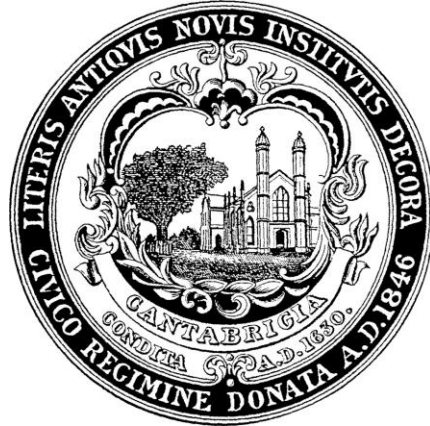


City of Cambridge



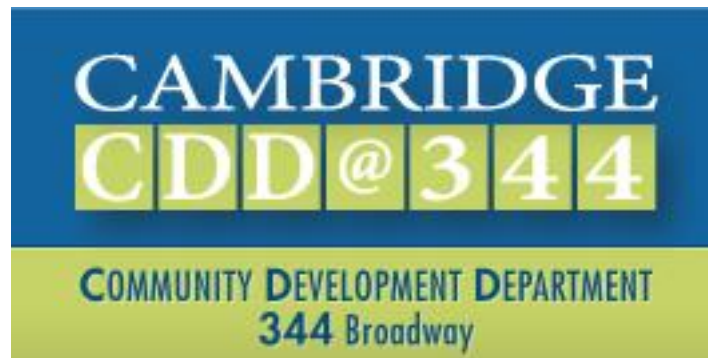
FY2016/FY2017 CONSOLIDATED ANNUAL PERFORMANCE EVALUATION REPORT

This document is a condensed narrative version of the City's Consolidated Annual Performance Report (CAPER) that is focused on funded programs and was submitted to the U.S. Department of Housing and Urban Development on October 1, 2017. The CAPER was formally approved by HUD in December, 2017. Please submit any comments on the CAPER by contacting:

Robert Keller
Cambridge Community Development Department
344 Broadway, 3rd Floor
Cambridge, MA 02139

~or~

rkeller@cambridgema.gov



Executive Summary

The City of Cambridge has successfully completed the second year of the City's Five-Year Consolidated Plan. Activities undertaken during this period reflect [the goals and objectives as stated in the City's Five-Year Consolidated Plan for Fiscal Years 2016 to 2020 and the FY2017 One-Year Action Plan](#). What follows below is a broad overview of how each receiving Division within the City utilized its Community Development Block Grant (CDBG), HOME Investment Partnership (HOME) and Emergency Solutions Grant (ESG) entitlement grant funds from the U.S. Department of Housing and Urban Development (HUD) in relation to the One-Year Action Plan, and how these activities contributed to the fulfillment of objectives as stated in the City's Five-Year Consolidated Plan. The complete report, as submitted to HUD (per HUD specifications) follows at the end of this summary.

Actual funding amounts are determined annually by the U.S. Congress, with Cambridge's portion established by a formula that considers the City's degree of poverty, age of housing stock and population growth lag. For FY2017, Year Two of the FY2016-2020 Five-Year Plan, Cambridge received **\$2,475,831** in Community Development Block Grant (CDBG), a decrease of approximately 1.4% (\$35,428) over FY2016; **\$565,584** in Home Investment Partnership Act (HOME), a nominal increase (\$2,788) compared to FY2016; and **\$226,064** in Emergency Solutions Grant (ESG) funds, which represents a decrease of approximately 4% (\$8,715) compared to FY2016. In total, Cambridge received **\$3,267,479** in formula based funding from HUD, a decrease of approximately 1.2% (\$40,905) from FY2016's funding levels.

Affordable Housing

[The Housing Division](#) has continued to be successful in providing and expanding affordable housing opportunities for Cambridge residents while also facing a very challenging real estate market. High land and construction costs, condominium conversions, a great demand to live in Cambridge, and intense competition from private housing developers have all contributed to the difficulty of creating and maintaining affordable units. Despite these challenges, the Housing Division still created, preserved or assisted in the rehab of **197** affordable ownership or rental units. Funds from HUD were essential in the achievements of the Housing Division and leveraged more than **\$27 million** from other public and private sources.

The Housing Division works chiefly with local non-profit housing organizations, including Homeowner's Rehab, Inc. (HRI), Just-A-Start Corporation (JAS), Cascap, Inc., Cambridge Neighborhood Apartment Housing Services (CNAHS) and the Cambridge Housing Authority (CHA), to create, preserve and stabilize affordable housing in Cambridge. In FY2017, HUD funds were used to meet the following objectives:

Affordable Homeownership: Currently, a household annual income of more than \$135,000 is needed to support the \$629,000 median price of a condo in Cambridge. Prices continue to rise significantly each year as in Cambridge continues to be in high demand. The

ongoing growth of jobs in the area indicates that demand for housing will continue to increase. Market rents continue to remain high; combined with mortgage rates that remain near historic lows, homeownership is a more affordable option for higher income earners who are able to purchase.

City support for first-time homebuyer programs includes homebuyer education and counseling services, the Homebuyer Financial Assistance program, HOME and CDBG funding for downpayment and closing cost assistance, assistance with accessing low cost mortgages (for example, the OneMortgage Loan Program). The City also allocates substantial resources to the non-profit development of limited equity condominium units for first time buyers when sites for such projects are obtainable, and assists owners of deed restricted homeownership units in selling their homes to eligible new buyers and ensuring those homes are in good condition and affordable to buyers at appropriate income levels.

The pool of potential low and moderate-income first-time homebuyers in Cambridge continues to be strong, however, access to credit remains an issue for many potential buyers. Banks continue to use stricter lending standards in response to the credit crisis and recession. In recent years the City has offered an unprecedented number of homeownership units to first-time homebuyers, however, only those with the best credit scores have access to mortgage financing. Access to responsible mortgage financing will remain an issue for many buyers with past credit issues.

During the fiscal year 2017, the City of Cambridge assisted 12 homebuyers in purchasing affordable homeownership units.

Affordable Rental Housing: The City of Cambridge supports the creation of new affordable rental opportunities throughout the city. New affordable rental housing opportunities may be created through: new construction, the acquisition and conversion of non-residential structures to affordable housing, the acquisition and conversion of market-rate rental housing to affordable housing, and through the City's Inclusionary Housing Program. Due to the high levels of public investment required for acquisition and development of new affordable units, non-profit ownership is a key part of this strategy as is the use of long-term deed restrictions to ensure affordability.

As rents have risen steadily during the previous ten years and have remained well beyond the reach of families earning at or below 80% of AMI (\$1,995 for a two-bedroom unit in 2005 to \$2,750 in 2016 according to Zillow.com data), a key goal of the City remains ensuring access to affordable units where low and moderate-income households, particularly families with children, can remain in the community paying rents that are affordable to them.

During fiscal year 2017 the City of Cambridge created 44 new affordable rental units.

Preservation of Affordable Housing: Supporting the long term viability of public housing, privately-owned affordable housing, and non-profit owned affordable housing, is a major component of Cambridge's work to maintain the existing affordable stock.

Given the challenges of creating new affordable housing in Cambridge, the need to maintain existing affordable opportunities is critical. Maintaining the stock of affordable rental housing in Cambridge has long been a priority of the City and remains a key housing goal. While the City has had substantial success in recent years in preserving housing that had been at risk, many existing affordable units remain at risk due to expiring affordability restrictions, reductions in available subsidies for operating support, or needs for capital reinvestment to ensure the continued viability of buildings. The City will work closely with the Cambridge Housing Authority, non-profit owners, and private owners to ensure affordable housing units remain viable and available, and will continue to work closely with and support the CHA as it works to preserve the viability of its own underfunded public housing developments.

The City supports the preservation of privately-owned affordable rental housing by both working directly with private owners and by helping non-profit organizations to preserve affordability through acquisition. Given Cambridge's desirability, buildings with expiring use restrictions are at high risk for market-rate conversion without the intervention by the City and other stakeholders to preserve this housing. The City remains committed to working with owners, tenants, and stakeholders to preserve affordability wherever possible, including providing City assistance to ensure long-term affordability.

During FY2017, the City preserved the affordability and viability of 113 currently affordable rental units. Although the CDBG and HOME programs allow assistance to households with annual incomes up to 80% of area median income, a substantial proportion of rental units assisted will be rented to tenants with incomes at or below 60% of area median income.

Affordable Housing Stabilization: Cambridge strives to stabilize owner-occupied one- to four-family buildings owned by extremely low, low- and moderate-income households; encourage investment in the existing housing stock; and preserve the rental units in two-, three-, and four-unit buildings that have traditionally been more affordable.

In Cambridge, many low-income owners, particularly the elderly and single person households, are unable to make significant and necessary repairs in their units because they lack access to the capital or the skills to oversee rehabilitation. The Home Improvement Program (HIP) offers affordable loans and technical assistance to owner-occupants of one- to four unit properties, which encourages stability and reinvestment in the housing stock. The program also provides a resource for homeowners who may be at risk of foreclosure, and can assist homeowners with analyzing refinancing options and available resources to assist in stabilizing their housing costs.

With high housing payments, many low- and moderate income owners are not able to pay for or finance necessary improvements to their homes. Some owner-occupied units, especially those occupied by low- and moderate-income owners, are substandard, with unaddressed health and safety code violations after years of deferred maintenance. Tenants in small rental buildings

often live with similar conditions, and property owners may be reluctant to invest in these units without raising rents to recoup their investments. Of units with these conditions, most are suitable for rehabilitation.

The costs of owning and maintaining small properties have increased in recent years. Providing incentives and assistance for owners to reinvest in this traditionally affordable housing stock without having to raise rents to unaffordable levels will assist in the continued availability of this important housing resource, and give owners choice in how they reinvest in their properties while preserving tenancies of low and moderate-income tenants.

During the fiscal year 2017, the City of Cambridge worked to preserve and stabilize occupancy for 28 units.

Economic Development

FY2017 demonstrated the continuing effectiveness of several on-going programs in both job training and small business assistance.

The two primary objectives of the [Economic Development Division](#) are to “Cultivate a supportive environment for local business and entrepreneurship with particular emphasis on micro-enterprises” and to “Support efforts to sustain a diverse array of employment opportunities accessible to Cambridge workers including support for training of low and low-moderate income Cambridge residents for jobs in the bio-medical industry.”

- The Division’s [Bio-Med job training program](#) continues to perform well in an ever-important task of providing upward mobility for unskilled workers. ***The City supported the enrollment of 7 Cambridge residents in FY2017.***
- [The Small Business Enhancement Program](#) (formerly Best Retail Practices program) is experiencing continued success and high demand among Cambridge’s small retailers, with an average post-grant sales increase of **more than 10%** by responding participants. The program has also served as a model for other municipalities at HUD’s request. ***The City assisted 28 local retailers in FY2017.***
- [The Interior Accessibility Program](#), which provides direct assistance to locally owned business to remove architectural barriers for persons with disabilities. ***Six (6) local businesses were assisted in FY2017.***
- Additionally, the City offered the [Community Classroom Program](#) which is aimed at assisting existing and potential small businesses adapt to the current and emerging trends facing Cambridge entrepreneurs. The Program has continually sought to deliver specific and targeted programs that provide practical and immediately useful skills in an

economic climate that has faced rapidly changing conditions. ***The City assisted 62 existing and aspiring entrepreneurs in FY2017.***

The scope and breadth of the programs and their popularity with Cambridge residents signifies the value these programs and the Economic Development Division staff provide to the City's residents.

Public Services

The City of Cambridge provides a comprehensive array of Public Services and programs for its residents through the [Department of Human Service Programs \(DHSP\)](#). The Department's mission is to improve the quality of life for Cambridge's youths, seniors and all residents by creating and coordinating public services. The scope of the work DHSP undertakes is impressive and its effectiveness in executing its objectives is seen in the number of Cambridge residents assisted each year through its programs.

DHSP delivered these services through programs aimed at: training and counseling for gainful employment; legal services for at-risk families and individuals; services for victims of domestic violence; child care services; counseling and support initiatives for at-risk youths and their families; programs for the City's seniors and disabled and supportive services for the City's linguistic minorities.

In FY2017, DHSP programs supported with CDBG funds assisted 5,794 clients and leveraged over \$3.2 million in public and private funds.

DHSP also administers the City's Continuum of Care and Emergency Solutions Grant (ESG) programs, which provide comprehensive services to homeless and at-risk individuals and families throughout Cambridge.

Cambridge's Public Service initiatives serve a Limited Clientele {24CFR 570.208(a)(2)(i)(A)(B)} of low and moderate-income individuals and families. The City's Public Service non-profit subcontractors undertake Income Verification and maintain such records for all applicable programs and persons. The only portion of the Limited Clientele "assumed" to be low or moderate income is the homeless, who are served through the Emergency Solutions Grant.

Reductions across all funding sources continue to present difficulties for all Public Services providers. An increasingly high cost of living continues to exacerbate the challenges that low-income and at-risk residents and youths face in Cambridge. The City and its partners are burdened with increased reporting requirements, continuing budgetary constraints and a high level of demand and need among the targeted populations.

Despite these challenges, the Department of Human Service Providers and their partners were able to serve many more clients than anticipated. This performance was exemplary of the work the Division has performed over the five-year period, an accomplishment most impressive given the increasingly difficult economic situation the providers face.



New England

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Thomas P. O'Neill, Jr. Federal Building
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Telephone (617) 994-8357
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Ms. Betty Lyons, Federal Grants Manager
City of Cambridge
Community Development Department
344 Broadway
Cambridge, MA 02139

DEC - 5 2017

Dear Ms. Lyons:

Subject: FY 2016 Consolidated Annual Performance and Evaluation Report

We have reviewed and approved the City of Cambridge's Consolidated Annual Performance and Evaluation Report (CAPER) for the program year July 1, 2016 to June 30, 2017. Based on the information provided, we find the City's FY 2016 CAPER to be consistent with the City's Five Year Consolidated Plan and One Year Action Plan for FY 2016. The narrative describes how the City is working to meet the goals identified in the plans as well as proposed versus actual outcome results. We also find the City to be within the 15% cap for public services and the 20% cap for planning and administration for the Community Development Block Grant Program.

As a result of our review, we have determined that the City of Cambridge has carried out its activities and certifications in a timely manner, consistent with the requirements and primary objective of the Housing and Community Development Act of 1974, as amended, and with other applicable laws and program requirements. Pursuant to 24 CFR 570.905, we find that the City of Cambridge has the continuing capacity to carry out its activities in a timely manner based on the information provided in the City's CAPER.

Please remember that a copy of this letter must accompany all copies the CAPER. If you have any questions or if we can be of further assistance, please contact your CPD Representative, Amy Yuhasz, at 617-994-8504 or amy.e.yuhasz@hud.gov.

Sincerely,

A handwritten signature in black ink, appearing to read "R. Shumeyko", written over a horizontal line.

Robert Shumeyko
Director

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City of Cambridge has successfully completed the second year of the City's Five-Year Consolidated Plan. Activities undertaken during this period reflect the goals and objectives as stated in the City's Five-Year Consolidated Plan for Fiscal Years 2016 to 2020 and the FFY2016/FY2017 One-Year Action Plan. What follows below is a broad overview of how each receiving Division within the City utilized its Community Development Block Grant (CDBG), HOME Investment Partnership (HOME) and Emergency Solutions Grant (ESG) entitlement grant funds from the U.S. Department of Housing and Urban Development (HUD) in relation to the goals set forth in the One-Year Action Plan, and how these activities contributed to the fulfillment of objectives as stated in the City's Five-Year Consolidated Plan. Please refer to each Division's separate Narrative for details not elucidated here.

Actual funding amounts are determined annually by the U.S. Congress, with Cambridge's portion established by a formula that considers the City's degree of poverty, age of housing stock and population growth lag. For FY2017, Year Two of the FY2016-2020 Five-Year Plan, Cambridge received **\$2,475,831** in Community Development Block Grant (CDBG), a decrease of approximately 1.4% (\$35,428) over FY2016; **\$565,584** in Home Investment Partnership Act (HOME), a nominal increase (\$2,788) compared to FY2016; and **\$226,064** in Emergency Solutions Grant (ESG) funds, which represents a decrease of approximately 4% (\$8,715) compared to FY2016. In total, Cambridge received **\$3,267,479** in formula based funding from HUD, a decrease of approximately 1.2% (\$40,905) from FY2016's funding levels.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Affordable Homeownership	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Added	Household Housing Unit	125	28	22.40%	16	12	75.00%
Affordable Homeownership	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	175	63	36.00%	35	28	80.00%
Affordable Homeownership	Affordable Housing	CDBG: \$ / HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	0			0		
Affordable Rental	Affordable Housing	CDBG: \$ / HOME: \$	Rental units constructed	Household Housing Unit	575	109	18.96%	65	44	67.69%
Afterschool Employment & Life Skills Training	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1585	603	38.04%	317	417	131.55%
Best Retail Practices	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	100	28	28.00%	22	28	127.27%

Bio-Med Career Program	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	50	18	36.00%	11	7	63.64%
Bio-Med Career Program	Non-Housing Community Development	CDBG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
Bio-Med Career Program	Non-Housing Community Development	CDBG: \$	Other	Other		0				
CDBG Administration	Administration	CDBG: \$	Other	Other	1	0	0.00%			
Domestic Violence Prevention and Treatment	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	350	136	38.86%	70	75	107.14%
ESG - Emergency Shelter Services	Homeless	ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	1000	1000	100.00%			
ESG - Emergency Shelter Services	Homeless	ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		1000	0	0.00%
ESG - HMIS	Homeless	ESG: \$	Other	Other	100	100	100.00%			
ESG - Homeless Prevention & Rapid Re-Housing	Homeless	ESG: \$	Homelessness Prevention	Persons Assisted	50	0	0.00%	100	0	0.00%

ESG - Street Outreach	Homeless	ESG: \$	Other	Other	100	100	100.00%	100	0	0.00%
HOME Administration	HOME Administration	HOME: \$	Other	Other	1	0	0.00%			
Improve Access for Linguistic Minorities	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1500	1039	69.27%	215	476	221.40%
Legal & Supportive Services	Homeless	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	4500	1097	24.38%	1120	371	33.13%
Legal & Supportive Services	Homeless	CDBG: \$	Homelessness Prevention	Persons Assisted	100	100	100.00%			
Microenterprise Assistance	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	175	110	62.86%	43	62	144.19%
Mitigating Food Insecurity	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	19500	6798	34.86%	3915	3549	90.65%
Preserve Housing Affordability	Affordable Housing	CDBG: \$ / HOME: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		0	0	

Preserve Housing Affordability	Affordable Housing	CDBG: \$ / HOME: \$	Rental units rehabilitated	Household Housing Unit	750	218	29.07%	105	113	107.62%
Retail Interior Accessibility Program	Non-Housing Community Development	CDBG: \$	Facade treatment/business building rehabilitation	Business	0	0				
Retail Interior Accessibility Program	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	50	8	16.00%	5	6	120.00%
Services for Seniors and Persons with Disabilities	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2600	576	22.15%	570	250	43.86%
Stabilize Homeownership	Affordable Housing	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0			0	0	
Stabilize Homeownership	Affordable Housing	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	175	28	16.00%	35	28	80.00%
Streets & Sidewalks	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1	0	0.00%	1	0	0.00%
Streets & Sidewalks	Non-Housing Community Development	CDBG: \$	Other	Other	0	0				

Youth & Infant Services	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1060	760	71.70%	262	383	146.18%
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Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The availability and affordability of quality housing for extremely low, low and moderate income individuals and families remains the greatest need for Cambridge residents. To this end, Cambridge spent \$1,897,675 on Affordable Housing activities that created, preserved or stabilized 197 units in FY2017. Quality Public Services also remains a high priority in Cambridge, and the City allocated its maximum allowed 15% of CDBG funds (\$345,063) for those programs. The balance of CDBG funds (331,930) were expended on Economic Development activities that directly benefitted residents of the City's two NRS Areas in both Job Training, Small Business Enhancement Grants and Microenterprise Assistance.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	ESG
White	1,476	6	0
Black or African American	2,712	17	0
Asian	545	8	0
American Indian or American Native	10	0	0
Native Hawaiian or Other Pacific Islander	12	0	0
Total	4,755	31	0
Hispanic	181	0	0
Not Hispanic	4,574	31	0

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	2,475,831	2,062,718
HOME	HOME	568,648	511,949
HOPWA	HOPWA		
ESG	ESG	226,064	224,704
Continuum of Care	Continuum of Care	0	
Other	Other		

Table 3 - Resources Made Available

Narrative

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
City of Cambridge			Eligible Activities in the City of Cambridge
NRS EAST	60	60	
NRS WEST	40	40	

Table 4 – Identify the geographic distribution and location of investments

Narrative

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The City was able to leverage more than \$27 million in other funding sources in carrying out its HUD funded activities in FY2017.

Other Federal: \$351,164

State: \$17,940,355

Local/City: \$4,443,050

Private: \$5,092,986

TOTAL: \$27,827,555

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	91,650,163
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	91,650,163
4. Match liability for current Federal fiscal year	39,250
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	91,610,913

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
291,243	148,143	0	0	0

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	2	0	0	1	1	0
Dollar Amount	253,674	0	0	216,906	36,768	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	2	2	0			
Dollar Amount	106,426	106,426	0			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	221	197
Number of Special-Needs households to be provided affordable housing units	0	0
Total	221	197

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	81	36
Number of households supported through Rehab of Existing Units	140	161
Number of households supported through Acquisition of Existing Units	0	0
Total	221	197

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Despite the difficult combination of decreasing resources, via cuts to the CDBG and HOME programs, and an extremely tight real-estate market with continually increasing valuations, the City was able to achieve 90% its overall goal for the creation, preservation and rehabilitation of affordable housing units in FY2017. This was achieved through a combination of programs that are successful in leveraging resources and a dedication by the City to preserve and expand its affordable housing stock.

Discuss how these outcomes will impact future annual action plans.

Discuss how these outcomes will impact future annual action plans.

The performance of the Housing Division in FY2017 further validates the effectiveness of Cambridge's comprehensive and proactive approach to creating and maintaining affordable housing opportunities for its residents. The City expects to maintain all affordable housing programs currently in place through Five-Year Consolidated plan period.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	2	10
Low-income	10	6
Moderate-income	20	2
Total	32	18

Table 13 – Number of Households Served

Narrative Information

The City's exceptionally high-priced real-estate market makes it incredibly challenging to provide housing opportunities for Extremely Low-Income residents via CDBG and HOME funded programs, however whenever possible the City explores those opportunities.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The Cambridge Homeless Services Continuum of Care (CoC) continues work to reduce homelessness by offering a variety of programs and services designed to reach out to, assess, encourage, and support persons experiencing homelessness (especially unsheltered persons). These services include: street outreach targeting unsheltered persons; low-threshold drop-in centers; mobile and shelter based healthcare services; and web-based and printed resource guides. The City's homeless services coordinated entry system, Cambridge Coordinated Access Network (C-CAN), standardizes the way households experiencing homelessness are assessed for, prioritized, and referred to the housing and services they need. The C-CAN system launched in January 2017 and provides assessments through a variety of scheduled and mobile access points to help quickly connect households to resources needed to attain housing stability. C-CAN outreach workers make special efforts to reach and assess unsheltered chronically homeless individuals where they stay, and also offer outreach and complete assessments for all subpopulations including veterans, youth, and households with children.

Addressing the emergency shelter and transitional housing needs of homeless persons

A network of five shelters for individual adults, two family shelters, one shelter for unaccompanied youth, and one shelter for domestic violence victims provide emergency shelter for homeless persons in Cambridge. Additionally, State-originated grant funding managed by the Massachusetts Housing and Shelter Alliance (MHSA) helps pay for housing and staffing for a nine unit women's transitional housing program operated by Heading Home at the Cambridge YWCA. A 22-unit men's transitional housing program at the YMCA (operated by the City's Multi-Service Center) is funded by a grant from MHSA, which covers staff and related costs, and payments from MHSA cover the annual rent for the 22 rooms. The Salvation Army operates a 36 bed transitional program for men, and Heading Home, in partnership with the Cambridge Housing Authority, operates a transitional housing program for homeless families. Provision of these essential emergency shelter and transitional housing projects are important to the jurisdiction's success in increasing progress toward ending chronic homelessness.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Cambridge has shown continued success in helping low income individuals and families avoid becoming homeless. As reported in the ESG section of this report, the ESG Prevention Component served 25 persons including 18 adults and 7 children in this reporting year. Of the 25 persons served, 3 had mental health issues and 6 had other disabilities.

Additionally, the City utilizes CDBG-Public Services funding to provide legal counsel and representation to low-income public/private housing tenants facing eviction, provide representation of public and subsidized housing tenants and applicants for subsidized housing at administrative appeals, conduct community outreach and consultation to community organizations and advocates on landlord/tenant housing law issues, and engage in recruitment, training, and ongoing supervision of volunteer attorneys on landlord/tenant law, trial/administrative practice, and public/subsidized housing issues.

Regarding persons being discharged from publicly funded institutions, the State of Massachusetts has certified to HUD its commitment to prevent homelessness-causing discharges from its systems of care, including programs operated or funded by the Departments of Mental Health, Developmental Services, Public Health (substance abuse programs), Corrections, Youth Services (juvenile corrections), Children and Families, and Medical Assistance (nursing homes and rehab hospitals). Cambridge CoC members attend meetings convened by the Balance of State CoC where information is shared about discharge planning activities, including updates from the aforementioned state agencies.

In addition to the homelessness prevention assistance offered through ESG funding, the MSC offers a range of prevention-related assistance to persons receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs. Access is by self-referral or by referral from a multitude of non-profit partners, churches, food pantries, City Hall, Court-based landlord/tenant mediation programs, or one of the following: the Cambridge C-CAN system, the Cambridge School Department's Family Resource Center; the Cambridge Department of Veterans' Services; the Council on Aging, which refers at risk elders; and the City's Disabilities Commission, which refers at-risk persons with disabilities.

Disabled persons living in public housing are afforded services and protections against becoming homeless: each building is assigned a social service coordinator who is responsible for ensuring that residents are linked to mainstream resources. When lease violations (e.g., nonpayment of rent, destructive or disruptive behaviors) jeopardize the tenancy of a public housing resident with a disability, this service coordinator offers her/his assistance in developing a plan to address the problem, including identifying and linking the tenant with appropriate mainstream providers. If the tenancy remains at risk, the service coordinator makes a referral to legal services for representation in any ensuing eviction case, and, if needed, offers the resident help finding an alternate residential placement with a more intensive mix of services.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to

permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Cambridge has shown continued success in increasing housing stability for persons experiencing homelessness. The most recent CoC System Performance Measures submission to HUD shows continuation of the trend in Cambridge to exceed the performance goal for housing stability in CoC-funded Permanent Supportive Housing (PSH) projects, with 94% of participants achieving stability in PSH. The primary strategies to help persons make the transition to permanent and independent living include provision of: Permanent Supportive Housing (PSH); Permanent Housing (PH); case management and other supportive services; and Rapid Re-Housing assistance.

Three Rental Assistance projects funded through the CoC Program fund subsidies for 39 individuals with disabilities and 7 families with HIV/AIDS, and CoC Program funds also provide more than \$2 million in annual funding help sustain another 180-plus units of PSH for formerly homeless persons with disabilities, most of whom were chronically homeless. The Cambridge Housing Authority also provides 91 units of SRO housing for the formerly homeless developed with Section 8 Moderate Rehabilitation grants from the 1990's. In addition to the CoC-funded housing units referenced above, the City works to facilitate access for homeless individuals and families to affordable housing units through partnerships with the Cambridge Housing Authority and through work with the City's Inclusionary Housing Program.

Utilizing ESG Rapid Rehousing funds is the CoC's primary strategy related to reducing the length of time individuals and families remain homeless. CoC street outreach and shelter staff are trained to refer eligible households to the Multi-Service Center to access rapid rehousing rental assistance and case management.

The CoC's current strategy for reducing returns to homelessness focuses on case management and stabilization services. Specifically, case managers working with formerly homeless clients focus on tenancy skill development, money management, assistance with applying for, obtaining and maintaining all mainstream benefits, and referrals to clinical services, medical care and employment services such as career counseling, training programs and job search assistance. These case management efforts, combined with the CoC's homelessness prevention services funded through ESG and City dollars, are the key steps the CoC takes to reduce returns to homelessness.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

By FY2018, Cambridge Housing Authority (CHA) will be responsible for more than \$248 million in overall capital improvements, with an emphasis on long-term durability, livability, energy efficiency and high-quality construction. As part of a portfolio-wide repositioning to preserve units, a disposition application for Millers River Apartments under Section 18 of the U.S. Housing Act of 1937 (as amended) was approved by HUD in January 2015. In FY2017 CHA is continuing the Rental Assistance Demonstration (RAD) conversion process for the remainder of its properties (approved by HUD in December 2013 and July 2015).

For a detailed description of all CHA activities, please visit: <http://www.cambridge-housing.org/>

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The Tenant Liaison continues to provide general supports in the development and maintenance of tenant councils. The Tenant Liaison supports tenant council officers both individually and in group settings, to build capacity and leadership development, conduct outreach and event organizing, bookkeeping and financial reporting of council funds, and other skills needed as identified by the officers. The Tenant Liaison will seek input from Operations Department senior staff and site managers on the needs of tenants and management alike to improve communication and increase tenant activities such as community events, information on CHA policies, information on independent living skills, and other topics of interests (e.g. tenant-tenant mediation, bullying, mental health awareness, managing crisis) as identified by each development. At the time of this writing, the Tenant Liaison is conducting a Resident Activity Interest Survey at Manning, Roosevelt Towers and Millers River. The Tenant Liaison will continue the survey at Jefferson Park, Corcoran Park, Putnam Gardens and Russell Apartments. Based on survey responses, the Tenant Liaison will work with property management staff to develop and implement those activities accordingly.

On an ongoing basis, the Tenant Liaison seeks to engage young adults/youths in community participation activities. The Tenant Liaison works with the Resident Services Department to support the Matched College Savings Program, coordinate financial education workshops for Work Force families, and expand efforts to use social media for outreaching and informing CHA families. The Tenant Liaison is also interested in exploring with Operations and Fiscal departments opportunities for residents to build credit through rent reporting and other financial capability efforts.

With regard to homeownership, CHA's Financial Stability and Savings (FSS+) program in the Housing

Choice Voucher (HCV) department and Rent-to-Save (RTS) program at two public housing sites are fully underway. CHA partners with the nonprofit Compass Working Capital on these two programs to assist households build assets, increase credit, and reduce debt. Program participants may decide to work towards homeownership as one of their financial goals. FY18 will mark Year 2 of the three-year RTS pilot.

Actions taken to provide assistance to troubled PHAs

N/A

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

It is the City's policy to preserve the diversity of the community by offering a wide range of housing programs to meet the needs of very low, low, moderate, and middle-income residents. Wherever possible such rental and homeownership housing is made permanently affordable, built in areas throughout the city, and developed with particular emphasis on production of units of appropriate size for families with children. The City works closely with the Cambridge Housing Authority and community based non-profit housing developers to achieve its goals.

Affordable housing requirements for developers of residential and commercial properties are set forth in Section 11.200 of the Cambridge Zoning Ordinance which includes both the Inclusionary and Incentive Zoning Ordinances.

The City's Inclusionary Housing Ordinance, originally adopted by the City Council in 1998 and revised in 2017, establishes the basis of the Inclusionary Housing Program that requires developers of rental and homeownership projects to include affordable housing units in most developments. The Ordinance applies to new residential developments or buildings converted to residential use which create 10 or more new housing units or over 10,000 square feet of residential space. The Ordinance, as revised in 2017, requires that 20% of the net residential floor area in the building be devoted to affordable units. There are also provisions which require three bedroom affordable units be included in larger projects. The Housing Division administers the Inclusionary Housing Program and works closely with developers, owners, and managers of Inclusionary Housing units.

The City's Incentive Zoning Ordinance, adopted by the City Council in 1988 and revised in 2015, applies to commercial developments of more than 30,000 square feet of gross floor area. Developers with projects that are subject to the Incentive Zoning Ordinance are required to make an Incentive Zoning contributions to the Cambridge Affordable Housing Trust to mitigate the impact increased demand for housing from new non-residential development has on housing affordability.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The primary obstacle to meeting the underserved needs in the City of Cambridge is a lack of available funding to the City and to the various non-profit agencies the City partners with in serving the low and moderate-income residents of Cambridge. As entitlement grants shrink or remain level-funded the cost of delivering services and completing projects increases, creating, in the recent past and present, an ever-widening spread of cost and available funds. Mirroring this trend is the increasing difficulty in leveraging funds through state and private resources, also decreasing or stagnant in recent

times. Cambridge is fortunate in regards to its robust tax-base, but despite this local trend the overall availability of funds from both federal, state and other private resources continues to decline as inflation, and therefore costs, rise.

The City has in place zoning strategies to off-set the reduction in available funds. The Inclusionary and Incentive Zoning Ordinances enable the City to acquire units or contributions to its Affordable Housing Trust fund from larger residential and commercial developments. The Inclusionary provisions in the Zoning Ordinance were revised in 2017 to increase the number of affordable units provided in market rate residential developments and to require family sized units in these developments. The Incentive Zoning Ordinance was reevaluated in 2015, with a recommendation of increasing the rate at which developers must contribute, the eligible uses for the funds, as well as the type of development that triggers the ordinance.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

FY2010 marked the end of Cambridge's LeadSafe Division at the Community Development Department. The Division was previously funded through HUD's Healthy Homes and Lead Hazard Control NOFA, and as their grant application was denied in 2009 the City determined that phasing out LeadSafe as a Community Department Division was necessary.

De-leading efforts continue, however, through the *MassHousing Get the Lead Out Program*. As part of the standard rehabilitation work done on low and moderate-income residential units the City's non-profit partners utilize this program in conjunction with their CDBG funds. *Get the Lead Out* is run as a partnership with the Massachusetts Departments of Public Health and Housing and Community Development.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City of Cambridge completed a new Fair Housing Plan in FY 2015 that included the Analysis of Impediments (AI) to Fair Housing Choice. HUD does not require an AI to be submitted annually for review. However, the City is required, as part of the Consolidated Plan Performance Evaluation Report (CAPER), to provide HUD with a summary of the AI identified and the jurisdiction's accomplishments in addressing them for the current reporting year. Below are some of the activities the City participated in this year to address impediments to fair housing.

The Cambridge Community Development Department (CDD) has worked for many years to support zoning policies that would promote incentives to encourage developers to provide affordable housing throughout the city. In March 1998, the Cambridge City Council passed an Inclusionary Zoning Ordinance that requires any new or converted residential development with ten or more units to make 15% of the units affordable to low and moderate income households. In return, the developer receives up to a 30% increase in density. CDD staff monitors compliance with this ordinance and works with the private developers to design and implement the marketing and sale or leasing of units to low-income residents.

In FY 2016 the Community Development Department commissioned an Inclusionary Housing Study to examine the inclusionary housing provisions in the Cambridge Zoning Ordinance and determine whether any changes to the ordinance are warranted. Based on the study and community discussions, the City Council adopted a series of changes to the Zoning Ordinance in 2017, which include increasing the proportion of affordable units in new market-rate development by requiring 20% of the net residential square feet be devoted to affordable units and establishing mechanisms for the mandatory provision of affordable family sized units.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

In FY2017, the City continued to collaborate with and further develop its relationships with federal, state and local agencies, policy makers, funding sources, tenant groups, and service providers through formal and informal networks.

Federal: Cambridge continues to work with the U.S. Department of Housing and Urban Development (HUD) on policy, program, monitoring, and funding. Cambridge non-profits and CHDOs created affordable housing and provided services through contracts funded with CDBG and HOME. The City's nonprofits are invited to contribute to the development of the City's policies and programs to serve housing needs of low- and moderate-income households.

State: The City has a strong working relationship with the Massachusetts Department of Housing and Community Development (DHCD) and other public and quasi-public state agencies that provide support to the City's affordable housing initiatives.

Local: Cambridge has a number of non profit housing providers that collaborate to provide an effective delivery system for affordable housing production and social services.

The Cambridge Housing Authority (CHA) is one of the highest performing authorities in the country. The CHA works collaboratively with local non-profit housing developers to use project-based Section 8 vouchers to assist new affordable rental developments, significantly increasing the financial feasibility of these projects. They allow for Inclusionary Housing Program units to be made available to very low-income households with Section 8 vouchers, and in supporting the City's housing initiatives by attending and participating in public outreach events.

The Cambridge Multi-Service Center, a division of the City's Human Services Program Department, offers a wide range of services including homelessness prevention, emergency shelters, transitional housing, and emergency funds.

The Cambridge Affordable Housing Working Group has met periodically since 1995, the year rental control was terminated in Massachusetts, to coordinate affordable housing development efforts and to share ideas, expertise and progress in the housing development process, strategies, challenges and opportunities. This group is made up of staff from the City, CHA and local non-profits.

The Cambridge Affordable Housing Trust is a nine-member independent City board comprised of experts in the fields of affordable housing, real estate finance, development, and housing policy and planning. The Trust serves as both a policy advisory board and a loan committee for new development projects.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Cambridge continues to enhance coordination between public and assisted housing providers as well as private and governmental health, mental health and service agencies. This is accomplished using both formal and informal networks that bring together public, private and nonprofit housing and service providers. One approach to coordinating services is through contracts for program delivery. Cambridge Community Development has approximately \$2 million in annual contracts with nonprofit housing agencies for the operation of housing programs. This contractual relationship, involving contact on a nearly daily basis, means that the nonprofits both operate programs on an ongoing basis, and are available to assist with policy and program development.

Cambridge has a number of successful groups and committees that currently work together to provide an effective delivery system for affordable housing production and services throughout the City. A variety of organizations, including the Community Development Department, the Cambridge Department of Human Service Programs, the Cambridge Housing Authority, and nonprofit agencies, routinely collaborate on projects and participate in network meetings.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The City of Cambridge completed a new Fair Housing Plan in FY 2015 that included the Analysis of Impediments (AI) to Fair Housing Choice. HUD does not require an AI to be submitted annually for review. However, the City is required, as part of the Consolidated Plan Performance Evaluation Report (CAPER), to provide HUD with a summary of the AI identified and the jurisdiction's accomplishments in addressing them for the current reporting year. Below are some of the activities the City participated in this year to address impediments to fair housing.

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In FY 2016 the Community Development Department commissioned the Inclusionary Housing Study to examine the current inclusionary housing provisions in the Cambridge Zoning Ordinance and determine whether any changes to the ordinance are warranted. The study, which analyzes changes in the housing market and demographics in the city looks at similar provisions in other communities, and conducts an economic analysis of alternative inclusionary housing standards. The study makes several recommendations for changes to the inclusionary housing provisions in the city's Zoning Ordinance including increasing the proportion of affordable units in new market-rate development up to 20%. It also presents other program and policy recommendations for discussions. The study has been submitted to the City Council and is currently being discussed with interested residents, community groups, business groups and residential developers.

The City has continued to address the preservation needs of expiring-use properties in Cambridge. As reported in the Fair Housing Plan of 2015, in the previous five years, the City successfully preserved seven of the 10 properties which had been subject to affordability restrictions which were due to expire by 2021. In FY 2016 one of the three remaining developments was successfully sold to a non-profit preservation buyer. This property has a total of 154 units, where 104 units are affordable and will now remain affordable for the long term. The City is in contact with the owners of the two remaining properties and will make every effort to ensure that no affordable unit is lost.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Housing

To monitor the programs that support reaching these goals, CDD performs assessments throughout the life of all projects and programs. Every year, CDD reviews on an ongoing basis applications for specific project funding, reviewing all available funds against the needs of projects requesting assistance. Projects are considered using the following criteria: their financial feasibility, the creation and preservation of long-term affordability; emphasis on the creation of housing for families; creation of both rental and homeownership housing to serve a mix of incomes; sustainable design and use of energy-efficient materials; and the use of City funds to leverage other public and private financing.

In addition to the review of funding requests, CDD staff also provides technical assistance and monitors the progress of projects throughout the permitting and financing stages and during construction. This involves the monthly review of all project expenses by examining bills and supporting documentation for monthly program expenditures, including administrative and construction costs. CDD staff also monitors sites under construction and reviews construction budgets, schedules, and field changes.

Quarterly, each program reports on their annual performance goals, which are required by the City as well as the CDBG and HOME programs. This reporting enables CDD to have a consistent understanding of the performance and product of each program.

The City conducts annual monitoring of affordable housing developments assisted with City funding to ensure compliance with program goals and federal regulations. Monitoring includes both review of compliance reports and site visits which include property inspections and tenant file review.

Economic Development

The policy of the Economic Development Division is to monitor all sub-recipient performances against performance measures and standards, including compliance with all HUD regulations, and in accordance with the fully executed Agreements between the two parties. The program assessments look at the sub-recipients' progress in meeting objectives, meeting set goals, its reporting compliance with regard to

timeliness and accuracy and whether required documentation is on file and all requirements set forth in the sub-recipient agreement between the City and the sub-recipient are met.

In FY2017, all sub-recipients were found to be in compliance with their Agreement terms and HUD regulations. There were no findings.

Public Services

In addition to reviewing written quarterly performance reports submitted by each sub-recipient, City staff make annual site visits to its CDBG funded programs. Each program was furnished with a copy of the monitoring guide in advance of the visit, and received a written report of the site visit afterwards.

There were no findings on any of our monitoring visits to subrecipients in FY2016. The City remains in close contact with subrecipients throughout the year, and works with them on resolving any difficulties early on, which is intended to prevent findings at the time of monitoring.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

A DRAFT version of the CAPER was made available to the public on Septer 14, 2017. The DRAFT was posted on the City's website, and hard copies were deliovered to the main branch of the Cambridge Public Libraray, as well as made available at the City's planning offices.

The availability of the DRAFT was announced on the City's website, as well as through a Legal Notice in the Cambridge Chronicle. Residents were offered 15 days to provide feedback through written comments, email or by phone.

No Comments were received. A final verson of the CAPER will be made available on the City's website, as well as at the City's main planning office.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The City of Cambridge has remained consistent in its utilization of CDBG funds, compared to its One Year Action Plan and Strategic Plan. Increasing the availability of affordable housing remains the primary focus, along with offering a broad array of public services for low and moderate income youths, families and individuals and providing opportunities for micro-enterprises and individuals to improve their prospects for greater wage earning potential and financial stability.

This consistency is related to the continuation of local factors that are most impactful to the target populations.

Additionally, the City is currently in the beginning phases of a citywide comprehensive planning process. The results of this process will be considered in the development of future Action and Consolidated Plans.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

See FY2017 HOME Monitoring Report in Attachments

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

City's Human Rights Commission: The Commission investigates allegations of discrimination and continues its commitment to ensure compliance with Title VIII of the Civil Rights Law of 1968 and the 1988 Amendments that expanded the existing legislation to prohibit housing discrimination against disabled individuals and families. The City's Human Rights Commission receives HUD funds and City funds, for mediation, public hearings, and awarding of damages for cases under fair housing laws.

Fair Housing Plan: In FY2010, the Community Development Department created a Fair Housing Plan, which includes an Analysis of Impediments to Fair Housing Choice. The plan was developed in conjunction with many other departments of the city, along with Cambridge Human Rights Commission. Input was also gathered from many of the nonprofit organizations in the city, including CDBG sub-recipients Just A Start Corporation and Homeowner's Rehab, Inc. and other local housing and service providers

Public Education and Community Outreach: The Community Development Department hosted and attended community meetings and housing events throughout the City to inform residents of available housing, services, projects, and programs in FY2017. Many of the events are held annually. Some of the outreach events include National Night Out, Danehy Park Family Day, Hoops and Health, and other community events. Housing staff use community events as outreach opportunities to disseminate information on City's housing services and speak with residents about available resources. The City also held monthly community meetings to review how to apply for housing available through the Community Development Department. The City also hosts public meetings to engage the community and identify current needs through the Consolidated Plan preparation process, and the annual Community Preservation Act appropriation process. The following are descriptions of several community outreach efforts by the City.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

N/A

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	CAMBRIDGE
Organizational DUNS Number	076584341
EIN/TIN Number	046001383
Identify the Field Office	BOSTON
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Cambridge CoC

ESG Contact Name

Prefix	0
First Name	Robert
Middle Name	0
Last Name	Keller
Suffix	0
Title	Associate Planner

ESG Contact Address

Street Address 1	344 Broadway
Street Address 2	0
City	Cambridge
State	MA
ZIP Code	-
Phone Number	6173494602

CAPER

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Extension 0
Fax Number 0
Email Address rkeller@cambridgema.gov

ESG Secondary Contact

Prefix 0
First Name Betty
Last Name Lyons
Suffix 0
Title Federal Grants Manager
Phone Number 6173494613
Extension 0
Email Address blyons@cambridgema.gov

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2016
Program Year End Date 06/30/2017

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: CAMBRIDGE
City: Cambridge
State: MA
Zip Code: 02139, 1701
DUNS Number: 076584341
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Unit of Government
ESG Subgrant or Contract Award Amount: 62408

Subrecipient or Contractor Name: SALVATION ARMY
City: Springfield
State: MA
Zip Code: 01105, 1223
DUNS Number: 062517941
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Faith-Based Organization
ESG Subgrant or Contract Award Amount: 9366

Subrecipient or Contractor Name: TRANSAITION HOUSE
City: Cambridge
State: MA
Zip Code: 02141, 1057
DUNS Number: 029696189
Is subrecipient a victim services provider: Y
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 18150

Subrecipient or Contractor Name: CATHOLIC CHARITIES OF SPRINGFIELD, MASS
City: Springfield
State: MA
Zip Code: 01105, 1713
DUNS Number: 605761795
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Faith-Based Organization
ESG Subgrant or Contract Award Amount: 23520

Subrecipient or Contractor Name: HEADING HOME, INC.
City: Cambridge
State: MA
Zip Code: 02139, 3428
DUNS Number: 136241593
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 0

Subrecipient or Contractor Name: CASPAR
City: Cambridge
State: MA
Zip Code: 02139, 4201
DUNS Number: 781700265
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 37016

Subrecipient or Contractor Name: PHILIPS BROOKS HOUSE ASSOCIATION

City: Cambridge

State: MA

Zip Code: ,

DUNS Number: 120998331

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 4367

Subrecipient or Contractor Name: HOMESTART

City: Cambridge

State: MA

Zip Code: 02138,

DUNS Number: 048534130

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 26750

Subrecipient or Contractor Name: YWCA

City: Cambridge

State: MA

Zip Code: 02139, 2403

DUNS Number: 125321570

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 8150

Subrecipient or Contractor Name: AIDS ACTION COMMITTEE

City: Boston

State: MA

Zip Code: 02119, 1051

DUNS Number: 003468544

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 12866

Subrecipient or Contractor Name: HILDEBRAND FAMILY SHELTER

City: Cambridge

State: MA

Zip Code: 02139, 3413

DUNS Number: 926363672

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 12150

Subrecipient or Contractor Name: Bridge Over Troubled Water

City: Boston

State: MA

Zip Code: 02111, 1219

DUNS Number: 119842359

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 8150

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 18 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
Persons with Disabilities:				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	82,983
Total Number of bed-nights provided	80,680
Capacity Utilization	97.22%

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

DHSP monitors ESG subrecipient annually via remote and/or on site monitoring. Monitoring is used to assess each subrecipient’s compliance with both HUD’s interim rule and the subcontract with DHSP which details the subrecipient’s specific program design including performance measures. Remote monitoring is the preferred method of monitoring and involves (1) a review of the subrecipient’s ESG-specific policies and procedures; (2) a review of the subrecipient’s HMIS data; (3) a review of submitted invoices; (4) conversations with subrecipient program and fiscal staff. On-site monitoring includes the same review criteria as remote monitoring and adds client file review. When monitoring concludes the subrecipient will be informed of (1) any deficiencies in compliance and proposed solutions and (2) progress towards meeting performance measures.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2014	2015	2016
Expenditures for Rental Assistance	0	39,921	22,150
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	28,612	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	3,875	3,875	13,750
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	32,487	43,796	35,900

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2014	2015	2016
Expenditures for Rental Assistance	0	29,331	23,542
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	15,000	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	25,750	25,750	13,000
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	40,750	55,081	36,542

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2014	2015	2016
Essential Services	29,568	31,320	12,150
Operations	88,068	89,922	104,285
Renovation	0	0	0

Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	117,636	121,242	116,435

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2014	2015	2016
Street Outreach	17,568	19,125	17,300
HMIS	0	0	0
Administration	16,900	17,608	16,716

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2014	2015	2016
	225,341	256,852	222,893

Table 29 - Total ESG Funds Expended

11f. Match Source

	2014	2015	2016
Other Non-ESG HUD Funds	370,036	285,593	198,210
Other Federal Funds	0	0	0
State Government	1,412,976	1,559,777	2,146,468
Local Government	205,650	264,418	196,658

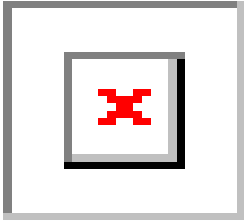
Private Funds	452,050	618,935	1,274,210
Other	10,000	10,000	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	2,450,712	2,738,723	3,815,546

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2014	2015	2016
	2,676,053	2,995,575	4,038,439

Table 31 - Total Amount of Funds Expended on ESG Activities



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PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	3,971,047.39
02 ENTITLEMENT GRANT	2,475,831.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	4,800.00
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	6,451,678.39

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	2,067,818.47
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	2,067,818.47
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	368,378.77
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	2,436,197.24
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	4,015,481.15

PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	1,010,905.92
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	92,845.54
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	128,302.08
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	650,300.02
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	1,882,353.56
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	91.03%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

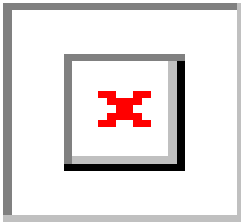
23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: 2016 PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	2,067,818.47
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	1,882,353.56
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	91.03%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	685,775.15
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	(287,794.14)
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	397,981.01
32 ENTITLEMENT GRANT	2,475,831.00
33 PRIOR YEAR PROGRAM INCOME	520,148.65
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	2,995,979.65
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	13.28%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	368,378.77
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	368,378.77
42 ENTITLEMENT GRANT	2,475,831.00
43 CURRENT YEAR PROGRAM INCOME	4,800.00
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	2,480,631.00
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	14.85%



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LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

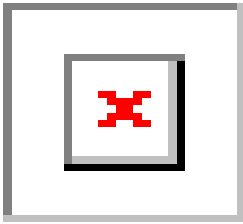
Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Target Area Type	Drawn Amount
2016	1	2554	6029284	Downpayment Assistance/Johnson	13	LMH	Strategy area	\$3,787.10
					13	Matrix Code		\$3,787.10
2014	1	2412	6035196	JAS/HIP/17 Seventh St/40031	14A	LMH	Strategy area	\$8,354.53
2014	1	2415	6022675	JAS/HIP/193 Rindge Ave/40022	14A	LMH	Strategy area	\$18,545.52
2014	1	2415	6060078	JAS/HIP/193 Rindge Ave/40022	14A	LMH	Strategy area	\$12,386.89
2014	1	2421	6035196	JAS/HIP/316 Rindge Ave #2/40015	14A	LMH	Strategy area	\$10,731.23
2014	1	2427	6022675	JAS/HIP/367 Western Ave#3/40004	14A	LMH	Strategy area	\$6,278.47
2014	1	2489	6022675	JAS/HIP/22 Plymouth/40018	14A	LMH	Strategy area	\$18,975.97
2014	1	2489	6060078	JAS/HIP/22 Plymouth/40018	14A	LMH	Strategy area	\$12,549.55
2015	4	2496	6022675	JAS/HIP/9 Kenwood/41004	14A	LMH	Strategy area	\$14,595.24
2015	4	2496	6060078	JAS/HIP/9 Kenwood/41004	14A	LMH	Strategy area	\$10,598.32
2015	4	2504	6022675	JAS/HIP/316 Rindge#8/41006	14A	LMH	Strategy area	\$6,190.82
2015	4	2505	6022675	JAS/HIP/15 Seventh St/41008	14A	LMH	Strategy area	\$12,686.98
2015	4	2505	6060078	JAS/HIP/15 Seventh St/41008	14A	LMH	Strategy area	\$10,487.46
2015	4	2506	6022675	JAS/HIP/17 Seventh St/41012	14A	LMH	Strategy area	\$16,837.64
2015	4	2550	6022675	JAS/HIP 217 Putnam Ave #217-3/41010	14A	LMH	Strategy area	\$15,345.90
2015	4	2550	6060078	JAS/HIP 217 Putnam Ave #217-3/41010	14A	LMH	Strategy area	\$3,532.08
2015	4	2552	6022675	JAS/HIP 10 Cpl McTernan St #C-205/41016	14A	LMH	Strategy area	\$8,184.35
2016	1	2548	6019424	JAS/217 Thorndike 101A	14A	LMH	Strategy area	\$400,000.00
2016	1	2565	6055528	Staff/FY17 Affordable resales	14A	LMH	Strategy area	\$109,591.84
2016	1	2565	6060092	Staff/FY17 Affordable resales	14A	LMH	Strategy area	\$2,601.17
2016	1	2568	6060078	JAS/HIP/85 Pleasant St #2/41005	14A	LMH	Strategy area	\$13,526.41
2016	1	2569	6060078	JAS/HIP/2440 Mass Ave# 29/42017	14A	LMH	Strategy area	\$6,377.11
2016	4	2551	6022675	JAS/HIP 15 Ellery St #3/42010	14A	LMH	Strategy area	\$10,784.11
2016	4	2555	6034334	HRI/HIP/34 Cogswell/4103	14A	LMH	Strategy area	\$17,372.63
2016	4	2557	6034334	HRI/HIP/57 Clifton/4105	14A	LMH	Strategy area	\$31,899.21
2016	4	2557	6060078	HRI/HIP/57 Clifton/4105	14A	LMH	Strategy area	\$11,828.42
2016	4	2558	6034334	HRI/HIP/155 Brookline St Unit 18/4206	14A	LMH	Strategy area	\$17,932.88
2016	4	2558	6060078	HRI/HIP/155 Brookline St Unit 18/4206	14A	LMH	Strategy area	\$6,687.58
2016	4	2559	6034334	HRI/HIP/68 Bolton St #1/4208	14A	LMH	Strategy area	\$8,123.22
2016	4	2559	6060078	HRI/HIP/68 Bolton St #1/4208	14A	LMH	Strategy area	\$5,918.61
					14A	Matrix Code		\$828,924.14
2014	1	2431	6022675	JAS/HIP/15 Harding St/39007	14B	LMH	Strategy area	\$3,641.77
2015	4	2480	6034334	HRI/HIP/39 Saville St/4101	14B	LMH	Strategy area	\$5,686.78
2015	4	2562	6038214	JAS/RAP/77 Bishop Allen	14B	LMH	Strategy area	\$26,733.59
2016	4	2553	6022675	JAS/HIP 22 Harding St/42014	14B	LMH	Strategy area	\$4,384.28
2016	4	2556	6034334	HRI/HIP/12 Saginaw Ave/4104	14B	LMH	Strategy area	\$19,228.67
2016	4	2560	6035196	JAS/RAP/1175 Cambridge St	14B	LMH	Strategy area	\$33,170.45
					14B	Matrix Code		\$92,845.54
2016	1	2566	6055528	Staff/Hip Program	14H	LMH	Strategy area	\$40,465.92
2016	1	2567	6060078	JAS/AHD/FY17 Affordable Resales	14H	LMH	Strategy area	\$56,467.46
					14H	Matrix Code		\$96,933.38
Total								\$1,022,490.16

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Report returned no data.

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	9	2459	5991211	Food for Free/Produce Rescue	05	LMC	\$1,600.00
					05	Matrix Code	\$1,600.00



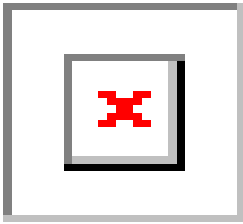
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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	10	2464	5991211	Food for Free/Home delivery	05A	LMC	\$1,123.00
					05A	Matrix Code	\$1,123.00
2016	1	2564	6055528	Staff/Affordable Homeownership	13	LMH	\$23,707.76
					13	Matrix Code	\$23,707.76
2015	4	2561	6038214	JAS/RAP/HIP 48 Crescent St #1/41014	14A	LMH	\$55,971.23
					14A	Matrix Code	\$55,971.23
2015	2	2503	6055528	AHD/Staff/Port Landing	14H	LMH	\$21,112.59
2016	3	2531	6032823	Affordable Housing Development Project Delivery	14H	LMH	\$16,275.00
2016	3	2531	6060078	Affordable Housing Development Project Delivery	14H	LMH	\$8,512.50
					14H	Matrix Code	\$45,900.09
Total							\$128,302.08

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	9	2459	5991211	Food for Free/Produce Rescue	05	LMC	\$1,600.00
2016	15	2510	5991211	Haitian Services	05	LMC	\$26,315.67
2016	15	2510	6011493	Haitian Services	05	LMC	\$12,996.96
2016	15	2510	6019346	Haitian Services	05	LMC	\$3,340.08
2016	15	2510	6029579	Haitian Services	05	LMC	\$4,453.44
2016	15	2510	6032829	Haitian Services	05	LMC	\$2,226.72
2016	15	2510	6038265	Haitian Services	05	LMC	\$2,226.72
2016	15	2510	6052328	Haitian Services	05	LMC	\$7,793.53
2016	15	2510	6054994	Haitian Services	05	LMC	\$1,113.36
2016	15	2510	6060096	Haitian Services	05	LMC	\$1,113.36
					05	Matrix Code	\$63,179.84
2015	10	2464	5991211	Food for Free/Home delivery	05A	LMC	\$1,123.00
2016	9	2541	6019346	Food for Free/Home Delivery	05A	LMC	\$5,000.00
2016	9	2541	6067958	Food for Free/Home Delivery	05A	LMC	\$10,000.00
2016	9	2541	6070469	Food for Free/Home Delivery	05A	LMC	\$5,000.00
2016	10	2547	6011490	SCM Transportation/Seniors/Disabled	05A	LMC	\$549.98
2016	10	2547	6019343	SCM Transportation/Seniors/Disabled	05A	LMC	\$8,808.33
2016	10	2547	6032829	SCM Transportation/Seniors/Disabled	05A	LMC	\$8,641.69
					05A	Matrix Code	\$39,123.00
2016	11	2543	6011490	CLSCC/Homeless Prevention	05C	LMC	\$10,000.00
2016	15	2509	5991211	Multi Service Center	05C	LMC	\$26,615.66
2016	15	2509	6011493	Multi Service Center	05C	LMC	\$13,296.95
2016	15	2509	6019346	Multi Service Center	05C	LMC	\$3,340.08
2016	15	2509	6029579	Multi Service Center	05C	LMC	\$4,453.44
2016	15	2509	6032829	Multi Service Center	05C	LMC	\$2,226.72
2016	15	2509	6038265	Multi Service Center	05C	LMC	\$2,226.72
2016	15	2509	6052328	Multi Service Center	05C	LMC	\$7,793.52
2016	15	2509	6054994	Multi Service Center	05C	LMC	\$1,113.36
2016	15	2509	6060096	Multi Service Center	05C	LMC	\$1,113.36
2016	15	2536	6011490	Ethiopian Community Mutual Assistance	05C	LMC	\$5,000.00
2016	15	2537	6019343	MAPS/Immigrant Social Services	05C	LMC	\$9,000.00
					05C	Matrix Code	\$86,179.81
2016	12	2538	6019343	Riverside Community Care/Early Intervention	05D	LMC	\$9,000.00
2016	12	2538	6070469	Riverside Community Care/Early Intervention	05D	LMC	\$4,500.00
2016	12	2544	6011490	Cambridge Camping Association	05D	LMC	\$21,500.00
2016	14	2535	6019343	Cambridge Housing Authority/Workforce	05D	LMC	\$10,000.00
2016	14	2535	6070467	Cambridge Housing Authority/Workforce	05D	LMC	\$5,000.00
					05D	Matrix Code	\$50,000.00
2016	11	2533	6011490	CASPAR/Transitional Program	05F	LMC	\$11,625.24
2016	11	2533	6029579	CASPAR/Transitional Program	05F	LMC	\$2,781.04



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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2016	11	2533	6070467	CASPAR/Transitional Program	05F	LMC	\$9,235.79
					05F	Matrix Code	\$23,642.07
2016	13	2539	6011493	CLSCC/Battered Support Advocacy	05G	LMC	\$10,000.00
2016	13	2540	6011493	GBLS/Abuse Prevention	05G	LMC	\$10,446.02
2016	13	2540	6070469	GBLS/Abuse Prevention	05G	LMC	\$4,553.98
					05G	Matrix Code	\$25,000.00
2016	4	2532	6035196	JAS/RAP/Public Housing	05H	LMC	\$33,480.19
2016	4	2532	6038214	JAS/RAP/Public Housing	05H	LMC	\$31,309.17
2016	8	2515	5991562	JAS/Biomedical Training Program	05H	LMC	\$20,486.13
2016	8	2515	6012247	JAS/Biomedical Training Program	05H	LMC	\$24,426.65
2016	8	2515	6051564	JAS/Biomedical Training Program	05H	LMC	\$3,436.37
2016	8	2515	6052332	JAS/Biomedical Training Program	05H	LMC	\$21,567.83
2016	8	2515	6074593	JAS/Biomedical Training Program	05H	LMC	\$32,519.39
2016	14	2511	6019346	JAS/Teen Work	05H	LMC	\$12,567.40
2016	14	2511	6052328	JAS/Teen Work	05H	LMC	\$6,656.34
2016	14	2511	6074594	JAS/Teen Work	05H	LMC	\$5,776.26
2016	14	2512	5991211	JAS/Placement Counseling	05H	LMC	\$2,221.27
2016	14	2512	6011493	JAS/Placement Counseling	05H	LMC	\$3,889.63
2016	14	2512	6052328	JAS/Placement Counseling	05H	LMC	\$6,198.99
2016	14	2512	6074594	JAS/Placement Counseling	05H	LMC	\$1,190.11
2016	14	2534	6054994	Young People's Project/Math literacy	05H	LMC	\$2,500.00
					05H	Matrix Code	\$208,225.73
2016	3	2518	5991652	Tenant Services	05K	LMC	\$22,431.29
2016	3	2518	6012247	Tenant Services	05K	LMC	\$24,418.04
2016	3	2518	6052332	Tenant Services	05K	LMC	\$12,856.05
2016	3	2518	6070463	Tenant Services	05K	LMC	\$15,294.62
2016	3	2519	5991652	Housing Services/Tenant Mediation	05K	LMC	\$13,244.33
2016	3	2519	6012247	Housing Services/Tenant Mediation	05K	LMC	\$17,055.44
2016	3	2519	6041326	Housing Services/Tenant Mediation	05K	LMC	\$16,720.09
2016	3	2519	6070463	Housing Services/Tenant Mediation	05K	LMC	\$26,689.14
					05K	Matrix Code	\$148,709.00
2016	9	2542	6067958	Food for Free/Produce Rescue	05W	LMC	\$15,000.00
2016	9	2542	6070467	Food for Free/Produce Rescue	05W	LMC	\$5,000.00
2016	9	2545	6019343	East End House/Community Programs	05W	LMC	\$2,750.00
2016	9	2545	6029579	East End House/Community Programs	05W	LMC	\$2,750.00
2016	9	2546	6038265	Margaret Fuller House/Emergency Food Pantry	05W	LMC	\$8,807.25
2016	9	2546	6052328	Margaret Fuller House/Emergency Food Pantry	05W	LMC	\$7,408.45
					05W	Matrix Code	\$41,715.70
Total							\$685,775.15

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2016	18	2517	5991663	CDD/OOM	21A		\$4,582.32
2016	18	2517	6014605	CDD/OOM	21A		\$72.15
2016	18	2517	6051992	CDD/OOM	21A		\$1,625.48
2016	18	2517	6055094	CDD/OOM	21A		\$692.96
2016	18	2520	5992348	CDD/Federal Grants Admin Staff	21A		\$57,185.99
2016	18	2520	6014605	CDD/Federal Grants Admin Staff	21A		\$31,597.41
2016	18	2520	6039217	CDD/Federal Grants Admin Staff	21A		\$109,753.63
2016	18	2520	6051992	CDD/Federal Grants Admin Staff	21A		\$34,599.31
2016	18	2520	6055094	CDD/Federal Grants Admin Staff	21A		\$3,622.49
2016	18	2520	6060092	CDD/Federal Grants Admin Staff	21A		\$3,622.48
2016	18	2521	6054086	CDD/Housing Administration Staff	21A		\$74,392.00
2016	18	2521	6055094	CDD/Housing Administration Staff	21A		\$1,968.21

