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    CAMBRIDGE LICENSE COMMISSION HEARING
                CITY OF CAMBRIDGE
IN RE: LICENSE COMMISSION GENERAL HEARING
LICENSE COMMISSION BOARD MEMBERS:
CHAIR ANDREA JACKSON
POLICE COMMISSIONER ROBERT C. HAAS
FIRE CHIEF GERALD REARDON
STAFF: EXECUTIVE DIRECTOR ELIZABETH LINT
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AT: Michael J. Lombardi Building Basement Conference Room 831 Massachusetts Avenue Cambridge, Massachusetts 02139

DATE: March 18, 2014

TIME: 6:06 p.m.
$\qquad$ REPORTERS, INC. $\qquad$
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March 18, 2014

EXECUTIVE DIRECTOR ELIZABETH LINT: We
would like to get started. If anyone has a cell
phone on, we would appreciate it if you would
turn it off. And we'll also ask when you come
forward to really speak loud because we can't
hear with the fans on.

This is the License Commission General

Hearing. It is Tuesday evening, March 18, 2014 at 6:06 p.m. We are in the Michael J. Lombardi

Building, 831 Massachusetts Avenue, Basement Conference Room.

Before you are the commissioners Chair

Andrea Jackson, Fire Chief Gerald Reardon and

Police Commissioner Robert Haas.

## APPLICATION: THE GINGER EXCHANGE

EXECUTIVE DIRECTOR ELIZABETH LINT: The
first matter is Application, Inman Exchange,

Inc., d/b/a The Ginger Exchange. Christine Chan,

Manager, holder of an all alcoholic beverages
restaurant license and entertainment license at

1287 Cambridge Street has applied to amend their current entertainment license to include Trivia and a TV/Video Screen.

CHAIR ANDREA JACKSON: Good evening.

CHRISTINE CHAN: Good evening.

CHAIR ANDREA JACKSON: Could you please
state your name for the record, spelling your
last name, and if you could speak up.

CHRISTINE CHAN: Christine Chan, $\mathrm{C}-\mathrm{H}-\mathrm{A}-\mathrm{N}$.

CHAIR ANDREA JACKSON: And you are
requesting an amendment to your current
entertainment license to include trivia and a TV

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video screen, is that correct?
    CHRISTINE CHAN: That's correct.
    CHAIR ANDREA JACKSON: Why are you
    looking for that now instead of when you first
    applied?
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    CHRISTINE CHAN: As a new business owner,
    I was feeling out the business and just feeling
    out the neighborhood, so just adding it now, two
years later.
CHAIR ANDREA JACKSON: You have been in
business how long?
CHRISTINE CHAN: Almost four years how.
CHAIR ANDREA JACKSON: How is it going
for you now?
CHRISTINE CHAN: There's changing
demographics to the area and in the neighborhood
but adjusting to things.
CHAIR ANDREA JACKSON: Okay. There's no
live entertainment, you are not looking for live entertainment? Just trivia?

CHRISTINE CHAN: Yes. Perhaps at a later point, I might be looking into live entertainment.

CHAIR ANDREA JACKSON: I'm not sure if
where you are at is zoned for live entertainment.

But we won't address that since it is not before us tonight. So tonight is just for the trivia.

Any questions?

POLICE COMMISSIONER ROBERT HAAS: NO
questions.

FIRE CHIEF GERALD REARDON: No questions.

CHAIR ANDREA JACKSON: I make a motion to
approve the amendment to the current license to
include trivia and a TV video screen, is there a second?

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    FIRE CHIEF GERALD REARDON: Second.
    CHAIR ANDREA JACKSON: All in favor
signify saying aye.
    POLICE COMMISSIONER ROBERT HAAS: Aye.
    FIRE CHIEF GERALD REARDON: Aye.
    CHAIR ANDREA JACKSON: You are all set.
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Thank you.
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APPLICATION: EVELYN \& ANGEL'S
EXECUTIVE DIRECTOR ELIZABETH LINT:

Application: Evelyn \& Angel's, LLC, Yalonda

Howze, Manager. Holder of a common victualer
license at 1702 Massachusetts Avenue has applied
to amend their common victualer license to
include 10 additional seats on a seasonal outdoor
patio on the city sidewalk.

CHAIR ANDREA JACKSON: Good evening.

YALONDA HOWZE: Good evening.

CHAIR ANDREA JACKSON: Please state your name for the record, spelling your last name, and if you can speak up.

YALONDA HOWZE: Yalonda Howze, H-O-W-Z-E.

CHAIR ANDREA JACKSON: And you are
looking to amend your current license to include ten additional seats on a seasonal patio?

YALONDA HOWZE: Yes.

CHAIR ANDREA JACKSON: Why are you
looking to do it now versus when you first got your license? I know you just recently got your license, is that correct?

YALONDA HOWZE: In the winter. We are
looking forward to the summer. And the seating so far has gone well that we have added, and we think it will be great for the summer to have outdoor seats, particularly along that strip of

Mass Avenue where there isn't any outdoor seating where we are. And it would be nice if we could get a little more foot traffic for the summer as well.

CHAIR ANDREA JACKSON: Are there green card notifications required with this?

EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.

I have some of them. I see she has more.

A Sidewalk Obstruction Permit.

CHAIR ANDREA JACKSON: Is that included?

EXECUTIVE DIRECTOR ELIZABETH LINT: I
don't see it. That would be required.

CHAIR ANDREA JACKSON: Do you have a
permit from the Department of Public Works for a sidewalk permit?

YALONDA HOWZE: Yes. It was dropped off

I believe transferred from Mr. Best (phonetic).

CHAIR ANDREA JACKSON: Who?

EXECUTIVE DIRECTOR ELIZABETH LINT: He wouldn't give it to us

You would have to give it to us.

YALONDA HOWZE: I believe I do have it. (Looking through file) I'm not sure if this is it.

EXECUTIVE DIRECTOR ELIZABETH LINT: No.

You need -- she would need a Sidewalk

Obstruction Permit from Public Works, and if you have seen Vin Best, it is probably in the works.

YALONDA HOWZE: He came and then called and said it was all set.

EXECUTIVE DIRECTOR ELIZABETH LINT: You have to go to Public Works to pick it up and then we need a copy of it.

And you also need City Council approval.

Have you been to City Council?

## YALONDA HOWZE: Me personally been to

City Council? No.

EXECUTIVE DIRECTOR ELIZABETH LINT: So
you would have to also apply to City Council, so you would have to speak to the City Clerk and get on their next agenda. If you want to speak, then you need to be there and sign up, otherwise they'll just act on the application.

YALONDA HOWZE: I did do that
application, and then he came out after that to look at the space.

EXECUTIVE DIRECTOR ELIZABETH LINT: We
can check on that.

YALONDA HOWZE: And then we went in to
fill out the amendment for this.

EXECUTIVE DIRECTOR ELIZABETH LINT: I'll
check on that.

CHAIR ANDREA JACKSON: We can check and

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get back to you on it.
    FIRE CHIEF GERALD REARDON: Do you know
if he was talking ten seats, if that's the right
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number?

YALONDA HOWZE: He was deciding between
eight and ten and he came out to measure.
FIRE CHIEF GERALD REARDON: You don't
know if he found out what the answer is.
YALONDA HOWZE: He said one or the other
would be approved. And he called and said it was
fine, but $I$ don't know exactly what the license
is for.
EXECUTIVE DIRECTOR ELIZABETH LINT: I
will speak to him tomorrow.
CHAIR ANDREA JACKSON: So we can either
act on the matter this evening and make it
contingent on approval from Public Works or we
can put it over to our Decision hearing.

FIRE CHIEF GERALD REARDON: We can act on
it, and the only question would be either approve eight or ten, whatever they determine is the
right number for the square footage.

CHAIR ANDREA JACKSON: Can you put that
in the form of the a motion if you are so inclined.

FIRE CHIEF GERALD REARDON: I'm so
inclined.

So I make a motion to approve the addition of outdoor seating, eight or ten, seasonal patio on City sidewalk pending the proper paperwork from Public Works and City

Council.

And this will be contingent on the number
of seats, eight or ten, not to exceed ten,
predicated on Public Works' measurements.

CHAIR ANDREA JACKSON: Is there a second?

POLICE COMMISSIONER ROBERT HAAS: Second. CHAIR ANDREA JACKSON: Before 1 call the vote, are there any members the public that would like to be heard on this matter?

Seen none, all in favor signify by saying aye.

POLICE COMMISSIONER ROBERT HAAS: Aye.

FIRE CHIEF GERALD REARDON: Aye.

CHAIR ANDREA JACKSON: You are all set.

Thank you.

YALONDA HOWZE: Thank you.

REVOCATION: CAMPUS/MANRAY

EXECUTIVE DIRECTOR ELIZABETH LINT:

Revocation: F\&D Restaurant Corp., d/b/a

Campus/Manray, Donald Holland, Manager holder of an all alcoholic beverages restaurant license at

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21 Brookline Street and pending a change of
location address, 54·1-565 Massachusetts Avenue,
pursuant to M.G.L. C. 138 $77.
The licensing authorities may, after
hearing or reasonable opportunity therefore,
cancel any license issued under this chapter if
the licensee ceases to conduct the licensed
business.
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CHAIR ANDREA JACKSON: Good evening. ATTY. JAMES RAFFERTY: Good evening,

Madam Chair and Members the Commission. James Rafferty. I'm an attorney with law
office at 675 Mass Avenue in Cambridge. I'm
appearing in evening on behalf the licensee. Seated to my right is Donald Holland,

H-O-L-L-A-N-D. He was the principal of $F \& D$

Restaurant Corporation and he's also the manager
of record of Campus/Manray.

CHAIR ANDREA JACKSON: So, as you know, I

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counsel, we have this matter on our agenda this
evening, looking at a revocation.
Do you have anything you would like us to
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know?
ATTY. JAMES RAFFERTY: Well, sure.
To begin with, I'm not certain at the
moment what the status of the license is. I know
I had a conversation with Ms. Lint but the
Commission members might recall a couple months
ago the Commission approved a transfer of this
license to a location, the former Block Buster
retail location, on Mass. Ave, and that
application has been pending at the ABCC for some
time.
When $I$ checked on it last week, it still
had not been acted upon to the best of my
understanding.

That has led somewhat to complication, but it is true that the license has been inactive status for a considerable period of time. When we were last before the Commission, I recounted for the Commission all of the efforts that Mr. Holland had undertaken over the years to try to find a location.

It has been challenging. He has looked
at a number of locations. That time was
identified for the Commission on the locations he came close on, including the space controlled by MIT, that is now licensed by Moxa. Another place over near the former police station on Western Ave, he came very close. Spent a fair bit of time a year or two ago looking at trying to convert a portion of the Greek political club on Green Street to license the premise. There were access issues there.

Mr. Holland throughout all of this has
been of the firm belief he would like to see his business operate in Central Square. He feels firmly what he provided in Central Square was a unique opportunity and he has been encouraged over the years by others to reopen the business and try to find the location.

I have suggested to him that given the shrinking universe of opportunities he may wish to expand his search, but Mr. Holland has been exceptionally committed to Central Square and the belief what he provided was unique and that he wanted to find a location in Central Square that would work.

We thought we achieved that, frankly,
when the Block Buster space became available.

We came here in good faith with a letter
of intent from the landlord. The expectation,

Mr. Holland retained an architect, began doing design work for the space.

There was one stumbling block that Mr.

Holland discovered in that negotiation with the landlord. That had to do with the demolition clause. He has separate counsel that handles leasing matters for him. But the owner of the building made it clear that he has future plans for the building.

He's uncertain what they were. So he was
requiring Mr. Holland to except a one-year
demolition clause in his lease which meant all of
the improvements Mr. Holland would have put in
the space, the hundreds of thousands of dollars, he might have to walk away from within a year.

And that bogged down the negotiations for many
months. That space is still vacant, as I
understand it.
I did speak to the landlord as recently
as this morning to see whether that opportunity still remains.

I think it is fair to say in the eyes of the landlord it does not. He has made other arrangements.

We discussed the demolition aspect of it, and he said that the tenant he's negotiating with now understands that.

I explained to him that the type of infrastructure and work that Mr. Holland would have to put in or any restauranteur would put in would far exceed what a typical retail operation would be. And it wasn't financially sound for him to be able to -- for him to extend the type of resources it would take to build out this place.

Now I suspect if I'm sitting where the

Commission members are tonight who may think,
well, we have heard this story before and it has been a long time, and admittedly, it has been a
long time. But $I$ want --

CHAIR ANDREA JACKSON: On that point, if I may interrupt, let me recap how long of a time. Campus/Manray closed in 2005.

September of 2005 the Board voted for an
inactive all alcohol license until March 2006 .

January 7 the Board voted for an
extension for six months.

July 2007 the Board voted for a six-month
extension.

July 2008 the Board voted for a six-month extension.

May 2009 the Board for a six-month
extension.

March 2012 continued inactive status

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looking for a new location.
    January 2013 a three-month inactive
    status.
    And February of 2013 approved to transfer
license to 541 to 565 Mass Avenue.
    So here we are in March of 2014 and I see
no difference where we were before.
    ATTY. JAMES RAFFERTY: Well, there's a
difference, with all due respect. There's a
change of circumstances.
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    We filed the transfer.
    The transfer was approved. And there was
    an effort made to go into that location.
It is an important history, but $I$ would
suggest, Madam Chair, there's a much lengthier
history. There's a history that starts in 1963
when this man began a business in Central Square
and opened the High Five Pizza.

He spent his life career serving the

Central Square community. In 1978 he bought the building known -- the restaurant known as

Simonie's (phonetic) at 21 Brookline Street. He operated for two years and then he transformed
that into Campus/Manray in the early 1980s.

This was at a time when a there was
hostility towards certain elements in our
community, and he took on hosting Thursday nights
for -- he had one the mostly successful and well
regarded inclusive operations on Thursday nights.

He had a particular emphasis and served the gay
community. He received all types of awards over
the years. It was a welcoming and inclusive
place. He lost his lease from no fault of his
own and the Commission has been very
understanding of that, but he spent his entire
life in that business and in that location and
serving this community.

So the landlord there, frankly, made a
decision to build apartments. So he was out.

And he has been looking, searching. He's not a corporate operator. There have been corporate entities that have come in. Large changes have come into this city. Mr. Holland desires to operate this business. He has worked hard to do so.

And I think the policy behind the
inactive license is a sound one. Licenses should be used because in most cases, and nearly all
other jurisdictions, if that license isn't being used, then the public is being deprived of a
license because in most municipalities those licenses are based on quota, the number of people
that live in the city. In Cambridge we know that
is not the case. So it cannot be said in this
case Mr. Holland's retaining of his license as
inactive has prevented other licenses from coming
into the Central Square area. There have been
many successes. He is hoping to join that group.

But it is true, he has come as close as he ever
came with this location on Mass. Ave.

He spent tens of thousands of dollars in
legal and engineering and architectural fees
trying to make that location work.

And he's here tonight asking for just a
little more time.

And it may sound like a broken record,
and $I$ know the Chair is new at this but you've
accurately recounted there's a long history. CHAIR ANDREA JACKSON: I may be new at
this, sir, but $I$ have been in the neighborhood a
long time, so I'm well aware of the history.

ATty. JAMES RAFFERTY: That's why I'm

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saying I know you know the history.
    I'm saying that you have accurately
recounted this. And you know the story. The
other two Commissioners have heard this before.
    I want to emphasize, and Mr. Holland can
speak to it, I know there's at least one member
of the public that wants to speak to it, this has
not been the case of a licensee who has simply
been indifferent and passive about trying to find
a location.
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    It has been a very demanding marketplace.
    Central square is changing, the economics of
Central Square, the opportunities for leasing and
providing a venue like this are really
challenging.
We always knew, and $I$ have been
counseling Mr. Holland, there would come a point
in time where he needed to be prepared to deal

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with this. A revocation at this time, this
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evening, this week, would mean that a life-time,
a life-time business, a license he held since
1978 he would lose it and lose the opportunity to
gain any economic return.
So for no other reason $I$ would ask the
Commission to consider a final warning based on
the economic and financial hardship this licensee
would endure if the license were merely revoked.
He has been paying the renewal fee. He
spent $\$ 35,000$ in renewal fees in the last seven
years, a business decision of his own but he
timely paid them and kept the license active for
that reason. He has an earnest, eager desire to
find a location in Central Square.
As recently as this week, he was looking
at yet again another location. And $I$ know that
this can't go on. He knows this can't go on

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forever. He has the license in its current form,
I know the first half has been paid through June
30, and I would ask the Commission to give some
consideration to allowing a limited window of
opportunity for Mr. Holland to make one last
effort to try to capture some return on his
life-time investment in Central Square with this
license.
    Do you have anything you want to add?
    DONALD HOLLAND: I have been in Cambridge
since I was 18 years old, Central Square.
    I love Cambridge. I never had any
violations. When I had my club, I never had any
problems. I ran a good tight ship. You know,
never had to have the police details because I
never had any problems.
    I have been ringing doorbells and
knocking on -- I was dealing with a broker two
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days ago with MIT, the metropolitan storage
warehouse building at Mass and Vassar that's
being available now for 12,000 square feet. I
have been negotiating with the gentleman that
owns it and does big restaurants in Boston.

All this new stuff with the technology
with the -- reading in the papers about in Boston
about the extending the night life, and I
remember years ago they had a place in Boston on Brookline Avenue called The Empire. And that was a place everybody used to go when the bars closed and they had a big breakfast place. It was open
to 6:00 in the morning. And I remember 1200

Beacon Street, the Holiday Inn in Brookline,
everybody used to go there when the clubs closed,
and the deli there in -- Ken's Deli in Kenmore

Square. There's not a lot of any nightlife out
there.
And I used to get a real late-night
crowd. Nobody came in my place until 10:00 at night because of the clientele that $I$ get.

Mostly people that were in the biz. Bartenders, waitresses, waiters. People that worked at night, they get out of work and had someplace to go.

ATTY. JAMES RAFFERTY: Okay.

CHAIR ANDREA JACKSON: Questions?

POLICE COMMISSIONER ROBERT HAAS: So my
concern is that it if we were inclined to grant an extension that you'd be coming back here and say, We have a deal in process and the we find ourselves in same situation with the Block Buster because that has been going on for a year now. I'm confused. When you said it is before the ABCC, what is before the ABCC?

ATTY. JAMES RAFFERTY: The transfer
application.

POLICE COMMISSIONER ROBERT HAAS: There's
no longer a viable site for that, right?

ATtY. JAMES RAFFERTY: Well, $I$ think it
is unlikely, but the status of the license at the moment --

FIRE CHIEF GERALD REARDON: I think you
can be a little more definitive that it's
unlikely if you have no place to transfer.

ATTY. JAMES RAFFERTY: The location
identified in the transfer application, I asked
the landlord point blank today, Is there an
opportunity to return there?

And he said that he didn't think so.

POLICE COMMISSIONER ROBERT HAAS: It is
not likely?

ATtY. JAMES RAFFERTY: It is not likely.

Entirely unlikely it's going to happen.

FIRE CHIEF GERALD REARDON: Do you have a signed negotiated lease?

ATTY. JAMES RAFFERTY: Chief, you took
the words out of my mouth.

FIRE CHIEF GERALD REARDON: I'm trying to help you out, counsel.

ATTY. JAMES RAFFERTY: I'll take any help

I can. I have my co-counsel here; Mr. Valentine.

He has visual aids. I took the liberty of
speaking first. He asked to speak first. I apologize.

But $I$ could see a narrow window where he
would have to produce a lease. Last time we
proceeded on a letter of intent, which is
customary because it takes time to get the
details of the lease. It seemed to be a
reasonable condition if he got a few more months
he would have to produce a lease and there would
be no uncertainties about the location given the
history, and length of this, but $I$ would see that as a way to -- to the Chair's point, What is
different now? Well, if there's a chance. Or
maybe he has -- what never happened here he never
offered the license for sale because that's never been his interest.

As this has gone on, I counseled him,
maybe you should just sell the license because, after all, if you can't find a location and the rents have gone crazy and Central Square has
changed and he didn't want to go to Harvard

Square and he doesn't think it is right for

Kendall Square, I said, you may want to consider selling the license. He has steadfastly refused that. Not
because he's stubborn. Although he might be a
little of that. What he is, he's determined and
he loves this business. This was his life. I said to him the other day, I said, Don, are you chasing a dream here? Is this realistic? Can you find a location and make this happen because we can't come here tonight and suggest that the Commission has been anything but tolerant and accommodating, because it has.
And one couldn't argue this is too quick
lowering the guillotine on him. But as he's about to put his neck on the block here, I'm asking a few months be given to see if he can somehow recover anything either by way of a sale or a transfer and he would know leaving here tonight he had a very finite period of time. The hearing wouldn't have to be noticed
again. One could make -- I would suggest one
could make a finding as of a certain date, and if nothing materialized, then the finding would take
hold.

But I think there's a lot of ways to limit significantly the options going toward.

I don't think he needs motivation. I
really don't. I think it would at least allow
him to make some decisions about trying to
recover some economic value because he may be
close to the point where he has to make that
choice. If he loses the license tonight, he walks away with nothing.

POLICE COMMISSIONER ROBERT HAAS: My
dilemma, quiet honestly, is similar
representations have been made to us in the past,
over the last seven years, for example, we are
asking for one more chance.

And each time, $I$ think, the Commission
has, in the interest of trying to support Mr.

Holland, has given that one more chance. Now we

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are presented with the same, I guess the same
proposal, give us one more chance.
    ATTY. JAMES RAFFERTY: With all due
respect, not quite the same. I mean recognizing
he was never told there's a date certain, produce
a lease or --
    FIRE CHIEF GERALD REARDON: With all due
respect, counsel has probably advised him what
the actions are here. We can't keep going, in
fairness, doing six months and six months. It is
coming up -- he's pushing eight years.
    I think you have been here enough that
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you have coached him that this can't go on
indefinitely.
And this is not anything to do with the
establishment he ran or whether he's a dedicated
individual. That's not the issue.
The issue is at some point it is over.

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So the question is, we have heard this time and
time again. In the fairness on our end, in
fairness to everybody, when do we pull the
trigger.
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                    ATTY. JAMES RAFFERTY: December 31 st this
    year. Was that a rhetorical question? Or are
you looking for a suggestion? But I suspect
that's being pushy but $I$ get paid to be a little
pushy.
I would say the fiscal year is July 1 .
The license renewal period is through June 30 .
He's never had that -- I mean there's
never been a vote to -- I hesitate to offer this
suggestion at my client's peril -- about to
revoke on a date certain. It would change the
posture of the license. It would not make it the
same.
FIRE CHIEF GERALD REARDON: Generally

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what we have done in the past, we simply wouldn't
renew it and that's it.
    But we don't have to give you a date.
    You know what the six-month date was, you
are back here, you know at that meeting it is
either -- like if we don't renew it, it is all
over.
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    ATTY. JAMES RAFFERTY: And like I said, I
    understand the policy.
I will say, though, that in this case, I
don't know how to be able to impress upon the
Commission, there has been a very concerted
effort on Mr. Holland's part to find a location.
He's not been asleep at the switch on this.
And I can tell you, we had high hopes for
the Block Buster location, and we knew we had
that issue, and frankly, we just weren't able to
get over that issue.

So I have taken enough time. You know the story.

We would ask for some opportunity to
recover something of value from this license after a career that began as a licensee in 1963 .

Probably unrelated, but this would be a double hit for this family if you follow the news because his brother succeeded him at the High Five Pizza location and lost his lease this month as well and had to turn in the license.

FIRE CHIEF GERALD REARDON: And also the
other focus was that it wasn't regarding the Fire Department.

ATTY. JAMES RAFFERTY: I was pleased to
see that. I didn't understand that at all
either. I think that statement was attributed to
the landlord.

Perhaps not relevant. But when one is in

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the position we find ourselves, you must reach
for every opportunity to drive home the point
that this is a family and a man that has really
tried to make a difference in this city and to
serve the public.
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    These licenses are all about public need
    and serving the public. He had a clientele he
served.
You know, the levels of tolerance and
acceptance that exists today in the entertainment
world didn't exist in $1980 s$ when he had
Campus/Manray and he had a night on Thursday
nights with people that would come and not feel
threatened and to be able to enjoy a night. And
that was groundbreaking. He had supporters from
all over Greater Boston because what he achieved
on those nights.
He would like an opportunity to, one last

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chance, to see if he can make that happen again.
    CHAIR ANDREA JACKSON: I can only speak
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for myself.
I'm a longtime Cambridge resident. I
remember Campus/Manray. I would suggest to you,
counsel, $I$ read through each and every minute
from every year, and it is the same argument.
So I don't feel like this time is any
different from any other. And I understand he
put his blood, sweat and tears into this. I
understand that. But $I$ honestly don't see what
makes this any different than any other times he
has been before the Board. I just don't.
Do you have anything else you want to
add?
FIRE CHIEF GERALD REARDON: I kind've
feel the same way. At the same time, though,
knowing his history and so forth, I don't want - -

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I guess I don't want to see him take a financial
loss that would come with a for value license to
lose it in this particular respect.
    So I guess I would be willing to do
something so they don't actually lose the value
of the license or the opportunity to turn around
and suffer that lose, I don't believe that's the
intent, for myself anyway.
CHAIR ANDREA JACKSON: If given -- if
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the, the big if, real big if, if given the
opportunity, is Mr. Holland interested in selling
the license then?
ATTY. JAMES RAFFERTY: If there's a
willingness to allow you to make some economic
recovery?
DONALD HOLLAND: Yes.
CHAIR ANDREA JACKSON: Are there any
members of the public that wish to be heard on

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this matter?
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Please come forward.
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PETER VALENTINE: Thank you. My name is
Peter Valentine. And I live --
CHAIR ANDREA JACKSON: Please speak up.
PETER VALENTINE: My name is Peter
Valentine. I live 37 Brookline Street in
Cambridge. I have been there 40 years.
If you could look at the first three
pages briefly, that would be good. Everything
I'm going to say will lead precisely to the
complete and true nature of the Manray situation.
Five pages, four-and-a-half minutes.
I believe there's much more to this
matter than anyone realizes. Just to assure ou
that I'm not a mental case and I'm in touch with
life's vital, normal issues, I will quickly state
actions $I^{\prime} m$ engaged in to sustain our City's
quality of life.

I was the only person for a period of
four years to stand up to the police and The

Council and The Chronicle for the fair pay and
other concerns of theirs. I contributed valuable design concepts in Central Square and the Council thanked me with a metal plate of appreciation in the center of Central Square. I conceived a City-wide yardsale, organized it and held it centered in Central Square by myself. It was a success. Finally, I created a Council order to
prevent pedestrians from being killed or
seriously injured by tenants fidgeting with their
air conditioner causing them to come smashing down.

These are normal matters. But the highly
unusual, serious matter $I$ focus on, is as

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follows, and it is backed up my 40 years of
developing an ultimate total system of security.
And by the way, I'm a genius, so just be a little
patient.
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CHAIR ANDREA JACKSON: Okay, I'm going to
need you to move a just little faster.
PETER VALENTINE: It is
four-and-a-half-minutes. What can I say?
Every civilization faces a destiny it
cannot avoid. It's the evolution into the cosmos
with billions of other civilizations, many
completely different in appearance, as you can
see on the page there, and you can see, and many
from -- with actual encounters. These are
drawings. Many possessing devastating
technologies and others extremely hostile to
humanity.
My point, if we have no experience in

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interacting with the unusual, we are finished.
If all we do is surround ourselves with
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normality, we with fall asleep in a delusional
reality and will be incapable of dealing with the
highly unusual.
If anyone disagrees, please come forward.
That's why I say Manray is a sacred
institution. It keeps us awake to the unusual.
Just like this city is sacred because it gave
birth to the security forces that are capable of
defending the complexities of freedom.
Manray is not normal. It is an unusual
institution attracting all different kinds of
lifestyles, appearances, and forms of original
ex-express.
Last page.
Being in such an environment strengthens
one's ability to face the unusual and unknown.

Therefore, $I$ say, do not do anything to
derail or weaken Manray, a nightclub with a

20-year success.

Manray will find its special location in
other genius city where it belongs. And

Cambridge from it will increase its invincible abilities.

Thank you very much.

CHAIR ANDREA JACKSON: Thank you.

Anyone else here from the public that
would like to be heard on this matter?

Please come forward.

MARK LEVY: My name is Mark Levy,
$\mathrm{L}-\mathrm{E}-\mathrm{V}-\mathrm{Y}$.

I think Manray has been an important part
of Cambridge's history. And I think it would be
-- I would like to see it returned.

If the loss of a license -- if keeping

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the license out of circulation is not hurting
city, and I don't think anyone could argue it is,
I personally prefer to see it extended again and
give Mr. Holland another chance to open.
CHAIR ANDREA JACKSON: Thank you.
Counsel, do you have anything you would
like to add?
ATTY. JAMES RAFFERTY: No.
Other than to just state for the record
the licensee is committed to finding a location.
And I do think when balancing the equities here,
I recognize there's an administrative period
associated with the repeated request, but as
noted by Mr. Levy, I think the licensing
environment in Central Square has not been harmed
by the unusual length of this inactive license,
and I would request that the Commission permit
Mr. Holland one final opportunity to find a
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location.
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FIRE CHIEF GERALD REARDON: Let me ask a hypothetical question, counsel.

So you are asking for a certain date.

And that date would be either that Mr. Holland finds a suitable location prior to that date or he finds a suitable seller prior to that date?

ATTY. JAMES RAFFERTY: Yes.

FIRE CHIEF GERALD REARDON: So either way
we have a drop dead date.

ATTY. JAMES RAFFERTY: This license would not extend beyond this calendar year.

The renewal affidavits have to be signed
in November, one might suggest November 1 as a date.

If the renewal affidavit is not accepted,
or if a vote of a date certain was made and he
was notified, it would give him an opportunity to

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develop an exit strategy.
    He earnestly believed that the
opportunity existed and put a lot of effort into
the location.
    So I know it is -- it has been said this
is more of the same, but in all of the years of
the inactive license, we have never succeeded in
filing a transfer application, identifying a
location, and coming up with a willing landlord
with a letter of intent.
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    That only happened within the past six
    months and $I$ would say that that might
distinguish this somewhat from the prior years
where there were merely representations, but yet,
no applications had been filed.
The record on that transfer application
will show that we developed a full floor plan,
architectural drawings, kitchen, exhaust systems,
and he went down the road to try to make that
location work. He hadn't done that prior to that application.

CHAIR ANDREA JACKSON: Ms. Lint, if the,
big if, because I'm on the fence, if we were to
continue this for six more months again and we didn't have a lease agreement, or the license
is not sold, do we need to have yet another
hearing?

EXECUTIVE DIRECTOR ELIZABETH LINT: Yes,
we do.

ATTY. RAFFERTY: We could waive that.

EXECUTIVE DIRECTOR ELIZABETH LINT: You
could certainly waive it.

ATTY. RAFFERTY: Couldn't this hearing
simply be continued? Why would we have to
notice?

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don't think that was the question.
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    CHAIR ANDREA JACKSON: The question was
    whether or not if we were to grant another
six-month extension, and at the time, at the end
the six-month period, if the license was not
sold, or we did not have a lease agreement in
hand, would we need to have another hearing for a
vote? And that was the question.
FIRE CHIEF GERALD REARDON: The answer
would be yes, unless you choose to waive. We
could waive the right to be heard on it that
question in six months.
EXECUTIVE DIRECTOR ELIZABETH LINT:
Having recently been through that with another
establishment, we would were advised by the ABCC
that the best course of action is to have a
second revocation hearing.
ATtY. JAMES RAFFERTY: We would waive a

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defense, if you will, on the record that we
didn't receive notice.
    I don't think we would be in a strong
position to take exception at the end the
six-month period with any action the Commission
might take.
    POLICE COMMISSIONER ROBERT HAAS: Just
listening to my colleagues, I just want to make
sure we are not in a situation if this were to go
forward, you will come back in six months and say
that we are this close to striking a deal.
    ATTY. JAMES RAFFERTY: What would lead
you to have such a view like that?
CHAIR ANDREA JACKSON: All of this
(indicating).
    ATTY. JAMES RAFFERTY: Because every once
in awhile, even the most recalcitrant or
resistant people, come to understand we've
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reached a point. I have anticipated, frankly,
this coming for quiet some time.
    CHAIR ANDREA JACKSON: You said that
several times, too, on the record.
    ATTY. JAMES RAFFERTY: At the other
hearings?
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    FIRE CHIEF GERALD REARDON: Yeah. Three
    years ago, I believe.
ATTY. JAMES RAFFERTY: We never had this
problem. There weren't always transcripts.
CHAIR ANDREA JACKSON: She takes great
transcripts. We have them all here.
ATTY. JAMES RAFFERTY: I mean he has got
to make a move immediately, and as I said, for
the first time, he has to consider the sale of
the license.
I can be candid and say that has not been
an option because he has generally believed he

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can find an opportunity. And he's been
frustrated and bothered by the fact he seen
others arrive in The Square and get locations
that he was vying for. He's continued to believe
he would find a location.
    I shouldn't let the good-natured flavor
of the Commission's hearing lead anyone to think
this is anything but a huge burden and source of
anxiety for Mr. Holland.
    He has lived with this. It is the sole
source of his professional and, frankly, personal
life. He's committed to make this happen, and if
the Commission sought giving him that six-month
window, he would leave here tonight fully
cognizant of the fact that it is a six-month
window. I can assure you that.
    CHAIR ANDREA JACKSON: Any other
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questions?

FIRE CHIEF GERALD REARDON: No other
questions.

POLICE COMMISSIONER ROBERT HAAS: NO
questions.

CHAIR ANDREA JACKSON: Take it under
advisement?

POLICE COMMISSIONER ROBERT HAAS: I would
suggest that the Commission contemplating
granting an extension $I$ think you would want the
language strict enough so that it is clear what our expectations are and what will happen at the end of that period of time if it hasn't been
resolved, whether it is a sale or a transfer.

EXECUTIVE DIRECTOR ELIZABETH LINT: Which
is why I'm suggesting taking it under advisement.

So if that was your thought process, you could
come up with parameters that everybody felt
comfortable with.

CHAIR ANDREA JACKSON: I make a motion
that we take it under advisement.

FIRE CHIEF GERALD REARDON: Seconded.

CHAIR ANDREA JACKSON: All in favor
signify by saying aye.

POLICE COMMISSIONER ROBERT HAAS: Aye.

FIRE CHIEF GERALD REARDON: Aye.

EXECUTIVE DIRECTOR ELIZABETH LINT: That
would be the March 27 Decision hearing.

ATTY. JAMES RAFFERTY: I apologize but

I'm not going to be in on March 27 .

CHAIR ANDREA JACKSON: We don't need you
hear. Does counsel have to be here?

EXECUTIVE DIRECTOR ELIZABETH LINT: No.

You could confer prior thereto.

ATTY. JAMES RAFFERTY: You won't expect
any further testimony?

CHAIR ANDREA JACKSON: No.

FIRE CHIEF GERALD REARDON: The

Commission wants to make sure the language is clear to everybody, the expectations, and the deadline and repercussions.

ATTY. JAMES RAFFERTY: Might we get an opportunity to review and suggest some of the language? My sense is to have something very precise.

FIRE CHIEF GERALD REARDON: Uh-huh.

EXECUTIVE DIRECTOR ELIZABETH LINT:

Anything you care to submit, I would be happy to share with the Commissioners.

ATtY. JAMES RAFFERTY: Thank you. I
appreciate that. Thank you for your time on this.

CHAIR ANDREA JACKSON: Thank you.

DONALD HOLLAND: Thank you, folks.

FIRE CHIEF GERALD REARDON: Good night.

## APPLICATION: THE ABBEY

EXECUTIVE DIRECTOR ELIZABETH LINT:

CHAIR ANDREA JACKSON: Good e

Application Abbey Cambridge, LLC, d/b/a The

Abbey, Jean-Claude Barrault, Manager, has applied to transfer the all alcoholic beverages as a restaurant license held by Queen of Sheeba, Inc., d/b/a Addis Hed Sea at 1755 Massachusetts Avenue. Said license, if transferred, has 68 seats inside and operating hours from ll:OO am to 1:00 am seven days per week.

JEAN-CLAUDE BARRAULT: I'm John Claude Barrault, $\quad B-A-R-R-A-U-L-T$.

DAMIAN DOWLANG: I'm Damian Dowlang, $D-O-W-L-A-N-G$.

CHAIR ANDREA JACKSON: Good evening.

DAMIAN DOWLANG: Good evening.

CHAIR ANDREA JACKSON: So you are looking
for a transfer of an all alcoholic beverages
license at 1755 Mass Avenue?

DAMIAN DOWLANG: That's correct.

CHAIR ANDREA JACKSON: Can you tell me
what your plan is?

DAMIAN DOWLANG: We are going to open a
restaurant in the existing space.

CHAIR ANDREA JACKSON: I got that much.

Can you give a little more. What type of restaurant?

DAMIAN DOWLANG: I suppose an American
bistro. I suppose. We have a restaurant in

Brookline called The Abbey, which is very much a
neighborhood restaurant. It is in the Washington

Square neighborhood. And we just are hoping to
replicate the success of that restaurant in

Cambridge. And we're serving food open for lunch

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and dinner and serving food late into the
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evening. We are hoping to keep the kitchen open
until 12:30.
CHAIR ANDREA JACKSON: You are looking
for hours 11 to 1 seven days a week?
DAMIAN DOWLANG: Yes.
CHAIR ANDREA JACKSON: Will you be doing
any modifications to the space.
DAMIAN DOWLANG: We are currently doing a
lot of just, I suppose, cosmetic renovations.
New equipment, new hardwood floors. It was a
run-down space. New lights, new plumbing, new
electricity, new fire alarm system.
FIRE CHIEF GERALD REARDON: You have gone
way past cosmetic.
DAMIAN DOWLANG: Yeah, you should see my
bank balance.
POLICE COMMISSIONER ROBERT HAAS: IS the

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Queen of Sheeba there in that location?
    DAMIAN DOWLANG: Her lease -- she ran in
and sold the business to us. November 1. We
have been in there since November 1. It took me
quite awhile to assemble all the documents for
the transfers because she had not paid her Meals
Tax.
    So, finally, I was able to contact
Department of Revenue directly and get an
affidavit from her and get power of attorney and
I was able to pay her back taxes, which was
$9,000.
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That was just done a few weeks ago.
And then the day that was paid, I went to
see Chris O'Neil with it. I had everything
ready, the paperwork ready.
FIRE CHIEF GERALD REARDON: You are
pretty far down the road here.

DAMIAN DOWLANG: Yeah, we are, yeah.

Yeah. Yeah.

FIRE CHIEF GERALD REARDON: I guess you are really banking on this?

DAMIAN DOWLANG: We are hoping. We
really are. We got a lot of staff lined up
already. We put a lot of money in and got great
support from the landlord, and the neighborhood
seems to -- people keep knocking on the door
asking us when you are opening? So there seems to be a lot of desire for us to open.

FIRE CHIEF GERALD REARDON: So if it's
that block, it is the one on the end?

DAMIAN DOWLANG: Like two doors down from
the Judy Jetson hair salon. The one next to the dentist's office.

CHAIR ANDREA JACKSON: Do we have cards,
green cards?

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    EXECUTIVE DIRECTOR ELIZABETH LINT:
Uh-huh. And background is fine.
    CHAIR ANDREA JACKSON: You said you
operate a similar restaurant in Brookline?
    DAMIAN DOWLANG: Yes.
    CHAIR ANDREA JACKSON: Tell me about the
operation of that restaurant.
    DAMIAN DOWLANG: Yes. Of course. It is
called The Abbey. It has been opened since
September of 2010.
    It employs about 20 full-time staff, four
part-time staff.
    We serve full menu all day from 11 a.m.
to 1:30 a.m., so we get a nice late night crowd.
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A lot of doctors, students, other restaurant
workers and stuff like that. And it's been voted
Best Neighborhood Restaurant in Brookline 2012, I
think. 2011 it was Best Neighborhood Eats in

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Brookline. And it's a well-run neighborhood
restaurant.
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CHAIR ANDREA JACKSON: Is that also all
alcohol?
DAMIAN DOWLANG: Yes, it is.
FIRE CHIEF GERALD REARDON: Is that
license in your name over there?
DAMIAN DOWLANG: It is not, no.
FIRE CHIEF GERALD REARDON: Have you ever
held a license?
DAMIAN DOWLANG: No, I have not.
John-Claude is the one that has the license.
CHAIR ANDREA JACKSON: So the license
would be in whose name?
JEAN-CLAUDE BARRAULT: Mine.
FIRE CHIEF GERALD REARDON: Have you ever
held a license before?
JEAN-CLAUDE BARRAULT: My first time.

FIRE CHIEF GERALD REARDON: Give us your experience with alcohol and so forth. JEAN-CLAUDE BARRAULT: So, yeah, yeah, so

I basically worked in a restaurant as a kid. My dad was a chef. I lived in Portland, Maine for last almost ten years before $I$ moved here where I ran some of the bigger, more successful
restaurants there. And then, basically, I moved here four years ago now. And I met Damian a year after that. I have been with him almost three years now total working full-time, and I guess I have just been around it.
I'm certified in all TIPS courses and
liquor training courses around. And I take it seriously. It is a great spot. We do a good job. We run a tight ship.

It is based on food and people enjoying
themselves. It is not like a rowdy environment

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kind've thing. It is great. It is a great
place.
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POLICE COMMISSIONER ROBERT HAAS: So you
are working in the Brookline location now?
JEAN-CLAUDE BARRAULT: Yes, I will be
going over to the Cambridge one.
CHAIR ANDREA JACKSON: What is your plan
in terms of deliveries and trash?
DAMIAN DOWLANG: We have the trash
already set up. Actually, with A-1 Waste, I
believe. We are negotiating with them because
they are a little expensive. But there's the
back door. There's a back common passage door
for the four retail units that share a common
alleyway where you can get deliveries.
CHAIR ANDREA JACKSON: And where is that?
DAMIAN DOWLANG: On Forest Street. Is it
Forest?

CHAIR ANDREA JACKSON: Yes.

DAMIAN DOWLANG: Yes, Forest Street.

CHAIR ANDREA JACKSON: So that little
driveway that's right there and you will be using
that for deliveries?

DAMIAN DOWLANG: Yes. I believe the
landlord has an application in to change -- to
move the bus stop and have one of the parking
spaces as a loading zone.

I believe so because I saw there was
markings on the street from Public Works, but I'm not sure when that will happen. I know the
landlord owns the laundromat and he wants it for drop offs and pick ups for his business.

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CHAIR ANDREA JACKSON: You know in
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Cambridge, if this is approved, you have to be 21

Proof certified. It is not just TIPS certified.

You have to go to 21 Proof as well.

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    DAMIAN DOWLANG: Sure.
    FIRE CHIEF GERALD REARDON: Are these
hours the same as the previous?
            DAMIAN DOWLANG: Yes.
            FIRE CHIEF GERALD REARDON: Seating
capacity and hours?
            DAMIAN DOWLANG: Exactly the same.
            FIRE CHIEF GERALD REARDON: Did you say
that you have a new hood and all?
                    DAMIAN DOWLANG: The hood system was the
only thing that was okay. We have to change the
ansul, but the hood and exhaust system works but
the ansul we have to change and put in a carbon
monoxide detector, hard wired carbon monoxide
detector. We have Davco. I believe they do work
for the City of Cambridge. I believe they do.
Davco I believe they are called. They have
already hard wired everything.
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CHAIR ANDREA JACKSON: Any questions?

POLICE COMMISSIONER ROBERT HAAS: What is
behind that property?

DAMIAN DOWLANG: There's a parking lot.

There's a garage.

POLICE COMMISSIONER ROBERT HAAS: No
residences?

DAMIAN DOWLANG: No. Right across that
there's condos but there's nothing touching the building.

POLICE COMMISSIONER ROBERT HAAS: There
wouldn't be any concern of surrounding residences
relative to noise or operational noise?

DAMIAN DOWLANG: I don't think so. The
front door of our business would be going out to Mass Avenue.

POLICE COMMISSIONER ROBERT HAAS: I'm
more concerned about the back of the business.

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    DAMIAN DOWLANG: There's an eight car
parking lot.
    POLICE COMMISSIONER ROBERT HAAS: Would
that be parking lot for your restaurant?
DAMIAN DOWLANG: No. I think it is owned
by the condo building.
    CHAIR ANDREA JACKSON: As I was going to
say, the driveway that you were referencing in
terms of deliveries, is that owned by the condo
association or -- because it seems like it is
right behind.
    DAMIAN DOWLANG: It is a loading zone
right behind Judy Jetson. On that street the
first three spots are the loading zone.
    CHAIR ANDREA JACKSON: But the driveway
doesn't belong to the restaurant?
    DAMIAN DOWLANG: No.
    CHAIR ANDREA JACKSON: Because the condos
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are right to the -- on the other side of the
driveway?
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    DAMIAN DOWLANG: Yep. Exactly.
    CHAIR ANDREA JACKSON: Have you done any
    type of neighborhood outreach?
DAMIAN DOWLANG: Not really. I mean, to
be honest, we have both of us, $I$ have been doing
a lot of the construction myself. And I mean
over in Brookline we do an awful a lot of
volunteer work and an awful a lot of neighborhood
stuff. Like we are hosting a party on The
Marathon, you know, for mental health, but that's
something that $I$ haven't really got involved with
yet, but we hope to be involved in.
POLICE COMMISSIONER ROBERT HAAS: I think
we're asking more in the sense of just preparing
your neighborhood for you coming in.
DAMIAN DOWLANG: Oh, right. I'm sorry.

I mean, we have gone around to most of
the businesses around us and told them and a lot of the neighbors have stopped in, as I said. We have the paper on the windows, but a lot of people were knocking on the windows, you know, the neighbors and stuff like that. But, I mean, I haven't gone to any neighborhood associations or anything like that. But $I$ would be glad talk to any of them and allay their fears. In three and a half years in Brookline, $I$ mean 80 percent of our customers walk there. I would say 80 percent, and it is really a neighborhood -- the Boston Globe called it a neighborhood sanctuary, and we hope to somewhat model it on the Brookline location.

CHAIR ANDREA JACKSON: Any questions?

POLICE COMMISSIONER ROBERT HAAS: NO
questions.

FIRE CHIEF GERALD REARDON: No questions.

CHAIR ANDREA JACKSON: Are there any
members the public that wish to be heard on this
matter?

Come forward, please.

DENISE JILLSON: Lending neighborhood
support. Denise Jillson. And I know about you guys and very fond of The Abbey in Brookline.

They will be a wonderful addition. I have poked
my head in a couple times as $I$ walk by almost twice a day. Looking forward to have another place to eat. I usually go to Frank's but I could go up the avenue a little bit the other way. I think they are great. And nice addition to Porter Square.

Is there anyone else that wishes to be
heard?

CHAIR ANDREA JACKSON: Seeing none, I

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make a motion to approve the transfer for the all
alcoholic beverage as a restaurant license held
by Queen of Sheeba to The Abbey Cambridge
operating with 68 seats inside and hours as
stated, 11 to 1 days a week.
    Is there a second?
    FIRE CHIEF GERALD REARDON: And 21 Proof
training.
CHAIR ANDREA JACKSON: 21 Proof training.
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Thank you.

All in favor signify by saying aye.

POLICE COMMISSIONER ROBERT HAAS: Aye.

FIRE CHIEF GERALD REARDON: Aye.

CHAIR ANDREA JACKSON: All set, thank
you.

## APPLICATION: MIKE'S PASTRY

## EXECUTIVE DIRECTOR ELIZABETH LINT:

Application Mike's Pastry, Inc., d/b/a Mike's
Pastry, Joseph Papa, Manager, has applied for a
new common victualler license to be exercised at
l1 Dunster Street. Said license if granted would
allow food and non-alcoholic beverages to be
sold, served, and consumed on said premises with
a seating capacity of 6.

The proposed hours of operation are 8:00 am to 10:30 pm Sunday through Thursday and 8:00am to ll:30 pm Friday and Saturday.

CHAIR ANDREA JACKSON: Good evening.

Please state your name for the record spelling your last name, please, and if you can, please speak up.

ROBERT MCGOVERN: My name is Robert

McGovern $\mathrm{M}-\mathrm{C}-\mathrm{G}-\mathrm{O}-\mathrm{V}-\mathrm{E}-\mathrm{R}-\mathrm{N}$, representing the
licensee. I'm here with Joseph Papa, P-A-P-A.

And he is the proposed manager of record of the new location.

CHAIR ANDREA JACKSON: Can you tell us
what your plan is for the location?

ROBERT MCGOVERN: We are seeking a common
victualer license for new Mike's Pastry. It
would be located at 11 Dunster Street in Harvard

Square. Mike's Pastry is a long-established
family-run Italian bakery currently operating in
the North End. That's their only location. They
are looking to expand to a second location in the

Harvard Square area.

The hours of operations will be Sunday
through Thursday 8 a.m. to 10:30 p.m. and Friday
and Saturday 8 a.m. to 11:30 p.m.

There will be no on site baking. All the

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on site baking will be occurring at the North End
location.
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They will be doing deliveries in the
morning prior to opening, earlier in the morning, trying to avoid traffic. And they have a contract with a waste management company, which currently does their trash over at the North End location to pick up every single day. They will gauge how that goes forward. Their plan is store trash inside on side overnight. They will be picking it up in the morning.

## There will be approximately five

employees there at any given time. These are seasoned employees that have worked at the North

End location. There will be approximately six
seats that overlook onto Dunster Street and there will be no outdoor seating.

We have done community outreach and met with the Harvard Square Advisory Committee, and we've notified abutters and neighbors and everybody supports the location.

CHAIR ANDREA JACKSON: This previous
space, if I'm correct, was a jewelry store before?

ROBERT MCGOVERN: Topaz, that's correct.

CHAIR ANDREA JACKSON: I'm assuming lots
of build-out?

ROBERT MCGOVERN: There will be some
build-out. Because they won't be doing on site
baking it wouldn't be extensive as it necessarily
would be. They are in the final phases of
selecting a contractor and doing construction.

CHAIR ANDREA JACKSON: You have a seating
capacity of six?

ROBERT MCGOVERN: That's correct. I can

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submit to the Board, I have a few packets, I have
proposed renderings.
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    CHAIR ANDREA JACKSON: No samples?
    ROBERT MCGOVERN: Unfortunately, not. We
    wouldn't want to bribe the Commission.
JOSEPH PAPA: I'm not above bribery.
CHAIR ANDREA JACKSON: Was this next to
where First Printer was?
EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.
ROBERT MCGOVERN: Correct.
I submitted a lease.
POLICE COMMISSIONER ROBERT HAAS: Where
are you going to put all these long lines of
people waiting to get into your shop?
ROBERT MCGOVERN: They have extensive
experience with that in the North End location.
If a line does come out, they can corral them
along the side. I believe, you said, First

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Printer is off to the other side, and there's
some area to the right side that a line can form
at that area.
                                    POLICE COMMISSIONER ROBERT HAAS: It
won't interfere with any of the businesses.
ROBERT MCGOVERN: It won't interfere with
any of the businesses. They have experience in
making sure to keep them out of the sidewalk
areas so pedestrians can get through and they are
attentive to that.
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CHAIR ANDREA JACKSON: What about motor
vehicle traffic, the occasional person who will
double park and run in?
ROBERT MCGOVERN: I think as it is now,
double parking wouldn't be able to fit.
POLICE COMMISSIONER ROBERT HAAS: So this
rendition, that's the way the front of the
business looks like now? Or are you changing it?

ROBERT MCGOVERN: If you are looking at the one with Mike's Pastry decals on there, that will be -- it doesn't look like that yet.

The initial pictures on the third page is what it currently looks like.

CHAIR ANDREA JACKSON: Okay, that's what it currently looks like?

ROBERT MCGOVERN: Yes. First Printer is
to the left of it.

CHAIR ANDREA JACKSON: Right there
(indicating).

This is what you are proposing?

ROBERT MCGOVERN: Yes.

CHAIR ANDREA JACKSON: Any questions?

FIRE CHIEF GERALD REARDON: All set.

CHAIR ANDREA JACKSON: Any further
questions?

POLICE COMMISSIONER ROBERT HAAS: All
set.

CHAIR ANDREA JACKSON: Anyone from the
public that wishes to be heard in that matter?

Why am I not surprised.

DENISE JILLSON: Denise Jillson from the

Harvard Square Business Association. I'm
delighted to report that Mike's Pastry has become a member. And, in fact, we allow ourselves to be bribed. They sent 150 mini cannolis to our 104 th annual meeting.

And they were quiet delicious, and people were excited to have them come. And I think if we might have a problem corralling them but we could coral people in the pit. I think that would be a suitable location people while they are waiting to get cannolis. Anyway, we lend our overwhelming support for this application and thank you for your consideration.

CHAIR ANDREA JACKSON: Thank you.

FIRE CHIEF GERALD REARDON: I make a
motion to approve Mike's Pastry d/b/a Joseph

Papa, manager, at 11 Dunster street at the hours as stated in the agenda.

CHAIR ANDREA JACKSON: Seconded.

All in favor signify by saying aye.

FIRE CHIEF GERALD REARDON: Aye.

POLICE COMMISSIONER ROBERT HAAS: Aye.

CHAIR ANDREA JACKSON: You are all set.

## APPLICATION: EUREST DINING SERVICES

EXECUTIVE DIRECTOR ELIZABETH LINT:

Application: Compass Group, Inc., d/b/a Eurest

Dining Services, Kevin Dagesse, Manager, has
applied for a common victualer license to be
exercised at 610 Main Street. Said license if

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granted would allow food and non-alcoholic
beverages to be sold, served, and consumed on
said premises with a seating capacity of 210.
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The proposed hours of operation are 7:30
am to 2:00 pm Monday through Friday.

CHAIR ANDREA JACKSON: Good evening.

JERRY NEVERMAN: Jerry Neverman.

THE REPORTER: State your full name, sir
and spell it please.

JERRY NEVERMAN: Jerry, J-E-R-R-Y

N-E-V-E-R-M-A-N. District manager with the

Compass Group.

KEVIN DAGESSE: Kevin Dagesse,

D-A-G-E-S-S-E. Chef, manager of the Compass Group.

JERRY NEVERMAN: We're here, 610 Main
building put up by Pfizer and MIT (mumbling -
inaudible).

CHAIR ANDREA JACKSON: If you could speak
up. It is hard to hear.

JERRY NEVERMAN: We are looking to open
up a corporate dining facility for the new
building on 610 Main Street. New build-out,

7-story building. Population about 900. And we have a first-floor cafeteria with the hours
stated in -- $7: 30$ to 2 .

We are looking to extend those to 4:00
with coffee service. That's yet to be
determined. And we are looking to open up 331 as first day of operation.

We manage all Pfizer's corporate dining
business globally. Well, at least in the United

States.

And menu is going to be breakfast, lunch.

Limited to items that we -- we don't have
fryolators. The build-out was limited with some

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of the equipment. It has been developed around
equipment layout and such.
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    FIRE CHIEF GERALD REARDON: Do you have
    other locations for Pfizer in Cambridge already.
JERRY NEVERMAN: We do. We
decommissioned building 35 on Cambridge Parkway
in August because they are restacking 610 .
Building 200. Building 620 Memorial Drive and
700 right next door to 610 .
CHAIR ANDREA JACKSON: So currently you
are in 700 Main Street?
JERRY NEVERMAN: We just decommissioned
that January 20.
FIRE CHIEF GERALD REARDON: You are on
Cambridge Park Drive as well?
JERRY NEVERMAN: Building 200. We still
occupy until the end of May we will be
decommissioned. 620, upon our move in, our first

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day of operation, 331, half the population from
6 2 0 ~ M e m o r i a l ~ D r i v e ~ w i l l ~ b e ~ m o v i n g ~ i n t o ~ t h e ~ n e w ~
building.
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    And then two weeks after that the rest of
    the population will be moving over by April 10,
and then after that move, 200 will start moving
in and restacking the 7 -story building.
FIRE CHIEF GERALD REARDON: All right.
POLICE COMMISSIONER ROBERT HAAS: You
used the word "stacking," what does that mean?
JERRY NEVERMAN: Backfilling, moving
population from the other buildings, the two
buildings that are left, into the new building.
KEVIN DAGESSE: Going floor by floor, so
they are stacked.
POLICE COMMISSIONER ROBERT HAAS: Okay.
CHAIR ANDREA JACKSON: This wouldn't be
open to the public?

JERRY NEVERMAN: That's correct.

FIRE CHIEF GERALD REARDON: This space is

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already built-out on this location?
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JERRY NEVERMAN: It is. We just received our certificate of occupancy last Wednesday. CHAIR ANDREA JACKSON: Kevin, have you managed a location before?

KEVIN DAGESSE: Yes. I managed the 625

Memorial Drive location. I am moving over as my population moves out in the next two weeks and
opening this one and taking over as manager of
that location.

POLICE COMMISSIONER ROBERT HAAS: HOW
long have you been with the company?

KEVIN DAGESSE: Two years.

CHAIR ANDREA JACKSON: And where were you
prior to that?

KEVIN DAGESSE: I worked for Foxboro

Country Club and $I$ did all their cafe catering for their location.

CHAIR ANDREA JACKSON: I'm assuming
there's already an established plan in terms of
trash removal?

KEVIN DAGESSE: Yes. It is in the
loading dock. There's a loading dock that's between Albany and Main Street. And they have a through-way. Halfway through that through-way on 610, there's a loading dock, and our trash deliveries come through so there's no street interference or anything of that nature. CHAIR ANDREA JACKSON: Are your
deliveries typically early morning?

KEVIN DAGESSE: Yes. We have a 7 to 11
a.m. window.

CHAIR ANDREA JACKSON: Any questions?

POLICE COMMISSIONER ROBERT HAAS: No

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other questions.
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FIRE CHIEF GERALD REARDON: No questions.

CHAIR ANDREA JACKSON: Any members of the

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public that wish to be heard on this matter?
    Seeing none, I make a motion to approve
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the common vic license application for Compass
Group doing business Eurest Dining Service
located at 610 Main Street with the hours as
stated with the same seating capacity as stated
on the agenda.
FIRE CHIEF GERALD REARDON: Seconded.
CHAIR ANDREA JACKSON: All in favor
signify by saying aye.
POLICE COMMISSIONER ROBERT HAAS: Aye.
FIRE CHIEF GERALD REARDON: Aye.
CHAIR ANDREA JACKSON: You are all set.

Thank you.

## APPLICATION: DD RESTAURANT

EXECUTIVE DIRECTOR ELIZABETH LINT:

Application Pho D, Inc., d/b/a, DD Restaurant,

Witoon Shotitana, Manager, has applied to
transfer the wine \& malt beverages restaurant license held by Tamarin, Inc., d/b/a Tamariru House at 1790 Massachusetts Avenue. Said license, if transferred, has 58 scats inside and operating hours from 10:OO am to 11:00 pm seven days per week.

CHAIR ANDREA JACKSON: Good evening.

Please state your name for the record and spell your last name.

WITOON SHOTITANA: Witoon, W-I-T-O-O-N
$\mathrm{S}-\mathrm{H}-\mathrm{O}-\mathrm{T}-\mathrm{I}-\mathrm{T}-\mathrm{A}-\mathrm{N}-\mathrm{A}$.

RICHARD ROGERS: Richard Rogers,

R-O-G-E-R-S. I'm the partner and spouse of

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Witoon and here mainly for moral support.
    POLICE COMMISSIONER ROBERT HAAS: You
won't be involved in the restaurant operation?
    RICHARD ROGERS: I will not be involved
in the restaurant operations. I'm here if he has
trouble understanding people's questions.
    FIRE CHIEF GERALD REARDON: (Smiling) So
do I.
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    CHAIR ANDREA JACKSON: Yes, you do.
    Can you tell us what your plan is.
        WITOON SHOTITANA: So I own three
    restaurants, Tai and Vietnamese restaurant. And
this one used to be Tai and $I$ want to make the
other one and add like Vietnamese. It used to be
Tai and gonna take over and be Tai and
Vietnamese.
POLICE COMMISSIONER ROBERT HAAS: Can you
tell us where the restaurants are that you own
now? Where are the three locations that you have now?

WITOON SHOTITANA: On Huntington, 267

Huntington. It is near Symphony Hall. Another
one on Mass. Ave called -- 177 Mass. Ave, Boston and another in Somerville.

POLICE COMMISSIONER ROBERT HAAS: Okay.

FIRE CHIEF GERALD REARDON: Where about
is the Somerville location?

WITOON SHOTITANA: 289 Beacon Street.

POLICE COMMISSIONER ROBERT HAAS: The
cuisine you said is Tai and what else?

WITOON SHOTITANA: Tai and Vietnamese.

FIRE CHIEF GERALD REARDON: Are you
taking over the present space there now?

WITOON SHOTITANA: Yes.

FIRE CHIEF GERALD REARDON: Are you going
to do a lot of renovation work?

WITOON SHOTITANA: Painting and lighting.

Just in front. Nothing in the kitchen because it is already tiled. It will be the same.

FIRE CHIEF GERALD REARDON: You have to
make sure that all your kitchen equipment and your hood and everything meet the current code because -- hopefully, they are. That can be extensive, so make sure you are aware of all
that.

WITOON SHOTITANA: Yes.

POLICE COMMISSIONER ROBERT HAAS: What
was in that site prior to you moving in?

WITOON SHOTITANA: I'm sorry?

POLICE COMMISSIONER ROBERT HAAS: What
kind of operation was there before?

WITOON SHOTITANA: Used to be Tai.

POLICE COMMISSIONER ROBERT HAAS: A Tai
restaurant as well?

## WITOON SHOTITANA: Yes.

CHAIR ANDREA JACKSON: In your own
locations, do they serve wine and malt as well?

WITOON SHOTITANA: Two locations. One on

Huntington and one on Mass. Ave, they both serve beer and wine.

CHAIR ANDREA JACKSON: What about the

Somerville location?

WITOON SHOTITANA: No beer and wine.

FIRE CHIEF GERALD REARDON: So presently

Tamarin has a beer and wine license?

EXECUTIVE DIRECTOR ELIZABETH LINT: It is
a request to transfer that.

POLICE COMMISSIONER ROBERT HAAS: Are you
changing the seating capacity or is it the same?

WITOON SHOTITANA: The same. But the
capacity is 70 something. But when $I$ go there, I counted it is only 50 something.

POLICE COMMISSIONER ROBERT HAAS: 58.

WITOON SHOTITANA: What they have it now

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but \(I\) can do it -- 70 something.
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POLICE COMMISSIONER ROBERT HAAS: You
want to go to 70 , is that what you are asking?

WITOON SHOTITANA: Yes.

EXECUTIVE DIRECTOR ELIZABETH LINT: It is
58.

POLICE COMMISSIONER ROBERT HAAS: You are limited to 58 at this point.

WITOON SHOTITANA: Okay.

FIRE CHIEF GERALD REARDON: Is there a
bar in there now?

WITOON SHOTITANA: No bar.

CHAIR ANDREA JACKSON: Have you held a
beer and wine license in your name before?

WITOON SHOTITANA: Yes.

POLICE COMMISSIONER ROBERT HAAS: In your

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other restaurants?
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WITOON SHOTITANA: Two other restaurants.

FIRE CHIEF GERALD REARDON: Both of those are the Boston locations?

WITOON SHOTITANA: Yes.

POLICE COMMISSIONER ROBERT HAAS: Where
will you principally be with this restaurant?

Who will manage the restaurant?

WITOON SHOTITANA: Me.

POLICE COMMISSIONER ROBERT HAAS: Who is
in your Boston locations?

WITOON SHOTITANA: I work 20 hours each
restaurant.

POLICE COMMISSIONER ROBERT HAAS: You
will split your time among all four restaurants?

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WITOON SHOTITANA: Yes. Not the -- the
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one that's in Somerville I'm just like the
bookkeeper.

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    Once in awhile I go in there, like a
couple times a day (sic) or something like that.
    POLICE COMMISSIONER ROBERT HAAS: Who
manages the Somerville location?
    WITOON SHOTITANA: Somerville?
    POLICE COMMISSIONER ROBERT HAAS: Who is
the manager there?
    WITOON SHOTITANA: My partner.
    POLICE COMMISSIONER ROBERT HAAS: Your
partner is there?
    WITOON SHOTITANA: Not here.
    POLICE COMMISSIONER ROBERT HAAS: There?
    WITOON SHOTITANA: Yes.
    POLICE COMMISSIONER ROBERT HAAS: YOU
will manage the two Boston locations plus this
location?
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    WITOON SHOTITANA: Each location \(I\) have a
    partner. Like each location $I$ have two or three

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partner, so every time we take turn to manage the
restaurant.
    FIRE CHIEF GERALD REARDON: Do you have
partner/investor in this particular one?
    WITOON SHOTITANA: Yes.
    POLICE COMMISSIONER ROBERT HAAS: Will
they be managing as well?
WITOON SHOTITANA: Yes.
POLICE COMMISSIONER ROBERT HAAS: Will
you remain the manager of record in the Boston
locations or are you going to transfer to your
partners?
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    WITOON SHOTITANA: The one?
    POLICE COMMISSIONER ROBERT HAAS: For the
    Boston locations. Right now you said that both
Boston locations you are the manager of record,
right?
WITOON SHOTITANA: Yes.

POLICE COMMISSIONER ROBERT HAAS: Are you going to keep those as manager of record or are you going to pass those to your partners?

WITOON SHOTITANA: Keep it. I work on at
the first one for about 15, 20 hours. And then
the second one about 20 hours too.

POLICE COMMISSIONER ROBERT HAAS: How
much do you plan to spend in this new location?

WITOON SHOTITANA: 20 hours. I work like
one day about 12 hours. About two days each
location.

POLICE COMMISSIONER ROBERT HAAS: You
think that's enough to adequately manage the restaurant?

WITOON SHOTITANA: Yes.

POLICE COMMISSIONER ROBERT HAAS: Have
you had any problems with the Boston location?

WITOON SHOTITANA: Not really.

POLICE COMMISSIONER ROBERT HAAS: NO

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violations?
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    WITOON SHOTITANA: Not at all.
    POLICE COMMISSIONER ROBERT HAAS: No
    complaints?
WITOON SHOTITANA: About customers
complain about the food?
POLICE COMMISSIONER ROBERT HAAS: Liquor
license?
WITOON SHOTITANA: No.
EXECUTIVE DIRECTOR ELIZABETH LINT: We
have satisfactory background checks on all of the
prior restaurants.
CHAIR ANDREA JACKSON: You recognize in
Cambridge you have to do 21 Proof training in
order to have the beer and wine license in your
name.
WITOON SHOTITANA: Okay.

CHAIR ANDREA JACKSON: Any questions?

FIRE CHIEF GERALD REARDON: All set. POLICE COMMISSIONER ROBERT HAAS: No.

CHAIR ANDREA JACKSON: Any members of the
public that wish to be heard in this matter?

Seeing none.

FIRE CHIEF GERALD REARDON: I make a
motion to prove the application for Pho D

Incorporated doing business at DD Restaurant at

1790 Mass. Ave for the hours as stated, 58 seats
inside, pending 21 Proof training.

CHAIR ANDREA JACKSON: May I add to your
motion an amendment that we review in 6 months.

I am little concerned about 20 hours at each
location, so put it back on for a 6-month
review.

FIRE CHIEF GERALD REARDON: That's fine.

CHAIR ANDREA JACKSON: Thank you.

## Is there a second?

## POLICE COMMISSIONER ROBERT HAAS:

Seconded.

CHAIR ANDREA JACKSON: All in favor
signify by saying aye.

FIRE CHIEF GERALD REARDON: Aye.

POLICE COMMISSIONER ROBERT HAAS: Aye.

CHAIR ANDREA JACKSON: You are all set.

POLICE COMMISSIONER ROBERT HAAS: You
understand we'll call you back in six months to see how things are going. We want to make sure 20 hours will be enough for you to manage this hour effectively. So we are going to expect a report in six months.

When do you plan on opening this restaurant?

WITOON SHOTITANA: Two months.

POLICE COMMISSIONER ROBERT HAAS: About

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eight months from now we will look to you to come
back and give us a report.
    WITOON SHOTITANA: Okay.
    CHAIR ANDREA JACKSON: Thank you.
    Good luck.
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    APPLICATION: UPPERWEST
    EXECUTIVE DIRECTOR ELIZABETH LINT:
    Application: Coffeeshop, LLC d/b/a Upperwest,
Kimberly Courtney, Manager, has applied for a new
all alcoholic beverages as a restaurant license
at 1001 Mass Ave, basement level.

The proposed hours of operation are 8
a.m. to 1 a.m. Sunday through Wednesday and 8
a.m. to 2 a.m. Thursday through Saturday. The
proposed seating capacity is 20 .
CHAIR ANDREA JACKSON: Good evening.

KIMBERLY COURTNEY: Hi.

CHAIR ANDREA JACKSON: State your name for the record and spelling your last name.

KIMBERLY COURTNEY: Kimberly Courtney
$\mathrm{C}-\mathrm{O}-\mathrm{U}-\mathrm{R}-\mathrm{T}-\mathrm{N}-\mathrm{E}-\mathrm{Y}$.

XAVIER DIETRICH: Xavier Dietrich
$D-I-E-T-R-I-C-H$.

FIRE CHIEF GERALD REARDON: Your
relationship to the applicant.

XAVIER DIETRICH: Co-owner.

CHAIR ANDREA JACKSON: Tell us what your
plan is.

KIMBERLY COURTNEY: So the location is

1001 Mass. Ave, which is the old Orson Wells

Theater Building, I'm sure you are familiar with.

This space is located on the basement
level where Looney Tune Records was not too long

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ago. It is a pretty small space. Just over
1,000 square feet.
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    And we are planning on 20 seats and we're
    currently under construction on the space.

We have done some due diligence looking
for a license to purchase. Haven't found one
available, to our knowledge, and from what $I$ see
of the history of sales, most likely it would be
cost prohibitive for us to purchase.
Our concept is charcuterie cheese and
small plates at reasonable prices. And we plan to make everything we can in-house and focus on
local products. We have the space designed out with mostly bar seating, which we believe will foster a community, more community interaction.
It is sort've modeled after a

European-stype bar when they are open from
morning to evening. And you go there in for

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breakfast and you interact with your neighbors.
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We are trying to foster a community environment.
And we also are planning to have a large
number of events. Cooking classes, food, and
wine, spirits, beer tastings and a lot of
networking and social events. So we are hoping
to make this a nice space.
What else?
POLICE COMMISSIONER ROBERT HAAS: The
events will be within the time period that you
are specifying hours of operation?
KIMBERLY COURTNEY: And the space will be
open to the public during those times. So anyone
is welcome to attend most of these.
For example, if there's a wine tasting
and there's ten people attending the wine
tasting, most likely it would be in one section
of the bar and that would be sectioned off and

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anyone can participate if they want to sign up
for that.
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    I also run a group called Foodbiz
    Network, which Xavier and I started last year,
which has been quite interesting and successful.
We have just over 200 members. And this
is focused on local food entrepreneurs, and we
provide educational and networking events for
them for free.
And it's been a wonderful experience.
We have met some fantastic people in the local
food community and hoping Upperwest will be a
hub -- the restaurant will be a hub for those
activities.
I will tell you about a little about our
background. Xavier and $I$ both live in Cambridge.
We live a few blocks from the space. And so we
spend most of our time in the Harvard Square
area.

We both are TIPS and ServeSafe alcohol
certified. I also have the food manager

ServeSafe certification allergin awareness. And

I took it upon myself to do the crowd manager
training. Even though we are very small, we are in the basement level and I wanted to go ahead and do that training.

I have been in the restaurant industry
for seven years with two of those years as a bar manager at a very large in Washington, D.C., called LuLu's. This bar is now closed. But it was the largest bar in Washington, D.C. with over

800 capacity. So it was very large. It had a
dance floor, three bars. It was open for 30
years, so it was a historic place.

POLICE COMMISSIONER ROBERT HAAS: The
liquor license was in your name?

## KIMBERLY COURTNEY: No. I was an

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assistant bar manager and I handled -- I was
responsible for one of the three bars in that
space.
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    FIRE CHIEF GERALD REARDON: Is that in
    the Dupont area?
KIMBERLY COURTNEY: Yes, close by. I
went to undergrad at George Washington, so I was
in D.C. at the time.
So let's see, what else?
So at that time $I$ was obviously handling
training new staff with checking ID policies,
handling inventories, stocking and deliveries and
I oversaw one the three bars at that.
I also happen to be an attorney. I have
been a licensed attorneys for 11 years and I left
the practice of law in 2009 to pursue my interest
in food.

> And I attended culinary school previously

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and I was offered a training position at a
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restaurant called West with Tom Valente
(phonetic), a highly-regarded chef and decided to
leave culinary school to train with him. I
trained with him for six months, which was an
incredible experience. I spent lot of time in
Europe.
And this space is really modeled after
the time $I$ spent in Spain and Italy and France.

We are going to have Joshua Smith, who is
a local maker of charcuterie products. He's, to
my knowledge, the first $H A P P$ certified person in Massachusetts making cured meats, so I'm excited to work with him to provide us with lot of our charcuterie. We'll be importing some of it, but for the most part we want to have everything as local as possible.

So I'm aware of the criteria for the
license, and we certainly feel there's a need in
this location for a new license. This building
has been empty, for the most part, for a very
long time. Our space has been empty for three years. And much of the building has been vacant.

It is now just being rejuvenated. And
all the new businesses in the building are
excited to see all the spaces filled up.

We live in the neighborhood and we are
excited to see that happening. We also think,
from what we hear from the businesses near us,
they sound very positive about the idea of having
this block be more of a designation space.

We would now have three restaurants on
that block and also Simon's Coffee. This allows
residents to come to a location where they have
more than one option, which is a very positive

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thing for a business.
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                The Indian restaurant above us, Harvest
    of India, they are excited about us and they
continuously ask about our progress and our
construction. They have been very kind and they
are looking forward to us opening because they
feel we'll help their business, which I think is
very true.
In terms of the harm, potential harm, to
the neighborhood, $I$ don't see any potential for
that. We are very small. The music, if we play
any music, or a television, it would be below
conversation level. You should not be able to
hear that from the sidewalk or any abutters.
In terms of overwhelming support, we have
been really amazed with the support we have with
the community. Everybody has been incredibly
positive.

We have 22 letters from Cambridge
residents in support of us and 532 signatures on a petition, as well as numerous local businesses that we have spoken to that have been very positive us.

We have the support of the Harvard Square

Business Association. And also I have spoken with Robin Lapitus (phonetic) at the Central

Square Business Association since we are on the cusp in between and she was very excited about our concept.

So we definitely have a lot of great
support and have a lot of incredible comments asking for certain events and certain types of products. So it is has been incredible.

We have discussed our alcohol policies,
and we, in terms of underaged drinking, know the two primary concerns are underage drinking and
overserving.

In terms of underage drinking we'll make sure of our staff is 21 Proof and TIPS trained. We'll have our own internal policies. We will go over with them and train them internally. We'll instruct them to card them who looks 40 years old or younger.

We have decided not to accept the general

Massachusetts ID cards and require the liquor ID instead of that because those are a little bit easier to obtain. And, oh, yes, of course we'll have the ID checking manual always present and in terms of overserving. We are very strict on our measuring policies. Every alcohol will be measured including wine, beer and spirits. And also it is a good business decision in terms of consistency. We'll have the check in front of each patron so the bartender can easily count how
many drinks the people have had.

If they do shots, we limit that to one
per hour.

I don't know if you have my updated
resume. I have an extra copy if you don't have that.

CHAIR ANDREA JACKSON: I do.

So let me ask, in reviewing the file, I
notice that your lease states it is a wine bar.

Why do you feel like you need an all
alcohol license?

KIMBERLY COURTNEY: Well, spirits are a
very important combination with food. And we do have a lot of people who request spirits in
addition to beer and wine.

We have a lot of events planned and we do
not want to exclude the possibility, the business
options, of having events that might, for
example, have a whiskey tasting or just a general event that might be a party for someone and they might want to have liquor there.

Wine is quiet limiting and considering,
also, our surrounding competitors, they all have
a full liquor license. So it would be very
important for us to have all alcohol.

CHAIR ANDREA JACKSON: India Harvest

Restaurant, do they have full alcohol?

EXECUTIVE DIRECTOR ELIZABETH LINT: I
don't believe so.

FIRE CHIEF GERALD REARDON: So you are
going to build the kitchen area and you are going
to cook in there and --

KIMBERLY COURTNEY: Yes.

So the kitchen that we're building is
actually very simple. It is about the most
simple you can build.

We are not doing any gas cooking. We are actually doing very little prepared foods since the focus is really on charcuterie and cheese.

For the most part, most will be prepared and just needs to be plated. So we will have an electric convection oven. I have run everything by Fire and Health and $I$ think that our kitchen will
function well, but it will be simple. We don't
have a ventilation system. We are doing very minimal.

We do actually have fire suppression. We have sprinklers already in the property. We are adding smoke detectors in.

FIRE CHIEF GERALD REARDON: So pretty
much this is going to be a retrofitted area?

KIMBERLY COURTNEY: Yes.

CHAIR ANDREA JACKSON: And you are
looking for a 2 a.m. license for Thursday through

Saturday?

KIMBERLY COURTNEY: That's correct.

CHAIR ANDREA JACKSON: We don't have 2
a.m. licenses, do we?

EXECUTIVE DIRECTOR ELIZABETH LINT: Not
in that area.

KIMBERLY COURTNEY: Three businesses
closest to us, The Cellar, the Plow and Stars and

The People's Republic, I believe, all of those have 2 a.m. licenses on weekends. EXECUTIVE DIRECTOR ELIZABETH LINT: The

Cellar is 11 a.m. on weekends.

CHAIR ANDREA JACKSON: 11 p.m.?

EXECUTIVE DIRECTOR ELIZABETH LINT: 11
p.m.

CHAIR ANDREA JACKSON: I had to stop and
think. The Cellar is also -- they have a for
value license?

EXECUTIVE DIRECTOR ELIZABETH LINT: Yes, they do.

And there are several licenses for sale as well.

POLICE COMMISSIONER ROBERT HAAS: So when you said you made an earnest attempt to purchase a license, is it more because you can't afford it, because of your business plan, you can't find buy one or --

KIMBERLY COURTNEY: At the time I didn't find any available. I believe it goes by zones, right, we are in the area 2.

EXECUTIVE DIRECTOR ELIZABETH LINT: You can move them.

KIMBERLY COURTNEY: Oh. But the ones I have seen -- I believe there's one in Central Square for $\$ 800,000$. There's another one I saw over $\$ 300,000$. Those numbers are just

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unattainable for us. So it would be
prohibitively expensive for us.
    My understanding is this type of no value
license was created for our type of business, a
small business run by the individuals. We don't
have big investors behind us. This is our
endeavor we're doing on our own and passionate
about and we think having a full alcohol license
is critical to our concept.
CHAIR ANDREA JACKSON: I think for me, my
concern, and I can only speak for myself, my
concern would be putting a no value license next
to someone who has probably paid a lot of money
for their license and essentially devaluing their
license.
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KIMBERLY COURTNEY: The Harvest of India
was issued a no value license in 2011. I'm not
sure what happened to that license. I don't know

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if they still have it. I know they were --
    FIRE CHIEF GERALD REARDON: Are they beer
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and wine?
KIMBERLY COURTNEY: I believe they were
beer and wine.
FIRE CHIEF GERALD REARDON: There's a
difference between all alcohol and beer and wine.
CHAIR ANDREA JACKSON: Right.
POLICE COMMISSIONER ROBERT HAAS: Have
you operated your own business before?
KIMBERLY COURTNEY: Yes. Not in the
restaurant business, but yes, I have.
POLICE COMMISSIONER ROBERT HAAS: But not
in the restaurant business?
KIMBERLY COURTNEY: Yes. I have worked
in many restaurants both the front and back of
the house.
CHAIR ANDREA JACKSON: So you haven't an

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owned one before?
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    KIMBERLY COURTNEY: Not a restaurant.
    POLICE COMMISSIONER ROBERT HAAS: Have
    you had held an alcohol license in your name
before?

KIMBERLY COURTNEY: No.

FIRE CHIEF GERALD REARDON: So you
believe the business model would not survive without a full alcohol license?

KIMBERLY COURTNEY: I believe so. We are focused on business networking, and social events and I think it would limit them to the point --
it would just be incredibly limiting for that.
Right now we are holding most of our
events at Grafton Street. It's been very
welcoming and positive and wonderful but they do
have a full license.
CHAIR ANDREA JACKSON: How does that work
in terms of your lease that even notes that it is a cafe wine bar?

KIMBERLY COURTNEY: I believe our lease
is very broad. It says more than that, does it not?

CHAIR ANDREA JACKSON: The section that

I'm looking at says "The premises will be used
for a cafe wine bar and/or co-working a business
development service."

KIMBERLY COURTNEY: Right.

So we are focused on the co-working of
the business development as well. It's a really
big focus. So, correct.

I mean, our owner is aware we are seeking
a full alcohol license. I would be happy to get
a letter from him if you are concerned about that aspect.

CHAIR ANDREA JACKSON: Anything else?

POLICE COMMISSIONER ROBERT HAAS: I'm
just -- your LLC is Coffeeshop.

KIMBERLY COURTNEY: Coffeeshop, LLC. We were originally calling it Coffeeshop.

POLICE COMMISSIONER ROBERT HAAS: And serve alcohol?

KIMBERLY COURTNEY: Yes.

It is a Coffeeshop that is a

European-style coffee bar by day and wine bar, food establishment by night. That was the -that's the concept. We decided to go with

Upperwest.

CHAIR ANDREA JACKSON: Do we have any
members the public that wish to be heard on this matter?

KIMBERLY COURTNEY: We have a number of people here.

CHAIR ANDREA JACKSON: So we can go ahead

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and -- we are going to take other testimony and
then we'll have follow-up questions for you.
    Do you want to come forward first.
        State your name for the record and spell
it, please.
SIDNEY DEPAULO: Hi my name is Sidney
Depaulo, D-E-P-A-U-L-O. Currently I'm a realtor
here in Cambridge on Mass. Ave. Also former
assessor in the City of Somerville. And I'm also
a taxpayer here.
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As a former assessor, I have seen what
bars will do to property values. It is a death
mill. It is never a good thing to the
surrounding neighborhood and property owners.
As a realtor, I have also seen the
negative impact on values of properties in the
area.
But most importantly, as a parent, I live
in Davis Square for many years and $I$ have seen what is happening there.

I still see what is happening there.

There are bars opening up everywhere and you hear stories of people rolling out of bars being loud causing trouble. I don't want to raise my daughter in this neighborhood with that happening here. As a concerned taxpayer, resident, I oppose this.

CHAIR ANDREA JACKSON: Thank you.

Denise, did you wanted to speak?

DENISE JILLSON: Eventually. Thank you.

CHAIR ANDREA JACKSON: I'm going to ask
if you guys could move back here there for right
now so I can everybody come over.

Please have a seat. State your name for
the record spelling your last name and if you
could please speak up.

## ATty. LISA BELANGER: My names is

Attorney Lisa Siegel Belanger. S-I-E-G-E-L
$B-E-L-A-N-G-E-R$.

I've been retained as counsel for a few
abutters, residential and businesses, I have been asked to represent their objections to having this license be granted.

I would like to be able to -- I made
copies to submit, some memorandum, as to the concerns.

The top copy I got last minute, unfortunately, it is one copy of that.

KIMBERLY COURTNEY: Can you state who you represent?

ATtY. LISA BELANGER: My clients do not wish to have their identities disclosed at this time.

There are substantial concerns my clients
have.

I guess the first one that I would like to raise, I understand -- I tried to obtain the lease prior but it wasn't available.

And from what $I$ heard now it says that
the lease says that it is wine bar. I guess the first thing I would like to bring out is, on the application for this particular license there's nothing stating that they are looking to become a wipe bar. It is based on being a restaurant serving, lunch, breakfast and dinner. And
nowhere in that application does it reference
that.

The other representations that I'm
concerned about is that Ms. Courtney had
represented about having functions there and she
stated today that the restaurant would be staying
open, however, I've provided you with a copy of
her website pertaining to her -- it says private functions, where she says that it will be closing. That the -- that it can be -- that it can be reserved and the entire restaurant will be closed.

The other issue is, this is in capped zone area. Specifically in cap 2. So basically
the standard of whether this license is granted
is not per se would do no harm, but the standard
is whether, according to regulations from the

Commission, is that whether this particular
business would fulfill an extraordinary need,
public need.
Based on it being in a capped zone, it is
my understanding from the regulations is that the
business has to be operating for six months
before the business can apply for the alcohol
license. And from seeing the premises, there's a

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lot of concerns in terms of the safety and
condition of the premises.
    And I guess the biggest concern from the
photographs is that there's a chair lift that's
right at the bottom at the basement stairs. And
definitely this is an issue as far as with the
Architectural Access Board and accessibility.
    From my understanding in consulting with
experts in the Building Inspection Services is
that the chair itself cannot be used -- be
repaired.
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    As you can see, there's a posting that
    says it is an unsafe hazard. So handicap
accessibility would have to updated to the code
now.
I'm not sure whose responsibility that
falls under but it definitely presents a
hindrance in having a restaurant be established.

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    I think there's a big concern what was
represented to the Building Inspection Services.
The permit, the building permits shows that the
contractor said there was no change of use.
However, as already discussed tonight, it
is a change of use because it was incorrectly
selected as a retail. However, in the
architectural plans submitted with the
application shows that person who did the designs
correctly noted that it is actually in assembly
A2, which is a completely different set of
standards, more rigorous, and a lot of issues
pertaining to the safety for the public.
    So that greatly effects whether -- the
viability of being able to obtain proper, you
know, certificate of inspection.
As noted on the application, the
occupancy is stated to be 20. On the sheet from
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the Board of State Examiners of Plumbers and Gas Fitters, that was the single sheet, I'm sorry, it shows when there's an occupancy that is less than

19 that the unisex bathroom is inapplicable and separate bathrooms would be required in addition
to the employee bathroom.

There's definitely a lot of concerns. As
to, from my understanding, from the rules and
regulations, in order for the applicant to be given the license, the premises have to be in
certifiable working, safe conditions which these premises are not.

The building permit that is posted and I
obtained and provided a copy, that is just a -for demolition.

They haven't been given the ability to
move on and build what they planned.

Also, because of the discrepancy in the

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change in use, there's a huge concern in terms,
especially with the change of use, as to the
ventilation that's required for the kitchen, fire
sprinklers, fire suppression that needs to be on
there. All that is lacking.
        And I provided -- in the memorandum I
provided, the specific codes from the IEBC for
reference to the specific requirements.
    Also the issue becomes as to -- I guess
there was a question as to really what is the
Board being asked to have a license for.
    As I said, on the application presented
to this Commission, it was a restaurant.
However, in other avenues, it is being
represented as a wine bar.
    (Holding up large diagram) What I have
done, here is the floor plan that was provided
with this application.
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## And based on what is the Commission is

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being asked, it was being asked to run a
restaurant. And you will notice there are only
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two tables, though, that would be serving meals.
Overwhelmingly there's an oversized bar, and
essentially, $I$ guess, that is exactly what it --
it appears, from what $I$ have researched, and what
I've seen, that in realty, instead of being a
restaurant, what you are asking to be approving
is really a bar.
My understanding it is European. But it
is also classic with the Ninety-Nine and a lot of
the American bars.
As she stated on her website, she is
talking about having wine classes, cheese classes
and, in fact, she has advertised she's, in fact,
opening up April 5.
POLICE COMMISSIONER ROBERT HAAS: I

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didn't get that last part.
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ATTY. LISA BELANGER: She is opening

April 5 on that same website.

This is the description that she uses on
the website. "Upperwest is a small casual wine bar specializing in charcuterie, cheese, and small plates. In support of the local food businesses, we'll feature rotating products from small local food businesses."

So I suggest that the application that
has been asked to be reviewed is not what it
is. The fact is that my clients are in the
special capped zone. And the very reason for the
capped zone, as stated in the rules and
regulations, is to protect the public and to
protect the established business owners there.

It is my understanding in that capped
area there's at least eight food and drink

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establishments.
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The Plow and Stars, which I believe was established in 1969 .

The Dolphin, which $I$ believe was
established in the '70s.

The Cellar is in the early 1980s.

And then you have India Castle and The

People's Republic, who -- approximately ten years, but their predecessors had the liquor
licenses, from my understanding, dating back at
least 50 years.

I believe you have Veritas, Zoe's and

Sushi Cafe, which have been in existence for several years.

These businesses would definitely be
effected should another food and drink
establishment be allowed.

I think it is also important to point out
that the Commission has set forth there's already a presumption in these zones that no new licenses will be given. However, you have the rare exceptions. But, again, the Commission had stated that the reason they -- the Commission stated in 1986 that they had already determined that there was a detriment to the residents in terms of parking and noise and so forth, as well
as the existing businesses in hard economic
times, and $I$ suggest that that still applies today.

It is my understanding as well that the

Parking and Traffic would need to sign off for
the parking before the application could be approved.

My understanding is that hasn't happened.

That Zoning would have to authorize and
approve the off-parking situation.

So there are really a number of issues
that were asked to be here and a lot of the
issues haven't been addressed before a pretty
substantial thing like giving a full alcohol
license can be grand or considered.

CHAIR ANDREA JACKSON: Thank you.

Anyone else here that would be liked to
be heard on this matter?

Please come forward.

MARTIN GREENUP: Hello. My name is

Martin Greenup, $G-R$, double $E, N-U-P$. Green with
$U-P$ on the end. I'm a member of the Harvard

English Department and I've lived in Harvard

Square for eight years.

And $I$ would like to basically say a few
words in support of the application. I feel that
the business that's being proposed is -- will be catering to a kind of niche in the market.

I eat out a lot, and of the businesses
just mentioned, $I$ know the owners of some of those businesses, because I eat there, I drink
there. And I go The Cellar, The Dolphin, the Plow and Stars and $I$ go to Zoe's. I live in the neighborhood.

I don't feel those neighbors would suffer
by this business opening. Just the size of it
and the fact that it is catering to what $I$ feel
is a niche market.

At Harvard we have a lot of meetings of
academics and other people and typically we'll go
to a bar after a meeting maybe at 8 p.m. for a
drink a bite to eat.

Some of us are genuinely excited about
this business that's being proposed.

I would like to say a few words in
response to the first objector. I feel that

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the -- to say the property prices would be
devalued by opening this business in this area,
that seems to be me rather baseless.
    I think property prices are high and a
good business would not depress those prices.
There aren't really that many children living in
this immediate area.
    I live in a building of over 70
apartments that has one baby and no children.
And all the people I have known in this area when
they have children, they move out because they
can't afford to get a bigger place in the Harvard
Square area.
    I feel there should be no concerns here
that it would it somehow effect the youth of
Cambridge by opening another bar.
    I feel for me personally it would be a
really welcomed addition.
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CHAIR ANDREA JACKSON: Thank you.

The gentleman in the blue sweater.

MARK FINLAYSON: My name is Mark

Finlayson, $\mathrm{F}-\mathrm{I}-\mathrm{N}-\mathrm{L}-\mathrm{A}-\mathrm{Y}-\mathrm{S}-\mathrm{O}-\mathrm{N} . \quad \mathrm{I}$ 'm a resident at 1010 Mass. Ave, which is directly across the street from the proposed site.

I have been a resident in Cambridge for

13 years now. I'm an avid goer of eater of food and drinker of wine and spirits in the Harvard Square area.

As the previous speaker, I know I go to many of the other establishments around including Grafton, The Cellar, Plow and Stars, so forth. I know many of the owners. And $I$ have to agree with the previous speaker as well that I think the other businesses in the area will only be lifted by the starting of this business not depressed.

I think the Upperwest as a business is treating, as he said, a niche, as a need. I've lived across the street from this building 13 years and $I$ always kind've wondered why the block has been abandoned and depressed, and now I learn about this 1986 capped zone, which seems to me such an almost, $I$ don't want to say, ridiculous thing, because maybe you guys were the ones that put it in place.

But it's something that almost flies in
the face of reason. I have been desperate for
something like this to come in the neighborhood
for so long, and it is finally coming in, and to
find out there's this longstanding, almost
ancient, rule against it. So I speak in support
of the application.
I've known Kim and Xavier since they
moved to Cambridge. I think they are fine,
upstanding people. I think they will be an asset to the community and neighborhood.

$$
\begin{aligned}
& \text { What else do I want to say? } \\
& \text { Yeah, I think the building needs a lift. }
\end{aligned}
$$

A wine bar fills a need in that area. There's no place to go in the area where you can get good wine and like a good cocktail. Grafton Street sort of.

Can't get a cocktail at Zoe's.

Cafe Sushi is a sushi bar, and that's not their main thing. You can get saki there but not good wine.

The Cellar is a little bit of a dive bar.

They have real good food but the drinks aren't that good.

The same with Plow and Stars, and The

People's Republic. I feel there's a real need for very good wine list that's reasonably priced

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and a small low-impact thing. I think it will be
quiet. I can't image there's any sort of noise
impact on the neighborhood.
    So I would voice my support for the
application.
    CHAIR ANDREA JACKSON: Thank you.
    Is there anyone else here that wishes to
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be heard?
STEPHEN KAPSALIS: I want to speak.
Good evening, ladies and gentlemen.
CHAIR ANDREA JACKSON: Could you speak
up.
STEPHEN KAPSALIS: My name is Stephen
Kapsalis.
CHAIR ANDREA JACKSON: Can you spell your
last name for the record.
STEPHEN KAPSALIS: Stephen
$K-A-P-S-A-L-I-S$.

I own 991 Mass. Ave. I've lived there since 1980. I Own The Cellar. I own The Cellar Wine and Spirits and we are definitely not a dive bar, sir.

CHAIR ANDREA JACKSON: If you can please address me.

STEPHEN KAPSALIS: Well, I want to make sure they hear me in the back.

We were listed as one of the most
under-rated restaurants of Cambridge and Boston.

We have a renowned chef that works there.

Previous to that, we had another renowned chef
that worked there. We are not upper class. But
we serve the public, and like the old Ivory soap
commercial said, We -- 99 and nine-tenths percent
of our customers come from the neighborhood and
the surrounding little areas, and they walk
there. We are not having events other than if
there's somebody that comes in that wants to have a little birthday party that lives in the neighborhood. And that is what we specialize in. To be good to our neighbors.

We are not a bar per se. We have a full
kitchen. And $I$ just saw the lady back there, I don't know who she is, I saw that -- a low-key
kitchen? Excuse me. A kitchen is a kitchen. It has a stove. It has prep areas. It has refrigeration area.

This is disguised as a restaurant. It is
not a restaurant. It is a bar. I don't want a
bar in my neighborhood. I had no problem -- I
supported Paneno (phonetic) when they came in for
their beer and wine license.

I have supported other people in the area
on the beer and wine licenses because they are
restaurants. They have skin in the game. And

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for the city to be the biggest investor in this
restaurant is mind boggling to me.
It is a capped area. You would be
directly hurting me. Directly hurting me. Not
only me, the Plow and Stars. They are struggling
right now. There are other businesses that are
struggling. We are saturated with alcohol
licenses in that area from Grafton Street to The
People's. You can walk in either direction and
in two minutes and get all the drink and food you
want.
    If you want the upper type of place, you
can go to Grafton Street. We to appeal all kinds
of people. We have Ph.D.s, we have Noble
laureates that have been our customers there.
    So I can't tell you that -- it would
definitely would be effecting me. And I
certainly hope that the Board will give this
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serious consideration.

I didn't realize I lived in a blighted
area. This is what these new licenses were for.

Blighted areas.

I'm surprised to know I live in a
blighted area. And $I$ should go back any look at my building to see I'm not living in the slum. I understand why these non-value licenses were issued. They were issued to bring up areas because there was nothing there and you needed to somehow get that business kicked off. There were a lot of people offering free rent to go there.

And even my chef Will Gilson (phonetic), he went to an area and he put skin in the game. They put in a kitchen. They spent a lot of time there developing the food.

This is not food. This is -- they are
bringing in things from outside. Charcuterie?

You know what that is? Salami and baloney.

That's what that is.

There's no kitchen. There's no skin in
the game. An oven? Please.

We have fryolators. We have ventilation systems. We have fire suppression systems. We have all that.

Plus, we have 20 employees that depend on
making a living there. And every little business
that comes in, especially to create a new license where there's no need, there's no big need for
that. The public outcry? Plus, I read some of
these things. Everybody thinks they are signing
-- that were signing on those petitions were
thinking that they were signing on for a coffee shop.

Plus, the fact they say they live in

Cambridge. But their application says they live
in Allison. There's deceptive practices going on
here.

And I'm not here to create animosity.

They are lovely people. I know they want to go
to open a business. Go to a depressed place and get your free license there.

We spent a lot of money. And we work
very, very hard and every one of my employees is
loyal to the business and they all work very
hard. They can't afford to lose their job.

They make way above minimum wage, and I
would like to keep it that way. I'm the owner.

I don't draw a salary. I only take a rent from
the place. I'm loyal to the people that work
there, from the manager, to the bartenders, to
the wait staff and to our very loyal chef, who is
absolutely wonderful and he is renowned.

We had Ferran Adria. Do you know who he
is? He's the most famous chef in the world. He came to our place to have dinner after he did a talk in Harvard. So if these people back here that claim that they need a great place to come to, then maybe they should come to the cellar more often.

MARTIN GREENUP: Excuse me. I --

CHAIR ANDREA JACKSON: Excuse me.

STEPHEN KAPSALIS: Ferran Adria chose to
come here. He has been on the Travel Channel.

His restaurant in Spain is tauted to be one of
the best restaurants in the world.

Those are the type of people we have that
come in here. And our chef, Brandon, is
wonderful. He's a creator. He creates beautiful
things. And his sous chef, Jason, and everybody
that works in the kitchen is wonderful.

And I would like to keep it that way. We
have skin in the game. A lot of skin. It costs a lot of money to operate a place like this. And we're not slicing salami.

We are cooking. And we have a kitchen to prove it with walk-in boxes and human beings working there.

I want to thank you very much for
listening to me. I'm very passionate about this.

I hope the Board denies this application. We are saturated. We don't need it. In three minutes in either direction you can hit five places. I thank you so very much. Please help us out. CHAIR ANDREA JACKSON: Thank you. Is there anyone else who wishes to speak? DENISE JILLSON: Good evening. Denise

Jillson, Director of the Harvard Square Business

Association.

We are speaking in support of this
application. I met with Kim several times. The Upperwest joined The Association and I think the most important thing $I$ think about is because
it -- you wouldn't think that such a small place would create so much controversy because it is only 20 seats.

When we examined the beer and wine, the
no value, non-transferable beer and wine and all
alcohol licenses a few years ago was the fact
that there were so few licenses available, and the ones available were so expensive and
prohibitive for small uninvested moms and pops and local independents.

And we really felt as though we were
losing, and we know that we were just losing out
on the restaurant scene to other communities,
particularly in Boston.

So, you know, when we opened up, when the
city opened up and made available these licenses for locally-owned independent moms and pops to come and pursue their dream, things changed. And we can take a look at Kendall Square and what's happening there.

Certainly not a blighted area. But one
that needed a boost. And many of the licenses
that have been issued have been issued to
restaurants in that area.

If you think about competition, Harvard

Square has over 100 eateries, and you could
sort've stand in the middle of Winthrop Street
and within 30 seconds, $I$ think $I$ counted the
other day, within 30 seconds you could be at 25
different eateries. And 70 to 80 percent of
those are licensed.

So that part doesn't scare us. And, in
fact, most of the restaurants welcome it because
it becomes a destination. And there's lots of
choices.
So if all of these other -- certainly
counsel that was representing the unnamed people earlier mentioned all of these other issues, and
if those issues can be taken care of, certainly I
think a small, little restaurant that serves 20
people and you know, with -- $I$ have traveled to

Europe, and have been to these little places that
have these small bars and they serve the tapas,
and they are quiet lovely and pretty harmless,
and $I$ don't think that they impact, severely
impact, things like transportation, people coming
in and parking cars.

It is just too small to have that kind of
an impact.

But anyway, I think if we can solve some
of those issues. Certainly a little place like

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this seems pretty sweet, and something that,
again, it is just outside of The Square, but they
have become members, and to the extent that the
license is issued in the spirit in which the
license was intended, which is, I believe, all
along when we examined -- the eight months we sat
in this room studying the various policy changes
to the liquor licenses, it was, in fact, to
support mom-and-pop operations like the one
that's being proposed tonight.
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    Thank you.
    CHAIR ANDREA JACKSON: Thank you.
    KATHY NELSON: Hi. My name is Kathy
Nelson, $\mathrm{N}-\mathrm{E}-\mathrm{L}-\mathrm{S}-\mathrm{O}-\mathrm{N} . \quad \mathrm{I}$ have two daughters that
live in Cambridge. Mass Ave area, 991 Mass. Ave.
I'm in opposition of the issuance of this type of
license.
Just being in the area and walking
through the whole Harvard Square, it seems like
there's plenty of establishments with full liquor licenses. And this is just another redundancy. And listening to the owner here, she
seems very scattered and she doesn't have a solid business plan. She has been all over the place.

And it leads me to wonder what kind of business owner she will be. Will she be responsible with that type of license. Will she do all the screenings necessary to prevent underage drinking and the like.

And I have done a little bit of homework
on what those no value licenses are. From what I
can see they are issued in areas that needed a
boost. They needed businesses to come in. That
the city had put in -- made improvements and they
needed people to come in and really elevate the
whole area with restaurants and have it be a

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draw, which worked out great in Kendall Square.
And it is wonderful for all the businesses down
there, but it seems like this area has that
already and all the establishments around there
bought their licenses or obtained them by
traditional means.
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And while $I$ can fully appreciate that the
licenses are very expensive, that shouldn't be a
reason for you, the Board, to just issue her a no
value license just because she simply doesn't
have the financial capital to purchase it
herself. That's it.
CHAIR ANDREA JACKSON: Thank you.
Anyone else that has not spoken yet that
wishes to be heard?
Do you have something you wanted to add
that hasn't been said already?
MARTIN GREENUP: I - -

CHAIR ANDREA JACKSON: No. No.

You need to address me.

You need to come to the front.

FIRE CHIEF GERALD REARDON: And you are
not going to address someone else. You address us.

MARTIN GREENUP: I live in the area and
my neighborhood bar The Cellar. I'm a regular
there and $I$ know Greg and Quinton the barmen just
because $I$ go in there a lot.

And as a customer there, I mean there's a
lot of loyal customers, I don't foresee myself
going there any less by going to a new place if
it opened up. I just couldn't see that
happening.

CHAIR ANDREA JACKSON: Thank you.

Counsel, you may add -- you have one
minute to add whatever it is you want to add.

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    ATTY. LISA BELANGER: I just wanted to
respond to the comment about the mom-and-pop
operations.
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The rules and regulations when it refers
to the mom-and-pop operations, it specifically
wasn't talking about new people coming it in.
It was talking about who have been
already existing in the establishment for years
and needed to get beer and wine licenses or full
alcohol licenses to be able to survive and
compete with already existing businesses. To me,
that's apples and oranges. And that moms and
pops was made for existing businesses, not new
people coming in.
Thank you.
CHAIR ANDREA JACKSON: Anyone else?
You can come back to the table.
EXECUTIVE DIRECTOR ELIZABETH LINT: I
think Ms. Jillson touched on some of the changes
that we made in the cap policy back in 2008 when in the policy was significantly relaxed.

I don't think Kendall Square is a good
example because it is not a capped area.

The idea in 2008 when the policy was
changed, and $I$ think it was a longer than eight
months we met, and it was people from all walks
of the community. It allowed cap-to-cap
transfers. It allowed new no value licenses to be approved after an applicant has proved there was a diligent search and there was no possible means of purchasing a license.

But the idea was very much to give new
start-ups an opportunity where they might not
have otherwise. So it was a significant change
from the 1986 policy.

CHAIR ANDREA JACKSON: So as such,

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there's nothing, in terms of the capped zone,
that would prohibit us in terms of the cap, is
that what you are saying?
    EXECUTIVE DIRECTOR ELIZABETH LINT: It
wouldn't prohibit you unless you found they
didn't do an exhaustive search and still you to
have to show there's a need for another license
in that particular location.
    No harm to the area.
    And overwhelming neighborhood short.
    CHAIR ANDREA JACKSON: And there are
other licenses out there?
    EXECUTIVE DIRECTOR ELIZABETH LINT: There
certainly are.
And I would like to know who is offering
a license for $800,000 because one never sold in
the City for that price.
CHAIR ANDREA JACKSON: Thank you.
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Anything you would like to add?

KIMBERLY COURTNEY: Sure. In regards to the one $I$ saw for $\$ 800,000$, that was through a broker and it was including the -- they were selling it with the space, so I'm sure that was for the built-out.

CHAIR ANDREA JACKSON: So the amount you stated wasn't just for the license?

KIMBERLY COURTNEY: Most of the licenses

I see are attached to locations. They are not available floating around for you to just take anywhere.

So the one I saw, that really expensive
one I saw was associated with a very large
commercial space and then you would take over the
lease, which is also why $I$ find it quite
difficult -- I mean, $I$ found it very difficult to
find licenses available that are not tied to the

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location that they are currently at.
    EXECUTIVE DIRECTOR ELIZABETH LINT: Any
of our licenses can be moved to any location.
    KIMBERLY COURTNEY: I believe the owner
would have to be willing to do that, though.
    EXECUTIVE DIRECTOR ELIZABETH LINT: No.
    The landlord cannot control a license, by
statute. The person who owns the license
controls the license.
    KIMBERLY COURTNEY: That's what I meant.
I'm sorry. Yes.
        So that was part of my difficulty in my
search was seeing licenses associated with
specific spaces.
    So I would like to respond to some of the
comments. I don't want to keep you too long. I
will be brief.
    In regards to the first gentleman, Mr.
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Depaulo, we intend this to be a very classy
establishment. This is not going to be a dive
bar. This is not going to place where young
kids hang out and get drink. This is a place
that serves good food and is focused on the
community.
    So I'm not concerned at all about any
negative impact on the community. In fact, we
are residents, and it is the type of place that I
think this neighborhood desperately needs.
In regards to Attorney Belanger, I'm
unclear --
    CHAIR ANDREA JACKSON: If you could make
your comments, not necessarily tie them to
people. Just make your point, please.
            KIMBERLY COURTNEY: Okay.
            A number of points were made regarding
topics with the building permits and the
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wheelchair lift and sprinklers and the kitchen
facilities. All of those things.
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We have all of those things already
established. We have our -- the drawing that you
have with this application is not the full
architectural plans we submitted to the city and
already have approved. Those are extensive, as
you know. We have here the image of the general
layout you requested.
But we have everything approved by
Zoning. Everything -- the permit that's on the
space is actually a full building permit. It is
not a demo permit. We do have a building permit
issued, which means it has gone through Zoning,
Fire, the Architectural Access Board already
approved our plans and we are fully
accessibility.
The issue with the wheelchair lift is
being resolved by the building because that's not a part our space we are renting. They are aware it is in violation.

It has been sitting there for a number years and it hasn't been operating. So they are in the process of replacing that wheelchair lift. That needs to be done probably in order for us to open and I'm pushing them to get them as quickly as possible. So that's definitely something that is a high priority.
And as I said, our space is fully
accessible. Our bathrooms are in compliance.

Everything is fully in compliance with the $A A B$.

The kitchen is a fully functional
kitchen. The only difference is we won't have gas equipment and we are not going to be slinging
hamburgers and french fries.

We have the ability to boil water and
make pasta and make baked goods and do all sorts of cooking. It is just limited in terms of grease vapors. And I understand the implications of that. We are doing that for financial
reasons. But that doesn't mean it is not a
serious restaurant focused on food.

I have been dedicated to food ever since

I left the practice of law in 2009 and I think my
resume shows that. And the food is a very
important aspect of this. This is not a bar. In
fact, a bar would not be allowed in this zoning
area. So this is a restaurant.

Something was alluded to the deceptive
practice about an address in Allston. Xavier
does own a property in Allston, for the record.

So there is an address in Allston.

I do believe -- I wanted to point out we
do have full support from the head chef at The

Cellar. I understand that Steve seems concerned that we will impact his business negatively. I have a different opinion that. I think adding
new businesses to this area is a positive thing
for everybody. And Brendon Arms, who, I believe,
is a co-owner there as well, signed our petition.

And he's in support of our project 100 percent.

In terms of the need for this, this
building has been vacant for a long time. And if
we don't open up an establishment in this space,
someone else will try to do that. There's a
building that's been sitting vacant that
neighbors have commented brings down the
neighborhood. We are trying to do something
positive. We are trying to involve the
community.

In terms of the events, I'm not expecting
numbers of people to be coming into the area and
parking. I don't think that's really an issue. I'm trying to engage the community. The local community.

So if we were to have a wine and food paring event, I'm expecting our local neighbors to be signing up for that event.

This is the type of thing I'm trying to
focus on. And the layout of the bar, again, I
think is a wonderful communal way of designing a
restaurant. It is a design $I$ have had in mind for many, many years as $I$ have been looking for a commercial space. I was looking for a space in

New York City for a long time. And I lived there for a number of years. The name of the
restaurant was inspired by the Upperwest side of

Manhattan where there are a number of little wine
bars that have European themes and they are small
little nooks where you go in and it's cozy and
they don't have a fully ventilated kitchen, and they make amazing foods and incredible salads. There are so many things you can do without a ventilation system. You can make really
incredible foods. It's not as limiting as it sounds.

CHAIR ANDREA JACKSON: But you keep
mentioning wine bar. But yet, you are here
applying for a full alcohol licenses.

KIMBERLY COURTNEY: The focus of the wine
is clearly because it pairs so well with the
charcuterie and the cheese and the food.

But in terms of the business model that
we have, $I$ think it would be very limiting if we didn't have a full license.

And we really don't want to exclude
customers because one person likes wine and the
other person doesn't drink wine and the other

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person doesn't want to go into this establishment
because they can't get a beer or whiskey or a
cocktail or something.
    I mean in the same regard, we are going
to cater to our vegan and gluten-free customers.
We will indicate that on our menu as well, so
someone who is vegan can come in with a meat
eater and be able to partake in our restaurant.
So it goes along the same lines as that.
    We don't want to limit our customer base
because we only offer beer and wine. I think it
would be incredibly limiting for us.
    CHAIR ANDREA JACKSON: Any other
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questions?
POLICE COMMISSIONER ROBERT HAAS: I'm
going back to your website, you identified some
dates when you plan on opening. You are
announcing your initial event and you haven't

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even got your permits yet. I'm trying --
    KIMBERLY COURTNEY: Any events that you
see on there are held at Grafton Street
presently.
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The Foodbiz Network is very active and we have a free monthly networking event. Those events take place at Grafton Street. The website was up just to encourage people.

CHAIR ANDREA JACKSON: What is on your website doesn't say that.

This was pulled from your website, and it says, it has your address, and it notes that "We are looking forward to seeing you there.

Saturday, April 5, 2014, 7 to 9 p.m."

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It doesn't say anything about another
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location.

KIMBERLY COURTNEY: I'm not sure what
that is exactly.

CHAIR ANDREA JACKSON: I went to your
website and printed this out. Maybe you
should talk to your webmaster.

KIMBERLY COURTNEY: I'm the webmaster. I
put in a sample. That was meant to be
actually -- it doesn't say something about these are the types of events that we'll have and it has a list.

CHAIR ANDREA JACKSON: It says "Upperwest
is planning to hold lots of fun and educational
food and wine events. We expect to open in April
of 2014."

KIMBERLY COURTNEY: That's not an event
advertisement.

CHAIR ANDREA JACKSON: And then over here
it says, it goes through your wine classes, etc.,
and it says Saturday, April 5, 2014, 7 p.m. to 9
p.m.

KIMBERLY COURTNEY: That was a mistake in
terms of when you put one of those into the
system. I have a server -- the system that I'm
using has those events and it just inputs that
date, but that wasn't an actual event.

Obviously, we weren't -- we are not going to be open April.

That wasn't meant to be an actual event.

That was meant to explain we are planning on holding events.

It is a format that, I think, it inserted
a date on its own.

CHAIR ANDREA JACKSON: In two different
places?

There's a date here that says April 5.

KIMBERLY COURTNEY: That one is the
automatic one.

CHAIR ANDREA JACKSON: And a date on the
next page.

KIMBERLY COURTNEY: And the next date
was?

CHAIR ANDREA JACKSON: The same date.

KIMBERLY COURTNEY: May I see that? It
is hard to comment when I'm not looking at it.

I can testify we have not scheduled any
events because we don't know when we are going to
open, so ...

> (Reading.)

Right. So this first page is talking
about all the different types of events that we would like to have just to get people interested.

POLICE COMMISSIONER ROBERT HAAS: It says

April 5, 7 p.m.

KIMBERLY COURTNEY: Right. That's a
mistake. The system forces you to put a date in.

I probably did this three or four months
ago when we didn't know when we would open. And I just input it into the website as a
hey,-this-is-what-we're-doing.

It placed this date here automatically.

I didn't place the Saturday, April 5 at the bottom. And it placed this date on the side automatically.
I'm not really sure why this is relevant.

But I didn't plan any events. I haven't planned any events because we don't know when we are opening, so I'm not sure what that is all about.

Except for the ones with the Foodbiz

Network, which are ongoing and held at Grafton.

CHAIR ANDREA JACKSON: Any additional
questions?

POLICE COMMISSIONER ROBERT HAAS: No.

FIRE CHIEF GERALD REARDON: I can't see
myself voting for an all alcohol license at this

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location.
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    You've got a lot of people around you
    that have paid a lot of money for these licenses
and it devaluates their license.
I know $I$ can see your need as a wine bar,
beer and wine, $I$ can see that.
I think whole your business model and
your food lends it itself to that. But I don't
see where the all alcohol comes in, in terms of
the number people you have, especially in light
of the type of food. It is very light food and
stuff to have people in there drinking hard
drinks versus beer and wine.
So ...
KIMBERLY COURTNEY: Okay. So I would be
amenable to discussing changing our application
to beer and wine if there's a strong opposition
to the all alcohol.

FIRE CHIEF GERALD REARDON: I'm speaking for myself right now.

CHAIR ANDREA JACKSON: I tend to agree.

I'm not necessarily in favor of an all
alcohol license at this location. Again, as the Chief just stated, the menu, food menu, seems light in terms of serving hard liquor and people are going to be eating light, light fare.

KIMBERLY COURTNEY: The good thing about charcuterie is, as just reinforced in my TIPS and ServeSafe alcohol training, is that fatty foods, like cheese and meats, are actually very slowly digested, so it is the most appropriate food to eat with hard liquor.

POLICE COMMISSIONER ROBERT HAAS: I just
think there's too many inconsistencies with what you are presenting to us.

I don't feel like an all alcohol license

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for this establishment, given the size, and it
seems you are back and forth in terms of what you
are planning on doing, and it is not clear to me,
so I'm not prepared to vote for an all alcohol
license either.
    CHAIR ANDREA JACKSON: Make a motion?
    KIMBERLY COURTNEY: Is it possible to
amend the application to beer and wine only
verbally?
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    FIRE CHIEF GERALD REARDON: It is up to
    you legal people.
EXECUTIVE DIRECTOR ELIZABETH LINT: It is
always possible to amend down.
CHAIR ANDREA JACKSON: So based on that,
we've spent a lot of time discussing it, there
are materials I would like to look through. I'm
going to make a motion that we take the matter
under advisement.

POLICE COMMISSIONER ROBERT HAAS: Second. CHAIR ANDREA JACKSON: All in favor signify by saying aye.

POLICE COMMISSIONER ROBERT HAAS: Aye.

FIRE CHIEF GERALD REARDON: Aye.

EXECUTIVE DIRECTOR ELIZABETH LINT: That would be March 27 at 10 a.m.

CHAIR ANDREA JACKSON: Yes. And I will
not entertaining any additional testimony at that time.

EXECUTIVE DIRECTOR ELIZABETH LINT: That leaves ratifications.

$$
\text { Sale of and transfer of } 130 \text {, financing of }
$$ 152 and the refinance of $189,124,11$ and 44. All participate paperwork in order.

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CHIEF GERALD REARDON: I make a motion to
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approve.

EXECUTIVE DIRECTOR ELIZABETH LINT: To accept.

FIRE CHIEF GERALD REARDON: To accept.

CHAIR ANDREA JACKSON: Seconded. All in favor signify saying aye.

POLICE COMMISSIONER ROBERT HAAS: Aye.

FIRE CHIEF GERALD REARDON: Aye.

CHAIR ANDREA JACKSON: I make a motion
adjourn.

POLICE COMMISSIONER ROBERT HAAS:

Seconded.

CHAIR ANDREA JACKSON: All in favor
signify by saying aye.

POLICE COMMISSIONER ROBERT HAAS: Aye.

FIRE CHIEF GERALD REARDON: Aye.
(Whereupon the proceedings were adjourned at

8:58 p.m.)

## ERRATA SHEET

INSTRUCTIONS: After reading the transcript of this hearing, note any change or correction to and the reason therefor on this sheet. DO NOT make any marks or notations on the transcript volume itself. Sign and date this errata sheet (before a Notary Public, if required).

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I have read the foregoing transcript of the hearing, and except for any corrections or changes noted above, $I$ hereby subscribe the transcript as an accurate record by me.

## CERTIFICATE

Commonwealth of Massachusetts

Norfolk, ss.

I, Jill Kourafas, a Notary Public in and for the Commonwealth of Massachusetts, do hereby certify:

That the hearing herein before set forth is a true and accurate record of the proceedings. IN WITNESS WHEREOF, I have hereunto set my hand this $23 r d$ day of March 2014.

Jill Kourafas
Certified Shorthand Reporter
License No. 14903
Notary Public
My Commission expires:
February 2, 2017

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| \$300,000 [1] - | 15 [1] - 1:74:5 | 1:82:5; 1:126:2 | 532 [1]-1:84:14 |
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