## CITY OF CAMBRIDGE

IN RE: LICENSE COMMISSION HEARING

LICENSE COMMISSION BOARD MEMBERS:

MICHAEL GARDNER, CHAIRMAN
CHRISTOPHER BURKE, SUPERINTENDENT

STAFF: ELIZABETH LINT, EXECUTIVE DIRECTOR

AT: Michael J. Lombardi Building
Basement Conference Room
831 Massachusetts Avenue
Cambridge, Massachusetts 02139

DATE: Tuesday, June 11, 2013

TIME: 6:11 p.m. to 7:47 p.m.

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## P R O C E E D I N G S

EXECUTIVE DIRECTOR ELIZABETH LINT: This
is the License Commission general hearing,

Tuesday, June 11, 2013 at 6:04 p.m.

We are in the Michael J. Lombardi

Building, 831 Mass Ave, Basement Conference Room. Before you're the Commissioners, Chairman

Michael Gardner and Superintendent Chris Burke.

DISCIPLINARY: MOKSA, LIC D/B/A

MOKSA TAPAS LOUNGE/NAGA

EXECUTIVE DIRECTOR ELIZABETH LINT: First
matter tonight is a disciplinary matter.

Disciplinary Moska, LLC d/b/a Moska Tapas

Lounge/Naga, Taslim Chowdhury, Manager, holder of an all alcoholic beverages as a restaurant license at 450 Massachusetts Avenue due to police reports received by the License Commission regarding incidents on May $16 / 17$ and May 23/24.

CHAIRMAN GARDNER: I think we'll hear
from the City first and the officers so then...

So if there are any City employees who
are here with information about this from the

Police Department, I would ask you all to come forward first.

Although you've given the stenographer
your names, just for the record, I'll ask each of you, including you, Ms. Boyer, to state your name and spell your last names for the record, please. OFFICER HECTOR VICENTE: Officer Vincente with the Cambridge Police.

> Last name is V-I-C-E-N-T-E.

ANDREA BOYER: I think, Attorney Sean

Hope would have to sit closer to be able to hear them.

CHAIRMAN MICHAEL GARDNER: If you need to sit up closer, that's fine.

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Sergeant?
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OFFICER DAVID BROWN: Sergeant David

Brown, $B-R-O-W-N$.

OFFICER JONATHAN RUSSELL: Officer

Jonathan Russell, R-U-S-S-E-L-L.

CHAIRMAN MICHAEL GARDNER: Andrea.

ANDREA BOYER: Andrea Boyer, B-O-Y-E-R,

Chief Licensing Investigator for the Cambridge Licensing Commission.

CHAIRMAN MICHAEL GARDNER: Okay. So,

Ms. Boyer, would you give us some background information about this matter and your conversations with the establishments overtime.

ANDREA BOYER: So on January 25 and

January 27 of 2013, there were two alleged
incidents regarding some large groups of people
leaving the establishments of Moska and Naga, two
alleged fights, which prompted a meeting between

Solomon Chowdhury, the owner, Renato Rodriguez,
another gentleman, Alex, Superintendent Steve

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Williams, Elizabeth Lint and myself just to
discuss some safety concerns that we had and to
try to prevent future problems.
    CHAIRMAN MICHAEL GARDNER: Is this
Superintendent Williams from the Police
Department?
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ANDREA BOYER: Yes, sir.
CHAIRMAN MICHAEL GARDNER: Okay. Go
ahead.

ANDREA BOYER: Since that meeting there
are minimal isolated incidents, but recently
since mid-April the situation seemed to be
escalating, as the police can testify to. And,
once again, concerns of safety that should be
addressed by the Board.

There have been emails and -- basically
from that meeting, I should also state that

Solomon Chowdhury and Renato nationality broken down the demographics of their situation and of

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    their establishment, they added some digital
    recognition, they have the age range and they
    have also been sent a weekly calendar of their
    events, so we could actually send that to
    different detail officers at the Cambridge Police
    Department. We would also have a copy.
        Kind've looks like this where it states
who can be there, DJ who is playing, who has
promoted the night, age limits, cover charge.
    With the people we send it to, sometimes
it's hard where it might be a higher capacity
situation where we can go out and check ourselves
to keep an eye on things. And back and forth we
emailed with the establishment saying "We think
there may be a problem with this particular
event, and they will add a detail officer
sometimes depending on what their own thoughts
are also.
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these kinds of communications been going on?
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    ANDREA BOYER: Since January.
    CHAIRMAN MICHAEL GARDNER: How much
    notice do you typically get?
ANDREA BOYER: At least a day or two
days. It's usually sent to me on Wednesday or
Thursday, and the event would be Thursday,
Friday, Saturday and Sunday night of the upcoming
weekend.
CHAIRMAN MICHAEL GARDNER: In your view,
is that sufficient time?
ANDREA BOYER: Yes, it has been.
CHAIRMAN MICHAEL GARDNER: Okay. My
understanding is there were incidents that
concern us here both on the evening of May 16,17
and the evening of May 23, 24.
And, Sergeant Brown, maybe you could just
have the officers describe the events as what
they observed.

OFFICER DAVID BROWN: Well, I can speak
to the 17 as well Officer Russell. I was not present when Officer Vincente had interaction.

I can relay my information for the 17.

On the 17th, I was the supervisor assigned to the
area where Moska is located. It was a little after 2:00 in the morning.

One of our detective cars called for a
large fight. I was already positioned int

Central Square so $I$ was there within a minute.

What had happened was the patrons from
the Moska, and no doubt from other barrooms in
the area, had decided -- had started a fight.

There were about 400 people in the street
in pockets of fights had grown -- had begun to grow in the crowd.

Almost immediately because of the
response of the police, 14 Cambridge officers
were there, eight MIT officers were there. They

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availed themselves to us on their own.
    Mass Ave was effectively shut down.
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Passage for vehicular traffic and all emergency
apparatus was at a standstill. The sidewalks
were full of persons making it literally
impossible for other persons to pass. You know,
people that wanted to go from A to B without
being part of the fight.
The street itself was not only filled
with, as I said, emergency vehicles, but other
patrons and persons from that bar as well as
other bars fighting amongst themselves.
We arrested seven persons for a charge of
affray. I had at least one officer that
reinjured a portion of his leg, which had been
injured in a previous call a week before, but
nonetheless was aggravated that evening through
his duties.

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So after we were able to take the
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situation under control, myself and Lieutenant

McVay and the other 14 Cambridge officers that were there, we had an opportunity, myself and Officer Carona, who's not here tonight, had an opportunity to speak with management at the bar, and $I$ can reference Officer Carona's report with some of the notes he had regarding the patrons present. There were 476 guests at any one point in their barroom. His license allows for 480 .

With the people leaving the bar and it appears
the average count was 338, which is, I guess,
underneath his allowable limit.

He did have ten staff working, five
guards at the -- in the backroom where the
largest amount of patrons usually gather.

He had two securities guards roam in the
middle of the barroom, front to back and he had
three security guards in the front checking IDs
and frisking individuals for weapons, et cetera.

So the events themselves, they unfolded
in the street, they were physically outside of the barroom. The staff said they weren't even aware that there was a fight going on until they heard our sirens and they looked outside and saw the fight.

I know that at least one time post that
event, Lieutenant McVay had sought permission to and hired overtime officers at City's expense to deal with this problem that apparently has been recurring.

CHAIRMAN MICHAEL GARDNER: You're saying since this event?

OFFICER DAVID BROWN: At least a week
after.

So I suggested to Mr. Chowdhury hiring
two officers possibly -- I believe that evening
he requested one, although we weren't able to
honor it. Maybe a show of good faith he tried to
hire at least two if you're going to have a crowd that might swell to that volume. He was very cooperative throughout the entire process that night.

CHAIRMAN MICHAEL GARDNER: Did you make
any personal observations of the persons who were arrested?

OFFICER DAVID BROWN: A couple of them
that $I$ had seen. I was dealing with a lot of
different things, but $I$ saw a couple people.

CHAIRMAN MICHAEL GARDNER: Did you form
any conclusions about whether them or other
persons in the crowd were intoxicated?

OFFICER DAVID BROWN: I didn't see
anybody to such a high level of intoxication that
it appeared that there was some connection to
being served too much in the bar, no, I didn't
get that impression.

CHAIRMAN MICHAEL GARDNER: Did you get

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any sense about what the fight or fights were
about?
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OFFICER DAVID BROWN: I don't know. CHAIRMAN MICHAEL GARDNER: How long
roughly did it take to quell the crowd and how
were they dispersed?
OFFICER DAVID BROWN: Oh, I would say at
least one hour to bring the situation to the
point where the street was now open and the
safety had been secured.
CHAIRMAN MICHAEL GARDNER: In one police
report, I noted that officers were dispatched
from as far away as $10-\mathrm{R}$ or North Cambridge?
OFFICER DAVID BROWN: Yeah. Right. We
needed help to support the officers, and one
officer was called from the western Harvard
Square area of the city.
CHAIRMAN MICHAEL GARDNER: Do you have
any sense about what percentage of on-duty

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officers that evening were pulled to this event?
    OFFICER DAVID BROWN: About 75 percent of
the force, that's not including the eight from
MIT. But that was one hundred percent of their
force that night.
    CHAIRMAN MICHAEL GARDNER: Is it Officer
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Russell?
OFFICER JONATHAN RUSSELL: Yes, sir.
CHAIRMAN MICHAEL GARDNER: Any additional
information to add including, in particular, any
personal observations you made of members of the
crowd and issues as to what the fight was about?
OFFICER JONATHAN RUSSELL: Very similar
to what Sergeant Brown stated, it is very chaotic
and rattled down there with the ground forces in
the street and on the sidewalks between the
people in the street fighting, yelling back and
forth, just milling around in general.
Every officer had to be -- from the East

End, I think every officer from the East End had to respond. I'm not positive, but I'm almost positive almost every officer had to respond as well as the one from north. So it left the entire East End the city without any patrol.

Everybody was concentrated on Mass Ave.

The rest -- the back of the city was
pretty much open, no officer patrolling.

As far as the observations of those
arrested, as far as being excitable, they were fighting with each other.

There were no indications to me that they were over-served. They were intoxicated, but not to a level that they were unsafe to themselves or others.

I think, to my knowledge, there were at
least -- after being booked, there was no reason to keep them because they were too intoxicated.

But, as I said, it was just a chaotic

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scene, fights. As soon as you finished breaking
up one fight, another fight began. And officers
had to go from one fight to another fight to
another fight to break them up.
    CHAIRMAN MICHAEL GARDNER:
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Superintendent?
SUPERINTENDENT CHRISTOPHER BURKE: Yes.
Sergeant Brown, Officer Carona completed a report
as a result of this incident?
OFFICER DAVID BROWN: Yes.
SUPERINTENDENT CHRISTOPHER BURKE: You're
the approving officer of that report?
OFFICER DAVID BROWN: Correct.
SUPERINTENDENT CHRISTOPHER BURKE: Have
you had an opportunity to review the report
today?
OFFICER DAVID BROWN: Yes.
SUPERINTENDENT CHRISTOPHER BURKE: I draw
your attention to Page 2. Officer Carona lists

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staffing for -- that was explained by the
manager, five security guards, ten security
guards in total. Five security guards in the
backroom, two security guards roaming the middle
and front rooms, and three security guards at the
front entrance. That's located on Page 2 in the
middle of the paragraph, is that accurate, from
your recollection?
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OFFICER DAVID BROWN: Yes. I was present
when the interview was taking place.
SUPERINTENDENT CHRISTOPHER BURKE: Were
you also present when the manager said that they
weren't aware a fight was going on until they saw
(sic-"heard") police sirens?
OFFICER DAVID BROWN: Yes.
SUPERINTENDENT CHRISTOPHER BURKE: So did
you ask or inquire whether or not the security
guards at the front entrance had any of that
information or anything to that effect?

OFFICER DAVID BROWN: I didn't.

SUPERINTENDENT CHRISTOPHER BURKE:

What -- how did you come to the conclusion that
these were patrons of that establishment?

OFFICER DAVID BROWN: Simple
reasonableness. The crowd was, as we stated, at any one point over 400, at a minimum point at 338
and there were over 400 persons or roughly 400
persons in the street.

The entered time was consistent with the
time of the call of the fight.

CHAIRMAN MICHAEL GARDNER: What was the proximity of the center of the crowd to this establishment?

OFFICER DAVID BROWN: About 30 feet off
the front door, 40 feet off the front door.

CHAIRMAN MICHAEL GARDNER: Okay. I'm
sorry, Superintendent Burke.

SUPERINTENDENT CHRISTOPHER BURKE:

Nothing else.

CHAIRMAN MICHAEL GARDNER: Okay. Let's move to the events of the night of $23 r d$ and 24 th. OFFICER HECTOR VICENTE: Yes. So on May 24th, 2013, at approximately 11:30 p.m., myself and Lieutenant Berlino, who was stationed there ourselves in front of the club prior to roll call, he stated to me that he wanted to actually spend sometime at 450 Mass Ave just to -- for himself to see what's going on there. Shortly after we were there for about ten or 15 minutes, there was an individual who came up to us and stated that he was allegedly assaulted by two members of the Naga Club. At that point we decided to take his statement and his information. Shortly after, $I$ went to the station, wrote the report, but prior to that, $I$ went back to the club and $I$ wanted to confirm the

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description of the suspect.
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He gave a description of the suspect were both -- one of them, $I$ think, was dressed in a suit. I'm not -- that $I$ can remember.

And when I went in there, there was
nobody dressed with a suit.

Then after $I$ spoke to the manager, Renato Rodriguez, he stated to me that protocol is once a person is ejected from the establishment, they are just to walk them right to the front door, not to walk them around the corner or a short distance.

So that information was confirmed at the time.

A report was taken shortly after this
individual was almost gonna get -- was gonna
take -- we were gonna take him under custody
because he was in the middle of the road causing a scene.

## CHAIRMAN MICHAEL GARDNER: This is the

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person who complained to you about being
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assaulted?

OFFICER HECTOR VICENTE: Right.

At that time we gave them several
warnings to go home.

The girlfriend came up -- they claimed
they were inside the club at that time, which he was and that was confirmed by me, by asking the staff.

$$
\text { Shortly after, } 20 \text { minutes after, the }
$$

person was placed on protective custody because
he was acting very inappropriate on the sidewalk.

He was pretty much threatening the police
to the point that we didn't let him go too far with that.

CHAIRMAN MICHAEL GARDNER: My
understanding is that his original claim was that he was escorted out of the club --

OFFICER HECTOR VICENTE: That's correct.

CHAIRMAN MICHAEL GARDNER: -- by security
staff or by representatives of the club, and you
did confirm with representatives of the club
that, in fact, he had been he escorted out --

OFFICER HECTOR VICENTE: Yes.

CHAIRMAN MICHAEL GARDNER: -- for being
inappropriately in the ladies' room, I believe --

OFFICER HECTOR VICENTE: That's correct.

CHAIRMAN MICHAEL GARDNER: -- allegedly
looking for his wife or his friend?

OFFICER HECTOR VICENTE: Yes.

CHAIRMAN MICHAEL GARDNER: So were you
satisfied that at least that portion of his story checked out?

OFFICER HECTOR VICENTE: Yes, I was.

CHAIRMAN MICHAEL GARDNER: And were you
able to do anything to confirm, identify or
satisfy yourself at all with respect to whether

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an assault had actually taken place on his
person, and if so, the identities of those
involved?
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OFFICER HECTOR VICENTE: I was satisfied with the investigation that $I$ conducted that night; however, it could not be determined whether he was assaulted or not.

He did not have any physical injuries;
however, his clothes were dirty, which appears
that he was on the ground.

He did appear to not -- he did appear
intoxicated, but not to a very high level of
toxication. He was walking back and forward. He could understand our -- what we were telling him.

CHAIRMAN MICHAEL GARDNER: Thank you.

OFFICER HECTOR VICENTE: To that extent, yes, I am satisfied.

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CHAIRMAN MICHAEL GARDNER: Did you
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interview any of the security officers or did you

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interview or were the security officers that
escorted him out identified to you by management
and were you able to interview them?
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    OFFICER HECTOR VICENTE: What I did is
    walked to the back and I actually identify each
security back there to see the description that
the victim gave me matches. That did not match.
Then $I$ walked to the manager Renato
Rodriguez, and $I$ spoke to him about that. And it
was confirmed that he went back and spoke to
staff and that did not happen.
I then went to the front and spoke to one
of the security there -- I don't think I have his
name, but very familiar with him -- he told me
that, yes, in fact, the victim was escorted out
of the establishment; however, he did not -- the
staff did not walk him around the corner and
assault him.
CHAIRMAN MICHAEL GARDNER:

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Superintendent?
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SUPERINTENDENT CHRISTOPHER BURKE:

Officer Vincente, you completed a report as a
result of this incident?

OFFICER HECTOR VICENTE: Yes, I did, sir.

SUPERINTENDENT CHRISTOPHER BURKE: Have
you reviewed your report tonight?

OFFICER HECTOR VICENTE: No, I did not. SUPERINTENDENT CHRISTOPHER BURKE: Do you
have it with you?

OFFICER HECTOR VICENTE: Yes, I have it with me.

SUPERINTENDENT CHRISTOPHER BURKE: You
indicate that you drew the conclusion that the victim was intoxicated and unstable? OFFICER HECTOR VICENTE: Yes. SUPERINTENDENT CHRISTOPHER BURKE: As a
result of that he was placed into protective custody?

OFFICER HECTOR VICENTE: That's correct.

SUPERINTENDENT CHRISTOPHER BURKE: You
also report on the second page that you spoke to a manager, Renato Rodriguez?

OFFICER HECTOR VICENTE: Yes, I did.

SUPERINTENDENT CHRISTOPHER BURKE: And

Mr. Rodriguez, the manager, indicated that he had no knowledge of any employee walking the victim away from the club, is that accurate?

OFFICER HECTOR VICENTE: Yes.

SUPERINTENDENT CHRISTOPHER BURKE: The
next paragraph you indicate that you spoke to a Sazar Katan (phonetic) who checked the IDs the front door?

OFFICER HECTOR VICENTE: Yes.

SUPERINTENDENT CHRISTOPHER BURKE: And he
indicated that the man was in the club, and he was escorted off the property, is that correct?

OFFICER HECTOR VICENTE: That's correct,
sir.

SUPERINTENDENT CHRISTOPHER BURKE: IS
that your recollection?

OFFICER HECTOR VICENTE: Yes.

SUPERINTENDENT CHRISTOPHER BURKE: Thank
you. No further questions.

CHAIRMAN MICHAEL GARDNER: Anything else you have to add, Ms. Boyer, or any of the other officers?

OFFICER HECTOR VICENTE: There was another incident if you want me to go over that.

CHAIRMAN MICHAEL GARDNER: Yes, I do.

Thank you.

OFFICER HECTOR VICENTE: On the same
night, May 24, at approximately 2:07, $\quad$ believe one of our sector units were due back to 86 in front of the 450 Mass Ave when they were called for a fight in progress.

At that point, $I$ was responding from

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1256th Street from finishing that report.
    When I arrived there, apparently, the
units had it quite under control; however, there
was one victim bleeding from the mouth, who, at
the time, refused medical.
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What pretty much happened is this guy,
this individual, the victim Shane Clayton -- I'm
sorry, Alex Louis Crandall -- apparently he was
breaking a fight, and somebody from the crowd
came in and punched him on his face.
Shortly after that, a suspect was
attained and was ID'd by the victim's brother as
the person who punched Mr. Crandall.
We investigated a little further and we
could not arrest on that time. It was actually
an assault, a simple assault.
So what we did is I went back to the
station and wrote a complaint against the
suspect.

CHAIRMAN MICHAEL GARDNER: Okay. And
were you able to determine whether or not either
the alleged victim or the alleged assailant had
been patrons of this or any other establishment that evening?

OFFICER HECTOR VICENTE: Yeah, they were all in there.

CHAIRMAN MICHAEL GARDNER: All in...?

OFFICER HECTOR VICENTE: All in this
place.

CHAIRMAN MICHAEL GARDNER: Moska?

OFFICER HECTOR VICENTE: Yes.

CHAIRMAN MICHAEL GARDNER: Did you form
any opinion as to their level of intoxication, if any?

OFFICER HECTOR VICENTE: They appeared to
have been drinking. However, their level of
intoxication wasn't that high to the point that
they stumbled.

CHAIRMAN MICHAEL GARDNER: Anything else, Superintendent?

SUPERINTENDENT CHRISTOPHER BURKE: AS a
result of this incident you also completed a report?

OFFICER HECTOR VICENTE: Yes, sir.

SUPERINTENDENT CHRISTOPHER BURKE: That
information is outlined in the report?

OFFICER HECTOR VICENTE: Yes, sir.

SUPERINTENDENT CHRISTOPHER BURKE:

Nothing further.

CHAIRMAN MICHAEL GARDNER: Ms. Boyer,
anything else?

ANDREA BOYER: And just to go along with
that report, actually, we have one more that was added from Officer Linnihan that called -- the second call that was made. That was generated by Officer Sean Lowe. He was at the corner of 86 which was located in the area.

His attention was drawn into the alleyway
at State's End to the front door of the
establishment and a crowd was gathered and a
fight erupted. He -- Lowe had called for
assistance, and the Cambridge Police and MIT

Police units responded.

There was a crowd of approximately a
hundred people in the immediate area. Many of them gathered, some from inside Moska and Naga and others simply in the Central Square area were drawn to the event.

After order was restored, investigation
determined that the argument had turned violent and one individual punched another.

The reason $I$ 'm reading this part of it,
it goes to what Sergeant Brown stated and the
other officers just how many people gather in
that area. Units are being called from other
areas and the safety problems that are kind've

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generated from these incidents transpiring.
CHAIRMAN MICHAEL GARDNER: Thank you.
Superintendent, anything else?
SUPERINTENDENT CHRISTOPHER BURKE: No questions.
CHAIRMAN MICHAEL GARDNER: All right.
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Thanks.

Why we don't do a line shift here and ask you all to step back.

I see Attorney Hope here. From the records I have, I think you may be involved in
this case, so I'll just ask you to identify
yourself and state and your last name for the
record and bring any of the principals up with
you.

ATTY. SEAN HOPE: Attorney Sean Hope,

S-E-A-N, H-O-P-E, of Hope Legal Law Offices.

From Moska and Naga, I have the director
of operations and proposed new manager, Renato

Rodriguez. We also have Alex Perez, and we also have the owner, Solomon Chowdhury.

RENATO RODRIGUEZ: $\quad$ - $-\mathrm{E}-\mathrm{N}-\mathrm{A}-\mathrm{T}-\mathrm{O}$.
$R-O-D-R-I-G-U-E-Z$.

ALEX PEREZ: Alex, A-L-E-X, last name

Perez, $P-E-R-E-Z$.

CHAIRMAN MICHAEL GARDNER: Mr. Hope?

ATTY. SEAN HOPE: Good evening. Thank you for having us here.

In preparation for this hearing, I asked

Mr. Renato Rodriguez to walk through the three separated different events.

So we have an event that's listed on the

17th, on the 24 th and we actually brought from
the establishment, they have a security system
that does a count of the number of patrons who are in on a given night. It has some demographic information.

I think because some of the allegations
are about the number of people and also maybe about the given promoter, I thought it would be relevant for the Commission to have this.

I would like to submit this for the
record. This is from their automated system. Mr. Rodriguez could tell you more about how it works, but $I$ think it's just relevant to show the type of data they keep on a weekly basis specifically for those two nights.

I think it may be relevant just to
briefly walk through their protocol for the
establishment since this is involving security.

I think it is relevant for the record,
too, that none of the events happened within the establishment. It happened on the outside.

But I did think it would be helpful for
the Commission to hear about what they do on a weekend basis, Thursday through Sunday.

RENATO RODRIGUEZ: We generally have

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between ten and 12 security members of our team
between Thursday, Friday and Saturday, which are
our busiest nights.
    We generally request one detail
Officer -- one to two detail officers, depending
on the night.
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    CHAIRMAN MICHAEL GARDNER: How frequently
    are those filled?
RENATO RODRIGUEZ: They're generally
filled on a regularly basis. There have been a
couple times where they haven't been filled.
We generally have three to four security
members in the front to check IDs, screen the
line, and do a check of people's persons.
We have one to two guys in the front bar
and in the dining room, and we have between five
and six guys in the back, which is the largest
space where people gather.
CHAIRMAN MICHAEL GARDNER: Mr. Hope?
ATTY. SEAN HOPE: So just relevant, I
think, to the 17 th, which $I$ consider the bigger affray, I had a chance to review some of the police report. I don't have it here.

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    Just a little context. As the Commission
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knows within 20 to 30 feet of Moska or Naga, you have at least two separate establishments, you have ZuZu which has an all alcohol license and full dancing, we also have Middle East, which has a full alcohol license dancing and also has a very large club venue downstairs from the venue. So on a given weekend night at 2:00, when all these same venues close their doors, you can have -- I'm not sure of the exact capacity of Middle East but I think it's pretty close to what Moska and Naga is, close to 400,450 patrons -you have people coming out who have been drinking or who have been eating and partying coming out at the same time in the evening.

When you specifically discuss the affray incident, you know, I think part of the testimony you will hear from all three of them is they didn't recognize the fight was happening until they saw the police lights.

From the testimony, when we discussed the event, is they don't believe the event actually
happened in front of Naga. They actually thought the event happened closer to the corner of Middlesex by High Five.

Also, they didn't even feel, just in
terms of the security being accustomed to when a
fight is about to start and the fight may be
taken to a certain leave outside. There was no
indication that a fight was starting or patrons
from inside Moska were even involved. They can't
speak to who may have gotten involved.

I thought Officer Brown's testimony was
important, because on the scene, he just

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testified that he wasn't quite sure where these
patrons came from, and that probably generally --
I'm not trying to quote him -- that they could
have been coming from several different
establishments.
    I do think that's important because Moska
is the only establishment that's been called for
this particular disciplinary hearing.
    I did think Ms. Boyer rightfully said
that in January they called in Solomon and Renato
for a conversation just about the different
events and try to establish some kind of
protocol.
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    I really think from the beginning, since
    they've opened, they actually have taken the
security very seriously and kinda feel like the
reason why there haven't been incidents inside
Moska because they have been working with the
Commission, they have been doing their best, they
haven't been overcrowding and they haven't been over-serving.

Part of this we feel like is we can help
maybe inform the Commission on what we know about these two various events.

I think the first one, the affray, I
think in terms of context, another thing this was
the beginning of the Together feast. This was a big weekend for the city where they had outdoor music concerts. They used the rear parking lots around Bishop Allen to one block away from Mass Ave to host a myriad of events.

Thursday was First Night, but I think
they had events all through the weekend. This
happened at 2:00, but, you know, I'm not sure -CHAIRMAN MICHAEL GARDNER: My
understanding is that the Together Festival was much more of a generalized family event, and that the activities that one could attribute to people

> being there for that would've been well over by $2: 00 \mathrm{a} . \mathrm{m}$.

Is that different from your
understanding?

ATTY. SEAN HOPE: No. I agree with you.

I'm just saying in terms of that many people
being on --

ALEX PEREZ: That's not correct. We actually hosted a couple parties for the Together Festival. They had a nightlife.

ATTY. SEAN HOPE: But I understand it was
two parts, there was a green part and then some of the venues had an evening part.

ALEX PEREZ: A lot of venues had an evening part.

ATTY. SEAN HOPE: I think to Mr. Perez's
point, it was not only Moska that was part of
hosting evening events. I believe Middlesex

Lounge -- and I'm not trying to point fingers.

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I'm saying for this type of incident where, I
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guess, 75 percent of the police force were called
to a given area, $I$ think the context of what was
going on that weekend is also important as to how
many people and the level of fighting that
happened. And it sounded like it wasn't just in
front of one area, but it seemed like it also
permeated to the corner of Prospect and Mass Ave.
If you look in front of Moska, you can
really see clearly to McDonald's across the
street, but you really can't see because of the
window to the left and right. I only say that
when I talked about the stuff that they actually
didn't see a lot of the fighting until they came
out.

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I asked Mr. Rodriguez, I said, "Why --
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what is your normal protocol at 2:00? What do
you normally do?"
He relayed to me that they clarified that
they had cleared out the full venue by the time 2:00 happened. So there were no more patrons. Part of their closing procedure is not
having them leave the establishment, but also clearing them off the sidewalk and from the patio.

So they had actually done that with the security detail by the time that had happened, so -- and actually, the two gentlemen here, they weren't out front. They did done their clearing and they were following their closing procedure inside the restaurant.
I do think that's relevant in terms of
the incident that night.
One of the -- you didn't bring this up,
but one of the emails Ms. Boyer had talked about
the promoter there, and she said after the 17 th
-- and correct me if I'm wrong on the dates --
but that was a Thursday. The following Thursday
that maybe the promoter, who was promoting these events, may have been a cause to some of this crowding, which we didn't think so, and that there was may be an opportunity to look at the promoter.

And I ask this group here. So this promoter had been holding events for six months at the establishments on various given different nights.

This promoter does bring in some Celtics players and Patriots players. They do bring a large crowd.

When the 24 th happened and Solomon
contacted me after getting a letter, I said,
"Let's evaluate whether or not you should have this promoter at another venue.

Solomon and Renato, they were pretty
adamant, they felt that the promoter wasn't the cause of any of the affray, but, also, any type
of drawing the wrong crowd into the restaurant.

I think it's important to note that this
same promoter actually held an event at Moska on

Sunday the 26 th. That was the Sunday before the Monday of the long weekend, Memorial Day weekend. And so that's a very big weekend. I
think the numbers there, they were a total of 330
people that came to the venue. So it was a very
full packed night. There were no incidents
inside the establishment and there were not
incidents outside the establishment.

I bring that up because I think they look
closely at the type of promoters they have, try
to draw a correlation to see if there was any
connection, and they had found none.

But to the point where they do take it
seriously and really kinda look at themselves as well their own protocols.

I think Officer Brown's testimony is
important because for the record, it shows the
level of security that they do have on place on a given night, not just for special events, but from Thursday through Sunday.

CHAIRMAN MICHAEL GARDNER: Did these
security personnel participate at all in the postclosing crowd control?

ATTY. SEAN HOPE: On which night?

CHAIRMAN MICHAEL GARDNER: On the 17th.

ATty. SEAN HOPE: Do you mean involving
the police, or do you mean involving clearing the sidewalk and patio.

CHAIRMAN MICHAEL GARDNER: I mean once
the crowd of 400 had started and 75 percent of
the on-duty police personnel had to be called, what role, if any, did the security guards play
in either assisting the police or in any efforts
of postclosing crowd control?

RENATO RODRIGUEZ: At that moment in

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time, we were still in the process of clearing
guests out of the venue.
    I was called to the front by one of my
security guys saying that there something going
on down the block.
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    When \(I\) came in, there was already sirens
    and police on the scene. Everything was
happening around the High Five Pizza area.
So from there, our team just stood back.
CHAIRMAN MICHAEL GARDNER: Okay.
I guess I understood Mr. Hope
differently.
I thought Mr. Hope said that you all had
shut everything down, the people were out, you'd
gotten your people off the -- onto the sidewalk
and you were back inside doing the closing.
I understand you to be saying that's not
right, that you were still clearing guests out
when the affray started.

RENATO RODRIGUEZ: We were in the process
of.

CHAIRMAN MICHAEL GARDNER: Mr. Hope, anything else?

ATTY. SEAN HOPE: No, not right now.

TASLIM CHOWDHURY: If I may clarify that.

The majority of our crowd by 2:05 was already
out. We still have a few VIP guests that are still there that are maybe settling up their bill and stuff in the background, and Renato, at the end of the night, is settling those tabs and making sure they got paid and to get them out also right away.

But the majority of our crowd, the security already pushed them out from the establishment and also away from the sidewalk.

CHAIRMAN MICHAEL GARDNER: So, let me ask what, if any, responsibility have you in the past assumed, and what, if any, level of

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responsibility do you think it is reasonable for
us to request of you with respect to crowd
control upon the closing of the establishment on
the street?
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    RENATO RODRIGUEZ: Part of our protocol
    is to disperse people from the front doors and
the patio area and where our windows are. We
push them down and up Mass Ave and just try to
clear that area as much as possible.
Once they start moving up and down the
street, we just fall back.
ATTY. SEAN HOPE: I would like to add
that part of the responsibility really doesn't
start when it ends, but it starts when you're
serving patrons, the environment that you allow
them to be overcrowding or not, and I think
that's something that they have taken pride in.
CHAIRMAN MICHAEL GARDNER: No, I get
that. I understand that you have to be

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responsible during your period of operation.
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    I am asking, without indicating that I've
    particularly got an opinion, I'm asking what, if
any, level of responsibility that you think
you've got for postclosing crowd control, and,
you know, part of it relates to well maybe not
everybody should have a 2:00 license.
If everybody is pouring out at the same
time, and it's get them beyond the borders of my
lot line, then it's the city problem.
So I'm asking what, in the past or what
going forward any of you think is reasonable to
ask of your own security personnel with respect
to post-party behavior on the public way?
ALEX PEREZ: I think our procedure has
been just to get people from our vicinity, the
immediate vicinity -- I think in the past when
we've had units in the area, we've pulled back,
just so we don't get in the way of the police
doing their work. So that's -- that's the best answer that $I$ think $I$ can give as far as why we only generally stay to our area. ATTY. SEAN HOPE: I would like to add, you know, part of the anticipation for large crowds is they have the two police details, and I think on the 17 th there was two details for 11:00 to 2:00, but part of these conversations were having the police detail there at any given night, but it does seem like having them there, whether it's 1:00 or 2:00 -- but when people are milling around to have the police presence there, which is part of the reason why things don't happen in front of an establishment because there are police there as opposed to people going to
their cars from several different establishments, but in terms of responsibility, as an owner of an establishment, there is a duty of care that they owe to all patrons, and that duty of care really

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extends into reasonable person standards, and
that duty of care would probably be that your
patrons enter and exit in a safe manner,
especially if there's a fight or there's some
danger.
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    I think it's really probably limited to
    your frontage and the public street, but $I$ think
there has been situations -- there's a parking
lot down an alleyway by McDonald's, and in
conversations of in terms of thinking who
might've started any given fight, they have told
us, and $I$ believe they told this to the officers,
that's kind've of a dangerous alley.
If there are women leaving the premises
and they're parking their cars, they cross their
street of Mass Ave and they're going to the
parking lot, there are people that don't even
come into the bars because they're too young or
maybe that can't get in that will hang out there.

And that's become also another part of what's
becoming the challenge, $I$ wouldn't just say for

Naga, but for Mass Ave, in general. And I don't necessarily think it's about the hours.

I don't think 1:00 is safer than 2:00,
but $I$ do think it's the nature of having
establishments come out and the need for people
to act reasonably. And if this is the case,
they'll put a tax on the Police Department.

But $I$ feel like their level of
responsibility has to end really at the premises,
but $I$ do believe it starts before then.

CHAIRMAN MICHAEL GARDNER: Thank you.

Superintendent?

SUPERINTENDENT CHRISTOPHER BURKE: I'm
concerned about the different versions with
respect to the account that is provided to the

Police Department that an incident with 400
people involved happens right outside the
establishment, and there's ten security staff on
duty, and when the managers are spoken to by the police, it's reported to the police that "Oh, we didn't know what happened until we heard sirens." And now I'm hearing from that "Oh, we saw something happening, but we stepped back." It's just hard to determine what actually
happened. I mean, why wasn't this information provided to the police officers at the scene? I just don't get that.

RENATO RODRIGUEZ: Well, when $I$ was
called out, everything was already in play.

Everything was already happening.

So when I came outside, which I did with my front door guy, the sirens were already there, there was already a large group of people on both sides of the sidewalk, and all I saw (sic-"heard") was sirens. At that point our front vicinity was
clear. There was no one there. Everybody was down towards the High Five area.

At that point $I$ went back in and
continued to do what $I$ usually do, and that's when, I believe, Sergeant Brown came in. SUPERINTENDENT CHRISTOPHER BURKE: Well,

I mean, according to Officer Carona's report,
which Sergeant Brown had an opportunity to review and approve, the three managers all stated they did not know a fight had occurred.

I did not even know -- "I did not even
know there was a fight going on outside until $I$ saw (sic-"heard") police sirens."

Well, that differs from the version that

I just heard that $I$ saw something happening and we stepped back, the police were coming.

You've got two different versions going
on here.

ALEX PEREZ: No, no. Not that the police
were coming, but they were already there on the scene.

RENATO RODRIGUEZ: Sirens were already on
the scene and there was already a large group of people.

TASLIM CHOWDHURY: I was already in the back doing our paperwork getting ready to close when somebody came in and told me that there's an issue outside, and $I$ came in the front and there wasn't anybody in front of Naga.

Literally $I$ had to walk in front of the

Middle East to see what's going on in that
intersection between Mass Ave and Brookline Ave
to see what's going on.

Then $I$ came back into the restaurant, and
then the sergeant came in after me and I gave him
all the information, and $I$ told him that $I$ didn't
-- from the inside I didn't even see that there
was something going on outside until somebody

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told me that, then I had to go outside to see
there's the issue that was outside.
                                    SUPERINTENDENT CHRISTOPHER BURKE: Well,
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I'm seeing a consistent theme with both instances
in which the managers don't have a clue on what's
going on. Either they don't know or they're not
reporting to the police.
I don't know if we want to talk about the
second incident. But we have a manager who's
saying that they didn't know -- nobody was
courted outside, and then another staff person
said that there was.
TASLIM CHOWDHURY: Actually, I was
involved in that issue that -- the incident that
Mr. Hector is talking about.
So I met him outside in front of the
restaurant and explained to him what happened.
This gentleman that walked into the
restaurant, he had nothing to do in the
restaurant. He didn't eat in the restaurant. He just walked straight from the front door and went straight frantically looking for somebody. We
had a security female person in front of the restroom. He walked straight into the ladies'
room. That's when Natasha, who is our security Officer, told him, "Listen, that's the ladies' room, you can't go in there.

She had to literally go in there and get
him out.

Then there was another security officer
that escorted him out.

Now, this gentleman had nothing to do
with Moska, he didn't eat at Moska, he didn't
drink at Moska. He basically walked in straight
from outside from the sidewalk because I reviewed
the videotape later on to see if he was actually
in the establishment eating or not.

Hector explained to me what happened. Me

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and him, we actually stood outside and talked
about this.
    This gentleman then left, walked away
from the Moska area, went closer to the park
crossing the street and he literally hit a
taxicab.
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                    I also brought that up to his attention
    saying that that gentleman right there just hit a
taxicab. Right?
So 15 minutes later this gentleman comes
back right in front of Moska. In the meantime,
this ten, 15 minutes $I$ was with Hector talking to
him about the whole incident. I even joked about
it that somehow we're going to get blamed for
this.
Because it's -- we had nothing to do with
this and this gentleman was drunk, he was -- he
wasn't drunk, he was literally frantic about
something. I think he was completely on drugs
that came from somewhere.

Then half an hour later, all $I$ see is
there's like six or seven other police officers
arresting him. I don't even know what happened.

This gentleman that this whole incident that we
had nothing to do with, that walked into our establishment, created this issue, we escorted him out and then we got a complaint about it. SUPERINTENDENT CHRISTOPHER BURKE: So he was escorted out?

TASLIM CHOWDHURY: He was escorted out,
meaning like we told him "You have to leave."

And we immediately walked him out. We didn't
even touch him. We basically walked him out
saying, "You have to go. You have to go."

SUPERINTENDENT CHRISTOPHER BURKE: Again,
you have a manager who's reporting to the police they had no knowledge of any employee walking the man out of the club.

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\begin{aligned}
& \text { RENATO RODRIGUEZ: Well, to clarify, I } \\
& \text { was only speaking of the events of the } 17 \text { th and } \\
& \text { l8th. }
\end{aligned}
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If we're speaking on the gentleman of the 23rd, I was a part of that. And $I$ was there.

Natasha radioed me to let me know that this
individual tried go into the ladies' bathroom.

He was looking for his wife.

At the time we told him, you know, "You
can't go into the ladies' bathroom."

We told him we had to escort him out.

And we walked him outside. We went inside to --

Alex was there -- look for the description that
he gave us of his wife. The place wasn't busy.

We went in and looked around and didn't see
anyone of that description.

Went outside and told him, you know, "The
person you're looking for is not in the
building."

At that time Officer Vincente was there
and I told him, you know, he could speak to the officer. I went back and did what $I$ had to do. CHAIRMAN MICHAEL GARDNER: Thank you.

TASLIM CHOWDHURY: As the gentleman was
getting arrested, the wife showed up actually and she wasn't anywhere near Moska or Naga. She came from a completely different direction.

CHAIRMAN MICHAEL GARDNER: Thank you for
that carnification.

I have a few other questions. One is:

Mr. Hope, you indicated that you didn't think whether it was a 1:00 or 2:00 closing would necessarily make any difference.

My point or the question was: Is part of the problem here too many people who have been in places that have full alcohol licenses and at least at that hour of the evening don't appear to be primarily at the restaurant or functions or
establishments?

Are there too many people being disbursed
onto such a crowded and narrow area all at the
same time? And would public safety and the
public good be served by perhaps staggering hours
so that not everybody gets out at the same time?

Another question $I$ have is: You've given
us some demographic data, which we can evaluate,
but while you tell us what you think the
demographic data tells you about incidents like
this and the ways in which, if any, you can use
that demographic data to help make city streets
in Cambridge safer?

The third question is: You mentioned
videotape capacity. I take it that's internal to
the establishment, but $I$ am asking if you have or
you see any value to having a videotape capacity
to the outside in the area around your
establishment, including wide angle lenses?

Mr. Hope, why don't you coordinate the answers?

ATTY. SEAN HOPE: I would probably just
answer No. 1, and I'll leave the demographic data and videotape to the representatives of Naga.

I would just say that the incident that happened on the 17 th, it was a very rare
incident. You have some 400 people from -- as Officer Brown stated -- from probably several different establishments meeting in the square and taking an hour to put to bed that unrest.

I don't think that had to do with any one establishment. I think the context of what was going on that weekend in terms of the Together Festival and the different events that were being held at several different ventures really led to something that was highly usual, and $I$ don't think that should be attributed to any one user. So, I think the idea that staggering --

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\begin{aligned}
& \text { this was an incident obviously that was ongoing } \\
& \text { and there were } 400 \text { people. } \\
& \text { Growing up in Cambridge, you know, High } \\
& \text { Five at 2:00 is where people go for a slice of } \\
& \text { pizza. }
\end{aligned}
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Whether you're at the Phoenix Landing or you're at different places, that's where people who are out go to have that on a given Friday night. I'm sure any of these officers can testify to that. There's a lot of a lot of people. There's not going to be fights, there's not -- I mean, there would not be the affray, but I don't think you would have this situation.

So I personally wouldn't think that
somehow there's too many licenses open at one time or at least that shouldn't be evidenced by this one incident.

I think there's a larger problem that is
something that the City Council wants to deal

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with or the Police Commission want to deal with.
I would take their advice better than mine.
    Just as a resident of Cambridge and
dealing with licensees, I don't necessarily think
that staggering licenses would avoid something
that happened like happened on the 17th.
    A portion of an answer for the
demographic area, that part of the data that we
have includes demographic, but I think even more
importantly, I would want to show what the
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occupancy was.
On the second page of what we handed out
shows the occupancy. I think that's more
important maybe than the demographics.

But I do think when I looked at, part of
what $I$ saw was this is not a place where 21 and
22 -year-olds are coming for a pint of beer and
shots. It does cater to a more sophisticated
crowd. I think the demographics of race and

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gender and all that, that's not something I
really care to look into.
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    But I think what I have complied is I
    wanted the Commission to know what type of data
was available to them as a licensee, and if it
would be helpful to the License Commission if
they wanted to see that, that was why I presented
that.
On the second page it does show on a
given night, specifically, on the 17 th as well as
the other nights of what we brought, what is the
capacity of this place, and that's why $I$
presented that. If you want to answer --
CHAIRMAN MICHAEL GARDNER: So let me --
just with respect to Sergeant Brown's report, I
do not know if the demographics are going to
confirm this or not, but that there was an
average of 338 people there. At least at one
time there were 476 guests on a 480 occupancy.

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    Do the statistics support that?
    ATTY. SEAN HOPE: We turned that over.
    TASLIM CHOWDHURY: 476, I do have a
    picture of the -- 476 was total people came in
    throughout the night after 10:00. And the most
    amount of people we had was 308, I believe.
    But 476 that we showed the police officer
as the count was the actual total count
throughout the night.
    CHAIRMAN MICHAEL GARDNER: When I looked
at the demographic data, what I noticed is that
it had some age information. I didn't notice any
of the other characteristics that Mr. Hope
mentioned.
ATTY. SEAN HOPE: It was on the second
page.
CHAIRMAN MICHAEL GARDNER: Since you gave
us the data, I'm asking you to tell us what
you -- what value you think the data is and what
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you would point out to us and how you use it in
your own business?
                    TASLIM CHOWDHURY: Throughout the weekly
basis, we get this report every Monday, so it's
not like we get to see it at the end of the
night.
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    This is a third party company that
    generates the report and gives -- emails it to us
Monday morning everyday.
CHAIRMAN MICHAEL GARDNER: So like our
licenses are scanned or something or somebody
manually enters it DOB?
ALEX PEREZ: The way it's designed,
there's a camera and sensor, so the sensor
detects the count. The camera is actually very
sophisticated where it detects so many points on
your face to determine your age and male versus
female.
CHAIRMAN MICHAEL GARDNER: All right.

> That's an interesting capacity.
> TASLIM CHOWDHURY: In terms of any videos or anything, we don't have any videos or any cameras that are outside.
> This information is only captured as the
public that is entering or the guests that are entering through our doors.

We don't have anything on the sidewalk or anything that records outside.

On the report, if you look at it, that

Thursday night, our male-to-female ratio -- male
ratio is 29.1 percent, female ratio is 70.9
percent. The male age is 30.66 years and female age is 27.28.

So the clientele that we're attracting
coming into our establishment, it's not the 21 or

22-year-old or 23-year-old. I'm sure there is a few of them, but the majority of our crowd is over 30, a 30-plus crowd. That's professional - -
they have the money to spend on a cocktail, a $\$ 12$ cocktail.

CHAIRMAN MICHAEL GARDNER: To make sure I'm clear about this, on the Thursday night, which, $I$ take it, was the night of the big affray, the $17 t h$, over 70 percent of your patrons were female?

TASLIM CHOWDHURY: Absolutely, yes. CHAIRMAN MICHAEL GARDNER: Is that
typical?

ALEX PEREZ: Yes. We get anywhere
between 60 to 70 - -

RENATO RODRIGUEZ: For Thursday, Friday
and Saturday.

ALEX PEREZ: $\quad-\quad$ percent female.

TASLIM CHOWDHURY: That's one of our --
it's -- a lot of restaurants would say it's a good problem to have.

ALEX PEREZ: We actually have complaints

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from women that there are not enough gentlemen
that come in.
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TASLIM CHOWDHURY: In terms of the count
for that night at peak customer hour was at
1:10 a.m. we have 340 people. That's
including -- -- we had about ten to 12 security,
four managers, four cocktail waitresses, four
bartenders and two support for the bartenders.
CHAIRMAN MICHAEL GARDNER: Thank you.
I take it all four of you have
substantial experience in this business.
What are your recommendations for us
because I don't take Mr. Hope's point that this
was an isolated incident. There were enough
incidents in January of this year, when it's
colder and harder to amass such a group, so that
the License Commission felt it had to intervene
and have conversations, and the next week, there
were a hundred people in an alley around a fight.

So I'm not at all persuaded that this is

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a one-time event that we don't have to worry
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about in the future. I am persuaded it's an
issue we do have to take seriously.

You're the professionals. Tell us what you can do and what other establishments can do, what we can do to prevent having to strip the city of such a large amount of its public safety for other citizens who are not involved in such business?

ATTY. SEAN HOPE: I am going to turn it
over to the owners of the establishments, but we sat hear and we brainstormed, and one of the things we said, "Let's think forward. What are some of the solutions for -- not even for this affray, but $I$ personally don't feel like that affray was erected, but the idea that you have police detail that are detailing the place and they're located where they want to be, it sounds
like the incident is -- let's just say the one happened at Moska for the individuals in the alley that were on Moska property, that a police detail were stationed specifically outside between closing half -- maybe how it happened an hour after closing, that was my suggestion in terms of making sure that things don't happen on the property of Moska. It seemed like that worked because I
think since they have been open, there haven't been several incidents. I think it happened to your point. I also felt like, well, you know, Solomon says "Things happen at McDonald's across the street."
I said, "Okay. Well, maybe it makes
sense -- you know, that patron from all around go across the street that maybe a police detail and Solomon said, "Well, who's going to pay for that because it benefits all of us?"

So he suggested going to Middle East and Phoenix and contributing to some sort've pool to have a police detail in that area because McDonald's has to compete with the parking lot. They have identified that as a potential hazard from patrons coming from all areas. I think that was a good suggestion they could do.

I know it taxes on the Police Department and they have several things to do. But I did think some of that cost was taken on by a group taxicab on by the group of licensees, that would be something that would be beneficial.

CHAIRMAN MICHAEL GARDNER: Anything else,

Mr. Chowdhury?

TASLIM CHOWDHURY: We do take our
security and our establishment very seriously.

We're doing everything in power to control
everything within our establishment and in front of our establishment.

One other thing is any time we know that we're going to be busy, we always have a detail on call for Thursday, Friday, Saturday, no matter what, whether we're busy or slow. If we're thinking -- if we know we are going to be busy, we will double that detail.

Sometimes it doesn't get filled, but the majority of the time it gets filled.

It -- we'll continuously do that, get one detail every night, and if we think it will be doubled, we'll get two.

CHAIRMAN MICHAEL GARDNER: Anything else?

SUPERINTENDENT CHRISTOPHER BURKE: No.

CHAIRMAN MICHAEL GARDNER: I just ask,

Sergeant Brown, if you could comment on the claim
that this didn't seem to the management of this
establishment that it was really right outside
their door. It was someplace else. And also any
assessment you have as to the sex ratio within
the crowd.

OFFICER DAVID BROWN: Well, first of all, Attorney Hope indicated this happened at Mass and Prospect. He may have misspoken. He might've meant to suggest Mass and Brookline.

The reason that there was a large amount of activity there and over towards Douglas Street
is because our job is to break up the fights, but also get people to go home, and by default, you're moving away from the door, that's the desire to get people to go home. So as a result, the disturbances get further and further from the door.
It took an hour for this to end. It's
not going to be one hour of an affray right in the front of the -- if that were the case, we're really in trouble.

We were having some success in getting
some persons to leave, clearly others didn't get
the message. There were a lot of females, but everybody who was fighting, they were male persons fighting. So we didn't take any females into the custody. So I really can't speak to the gender demographics. I don't know. CHAIRMAN MICHAEL GARDNER: Right. That's fine. Thank you. Are there any members of the public who would like to be heard on this matter?
Seeing none. Do we have a decision
hearing scheduled for this month?

EXECUTIVE DIRECTOR ELIZABETH LINT: We
don't have one this month because the next
hearing is the 25th. So, I'm thinking, it would be the 11 th.

## CHAIRMAN MICHAEL GARDNER: So,

Superintendent, I'm inclined to defer any action on this until the decision hearing of the 11 th, but $I$ wanted to see if you had any other thoughts

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on disposition presently.
    SUPERINTENDENT CHRISTOPHER BURKE: None
presently.
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CHAIRMAN MICHAEL GARDNER: All right. I
would suggest to the management of the
establishment and to the staff of the License
Commission, to please continue to keep your lines
of communication or dialogue open and to be sure
to alert our office with respect to anticipated
activities.
And I would encourage you to be
conservative with respect to the need for
security, and make sure that you do what you can
to have the staff, that you're hoping for a
police detail and you're not getting it, which
can be a problem, if you've got a capacity to
increase your own security staff in response to
that, that may be of use to you.
I would encourage you to have

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conversations with your neighboring
establishments with respect to whether or not the
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idea of pooling any funds for additional security
help is one that has many wings. We've had some
experience with that in other parts of the city
where it seems to have been of some value.
And, however, we won't take any testimony
on the -- at the decision hearing, which is at
least presumptively scheduled for July 11. If
there's any written communications that you want
to submit to the Commission to have us take into
consideration with respect to those
deliberations, we would obviously appreciate any
additional information.
I'll make the motion that this matter be
deferred to the decision hearing. Is that --
EXECUTIVE DIRECTOR ELIZABETH LINT: Taken
under advisement.
CHAIRMAN MICHAEL GARDNER: Taken under

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advisement until the decision hearing of July 11,
2013.
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    SUPERINTENDENT CHRISTOPHER BURKE: I will
    second that motion.
CHAIRMAN MICHAEL GARDNER: Motion made
and seconded, all those in favor, signify by
saying "aye."
SUPERINTENDENT CHRISTOPHER BURKE: Aye.
CHAIRMAN MICHAEL GARDNER: Aye.
None opposed.
Thank you.
To all of the officers and Commission
staff and to the representatives of the
establishment, $I$ appreciate your participation
and forthcomingness this evening.
And for the rest of the persons who are
on the agenda this evening, I apologize for the
length of the first item.
APPLICATION: ZOLL BROTHERS PRIVATE CELLARS, LLC

## D/B/A ZOLL CELLARS

## EXECUTIVE DIRECTOR ELIZABETH LINT:

Application: Zoll Brothers Private Cellars, LLC
d/b/a Zoll Cellars, Frank Zoll, Manager, has applied for a farmer winery license to operate at the Central Square Wednesday Farmers Market, 23 Sidney Street, on Wednesdays from June 5 to November 20, 2013.

CHAIRMAN MICHAEL GARDNER: Please come
forward and have a seat.

I'd ask you to state and spell your last
name for the record, identify your affiliation and then tell us about the plan.

KATRINA JAZAYERI: My name is Katrina

Jazayeri, $K-A-T-R-I-N-A, J-A-Z-A-Y-E-R-I$.

I am the owner of the Central Square

Wednesday Market as well as a managing vendor
there. And I mean representing Zoll Cellars on
behalf of Frank Zoll as he's appearing at another

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licensing hearing this evening.
    CHAIRMAN MICHAEL GARDNER: Has this
seller been at this location in the past last
year?
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    KATRINA JAZAYERI: No. This is a
    brand-new market. We started it in the
wintertime. We were in the old Blockbuster
location. Very small number, five or six
vendors. And with public support, we have now an
outdoor location and trying to expand the number
of vendors we have.
CHAIRMAN MICHAEL GARDNER: Is the outdoor
location on city property?
KATRINA JAZAYERI: It's private property.
CHAIRMAN MICHAEL GARDNER: Okay.
KATRINA JAZAYERI: University Park is
hosting us.
CHAIRMAN MICHAEL GARDNER: Have you moved
outside yet?

## KATRINA JAZAYERI: Tomorrow is our

opening day.

CHAIRMAN MICHAEL GARDNER: Good luck.

KATRINA JAZAYERI: Zoll Cellars has been selling at 12 other local Farmers Markets. They were at the Somerville Market where we also had a -- my other half has a catering company who I represent as well, and Frank is MRA certified alcohol server, and he plans to pour samples and sell wine at the market if approved for the license.

CHAIRMAN MICHAEL GARDNER: Do you have any experience in sort of superintending wine cellars in the past?

KATRINA JAZAYERI: I personally do not.

I am also not the market manager. I'm
the owner. We have another staff member who is
the person who patrols vendors and makes sure permits are in place.

CHAIRMAN MICHAEL GARDNER: Does that
person have any experience in superintending wine sampling and selling?

KATRINA JAZAYERI: This is also her first year doing the market, so Frank has actually
helped with the expert who will be on-hand, as he's been doing that for a number of years.

But we have worked with other market managers as we were putting our plans in place of like, "Do you think this makes sense? Is this a good idea?" Using our networks of Farmers Markets as our advisors.

CHAIRMAN MICHAEL GARDNER: What is your
understanding of the underage or age check
controls that will be put in place?

KATRINA JAZAYERI: My understanding is
only from a -- I've done tastings at different wines stores and have been an attendee at Farmers Markets, and so any time the vendor has a
question -- any sort of question about age, they ask for $I D s$ before they serve any samples.

So, to my knowledge, that's the protocol.

If someone looks under 30 , they should be asked, but $I$ don't know the extent of those regulations. CHAIRMAN MICHAEL GARDNER: Okay, I see. Will you make the representation to us
that either you or the walk-around manager will have the conversations with the Zoll Brothers' representatives to ensure that they are aware and are following age check appropriate protocol?

KATRINA JAZAYERI: Yes. Absolutely.

CHAIRMAN MICHAEL GARDNER: Thank you.

Miss Lint, has Zoll Brothers participated
in any of our markets before?

EXECUTIVE DIRECTOR ELIZABETH LINT: They
have and they actually appeared after the season to let you know how it went, and they have not necessarily anticipated coming back until the
market moved down to University Park.

CHAIRMAN MICHAEL GARDNER: Questions?

SUPERINTENDENT CHRISTOPHER BURKE: None.

CHAIRMAN MICHAEL GARDNER: Anything else
you would like to add?

KATRINA JAZAYERI: Just that there's been
no issues previously serving residents of the

Charles Square Farmers Market.

CHAIRMAN MICHAEL GARDNER: Are there any
members of the public who would like to be heard on this matter?

Seeing none, $I$ will make the motion to
approve the farmer winery license to operate at

Central Square Wednesday Farmers Market during
the time period as listed in the application. SUPERINTENDENT CHRISTOPHER BURKE: I will
second that motion.

CHAIRMAN MICHAEL GARDNER: Motion having
been made and seconded, all those in favor,

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signify by saying "aye."
    SUPERINTENDENT CHRISTOPHER BURKE: Aye.
    CHAIRMAN MICHAEL GARDNER: Aye.
    None opposed.
    So good luck with your move.
    EXECUTIVE DIRECTOR ELIZABETH LINT: If I
could just add if Frank wants to be there
tomorrow, he can come into the office, it's a $50
license fee and they can get him his license
tomorrow.
    KATRINA JAZAYERI: Wonderful. I'll let
him know. Thank you very much.
APPLICATION: LEGAL SEA FOODS, LLC
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D/B/A LEGAL SEA FOODS
EXECUTIVE DIRECTOR ELIZABETH LINT:
Application: Legal Sea Foods, LLC d/b/a Legal
Sea Foods, Joseph Deagle, Manager, holder of an
all alcoholic beverages as a restaurant license
at 5 Cambridge Center has applied for a change of

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manager to Charlotte Wirtanen.
    CHAIRMAN MICHAEL GARDNER: Please come
forward and have a seat.
    State and spell your last names for the
record and identify your affiliations.
    DONNA CRUZ: Donna Cruz, C-R-U-Z. I am
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the legal assistant to the general counsel at
Legal Sea Foods.
CHARLOTTE WIRTANEN: Charlotte Wirtanen,
$C-H-A-R-L-O-T-T-E, \quad W-I-R-T-A-N-E-N . \quad I ' m$ the
restaurant manager at Kendall Square.
CHAIRMAN MICHAEL GARDNER: Ms. Cruz, got
anything to add?
DONNA CRUZ: I'm here to support.
CHAIRMAN MICHAEL GARDNER: Could you
describe your experience, if any, as the manager
of record for an organization serving alcohol?
CHARLOTTE WIRTANEN: I have been the
manager for Legal sea Foods for three years now

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at five different locations. So I think I have
pretty good experience. I was at Charles Square
at the Terrace Bar.
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    CHAIRMAN MICHAEL GARDNER: As the manager
    of record?

CHARLOTTE WIRTANEN: Yes. Well, not -the liquor license was not in my name, but I was the manager.

CHAIRMAN MICHAEL GARDNER: What
differences, if any, do you see between actually being the manager of record and what you did at Charles?

CHARLOTTE WIRTANEN: I see no difference. We follow the same rules.

CHAIRMAN MICHAEL GARDNER: Are you
actually functioning at the Cambridge Center
location now?

CHARLOTTE WIRTANEN: Yes.

CHAIRMAN MICHAEL GARDNER: How long have

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you been there?
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CHARLOTTE WIRTANEN: A year this month. CHAIRMAN MICHAEL GARDNER: As the
manager?

CHARLOTTE WIRTANEN: Yes.

CHAIRMAN MICHAEL GARDNER: Ms. Cruz, are we just getting the paperwork squared away after a year?

DONNA CRUZ: No, Mr. Deagle was on the license as of April.

CHAIRMAN MICHAEL GARDNER: You've been
there for a year, but Deagle didn't leave until April?

CHARLOTTE WIRTANEN: Yes.

CHAIRMAN MICHAEL GARDNER: We're trying
to get our licensees to move swiftly if there's a
change in manager. Hopefully it's not too an
onerous a process, but...

Any questions?

SUPERINTENDENT CHRISTOPHER BURKE: None.

CHAIRMAN MICHAEL GARDNER: Anything else you want to add?

CHARLOTTE WIRTANEN: No.

CHAIRMAN MICHAEL GARDNER: Are there any
members of the public who would like to be heard on this matter?

Seeing none, $I$ will make the motion to approve Charlotte Wirtanen as the manager for 5 Cambridge Center assuming she has taken -EXECUTIVE DIRECTOR ELIZABETH LINT: 21 Proof.

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\text { CHAIRMAN MICHAEL GARDNER: } \quad--21 \text { Proof }
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training. Have you had 21 Proof training from the city?

CHARLOTTE WIRTANEN: Not yet. I
contacted the person in charge today. I'm waiting to hear back.

CHAIRMAN MICHAEL GARDNER: Okay. Subject

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to taking and successfully completing that
program.
    SUPERINTENDENT CHRISTOPHER BURKE: I
second that motion.
    CHAIRMAN MICHAEL GARDNER: Motion having
been made and seconded, all those in favor,
signify by saying "aye."
    SUPERINTENDENT CHRISTOPHER BURKE: Aye.
    CHAIRMAN MICHAEL GARDNER: Aye.
    None opposed.
    I guess you have already been there, so
it might be late to say good luck, but good luck.
    CHARLOTTE WIRTANEN: Thank you.
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DISCIPLINARY: ALL LODGING HOUSE
EXECUTIVE DIRECTOR ELIZABETH LINT:
Disciplinary matter: All lodging house,
innholder, open air parking, hawker/peddler, junk
dealer, limo-livery, and antique licensees that
failed to renew their licenses for 2013/2014.

So the only ones we have would be Gray

Gabbles Condo Trust, Story, Incorporated, JR

Fennel Realty Trust, Clinton and Prospect

Apartments, Nicholas LaFouche, United Homes for Children, the Windsor Inn, Brian J. Snacktime and Court Furniture Rentals.

Anybody here? No.

CHAIRMAN MICHAEL GARDNER: So any persons present with knowledge about any of these license holders or who wish to speak on this matter?

Seeing none, what would you recommend, Ms. Lint, as the appropriate course?

EXECUTIVE DIRECTOR ELIZABETH LINT: I'll
have Ms. Boyer go out and make sure all of these are still in business. I know the Windsor Inn is, I know Brian J. Snacktime is, I know Court Furniture is.

CHAIRMAN MICHAEL GARDNER: Should we take any action this evening with respect to

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rescinding those licenses, either immediately or
provisionally?
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    EXECUTIVE DIRECTOR ELIZABETH LINT: We
    didn't give them notice that they would be
rescinded. This would be to get them into pay.
Actually, we do. So I take that back. We can do
that.
CHAIRMAN MICHAEL GARDNER: I will make
the motion to rescind the licenses of the persons
named in the hearing and on the agenda
effective -- and I would take a suggested date
from you, Miss Lint.
EXECUTIVE DIRECTOR ELIZABETH LINT: 30
days.
CHAIRMAN MICHAEL GARDNER: Effective
July 11, 2013 absent their coming forward to the
staff and both complying with the obligations of
the Commission with respect to fees and any other
requirements, and also giving sufficient reason

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to the staff to satisfy why they were delinquent
in their payments.
    SUPERINTENDENT CHRISTOPHER BURKE: I
second that motion.
    CHAIRMAN MICHAEL GARDNER: Motion having
been made and seconded, all those in favor,
signify by saying "aye."
    SUPERINTENDENT CHRISTOPHER BURKE: Aye.
    CHAIRMAN MICHAEL GARDNER: Aye.
    None opposed.
    You will second out the notices and be in
touch with them?
APPLICATION: UNO RESTAURANTS, LLC
D/B/A UNO CHICAGO GRILL
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EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.
Application: Uno Restaurants, LLC d/b/a
Uno Chicago Grill, Thomas Carnevale, Manager,
holder of an all alcoholic beverages as a
restaurant license at 22 JFK Street has applied

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for a change of manager to Duncan Chan.
    CHAIRMAN MICHAEL GARDNER: Anybody from
Uno still here or show up?
    Would you be in touch and particularly
find out if Duncan Chan is, in fact, serving as
the manager of record now, and ask them if that's
the case, to please be sure to be here for our
meeting on the 25th?
    EXECUTIVE DIRECTOR ELIZABETH LINT: You
might not want to do that. It's going to be a
long night. It's a long one. You can, but...
    CHAIRMAN MICHAEL GARDNER: I don't care
if this is a perspective applicant but if
Mr. Chan is functioning --
    EXECUTIVE DIRECTOR ELIZABETH LINT: No,
no, I understand perfectly.
    CHAIRMAN MICHAEL GARDNER: -- in the
manager's role, I would like to have it move
forward.
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And you have another Uno's matter?

## APPLICATION: UNO RESTAURANTS, LLC

## D/B/A UNO CHICAGO GRILL

EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.

Application: Uno Restaurants, LLC d/b/a

Uno Chicago Grill, holder of two all alcoholic beverages license has applied for a change of corporate officer/director. This application has already received Alcoholic Beverages Control

Commission approval.

This was a reverse application because it
was change of officers and directors for all of
the restaurants in Massachusetts. So they go
through the $A B C C$ first and we ratify it.

CHAIRMAN MICHAEL GARDNER: Do you have
any questions about this application?

EXECUTIVE DIRECTOR ELIZABETH LINT: No.

CHAIRMAN MICHAEL GARDNER: Are there
any members of -- anybody from Uno here for this
matter?

Are there any members of the public who would like to be heard on this matter?

Seeing none, $I$ will make the motion to approve the change of corporate officers and directors as provided in the application taking particular note of the fact that the alcohol
beverages in both Commissions has already approved this matter with the expectation of that having been done, the likelihood that our Commission would have any substantive concerns about it are small.

This motion, obviously, reserves the right to reconsider this matter should there be any undisclosed or unrealized problems with the application.

## SUPERINTENDENT CHRISTOPHER BURKE: I

second the motion.

CHAIRMAN MICHAEL GARDNER: Motion having

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been made and seconded, all those in favor,
signify by saying "aye."
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    SUPERINTENDENT CHRISTOPHER BURKE: Aye.
    CHAIRMAN MICHAEL GARDNER: Aye.
    None opposed. So we'll approve that one.
    APPLICATION: CALIFORNIA PIZZA KITCHEN, INC.
EXECUTIVE DIRECTOR ELIZABETH LINT:
Application: California Pizza Kitchen, Inc.,
d/b/a William Long III, Manager, holder of an all
alcoholic beverages as a restaurant license at
100 Cambridgeside Place has applied for a change
of manager to Michael Helvitz, new
officers/directors, and a transfer of stock.
CHAIRMAN MICHAEL GARDNER: Good evening.
Again, if you would state and spell your last
names for the record and identify your
affiliations and accept my apologies for the late
hour.
GREGORY DEMARKIS: My name is Gregory

Demarkis, $D-E-M-A-K-I-S, \quad I ' m$ an attorney in Lynn and $I$ represent California Pizza Kitchen, and to my right is Michael Helvitz, $H-E-L-V-I-T-Z$.

What we got here today is -- good
evening. What we have here today is a transfer of stock in California Pizza Kitchen, Inc at the Cambridgeside Galleria at the upper tier level. Cambridgeside Galleria is a publicly traded company, and we're also here for a change of officers and directors and change of manager. CHAIRMAN MICHAEL GARDNER: I'm sorry, California Pizza is a publicly traded company? GREGORY DEMARKIS: Yes. CHAIRMAN MICHAEL GARDNER: I believe you mentioned you mentioned Cambridgeside, so I just wanted to --

GREGORY DEMARKIS: I'm sorry. California Pizza Kitchen, Inc.

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And there's going to be a transfer to two
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private equity firms. Golden Gate Capital

Opportunity Fund and Golden Capital Opportunity

Fund A.

And they're owned basically by several
nonprofits and educational endowments such as principals, Stanford, the MacArthur Foundation,

Howard Hughes Medical Center Foundation and entities like that.

This is part of a national transfer.

There's 260 restaurants in the country.

The transfers is 472 million dollars, the
purchase price, and there's six units in

Massachusetts. So this affects all of the units
in Massachusetts and the country. There's two in

Boston, one in Cambridge, one in Natick, one in

Wellesley and one in Braintree.

In addition to the transfer of stock
ownership, we would like to transfer the change
officers and directors to the officers and
directors set forth in the application and change the manager from William Long to Michael Helvitz, who is to my right. He's been an employee of California Pizza Kitchen for 14 years since 1999.

He has worked in 18 different California Pizza Kitchens.

I think we're all familiar with this
operation. It's a very well run restaurant. I've been informed there's been no
suspensions or violations in Massachusetts at any of the six units -- suspensions or violations of any licenses in Massachusetts.

It's going to be continued to be run the same way it has been run. The hours are 11:00 to 9:30 Monday through Friday -- Monday through

Thursday, 11:00 to 10:00 Friday and Saturday,

11:00 to 8:00 on Sunday. There really will be no change in the operations, even with the change of ownership. We're asking you to approve those

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applications.
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    CHAIRMAN MICHAEL GARDNER: Mr. Helvitz,
    are you currently functioning as the manager?
MICHAEL HELVITZ: Yes.
CHAIRMAN MICHAEL GARDNER: How long have
you been so functioning?
MICHAEL HELVITZ: Within the last year.
CHAIRMAN MICHAEL GARDNER: You have been
there for a year --
MICHAEL HELVITZ: I was been one of the
managers for a year and recently now I'm the
store manager.
CHAIRMAN MICHAEL GARDNER: We appreciate
you trying to get the paperwork straight in a
timely way. This is a publicly traded company
which is going private?
GREGORY DEMARKIS: Right.
CHAIRMAN MICHAEL GARDNER: Any questions?
SUPERINTENDENT CHRISTOPHER BURKE: How

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long were you at this location?
    MICHAEL HELVITZ: Off and on over the
past year I have been back in the store
permanently for the last year.
    CHAIRMAN MICHAEL GARDNER: Is there any
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alcohol license at all involved?
MICHAEL HELVITZ: Yes, we do.
CHAIRMAN MICHAEL GARDNER: What kind?
MICHAEL HELVITZ: Full license, beer,
wine and liquor.
CHAIRMAN MICHAEL GARDNER: Tell us about
your experience, if any, as being a manager of
record for alcohol sales?
MICHAEL HELVITZ: Typically run like it
always has. Make sure we check all IDs. We're a
family-style restaurant never overserving.
Always been --
CHAIRMAN MICHAEL GARDNER: My question
wasn't clear. Have you ever been a manager of

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record before?
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MICHAEL HELVITZ: Previously, no.
CHAIRMAN MICHAEL GARDNER: And so, what,
within the past three months or more, you have
been de facto the manager?
MICHAEL HELVITZ: Yes.
CHAIRMAN MICHAEL GARDNER: Three months?
MICHAEL HELVITZ: Little over three
months.

CHAIRMAN MICHAEL GARDNER: Okay. Prior
to that, you've had a lot of experience in the
restaurants?
MICHAEL HELVITZ: Yes, sir.
CHAIRMAN MICHAEL GARDNER: Do most of
them have alcohol licenses?

MICHAEL HELVITZ: Every one except our

City Place store on Stewart Street in Boston,
they only have beer and wine. The other 17
locations have had full liquor licenses.

CHAIRMAN MICHAEL GARDNER: What, if any, additional responsibilities do you see as being the manager of record?

MICHAEL HELVITZ: Making sure that all of my employees are following the correct procedures, making sure we card everyone -typically $I$ like to card everyone -- making sure we have the proper identification, never overserving.

CHAIRMAN MICHAEL GARDNER: Are you 21

Proof certified?

MICHAEL HELVITZ: I'm currently not, but I will be.

EXECUTIVE DIRECTOR ELIZABETH LINT:

Paperwork's all in order, all background checks are fine.

## CHAIRMAN MICHAEL GARDNER: So I'm

wondering is there a way we can more effectually
communicate the need for the 21 Proof training
before the people come into our hearing because it really does seem like a lot of them aren't, even though they have been de facto serving in the position for sometimes a substantial period of time haven't actually -- they somehow haven't gotten the message or taken the message to get certified?

EXECUTIVE DIRECTOR ELIZABETH LINT: Let's
talk about it afterwards.

If it's a change in the restaurants that
we do -- I don't want to say a lot of business with, but that we see all the time, say they're members of the Cambridge Licensee Advisory Board,
they're the ones that tend to come in -- to do
that much sooner because they're aware of it and they do the trainings on an ongoing basis. It's the bigger ones that tend to not. CHAIRMAN MICHAEL GARDNER: So maybe my question is better asked to you, Mr. Helvitz,
like have you generally been aware of the need for the 21 Proof training and just didn't get around to it yet, or was it in the process of this application or listening this evening? MICHAEL HELVITZ: Listening this evening. GREGORY DEMARKIS: We do listen. CHAIRMAN MICHAEL GARDNER: So what I
would just say is hopefully the prior manager the record was 21 Proof certified and hopefully in an organization seemingly as responsible and hopefully as well run as yours, so some private equity people think they can make money off it, you would hope that the transition or the hand-off from one manager to another would
include the sort've checklist of things that

Cambridge requires, and $I$ hope you'll take that message back and think about it when at some point in the future perhaps your career blossoms even further and you get to go to places beyond

Cambridge. It's hard to be believe that would be any better.

Are there any members of the public that would like to be heard in this matter?

Do you have anything else?

SUPERINTENDENT CHRISTOPHER BURKE: None.

Nothing.

CHAIRMAN MICHAEL GARDNER: Then I'll make the motion to approve the change in officers and directors and any other functions we have do with respect to the transfer of stock and also to approve Mr. Helvitz as the manager of record subject to taking the 21 Proof training and any meeting any other requirements.

SUPERINTENDENT CHRISTOPHER BURKE: Second
that motion.

CHAIRMAN MICHAEL GARDNER: Motion made
and seconded, all those in favor, signify by
saying "aye."

SUPERINTENDENT CHRISTOPHER BURKE: Aye. CHAIRMAN MICHAEL GARDNER: Aye.

None opposed.

So belatedly welcome to Cambridge and good luck.

GREGORY DEMARKIS: Thank you.

APPLICATION: FRANK SACCHETTI D/B/A

FROSTY ICE CREAM

EXECUTIVE DIRECTOR ELIZABETH LINT:

Application: Frank Sacchetti d/b/a Frosty Ice Cream, has applied for a peddler/vendor license to operate a mobile ice cream truck. This is the purchase of an existing route. The route is available for review in the License Commission office.

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CHAIRMAN MICHAEL GARDNER: If you would
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be so kind as to state and spell your last name
for the record and just identify who you are?
FRANK SACCHETTI: Frank, last name is

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Sacchetti, S-A-C-C-H-E-T-T-I.
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CHAIRMAN MICHAEL GARDNER: And you have purchased or in the process of purchasing an existing business?

FRANK SACCHETTI: Yes. I purchased

Charles Lavoie Soft Serve Ice Cream truck. He operated in Cambridge for 40 years. He's
retiring, so $I$ purchased the truck and hoped it would be approved for this license.

CHAIRMAN MICHAEL GARDNER: Do you have
experience in this business prior to now?

FRANK SACCHETTI: I do, like 40 years
myself.

CHAIRMAN MICHAEL GARDNER: Uh-huh. Okay.

So could you just give us a very brief sort've summary of, I guess, kinda the economics of the business and how you staff it. Do you have drivers or you do most of it or just some sense about your operation?
FRANK SACCHETTI: Yes. Basically it's
the old Americanized street vending type like
some ice cream trucks that are out there that
goes stop to stop, play the music and wait for
people to come out of their house. You go in a
timely manner around the town, usually about
eight hours. I work and I have a brother-in-law
that helps me. I've been doing it a long time
and knock on wood I've been okay.
CHAIRMAN MICHAEL GARDNER: How much time
do you have to wait to after presumably where
somebody can hear the music to expect that the
kids have managed to get the money and get
outside?
FRANK SACCHETTI: About five minutes. By
the time they hear the music and tug on their
mother's shirttail, it's basically five minutes.
CHAIRMAN MICHAEL GARDNER: Where do you
get the ice cream? How does that work?

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    FRANK SACCHETTI: HP Hood. Soft serve
ice cream, sundaes and milkshakes.
    CHAIRMAN MICHAEL GARDNER: You have a
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wholesale relationship with them?
FRANK SACCHETTI: Correct.
CHAIRMAN MICHAEL GARDNER: Any other
questions?
SUPERINTENDENT CHRISTOPHER BURKE: What
are your typical hours of operation?
FRANK SACCHETTI: We're usually out by
11:30 in the morning and we go to about 9:00 at
night, 9:30.
SUPERINTENDENT CHRISTOPHER BURKE: What
is your general route area? I know it's on file.
FRANK SACCHETTI: Mainly East Cambridge.
CHAIRMAN MICHAEL GARDNER: Are there any
safety issues with respect to operating that late
at night and after dark at least some of the
summer?

FRANK SACCHETTI: Usually not. Usually
it's right around dark is when we really call it a night. It's more really like 8:30. That's -once it gets dark, it gets late and we don't stay out much after that.

As far as safety issues, really just
drive very carefully and watch for kids running around.

SUPERINTENDENT CHRISTOPHER BURKE: Do you
have any provisions for trash or anything like that?

FRANK SACCHETTI: We do. It's all
self-contained in the truck. We have trash and water and all that stuff.

SUPERINTENDENT CHRISTOPHER BURKE: What,
if you know, is the decibel limit of your chimes?

FRANK SACCHETTI: It's -- you know, I
really haven't been asked that question.

But we try to keep it low. We only play
the song through twice. The song is Strawberry Blonde, it's from like the '30s, an old-fashioned song. We play it twice and cool it right there
'cuz we have had our experience with people coming out and saying "Can you please turn that off?"

EXECUTIVE DIRECTOR ELIZABETH LINT: It's
a non-measured noise. It's not one of the noise complaints that we get.

CHAIRMAN MICHAEL GARDNER: So the song that you say is Strawberry Blonde?

FRANK SACCHETTI: Yes.

CHAIRMAN MICHAEL GARDNER: Is that the song I know because it's the only ice cream truck song I've heard in my life?

FRANK SACCHETTI: You know, there's a couple different ones. Ours is kinda unique to other trucks so they kinda know who we are. CHAIRMAN MICHAEL GARDNER: Are there any

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members of the public that would like to be heard
on this matter?
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    Seeing none, I make the motion to approve
    this application for a peddler/vendor license to
operate the mobile ice cream truck.
Before $I$ finalize that motion, this
application is subject to background check.
EXECUTIVE DIRECTOR ELIZABETH LINT: Yes,
it's all set. Mr. Sacchetti has been in the city
for awhile. We're very familiar with him.
FRANK SACCHETTI: Thank you.
CHAIRMAN MICHAEL GARDNER: That's my
motion.
SUPERINTENDENT CHRISTOPHER BURKE: Second
that motion.
CHAIRMAN MICHAEL GARDNER: Motion have
been made and seconded, all those in favor,
signify by saying "aye."
SUPERINTENDENT CHRISTOPHER BURKE: Aye.

CHAIRMAN MICHAEL GARDNER: Aye.

None opposed.

So I can't welcome you to Cambridge apparently, but welcome to Frosty Ice Cream you're new route.

FRANK SACCHETTI: Appreciate it. Thank you. Have a great night.

APPLICATION: TATTE CAMBRIDGE, LLC

D/B/A TATTE BAKERY \& CAFE

## EXECUTIVE DIRECTOR ELIZABETH LINT:

Application: Tatte Cambridge, LLC d/b/a Tatte Bakery \& Cafe, Tzurit Or, Manager, has applied for a common victualer license to be exercised at 205 Broadway. Said license, if granted, would allow food and non-alcoholic beverages to be sold, served and consumed on said premises with a seating capacity of 19 inside and 12 seasonal
outdoor patio seats. The hours of operation will
be 7:00am to 8:00pm Monday through Friday, 8:00am
to 6:00pm on Saturdays, and 9:00am to 6:00pm on Sundays.

CHAIRMAN MICHAEL GARDNER: Good evening.

TZURIT OR: Good evening.

CHAIRMAN MICHAEL GARDNER: I'd ask you to state and spell your last name for the record and your affiliation.

TZURIT OR: Last name is O-R. First name T-Z-U-R-I-T.

CHAIRMAN MICHAEL GARDNER: I'll apologize again for the lateness of the hour. Sometimes we go on much longer than this.

Tell us a little about your plans and your experience.

TZURIT OR: I was here a little bit over
a year ago when $I$ opened Tatte on 3rd Street in Kendall Square. And it's been huge success for us.

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I start five years ago in Brookline, and
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then after four years, $I$ opened Tatte in Kendall

Square and Tatte 205 Broadway are owned by the same landlord of the building as 205 Broadway which is known at 50 Hampshire Street. Basically the landlord want me -- wants me in the building. They offered me and $I$ took it.

> CHAIRMAN MICHAEL GARDNER: So you will
continue to operate now two, in two locations.

TZURIT OR: I will have three, three
locations.

CHAIRMAN MICHAEL GARDNER: How will your
opening this location affect the management and operations in the other two?

TZURIT OR: I have managers, GM in each
location. I have director of operation. I have assistant general manager and wholesale managers.

And $I$ have each location taking care of the individual location.

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more time on this new location as part of the
startup or -- I'm just trying to get a sense
about your own involvement.
    TZURIT OR: Well, I'm working on a few
projects right now. Tatte Brookline is all set,
Tatte on Kendall Square is all set. I'm now
focusing on Tatte 205 Broadway.
    In the meantime we're working on another
Tatte less than a mile to have our headquarters
to support all the Tatte around it.
    We have been in this location for about
eight months now. It was drop ship center for --
we work with Williams Sonoma. We partnership
with Williams Sonoma. I have been working on
three locations for quite sometime now. It's
quite a big operation.
    CHAIRMAN MICHAEL GARDNER: Have you
actually opened and started to sell food, or have
you been using this more administratively?
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TZURIT OR: No, no. We're in
construction right now.

CHAIRMAN MICHAEL GARDNER: Any issues
with the other Cambridge location?

EXECUTIVE DIRECTOR ELIZABETH LINT: None
at all.

CHAIRMAN MICHAEL GARDNER: The outdoor
seasonal patio seats, are those on private property?

TZURIT OR: Yes.

CHAIRMAN MICHAEL GARDNER: Questions?

SUPERINTENDENT CHRISTOPHER BURKE: None.

CHAIRMAN MICHAEL GARDNER: Are there any
members of the public who would like to be heard
on this matter?

Seeing none, $I$ will make the motion to
approve the common victualer license to be
exercised at 205 Broadway as described in the
application with the seating as given.

SUPERINTENDENT CHRISTOPHER BURKE: I

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second that motion.
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CHAIRMAN MICHAEL GARDNER: Are there any
outstanding issues that we need to address?

EXECUTIVE DIRECTOR ELIZABETH LINT: I'm
just checking. I don't think so.

Yeah, the abutter notifications.

TZURIT OR: I have signed them and given
to Chris.

EXECUTIVE DIRECTOR ELIZABETH LINT: But
the actual --

CHAIRMAN MICHAEL GARDNER: The cards, are you talking about the green cards?

EXECUTIVE DIRECTOR ELIZABETH LINT: There are no abutters.

CHAIRMAN MICHAEL GARDNER: Motion having
been made and seconded, all those in favor,
signify by saying "aye."

SUPERINTENDENT CHRISTOPHER BURKE: Aye.

CHAIRMAN MICHAEL GARDNER: Aye.

None opposed.

So welcome to your second Cambridge
location. Good luck.

TZURIT OR: Thank you very much.

## APPLICATION: ALGA MEKONEN

EXECUTIVE DIRECTOR ELIZABETH LINT:

Application: Alga Mekonen has applied for a
livery license at 35 Hovey Avenue for one vehicle.

CHAIRMAN MICHAEL GARDNER: Good evening.

If you would please have a seat and state and spell your last name for the record and tell us about your plan.

ALGA MEKONEN: My last name is Mekonen,

M-E-K-O-N-E-N. My first name is $A-L-G-A$.

CHAIRMAN MICHAEL GARDNER: Tell us about
your plans, please.

ALGA MEKONEN: My plan is to manage my
family, cooperate to do my plan to do work by
limo. For now, I'm working by driving taxi in Boston.

CHAIRMAN MICHAEL GARDNER: So you now
have a Hackney driver's license in the City of Boston?

ALGA MEKONEN: Yes, sir.

CHAIRMAN MICHAEL GARDNER: You want to open a limo business here?

ALGA MEKONEN: Yes.

CHAIRMAN MICHAEL GARDNER: In Cambridge?

ALGA MCKONEN: Yes.

CHAIRMAN MICHAEL GARDNER: Do you already
have a vehicle?

ALGA MEKONEN: For now -- to have permit
for that, I'm coming for hearing.

CHAIRMAN MICHAEL GARDNER: Okay. I
understand.

Do you have a vehicle that you own or
lease that you plan to use in this business?

ALGA MEKONEN: Yes, to do in the future.

They take time, you know, for that.

CHAIRMAN MICHAEL GARDNER: Right. And
what is the vehicle?

ALGA MEKONEN: For now I'm driving Boston cab.

CHAIRMAN MICHAEL GARDNER: Right, okay.

What is your plan with respect to when you obtain
the vehicle, parking it? Where do you anticipate to park the vehicle when it's not being used?

ALGA MCKONEN: When I'm not using the
vehicle?

CHAIRMAN MICHAEL GARDNER: Yes.

ALGA MCKONEN: Just in -- wherever I'm
permitted to park, I have to park there.

CHAIRMAN MICHAEL GARDNER: In other
words, on-street parking?

ALGA MCKONEN: I have --

CHAIRMAN MICHAEL GARDNER: You don't have a park lot or a driveway or place to park the vehicle?

ALGA MCKONEN: I have in my apartment, which I lived at. I have parking place to be parking there.

CHAIRMAN MICHAEL GARDNER: Well, is there another vehicle that will be occupying that space or will the space you have be used by this vehicle?

ALGA MCKONEN: That's for now $I$ have a
vehicle of -- my vehicle, which means, $I$ own that for my home and $I$ can park there. If $I$ have the limo, I park it in my apartment.

CHAIRMAN MICHAEL GARDNER: Besides applying for this license, what other steps have you taken to get your business started?

Have you arranged for insurance? What is your plan with respect to the kinds of trips or

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services you would be offering?
    For example, do you intend to do trips to
Logan airport? Do you intend to do package
deliveries? How do you intend to advertise the
business? What besides Logan trips would you
expect you would be doing?
    ALGA MCKONEN: For now I'm functionable
to be worker for all wide Massachusetts. All the
Massachusetts. I can drive it. But my focus to
be working at airport.
CHAIRMAN MICHAEL GARDNER: I'm sorry,
working where?
    ALGA MCKONEN: Airport. To be transport
to airport.
    CHAIRMAN MICHAEL GARDNER: Do you
understand that in order to operate at Logan
Airport, you need a permit from Logan Airport
itself?
ALGA MCKONEN: Yes.
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CHAIRMAN MICHAEL GARDNER: Do you have a permit from Logan to operate a limousine service? ALGA MCKONEN: Is that needed permit from the Logan?

EXECUTIVE DIRECTOR ELIZABETH LINT: Yes, from Massport.

CHAIRMAN MICHAEL GARDNER: Yes, from

Massport. I mean, to operate a limo service is different than operating a cab, which is already licensed, in order to do the work at Logan you need a Massport permit.

ALGA MCKONEN: Livery?

CHAIRMAN MICHAEL GARDNER: For a livery service, that's correct.

EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.

CHAIRMAN MICHAEL GARDNER: Ms. Lint
indicates it's correct. That's my understanding.

That's the kind of thing you need to explore and know about. What arrangements, if any, have you

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made for insurance?
    ALGA MCKONEN: For insurance?
    EXECUTIVE DIRECTOR ELIZABETH LINT: For
insurance for the vehicle or for the business.
    ALGA MCKONEN: I don't have vehicle. I
operate Western Cab for now.
    CHAIRMAN MICHAEL GARDNER: Do you have
any questions?
    SUPERINTENDENT CHRISTOPHER BURKE: How
would you plan on getting your fares? Can you
explain that process?
    ALGA MCKONEN: Say again? What do you
mean? Can you explain?
    SUPERINTENDENT CHRISTOPHER BURKE: How
are you going to generate business? Where is
your business going to come from?
    ALGA MCKONEN: I generate whether in
Boston or in Cambridge. Just I'm working for
both sides.
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CHAIRMAN MICHAEL GARDNER: So what do you understand to be the differences between the rules that you have to follow in operating a
limousine service in Cambridge compared to the rules you have to follow operating a taxicab in Boston?

ALGA MCKONEN: Yes. If that limousine you can work anywhere in Massachusetts, but if that is taxi, that is -- that belong for that --
if I'm working in Boston, only for Boston. I cannot pick them from Cambridge or Brighton.

CHAIRMAN MICHAEL GARDNER: So what are
the rules about picking people up in Cambridge with a limo service? What do you understand the rules to be?

ALGA MCKONEN: The rules to be recording. CHAIRMAN MICHAEL GARDNER: I'm sorry?

ALGA MCKONEN: Recording. Telephone.

With telephone, you --

CHAIRMAN MICHAEL GARDNER: You understand
it has to be by appointment or by telephone?

ALGA MCKONEN: Yes.

CHAIRMAN MICHAEL GARDNER: You understand that you can't pick people up off the street or wait in a taxi line?

ALGA MCKONEN: Yes.

CHAIRMAN MICHAEL GARDNER: Have you ever run a business like this before?

ALGA MCKONEN: In the United States, no.

CHAIRMAN MICHAEL GARDNER: How about
elsewhere?

ALGA MCKONEN: In Egypt I had been
working, yes.

CHAIRMAN MICHAEL GARDNER: You ran a
limousine service?

ALGA MCKONEN: No, taxi. Public service.

CHAIRMAN MICHAEL GARDNER: Other
questions?

SUPERINTENDENT CHRISTOPHER BURKE: No.

CHAIRMAN MICHAEL GARDNER: So when you got a vehicle, it would be parked at --

ALGA MCKONEN: 35 Hovey Ave.

CHAIRMAN MICHAEL GARDNER: 35 Hovey Ave?

ALGA MCKONEN: Yes.

CHAIRMAN MICHAEL GARDNER: In a space you
have in your own apartment?

ALGA MCKONEN: Yes, sir. Yes.

EXECUTIVE DIRECTOR ELIZABETH LINT: That
would be a condition from the landlord to park it there.

CHAIRMAN MICHAEL GARDNER: Have you
talked to the landlord about whether that would be allowed?

ALGA MCKONEN: Yes. Allowed, yes, I
have.

CHAIRMAN MICHAEL GARDNER: Our decision
hearing is July 11.
believe so.

CHAIRMAN MICHAEL GARDNER: So I'm
inclined, sir, to postpone a decision on this until July 11. Does that cause you any particular hardship?

ALGA MCKONEN: Yes. But for now just to be hold the license, $I$ have family to allow them, I'm incorporated with them, so if the time is not limited to me, yeah.

## EXECUTIVE DIRECTOR ELIZABETH LINT:

Mr. Chair, I just would point something out from our -- from the city ordinance regarding the number of licenses that the License Commission
shall issue for livery licenses. The Commission
shall determine the number of licenses needed
under Section 1645 to provide for public
convenience and necessity without harming the
public welfare and that number shall be the

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maximum number of such licenses to be issued.
    We now have over 20 livery vehicles and
we have no public outcry for any more.
    CHAIRMAN MICHAEL GARDNER: Are there any
members of the public who would like to be heard
on this matter?
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    Seeing none, I'll make the motion to take
    this matter under advisement until our decision
hearing on July the 11th at which time we will
deliberate not only over the merits of this
application, but also the issue of public need
for further livery service.
SUPERINTENDENT CHRISTOPHER BURKE: I
second that motion.
CHAIRMAN MICHAEL GARDNER: Motion having
been made and seconded, all those in favor,
signify by saying "aye."
SUPERINTENDENT CHRISTOPHER BURKE: Aye.
CHAIRMAN MICHAEL GARDNER: Aye.

So thank you for coming in.

We feel we can't decide this this evening and we've put it over to our next hearing.

ALGA MCKONEN: I appreciate it.

CHAIRMAN MICHAEL GARDNER: Thank you very
much. Good luck.

APPLICATION: CAMBRIDGE COMPOST, LLC

D/B/A CITY COMPOST

EXECUTIVE DIRECTOR ELIZABETH LINT:

Application: Cambridge Compost, LLC d/b/a City Compost, Adam Jankauskas, manager, has applied for a disposal/waste hauler license.

CHAIRMAN MICHAEL GARDNER: Good evening.

If you could be so kind as to state and spell
your last name for the record and identify your affiliation.

ADAM JANKAUSKAS: Adam Jankauskas,
$J-A-N-K-A-U-S-K-A-S$.

I would like to make a correction, it's

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City Compost, LLC not Cambridge Compost, LLC.
EXECUTIVE DIRECTOR ELIZABETH LINT: Oh,
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okay.

CHAIRMAN MICHAEL GARDNER: We have

Cambridge Compost, LLC doing business as City Compost, but it's City Compost doing business as City Compost?

ADAM JANKAUSKAS: City Compost, LLC.

EXECUTIVE DIRECTOR ELIZABETH LINT: We'll
fix that.

CHAIRMAN MICHAEL GARDNER: Tell us about your plans.

ADAM JANKAUSKAS: I want to put together
a residential organic pick-up business initially focusing on residents and it would be one where I would provide a 5-gallon pail container with a cover with a bag and using bikes with trailers go around and gather those on demand.
Initially it's going to Monday through

Friday per the facility that $I$ would ultimately bring the material to, which my primary
identified facility is Rocky Hill Farm which is in Saugus, Mass. So I will be biking around, bikes with trailers, and then transferring the material to either a van or pickup truck or a vehicle -- a gas-powered vehicle with a trailer for the final shoot up to Saugus. CHAIRMAN MICHAEL GARDNER: Okay. For this you would charge a weekly or monthly fee to the participants?
ADAM JANKAUSKAS: Per pick-up fee, yes.

It would be $\$ 7$ to sign up and $\$ 7$ per pickup on
demand, next day no subscription is required. CHAIRMAN MICHAEL GARDNER: Tell us about your bike or bikes you will be using. ADAM JANKAUSKAS: So the bikes are going to be standard issue two-wheel bicycles off the shelf that myself or my employees would own their

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own bikes to start off with until I can buy a
bike that I want to use across the company.
    The trailer is a trailer I'm
custom-designing for the purpose of the business,
designed to not leak, of course, which is an
issue and that's going to be either a two- or
four-wheel trailer. I'm using BMX bike tires
that are able to withstand heavier loads and
larger impacts to minimize risk of flats and
issues like that.
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    The trailers will be designed so that I
    had start off with two wheels. Should I move to
hold more materials, depending on the
capabilities of the individual biker, those
wheels could be moved backwards a notch, and then
two wheels could be added up front to turn it
into a four-wheel vehicle.
The width of the trailer will be more no
more than three feet wide and then four feet in
length is the initial plan of the trailer, not
including the arm which would attach to the bike, and no more than, say, six feet high. So the
trailer itself, one foot for like about -- off
the ground with the bike tire, then 20 , so call
it 30 inches max where material would actually be contained within any sort've food or yard waste, and then the additional height above that would be for bucket storage in order to replace all customers' containers with a clean bucket upon the service.

And those will slide in a sleeve-like
manner and that's going to be covered as well so
that the buckets aren't just going to be hanging out and visible.

I'm actually trying to make it look a
little bit like a covered wagon.

CHAIRMAN MICHAEL GARDNER: How many full
buckets can your trailer accommodate?

ADAM JANKAUSKAS: The current design
should be able to handle 24 containers.

CHAIRMAN MICHAEL GARDNER: Did you say
they're five gallons?

ADAM JANKAUSKAS: 5-gallon buckets, yes.

So the intent would be ultimately to transfer the bagged material into a larger container within
the trailer that would hold three per vessel and the buckets would then slide overhead, so you can -- dirty bucket in; clean bucket out kind've to maximize the space.

The trailer in time may go longer, but never wider in order to accommodate for the bike lanes and all of that.

CHAIRMAN MICHAEL GARDNER: What are the licensing requirements with respect to the vehicles?

ADAM JANKAUSKAS: So following mass bike
laws as well Cambridge bike laws, I've been able
to acquire all that information, and that's going
to be a part of the protocol of the operation.

As far as outside of that, the licensing
with the city, $I$ believe -- I have checked with
traffic and parking and there's no concerns on
their end. I talked with zoning and there's
nothing that seems applicable there except if $I$
were to potentially be picking up from commercial
districts, my hours of operation may be
constricted, however, that is not an initial
target market, so $I$ have not further explored
that area yet.

CHAIRMAN MICHAEL GARDNER: So this is
strict residential?
ADAM JANKAUSKAS: To start off, yes. And
the plan is to keep it residential for a time.

But for the purposes of licensing, I don't know
if it would be a -- if it applies to say just
residential or not, if that's something that

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needs to be checked off or considered, but I
would like to be considered for commercial,
though, it's not my initial target market.
EXECUTIVE DIRECTOR ELIZABETH LINT: That
wouldn't be part of our licensing. It's a
blanket license.
CHAIRMAN MICHAEL GARDNER: Our license is
for --
    ADAM JANKAUSKAS: It's for the hauler.
    CHAIRMAN MICHAEL GARDNER: For the
hauler, whether residential or commercial, is
that correct, Ms. Lint?
EXECUTIVE DIRECTOR ELIZABETH LINT: Yes.
CHAIRMAN MICHAEL GARDNER: Is this a
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business model which has a track record anyplace
else that you're aware of?
ADAM JANKAUSKAS: There's several other
companies both in the area and nationally. To
name a few, there's Metro Pedal Power, they have
a bike delivery out of Somerville. They also offer a composting service.

There's Pedal People in Northampton, they also offer both bike-powered residential pick-up service.

And there's a handful of others in
several other cities, as well as those that offer service with four-wheel gas vehicles.

CHAIRMAN MICHAEL GARDNER: How do you
deal with the issues of, $I$ guess, quality control around the contents deposited by the residents in the buckets whether it's meat or paper or metals?

ADAM JANKAUSKAS: We accept all food
scraps, all like yard waste and other
compostables. And the quality -- the facility
that I'm bringing it to is good with that. It
fits all of what they need.

I will be upon the first batches of
material brought, present with them to go through

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it to make sure everything is good, but these
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types of programs seem to have pretty good track
records in that regard because those that want to
opt to paying an extra fee for their waste
removal upon what is provided to them by a city
tend to want to do it correctly.
CHAIRMAN MICHAEL GARDNER: And so you can
take meat and bones and fat?
ADAM JANKAUSKAS: Yes.
CHAIRMAN MICHAEL GARDNER: What
conversations, if any, have you had with the
Public Works Department of the city?
ADAM JANKAUSKAS: I've spoken with Randy
Male about my plans as well John Nardone, I
believe his name is, just kind've sharing with
him what I'm working on. I'm aware of the intent
to do a pilot program citywide for 800 residents
next April, and $I$ expressed my intent to vie for
that business potentially, but it appears outside

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those conversations, there's no jurisdiction
questions that they had for me to return.
            CHAIRMAN MICHAEL GARDNER: Uh-huh.
            Questions?
            SUPERINTENDENT CHRISTOPHER BURKE: What,
if any, plans do you have for staging your
vehicles?
    ADAM JANKAUSKAS: I'm sorry, could you
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rephrase?
SUPERINTENDENT CHRISTOPHER BURKE: Where
would you maintain the pedal vehicles and the
gas-powered vehicle, do you have a location for
those yet?
ADAM JANKAUSKAS: I'm working to site
like a covered garage or something like that
where $I$ can store my vehicles for nonoperation
hours, and then, for the vehicle for the final
leg, I'm looking -- I'm considering a rental to
start things off because $I$ feel it would be

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better economically and there's like by-the-hour
commercial vehicle rentals. Enterprise has a
program as well.
    CHAIRMAN MICHAEL GARDNER: Do you have a
projected start date when you could actually be
up and running?
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    ADAM JANKAUSKAS: So, I mean, I could
    start tomorrow with the license. So my intent is
to do a soft start through the rest of June.
Once everything is in place and I'm able to do
kind've of a bigger public awareness push in the
beginning of July, at that time, leaving my
full-time current position and giving this my
full attention.
CHAIRMAN MICHAEL GARDNER: Anything else
you would like to add?
ADAM JANKAUSKAS: I would say, I mean,
overall, you know, the quality of the experience
for both my customers and any passersby is going
to be of strong value for not just the initial
hauling aspect of the business, but also once I
add the next phase for processing, which I'm sure we'll be talking much more deeply about once I get to that point, but $I$ plan on doing it right. CHAIRMAN MICHAEL GARDNER: Advertising or lettering on the wagon?

ADAM JANKAUSKAS: So I'll stay confined
to just company logos and company slogans. I
don't plan on marketing other companies like the current pedicabs that are out there.

CHAIRMAN MICHAEL GARDNER: Any questions you have, Ms. Lint?

EXECUTIVE DIRECTOR ELIZABETH LINT: I
don't.

CHAIRMAN MICHAEL GARDNER: Are there any
members of the public who would like to be heard on this matter?

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Seeing none --
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Last question: Experience in disposal
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and waste hauling?

ADAM JANKAUSKAS: This will be something new for me.

CHAIRMAN MICHAEL GARDNER: Experience in running your own business?

ADAM JANKAUSKAS: So I've had some sales
things I've done in the past with where it's kinda like running your own business, $I$ guess, but with like vector marketing, so $I$ was a contractor for door-to-door sales where $I$ was -and then right now $I^{\prime} m$ an account manager for a semi-conductor company that does business-to-business sales and I am responsible for the entire relationship with two of our major accounts in the Boston area.

CHAIRMAN MICHAEL GARDNER: You're
satisfied that you have adequate capital
resources to launch the business?

ADAM JANKAUSKAS: Yes.

CHAIRMAN MICHAEL GARDNER: So I'll make
the motion to approve the application for a
disposal waste hauler since for City Compost, LLC
doing business as City Compost.

SUPERINTENDENT CHRISTOPHER BURKE: Second
that motion.

CHAIRMAN MICHAEL GARDNER: Motion having been made and seconded, all those in favor, signify by saying "aye."

SUPERINTENDENT CHRISTOPHER BURKE: Aye.

CHAIRMAN MICHAEL GARDNER: Aye.

None opposed.

Good luck with the new concept. I know
that the Public Works Department has been very anxious to have some composting capacity in the city for a long time now, and it sounds like you may be the first.

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ADAM JANKAUSKAS: Thank you very much.
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## APPEAL: ANDREW HAYCOX

## EXECUTIVE DIRECTOR ELIZABETH LINT:

Appeal: Andrew Haycox, applicant, due to the denial of his City of Cambridge Pedicab Operators's license.

CHAIRMAN MICHAEL GARDNER: Good evening.

If you could be so kind as to state and spell your last name for the record?

ANDREW HAYCOX: My last name is Haycox
and it's spelled $H-A-Y-C-O-X$.

CHAIRMAN MICHAEL GARDNER: As I
understand it, Mr. Haycox, you were an applicant to get a Cambridge pedicab operator's license?

ANDREW HAYCOX: Yes.

CHAIRMAN MICHAEL GARDNER: My
understanding is that you were denied.

ANDREW HAYCOX: Yes.

CHAIRMAN MICHAEL GARDNER: Do you have
any understanding of why you were denied?

ANDREW HAYCOX: I'm not really clear. I don't really know why.

CHAIRMAN MICHAEL GARDNER: Did Ms. Lint give you an explanation when she met with you?

ANDREW HAYCOX: I got an idea, but I
wasn't sure if that was like all of the reason.

EXECUTIVE DIRECTOR ELIZABETH LINT: Due
to the background check.

ANDREW HAYCOX: Okay.

CHAIRMAN MICHAEL GARDNER: So as is our standard procedure, we do a background investigation, and that includes getting a criminal offender record information out of the Mass Department of Probation.

You have a copy of that record, Ms. Lint?

EXECUTIVE DIRECTOR ELIZABETH LINT: Yes,
but I cannot provide to him.

CHAIRMAN MICHAEL GARDNER: Can you --

EXECUTIVE DIRECTOR ELIZABETH LINT: I can
provide it for you, but CORI regulations prohibit me from -- he would have to obtain it himself.

CHAIRMAN MICHAEL GARDNER: Why do you
think you should receive a license?

ANDREW HAYCOX: I am -- I've been an
courier a long time. I'm good at riding my bike around knowing where I'm going.

I'm like a social person.

Really need a job right now.

I'm like homeless and starving for real.

I think I would be good at it.

CHAIRMAN MICHAEL GARDNER: Do you need a
license to be a courier?

ANDREW HAYCOX: Yeah. You do.

CHAIRMAN MICHAEL GARDNER: Do you have
such a license?

ANDREW HAYCOX: No longer.

CHAIRMAN MICHAEL GARDNER: Why is that.

ANDREW HAYCOX: Because it was not
renewed.

CHAIRMAN MICHAEL GARDNER: And was that
on your initiative or on the initiative of somebody else?

ANDREW HAYCOX: It was on my initiative.

But $I$ haven't been able to get a job as a courier so there's no need for me to get one. There's no openings currently.

CHAIRMAN MICHAEL GARDNER: I'll ask you a question which you can decide to answer or not, and whether you decide to answer or not will represent to you -- I'll represent to you won't particularly have an influence on our decision or at least my view of it. Could you describe your use of intoxicants.

## ANDREW HAYCOX: Occasionally I smoke

marijuana. I rarely drink alcohol anymore since the time that $I$ got arrested for peeing in public when $I$ was really wasted. So far I've been able
to manage the level of intoxications so that $I$ haven't gotten to that level or gotten in any trouble in three years.

CHAIRMAN MICHAEL GARDNER: Thank you.

Anything else you would like to say on your behalf?

ANDREW HAYCOX: Nope.

CHAIRMAN MICHAEL GARDNER: Thank you.

Superintendent, any questions?

SUPERINTENDENT CHRISTOPHER BURKE: No
questions.

CHAIRMAN MICHAEL GARDNER: Mr. Haycox, I appreciate your coming forward.

In my view, particularly under this pilot program where there are relatively few jobs or vehicles, $I$ believe that Ms. Lint's judgment in this matter in denying your application under the totality of circumstances was an appropriate one.

So I'm going to make the motion to reaffirm

Ms. Lint's denial of your application and reject your appeal.

SUPERINTENDENT CHRISTOPHER BURKE: Second
that motion.

CHAIRMAN MICHAEL GARDNER: Motion having
been made and seconded, all those in favor, signify by saying "aye."

SUPERINTENDENT CHRISTOPHER BURKE: Aye.

CHAIRMAN MICHAEL GARDNER: Aye.

None opposed.

I'm sorry that the outcome from us, from
your perspective was not more favorable. I
appreciate the economic difficulties that you
have described to us. But I sincerely believe
it's not in the best interest of the users of the

Cambridge pedicab system to, at the present time, have you working in that function, and so I regret to say we're telling you no.

CHAIRMAN MICHAEL GARDNER: Yes. We don't have any further action with respect to your application.

ANDREW HAYCOX: Okay, see you later.

SUPERINTENDENT CHRISTOPHER BURKE:

Andrew, good luck.

EXECUTIVE DIRECTOR ELIZABETH LINT:

Ratifications: Refinance 246, 219, sale and refinance -- sale and factual basis of 257 .

Refinance 63. 45, 214, sale and finance of 249 and refinance of 37 and 186 . Paperwork all in order.

CHAIRMAN MICHAEL GARDNER: Do you have any idea about the sale prices?

EXECUTIVE DIRECTOR ELIZABETH LINT: Yeah.

I wanna say one was around \$500 and one maybe was $\$ 460$, give or take.

CHAIRMAN MICHAEL GARDNER: So I'll make
the motion to accept the ratifications approved
by the executive director as listed in the agenda.

SUPERINTENDENT CHRISTOPHER BURKE: Second that motion.

CHAIRMAN MICHAEL GARDNER: Motion having
made and seconded, all those in favor, signify by saying "aye."

SUPERINTENDENT CHRISTOPHER BURKE: Aye.

CHAIRMAN MICHAEL GARDNER: Aye.

None opposed.

Thank you.

Do we have any minutes that we should be approving?

EXECUTIVE DIRECTOR ELIZABETH LINT: Good
question.

$$
\text { April } 23 \text { rd. }
$$

CHAIRMAN MICHAEL GARDNER: We were both
here.

EXECUTIVE DIRECTOR ELIZABETH LINT: You

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were both here. March 19. And the others have
been done.
    CHAIRMAN MICHAEL GARDNER: I'll make the
motion to approve the minutes of March 19 and
April 23, 2013.
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    SUPERINTENDENT CHRISTOPHER BURKE: I will
    second that motion.
CHAIRMAN MICHAEL GARDNER: Motion having
been made and seconded, all those in favor,
signify by saying "aye."
Aye.
SUPERINTENDENT CHRISTOPHER BURKE: Aye.
CHAIRMAN MICHAEL GARDNER: None opposed.
Motion carries. Minutes are approved.
Any other business?
EXECUTIVE DIRECTOR ELIZABETH LINT: No.
CHAIRMAN MICHAEL GARDNER: A motion to
adjourn is always in order.
SUPERINTENDENT CHRISTOPHER BURKE: I'll

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second that motion.
    CHAIRMAN MICHAEL GARDNER: Motion to
adjourn, all those in favor, signify by saying
"aye."
SUPERINTENDENT CHRISTOPHER BURKE: Aye.
CHAIRMAN MICHAEL GARDNER: Aye.
So we're adjourned at approximately 8:20.
(Whereupon, the License Commission
hearing was adjourned at 8:22 p.m.)
```


## ERRATA SHEET

INSTRUCTIONS: After reading the transcript of this hearing, note any change or correction to and the reason therefor on this sheet. DO NOT make any marks or notations on the transcript volume itself. Sign and date this errata sheet (before a Notary Public, if required) .

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I have read the foregoing transcript of the hearing, and except for any corrections or changes noted above, $I$ hereby subscribe the transcript as an accurate record by me.

## CERTIFICATE

Commonwealth of Massachusetts

Norfolk, ss.

I, Jill Kourafas, a Notary Public in and for the Commonwealth of Massachusetts, do hereby certify:

That the hearing herein before set forth
is a true and accurate record of the proceedings.

IN WITNESS WHEREOF, I have hereunto set
my hand this 20 th day of June 2013 .

Jill Kourafas
Certified Shorthand Reporter
License No. 14903
Notary Public
My Commission expires:
February 2, 2017

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