [1] - | done [4] - |
| DATE [1] - | 1:40:15, 18; | 1:41:12 | 1:46:11 | 1:10:4; |
| 1:1:13 | 1:43:1; | denied [1] - | DIRECT [1] - | 1:36:14; |
| date [1] - | 1:45:2; | 1:42:10 | 1:58:17 | 1:50:5, 8 |
| 1:57:4 | 1:46:15; | deny [3]- | DIRECTION [1] | Dottin [2] - |
| david [1] - | 1:48:16; | 1:8:13; | - 1:58:17 | 1:13:3; |
| 1:13:15 | $1: 50: 1 ;$ | 1:53:18 | DIRECTOR [32] | 1:14:1 |
| DAVID [1] - | 1:52:1, 7-8; | 1:55:7 | - 1:1:7; | double [1] - |


| $\begin{aligned} & 1: 32: 3 \\ & \text { double-parked } \end{aligned}$ | $\begin{aligned} & 5,9 ; 1: 18: 2 \\ & 8,13 \end{aligned}$ | $\frac{\text { evening [1] }}{1: 53: 14}$ | $\frac{\text { explained [1] }}{1: 25: 12}$ | $\begin{gathered} 1: 55: 1,19 \\ \underline{\operatorname{fax}}[1]-1: 26: 8 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| [1] - 1:32:3 | $1: 20: 17 ;$ $1.25: 5$ | $\frac{\text { everyday [1] - }}{1 \cdot 33 \cdot 17}$ | $\frac{\text { exposure [1] - }}{1 \cdot 20 \cdot 6}$ | February [2] - |
| $\frac{\text { doubling }}{1: 31: 17}{ }^{\text {[1] }}$ | 1:25:5; | $1: 33: 17$ evidence [2] - | $1: 20: 6$ express [1] | 1:45:11; 1:58:15 |
| down [6] - | 1:38:7, 13, | 1:10:7 | 1:21:16 | fees [1] - |
| 14:16; | 17; 1:39:1; | 1:16:17 | expressed [1] - | 1:14:14 |
| 1:18:12; | 1:43:8, 14; | ex [1]-1:36:8 | 1:12:3 | finally [1] - |
| 1:28:5; | 1:45:13; | ex-owner [1] - | extension [1] - | 1:13:12 |
| 1:32:9; | 1:52:4; | 1:36:8 | 1:53:18 | financial [5] - |
| 1:36:18; | 1:53:10; | except [1] - | extreme [1] - | 1:34:13; |
| 1:49:4 | 1:54:1, 9 ; | 1:57:14 | 1:24:17 | 1:46:1; |
| DPW [2] - | 1:55:12 | exception [2] - | Eye [1]-1:7:4 | 1:48:3, 12; |
| 1:7:8, 13 | ended [1] | 1:21:10; | F-R-A-N-K-L-I- | 1:50:15 |
| drafts [1] | 1:44:11 | 1:26:11 | $\underline{\mathrm{N}}$ [1] | financially [1] - |
| 1:5:12 | endorse [1] | EXECUTIVE | 1:28:19 | 1:48:10 |
| $\frac{\text { driver's [1] }}{1 \cdot 53 \cdot 15}$ | $1: 12: 10$ | [32]-1:1:7; | facing [1] - | fines [1] - |
| drop [2] - | 140:8 | 1:3:9; 1:4:7; | fact [6] - | Fire [2]-1:1:6; |
| 1:37:1, 7 | enormously [1] | 1:5:8; 1:6:2, | 1:4:14; | 1:2:9 |
| drunken [1] - | 1:28:10 | 12; 1:7:2, 15; | 1:9:16; | FIRE [14] - |
| 1:28:6 | ensure [1] - | 1:8:4; 1:9:3, | 1:19:6; | 1:5:3; 1:21:1; |
| during [1] | 1:4:15 | 5, 9; 1:18:2, | 1:29:3; | 1:23:5; |
| 1:44:13 | entertain [2] - | 8, 13; | 1:31:10; | 1:27:2, 6; |
| early [2] - | 1:42:16; | 1:20:17 | 1:42:11 | 1:42:7; |
| 1:45:12, 16 | 1:43:17 | 1:25:5; | fail [1] - 1:48:2 | 1:44:6; |
| economic [2] - | entrepreneurs | 1:26:5; | failing [1] - | :50:2; |
| 1:24:16 | [1]-1:39: | 1:38:7, 13, | 1:8:12 | :53:2, 4; |
| effects [1] | enumerable [1] | 17; 1:39:1; | fair [2] | :54:5, 11; |
| 1:51:6 | - 1:29:10 | 1:43:8, 14; | 1:5:18 | :55:4; |
| either [3] - | ERRATA [ | 1:45:13 | 1:25:3 | 1:56:2 |
| 1:21:17; | 1:57: | 1:52:4; | familiar [1] - | fire [2] - |
| 1:45:11; | errata | 1:53:10; | 1:35:5 | :20:18; |
| 1:48:17 | 1:57:4 | 1:54:1, 9 | far [1] - 1:30:6 | 1:53:13 |
| eligible [1] - | essentially [1] - | 1:55:12 | faulty [1] - | first [8] - |
| 1:6:10 | 1:24:14 | exercise [1] - | 1:35:3 | 1:2:11; 1:8:8; |
| ELIZABETH | establish [3] - | 1:21:5 | favor [9]- | 1:13:18; |
| [32]-1:1:7; | 1:39:8, 15; | existing [1] - | 1:5:2; 1:6:16; | 1:20:9; |
| 1:2:3, 19; | 1:42:14 | 1:15:12 | 1:8:16; | 1:28:8; |
| 1:3:9; 1:4:7; | establishment | expeditiously | 1:17:15; | 1:39:11; |
| 1:5:8; 1:6:2, | s [1] - | [1]-1:46:5 | 1:42:4; | 1:49:2; |
| 12; 1:7:2, 15; | 1:15:13 | expires [1] - | 1:44:3; | 1:50:5 |
| 1:8:4; 1:9:3, | et [2]-1:33:1 | 1:58:14 | 1:52:17; | fit [1] - 1:20:15 |


| fitting [1] - | frightening [1] | 1:29:1; | germane [1] - | 1:33:14; |
| :---: | :---: | :---: | :---: | :---: |
| 1:14:11 | - 1:28:12 | 1:30:17; | 1:46:19 | 1:38:18; |
| five [2] - | front [2] - | 1:31:1; | given [6] - | 1:41:17; |
| 1:25:18; | 1:31:18; | 1:33:3; | 1:20:5; | 1:42:2, 6; |
| 1:29:9 | 1:32:19 | 1:35:19; | 1:21:13; | 1:43:4, 19; |
| fix [1] - 1:28:8 | full [2] - | 1:38:2, 10, | 1:24:17; | 1:44:5; |
| flagrant [2] - | 1:20:11; | 15; 1:39:5, | 1:29:14; | 1:45:4; |
| 1:47:2 | 1:21:8 | 13; 1:40:13, | 1:34:10; | 1:48:19; |
| flaunting [1] - | fullness [1] - | 17; 1:41:1, | 1:54:8 | 1:52:14, 19; |
| 1:46:10 | 1:15:8 | 11, 19; | Godsend [1] - | 1:55:15; |
| flow [2] - | fully [1] - | 1:42:3, 8, 13; | 1:30:11 | 1:56:1 |
| 1:32:6, 9 | 1:45:1 | 1:43:6, 9, 17; | gonna [1] - | Haas [2] - |
| folks [1] - | future [3] - | 1:44:2, 7, 12; | 1:27:13 | 1:1:5; 1:2:9 |
| 1:22:3 | 1:4:17; | 1:45:5, 15; | gracefully [1] - | Hackney [5] - |
| follow [1] - | 1:27:10; | 1:51:17; | 1:47:7 | 1:18:3; |
| 1:36:19 | 1:47:12 | 1:52:5, 16; | grandfathered | 1:43:2, 5; |
| foregoing [1] - | G-A-R-N-E-R | 1:53:1, 3, 5, | [1]-1:30:9 | 1:53:11 |
| 1:57:14 | [1]-1:27:19 | 12; 1:54:3, | groundwork [1] | half [1] - |
| FOREGOING | Gardner [2] - | 19, 1:55:5, | - 1:19:12 | 1:32:11 |
| [1] - 1:58:16 | 1:1:5; 1:2:9 | 10, 13, 17; | guarantee [1] - | HALPERN [3] - |
| former [3] - | GARDNER [78] | 1:56:3 | 1:51:1 | 1:18:19; |
| 1:13:2; | - 1:3:4, 10; | GARNER [1] - | guess [3] - | 1:30:19; |
| 1:48:10; | 1:4:18; 1:5:5, | 1:27:18 | 1:8:7; | 1:31:3 |
| 1:51:19 | 17; 1:6:4, 9, | Garner [1] - | 1:13:19; | Halpern [1] - |
| forth [2]- | 14, 18; | 1:27:18 | 1:45:8 | 1:30:19 |
| 1:48:1; | 1:7:10; 1:8:1, | general [3] - | guidelines [3]- | hand [2]- |
| 1:58:7 | 6, 15, 19; | 1:21:7, 11; | 1:30:2, 7, 13 | 1:31:19; |
| forward [4] - | 1:9:4, 7, 10; | 1:26:11 | guys [1]- | 1:58:10 |
| 1:15:4; | 1:13:19; | Georgia [1] - | 1:37:18 | hands [1] - |
| 1:16:12; | 1:14:5; | 1:12:14 | H-A-L-P-E-R-N | 1:34:15 |
| 1:18:17; | 1:15:6; | GERALD [14] - | [1] - 1:31:3 | happy [1] - |
| 1:41:14 | 1:16:13; | 1:5:3; 1:21:1; | H-U-H [1] - | 1:18:17 |
| four [2] - | 1:17:14, 18; | 1:23:5; | 1:33:9 | hardship [6] - |
| 1:13:5; | 1:18:5, 10, | 1:27:2, 6 ; | HAAS [30] - | 1:24:14, 18; |
| 1:25:18 | 15; 1:19:4; | 1:42:7; | 1:2:16; 1:3:3; | 1:31:10; |
| FRANKLIN [3] | 1:20:18; | 1:44:6; | 1:4:8; 1:5:4; | 1:34:13; |
| - 1:28:14, | 1:21:2; | 1:50:2; | 1:6:8, 17; | 1:46:2; |
| 19; 1:29:2 | 1:22:10, 15; | 1:53:2, 4; | 1:8:3, 14, 18; | 1:50:15 |
| Franklin [1] - | 1:23:9; | 1:54:5, 11; | 1:14:7; | harshest [1] - |
| 1:28:14 | 1:25:7, 16; | 1:55:4; | 1:15:5; | 1:50:3 |
| free [2] - | 1:26:10; | 1:56:2 | 1:16:1; | Harvard [2]- |
| 1:12:18; | 1:27:13; | Gerald [2] - | 1:17:12, 17; | 1:11:13; |
| 1:56:8 | 1:28:13, 16; | 1:1:6; 1:2:10 | 1:22:1, 14; | 1:13:14 |


| hate [1] - | helpful [2]- | 1:4:13; | income [1] - | INSTRUCTION |
| :---: | :---: | :---: | :---: | :---: |
| 1:28:10 | 1:22:2; | 1:5:19; | 1:29:19 | $\underline{\text { S [1] - 1:57:2 }}$ |
| head [1] - | 1:23:6 | 1:16:2 | inconvenience | interest [4] - |
| 1:14:16 | hereby [2] - | illegal [1] - | [1]-1:10:1 | 1:20:11; |
| hear [3] - | 1:57:15; | 1:30:15 | indicated [3] - | 1:29:6; |
| 1:22:17, 19; | 1:58:5 | immediate [1] - | 1:14:8; | 1:42:14; |
| 1:40:9 | herein [1] | 1:41:8 | 1:24:12; | 1:48:5 |
| heard [5] - | 1:58:7 | importance [1] | 1:26:2 | interested [1] - |
| 1:24:11; | hereunto [1] - | - 1:21:13 | indicating [1] - | 1:26:1 |
| 1:26:14; | 1:58:9 | important [2] - | 1:21:18 | interests [1] - |
| 1:33:5; | higher [1] | 1:19:15; | indication [1] - | 1:47:13 |
| 1:36:3; | 1:30:10 | 1:20:12 | 1:21:14 | interfere [1] - |
| 1:38:5 | himself [1] | impressed [1] - | indications [1] | 1:12:5 |
| HEARING [1] - | 1:34:14 | 1:13:5 | - 1:15:16 | intoxicated [1] |
| 1:1:3 | history [1] | impression [1] | individual [2] - | - 1:35:10 |
| hearing [25] - | 1:52:10 | - 1:9:15 | 1:39:7; | investigated |
| 1:2:5; 1:4:6; | hold [2] - | improved [1] - | 1:54:7 | [1]-1:11:10 |
| 1:8:9; 1:9:15; | 1:18:11; | 1:32:7 | individuals [1] | investigation |
| 1:10:10; | 1:47:19 | IN [3]-1:1:3; | - 1:35:10 | [1]-1:2:17 |
| 1:11:7; | holder [7] | 1:58:9, 16 | industry [1] - | investments |
| 1:12:8; | 1:24:4; | inaudible [1] - | 1:6:7 | [1]-1:41:15 |
| 1:13:18; | 1:46:2; | 1:34:1 | inebriated [1] - | involvement |
| 1:14:8; | 1:47:6; | inaudible) [2] - | 1:32:13 | [1]-1:35:15 |
| 1:15:7; | 1:48:11; | 1:29:8; | infer [1] - | issue [8]- |
| 1:16:3; | 1:49:5, 8; | 1:35:16 | 1:15:1 | 1:4:5; 1:11:5, |
| 1:19:9; | 1:52:1 | INC [1] - | influence [1] - | 8; 1:12:1; |
| 1:20:1, 5; | holders [5] - | 1:1:16 | 1:3:13 | 1:38:11, 16; |
| 1:21:12; | 1:47:16-18; | incentive [1] - | influenced [1] - | 1:49:17 |
| 1:22:6; | 1:48:7 | 1:30:14 | 1:4:2 | issues [7] - |
| 1:23:7; | hoping [1] | incident | information [1] | 1:2:13; |
| 1:26:13; | 1:37:12 | 1:37:5 | - 1:7:19 | :11:3; |
| 1:27:11; | horrific [1] | incidents [1] - | informed [1] - | 1:13:17; |
| 1:43:13; | 1:46:8 | 1:34:8 | 1:45:2 | :16:3; |
| 1:46:17; | hour [2]- | inclined [2] | inman [1] - | 1:20:7; |
| 1:56:8; | 1:32:11, 17 | 1:21:10; | 1:29:7 | 1:35:8; |
| 1:57:3, 14; | hours [1] - | 1:48:15 | inquiry [1] - | 1:49:6 |
| 1:58:7 | 1:34:4 | include [1] - | 1:20:2 | itself [1] - |
| hearings [3] - | HUH [2] - | 1:7:6 | instance [1] - | 1:57:4 |
| 1:10:8; | 1:33:8, 16 | includes [2] - | 1:47:3 | January [1] - |
| 1:20:7; | hurdles [1] - | 1:17:9; | instead [1] - | 1:34:5 |
| 1:23:13 | 1:21:6 | 1:47:15 | 1:47:8 | jeopardizing |
| $\frac{\text { help }[1] \text { - }}{1: 25: 15}$ | I-N [1] - 1:14:3 | $\frac{\text { including [1] }}{1 \cdot 52 \cdot 10}$ | institutions [1] | [1] - 1:54:16 Jill [2] - |
| 1:25:15 | identify [3] - | 1:52:10 | - 1:30:16 | $\frac{\text { Jill [2] - }}{1: 58: 4,12}$ |


| judgment [1] - | 1:15:7; | leverage [1] - | light [1] - | liquor [10] - |
| :---: | :---: | :---: | :---: | :---: |
| 1:3:14 | 1:16:3; | 1:50:13 | 1:47:4 | 1:28:7; |
| July [11] - | 1:19:2, 9; | license [50] - | limit [1] - | 1:29:11, 14; |
| 1:7:3; 1:17:1; | 1:28:17; | 1:10:13; | 1:27:14 | 1:31:12; |
| 1:18:3; | 1:31:2; | 1:11:12; | limited [1] - | 1:33:18; |
| 1:19:13; | 1:33:7, 9; | 1:12:12; | 1:24:9 | 1:34:3; |
| 1:20:14; | 1:34:11; | 1:13:11; | LINE [1] - | 1:35:4, 6; |
| 1:23:3; | 1:39:12; | 1:14:10; | 1:57:6 | 1:37:13 |
| 1:24:5; | 1:40:10; | 1:15:2; | line [1] - | liquor-run [1] - |
| 1:38:16; | 1:43:12 | 1:16:5; | 1:32:12 | 1:37:13 |
| 1:44:16; | late [3] - | 1:17:3; | LINT [32] - | Liquors [11] - |
| 1:46:16; | 1:23:17; | 1:20:8; | 1:1:7; 1:2:3, | 1:18:14; |
| 1:52:11 | 1:45:11, 16 | 1:23:16; | 19; 1:3:9; | 1:23:16; |
| June [5] - | law [1] - | 1:24:4, 7-9, | 1:4:7; 1:5:8; | 1:28:2; |
| 1:2:11; | 1:31:8 | 15; 1:25:2, | 1:6:2, 12; | 1:29:3, 5, 9; |
| 1:38:14, 19; | lay [1] - | 19; 1:26:3; | 1:7:2, 15; | 1:32:14; |
| 1:39:2 | 1:19:12 | 1:35:7, 11, | 1:8:4; 1:9:3, | 1:33:12; |
| jurisdictional | lease [1] - | 16; 1:43:2; | 5, 9; 1:18:2, | 1:34:2; |
| [1]-1:19:12 | 1:36:9 | 1:46:2, 5, 9; | 8, 13; | 1:36:8; |
| keep [3] - | leases [1] - | 1:47:6, | 1:20:17; | 1:43:1 |
| 1:5:16; | 1:12:2 | 16-19; | 1:25:5; | list [1] - |
| 1:27:15; | least [6] - | 1:48:3, 6, 8, | 1:26:5; | 1:37:19 |
| 1:54:12 | 1:13:4; | 10, 14; | 1:38:7, 13, | litter [1] - |
| kind [2] - | 1:16:2, 16; | 1:49:9; | 17; 1:39:1; | 1:28:9 |
| 1:22:9; | 1:29:16; | 1:50:4, 10, | 1:43:8, 14; | live [2] - |
| 1:35:14 | 1:39:19; | 19; 1:52:1, 9; | 1:45:13; | 1:28:1, 15 |
| kind've [1] - | 1:46:9 | 1:53:15, 19; | 1:52:4; | lived [1] - |
| 1:27:6 | leave [1] - | 1:54:4; | 1:53:10; | 1:31:4 |
| kinda [1] - | 1:48:17 | 1:55:9 | 1:54:1, 9; | livelihood [2] - |
| 1:22:7 | left [1]-1:2:11 | LICENSE [2] - | 1:55:12 | 1:37:17; |
| known [1] - | legal [1] - | 1:1:3 | Lint [9] - | 1:54:14 |
| 1:14:1 | 1:21:6 | License [4]- | 1:5:18; | liveries [2] - |
| Kourafas [2] - | lesson [1] - | 1:2:4; | 1:11:7; | 1:6:1; 1:38:9 |
| 1:58:4, 12 | 1:29:13 | 1:14:13, 18; | 1:20:16; | Livery [1] - |
| landing [1] - | Lester [1] - | 1:58:13 | 1:23:12; | 1:5:9 |
| 1:46:7 | 1:43:15 | licensed [1] - | 1:25:4; | livery [11] - |
| lane [1] - | letter [3]- | 1:5:15 | 1:39:9; | 1:5:11, 14, |
| 1:32:3 | 1:12:6, 13; | licenses [9]- | 1:45:10; | 16; 1:6:7; |
| last [18] - | 1:34:12 | 1:11:9, 12, | 1:52:3; | 1:38:11; |
| 1:9:12; | letters [1] - | 18; 1:14:15; | 1:53:18 | 1:39:8, 15; |
| 1:10:15; | 1:13:2 | 1:16:8, 10; | Lint's [2] - | 1:40:4, 6; |
| 1:11:4, 7, 16; | level [1] - | 1:29:11; | 1:54:18; | 1:41:5 |
| 1:14:8; | 1:16:16 | 1:35:4, 14 | 1:55:8 | living [1] - |


| 1:37:17 | 19; 1:46:15; | 1:38:5; | 1:13:1 | 1:53:1, 3, 5, |
| :---: | :---: | :---: | :---: | :---: |
| LLC [1] - | 1:48:16; | 1:44:18; | met [2] - | 12; 1:54:3, |
| 1:12:9 | 1:52:8, 10; | 1:45:3; | 1:16:15; | 19; 1:55:5, |
| local [1] - | 1:53:7 | 1:53:9 | 1:19:13 | 10, 13, 17; |
| 1:15:8 | MARK [3] - | matters [1] - | MICHAEL [78] - | 1:56:3 |
| location [7]- | 1:28:14, 19; | 1:43:2 | 1:3:4, 10; | Michael [4] - |
| 1:26:2, 4; | 1:29:2 | mean [1] - | 1:4:18; 1:5:5, | 1:1:5, 10; |
| 1:31:12; | Mark [1] - | 1:48:9 | 17; 1:6:4, 9, | 1:2:5, 8 |
| 1:34:8; | 1:28:14 | meantime [1] - | 14, 18; | might [2] - |
| 1:37:4; | Mark's [1] - | 1:24:2 | 1:7:10; 1:8:1, | 1:12:2; |
| 1:51:1 | 1:31:11 | meeting [4] - | 6, 15, 19; | 1:23:5 |
| Lombardi [2] - | market [1] - | 1:8:2; 1:19:2; | 1:9:4, 7, 10; | milk [1] - |
| 1:1:10; 1:2:6 | 1:16:11 | 1:44:16; | 1:13:19; | 1:39:10 |
| longstanding | Market [1] - | 1:56:10 | 1:14:5; | mind [4] - |
| [1] - 1:47:1 | 1:36:18 | MEKONEN [6] | 1:15:6; | 1:30:11; |
| look [1] - | marketed [1] - | - 1:39:11; | 1:16:13; | 1:46:3, 14; |
| 1:14:10 | 1:26:9 | 1:40:12, 15, | 1:17:14, 18; | 1:48:9 |
| lose [2] - | marks [1] - | 19; 1:41:10; | 1:18:5, 10, | MING [3] - |
| 1:48:3, 8 | 1:57:4 | 1:42:12 | 15; 1:19:4; | 1:33:8, 16 |
| loss [2] - | Martin [1] - | Mekonen [1] - | 1:20:18; | Ming [1] - |
| 1:25:2; | 1:36:17 | 1:39:14 | 1:21:2; | 1:33:8 |
| 1:30:5 | Mass [3] - | member [1] - | 1:22:10, 15; | minors [1] - |
| luck [1] - | 1:2:6; 1:9:5; | 1:19:16 | 1:23:9; | 1:35:9 |
| 1:17:19 | 1:12:9 | MEMBERS [1] | 1:25:7, 16; | minutes [8] - |
| M-E-K-O-N-E-N | MASSACHUSE | - 1:1:4 | 1:26:10; | 1:21:19; |
| [1]-1:39:12 | TTS [1] | members [11] - | 1:27:13; | 1:22:11; |
| malt [3] - | 1:1:1 | 1:11:2; | 1:28:13, 16; | 1:23:1; |
| 1:7:6; | Massachusetts | 1:19:7; | 1:29:1; | 1:27:14; |
| 1:13:11; | [4]-1:1:11; | 1:21:15; | 1:30:17; | 1:44:14, 16; |
| 1:17:3 | 1:58:2, 5 | 1:22:19; | 1:31:1; | 1:49:12 |
| Mamakos [1] - | matter [21] - | 1:26:13, 17; | 1:33:3; | Mireku [1] - |
| 1:12:15 | 1:2:11; 1:3:5, | 1:33:4; | 1:35:19; | 1:18:4 |
| man's [1] - | 15, 19; 1:5:9; | 1:36:2; | 1:38:2, 10, | misbehavior |
| 1:34:9 | 1:6:19; 1:8:8; | 1:38:4; | 15; 1:39:5, | [1] - 1:31:7 |
| management | 1:9:13; | 1:46:18; | 13; 1:40:13, | mismanageme |
| [1]-1:51:5 | 1:15:18; | 1:56:6 | 17; 1:41:1, | nt [1] - |
| manager [5] - | 1:16:12; | memory [7] - | 11, 19; | 1:48:13 |
| 1:2:12; 1:3:7; | 1:17:4; | 1:7:10; | 1:42:3, 8, 13; | Miss [3]- |
| 1:4:10, 14; | 1:19:13; | 1:20:1, 9, 15; | 1:43:6, 9, 17; | 1:5:18; |
| 1:5:7 | 1:21:9, 13; | 1:24:12; | 1:44:2, 7, 12; | 1:23:12; |
| March [9] - | 1:23:4; | 1:25:16; | 1:45:5, 15; | 1:25:4 |
| 1:35:6; | 1:26:15; | 1:39:13 | 1:51:17; | model [1] - |
| 1:45:11, 14, | 1:29:6; | mention [1] - | 1:52:5, 16; | 1:14:12 |


| moment [1] - | 1:34:7, 10 | 1:37:7 | 1:7:1 | 1:2:13; |
| :---: | :---: | :---: | :---: | :---: |
| 1:19:6 | name [13] - | no-value [4] - | notify [1] - | 1:6:11; |
| money [1] - | 1:12:7; | 1:10:13; | 1:9:1 | 1:11:4; |
| 1:29:16 | 1:28:17; | 1:14:15; | notwithstandin | 1:13:2, 12; |
| months [5] - | 1:30:19; | 1:15:1; | g [1] - 1:46:8 | 1:14:9; |
| 1:17:5; | 1:31:2; | 1:17:3 | number [5] - | 1:16:4; |
| 1:36:10; | 1:33:7, 9, 15; | none [8] - | 1:3:13; | 1:18:11; |
| 1:39:7; | 1:34:3; | 1:5:6; 1:6:19; | 1:30:3; | 1:25:19; |
| 1:42:11; | 1:36:4, 6; | 1:9:1; | 1:39:6; | 1:26:2; |
| 1:46:4 | 1:37:19; | 1:17:18; | 1:40:8; | 1:29:16; |
| moratorium [2] | 1:39:11 | 1:38:6; | 1:49:6 | 1:30:15; |
| - 1:5:14; | names [2] - | 1:42:8; | numerous [1] - | 1:31:5; |
| 1:40:7 | 1:10:15; | 1:55:6; | 1:23:13 | 1:37:9, 18; |
| morning [4] - | 1:27:15 | 1:56:4 | O'Malley [1] - | 1:38:8, 10; |
| 1:2:4; 1:28:6; | nature [2] - | nonofficial [1] - | 1:12:7 | 1:46:18; |
| 1:32:11; | 1:21:14; | 1:56:7 | object [2] - | 1:51:8; |
| 1:52:13 | 1:49:3 | nontransferabl | 1:21:17; | 1:53:6, 8; |
| motion [24] - | necessarily [3] | e [4] - | 1:29:13 | 1:54:17 |
| 1:4:9, 19; | - 1:10:6; | 1:12:11; | objections [1] - | open [2]- |
| 1:5:1; 1:6:5, | 1:15:13; | 1:14:15 | 1:20:13 | 1:31:18; |
| 14; 1:8:7, 15; | 1:16:19 | 1:15:2; | obtain [1] - | 1:42:19 |
| 1:17:2, | necessary [1] - | 1:17:3 | 1:13:10 | opened [1] - |
| 13-14; | 1:49:15 | Norfolk [1] - | occurred [1] - | 1:32:11 |
| 1:41:3, 16, | need [1] - | 1:58:3 | 1:34:2 | operation [1] - |
| 18; 1:42:3, | 1:33:1 | NOT [2] - | October [1] - | 1:17:6 |
| 16; 1:43:18; | negligent [1] - | 1:57:3; | 1:34:5 | opinion [1] - |
| 1:44:2; | 1:9:14 | 1:58:16 | OF [5] - 1:1:1; | 1:35:17 |
| 1:52:6, | neighborhood | Notary [3] - | 1:58:16 | opportunities |
| 15-16; | [11] - 1:17:7; | 1:57:5; | offense [1] - | [2]-1:47:5; |
| 1:53:5, 17; | 1:19:1; | 1:58:4, 14 | 1:35:15 | 1:50:7 |
| 1:55:14, 17 | 1:27:7; | notations [1] - | offers [1] - | opportunity |
| motion's [1] - | 1:28:4, 9; | 1:57:4 | 1:26:6 | [16]-1:8:10; |
| 1:54:19 | 1:32:16; | note [2] | officer [2] - | 1:19:1, 3, |
| motor [1] - | 1:34:3; | 1:15:15; | :14:2; | 9-10; |
| 1:54:13 | 1:35:1; | 1:57:3 | 1:54:6 | 1:22:12; |
| move [4]- | 1:49:7; | noted [1] | OFFICIAL [1] - | 1:23:2; |
| 1:15:18; | 1:51:4, 7 | 1:57:15 | 1:1:17 | 1:30:12; |
| 1:16:11; | never [1] - | nothing [1] - | offset [1] - | 1:36:11; |
| 1:29:17; | 1:50:4 | 1:51:15 | 1:4:16 | 1:44:15; |
| 1:46:5 | nice [1] - | notice [2] - | once [2] - | 1:45:6; |
| moving [2]- | 1:37:13 | 1:4:12; | 1:10:4; | 1:46:7; |
| 1:7:3; 1:26:3 | nips [3] - | 1:46:4 | 1:26:18 | 1:49:6, 8, 17; |
| multiple [3] - | 1:32:13, 18; | notified [1] - | one [23] - | 1:54:8 |


| opposed [10] - | 1:36:9; | - 1:20:7 | 1:40:5; | plans [3] - |
| :---: | :---: | :---: | :---: | :---: |
| 1:5:6; 1:6:19; | 1:46:16; | participation | 1:41:4; | 1:15:1; |
| 1:9:1; | 1:48:11 | [2]-1:20:12; | 1:49:11; | 1:17:19; |
| 1:17:19; | owned [1] - | 1:21:8 | 1:53:14 | 1:40:11 |
| 1:24:9; | 1:31:4 | particularized | people [9] - | plea [1] - |
| 1:42:9; | owner [8] | [1] - 1:48:9 | 1:4:5; | 1:24:14 |
| 1:53:3; | 1:7:12; | particularly [4] | 1:18:19; | plenty [1] - |
| 1:55:6; | 1:11:1, 13; | - 1:15:11; | 1:27:1; | 1:49:5 |
| 1:56:4 | 1:12:2, 9, 14; | 1:22:3; | 1:28:7; | Plough [2] - |
| opposition [1] | 1:33:11; | 1:47:4, 9 | 1:32:12; | 1:12:1; |
| - 1:12:16 | 1:36:8 | parties [1] - | 1:36:13; | 1:15:9 |
| order [1] - | owners [1] - | 1:12:17 | 1:37:6; | point [6] - |
| 1:29:16 | 1:12:16 | pass [1] - | 1:50:12, 14 | 1:16:14; |
| orders [1] - | P-A-N-I-C-O [1] | 1:32:4 | permit [1] - | 1:24:19; |
| 1:47:8 | - 1:10:18 | passed [1] - | 1:7:9 | 1:25:9; |
| originally [1] - | package [3] - | 1:35:6 | person [1] - | 1:27:16; |
| 1:3:5 | 1:29:8; | past [2] - | 1:34:19 | 1:31:11; |
| otherwise [1] - | 1:30:3, 6 | 1:16:18; | personal [2] - | 1:49:13 |
| 1:29:18 | Padrig [1] - | 1:51:3 | 1:24:18; | points [1] - |
| ourselves [1] - | 1:12:6 | PATEL [1] - | 1:41:14 | 1:31:5 |
| 1:30:12 | PAGE [1] - | 1:25:10 | Persons [1] - | police [2] - |
| outdoor [1] - | 1:57:6 | Patel [17] - | 1:7:17 | 1:14:2; |
| 1:7:7 | PANICO [4] - | 1:24:4, 7-8, | persons [1] - | 1:19:16 |
| outlet [1] - | 1:10:16; | 11, 15, 19; | 1:9:11 | POLICE [30] - |
| 1:29:14 | 1:11:2; | 1:25:7, 17; | perspective [1] | 1:2:16; 1:3:3; |
| outlets [1] - | 1:14:4; | 1:26:15; | - 1:39:19 | 1:4:8; 1:5:4; |
| 1:31:15 | 1:15:3 | 1:36:9; | persuaded [1] - | 1:6:8, 17; |
| outlined [1] | Panico [1] | 1:37:10, 16; | 1:16:19 | 1:8:3, 14, 18; |
| 1:52:9 | 1:10:17 | 1:46:4; | petitioner [1] - | 1:14:7; |
| outright [2] - | paperwork [1] - | 1:49:17; | 1:10:18 | 1:15:5; |
| 1:41:12; | 1:8:11 | 1:50:3; | pint [1] - | 1:16:1; |
| 1:42:10 | parked [1] | 1:51:5; | 1:32:18 | 1:17:12, 17; |
| outstanding [1] | 1:32:3 | 1:52:11 | place [6] - | 1:22:1, 14; |
| - 1:2:17 | parking [3] - | Patel's [1] - | 1:19:15; | 1:33:14; |
| overrides [1] - | 1:29:5; | 1:31:9 | 1:20:9; | 1:38:18; |
| 1:48:9 | 1:31:14, 18 | patio [1] - | 1:29:15; | 1:41:17; |
| oversimplified | part [3] - | 1:7:7 | 1:33:18; | 1:42:2, 6; |
| [1]-1:23:12 | 1:7:11; | patron [1] - | 1:40:7; | 1:43:4, 19; |
| overturn [1] - | 1:15:14; | 1:13:4 | 1:50:5 | 1:44:5; |
| 1:50:1 | 1:30:15 | pedestrian [1] - | plan [3] - | 1:45:4; |
| own [6] - | participate [1] - | 1:32:9 | 1:7:12; | 1:48:19; |
| 1:17:10; | 1:20:4 | pending [6] - | 1:39:4; | 1:52:14, 19; |
| 1:34:14; | participated [1] | 1:4:13; 1:6:6; | 1:41:8 | 1:55:15; |


| 1:56:1 | 1:20:14; | 1:36:8; | quarters [1] - | 1:50:2; |
| :---: | :---: | :---: | :---: | :---: |
| Police [3] - | 1:53:13; | 1:43:1 | 1:32:17 | 1:53:2, 4; |
| 1:1:5; | 1:55:2 | protect [1] - | questions [1] - | 1:54:5, 11; |
| 1:19:16; | presently [1] - | 1:15:12 | 1:12:19 | 1:55:4; |
| 1:20:4 | 1:12:4 | protecting [2] - | quick [1] - | 1:56:2 |
| policeman [1] - | prevent [1] - | 1:47:13; | 1:25:11 | Reardon [3] - |
| 1:13:2 | 1:4:16 | 1:48:5 | quickly [1] - | 1:1:6; 1:2:10; |
| policy [2] | previous [1] - | provides [1] - | 1:44:8 | 1:43:11 |
| 1:35:13 | 1:12:8 | 1:29:13 | quite [4]- | reason [4] - |
| 1:47:1 | principal [1] - | Public [3] - | 1:14:5; | 1:18:6; |
| Polish [2] - | 1:47:13 | 1:57:5; | 1:26:7; | 1:30:8; |
| 1:2:12; | probation [1] - | 1:58:4, 14 | 1:36:17; | 1:46:14; |
| 1:4:12 | 1:54:15 | public [15] - | 1:46:19 | 1:57:3 |
| population [3] | problem [3] - | 1:10:3; | quorum [2]- | REASON [6] - |
| - 1:30:4, 10 | 1:31:16; | 1:21:15; | 1:4:4; 1:9:12 | 1:57:7 |
| position [3] - | 1:37:2 | 1:22:19; | raised [2] - | reasoned [1] - |
| 1:3:8; 1:21:4; | problems [1] - | 1:26:12, 14; | 1:13:18; | 1:46:17 |
| 1:49:16 | 1:3:1 | 1:27:11; | 1:16:3 | reasoning [2] - |
| positive [2] - | proceedings | 1:33:4; | rate [1] - | 1:35:13; |
| 1:16:17; | [1]-1:58:8 | 1:35:5; | 1:30:6 | 1:52:9 |
| 1:43:12 | process [2] - | 1:36:2; | RE [1] - 1:1:3 | reasons [2]- |
| possession [1] | 1:3:17; | 1:38:4; | read [4]- | 1:14:9; |
| - 1:46:6 | 1:14:14 | 1:46:19; | 1:26:7; | 1:24:13 |
| possible [1] - | produces [1] - | 1:47:14; | 1:34:11; | received [1] - |
| 1:25:11 | 1:31:16 | 1:48:6; | 1:49:12; | 1:3:2 |
| potential [3] - | profit [2] - | 1:56:6 | 1:57:14 | receiving [1] - |
| 23:7 | 1:31:6; | purchase [1] - | readiness [1] - | 1:4:14 |
| 1:25:19; | 1:35:15 | 1:26:6 | 1:39:18 | recent [1] - |
| 1:46:1 | Proof [1] - | purchased [1] - | reading [2]- | 1:39:7 |
| preference [1] | 1:17:9 | 1:32:18 | 1:34:4; | Recess [2] - |
| -1:21:7 | properties [1] - | Puritan [2] - | 1:57:2 | 1:44:10 |
| premise [1] - | 1:12:14 | 1:33:12, 16 | really [5] - | recess [4] - |
| 1:27:3 | property [1] - | purpose [4] - | 1:25:10; | 1:23:1; |
| premises [1] - | 1:29:2 | 1:24:9; | 1:28:10; | 1:42:17; |
| 1:7:6 | Prospect [12] - | 1:27:5, 9 | 1:35:1, 6; | 1:43:18; |
| prepared [3] - | 1:18:14; | 1:51:14 | 1:46:8 | 1:44:14 |
| 1:3:19; | 1:23:16; | purposes [2] - | REARDON [14] | recommendati |
| 1:16:11; | 1:28:2; | 1:50:10; | - 1:5:3; | on [1] - |
| 1:49:16 | 1:29:3, 5, 9; | 1:51:12 | 1:21:1; | 1:17:4 |
| present [9]- | 1:31:19; | pursuit [1] - | 1:23:5; | reconsider [1] |
| 1:4:5; 1:8:2; | 1:32:14; | 1:12:11 | 1:27:2, 6; | - 1:52:1 |
| 1:9:13, 18; | 1:33:12; | put [1] - | 1:42:7; | reconsideratio |
| 1:19:7; | 1:34:2; | 1:42:10 | 1:44:6; | n [3]-1:24:5; |


| 1:48:16; | reinstated [2] - | s [1] - | [1]-1:4:15 | 1:20:8; |
| :---: | :---: | :---: | :---: | :---: |
| 1:52:7 | 1:24:8; | 1:31:10 | rest [1] - | 1:23:18; |
| RECORD [1] - | 1:27:11 | representative | 1:41:2 | 1:43:2 |
| 1:1:17 | reinstatement | [1]-1:19:18 | restatement [1] | revoke [3] - |
| record [19] - | [1]-1:27:4 | represented [2] | -1:10:10 | 1:23:15; |
| 1:8:2; | reject [2] - | - 1:19:19; | Restaurant [2] | 1:24:6; |
| 1:10:15; | 1:52:6 | 1:25:18 | - 1:9:6; | 1:53:19 |
| 1:14:3; | relate [1] | REPRODUCTI | 1:12:9 | revoked [2] - |
| 1:18:7; | 1:5:19 | ON [1] - | restaurant [3]- | 1:35:7, 11 |
| 1:20:16; | related [2] - | 1:58:16 | 1:11:1; | revoking [1] - |
| 1:27:15; | 1:3:6; 1:35:8 | request [2] - | 1:13:4; | 1:55:8 |
| 1:28:17; | relative [1] - | 1:13:10; | 1:33:11 | rid [1] - 1:37:2 |
| 1:33:7; | 1:14:15 | 1:24:7 | restaurants [1] | right-hand [1] - |
| 1:35:9; | relatively [2] - | requestor [1] - | - 1:29:10 | 1:31:19 |
| 1:36:5; | 1:3:12; | 1:18:16 | result [2] - | road [2] - |
| 1:42:18; | 1:31:14 | required [1] - | 1:25:1; | 1:14:16; |
| 1:44:13; | released [1] - | 1:7:12 | 1:48:12 | 1:49:4 |
| 1:45:1, 10; | 1:22:11 | required) [1] - | resulted [2] - | ROBERT [30] - |
| 1:46:8; | relevant [1] | 1:57:5 | 1:16:17; | 1:2:16; 1:3:3; |
| 1:53:15; | 1:15:11 | requirements | 1:20:8 | 1:4:8; 1:5:4; |
| 1:57:15; | remaining | [1]-1:17:8 | return [1] - | 1:6:8, 17; |
| $1: 58: 8$ | $1: 16: 4$ remains | $\underline{\text { rescind [ }} \mathbf{\text { 1 }}$ ] - | 1:24:15 returning | $\begin{aligned} & 1: 8: 3,14,18 \\ & 1: 14: 7 \end{aligned}$ |
| 1:3:5 | $\frac{\text { remains }}{\text { 1:21:3 }}$ | 1.3.18, 1:52:2, 8 | $\frac{\text { returning }}{\text { 1:42:19 }}$ | 1:15:5; |
| recusement [1] | remarks [1] | reserve [1] - | Reuben [2] - | 1:16:1; |
| -1:3:18 | 1:27:16 | 1:21:18 | 1:13:3; | 1:17:12, 17; |
| Redemption [1] | remove [1] - | resident [1] - | 1:14:1 | 1:22:1, 14; |
| - 1:37:3 | 1:30:14 | 1:33:10 | REUBEN [1] - | 1:33:14; |
| reflection [1] - | renew [2] - | residential [1] - | 1:14:3 | 1:38:18; |
| 1:3:10 | 1:54:2 | 1:32:16 | review [11] - | 1:41:17; |
| regard [1] - | reopening [1] - | resolution [1] - | 1:6:6; 1:22:5, | 1:42:2, 6; |
| 1:23:14 | 1:24:10 | 1:7:8 | 12; 1:23:2; | 1:43:4, 19; |
| registered [1] - | repeated [1] - | RESPECT [1] - | 1:40:5; | 1:44:5; |
| 1:6:1 | 1:50:6 | 1:58:17 | 1:41:5; | 1:45:4; |
| regret [2] - | Reporter [1] | respect [3] - | 1:42:10, 18; | 1:48:19; |
| 1:9:19; | 1:58:13 | 1:3:14; | 1:44:15; | 1:52:14, 19; |
| 1:10:5 | REPORTER [1] | 1:40:11; | 1:53:15 | 1:55:15; |
| regular [1] - | - 1:58:17 | 1:47:1 | reviewed [2] - | 1:56:1 |
| 1:46:10 | REPORTERS | respectable [1] | 1:17:5; | Robert [2] - |
| regulations [3] | [1]-1:1:16 | - 1:37:13 | 1:45:1 | 1:1:5; 1:2:9 |
| - 1:5:11; | represent [1] | $\underline{\text { response [1] - }}$ | reviewing [1] - | room [1] - |
| 1:35:3; | 1:18:19 | 1:40:12 | 1:5:10 | 1:26:19 |
| 1:46:18 | representation | responsibility | revocation [3] - | Room [2] - |


| 1:1:11; 1:2:7 | second [12] - | September [1] | 1:5:2; 1:6:16; | 1:27:15; |
| :---: | :---: | :---: | :---: | :---: |
| route [1] - | 1:4:18; 1:5:9; | -1:8:9 | 1:8:17; | 1:28:17; |
| 1:36:19 | 1:6:8; 1:8:14; | serve [1] - | 1:17:16; | 1:31:2; |
| RUBIN [1] - | 1:11:8; | 1:19:17 | 1:42:5; | 1:33:6; |
| 1:13:3 | 1:12:1; | service [1] - | 1:44:4; | 1:36:4 |
| rule [1] - | 1:17:12; | 1:10:3 | 1:52:18; | spite [1] - |
| 1:26:11 | 1:31:11; | services [1] - | 1:55:2, 19 | 1:50:9 |
| rules [6]- | 1:32:8; | 1:39:8 | simply [3] - | spring [2] - |
| 1:5:11; | 1:41:18; | session [1] - | 1:3:18; | 1:45:12, 16 |
| 1:30:3; | 1:43:19; | 1:42:19 | 1:29:18; | Square [5] - |
| 1:34:14; | 1:52:15 | set [5] - | 1:51:12 | 1:11:13; |
| 1:35:3; | seconded [10] | 1:23:11; | sitting [3] - | 1:13:14; |
| 1:46:10; | -1:5:1; | 1:41:15; | 1:32:19; | 1:29:7; |
| 1:48:7 | 1:6:15; | 1:48:1; | 1:34:16; | 1:33:10, 17 |
| run [1] - | 1:8:16; | 1:58:7, 9 | 1:51:9 | ss [1] - 1:58:3 |
| 1:37:13 | 1:17:15; | seven [1] - | situation [1] - | STAFF [1] - |
| S-O-U-S-A [1] - | 1:42:4; | 1:34:19 | 1:25:13 | 1:1:7 |
| 1:36:7 | 1:44:3; | several [3] - | six [2] - | staff [1] - |
| safe [1] - | 1:52:17; | 1:26:6; | 1:17:5; | 1:10:2 |
| 1:34:6 | 1:55:1, 16, | 1:49:5; | 1:49:1 | stage [1] - |
| safety [1] - | 18 | 1:54:8 | small [1] - | 1:23:11 |
| 1:47:14 | see [8] - | severe [1] - | 1:31:15 | stand [3] - |
| sale [7] - | 1:10:8; | 1:50:15 | soft [1] - | 1:47:10; |
| 1:11:9, 18; | 1:15:12; | SHEET [1] - | 1:46:7 | 1:48:3, 7 |
| 1:24:9, 17; | 1:18:12, 15; | 1:57:1 | somewhere [1] | standards [3] - |
| 1:27:5; | 1:28:11; | sheet [2] - | - 1:37:7 | 1:10:12; |
| 1:35:11, 16 | 1:33:19; | 1:57:3 | sorry [1] - | 1:47:19; |
| sales [1] - | 1:37:11; | Sheldon [1] - | 1:14:4 | 1:48:2 |
| 1:35:4 | 1:50:16 | 1:13:8 | Sort've [4] - | stands [1] - |
| SAME [1] - | seeing [1] - | shortcomings | 1:19:12; | 1:55:9 |
| 1:58:16 | 1:38:6 | [1] - 1:51:5 | 1:21:14; | Stars [1] - |
| satisfactory [1] | sell [7] - | Shorthand [1] - | 1:39:18; | 1:12:1 |
| - 1:2:15 | 1:23:16; | 1:58:13 | 1:46:10 | Stars' [1] - |
| satisfied [3] - | 1:25:11, | $\underline{\text { sic [1] - 1:13:3 }}$ | sound [1] - | 1:15:9 |
| 1:3:11, 16; | 14-15; | sidewalk [1] - | 1:25:3 | started [1] - |
| 1:44:19 | 1:37:11; | 1:7:7 | SOUSA [1] - | 1:5:10 |
| scheduled [2] - | 1:46:5; | Sign [1] - | 1:36:6 | startled [1] - |
| 1:8:8; | 1:49:9 | 1:57:4 | Sousa [1] - | 1:32:2 |
| 1:49:12 | selling [3] - | signal [1] - | 1:36:6 | state [7] - |
| seasonal [1] - | 1:35:9; | 1:41:13 | speed [1] - | 1:10:14; |
| 1:7:7 | 1:50:10 | signatures [1] - | 1:22:7 | 1:17:10; |
| seat [1] - | send [1] - | 1:11:6 | spell [6] - | 1:27:14; |
| 1:26:16 | 1:4:12 | signify [9] - | 1:10:14; | 1:30:2, 13; |


| 1:33:6; | stores [6] - | 1:25:3 | 1:57:3 | training [2] - |
| :---: | :---: | :---: | :---: | :---: |
| 1:36:4 | 1:29:8, 17; | support [8] - | Third [1] - | 1:17:9 |
| stating [1] - | 1:30:3, 6; | 1:11:5; | 1:7:4 | TRANSCRIPT |
| 1:52:3 | 1:33:18; | 1:13:2, 10, | third [1] - | [1]-1:58:16 |
| status [1] - | 1:34:3 | 15; 1:15:8, | 1:11:12 | transcript [4]- |
| 1:6:7 | Street [7] - | 16; 1:48:15; | THIS [1] - | 1:57:2, 4, 14 |
| stenographer | 1:28:1, 15; | 1:54:18 | 1:58:16 | Tremont [4] - |
| [1]-1:10:17 | 1:31:4; | survive [1] - | thoughts [1] - | 1:28:1, 15; |
| step [2] - | 1:32:1, 10; | 1:29:19 | 1:15:18 | 1:31:4; |
| 1:25:14; | 1:37:1; | suspended [1] | three [9]- | 1:32:9 |
| 1:26:15 | 1:51:10 | -1:35:12 | 1:6:10; | tried [2] - |
| steps [6] - | street [3] - | TAI [3] - | 1:11:3, 11; | 1:47:5; |
| 1:4:15; | 1:28:5; | 1:33:8, 16 | 1:13:17; | 1:51:9 |
| 1:7:12; | 1:36:18; | Tai [1]-1:33:8 | 1:16:3; | true [1] - |
| 1:9:17; | 1:51:9 | ten [4]- | 1:29:8; | 1:58:8 |
| 1:10:11; | subject [1] | 1:21:19; | 1:32:17; | trust [2] - |
| 1:39:17; | 1:17:7 | 1:23:1; | 1:54:9, 15 | 1:35:1; |
| 1:40:10 | submitted [2] - | 1:27:14; | three-quarters | 1:54:14 |
| stern [1] - | 1:11:5; | 1:44:14 | [1]-1:32:17 | tunnel [1] - |
| 1:23:14 | 1:12:6 | tenure [1] - | TIME [1] - | 1:13:14 |
| STEVE [1] - | subscribe [1] - | 1:49:3 | 1:1:14 | turn [3] - |
| 1:30:19 | 1:57:15 | terms [8] - | TO [1] - | 1:12:19; |
| Steve [1] - | subsequently | 1:4:5; 1:6:9; | 1:58:16 | 1:31:19; |
| 1:30:19 | [1]-1:46:11 | 1:7:8; | today [2] - | 1:45:7 |
| STEVEN [2] - | substantial [2] | 1:15:11; | 1:19:7; | turns [1] - |
| 1:18:19; | - 1:20:6; | 1:16:14; | 1:27:3 | 1:37:13 |
| 1:31:3 | 1:46:1 | 1:17:5; | today's [1] - | two [9]- |
| still [6] - | substantially | 1:23:7; | 1:23:7 | 1:6:13; 1:8:5; |
| 1:5:13; | [2]-1:32:7; | 1:48:13 | Tom [1] - | 1:11:11; |
| 1:15:4; | 1:51:13 | testimony [10] | 1:43:15 | 1:27:1; |
| 1:23:19; | substantive [1] | - 1:10:7; | took [8] - | 1:29:4; |
| 1:36:17; | - 1:44:17 | 1:21:12, 19; | 1:13:6; | 1:31:5; |
| 1:43:3; | sudden [1] - | 1:22:2, 4, 7, | 1:34:13; | 1:43:9; |
| 1:46:6 | 1:36:12 | 9; 1:26:12; | 1:44:15; | 1:48:17; |
| stoops [1] - | suffer [2] - | 1:34:4; | 1:45:9, 18; | 1:53:6 |
| 1:32:19 | 1:50:15; | 1:54:6 | 1:46:3; | type [1] - |
| store [9]- | 1:51:4 | THE [6] - | 1:47:10; | 1:34:1 |
| 1:24:2, 10; | sufficiently [1] | 1:1:17; | 1:49:14 | typically [1] - |
| 1:28:7; | - 1:45:1 | 1:27:4; | towards [1] - | 1:10:6 |
| 1:31:13, | suggestion [1] | 1:58:16 | 1:29:17 | UNDER [1] - |
| 18-19; | - 1:22:16 | themselves [1] | traffic [3] - | 1:58:17 |
| 1:32:5; | summary [2] - | - 1:21:16 | 1:31:16; | under [6] - |
| 1:37:6, 14 | 1:10:11; | therefor [1] - | 1:32:6 | 1:9:15; |


| 1:11:14; | 1:10:13; | violations [3] - | whatsoever [2] | years [4] - |
| :---: | :---: | :---: | :---: | :---: |
| 1:12:4; | 1:14:15; | 1:34:7; | - 1:27:10; | 1:3:13; |
| 1:16:5, 9; | 1:15:1; | 1:46:11; | 1:51:16 | 1:40:8; |
| 1:19:5 | 1:16:9; | 1:47:2 | WHEREOF [1] | 1:49:1; |
| underhanded | 1:17:3; | vodka [1] - | - 1:58:9 | 1:54:15 |
| [2]-1:29:17; | 1:24:16; | 1:32:18 | whole [2] - |  |
| 1:30:14 | 1:47:12; | voice [2]- | 1:30:5; |  |
| understood [3] | 1:48:4 | 1:19:2 | 1:51:13 |  |
| -1:15:14; | vehicle [3] - | volume [1] - | willing [2]- |  |
| 1:24:12; | 1:31:16; | 1:57:4 | 1:20:3, 13 |  |
| 1:46:13 | 1:39:3; | vote [3] - | windfall [1] - |  |
| unfair [1] - | 1:54:13 | 1:3:19; | 1:50:16 |  |
| 1:31:6 | vehicles [2] - | 1:6:11; | wine [6] - |  |
| unfortunate [1] | 1:5:15 | 1:9:10 | 1:7:6; |  |
| - 1:54:12 | vein [1] - | voted [1] - | 1:11:18; |  |
| unfortunately | 1:12:13 | 1:23:15 | 1:12:11; |  |
| [1]-1:54:18 | vet [1] - | votes [1] - | 1:13:10; |  |
| unit [1] - | 1:47:16 | 1:44:18 | 1:16:4; |  |
| 1:12:2 | vice [1] - | waive [1] - | 1:17:3 |  |
| universally [1] | 1:35:8 | 1:20:13 | winter [3] - |  |
| - 1:40:8 | vice-related [1] | wakened [1] - | 1:23:17; |  |
| UNLESS [1] - | - 1:35:8 | 1:28:5 | 1:45:11, 16 |  |
| 1:58:17 | Victor [1] - | walk [3] - | wish [1] - |  |
| unusual [1] - | 1:18:3 | 1:28:5; | 1:37:15 |  |
| 1:21:14 | videotaped [1] | 1:33:16; | wishes [1] - |  |
| up [12] - | - 1:37:9 | 1:37:6 | 1:22:18 |  |
| 1:5:12; | view [3] - | WALTER [1] - | WITNESS [1] - |  |
| 1:21:3; | 1:16:14; | 1:36:6 | 1:58:9 |  |
| 1:22:7; | 1:24:19; | Walter [1] - | work-related |  |
| 1:23:1; | 1:46:9 | 1:36:6 | [1]-1:3:6 |  |
| 1:26:18; | VINCENT [4] - | warnings [1] - | writing [1] - |  |
| 1:32:9; | 1:10:16; | 1:23:14 | 1:13:15 |  |
| 1:36:13; | 1:11:2; | ways [1] - | wrote [1] - |  |
| 1:41:15; | 1:14:4; | 1:50:7 | 1:34:12 |  |
| 1:50:19; | 1:15:3 | Wednesday [1] | www. |  |
| 1:52:10 | Vincent [1] - | - 1:9:12 | reportersinc. |  |
| updated [1] - | 1:10:17 | Wednesday's | com [1] - |  |
| 1:7:19 | violate [1] - | [1]-1:43:13 | 1:1:18 |  |
| uphold [1] - | 1:48:7 | week [2] - | year [3] - |  |
| $1: 49: 19$ <br> upstairs [1] - | $\frac{\text { violated [1] - }}{1: 35: 1}$ | $\begin{aligned} & 1: 11: 16 ; \\ & 1: 13: 5 \end{aligned}$ | $\begin{aligned} & 1: 45: 10 \\ & 1: 54: 7 \end{aligned}$ |  |
| $\frac{\text { upstairs }}{1: 18: 9}$ | violation [1] | 1:13:5 welfare [1] - | $1: 54: 7$ year-by-year |  |
| value [8] - | 1:48:13 | 1:47:14 | [1] - 1:54:7 |  |

