

# CITY of CAMBRIDGE

## FY2021 CONSOLIDATED ANNUAL PERFORMANCE EVALUATION REPORT (CAPER)

## **CR-05 - Goals and Outcomes**

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City of Cambridge has successfully completed the first year of the City's Five-Year Consolidated Plan. Activities undertaken during this period reflect the goals and objectives as stated in the City's Five-Year Consolidated Plan for Fiscal Years 2021 to 2025 and the FFY2020/FY2021 One-Year Action Plan. What follows below is a broad overview of how each receiving Department and Division within the City utilized its Community Development Block Grant (CDBG), HOME Investment Partnership (HOME) and Emergency Solutions Grant (ESG) entitlement grant funds from the U.S. Department of Housing and Urban Development (HUD) in relation to the goals set forth in the One-Year Action Plan, and how these activities contributed to the fulfillment of objectives as stated in the City's Five-Year Consolidated Plan. Please refer to each Division's separate narrative for details not described here.

Actual funding amounts are determined annually by the U.S. Congress, with Cambridge's portion established by a formula that considers the City's degree of poverty, age of housing stock and population growth lag. For FY2021, Year One of the FY2021-2025 Five-Year Plan, Cambridge received **\$2,600,622** in Community Development Block Grant (CDBG); **\$615,262** in Home Investment Partnership Act (HOME); and **\$228,505** in Emergency Solutions Grant (ESG) funds. FY2021 was also the first year Cambridge received the Housing Opportunities for Persons with AIDS (HOPWA) grant. This grant provides direct housing assistance and supportive services to individuals living with HIV and their families, and the City administers the grant on behalf of HUD for all of Middlesex and Essex counties. In FY2021 the City received **\$1,802,600** in HOPWA program funds. In total, Cambridge received **\$3,444,389** in non-HOPWA formula-based funding from HUD.

### **Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Affordable Homeownership	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Added	Household Housing Unit	128	1	0.78%	16	1	6.25%
Affordable Homeownership	Affordable Housing	CDBG: \$ / HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	137	1	0.73%	6	1	16.67%
Affordable Rental Housing	Affordable Housing	CDBG: \$ / HOME: \$	Rental units constructed	Household Housing Unit	500	0	0.00%	100	0	0.00%
Affordable Rental Housing	Affordable Housing	CDBG: \$ / HOME: \$	Other	Other	166	0	0.00%	166	0	0.00%
Bio-Med Careers Program	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	45	8	17.78%	9	9	100.00%
CDBG - Administration	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Other	Other	1	0	0.00%	1	1	100.00%

Domestic Violence Prevention & Treatment	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	260	59	22.69%	52	59	113.46%
Employment & Lifeskills Training	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2425	421	17.36%	485	421	86.80%
ESG - Emergency Shelter Services	Homeless	ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	1000	1000	100.00%			
ESG - Emergency Shelter Services	Homeless	ESG: \$	Other	Other	0	0		1	1	100.00%
ESG - HMIS	Homeless	ESG: \$	Other	Other	1	0	0.00%	1	1	100.00%
ESG - Homeless Prevention & Rapid Re-Housing	Homeless	ESG: \$	Homelessness Prevention	Persons Assisted	100	100	100.00%	1	1	100.00%
ESG - Street Outreach	Homeless	ESG: \$	Other	Other	100	100	100.00%	1	0	0.00%
Food Insecurity	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	19750	6605	33.44%	3950	6605	167.22%

HOME - Administration	Affordable Housing	HOME: \$	Other	Other	1	0	0.00%	1	1	100.00%
HOPWA	HOPWA	HOPWA: \$	Other	Other	465	495	106.45%	465	465	100.00%
Housing Stabilization	Affordable Housing	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	75	0	0.00%	15		%
Housing Stabilization	Affordable Housing	CDBG: \$	Other	Other	150	0	0.00%	100	0	0.00%
Improve Access for Linguistic Minorities	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1350	161	11.93%	270	161	59.63%
Legal Services	Homeless Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	6375	52	0.82%	1275	52	4.08%
Microenterprise Assistance	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	175	74	42.29%	35	74	211.43%
Retail Accessibility Program	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	25	1	4.00%	5	1	20.00%

Services for Seniors and Persons with Disabilities	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2700	181	6.70%	540	181	33.52%
Small Business Enhancement Program	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	50	0	0.00%	10	10	100.00%
Streets & Sidewalks, Parks & Playgrounds	Non-Housing Community Development	CDBG: \$	Other	Other	1	0	0.00%	1	1	100.00%
Youth Services	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1645	0	0.00%	329	101	30.70%

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

The availability and affordability of quality housing for extremely low, low and moderate income individuals and families remains the greatest need for Cambridge residents. To this end, Cambridge spent \$1,897,675 on Affordable Housing activities that created, preserved or stabilized XXX units in FY2021. Quality Public Services also remains a high priority in Cambridge, and the City allocated its maximum allowed 15% of CDBG funds (\$390,093) for those programs. The balance of CDBG funds were expended on Economic Development activities that directly benefitted residents and small business owners of the City's two NRS Areas in both Job Training, Small Business Enhancement Grants and Microenterprise

Assistance.

## **CR-10 - Racial and Ethnic composition of families assisted**

**Describe the families assisted (including the racial and ethnic status of families assisted).  
91.520(a)**

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

### **Narrative**

The 2014 - 2018 American Community Survey found that 67.0% of Cambridge residents identify as White, 11.0% as Black, 16.1% as Asian or Pacific islander and 6.0% identified as some other race or a member of two or more races. Hispanics total 9.2% of the population. 60.8% of the population identify as White and Non-Hispanic. Among those under eighteen 47.7% are White Non-Hispanic.



## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	2,660,179	1,654,992
HOME	public - federal	613,140	20,745
HOPWA	public - federal	1,802,600	597,197
ESG	public - federal	228,505	220,314

**Table 3 - Resources Made Available**

### Narrative

Actual funding amounts are determined annually by the U.S. Congress, with Cambridge's portion established by a formula that considers the City's degree of poverty, age of housing stock and population growth lag.

The "Other" line above is the City's CDBG-CV funds received in FY2021, funding delivered to Entitlement Communities to assist in the response to the COVID-19 pandemic.

### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
NRS EAST	40	40	
NRS WEST	40	40	

**Table 4 – Identify the geographic distribution and location of investments**

### Narrative

The City has two Neighborhood Revitalization Strategy Areas (NRSA's). The NRSA-East covers The Port, Central Square, Cambridgeport, Wellington-Harrington, portions of Inman Square and the Riverside Neighborhoods. The NRSA-West covers portions of West Cambridge and North Cambridge. These areas are primarily residential and contain the greatest number of low-income households in Cambridge, each with slightly over 56% low-moderate income residents based on 2007-2011 ACS data. They also contain a number of the City's primary commercial districts and locally owned retail businesses. These NRSA's were approved by HUD in July of 2020.

## **Leveraging**

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

The City was able to Leverage more than \$200M in CDBG funding in FY2021, primarily through LIHTC, MassHousing and the City's Affordable Housing Trust Fund:

### **Combined Leveraged Funds for FY2021:**

Federal: \$1,718,845

State: \$153,926,936

Local / City: \$38,739,044

Private: \$4,623,805

Non-Provite / Owner Equity: \$49,176,500

Lending Institutions: \$20,745,901

Total: \$268,931,031

### **ESG Match Requirements**

The City more than met its ESG 1-to-1 Match Requirement with local funds from the City of Cambridge:

FY2021 ESG Allocation: \$228,505

FY2021 Match: \$354,162

<b>Fiscal Year Summary – HOME Match</b>	
1. Excess match from prior Federal fiscal year	91,461,361
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	91,461,361
4. Match liability for current Federal fiscal year	113,376
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	91,347,985

**Table 5 – Fiscal Year Summary - HOME Match Report**

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

Table 6 – Match Contribution for the Federal Fiscal Year

**HOME MBE/WBE report**

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

**Minority Business Enterprises and Women Business Enterprises** – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period

	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
<b>Contracts</b>						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
<b>Sub-Contracts</b>						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
<b>Contracts</b>						
Dollar Amount	0	0	0			
Number	0	0	0			
<b>Sub-Contracts</b>						
Number	0	0	0			
Dollar Amount	0	0	0			

**Table 8 - Minority Business and Women Business Enterprises**

**Minority Owners of Rental Property** – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted

	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

**Table 9 – Minority Owners of Rental Property**

**Relocation and Real Property Acquisition** – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition

Parcels Acquired		0	0			
Businesses Displaced		0	0			
Nonprofit Organizations Displaced		0	0			
Households Temporarily Relocated, not Displaced		0	0			
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

**Table 10 – Relocation and Real Property Acquisition**

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	403	2
Number of Special-Needs households to be provided affordable housing units	0	0
<b>Total</b>	<b>403</b>	<b>2</b>

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	100	0
Number of households supported through The Production of New Units	100	0
Number of households supported through Rehab of Existing Units	15	1
Number of households supported through Acquisition of Existing Units	188	1
<b>Total</b>	<b>403</b>	<b>2</b>

Table 12 – Number of Households Supported

### Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City continued its housing activities despite the on-going impact of the COVID-19 pandemic. Notably, a Unit was bought and rehabilitated and sold to a Low-Income resident who participated in the First Time Home Buyer Program. Seven (7) other Home Improvement Program (HIP) cases were initiated and approved in FY2021.

Tenant Mediation activities continued in FY2021 with CEOC, Just-A-Start and DeNovo.

Additionally, the primary program for creating new affordable rental and homeownership units in Cambridge is through the City's Inclusionary Zoning Ordinance, which requires all new housing developments of 10+ units to set-aside 20% of square footage for city-controlled affordable units. For more information see:

<https://www.cambridgema.gov/CDD/housing/inclusionaryhousing>

**Discuss how these outcomes will impact future annual action plans.**

The performance of the Housing Division in FY2021 further validates the effectiveness of Cambridge's comprehensive and proactive approach to creating and maintaining affordable housing opportunities for its residents. The City expects to maintain all affordable housing programs currently in place through Five-Year Consolidated plan period.

It is important to note that the scope and complexity of Affordable Housing activities do not fit neatly into fixed 12 month reporting period structures, and the City feels confident its programming will continue to add new units, stabilize existing units and assist potential homebuyers.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	0	0
Low-income	1	0
Moderate-income	0	0
<b>Total</b>	<b>1</b>	<b>0</b>

**Table 13 – Number of Households Served**

**Narrative Information**

The City's exceptionally high-priced real-estate market makes it incredibly challenging to provide housing opportunities for Extremely Low-Income residents via CDBG and HOME funded programs, however whenever possible the City explores those opportunities.



## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The Cambridge Homeless Services Continuum of Care (CoC) continues work to reduce homelessness by offering a variety of programs and services designed to reach out to, assess, encourage, and support persons experiencing homelessness (especially unsheltered persons). These services include: street outreach targeting unsheltered persons; low-threshold drop-in centers; mobile and shelter-based healthcare services; and web-based and printed resource guides. The City's homeless services coordinated entry system, Cambridge Coordinated Access Network (C-CAN), standardizes the way households experiencing homelessness are assessed for, prioritized, and referred to the housing and services they need. The C-CAN system launched in January 2017 and provides assessments through a variety of scheduled and mobile access points to help quickly connect households to resources needed to attain housing stability. C-CAN outreach workers make special efforts to reach and assess unsheltered chronically homeless individuals where they stay, and also offer outreach and complete assessments for all subpopulations including veterans, youth, and households with children.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

A network of five shelters for individual adults, two family shelters, one seasonal warming center for individual adults, one seasonal shelter for unaccompanied youth, and one shelter for domestic violence victims provide emergency shelter for homeless persons in Cambridge. In response to the COVID-19 public health emergency, two temporary shelters are operating in the city to provide additional bed capacity to mitigate capacity reductions in place at existing shelters to reduce risk of infection. Additionally, the Salvation Army operates a transitional program for single men, and Heading Home, in partnership with the Cambridge Housing Authority, operates a transitional housing program for homeless families. Provision of these essential emergency shelter and transitional housing projects are important to the jurisdiction's success in increasing progress toward ending chronic homelessness.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that**

## **address housing, health, social services, employment, education, or youth needs**

The jurisdiction has shown continued success in helping low income individuals and families avoid becoming homeless. The ESG Prevention Component provides eviction and homeless prevention services including legal assistance, clinical mental health services and financial assistance to address rental and utility arrearages. Additionally, the jurisdiction has provided significant homelessness prevention assistance related to the COVID-19 public health emergency through the Mayor's Disaster Relief Program and the Housing Stabilization Program, which offered rental assistance to households in Cambridge at risk of losing housing due to income loss resulting from the pandemic.

Additionally, the City utilizes CDBG-Public Services funding to provide legal counsel and representation to low-income public/private housing tenants facing eviction, provide representation of public and subsidized housing tenants and applicants for subsidized housing at administrative appeals, conduct community outreach and consultation to community organizations and advocates on landlord/tenant housing law issues, and engage in recruitment, training, and ongoing supervision of volunteer attorneys on landlord/tenant law, trial/administrative practice, and public/subsidized housing issues.

Regarding persons being discharged from publicly funded institutions, the State of Massachusetts has certified to HUD its commitment to prevent homelessness-causing discharges from its systems of care, including programs operated or funded by the Departments of Mental Health, Developmental Services, Public Health (substance abuse programs), Corrections, Youth Services (juvenile corrections), Children and Families, and Medical Assistance (nursing homes and rehab hospitals). Cambridge CoC members attend meetings convened by the Balance of State CoC where information is shared about discharge planning activities, including updates from the aforementioned state agencies.

In addition to the homelessness prevention assistance offered through ESG funding, the Multi-Service Center offers a range of prevention-related assistance to persons receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs. Access is by self-referral or by referral from a multitude of non-profit partners, churches, food pantries, City Hall, Court-based landlord/tenant mediation programs, or one of the following: the Cambridge C-CAN system, the Cambridge School Department's Family Resource Center; the Cambridge Department of Veterans' Services; the Council on Aging, which refers at risk elders; and the City's Disabilities Commission, which refers at-risk persons with disabilities.

Disabled persons living in public housing are afforded services and protections against becoming homeless: each building is assigned a social service coordinator who is responsible for ensuring that residents are linked to mainstream resources. When lease violations (e.g., nonpayment of rent, destructive or disruptive behaviors) jeopardize the tenancy of a public housing resident with a disability, this service coordinator offers her/his assistance in developing a plan to address the problem, including identifying and linking the tenant with appropriate mainstream providers. If the tenancy remains at risk, the service coordinator makes a referral to legal services for representation in any ensuing eviction case,

and, if needed, offers the resident help finding an alternate residential placement with a more intensive mix of services.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The jurisdiction has shown continued success in increasing housing stability for persons experiencing homelessness. The most recent CoC System Performance Measures submission to HUD shows continuation of the trend in Cambridge to exceed the performance goal for housing stability in CoC-funded Permanent Supportive Housing (PSH) projects, with 98% of participants achieving stability in PSH. The primary strategies to help persons make the transition to permanent and independent living include provision of: Permanent Supportive Housing (PSH); Permanent Housing (PH); case management and other supportive services; and Rapid Re-Housing assistance.

Three Rental Assistance projects funded through the CoC Program fund subsidies for 39 individuals with disabilities and 7 families with HIV/AIDS, and CoC Program funds also provide more than \$2 million in annual funding to help sustain another 180-plus units of PSH for formerly homeless persons with disabilities, most of whom were chronically homeless. The Cambridge Housing Authority also provides 91 units of SRO housing for the formerly homeless developed with Section 8 Moderate Rehabilitation grants from the 1990's. In addition to the CoC-funded housing units referenced above, the City works to facilitate access for homeless individuals and families to affordable housing units through partnerships with the Cambridge Housing Authority and through work with the City's Inclusionary Housing Program.

Utilizing ESG Rapid Rehousing funds is the CoC's primary strategy related to reducing the length of time individuals and families remain homeless. CoC street outreach and shelter staff are trained to refer eligible households to the Multi-Service Center to access rapid rehousing rental assistance and case management.

The CoC's strategy for reducing returns to homelessness focuses on case management and stabilization services. Specifically, case managers working with formerly homeless clients focus on tenancy skill development, money management, assistance with applying for, obtaining and maintaining all mainstream benefits, and referrals to clinical services, medical care and employment services such as career counseling, training programs and job search assistance. These case management efforts, combined with the CoC's homelessness prevention services funded through ESG and City dollars, are the key steps the CoC takes to reduce returns to homelessness.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

The CHA has been working to convert its federally-assisted public housing portfolio to the Section 8 program since HUD's approval of CHA's portfolio conversion application under HUD's RAD Program in December 2013. In addition to utilizing the RAD, the CHA has also received 1,094 tenant protection vouchers through the Section 18 Disposition process. As of September 30, 2021, CHA will have converted 2,338 units (or 96.3%) of its 2,427 federally-assisted public housing units. An additional 37 units (or 1.5%) are anticipated to convert in 2022 for a total of 2,375, (or 97.8%) of CHA's federal public housing portfolio.

This process has includes substantial renovation at sites where needed and in some cases opportunity to add new units to our stock of affordable housing.

For a detailed description of all CHA activities, please visit: <http://www.cambridge-housing.org/>

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

CHA holds public meetings for the MTW Annual Plan and undergoes a public process as needed for other relevant events.

CHA currently operates an FSS program, CHA's Financial Stability and Savings (FSS+) program in the Housing Choice Voucher (HCV) department. CHA partners with the nonprofit Compass Working Capital on this program to assist households working to build assets, increase credit, and reduce debt. Program participants may decide to work towards homeownership as one of their financial goals.

### **Actions taken to provide assistance to troubled PHAs**

NA

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

### 100% Affordable Housing Zoning Overlay

The idea for an 100%-Affordable Housing Zoning Overlay grew out of discussions in 2018 with the City Council and Housing Committee to consider policy changes to address the housing crisis. The goal of the 100%-Affordable Housing Zoning Overlay is to help affordable housing developers, using public funds, create new affordable units more quickly, more cost effectively, and in areas where there are fewer affordable housing options for residents. These efforts continued through 2019 and into 2020.

In October of 2020, the City Council voted to adopt a 100% affordable housing overlay for the City of Cambridge.

### Inclusionary Housing

The City's Inclusionary Housing Ordinance, originally adopted by the City Council in 1998 and revised in 2017, establishes the basis of the Inclusionary Housing Program that requires developers of rental and homeownership projects to include affordable housing units in most developments. The Ordinance applies to new residential developments or buildings converted to residential use which create 10 or more new housing units or over 10,000 square feet of residential space. The Ordinance, as revised in 2017, requires that 20% of the net residential floor area in the building be devoted to affordable units. There are also provisions which require three bedroom affordable units be included in larger projects. The Housing Division administers the Inclusionary Housing Program and works closely with developers, owners, and managers of Inclusionary Housing units.

### Incentive Zoning Ordinance

The City's Incentive Zoning Ordinance, adopted by the City Council in 1988 and revised in March 2020, applies to commercial developments of more than 30,000 square feet of gross floor area. Developers with projects that are subject to the Incentive Zoning Ordinance are required to make an Incentive

Zoning contributions to the Cambridge Affordable Housing Trust to mitigate the impact increased demand for housing from new non-residential development has on housing affordability. Currently, the contribution rate is \$20.31 per square foot, and the rate is adjusted annually with the CPI- Housing index.

**Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

The primary obstacle to meeting the underserved needs in the City of Cambridge is a lack of available funding to the City and to the various non-profit agencies the City partners with in serving the low and moderate-income residents of Cambridge. As entitlement grants shrink or remain level-funded the cost of delivering services and completing projects increases, creating, in the recent past and present, an ever-widening spread of cost and available funds. Mirroring this trend is the increasing difficulty in leveraging funds through state and private resources, also decreasing or stagnant in recent times. Cambridge is fortunate in regard to its robust tax-base, but despite this local trend, the overall availability of funds from both federal, state and other private resources continues to decline as inflation, and therefore costs, rise.

The City has in place zoning strategies to off-set the reduction in available funds. The Inclusionary and Incentive Zoning Ordinances enable the City to acquire units or contributions to its Affordable Housing Trust fund from larger residential and commercial developments. The Inclusionary provisions in the Zoning Ordinance were revised in 2017 to increase the number of affordable units provided in market rate residential developments and to require family sized units in these developments. The Incentive Zoning Ordinance was reevaluated in 2015, with a recommendation of increasing the rate at which developers must contribute, the eligible uses for the funds, as well as the type of development that triggers the ordinance, the rate is currently \$15.95 per square foot, and is adjusted annually in accordance with changes to the CPI-Housing index.

#### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

FY2010 marked the end of Cambridge's LeadSafe Division at the Community Development Department. The Division was previously funded through HUD's Healthy Homes and Lead Hazard Control NOFA, and as their grant application was denied in 2009 the City determined that phasing out LeadSafe as a Community Department Division was necessary.

De-leading efforts continue, however, through the MassHousing Get the Lead Out Program. As part of the standard rehabilitation work done on low and moderate-income residential units the City's non-profit partners utilize this program in conjunction with their CDBG funds. Get the Lead Out is run as a partnership with the Massachusetts Departments of Public Health and Housing and Community Development.

#### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

The City has adopted innovative and comprehensive affordable housing policies that provide a maximum number of permanently affordable rental and home-ownership units for individuals and families who most acutely suffer the very high housing cost burden in the City. The City also offers a number of programs to stabilize individuals and families in their current housing, through rental and mortgage assistance and tenant / landlord mediation services.

Additionally, the City offers programs to assist Cambridge residents increase their economic viability

through a number of of job skill and employment access trainings, courses and grant funding.

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

In FFY2020/FY2021, the City continued to collaborate with and further develop its relationships with federal, state and local agencies, policy makers, funding sources, tenant groups, and service providers through formal and informal networks.

Federal: Cambridge continues to work with the U.S. Department of Housing and Urban Development (HUD) on policy, program, monitoring, and funding. Cambridge non-profits and CHDOs created affordable housing and provided services through contracts funded with CDBG and HOME. The City's nonprofits are invited to contribute to the development of the City's policies and programs to serve housing needs of low- and moderate-income households.

State: The City has a strong working relationship with the Massachusetts Department of Housing and Community Development (DHCD) and other public and quasi-public state agencies that provide support to the City's affordable housing initiatives.

Local: Cambridge has a number of non profit housing providers that collaborate to provide an effective delivery system for affordable housing production and social services.

The Cambridge Housing Authority (CHA) is one of the highest performing authorities in the country. The CHA works collaboratively with local non-profit housing developers to use project-based Section 8 vouchers to assist new affordable rental developments, significantly increasing the financial feasibility of these projects. They allow for Inclusionary Housing Program units to be made available to very low-income households with Section 8 vouchers, and in supporting the City's housing initiatives by attending and participating in public outreach events.

The Cambridge Multi-Service Center, a division of the City's Human Services Program Department, offers a wide range of services including homelessness prevention, emergency shelters, transitional housing, and emergency funds.

The Cambridge Affordable Housing Working Group has met periodically since 1995, the year rental control was terminated in Massachusetts, to coordinate affordable housing development efforts and to share ideas, expertise and progress in the housing development process, strategies, challenges and opportunities. This group is made up of staff from the City, CHA and local non-profits.

The Cambridge Affordable Housing Trust is a nine-member independent City board comprised of experts in the fields of affordable housing, real estate finance, development, and housing policy and planning. The Trust serves as both a policy advisory board and a loan committee for new development projects.

### **Actions taken to enhance coordination between public and private housing and social service**

**agencies. 91.220(k); 91.320(j)**

Cambridge continues to enhance coordination between public and assisted housing providers as well as private and governmental health, mental health and service agencies. This is accomplished using both formal and informal networks that bring together public, private and nonprofit housing and service providers. One approach to coordinating services is through contracts for program delivery. Cambridge Community Development has approximately \$2 million in annual contracts with nonprofit housing agencies for the operation of housing programs. This contractual relationship, involving contact on a nearly daily basis, means that the nonprofits both operate programs on an ongoing basis, and are available to assist with policy and program development.

Cambridge has a number of successful groups and committees that currently work together to provide an effective delivery system for affordable housing production and services throughout the City. A variety of organizations, including the Community Development Department, the Cambridge Department of Human Service Programs, the Cambridge Housing Authority, and nonprofit agencies, routinely collaborate on projects and participate in network meetings.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

-100% Affordable Housing Overlay

The idea for an 100%-Affordable Housing Zoning Overlay grew out of discussions in 2018 with the City Council and Housing Committee to consider policy changes to address the housing crisis. The goal of the 100%-Affordable Housing Zoning Overlay is to help affordable housing developers, using public funds, create new affordable units more quickly, more cost effectively, and in areas where there are fewer affordable housing options for residents. These efforts continued through 2019 and into 2020.

In October of 2020, the City Council voted to adopt a 100% affordable housing overlay for the City of Cambridge.

-Inclusionary Housing

The City's Inclusionary Housing Ordinance, originally adopted by the City Council in 1998 and revised in 2017, establishes the basis of the Inclusionary Housing Program that requires developers of rental and homeownership projects to include affordable housing units in most developments. The Ordinance applies to new residential developments or buildings converted to residential use which create 10 or more new housing units or over 10,000 square feet of residential space. The Ordinance, as revised in 2017, requires that 20% of the net residential floor area in the building be devoted to affordable units. There are also provisions which require three bedroom affordable units be included in larger projects. The Housing Division administers the Inclusionary Housing Program and works closely with developers, owners, and managers of Inclusionary Housing units.



## -Incentive Zoning Ordinance

The City's Incentive Zoning Ordinance, adopted by the City Council in 1988 and revised in March 2020, applies to commercial developments of more than 30,000 square feet of gross floor area. Developers with projects that are subject to the Incentive Zoning Ordinance are required to make an Incentive

Zoning contributions to the Cambridge Affordable Housing Trust to mitigate the impact increased demand for housing from new non-residential development has on housing affordability. Currently, the contribution rate is \$20.31 per square foot, and the rate is adjusted annually with the CPI- Housing index.

Additionally, the City continues to aim for the 100% preservation of expiring use properties.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

The COVID-19 pandemic resulted in a notable and unique disruption to normal activities that would occur on an in-person basis. Given the on-going pandemic concerns, many monitoring activities that typically occur have been delayed until it is deemed safe to resume these activities.

### **Housing**

To monitor the programs that support reaching these goals, CDD performs assessments throughout the life of all projects and programs. Every year, CDD reviews on an ongoing basis applications for specific project funding, reviewing all available funds against the needs of projects requesting assistance. Projects are considered using the following criteria: their financial feasibility, the creation and preservation of long-term affordability; emphasis on the creation of housing for families; creation of both rental and homeownership housing to serve a mix of incomes; sustainable design and use of energy-efficient materials; and the use of City funds to leverage other public and private financing.

In addition to the review of funding requests, CDD staff also provides technical assistance and monitors the progress of projects throughout the permitting and financing stages and during construction. This involves the monthly review of all project expenses by examining bills and supporting documentation for monthly program expenditures, including administrative and construction costs. CDD staff also monitors sites under construction and reviews construction budgets, schedules, and field changes.

Quarterly, each program reports on their annual performance goals, which are required by the City as well as the CDBG and HOME programs. This reporting enables CDD to have a consistent understanding of the performance and product of each program.

The City conducts annual monitoring of affordable housing developments assisted with City funding to ensure compliance with program goals and federal regulations. Monitoring includes both review of compliance reports and site visits which include property inspections and tenant file review.

### **Economic Development**

The policy of the Economic Development Division is to monitor all sub-recipient performances against performance measures and standards, including compliance with all HUD regulations, and in accordance with the fully executed Agreements between the two parties. The program assessments look at the sub-recipients' progress in meeting objectives, meeting set goals, its reporting compliance with regard to timeliness and accuracy and whether required documentation is on file and all requirements set forth in the sub-recipient agreement between the City and the sub-recipient are met.

### **Public Services**

In addition to reviewing written quarterly performance reports submitted by each sub-recipient, City staff make annual site visits to its CDBG funded programs. Each program was furnished with a copy of the monitoring guide in advance of the visit, and received a written report of the site visit afterwards.

There were no findings on any of our monitoring visits to subrecipients in FY2019. The City remains in close contact with subrecipients throughout the year, and works with them on resolving any difficulties early on, which is intended to prevent findings at the time of monitoring.

### **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

A DRAFT version of the Plan was made available to the public for review on September 23, 2021. This DRAFT availability was announced to the public via the City's website and the Cambridge Chronicle newspaper and news website. The public was given until October 15, 2021 to provide feedback and comments.

One comment was received concerning a lack of specific financial detail, a perceived lack of sufficient reference to the COVID-19 pandemic and a criticism on several input/grammatical errors in the DRAFT version of the CAPER.

No comments were received.

## **CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

FY2021 saw the nation still in the midst of the COVID-19 pandemic and its continuing impacts of individuals, families and businesses alike. The City shifted its focus to responding these conditions at the end of FY2020 and continued these efforts throughout FY2021. The City is fortunate to have a robust array of programs that are well-suited to meet these needs, from a well-established and successful small business assistance program to a comprehensive approach to the delivery of Public Service activities. The myriad and pronounced strain the COVID-19 pandemic placed upon the City and its residents and businesses presented its core CDBG programming as serving the greatest need in Cambridge.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## **CR-50 - HOME 91.520(d)**

### **Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The City did not conduct any on-site inspections between July 1, 2020 and June 30, 2021 due to the ongoing COVID-19 pandemic. The City will resume a regular on-site inspection of HOME assisted units when it is deemed safe to do so without jeopardizing the health, safety and trust of the public and City employees.

### **Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)**

City's Human Rights Commission: The Commission investigates allegations of discrimination and continues its commitment to ensure compliance with Title VIII of the Civil Rights Law of 1968 and the 1988 Amendments that expanded the existing legislation to prohibit housing discrimination against disabled individuals and families. The City's Human Rights Commission receives HUD funds and City funds, for mediation, public hearings, and awarding of damages for cases under fair housing laws.

Fair Housing Plan: In FY2019, in conjunction with the City's current Consolidated Plan, the Community Development Department completed its Fair Housing Plan, which includes an Analysis of Impediments to Fair Housing Choice. The plan was developed in conjunction with many other departments of the city, along with Cambridge Human Rights Commission. Input was also gathered from many of the nonprofit organizations in the city, including CDBG sub-recipients Just A Start Corporation and Homeowner's Rehab, Inc. and other local housing and service providers. In all, the City met with 14 organizations involved in the delivery of affordable housing and related services. This process included several public meetings in 2019 and early 2020 before the onset of the COVID-19 pandemic.

Public Education and Community Outreach: In typical years, the Community Development Department hosted and attended community meetings and housing events throughout the City to inform residents of available housing, services, projects, and programs. During FY2020 these actions were curtailed due to the COVID-19 pandemic and its associated public gathering restrictions. Many of the events are held annually. Some of the outreach events include National Night Out, Danehy Park Family Day, Hoops and Health, and other community events. Housing staff use community events as outreach opportunities to disseminate information on City's housing services and speak with residents about available resources. The City also held monthly community meetings to review how to apply for housing available through the Community Development Department. The City also hosts public meetings to engage the

community and identify current needs through the Consolidated Plan preparation process, and the annual Community Preservation Act appropriation process. The following are descriptions of several community outreach efforts by the City.

In FY2021 specifically, the City ran a series of informational meetings on-line via the Zoom platform, allowing residents to attend presentations and informational panels where they could submit questions discretely to City staff during the presentation and Q&A sessions. The City held 19 such on-line outreach sessions in FY2021, with a total attendance of 417 individuals.

The City undertakes comprehensive marketing and outreach efforts to inform the public of all affordable housing opportunities. Pursuant to CFR92.351, HOME projects are clearly defined as equal housing opportunities for eligible individuals and families and are affirmatively marketed to all potential participants through a broad variety of mediums and venues, including print fliers, mailings, electronic media such as email lists and official City social media accounts, neighborhood groups, housing advocacy groups and other non-profit organizations and community resources, as well as coordination with the Affordable Housing Liason to the City Manager's Office.

**Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

N/A

**Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)**

In October of 2020 the City Council passed a 100% Affordable Housing Zoning Overlay, greatly expanding the opportunities and incentives for the creation of affordable housing in every neighborhood of the City. This landmark zoning update represents the culmination of many years of affordable housing advocacy by the City's Community Development Department and key partners and allies who understand the crucial need for more affordable housing opportunities.

This zoning overlay, combined with the City's Inclusionary Zoning requirements and its Affordable Housing Trust demonstrate a comprehensive and multi-tiered approach to maximizing all resources, means and methods extant to the City to create and maintain affordable housing within the City.

For more details, please visit: <https://www.cambridgema.gov/CDD/housing>





**CR-55 - HOPWA 91.520(e)**

**Identify the number of individuals assisted and the types of assistance provided**

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

<b>Number of Households Served Through:</b>	<b>One-year Goal</b>	<b>Actual</b>
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	96	0
Tenant-based rental assistance	73	0
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	56	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	20	0

**Table 14 – HOPWA Number of Households Served**

**Narrative**

**CR-60 - ESG 91.520(g) (ESG Recipients only)**

**ESG Supplement to the CAPER in *e-snaps***

**For Paperwork Reduction Act**

**1. Recipient Information—All Recipients Complete**

**Basic Grant Information**

**Recipient Name** CAMBRIDGE  
**Organizational DUNS Number** 076584341  
**EIN/TIN Number** 046001383  
**Identify the Field Office** BOSTON  
**Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance** Cambridge CoC

**ESG Contact Name**

**Prefix** Mrs  
**First Name** Judith  
**Middle Name** T  
**Last Name** Tumusiime  
**Suffix** 0  
**Title** Federal Grants Manager

**ESG Contact Address**

**Street Address 1** Cambridge Community Development Department 344  
Broadway  
**Street Address 2** 0  
**City** Cambridge  
**State** MA  
**ZIP Code** -  
**Phone Number** 6173494613  
**Extension** 0  
**Fax Number** 0  
**Email Address** jtumusiime@cambridgema.gov

**ESG Secondary Contact**

**Prefix** Mr  
**First Name** Robert  
**Last Name** Keller  
**Suffix** 0  
**Title** Federal Grants Project Planner  
**Phone Number** 6173494602  
**Extension** 0  
**Email Address** rkeller@cambridgema.gov

**2. Reporting Period—All Recipients Complete**

**Program Year Start Date** 07/01/2020  
**Program Year End Date** 06/30/2021

### 3a. Subrecipient Form – Complete one form for each subrecipient

**Subrecipient or Contractor Name:** CAMBRIDGE

**City:** Cambridge

**State:** MA

**Zip Code:** 02139, 1701

**DUNS Number:** 076584341

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Unit of Government

**ESG Subgrant or Contract Award Amount:** 17137

**Subrecipient or Contractor Name:** SALVATION ARMY

**City:** Springfield

**State:** MA

**Zip Code:** 01105, 1223

**DUNS Number:** 062517941

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Faith-Based Organization

**ESG Subgrant or Contract Award Amount:** 9690

**Subrecipient or Contractor Name:** TRANSAITION HOUSE

**City:** Cambridge

**State:** MA

**Zip Code:** 02141, 1057

**DUNS Number:** 029696189

**Is subrecipient a victim services provider:** Y

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 18474

**Subrecipient or Contractor Name:** CATHOLIC CHARITIES OF SPRINGFIELD, MASS

**City:** Springfield

**State:** MA

**Zip Code:** 01105, 1713

**DUNS Number:** 605761795

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Faith-Based Organization

**ESG Subgrant or Contract Award Amount:** 23844

**Subrecipient or Contractor Name:** CASPAR

**City:** Cambridge

**State:** MA

**Zip Code:** 02139, 4201

**DUNS Number:** 781700265

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 37664

**Subrecipient or Contractor Name:** PHILIPS BROOKS HOUSE ASSOCIATION

**City:** Cambridge

**State:** MA

**Zip Code:** ,

**DUNS Number:** 120998331

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 4819

**Subrecipient or Contractor Name:** HOMESTART

**City:** Cambridge

**State:** MA

**Zip Code:** 02138,

**DUNS Number:** 048534130

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 74265

**Subrecipient or Contractor Name:** YWCA

**City:** Cambridge

**State:** MA

**Zip Code:** 02139, 2403

**DUNS Number:** 125321570

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 8474

**Subrecipient or Contractor Name:** AIDS ACTION COMMITTEE

**City:** Boston

**State:** MA

**Zip Code:** 02119, 1051

**DUNS Number:** 003468544

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 13190

**Subrecipient or Contractor Name:** HILDEBRAND FAMILY SHELTER

**City:** Cambridge

**State:** MA

**Zip Code:** 02139, 3413

**DUNS Number:** 926363672

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 12474

**Subrecipient or Contractor Name:** Bridge Over Troubled Water

**City:** Boston

**State:** MA

**Zip Code:** 02111, 1219

**DUNS Number:** 119842359

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 8474

## CR-65 - Persons Assisted

### 4. Persons Served

#### 4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 16 – Household Information for Homeless Prevention Activities

#### 4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 17 – Household Information for Rapid Re-Housing Activities

#### 4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 18 – Shelter Information



**4d. Street Outreach**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 19 – Household Information for Street Outreach**

**4e. Totals for all Persons Served with ESG**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 20 – Household Information for Persons Served with ESG**

**5. Gender—Complete for All Activities**

	<b>Total</b>
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 21 – Gender Information**



**6. Age—Complete for All Activities**

	<b>Total</b>
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 22 – Age Information**

**7. Special Populations Served—Complete for All Activities**

**Number of Persons in Households**

<b>Subpopulation</b>	<b>Total</b>	<b>Total Persons Served – Prevention</b>	<b>Total Persons Served – RRH</b>	<b>Total Persons Served in Emergency Shelters</b>
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
<b>Persons with Disabilities:</b>				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

**Table 23 – Special Population Served**

## CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

### 10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	66,065
Total Number of bed-nights provided	59,392
Capacity Utilization	89.90%

Table 24 – Shelter Capacity

### 11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

DHSP monitors ESG subrecipient annually via remote and/or on site monitoring. Monitoring is used to assess each subrecipient’s compliance with both HUD’s interim rule and the subcontract with DHSP which details the subrecipient’s specific program design including performance measures. Remote monitoring is the preferred method of monitoring and involves (1) a review of the subrecipient’s ESG-specific policies and procedures; (2) a review of the subrecipient’s HMIS data; (3) a review of submitted invoices; (4) conversations with subrecipient program and fiscal staff. On-site monitoring includes the same review criteria as remote monitoring and adds client file review. When monitoring concludes the subrecipient will be informed of (1) any deficiencies in compliance and proposed solutions and (2) progress towards meeting performance measures.

## CR-75 – Expenditures

### 11. Expenditures

#### 11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2018	2019	2020
Expenditures for Rental Assistance	16,114	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	6,000	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	13,795	47,139	8,047
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
<b>Subtotal Homelessness Prevention</b>	<b>35,909</b>	<b>47,139</b>	<b>8,047</b>

Table 25 – ESG Expenditures for Homelessness Prevention

#### 11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2018	2019	2020
Expenditures for Rental Assistance	16,115	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	6,000	19,925	58,389
Expenditures for Housing Relocation & Stabilization Services - Services	13,796	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
<b>Subtotal Rapid Re-Housing</b>	<b>35,911</b>	<b>19,925</b>	<b>58,389</b>

Table 26 – ESG Expenditures for Rapid Re-Housing

#### 11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2018	2019	2020
Essential Services	12,022	48,752	48,316
Operations	100,517	69,523	65,686
Renovation	0	0	0

Major Rehab	0	0	0
Conversion	0	0	0
<b>Subtotal</b>	<b>112,539</b>	<b>118,275</b>	<b>114,002</b>

**Table 27 – ESG Expenditures for Emergency Shelter**

**11d. Other Grant Expenditures**

	Dollar Amount of Expenditures in Program Year		
	2018	2019	2020
Street Outreach	17,044	17,728	22,739
HMIS	3,000	0	0
Administration	16,575	17,000	17,137

**Table 28 - Other Grant Expenditures**

**11e. Total ESG Grant Funds**

Total ESG Funds Expended	2018	2019	2020
	220,978	220,067	220,314

**Table 29 - Total ESG Funds Expended**

**11f. Match Source**

	2018	2019	2020
Other Non-ESG HUD Funds	370,036	370,036	0
Other Federal Funds	0	0	0
State Government	808,186	808,186	0
Local Government	251,976	257,325	354,162
Private Funds	533,467	533,467	0

Other	10,000	10,000	0
Fees	0	0	0
Program Income	0	0	0
<b>Total Match Amount</b>	<b>1,973,665</b>	<b>1,979,014</b>	<b>354,162</b>

**Table 30 - Other Funds Expended on Eligible ESG Activities**

**11g. Total**

<b>Total Amount of Funds Expended on ESG Activities</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
	2,194,643	2,199,081	574,476

**Table 31 - Total Amount of Funds Expended on ESG Activities**